August 4, 2017

Friday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

FRIDAY

4

7 AM

(b) (6) [redacted]

Phone call from DSD

8

Morning Update
(b) [redacted]

9

Principals Meeting
(b) [redacted]; Spencer, Richard HON SECNAV

10

HR - Ms. (b) (6) [redacted] **/CAC**

11

Hon. Jim Webb

Executive Time

12 PM

Lunch

Mr. Everett Pyatt

1

RADM Ann Burkhardt; (b) [redacted]; Spencer, Ri

IT - (b) (6) [redacted]

2

Executive Time

3

Paperwork / Admin

Mr. Dee

4

Wrap Up

5

6

Notes

August 5, 2017

Saturday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
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24	25	26	27	28	29	30

	SATURDAY
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7 AM	
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12 PM	
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Notes

August 6, 2017

Sunday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

	SUNDAY
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7 AM	
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12 PM	
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Notes

August 7, 2017

Monday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

7

Duty Aide - (b) [redacted]

7 AM

(b) (6) [redacted]

8

ACMC; (b) [redacted]; Spencer, Richard V HON SECNAV

9

Morning Update
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

10

11

Mr. Pierre Chao, SAL

GOV Scott Walker, Sec Scott Neitzel, Ms. (b) (6) [redacted]

12 PM

Lunch

1

Mr. John O'Connor, SAL

2

Executive Time

3

4

Private Appointment

Wrap Up; (b) [redacted]; Spencer, Richard HON SECNAV [redacted]

5

Leadership Council (VCNO, ACMC)
(b) [redacted]
Spencer, Richard HON SECNAV

6

Notes

August 8, 2017

Tuesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30

TUESDAY

8

Duty Aide - (b) [redacted]

7 AM

(b) (6) [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

9

Morning Update
(b) [redacted]; Spencer, Richard HON SECNAV

10

Protocol Brief - Capt (b) [redacted] (b) [redacted]; Spencer, Richard V HON SECNAV

Vietnam Prep - DUSN(P); (b) [redacted]; Spencer, Richard V HON SECNAV

11

SECNAV Staff Meeting
(b) [redacted]; Spencer, Richard HON SECNAV

12 PM

SECDEF Lunch Reception for Minister Lich (Vietnam)
(b) [redacted]

1

Ms. Pat Zarodkiewicz; (b) [redacted]; Spencer, Richard V HON SECNAV

2

Executive Time

Admin Review - AA

3

OSD AT&L

Trip Brief

Legal Review - SAL; (b) [redacted]

Read In - Mr. Jason Reync

ACMC, Ms. Greene; (b) [redacted]

4

(A)ASN(MRA); (b) [redacted]; Sper

Wrap Up; (b) [redacted]; Spencer, Richard HON SECNAV

5

SW

(b) (6) [redacted]

6

Barge Cruise (Vietnam)
WNY

Notes

August 9, 2017

Wednesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

9

Duty Aide - (b) [redacted]

7 AM

(b) (6) [redacted]

8

Private Appointment

9

Morning Update
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

10

(A)ASN(RDA); (b) [redacted]; Spencer, Richard V HON SECNAV

(A)ASN(RDA), Mr. Frankfurt, Mr. Branch; (b) [redacted]; Spencer, Richard V HON SECNAV

11

Executive Time

MCPON Steven Giordano; (b) [redacted] Spencer, Richard V HON SECNAV

12 PM

Lunch

Ms. Phyllis Bayer

1

(b) (6) [redacted]

2

Minister of Defense Ngo Xuan LICH (Viet

Transit

3

Schedule Meeting; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

POM-19 Brief - PDU, VCNO, ACMC, (A)ASN(FM&C), (A)ASN(RDA), DUSN(P), DC P&R

4

USMC Audit - (A)ASN(FM&C), Ms. Ann McDermott; (b) [redacted]; Spencer, Richard V HON SE

Wrap Up; (b) [redacted]; Spencer, Richard HON SECNAV [redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

7:00pm - 10:00pm (R)Royal Australian Navy Mess Dinner, B/T, M/M(Embassy of Australia)

Notes

August 10, 2017

Thursday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

THURSDAY

10

TDY (VA, SC) — To Aug 11

Duty Aide - (b) [redacted]

7 AM		TDY
8	**SECDEF Large Group Meeting;** (b) [redacted]	
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12 PM		
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3	**Legal Review - SAL;** (b) [redacted]; Spencer, Ric[redacted]	
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(b) (6) [redacted]

Notes

August 11, 2017

Friday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

FRIDAY

11

← From Aug 10 TDY (VA, SC)

Duty Aide - (b) [redacted]

7 AM

8 **TDY**

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12 PM

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6 (b) (6) [redacted]

Notes

August 12, 2017

Saturday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

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Notes

August 13, 2017

Sunday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

	SUNDAY
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7 AM	
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Notes

August 14, 2017

Monday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

14

Duty Aide - (b) [redacted]

7 AM

8

SLEP/Reactivation Brief - CNO, VCNO, (A)ASN(RDA), VADM Moore; (b) [redacted]; Spencer, R

9

Morning Update
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

10

SMMC Ronald Green; (b) [redacted] Spencer, Richard V HON SECNAV

Executive Time

11

DoN Governance Oversight - Mr. Tom Dee, Ms. Stiller, Ms. Jodi Greene, Ms. Lynn Wri

Lunch - Mrs. (b) (6) [redacted]
(b) [redacted]

12 PM

1

Swearing-In Ceremony iho Hon. Patrick M. Shanahan, M/M; 3E918

(A)ASN(RDA), COS, SA

2

Phone call from Mr. Michael Bayer

COS, SA; (b) [redacted] Spencer, Richard V HON SECNAV

3

Leadership Council (CNO, CMC); (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

4

Phone call from Sen King

Wrap Up; (b) [redacted]; Spencer, Richard HON [redacted]

CNO

5

CMC

6

Notes

August 15, 2017

Tuesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

TUESDAY

15

Duty Aide - (b) [redacted]

7 AM

8 **SECDEF Large Group Meeting**
(b) [redacted]

9 **Morning Update**
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

10 **DoN SAP Indoctrination - Mr. Jason Reynolds, Ms.** (b) (6) [redacted]
(b) [redacted]
Spencer, Richard V HON SECNAV

11 **Principals Meeting**
(b) [redacted]; Spencer, Richard V H

12 PM **Phone call from Mr. Stack**

Phone call from Mr. (b) [redacted]

Lunch

1 **GC - Ms. Brennan;** (b) [redacted]; Spencer, Richard HON SECNAV

Executive Time

2 **DSD/Contracting Discussion - DSD;** (b) [redacted]

DSD NDS Discussion Prep - DUSN(P), COS; (b) [redacted]; Spencer, Richard V HON SECNAV

3 **VADM Paul Grosklags, LtGen Stephen Rudder, VADM Johnson;** (b) [redacted]; Spencer, Richar

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

(A)ASN(EI&E); (b) [redacted]; Spencer, Richard V H

4 **IT - Mr.** (b) (6) [redacted] (b) [redacted]; Spencer, Rich

Wrap Up; (b) [redacted]; Spencer, Richard HON[redacted]

5 **CMC**
(b) [redacted]

6

Notes

August 16, 2017

Wednesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

16

Duty Aide - (b) [redacted]

p.m. LEAVE

7 AM

8

(A)ASN(RDA)

9

Morning Update; (b) [redacted] ; Spencer, Richard HON SECNAV

Records Management - Mr. (b) (6) [redacted] **, COS, SA, SALs;** (b) [redacted] ; Spencer, Richard V H(

10

CNO, RADM Stuart Munsch; (b) [redacted] ; Spencer, Richard V HON SECNAV

Out call - CAPT (b) (6) [redacted] **;** (b) [redacted]

11

Executive Time

12 PM

DSD/Service Secretaries, Ms. Ellen Lord Lunch
(b) [redacted]

1

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PDU; (b) [redacted] Spencer, Richard V HON SECNAV

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(b) (6) [redacted]

LEAVE

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6

Notes

August 17, 2017

Thursday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
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20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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THURSDAY

17

LEAVE — To Aug 20

7 AM

8 — **LEAVE**

SECDEF Large Group Meeting; (b) [redacted]

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11

12 PM

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Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

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Notes

August 18, 2017

Friday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

FRIDAY

18

From Aug 17 LEAVE To Aug 20

7 AM

8 **LEAVE**

9

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11

12 PM

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Notes

August 19, 2017

Saturday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
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20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

SATURDAY

19

From Aug 17 LEAVE To Aug 20

7 AM

8 **LEAVE**

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11

12 PM

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Notes

August 20, 2017

Sunday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

SUNDAY

20

From Aug 17 LEAVE

7 AM

8 **LEAVE**

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12 PM

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Notes

August 21, 2017

Monday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
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20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

21

Duty Aide - (b) [redacted]

7 AM

8 **Executive Time**

9

10 **ASN(RDA), PMDASN(RDA), Mr. Branch, COS, SA**

11 **HOLD**

12 PM **Lunch**

1 **Phone call from Ms.** (b) (6) [redacted] **(Benefits Discussion);** **DIAL IN ON (b) (6) [redacted] *

2 **RADM Hannick, SALs;** (b) [redacted] ; Spencer, Richard V HON SECNAV

Phone call to Sen (

3 **Phone call from Se**

Phone call from Se

Executive Time

Phone call from Re

Mr. Elliot Branch, I

4 **Phone call to Mr. J**

Phone call from Se

Leadership Council (CNO, CMC)

(b) [redacted]

Spencer, Richard V HON SECNAV

5 **Wrap Up;** (b) [redacted]

6 **CNO**

(b) (6) [redacted]

9:00pm - 10:00pm POTUS Policy Event(Conmy Hall, Ft. Myer)

Notes

August 22, 2017

Tuesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
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20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

TUESDAY

22

Duty Aide - (b) [redacted]

7 AM

8 **SECDEF Large Group Meeting**
(b) [redacted]

9 **Phone call to Ms. Phebe Novakovic**

Executive Time

Trip Brief

10 **Ms. Lynn Wright;** (b) [redacted]; Spencer, Richard V HON SECNAV

Executive Time

11 **SECNAV Staff Meeting**
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM **Lunch - Hon Kim Wincup, Hon Michael Bayer, COS, SA**
(b) [redacted]

1 **HOLD**

POM-19 Update - VCNO, ACMC, (A)ASN(FM&C), PMDASN(RDA), DUSN(P), DC P&R

2 **FY17 Statement of Assurance (SOA) – (A)ASN(FM&C), Ms. Karen Fenstermacher, Ms.**

HOLD

3 **Phone call from (A)SecA**

Executive Time

Legal Review - SAL; 4E6[redacted]

Wrap Up; (b) [redacted]

4 **VADM Faison;** (b) [redacted]; Spencer, Richard V HON SECNAV

Mr. Chris Brose

5 [redacted]

6 **Dinner - Sec Shanahan, Sec McCarthy;** Residence

Notes

August 23, 2017

Wednesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
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27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30

WEDNESDAY

23

TDY (TN, PA, FL, AL) To Aug 26

7 AM

(b) (6) [redacted]

TDY

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12 PM

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(S)National Association of Destroyers Veterans Dinner
Valley Forge Resort, King of Prussia, PA

6

(b) (6) [redacted]

Notes

August 24, 2017

Thursday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

THURSDAY

24

From Aug 23 — TDY (TN, PA, FL, AL) — To Aug 26

7 AM

8 — **TDY**

SECDEF Large Group Meeting; (b) [redacted]

9

10

11 — **Phone call to Rep Pingree;** (b) (6) [redacted]

12 PM

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3 — **Legal Review - SAL;** (b) [redacted]; Spencer, Ric[redacted]

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Notes

August 25, 2017

Friday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
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20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30

FRIDAY

25

From Aug 23 — TDY (TN, PA, FL, AL) — To Aug 26

7 AM

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TDY

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12 PM

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Sponsor Dinner
Renaissance Mobile Riverview Plaza Hotel

6

Notes

August 26, 2017

Saturday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

SATURDAY

26

From Aug 23 — TDY (TN, PA, FL, AL)

7 AM

8 — **TDY**

9

10 — **(S)USS Charleston (LCS-18) Christening Ceremony fb Reception, M/M**
Mobile, AL

11

12 PM

1

2

3 — (b) (6) [redacted]

4

5

6

Notes

August 27, 2017

Sunday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

	SUNDAY
	27
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

August 28, 2017

Monday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

28

TDY (West Coast, DE) — To Aug 31

Duty Aide - (b) [redacted]

7 AM — **EE**

8 — **CNO;** (b) [redacted]; **Executive Time**

9 — **(A)GC, JAG, NCIS, CAPT** (b) (6) [redacted] **Mr.** (b) (6) [redacted] (b) [redacted]
Spencer, Richard HON SECNAV

10 — **Executive Time**; **POM-19 Update - PDU, ACMC, (A)ASN(F**

11 — **Swearing In Ceremonies;** (b) [redacted]
Executive Time

12 PM — **Phone call to CMC**; **Wrap Up;** (b) [redacted]
DSD/Service Secretaries Lunch (b) [redacted]

1

(b) (6) [redacted]

2

(b) (6) [redacted]; **TDY**

3

4

5

6

(b) (6) [redacted]

Notes

August 29, 2017

Tuesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

TUESDAY

29

From Aug 28 — TDY (West Coast, DE) — To Aug 31

7 AM

8 — **TDY**

SECDEF Large Group Meeting
(b) [redacted]

9

10

11

12 PM

1

2

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4

5

6

Notes

August 30, 2017

Wednesday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

30

← From Aug 28 TDY (West Coast, DE) To Aug 31 →

7 AM

8 **TDY**

9

10

11

12 PM

1

2

3

4

5

6

Notes

August 31, 2017

Thursday

August 2017

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

THURSDAY

31

From Aug 28 — TDY (West Coast, DE)

Duty Aide - (b) [redacted]

7 AM — **TDY**

8 — **SECDEF Large Group Meeting;** (b) [redacted]

9 — **Arrive JB Andrews**

10 — **Executive Time**

11 — **CMC**
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM — **Lunch**

1

2 — **Executive Time**

3 — **Legal Review - SAL;** (b) [redacted]; Spencer, Ric[redacted]

4 — **HOLD**

5

6

Notes

September 1, 2017

Friday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

1

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V I

8

Executive Time

9

SECDEF; (b) [redacted]

10

11

Phone call to Mr. John Mingé; (b) (6) [redacted]

12 PM

Lunch

1

Hearing Prep - COS, OLA, SA, Mr. (b) [redacted]**, PA, SWs;** (b) [redacted]; Spencer, Richard V HON SEC

CNO (b) [redacted]

2

Afternoon Sync; (b) [redacted]; Spencer, Richard V

Mr. Pete Giambastiani, PDASD(LA); (b) [redacted]

Phone call to Mr. Tom Crowley; (b) (6) [redacted]

3

Shipbuilding Update - PMASN(RDA), CO

HOLD

4

Phone call to Ms. I

Phone call from M

Phone call from RA

5

6

Notes

September 2, 2017

Saturday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SATURDAY

2

LEAVE To Sep 4 →

7 AM

8

9 **LEAVE**

10

11

12 PM

1

2

3

4

5

6

Notes

September 3, 2017

Sunday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SUNDAY

3

From Sep 2 LEAVE To Sep 4

7 AM

8 **LEAVE**

9

10

11

12 PM

1

2

3

4

5

6

Notes

September 4, 2017

Monday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

4

From Sep 2 LEAVE

7 AM

8 **Holiday - Labor Day** **LEAVE**

9

10

11

12 PM

1

2

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4

5

6

Notes

September 5, 2017

Tuesday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

5

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

9

Executive Time

10

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

11

SECDEF Swearing-In iho Hon. Ryan McCarthy; (b) [redacted]

12 PM

Lunch - Sen Collins
(b) [redacted]

1

2

DPRI - CMC, LtGen Beaudreault, Ms. von Eckartsberg, Mr. (b) [redacted]
(b) [redacted]
Spencer, Richard V HON SECNAV

3

Legal Review - SAL; (b) [redacted]; Spencer, Richard HON SECNAV [redacted]

4

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

September 6, 2017

Wednesday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

6

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard [redacted]

Breakfast - Sen King
(b) [redacted]

8

Executive Time

9

Phone call to Mr Soren Skou ; (b) (6) [redacted]

(b) (6) [redacted]

10

(S)Inaugural Defense News Conference; F

(b) [redacted]

11

Navy Ops Brief

12 PM

1

Hearing Prep - OLA, PA, SALs; (b) [redacted] Spencer, Richard V HON SECNAV

Scheduling Meeting; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

2

Mr. John O'Connor

3

BES-19 Update - PDU, (A)ASN(FM&C), FMB; (b) [redacted]; Spencer, Richard V HON SECNAV

Afternoon Sync; (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

4

(b) (6) [redacted]

Sen Inhofe w/CNO; (b) (6) [redacted]

5

(b) [redacted]

6

Notes

September 7, 2017

Thursday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

7

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; (b) [redacted]

9

Executive Time

Phone call w/Dr. John Noseworthy

10

SECDEF Swearing In Ceremony iho SECNA

o/c SECDEF w/Family; (b) [redacted]

Reception
(b) [redacted]

11

HOLD

12 PM

1

Mr. Glenn Fine (DoD (A)IG)

2

Award Presentation iho Mr. Stackley; (b) [redacted]

3

In Call - Ms. Ellen Lord (USD AT&L); (b) [redacted]; Spencer, Richard V HON SECNAV

Legal Review - SAL; (b) [redacted]; Spencer, Richard HON SECNAV [redacted]

4

Afternoon Sync; (b) [redacted] Spencer, Richar[redacted]

Mr. Michael Bayer

Strategic Review - CNO, VCNO, (A)GC, AI
(b) [redacted]
Spencer, Richard V HON SECNAV

5

6

Notes

September 8, 2017

Friday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

8

Duty Aide - (b) [redacted]

7 AM

(b) (6) [redacted]

(S)Navy Memorial Fantail Breakfast
Navy Memorial's Naval Heritage Center

8

9

(b) [redacted]

Hearing Prep - CNO, VCNO; (b) [redacted]

10

CNO; (b) [redacted]

HOLD

Promotion Ceremony for LT (b) (6) [redacted]

11

Marine Corps Ops Brief

Ms. Stiller; (b) [redacted]; Spencer, Richard V HON SECNAV

12 PM

Phone Call from Attorney General Jeff S

1

Info Brief - Force Readiness - VADM Lewi

Executive Time

Phone Call from Mr. Robert Hur

2

Mr. Brad Byers

Clap Out iho Mr. Sean Stackley; (b) [redacted]

Info Brief - Process of Training/Qualifyin

3

Info Brief - Manpower Determination Process / Ready Relevant Learning (RRL) - VAD
(b) [redacted]; Spencer, Richard V HON SECNAV

4

(b) [redacted]

NMCC Tour; (b) [redacted]

(b) [redacted]

CNO; (b) [redacted]

5

Afternoon Sync; (b) [redacted]; Spencer, Richar[redacted]

6

(b) (6) [redacted]

Notes

September 9, 2017

Saturday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SATURDAY

9

7 AM

(b) (6) [redacted]

8

DSD
(b) [redacted]

9

10

11

(b) (6) [redacted]

12 PM

1

Tailgate hb VADM & Mrs. Carter
Superintendent's Tent

2

3

USNA vs. Tulane
Memorial Stadium, Annapolis

4

5

6

(b) [redacted]

Notes

September 10, 2017

Sunday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SUNDAY
	10
7 AM	
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11	
12 PM	
1	
2	
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4	
5	
6	

Notes

September 11, 2017

Monday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

11

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Mr. Tom Modly, DASD Jamie Miller (House Affairs) ; (b) [redacted]

Executive Time [redacted]

(b) [redacted]

9

(In place nlt 0905)SECDEF 9/11 Pentagon Observance Ceremony
Pentagon Memorial

10

(b) [redacted]

Info Brief - Demand for Naval Forces – GFM - VADM Lewis (N3/N5), CAPT (b) [redacted], (N3

11

HOLD

12 PM

DSD/Service Secretaries Lunch
(b) [redacted]

1

SecAF; (b) [redacted]

2

3

Out Call - VADM Jamie Foggo (DNS); (b) [redacted]; Spencer, Richard V HON SECNAV

Afternoon Sync; (b) [redacted]; Spencer, Richar[redacted]

4

CNO, VCNO
(b) [redacted]

5

Leadership Council (CNO, CMC); (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

6

Notes

September 12, 2017

Tuesday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

12

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

9

Executive Time

10

Hearing Prep - CNO, OLA, CS, DCS
(b) [redacted]
Spencer, Richard V HON SECNAV

LT (b) (6) [redacted]; (b) [redacted]

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1

2

VADM Andreas Krause (German CNO), RADM Thomas Ernst, CDR (b) (6) [redacted], C

Afternoon Sync; (b) [redacted]; Spencer, Richar[redacted]

3

Acquisition Discussion - Ms. Ellen Purdy,

Depart w/CNO, OLA enr HSOB

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4

Sen Hirono; (b) (6) [redacted]

(b) (6) [redacted]

5

Future Plans Update - RDML Trussler +1,

[redacted]

6

(b) (6) [redacted]

7:30pm - 9:00pm Dinner - Rep Wittman (b) [redacted])

Notes

September 13, 2017

Wednesday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

13

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard [redacted]

CNO

8

(b) (6) [redacted]

9

Sen McCain
(b) (6) [redacted]

Transit

Sen Reed; (b) (6) [redacted]

10

(b) (6) [redacted]

VADM Herm Shelanski (DoN IG); (b) [redacted]; Spencer, Richard V HON SECNAV

11

Hearing Prep - CNO, OLA, CS, DCS; (b) [redacted]; Spencer, Richard V HON SECNAV

Media Prep - CS, DCS, OLA, PA; (b) [redacted]; Spencer, Richard V HON SECNAV

12 PM

Lunch - Sen Wicker
(b) [redacted]

1

2

3

HOLD; (b) [redacted]

Afternoon Sync; (b) [redacted]

Phone call from Gen Amo

Phone call from Ms. Ellen

4

(b) (6) [redacted]

5

(b) (6) [redacted]

(S)Welcome Aboard Reception hb Naval Historical Foundation, M/M
Navy National Museum, WNY

6

Notes

September 14, 2017

Thursday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

14

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; (b) [redacted] [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV

10

Accelerated Acquisition Cell Discussion - CNO, CMC, PDU, (A)ASN(RD&A), Ms. Ellen I

(A)ASN(M&RA), Mr. James Nierle (NDBDM); (b) [redacted] Spencer, Richard V HON SECNAV

11

12 PM

(b) [redacted]

1

(S)Presidential Rank Award Recipients Recognition Ceremony
(b) (6) [redacted]

2

(b) [redacted]

Mr. Bill Clifford, Mr. John Holmander, Ms. Stiller, VADM Johnson
(b) [redacted]
Spencer, Richard V HON SECNAV

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4

Executive Time

5

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

6

Notes

September 15, 2017

Friday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

15

Duty Aide (b) [redacted]

7 AM

HOLD; (b) [redacted]

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Hearing Prep - CNO, CS, OLA, DCS
(b) [redacted]
Spencer, Richard V HON SECNAV

9

Ms. Barbara Starr; (b) [redacted]

10

(b) [redacted]

National POW/MIA Recognition Day Cer
River Terrace Parade Field

11

(b) [redacted]

Mr. Iselin; (b) [redacted]; Spencer, Richard V HON

USNA International Midshipmen Visit; (b

Gen Waldauser (CDR, US Africa Commar

12 PM

Lunch w/Ms. Phebe Novakovic
(b) [redacted]

1

Cyber Resiliency for Afloat Platforms Brief - VADM Tighe, CS, OLA, DCS; (b) [redacted]; Spenc

2

Executive Time [redacted]

(A)ASN(RDA), Mr. Frankfurt; (b) [redacted]; Spen

3

(A)GC, CS, JAG, DCS; (b) [redacted]; Spencer, Richa

CCIR CMT Plan - Mr. Marty Simon, DCS; (b) [redacted]; Spencer, Richard V HON SECNAV

4

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

September 16, 2017

Saturday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SATURDAY
	16
7 AM	
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11	
12 PM	
1	
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Notes

September 17, 2017

Sunday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SUNDAY

17

7 AM

8

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11

(b) (6) [redacted]

12 PM

Scorpion Aircraft
Manassas Regional Airport

1

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3

(b) [redacted]

4

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Notes

September 18, 2017

Monday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

18

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Hearing Prep - CNO, CS, OLA, DCS
(b) [redacted]
Spencer, Richard V HON SECNAV

9

Shore Investment Prioritization - (A)ASN(EI&E); (b) [redacted] Spencer, Richard V HON SECNA

Executive Time [redacted]

10

Media Prep - CS, DCS, PA; (b) [redacted] Spencer, Richard V HON SECNAV

Mr. John Pendleton (GAO), CNO, VCNO,

11

Lunch - CNO, Hon Kim Wincup, Mr. Arnold Punaro, Ms. (b) (6) [redacted], **Mr.** (b) (6) [redacted], **Mr. Rudy DeLeon, Ms.** (b) (6) [redacted], **OLA, DCS**
(b) [redacted]
Spencer, Richard V HON SECNAV

Hon. Kim Wincup

12 PM

1

Hearing Prep

Phone call from Gen John Kelly

2

Phone call from Mr. Wes Bush (NG)

Mr. Sean Stackley
(b) [redacted]

3

HOLD

(b) (6) [redacted]

4

(b) (6) [redacted]

5

6

(S)Forrestal Lecture proceeded by Dinner Reception, M/M
Buchanan House/Alumni Hall, USNA, Annapolis

Notes

September 19, 2017

Tuesday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

19

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

9

(b) (6) [redacted]

HOLD; (b) (6) [redacted]

10

SASC Hearing
(b) (6) [redacted]

11

12 PM

1

(b) [redacted]

2

(b) (6) [redacted]

GOS - Dr. John Kelly
Gray Research Center, Quantico

3

(S)GOS, M/M
Gray Research Center, Quantico

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4

CMC
Gray Research Center, Quantico

5

Phone call to Mr. Ed Bastian (Delta), Mr.

Executive Time

6

GOS Social
Quantico

(b) (6) [redacted]

Notes

September 20, 2017

Wednesday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

20

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard [redacted]

8

PDU, COS, DCS; (b) [redacted]; Spencer, Richard V

Phone call from VADM Faison

Phone call from Hon. Robert Hood (ASD

9

Protocol Update; (b) [redacted]; Spencer, Richard

Executive Time [redacted]

Mr. John O'Connor, BGen Robert Spalding, MajGen(ret) Robert Wheeler; (b) [redacted]

10

Defense Trade Round Table
(b) [redacted]

11

(b) [redacted]

12 PM

Lunch - (b) (6) [redacted]
(b) (6) [redacted]

1

(b) [redacted]

(A)GC, Ms. Kessmeier; (b) [redacted]; Spencer, Richard V HON SECNAV

2

3

Minister Marise A. Payne (Australian Minister of Defense), AMB Joseph Hockey, Mr. Greg Moriarty, Mr. Scott Dewar, Ms. Megan Lees, Mr. Alan Clements, Ms. Greene, LCDR (b) (6) [redacted]**, DCS, Col** (b) (6) [redacted]
(b) [redacted]

4

Afternoon Sync; (b) [redacted]; Spencer, Richa [redacted]

(A)ASN(MRA), COS; (b) [redacted]; Spencer, Richa

5

Phone call from Sen Schumer

6

Notes

September 21, 2017

Thursday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

21

LEAVE — To Sep 24

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; (b) [redacted]

9

Executive Time [redacted]

(S)SES/Flag Officer Audit Training; (b) [redacted]

10

Financial Audit Update - PDU, (A)ASN(FM&C); (b) [redacted]; Spencer, Richard V HON SECNAV

11

Lunch - ADM Paul Zukunft (CCG)
(b) [redacted]

12 PM

(b) (6) [redacted]

LEAVE

1

Phone call from CNO; **PLEASE DIAL IN C

2

3

Legal Review - SAL; (b) [redacted] Spencer, Ric[redacted]

4

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6

Notes

September 22, 2017

Friday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

22

From Sep 21 LEAVE To Sep 24

7 AM

Morning Sync; (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8 **LEAVE**

9

10

11

12 PM

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6

Notes

September 23, 2017

Saturday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SATURDAY

23

From Sep 21 LEAVE To Sep 24

7 AM

8 **LEAVE**

9

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12 PM

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Notes

September 24, 2017

Sunday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SUNDAY

24

From Sep 21 LEAVE

7 AM

8 **LEAVE**

9

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12 PM

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Notes

September 25, 2017

Monday

September 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

25

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

9

In Call - VADM James Crawford (JAG) ; (b) [redacted]; Spencer, Richard V HON SECNAV

Mr. Jim McAleese; (b) [redacted] Spencer, Richard V HON SECNAV

10

Executive Time

OSD Travel Program In-Brief - Mr. Charles Kosak (DASD DC&MA) , Mr. (b) (6) [redacted]

11

SECDEF Succession Brief - Mr. Richard Williamson; (b) [redacted]; Spencer, Richard V HON SEC

Lunch

12 PM

DSD/Service Secretaries Meeting; (b) [redacted]

1

2

Mr. Kevin Sweeney; (b) [redacted]

3

LtGen Michael Dana, Mr. Robert Hogue, BGen Joseph Shrader, Capt (b) (6) [redacted]

4

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Leadership Council (CNO, CMC)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

September 26, 2017

Tuesday

September 2017

SuMo	TuWe	Th	Fr	Sa
			1	2
3 4	5 6	7	8	9
10 11	12 13	14	15	16
17 18	19 20	21	22	23
24 25	26 27	28	29	30

October 2017

SuMo	TuWe	Th	Fr	Sa
1 2	3 4	5	6	7
8 9	10 11	12	13	14
15 16	17 18	19	20	21
22 23	24 25	26	27	28
29 30	31			

TUESDAY

26

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
3E869 [redacted]

9

ADM GEN Teodoro López Calderón (Spanish Chief of Staff), CAPT Victoriano Gilabert

10

HOLD; (b) [redacted]

Executive Time [redacted]

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

CMC, LtGen Beaudreault; (b) [redacted] Spencer, Richard V HON SECNAV

1

COOP Brief - LtCol (b) (6) [redacted], **LT** (b) (6) [redacted], **COS, DCS, SA** (b) (6) [redacted], **Col** (b) [redacted]

2

HOLD; (b) [redacted]

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric [redacted]

(A)GC, SJA, DCS; (b) [redacted]; Spencer, Richard V

4

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

September 27, 2017

Wednesday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

27

CANX - Trip Brief

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

9

Mr. Gene Dodaro (Comptroller General), Ms. Cathy Berrick, Ms. Michele Mackin; (b) [redacted]

(b) (6) [redacted]

10

Sen Mark Warner; (b) (6) [redacted]

(b) [redacted]

11

CAPT (b) (6) [redacted]; (b) [redacted]

12 PM

Phone call from DSD

HOLD

1

CNO; (b) [redacted] Spencer, Richard V HON SECNAV

2

3

Dr. Katherine McGrady (CNA); (b) [redacted]; Spencer, Richard V HON SECNAV

4

Bethpage Prep - (A)GC, (A)ASN (EI&E), COS, Mr. Ron Borro, OLA, Mr. Karnig Ohanne

VADM Johnson; (b) [redacted]; Spencer, Richard \

5

Afternoon Sync; (b) [redacted] Spencer, Richa[redacted]

6

Notes

September 28, 2017

Thursday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

28

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; (b) [redacted] [redacted]

9

Mr. Steve Fredrickson, Mr. Sweeney, CO

HOLD; (b) [redacted]

10

Out Call – LCDR (b) (6) [redacted]**;** (b) [redacted]; Spencer, Richard V HON SECNAV

Farewell for LCDR (b) (6) [redacted]**;** (b) [redacted]; Spencer, Richard V HON SECNAV

11

Executive Time [redacted]

12 PM

1

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3

Hold - Valor Awards

Legal Review - SAL; (b) [redacted] Spencer, Ric[redacted]

4

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

September 29, 2017

Friday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
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24	25	26	27	28	29	30

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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29	30	31				

FRIDAY

29

TDY (NY, ME)

7 AM		TDY
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12 PM		
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(b) (6) [redacted]

(b) (6) [redacted]

Notes

September 30, 2017

Saturday

September 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
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October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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22	23	24	25	26	27	28
29	30	31				

SATURDAY

30

7 AM

8

9 **SECDEF;** (b) [redacted]

10

11

12 PM

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Notes

October 1, 2017

Sunday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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	SUNDAY
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7 AM	
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Notes

October 2, 2017

Monday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MONDAY

2

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

(A)ASN(RDA), COS, DCS; (b) [redacted]; Spencer, Richard V HON SECNAV

9

In Call - RADM Margaret Kibben (Chief of Chaplains); (b) [redacted]; Spencer, Richard V HON S

Ms. Loftus, COS, DCS; (b) [redacted]; Spencer, Richard V HON SECNAV

10

Executive Time

11

12 PM

1

2

Mr. Mike Petters (HII), (A)ASN(RD&A), (A)GC, COS, DCS; (b) [redacted]; Spencer, Richard V HC

VCNO; (b) [redacted]; Spencer, Richard V HON SECNAV

3

SECNAV Arctic Security Roundtable Discussion - Amb David Balton, ADM Michel, DU (b) [redacted]

4

Spencer, Richard V HON SECNAV [redacted]

Leadership Council (CNO, No CMC); (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

Afternoon Sync; (b) [redacted]; [redacted]

(b) (6) [redacted]

Phone call from Rep Witt

6

Phone call to Sen Schumer; (b) (6) [redacted]

(b) (6) [redacted]

7:00pm - 8:30pm Dinner iho 1st Sea Lord and Mrs. Lady Jones hb CNO _Mrs. Richardson, M/

Notes

October 3, 2017

Tuesday

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
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November 2017						
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19	20	21	22	23	24	25
26	27	28	29	30		

TUESDAY

3

7 AM

Morning Sync; (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting (b) [redacted] [redacted]

HOLD

9

Executive Time [redacted]

Phone call to Sen Shuster; (b) (6) [redacted]

10

Videotape - Navy Birthday Message; (b) [redacted]

Read-in - Mr. (b) (6) [redacted]**, LCDR** (b) [redacted]

11

Principals Meeting (b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

HOLD

1

HOLD

2

UK, Iceland & Norway Policy Issue Brief - (b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

Phone call from Se

Phone call to Rep

Phone call from Re

Legal Review - S [redacted]

Mr. Philip Bilden, (

4

Phone call from Se

Phone call to Rep

Phone call to Sen Reed; (b) (6) [redacted]

Phone call from M

Phone call from M

Phone call from Sen McCain; (b) (6) [redacted]

5

Mr. Michael Bayer, DCS; [redacted]

(b) (6) [redacted]

Phone call to Sen Collins;

Phone call from Rep Poliq

6

Barge Cruise (Former SECNAVs), M/M; WNY

Notes

October 4, 2017

Wednesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

WEDNESDAY

4

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

9

DUSN(P); (b) [redacted]; Spencer, Richard V HON

Intel Brief; (b) [redacted]; Spencer, Richard V HON

Navy Ops Intel

10

11

ADM Sir Philip Jones (UK First Sea Lord), CDRE Connell, CDR (b) (6) [redacted], **CDR** (b) [redacted] **DI**

Phone call to Rep Adam Smith; (b) (6) [redacted]

12 PM

1

Document Review - Mr. Reynolds, PDU,

2

HOLD

3

4

(A)ASN(RDA); (b) [redacted]; Spencer, Richard V HON SECNAV

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

SecAF; (b) [redacted]

6

12:00am - 12:15am +

Notes

October 5, 2017

Thursday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

THURSDAY

5

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; (b) [redacted] [redacted]

9

Executive Time [redacted]

HOLD; (b) [redacted]

10

Marine Corps Ops Intel

Mr. Dan McDonald, Mr. (b) (6) [redacted]

11

12 PM

1

CH-53K Update - (A)ASN(RDA), LtGen Rudder, Col Vanderborght; (b) [redacted]; Spencer, Ricl

ADM Harris
(b) [redacted]

2

SLC Prebrief - CNO, CMC, DUSN(P), COS, DCS
(b) [redacted]
Spencer, Richard V HON SECNAV

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

Videotape - SES Leadership Seminar; (b) [redacted]

4

Afternoon Sync; (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

Notes

October 6, 2017

Friday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

FRIDAY

6

SD SLC

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard [redacted]

Executive Time [redacted]

8

SECDEF Senior Leadership Council (SLC)
(b) [redacted]

9

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11

12 PM

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2

CNO; (b) [redacted]

3

Mr. (b) (6) [redacted]; (b) [redacted]

(A)ASN(EI&E), COS, DCS; (b) [redacted] Spencer, Richard V HON SECNAV

4

SLC Photo; River Entrance S

CNO
(b) [redacted]
CNO

Afternoon Sync; (b) [redacted]; [redacted]

5

6

Notes

October 7, 2017

Saturday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

SATURDAY

7

7 AM

8

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11

(b) (6) [redacted]

12 PM

1

Superintendent's Tailgate, M/M
Superintendent's Tent, Annapolis, MD

2

3

Navy vs. Air Force, M/M
Navy-Marine Corps Memorial Stadium, Annapolis

4

5

6

Notes

October 8, 2017

Sunday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

SUNDAY

8

TDY (OCONUS) To Oct 13

7 AM (b) (6) [redacted]

TDY

8

9

10

11

12 PM

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4

5

6

(b) (6) [redacted]

Notes

October 9, 2017

Monday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MONDAY

9

From Oct 8 TDY (OCONUS) To Oct 13

Canx - DSD/Service Secretaries Lunch ([redacted])

7 AM

8 **Holiday - Columbus Day** **TDY**

9

10

11

12 PM

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Notes

October 10, 2017

Tuesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

TUESDAY

10

← From Oct 8 — TDY (OCONUS) — To Oct 13 →

OOF — To Oct 11 →

7 AM

8 — **TDY**

SECDEF Large Group Meeting
(b) [redacted]

9

10

11

12 PM

Phone call to Adm Sir Philip Jones (1st S

1

2

3

Legal Review - SAL; (b) [redacted] Spencer, Ric[redacted]

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Notes

October 11, 2017

Wednesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

WEDNESDAY

11

← From Oct 8 TDY (OCONUS) To Oct 13 →

← From Oct 10 OOF

7 AM

8 **TDY**

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12 PM

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Notes

October 12, 2017

Thursday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

THURSDAY

12

← From Oct 8 — TDY (OCONUS) — To Oct 13 →

(S)MSC Arctic Security Roundtable (Reykjavik, Iceland)

7 AM

8 — **TDY** — **SECDEF Large Group Meeting;** (b) [redacted]

9

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11

12 PM

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3 — **Legal Review - SAL;** (b) [redacted]; Spencer, Ric[redacted]

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6

Notes

October 13, 2017

Friday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

FRIDAY

13

← From Oct 8 TDY (OCONUS)

7 AM

8 **TDY**

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11

12 PM

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(b) (6) [redacted]

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6

Notes

October 14, 2017

Saturday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

SATURDAY

14

7 AM

8

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12 PM

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(b) (6) [redacted]

6

US Navy Birthday Ball, B/T
Marriott Crystal Gateway, Arlington
Ballroom, First Level

Notes

October 15, 2017

Sunday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

SUNDAY

15

TDY (WA) To Oct 17

7 AM

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12 PM

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5 (b) (6) [redacted]

6 (b) (6) [redacted]

TDY

Notes

October 16, 2017

Monday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MONDAY

16

From Oct 15 — TDY (WA) — To Oct 17

7 AM

8

TDY

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12 PM

(PDU rep)DSD/Service Secretaries Lunch

(b)

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Notes

October 17, 2017

Tuesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

TUESDAY

17

From Oct 15 — TDY (WA)

7 AM

8 — **TDY** — **SECDEF Large Group Meeting** (b) [redacted]

9

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11

12 PM

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3 — **Legal Review - SAL;** (b) [redacted]; Spencer, Ric[redacted]

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(b) (6) [redacted]

Notes

October 18, 2017

Wednesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

WEDNESDAY

18

Site R visit

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Call Out – SAL, Maj (b) [redacted], **LtCol** (b) (6) (b) [redacted] Spencer, Richard V HON SECNAV

9

(b) (6) [redacted]

10

(Seated nlt 0930)Address by US Secretary of State Rex Tillerson hb CSIS
CSIS, (b) (6) [redacted]

11

(b) [redacted]

12 PM

(b) (6) [redacted]

Site R Visit

1

2

3

4

F-35 Update - (A)ASN(RDA), PMDASN(RDA), COS, DCS; (b) [redacted]; Spencer, Richard V HON

Afternoon Sync; (b) [redacted]; Spencer, Richard [redacted]

5

MHA Update - PDU, Mr. Biddick, COS, DC

(b) (6) [redacted]

6

(S)Naval War College and Postgraduate School Jt Board Meeting Working
CNA, Arlington

Notes

October 19, 2017

Thursday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

THURSDAY

19

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; (b) [redacted] [redacted]

Hold -

9

Executive Time [redacted]

10

Innovation Brief - PDU, COS, VADM Merz, Mr. Reynolds, DCS, Mr. (b) [redacted], **Dr.** (b) [redacted] (b) [redacted]
Reynolds, Jason A SES, OPNAV N9SP

11

PDU, GC, (A)ASN(RDA), Mr. Jason Reynolds, Ms. (b) (6) [redacted], **COS, DCS;** (b) [redacted];

DUSN(P); (b) [redacted] Spencer, Richard V HON SECNAV

12 PM

1

Mr. Bob Kerrey

2

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

(A)ASN(RDA); (b) [redacted]; Spencer, Richard V H

4

Afternoon Sync; (b) [redacted]; Spencer, Richar[redacted] [redacted]

(b) (6) [redacted]

5

(b) (6) [redacted]

6

USO Gala, B/T, M/M
Marriott Marquis, DC

Notes

October 20, 2017

Friday

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

FRIDAY

20

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V [redacted]

ACMC

8

Executive Time [redacted]

9

JSF Program - Ms. Costello, BGen Fick, (A)ASN(RDA), PMDASN(RDA), N9, DCA, COS, (b) [redacted]; Spencer, Richard V HON SECNAV

10

Phone call to DSD, SecAF; (b) (6) [redacted]

11

Phone call from Rep Wittman

Management Representation Letters - (A

Phone call from Rep Wittman

12 PM

Lunch - Hon Ryan McCarthy (b) [redacted]

1

SecAF, CMC (via VTC), VCSAF (b) [redacted]

2

3

(A)ASN(EI&E), COS, DCS; (b) [redacted]; Spencer, Richard V HON SECNAV

Phone call from Ms. Katie Hood

4

Phone call to Amb Jim Woolsey; (b) (6) [redacted]

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

October 21, 2017

Saturday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

SATURDAY

21

7 AM

8

Sync w/CNO
Kafe Leopold, 3315 Cadys Alley NW, Georgetown
CNO

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12 PM

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Notes

October 22, 2017

Sunday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

	SUNDAY
	22
7 AM	
8	
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10	
11	
12 PM	
1	
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4	
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6	

Notes

October 23, 2017

Monday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

MONDAY

23

TDY (TX)

Duty Aide - (b) [redacted]

7 AM

(b) (6) [redacted]

8

(b) (6) [redacted]

TDY

9

10

11

12 PM

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(b) (6) [redacted]

Notes

October 24, 2017

Tuesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

TUESDAY

24

Duty Aide - (b) [redacted]

7 AM

8 **SECDEF Large Group Meeting**
(b) [redacted]

9 **Executive Time**

10 **FaceTime: (S)UNC-Chapel Hill Kenan-Flager School of Business** (b) (6) [redacted]

11 **Phone call from VADM Grosklags;** **PLEA

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM **SW;** (b) [redacted]

1 **CNO;** (b) [redacted]; Spencer, Richard V HON SECNAV

Mr. Justin Siberell (Des.-US Amb to Bahrain), Col (b) (6) [redacted], **Mr.** (b) (6) [redacted], **C(**

2 **VCNO, COS, DCS;** (b) [redacted]; Spencer, Richard V HON SECNAV

3 **Document Review**

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4 **Afternoon Sync;** (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

October 25, 2017

Wednesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

WEDNESDAY

25

Duty Aide - (b) [redacted]

7 AM

(b) (6) [redacted]

(b) (6) [redacted]

8

(S)DoN Leadership and Career Development Training; Bolling O'Club, JBAB

9

(b) [redacted]

(A)ASN(FM&C), PMDASN(RDA), COS, DASN(Ships), DCS; (b) [redacted]; Spencer, Richard V HO

10

CNO

11

Min. Eng Hen NG (Singaporean MoD), BG Boon-Kim Tan, COL Edward Chen, Ms. (b) [redacted]

Executive Time

12 PM

1

Admin Ice Cream Social; (b) [redacted]

ADM Studeman

2

SNAP & NRAC Report Brief - SNAP, NRAC, DUSN(P), PMDASN(RDA), RADM (b) [redacted]

3

Phone call from Sec Ryan Zinke (Interior

Mr. Biddick, RADM Allen, MajGen Whitn

4

Afternoon Sync; (b) [redacted]; Spencer, Richa[redacted]

Phone call to Rep Courtney; (b) (6) [redacted]

5

(b) (6) [redacted]

6

Phone call to Sen Durbin; (b) (6) [redacted]

Dinner - Hon & Mrs. Sean O'Keefe, Mr. H

Notes

October 26, 2017

Thursday

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

THURSDAY

26

Canx: Lunch - Sen Shaheen ([redacted])

Duty Aide - [redacted]

7 AM

Morning Sync; [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; [redacted]

9

Executive Time [redacted]

DON Business Council Meeting; [redacted]

10

Hugh Hewitt Show Prep - PA, DCS; [redacted] Spencer, Richard V HON SECNAV

Phone call from DSD

Videotape - USMC Birthday, Veterans' Da

11

12 PM

Lunch

1

ACMC, COS, DCS; [redacted]; Spencer, Richard V HON SECNAV

2

Executive Time

3

USS Carl Vinson CSG PDB [redacted]

Legal Review - SAL; [redacted]; Spencer, Ric[redacted]

4

Phone call from Sen Wicker

Afternoon Sync; [redacted]; Spencer, Richa[redacted]

[redacted]

5

[redacted]

6

DSD & USD(C) Reception for Appropriat

Dinner iho Hon and Mrs. John Warner hk

[redacted]

Notes

October 27, 2017

Friday

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017						
Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

FRIDAY

27

Duty Aide - (b) [redacted]

7 AM

Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Health of the Force - ACMC, COS, DCS; (b) [redacted]; Spencer, Richard V HON SECNAV

Executive Time [redacted]

(A)GC; (b) [redacted]

9

HOLD; (b) [redacted]

10

(b) (6) [redacted]

11

Hugh Hewitt Show
(b) (6) [redacted]

(b) [redacted]

12 PM

CNO

1

2

Phone call from Rep Gallagher

Phone call to Rep Calvert; (b) (6) [redacted]

3

4

Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

October 28, 2017

Saturday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
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22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28	29	30		

	SATURDAY
	28
7 AM	
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12 PM	
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Notes

October 29, 2017

Sunday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28	29	30		

SUNDAY

29

7 AM

8

9

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11

12 PM

1

2

(b) (6) [redacted]

3

1500 - SN, VCNO, USFFC, JAG, CLA Sync (Casual Attire)
Tingey
CNO

4

(b) (6) [redacted]

5

6

Notes

October 30, 2017

Monday

October 2017						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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19	20	21	22	23	24	25
26	27	28	29	30		

MONDAY

30

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

0800 - Meet w/Families
(b) (6) [redacted]

9

10

1000 - (S)Memorial Service, M/M
Pentagon Auditorium

11

(b) (6) [redacted]

1115 - Sen McCain

12 PM

1230 - Phone call from Sen Hirono

1245 - Phone call to Rep Wittman; (b) [redacted]

1

1300 - Phone call to Rep Granger; (b) [redacted]

1335 - Ms. Stiller

2

1400 - Phone call to Rep Wilson; (b) (6) [redacted]

1430 - Phone call from Minister Hultq

1445 - Phone call to Rep Smith; (b) (6) [redacted]

3

1500 - Phone call to Sen Cochran; (b) (6) [redacted]

1530 - Gen Ray Odierno, Commissioner Goodell, Mr. (b) (6) [redacted], **Mr.** (b) [redacted] **Mr.** (b) [redacted], [redacted]

4

1615 - Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

5

(b) (6) [redacted]

1730 - Forrestal Lecture proceeded by Dinner Reception iho Sen John McCain, M/M
Buchanan House/Alumni Hall, USNA, Annapolis

6

Notes

October 31, 2017

Tuesday

October 2017

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

TUESDAY

31

Duty Aide (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b) [redacted]

9

0900 - Executive Time

10

1000 - CMC
(b) [redacted]

11

1100 - Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Rep Gallagher
(b) [redacted]

1

2

1400 - Phone call to Mr. Mike Petters; (b) (6) [redacted]

3

1445 - Current Inv

FITREP - LT (b) [redacted]

FITREP - LCDR (b) [redacted]

1530 - Afternoo [redacted]

FITREP - LCDR (b) [redacted]

Legal Review - S [redacted]

4

5

6

Notes

November 1, 2017

Wednesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
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19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

WEDNESDAY

1

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

0800 - Executive Time

Ms. Stiller

9

0930 - Finland - Phone call to ADM Zukunft (CCG); (b) (6) [redacted]

10

1000 - DoN IG Monthly Update - VADM Shelanski, BGen Ottignon, CS, DCS; (b) [redacted]

11

1130 - Lunch - Amb Al Khalifa (Bahrain)
(b) [redacted]

12 PM

1

(b) (6) [redacted]

1300 - (S)Defense Science Board Fall Quarterly Meeting
(b) (6) [redacted]

2

1415 - Mr. John O'Connor

3

1500 - Columbia Program - RADM Jabaley, RDML Goggins, PMDASN(RDA), N9, COS,
(b) [redacted]; Spencer, Richard V HON SECNAV

4

1600 - DSD, CMC, DC AVN
(b) [redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

Notes

November 2, 2017

Thursday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

THURSDAY

2

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting; 3E863 [redacted]

9

0900 - Invite - Phone call from Sen Angu

0915 - Mr. Ev Pyatt; (b) [redacted] Spencer, Richa

10

1000 - Chairman Buck McKeon, Mr. Howard McKeon, GC, DCS, Dr. Livingston; (b) [redacted]

1030 - Executive Time [redacted]

11

1115 - DSB Summer Study Outbrief - Dr. David Whelan, Mr. Venturino, Mr. Ed Gliot, (b) [redacted]

12 PM

1200 - Lunch - Rep Wilson, Mr. Taylor Andreae, Ms. Margaret Dean, DCS, CAPT (b) [redacted] (b) [redacted]
Spencer, Richard V HON SECNAV

1

1330 - Farewell for Ms. (b) (6) [redacted]

2

1400 - Mr. Gerard DeMuro (CEO, BAE), Ms. Shelly Stoneman, (A)ASN(RDA), (A)GC [redacted]

3

1500 - Ms. Marillyn Hewson (CEO, Lockheed Martin), (A)ASN(RDA), (A)GC, Mr. (b) [redacted]

1530 - Aviation - LtGen Rudder; (b) [redacted]; Sp

Legal Review - SAL; (b) [redacted] Spencer, Ric [redacted]

4

1600 - Project Update - RDML Trussler, COS, DCS; (b) [redacted]; Spencer, Richard V HON SECN

1630 - Afternoon Sync; (b) [redacted]; Spence [redacted]

(b) (6) [redacted]

5

(b) (6) [redacted]

6

1800 - Farewell Dinner iho Hon. Sean Stackley, M/M
Crystal City Marriott [redacted]

Notes

November 3, 2017

Friday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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FRIDAY

3

Duty Aide - (b) [redacted]

TDY (FL)

7 AM (b) (6) [redacted]

0700 - TDY

8

9

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11

12 PM

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4 (b) (6) [redacted]

5

1730 - Mr. Ken Juster (US Ambassador to India), Ms. Sally Donnelly, DUSN(P), DCS (b) [redacted]

6 Spencer, Richard V HON SECNAV

(b) (6) [redacted]

Notes

November 4, 2017

Saturday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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31						

SATURDAY

4

7 AM

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11

12 PM

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4

(b) (6) [redacted]

1630 - (S)GoH 242nd USMC Birthday Ball, B/T, M/M
Gaylord National Resort and Convention Center

5

6

Notes

November 5, 2017

Sunday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
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19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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	SUNDAY
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12 PM	
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Notes

November 6, 2017

Monday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

MONDAY

6

HOLD - 11/6 pm - 11/7 am — To Nov 7

Canx: 1200 DSD/Service Secretaries Lunch ([redacted])

Duty Aide - [redacted]

7 AM

0715 - Morning Sync; [redacted] Spencer, [redacted]

0730 - Breakfast - Rep Byrne [redacted]

8

0830 - Executive Time [redacted]

9

0900 - Defense & Aerospace Report I/V - Vago Muradian; [redacted]

0945 - Mr. Dick Messbarger, Judge Rudy Madrid, GC, DCS; [redacted]; Spencer, Richard [redacted]

10

1015 - Gen Dunford (CJCS)

CNO [redacted] Spencer, Richard V HON SECNAV

11

1120 - Phone call from Se

1125 - GC

1140 - VADM Johnson

12 PM

1200 - DSD F-35 Discussion - DSD, SECAF, AT&L, Ms. Darlene Costello, JSF/JPO [redacted]

1

1300 - Depart

1315 - HOLD

2

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6

1830 - McCain Institute for International Leadership New York Evening [redacted] [redacted]

Notes

November 7, 2017

Tuesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
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31						

TUESDAY

7

← From Nov 6 HOLD - 11/6 pm - 11/7 am

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b) [redacted]

9

0915 - Executive Time

10

1000 - Mr. Denis Bovin; (b) [redacted]

1030 - Protocol Update - Capt (b) (6) [redacted] (b) [redacted] Spencer, Richard V HON SECNAV

11

1100 - SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1

1300 - HOLD

(b) (6) [redacted]

2

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4

5

6

1830 - (S)Virginia Automotive Dealers Association's Dinner; National Museum of th[redacted]

6:00am - 6:55am HOLD

(b) (6) [redacted]

Notes

November 8, 2017

Wednesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

WEDNESDAY

8

Duty Aide - (b) [redacted]

7 AM

0715 - Morning Sync; (b) [redacted]; Spencer, [redacted]

0730 - Breakfast - Sen Sullivan
(b) [redacted]

8

(b) (6) [redacted]

9

(S)Navy Senior Enlisted Symposium
0900 - Naval Support Facility Arlington, [redacted]

(b) (6) [redacted]

10

1000 - CVN Program - RADM Brian Anto
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

1045 - HOLD

11

1100 - Executive Time
[redacted]

12 PM

(b) (6) [redacted]

1230 - (S)Republican Studies Committee (RSC) Lunch
HC-5 Capitol

1

(b) (6) [redacted]

2

1415 - Phone call from Sen Boozman

1430 - Round table on China for Halifax

3

4

1630 - Afternoon Sync; (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

(b) (6) [redacted]

1730 - (S)Senate Veterans Appreciation Reception
(b) (6) [redacted]

6

Notes

November 9, 2017

Thursday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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THURSDAY

9

Duty Aide - (b) [redacted]

TDY (MS)

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting; (b) [redacted]

9

(b) (6) [redacted]

0907 - Phone call to VADM Carter; (b) [redacted]

10

0955 - TDY

(b) (6) [redacted]

11

12 PM

1

2

1445 - Phone call to CNO; (b) (6) [redacted]

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

4

5

(b) (6) [redacted]

1730 - HOLD - DCS

6

Notes

November 10, 2017

Friday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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FRIDAY

10

LEAVE — To Nov 12

Duty Aide (b) [redacted]

7 AM

(b) (6) [redacted]

8

Holiday - Veterans Day

0800 - Wreath Laying Ceremony iho 242nd
World War II Memorial [redacted]

9

(b) (6) [redacted]

10

11

12 PM

LEAVE

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Notes

November 11, 2017

Saturday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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December 2017

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SATURDAY

11

From Nov 10 LEAVE To Nov 12

7 AM

8 **LEAVE**

9

10

11

12 PM

1

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6

Notes

November 12, 2017

Sunday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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December 2017

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SUNDAY

12

From Nov 10 LEAVE

7 AM

8 **LEAVE**

9

10

11

12 PM

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Notes

November 13, 2017

Monday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY

13

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

0800 - Executive Time

9

CMC

0930 - Sponsor - PA; (b) [redacted]; Spencer, Richard V HON SECNAV

10

1000 - Gray TV I/V - Mr. Ted Fioraliso; (b) [redacted] [redacted]

1030 - Farewell for YN1 (b) (6) [redacted] [redacted]

11

1100 - Bethpage - (A)ASN(EI&E), Mr. Borro, Mr. Ohannessian, Mr. Jensen, COS, D [redacted]

12 PM

1200 - Lunch - Amb Navtej Sarna (India) (b) [redacted]

1

2

(b) (6) [redacted]

1430 - (S)Transatlantic Economic Foru [redacted] [redacted]

(b) (6) [redacted]

3

1545 - Afternoon Sync; (b) [redacted]; Spence [redacted]

4

1600 - PB-19 Update - PDU, VCNO, (A [redacted] [redacted]

1630 - POM-20 Overview - CNO, CMC, P

5

1700 - Procedures Update - CNO, CMC, P

((A)ASN(RDA) rep) DSD/F-35 Follow-Up Discussion - DSD, SECAF, USD(AT&L), Crystal City

1730 - Leadership Council (CNO, CMC [redacted]

6

Notes

November 14, 2017

Tuesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
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December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

TUESDAY

14

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
3E869 [redacted]

9

0900 - Executive Time [redacted]

0935 - MajGen Ewers

10

1000 - Mr. Pyatt; (b) [redacted]; Spencer, Richard V

11

1100 - Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

1200 - Lunch - Mr. Gary Cohn
(b) [redacted]
[redacted]

1

2

1400 - Afternoon Sync; (b) [redacted] Spencer [redacted]

1415 - Depart w/DCS, CLA enr Rayburn H

1445 - Rep Joe Courtney; (b) (6) [redacted]

3

(b) (6) [redacted]

1530 - Chairman Cochr

Legal Review - SAL; (b) [redacted]

4

(b) (6) [redacted]

1615 - Chairman Rodney Frelinghuyse

(b) (6) [redacted]

5

1700 - Chief of Staff of the Army Reception iho Sen McCain, M/M
Quarters One, Ft. Myer [redacted]

(b) (6) [redacted]

6

1945 Arrival - (S)Navy 2-Star Leadersh [redacted]

1830 - Twilight Tattoo and Awards Ce [redacted]

(b) (6) [redacted]

Notes

November 15, 2017

Wednesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
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December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
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WEDNESDAY

15

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

0800 - VCNO; (b) [redacted]; Spencer, Richard V H

0810 - Executive Time

9

0900 - Mr. CHAN Yeng Kit (Singaporean Permanent Secretary (Defence)), Brig Gen T

10

1000 - Trip Prep - DUSN(P), Ms. Gebhards, DCS, PA, SWs, Maj (b) (6) [redacted] (b) [redacted]; Spenc

11

1100 - VADM Nicolaos Tsounis (Greek CNO), CAPT Pegklidis, CAPT Karlatiras, CDR (b) [redacted]

12 PM

1200 - Lunch - Mr. McCarthy
(b) [redacted]

1

1300 - Document Review - Mr. Jason Reynolds; (b) [redacted]; Spencer, Richard V HON SECNA

1330 - Mr. Wes Bush (Chairman, CEO, & President, Northrop Grumman), Ms. Sid A [redacted]

2

3

1500 - Program Brief - Dr. William Roper, Mr. Marty Simon, Co (b) (6) [redacted]
(b) [redacted]
Spencer, Richard V HON SECNAV

4

Dr. (b) [redacted]

1630 - GDMA - (A)GC, JAG, COS; (b) [redacted]; S

5

6

Notes

November 16, 2017

Thursday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY

16

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting; (b) [redacted]

9

0900 - Project - (A)ASN(RDA); (b) [redacted] Spencer, Richard V HON SECNAV

0930 - Project - (A)ASN(FM&C); (b) [redacted]; Spencer, Richard V HON SECNAV

10

1000 - Project - (A)ASN(MRA); (b) [redacted]; Sp

1015 - Phone call to VADM Pete Daly (R

1030 - Executive Time

11

12 PM

1200 - Phone call from VADM Faison; (b) (6) [redacted] Spencer, Richard V

(b) (6) [redacted]

1

1300 - Participant - DoD Fall Award Ceremony fb Reception
Pentagon Hall of Heroes

CMC
(b) [redacted]

2

1430 - Project - Ms. Loftus; (b) [redacted] Spencer, Richard V HON SECNAV

3

1515 - Minister Jussi Niinistö (Finnish M

Legal Review - SAL; (b) [redacted]; Spencer, Ric

4

(A)GC; (b) [redacted]; Spencer, Richard V HON SECNAV

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Notes

November 17, 2017

Friday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

FRIDAY

17

TDY (OCONUS) To Nov 24

Duty Aide - (b) [redacted]

7 AM (b) (6) [redacted]

8 (b) (6) [redacted]

TDY

9

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12 PM

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Notes

November 18, 2017

Saturday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SATURDAY

18

From Nov 17 — TDY (OCONUS) — To Nov 24

Duty Aide - (b) [redacted]

7 AM

8 **TDY**

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12 PM

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Notes

November 19, 2017

Sunday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SUNDAY

19

← From Nov 17 TDY (OCONUS) To Nov 24 →

OOF To Nov 22 →

Duty Aide - (b)

7 AM

8 **TDY**

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12 PM

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Notes

November 20, 2017

Monday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY

20

From Nov 17 TDY (OCONUS) To Nov 24

From Nov 19 OOF To Nov 22

Canx: DSD/Service Secretaries Lunch ([redacted])

Duty Aide - [redacted]

7 AM

8 **TDY** **Phone call to Mr. McCarthy**

9

10

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12 PM

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Notes

November 21, 2017

Tuesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY

21

From Nov 17 — TDY (OCONUS) — To Nov 24

From Nov 19 — OOF — To Nov 22

Duty Aide - (b) [redacted]

7 AM

8 — **TDY** — **SECDEF Large Group Meeting** (b) [redacted]

9

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12 PM

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3 — **Legal Review - SAL;** (b) [redacted]; Spencer, Ric[redacted]

4

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Notes

November 22, 2017

Wednesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY

22

← From Nov 17 TDY (OCONUS) To Nov 24 →

← From Nov 19 OOF

Duty Aide - (b) [redacted]

7 AM

8 **TDY**

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12 PM

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Notes

November 23, 2017

Thursday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY

23

From Nov 17 — TDY (OCONUS) — To Nov 24

Duty Aide - (b) [redacted]

7 AM			
8	**Holiday - Thanksgiving Day**	**TDY**	**SECDEF Large Group** [redacted]
9			
10			
11			
12 PM			
1			
2			
3			**Legal Review - SAL;** (b) [redacted]
4			
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6			

Notes

November 24, 2017

Friday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
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FRIDAY

24

← From Nov 17 TDY (OCONUS)

Duty Aide - (b) [redacted]

7 AM

8 **TDY**

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12 PM

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(b) (6) [redacted]

Notes

November 25, 2017

Saturday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	SATURDAY
	25
7 AM	
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12 PM	
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Notes

November 26, 2017

Sunday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	SUNDAY
	26
7 AM	
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12 PM	
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6	

Notes

November 27, 2017

Monday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY

27

Duty Aide (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted] Spencer, Richard V HON SECNAV

8

0800 - Executive Time

9

0930 - RNSF Speech Review

10

1000 - POM Material Review/Guidance

Phone call from Mr. Chao

11

1130 - Reagan National Defense Forum Conference Call; (b) (6) [redacted]

12 PM

1

Executive Time

2

1400 - Acquisition Hearing Prep - (A)ASN(RDA), OLA, DCS, Mr. Frankfurt; (b) [redacted]; S[redacted]

1430 - CVN 80/81 - (A)ASN(RDA), DCS; (b) [redacted] Spencer, Richard V HON SECNAV

3

4

Leadership Council (CNO, CMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

5

1700 - Afternoon Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

USD(AT&L); (b) [redacted]; Spencer, Richard V HON SECNAV

6

Notes

November 28, 2017

Tuesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY

28

Duty Aide - (b) [redacted]

7 AM

0715 - USD(C) Prep - (A)ASN(RDA), (A)A

0730 - FY18 Defense Appropriations Bill

8

SECDEF Large Group Meeting
(b) [redacted]

9

0900 - Executive Time

10

OLA, COS, DCS; (b) [redacted]; Spencer, Richard V

11

Phone call from Mr. Denis Bovin

PDU; (b) [redacted]

12 PM

1

2

1400 - DSD Navy Performance To Plan Discussion; (b) [redacted]

3

1500 - Mr. John Reinha [redacted]

1510 - GDMA - (A)GC, CO

1530 - Afternoon Sync; [redacted]

Legal Review - SAL; (b) [redacted]

4

(b) (6) [redacted]

1630 - Sen Durbin; (b) (6) [redacted]

5

(b) (6) [redacted]

6

Notes

November 29, 2017

Wednesday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY

29

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, [redacted]

0745 - Sen Warner Prep - (A)ASN(EI&E),

8

0800 - Navy Budget - USD(C)
(b) [redacted]
Spencer, Richard V HON SECNAV

9

0900 - Executive Time
[redacted]

Phone call from Sen Wicker

10

1000 - Videotape - Army/Navy Messa[redacted]

1030 - Mr. (b) (6) [redacted]

11

12 PM

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1630 - Afternoon Sync; (b) [redacted]; Spence[redacted]

1645 - Phone call from Mr. McCarthy

5

6

Notes

November 30, 2017

Thursday

November 2017

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30		

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY

30

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting; (b) [redacted]

9

(b) (6) [redacted]

0930 - Rep Visclosky ; (b) (6) [redacted]

10

(b) (6) [redacted]

1015 - Chairwoman Granger; (b) (6) [redacted]

(b) (6) [redacted]

11

Phone call from Mr. Sweeney

12 PM

1245 - VADM Burke; (b) [redacted]; Spencer, Richard V HON SECNAV

1

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1500 - Mr. Tom Crowley, Mr. Mike Roberts, (A)GC, DCS; (b) [redacted]; Spencer, Richard V HOI

Legal Review - SAL; (b) [redacted]; Spencer, Ric[redacted]

1545 - Phone call from Ms. Cathy Reynol

4

1600 - Military Justice - (A)GC, DJAG; ([redacted]

1615 - OGC Sympo - (A)GC, DCS; (b) [redacted]; S

1630 - Afternoon Sync; (b) [redacted]; Spence[redacted]

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Notes

December 1, 2017

Friday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

1

TDY (CA) To Dec 3

Duty Aide (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, [redacted]

0745 - Phone call from ADM Zukunft

8

Executive Time

9

10

Executive Time

11

(b) (6) [redacted]

12 PM

(b) (6) [redacted]

TDY

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Notes

December 2, 2017

Saturday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

2

← From Dec 1 TDY (CA) To Dec 3 →

7 AM **0700 - Ms. Michele Flournoy**

8 **TDY**

9

10

11 **(S)Reagan National Defense Forum**
Ronald Reagan Presidential Library, Simi Valley, CA

12 PM

1

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3

4 **Acquisition Reform Sync ;** (b) (Change

F-35 Program - USD(AT&L), SECAF; (b)

5

6

Notes

December 3, 2017

Sunday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SUNDAY

3

From Dec 1 TDY (CA)

7 AM **TDY** (b) (6) [redacted]

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12 PM

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(b) (6) [redacted]

3

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Notes

December 4, 2017

Monday

December 2017						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

4

Duty Aide - (b) [redacted]

7 AM

Phone call from Swedish Defense Minist

0730 - Morning Sync; (b) [redacted]; Spencer, [redacted]

0745 - Swearing In iho Mr. Thomas Mod

8

(b) (6) [redacted]

0840 - (S)USNI Defense Forum Washington Conference
Newseum
[redacted]

9

(b) (6) [redacted]

10

1000 - USN
(b) [redacted]
Spencer, Richard V HON SECNAV

11

1115 - FM&C Project Update - (A)ASN(F

1130 - DoN/AA Project Update - Mr. [redacted]

12 PM

1200 - DSD/Service Secretaries Lunch
(b) [redacted]

1

1330 - SecAF F-35 Program Overview Brief from AQ
(b) [redacted]
Wilson, Heather A HON USAF SAF-OS (US)
[redacted]

2

Executive Time

3

1500 - MRA Project Update - (A)ASN(MRA), USN, DCS; (b) [redacted]; Spencer, Richard V HON

4

1615 - Afternoon Sync [redacted]

1620 - CNO

1630 - Leadership Council
(b) [redacted]
Spencer, Richard V HON [redacted]

5

(b) (6) [redacted]

6

1800 - (S)CSIS Advisory Board Dinner
CSIS
[redacted]

Notes

December 5, 2017

Tuesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

5

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted] [redacted]

9

0900 - Swearing In for Mr. James Geurts

0915 - Mr. James Geurts In Call; (b) [redacted]; Sp

0945 - Project Update - ASN(RDA), PCDASN(RDA), USN, DCS; (b) [redacted]; Spencer, Richard

10

1030 - Mr. Ev Pyatt; (b) [redacted]; Spencer, Richard V HON SECNAV

11

1100 - SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

1

1330 - Farewell for LCDR (b) (6) [redacted];

1345 - Mr. Bryan Whitman; (b) [redacted]

2

Mr. Ev Pyatt; (b) [redacted]

3

Legal Review - SAL; (b) [redacted]; Spencer, Ric [redacted]

Phone Call from Gen. John Kelly

4

1600 - SASC Acquisition Hearing Prep - A
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

1655 - Mr. Michael Bayer; (b) [redacted]

5

1700 - DSD/F-35 Touch-Point - AT&L. SE

(b) (6) [redacted]

6

(b) (6) [redacted]

1830 - (S)Kingdom of Bahrain's 46th National Day, M/M; National Portrait Gallery [redacted]

Notes

December 6, 2017

Wednesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

6

Acting: USN 1905 6 Dec - 1430 8 Dec 2017 — To Dec 8

TDY (UK) — To Dec 8

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync; (b) [redacted]; Spencer, Richard V HON SECNAV

8

0800 - Executive Time

9

(b) (6) [redacted]

0930 - (S)DoD 'Other Transactions' - Innovative Contracting Conference; ANSER A[redacted]

10

(b) (6) [redacted]

1020 - CMC, ACMC
(b) [redacted]

11

1100 - DoN IG Monthly Update - VADM Shelanski, Mr. Carl Shelton, CS, DCS; (b) [redacted]

1130 - Acquisition Reform Sync - USD(AT&L), ASN(RDA)
(b) [redacted]
Lord, Ellen M HON OSD OUSD ATL (US)

12 PM

1235 - (A)GC, DJAG; (b) [redacted]; Spencer, Richa

1240 - Navy/Army Pre-Brief - Capt (b) [redacted]

1

1330 - Phone Call from Mr. Sean Stackle

1345 - HOLD

2

1435 - Phone Call from SECARMY; SecAr

(b) (6) [redacted]

3

(b) (6) [redacted]

4

1600 - HOLD

5

6

7:05pm - 9:00pm 1905 - TDY

Notes

December 7, 2017

Thursday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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7	8	9	10	11	12	13
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21	22	23	24	25	26	27
28	29	30	31			

THURSDAY

7

From Dec 6 — Acting: USN 1905 6 Dec - 1430 8 Dec 2017 — To Dec 8

From Dec 6 — TDY (UK) — To Dec 8

(ASN(RDA) rep) 1000 - SASC Acquisition Hearing

Duty Aide - (b)

OOF

7 AM

8

TDY

SECDEF Large Group Meeting
(b)

9

10

1030 - Commissioning Ceremony of the aircraft carrier HMS QUEEN ELIZABETH (QNLZ), M/M
Portsmouth, UK

11

12 PM

1

2

3

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

4

5

(ASN(RDA) rep) DSD/F-35 Update - DSD, USD (AT&L)
(b)

6

Notes

December 8, 2017

Friday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
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10	11	12	13	14	15	16
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31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

8

From Dec 6 — Acting: USN 1905 6 Dec - 1430 8 Dec 2017

From Dec 6 — TDY (UK)

Duty Aide - (b) [redacted]

7 AM

8

TDY

9

10

11

12 PM

1

2

(b) (6) [redacted]

3

4

1600 - Mr. Michael Bayer, ADM Gary Roughead (Ret.), DCS
Residence

5

6

Notes

December 9, 2017

Saturday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

9

TDY (PA) — To Dec 10

7 AM

(b) (6) [redacted]

8

9

10

11

12 PM

1

2

3

Navy vs. Army, M/M
Lincoln Financial Field, Philadelphia, PA

4

5

6

TDY

Notes

December 10, 2017

Sunday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

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21	22	23	24	25	26	27
28	29	30	31			

SUNDAY

10

From Dec 9 — TDY (PA)

7 AM — **TDY**

8 — (b) (6) [redacted]

9

10

11

12 PM

1

2

3 — (b) (6) [redacted]

1500 - Air Force Holiday Open House, M/M
Air House, JB Myer--Henderson Hall

4

5 — (b) (6) [redacted]

6

Notes

December 11, 2017

Monday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

11

Duty Aide - (b)

7 AM

0730 - Morning Sync
(b) ; Spencer, Richard V HON SECNAV

8

Executive Time

9

0900 - DSD Navy Portfolio Performance Review - DSD, USD(AT&L), PCDASN(RDA), Mr. Tony DeMartino, Mr. (b) (6) **, RDML Goggins, Ms.** (b) (6) **, DCS**
(b)
Spencer, Richard V HON SECNAV

10

1015 - DSD PBR Endgame Prep - (A)ASN(FM&C), PCDASN(RDA), DC P&R, N8, FMB, RDML Small, CS, DCS
(b) Spencer, Richard V HON SECNAV

11

Executive Time

1130 - DSD/PBR Endgame Discussion w/Navy (Navy S
(b)

1145 - DSD/PBR Endgame w/Navy (Two Carrier Buy) -
(b)

12 PM

1

1300 - RADM Jeff Harley (Pres, NWC), COS, DCS
(b) ; Spencer, Richard V HON SECNAV

Executive Time

2

1400 - DSD SRR Discussion
(b)

1430 - DSD PBR Endgame Follow-up - (A)ASN(FM&C), PCDASN(RDA), DC P&R, N8, FMB, RDML Small, CS, DCS
(b) ; Spencer, Richard V HON SECNAV

3

1500 - Mr. Roger Krone (CEO Leidos), RADM Nevin Carr (Ret.), (A)GC, PCDASN(RDA), DCS
(b) ; Spencer, Richard V HON SECNAV

4

1600 - Phone Call to Mr. Mike Leskinen (Executive Director Aerospace and Defense, JP Morgan)
(b) (6)

1630 - Phone Call to Rep Johnson
(b) (6)

1645 - Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

Leadership Council (SRR) (CNO, CMC, VCNO)
(b)
Spencer, Richard V HON SECNAV

6

Notes

December 12, 2017

Tuesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

12

Duty Aide - (b)

7 AM

0715 - Morning Sync
(b) ; Spencer, Richard V HON SECNAV

(b) (6)

8

0800 - (S)House Navy-Marine Corps Caucus Breakfast
(b) (6)

SECDEF Large Group Meeting
(b)

9

(b) (6)

0930 - DSD PBR Follow-up Prep - (A)ASN(FM&C), PCDASN(RDA), N8, FMB, CS, DCS
(b) Spencer, Richard V HON SECNAV

10

1000 - NDS

11

1100 - Principals Meeting
(b)
Spencer, Richard V HON SECNAV

1130 - SOCO Open House
(b)

12 PM

1

1300 - HOLD

Phone call from DSD

1330 - Package Review - CAPT (b) (6) **, CS, DCS**
(b) ; Spencer, Richard V HON SECNAV

Mr. Sweeney
(b)

2

3

1530 - F-35 P/C from Ms. Lord, USI
Lord, Ellen M HON OSD OUSD ATL (L

Legal Review - SAL
(b) ; Spencer, Richard HON SEC

4

CMC

1630 - Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

1700 - DSD/Navy PBR Follow-Up - DSD, SECNAV, VCJCS, CAPE (b) (6) **(A)ASN(FM&C), N8**
(b)
Spencer, Richard V HON SECNAV

6

1800 - Mr. Bryan Whitman
(b)

Phone call from Mr. Mike Petters

Notes

December 13, 2017

Wednesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
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31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

13

Duty Aide - (b)

7 AM

0730 - Morning Sync
(b) ; Spencer, Richard V HON SECNAV

8

0800 - SRR Hold
(b)

9

VCNO
(b)

10

(b) (6)

1030 - HASC SRR Brief - Rep Wittman, Rep Wilson, Rep Bordallo, Rep Courtney, Ms. Jen Stewart, Mr. Paul Arcangeli, Mr. Dave Sienicki, Mr. Phil MacNaughton, Mr. Tom Hawley, Ms. Margaret Dean, Mr. Brian Garrett
(b) (6)

11

(b) (6)

12 PM

1

1300 - Self Defense Test Ship Brief - RDML Small
(b) Spencer, Richard V HON SECNAV

2

(b) (6)

1415 - Phone call to Sen Reed
(b) (6)

1430 - SASC SRR Brief - Mr. Chris Brose, Ms. Liz King, Mr. Jason Potter, Mr. Creighton Greene
(b) (6)

3

(b) (6)

4

1630 - DSD/F-35 Follow-Up Discussion - DSD, USD(AT&L), SECAF, VADM Winter
(b)

5

1715 - Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

December 14, 2017

Thursday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			

THURSDAY

14

Duty Aide - (b)

7 AM

0730 - Two Carrier Buy - PCDASN(RDA), PMDASN(RDA), DCS
(b) ; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b)

0830 - DSD/Navy PBR Endgame - Two Carrier Buy - DSD, VCJCS, USD(AT&L), USD(C), USD(P), DJ8, CAPE, PCDASI
(b) Spencer, Richard V HON SECNAV

9

(b) (6)

0945 - HAC-D SRR Brief - Ms. Jennifer Miller, Ms. Brooke Boyer, Mr. Matt Bower, Ms. Becky Leggieri, Ms. Jennifer Chartrand
(b) (6)

10

(b) (6)

11

1100 - SAC-D SRR Brief - Mr. Brian Potts, Mr. Erik Raven, Will Todd, Ms. Kate Kaufer, Ms. Colleen Gaydos, Ms. Katy Hagan, Mr. Mike Clementi, Ms.
(b)

12 PM

(b) (6)

1

1300 - Lunch - Amb Pedro Morenés (Spain)
(b)

2

1400 - PCDASN(RDA), PMDASN(RDA), N8

1415 - SAPRO Project Update - Ms. Loftus, USN, DCS
(b) ; Spencer, Richard V HON SECNAV

3

1500 - DSD/Navy PBR Endgame - Navy Self Defense Test Ship - DSD, VCJCS, DOT&E, USD(C), DJ8, CAPE, RDML S
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

1545 - OCONUS Policy Brief (December Trip)
(b) ; Spencer, Richard V HON SECNAV

4

5

1715 - Afternoon Sync
(b) ; Spencer, Richard V HON

1730 - OSD Holiday Reception hb SECDEF & DSD, M/M
SECDEF Corridor

VCNO

6

Notes

December 15, 2017

Friday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
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31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

15

Duty Aide - (b)

7 AM

0730 - Morning Sync
(b) Spencer, Richard V HON SECNAV

8

0830 - Phone call to Amb Navtej Sarna (India)
(b) (6)

9

0900 - Dr. Tom Kennedy (CEO Raytheon), (A)ASN(RDA), (A)GC, DCS
(b) ; Spencer, Richard V HON SECNAV

0930 - (A)ASN(FM&C)
(b) ; Spencer, Richard V HON SECNAV

10

1000 - Executive Time

11

1100 - HOLD - Photo Op / Preview, M/M

1130 - SECNAV Holiday Reception - M/M

12 PM

1

1330 - Hon. Sean Stackley

2

1430 - Conferences Discussion - DNS, Mr. Mark Andress, CS, DCS
(b) Spencer, Richard V HON SECNAV

3

1500 - Safety Way Forward - (A)ASN(EI&E), COS, DCS
(b) Spencer, Richard V HON SECNAV

4

(A)GC

1630 - Afternoon Sync
(b) ; Spencer, Richard V HON S

(b) (6)

5

6

(b) (6)

1830 - Wright Memorial Dinner iho Gen John Dailey, U
Marriott Wardman Park Hotel

Notes

December 16, 2017

Saturday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

16

7 AM

8

9

10

11

12 PM

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6

(b) (6) [redacted]

8:00pm - 10:00pm 2000 - Navy Band Holiday Concert hb CNO, M/M(DAR Constitution Hall)

Notes

December 17, 2017

Sunday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			

SUNDAY

17

7 AM

8

9

10

11

12 PM

1

2

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4

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6

(b) (6) [redacted]

7:00pm - 9:30pm 1900 - Holiday Dinner hby Mr. Wayne and Catherine Reynolds, M/M(American Academy of Achievement Headquaters, 1222 16th ST NW DC)

Notes

December 18, 2017

Monday

December 2017						
Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

18

Duty Aide - (b) [redacted]

7 AM

0730 - Morning Sync
(b) [redacted] Spencer, Richard V HON SECNAV

0745 - Executive Time

8

0830 - FMS/TLAM - ASN(RDA), DUSN(P), PCDASN(RDA), DASN(IP), COS, DCS
(b) [redacted] ; Spencer, Richard V HON SECNAV

9

0900 - Budget Cell Update - (A)ASN(FM&C), Ms. Mary Tompa, CAPT (b) (6) [redacted] **, CS, DCS**
(b) [redacted] ; Spencer, Richard V HON SECNAV

0930 - HOLD
(b) [redacted] ; Spencer, Richard V HON SECNAV

10

Executive Time

1030 - SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

11

Executive Time

12 PM

1200 - DSD/Service Secretaries Lunch
(b) [redacted]

1

(b) (6) [redacted]

2

1400 - Wounded Warrior Visit
Walter Reed

3

(b) (6) [redacted]

1545 - Major Program Review Discussion - USD(AT&L
(b) [redacted] ; Lord, Ellen M HON OSD OUSD ATL (US)

4

1600 - Transgender Prep - CMC, VCNO, ACMC, SMMC, MCPON
(b) [redacted]
Spencer, Richard V HON SECNAV

5

Leadership Council (CNO, CMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

6

Notes

December 19, 2017

Tuesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

19

Duty Aide - (b)

7 AM

0715 - SD Breakfast w/ DSD and Service Secretaries
(b)

8

SECDEF Large Group Meeting
(b)

0845 - DSD/Services TG Inputs - DSD, VCJCS, USD(P&R), SECARMY, SECAF, CSA, VCNO, CSAF, CCG, NGB
(b)

9

10

11

1105 - Phone call from DSD

1130 - Mr. Ev Pyatt

1140 - Phone call from DSD

12 PM

1200 - Lunch

1200 - Phone call to LtGen McMillian

1223 - ACMC

1

1300 - Mr. John O'Connor
(b) Spencer, Richard V HON SECNAV

2

3

1530 - CAPT (b)
(b)

Legal Review - SAL
(b) Spencer, Richard HON SEC[redacted]

Videotape - Holiday Message
(b)

4

1600 - DMAG Prep - USN, VCNO, ACMC, ASN(RD&A)/PMD, (A)ASN(EI&E)
(b) ; Spencer, Richard V HON SECNAV

1630 - Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

1730 - ASN(RDA)
(b) ; Spencer, Richard V HON SECNAV

6

Notes

December 20, 2017

Wednesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

20

TDY (India, Afghanistan, Romania) To Dec 24

Duty Aide - (b)

7 AM

0730 - Morning Sync
(b) Spencer, Richard V HON SECNAV

8

Executive Time

9

0900 - HOLD
(b) ; Spencer, Richard V HON SECNAV

0930 - Phone call from Amb Navtej Sarna (India)

10

1030 - Phone call to Secretary Carson (HUD)
(b) (6)

11

1100 - DMAG (End Game)
(b)

12 PM

1

(b) (6)

2

(b) (6)

TDY

3

4

5

6

Notes

December 21, 2017

Thursday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
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17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

THURSDAY

21

From Dec 20 — TDY (India, Afghanistan, Romania) — To Dec 24

Duty Aide (b)

OOF

7 AM

8

TDY

SECDEF Large Group Meeting
(b)

9

10

11

12 PM

1

2

3

Legal Review - SAL
(b); Spencer, Richard HON SECNAV

4

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6

9:00pm - 9:15pm Phone call to CNO

Notes

December 22, 2017

Friday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

22

From Dec 20 — TDY (India, Afghanistan, Romania) — To Dec 24

Duty Aide - (b)

OOF

7 AM

8

TDY

9

10

11

12 PM

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6

Notes

December 23, 2017

Saturday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

23

From Dec 20 — TDY (India, Afghanistan, Romania) — To Dec 24

Duty Aide - (b)

7 AM

8

TDY

9

10

11

12 PM

1

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3

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Notes

December 24, 2017

Sunday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
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7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SUNDAY

24

From Dec 20 — TDY (India, Afghanistan, Romania)

Duty Aide (b) [redacted]

7 AM

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12 PM

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(b) (6) [redacted]

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Notes

December 25, 2017

Monday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

25

HOLD — To Jan 1, 18

7 AM

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HOLD

Holiday - Christmas Day

Notes

December 26, 2017

Tuesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

26

From Dec 25 HOLD To Jan 1, 18

7 AM

8

HOLD

SECDEF Large Group Meeting
(b)

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Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

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Notes

December 27, 2017

Wednesday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

27

From Dec 25 HOLD To Jan 1, 18

7 AM

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HOLD

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Notes

December 28, 2017

Thursday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

THURSDAY

28

From Dec 25 HOLD To Jan 1, 18

7 AM

8

HOLD

SECDEF Large Group Meeting
(b) [redacted]

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12 PM

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Legal Review - SAL
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

4

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Notes

December 29, 2017

Friday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

29

From Dec 25 HOLD To Jan 1, 18

7 AM

8 **HOLD**

9

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11

12 PM **Phone call from Minister Peter Hultqvist (Sweden)**

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Notes

December 30, 2017

Saturday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

30

From Dec 25 HOLD To Jan 1, 18

7 AM

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HOLD

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12 PM

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Notes

December 31, 2017

Sunday

December 2017

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SUNDAY

31

From Dec 25 HOLD To Jan 1, 18

7 AM

8

HOLD

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11

(b) (6)

12 PM

New Year's Day Reception and Serenade hb CMC and Mrs. Neller
Home of the Commandants

1

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Notes

January 1, 2018

Monday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MONDAY

1

From Dec 25, 17 HOLD

7 AM

8

HOLD

Holiday - New Year's Day

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12 PM

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Notes

January 2, 2018

Tuesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

TUESDAY

2

7 AM

0730 - Morning Sync
(b) ; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b)

9

0930 - Swearing In iho Mr. Thomas Harker

10

Executive Time

CNO

11

12 PM

1200 - Lunch

1

1300 - Posture Statement Outline

Mr. Ev Pyatt

2

3

1515 - POM Cell Update - ASN(FM
(b) ; Spencer, Richard V HON SECN

1530 - Audit Update - ASN(FM&C)
(b) Spencer, Richard V HON SECN

Legal Review - SAL
(b) ; Spencer, Richard HON SEC

4

1600 - Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

ASN(RDA)
(b)

5

6

Notes

January 3, 2018

Wednesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

WEDNESDAY

3

Duty Aide - [redacted]

7 AM

8

0800 - DSD Prep - ASN(RDA), RADM Jabaley, CAPT [redacted] , CS, DCS
[redacted] ; Spencer, Richard V HON SECNAV

0830 - MHA Brief - USN, CS, DCS
[redacted]
Spencer, Richard V HON SECNAV

9

10

1000 - DoN IG Monthly Update - VADM Shelanski, BGen Ottignon, CS, DCS
[redacted] Spencer, Richard V HON SECNAV

Executive Time

11

1100 - DSD/F-35 Discussion - DSD, USD/AT&L, SecAF, ASN(RDA), Ms. Costello, JSF/JPO
[redacted]
Spencer, Richard V HON SECNAV

12 PM

1

1300 - DSD/Navy Portfolio Performance Review - DSD, ASN(RDA), RADM Jabaley, CAPT [redacted]
[redacted]
Spencer, Richard V HON SECNAV

2

1430 - Ms. Gebhards, DCS
[redacted] ; Spencer, Richard V HON SECNAV

3

1530 - RDA Special Project Update - ASN(RDA), DCS
[redacted]
Spencer, Richard V HON SECNAV

4

1615 - Bethpage - (A)GC, (A)ASN(EI&E), Mr. Ron Borrc
[redacted] ; Spencer, Richard V HON SECNAV

Afternoon Sync
[redacted] ; Spencer, Richard V HON SECNAV

5

CNO
[redacted]

Phone call from DSD

6

Notes

January 4, 2018

Thursday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

THURSDAY

4

Duty Aide (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time

9

10

1000 - ADM Edmund Giambastiani (Ret.), Mr. Richard Carroll (IDT), GC, CS, DCS
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

1030 - SMMC, MCPON
(b) [redacted]
Spencer, Richard V HON SECNAV

11

1130 - JAG
(b) [redacted] Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Sen Ernst
(b) [redacted]

1

PMDASN(RDA), N8

1345 - Mr. David Fisher [redacted]

2

1415 - Solarium - VCNO, DCS
(b) [redacted]; Spencer, Richard V HON SECNAV

1445 - UUV - Ms. Lynn Wright, DCS
(b) [redacted]; Spencer, Richard V HON SECNAV

3

1515 - CNO
(b) [redacted]; Spencer, Richard V HON SECN

1530 - Accelerated Acquisition Cell
(b) [redacted]; Spencer, Richard V HON SECN

Legal Review - SAL
(b) [redacted]; Spencer, Richard HON SEC [redacted]

4

Sec Robert Hood, ASD(LA)
(b) [redacted]

(b) (6) [redacted]

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

1700 - HOLD

6

Notes

January 5, 2018

Friday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

FRIDAY

5

LEAVE — To Jan 6

Duty Aide - (b)

7 AM

0745 - Defense Planning Guidance

8

9 (b) (6)

10 **1000 - (R)USN Swearing In Ceremony**
USNA

11 (b) (6)

12 PM **1200 - LEAVE**

1

1330 - (ASN(RDA) rep)DSD/F-35 Discussion - DSD, AT&L, SecAF, JSF/JPO
(b)
Spencer, Richard V HON SECNAV

2

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Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

6

Notes

January 6, 2018

Saturday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

SATURDAY

6

From Jan 5 LEAVE

7 AM

8

LEAVE

9

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12 PM

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Notes

January 7, 2018

Sunday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

	SUNDAY
	7
7 AM	
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12 PM	
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Notes

January 8, 2018

Monday

January 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MONDAY

8

Canx: 1830 - HAC-D & SAC-D Winter Reception hb CNO (Tingey House, WNY)

Duty Aide - (b)

7 AM

(b) (6) [redacted]

0730 - Solarium Offsite
WLO Conference Center

8

9

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11

(b) (6) [redacted]

12 PM

1200 - Lunch - Sen Schatz
(b)

1

1330 - Ms. Katie Hood (One Love CEO), Mr. Herb May (One Love Board Member), GC, SAPRO, CS
(b) ; Spencer, Richard V HON SECNAV

2

(Cont'd) - Ms. Katie Hood (One Love CEO), Mr. Herb May (One Love Board Member), GC, SAPRO, CS

1445 - ASN(RDA), CS
(b) ; Spencer, Richard V HON SECNAV

3

1500 - Brief - VCNO, ASN(RDA), DUSN(P), PCDASN(RD
(b) ; Spencer, Richard V HON SECNAV

4

1630 - Leadership Council (CNO, ACMC)
(b) Spencer, Richard V HON SECNAV

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

1700 - DSD/F-35 Data Review - DSD, AT&L, SECAF, JSF/JPO, ASN(RDA)
(b) ; Spencer, Richard V HON SECNAV

6

Notes

January 9, 2018

Tuesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

TUESDAY

9

Duty Aide - (b) [redacted]

7 AM

0730 - Service Secretary Breakfast - SecAF
(b) [redacted]
Wilson, Heather A HON USAF SAF-OS (US)

8

SECDEF Large Group Meeting
(b) [redacted]

0830 - SECDEF Senior Leader Discussion
(b) [redacted]

9

0930 - Farewell for SSgt (b) (6) [redacted] **, MC2** (b) (6) [redacted] **LT** (b) (6) [redacted]

10

1000 - POM Cell Update - ASN(FM
(b) [redacted] Spencer, Richard V HON [redacted]

(Cont'd) - POM Cell Update - ASN(FM&C), PDASN(FM&C), Ms.

1015 - SAPRO Special Project Upda
(b) [redacted] ; Spencer, Richard V HON SECN

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

1100 - Full Financial Statement Au
(b) [redacted]

(Cont'd) - Full Financial Statement Audit Entrance Conference

12 PM

1

1300 - MRA Special Project Update - (A)ASN(MRA), CS
(b) [redacted] ; Spencer, Richard V HON SECNAV

2

3

Legal Review - SAL
(b) [redacted] Spencer, Richard HON SECNAV [redacted]

4

1600 - Mr. Peter Bloom, CS
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Afternoon Sync
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

Phone call from Sen Collins

5

6

(b) (6) [redacted]

7:00pm - 9:00pm 1900 - Dinner - Sen King (b) (6) [redacted]

Notes

January 10, 2018

Wednesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

WEDNESDAY

10

Canx - 1345 - Mr. Don Dixon (b)

Duty Aide - (b)

7 AM

8

9

POM Cell Update - (b) (6) , CS
(b) ; Spencer, Richard V HON SECNAV

10

11

1130 - OLA, FMBE, CS
(b) ; Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Sen Rounds
(b)

1

1330 - Dr. John Stopher, CS
(b)

2

1410 - Mr. (b) (6) , Students

3

1500 - Guam Prep - (A)ASN(EI&E), ASN(RDA), CS, PCDASN(RDA), Ms Von Eckartsberg, Mr. Jensen, CAPT (b)
(b) ; Spencer, Richard V HON SECNAV

4

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

1700 - Phone call to Mr. (b) (6)
(b) (6)

6

Notes

January 11, 2018

Thursday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

THURSDAY

11

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

0830 - DSD/Service Secretaries Bi-Monthly Working Session
(b)

9

0930 - Mr. Bill Castle (GC)
(b)

10

1030 - SECDEF
(b)

11

1000 - SRR Discussion - Mr. Whitman, Mr. Odegaard, Ms. Mate, CAPT (b) **LT** (b)
(b) Spencer, Richard V HON SECNAV

1130 - I/V - Mr. Kevin Carroll

12 PM

1200 - Lunch - Ambassador Yoon-je Cho (ROK)
(b)

1

1330 - DOPMA Hearing Prep - CMC, CNO, ACMC, (A)ASN(M&RA), N1, DC/MRA, CS, LCDR (b) (6)
(b) ; Spencer, Richard V HON SECNAV

2

1400 - Private Brief
(b)

3

(b) (6)

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

4

1600 - Rep Bordallo
(b) (6)

(b) (6)

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

6

1800 Recep, 2000 - (S)Surface Navy Association National Symposium Banquet, M/M
Hyatt Regency Crystal City Hotel

(b) (6)

Notes

January 12, 2018

Friday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

FRIDAY

12

Duty Aide - (b)

7 AM

8

0800 - HOLD

9

0900 - Mr. Thomas Hawley, Mrs. Margaret Dean, Mr. Brian Garrett, Mr. Dave Seinicki, Mr. Phil MacNaughton, CS, OLA
(b)
Spencer, Richard V HON SECNAV

10

1030 - Cyber Vulnerability - VADM Tighe, LtGen O'Donohue, CS
(b) ; Spencer, Richard V HON SECNAV

11

1115 - DUSN(P), CS
(b) Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Hon. Michael Bayer, Hon. Kim Wincup, Dr. Paul Stockton, Mr. Chris Jehn, CS
(b)
Spencer, Richard V HON SECNAV

1

1330 - Reform Way Forward - Mr. Gibson (DCMO), USN, CS
(b) ; Spencer, Richard V HON SECNAV

2

1400 - Protocol Update - Capt (b)
(b) ; Spencer, Richard V HON SECNAV

1430 - ULTRA/SPARTON DOJ Merger Issue - ASN(RD&A), CS, Ms. Stiller, Mr. Frankfurt, Mr. Branch
(b) ; Spencer, Richard V HON SECNAV

3

Ms. Roma Laster
(b)

1530 - Mr. Owen West (ASD, SOLIC)
(b)

4

1600 - Mr. Ev Pyatt
(b) ; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

Notes

January 13, 2018

Saturday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

	SATURDAY
	13
7 AM	
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12 PM	
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Notes

January 14, 2018

Sunday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

	SUNDAY
	14
7 AM	
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11	
12 PM	
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Notes

January 15, 2018

Monday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MONDAY

15

Duty Aide - (b)

7 AM

8

Holiday - Martin Luther King Jr.'s Birthday

9

10

11

1100 - POM Cell Update - ASN(FM&C), PDASN(FM&C)
(b) ; Spencer, Richard V HON SECNAV

12 PM

1

2

3

4

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

Notes

January 16, 2018

Tuesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

TUESDAY

16

Duty Aide - (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

9

CMC
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

10

1000 - DSD Prep - ASN(RDA), CS, RDML Peters, BGen Gering, Col (b) (6) [redacted]
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

1200 - Hill Calls

1

2

1400 - Hearing Prep - CNO, VCNO, OLA, CS
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

1500 - SRR Implementation Prep

Legal Review - SAL
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

4

1600 - SRR Implementation Decisions - CNO, CMC, USN, VCNO, CS, Mr. (b) [redacted]
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

1715 - ASN(RDA), CS
(b) [redacted]; Spencer, Richard V HON SECNAV

(b) (6) [redacted]

6

(b) (6) [redacted]

Notes

January 17, 2018

Wednesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

WEDNESDAY

17

Duty Aide - (b)

7 AM

0730 - Breakfast - Sen Donnelly
(b)

8

9

0900 - 355 Ship Way Ahead - ASN(RD&A), CS, Ms. Stiller, VADM Johnson, VADM Merz
(b) ; Spencer, Richard V HON SECNAV

10

1000 - Hearing Prep

1040 - RADM Loeblein
(b) Spencer, Richard V HON SECN

1045 - Phone call to Sen Hirono
(b) (6)

1100 - POM Cell Update - ASN(FM
(b)

11

12 PM

1

2

1400 - DSD/Navy Portfolio Performance Review - DSD+1, USD(AT&L), ACMC, ASN(RDA), CS, RDML Peters, Col
(b) (6)
(b)
Spencer, Richard V HON SECNAV

3

JAG, CS

4

1600 - Phone call from VADM Robert Thomas (Ret.)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

1700 - Shutdown Brief - Mr. Norquist USD(C), ASN(FM&C), CS
(b) ; Spencer, Richard V HON SECNAV

6

Notes

January 18, 2018

Thursday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

THURSDAY

18

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

0845 - Counter Terrorism Threat N
(b)

9

(Cont'd) - Counter Terrorism Threa
(b)

0900 - Phone call from Mr. Brian Potts, Mr. Erik Raven

10

1030 - HOLD

11

1100 - Mr. Kevin Maroni
(b)

1145 - Phone Call from SecA

12 PM

1200 - Lunch

1

1310 - Phone call from (b) (6)

1345 - CNO Sync
(b)

2

1415 - Hearing Prep

3

(b) (6)

1530 - HASC Seapower and Readiness Subcommittee Hearing on SECNAV's Strategic Readiness Review (SRR) w/CNO
(b) (6)

Legal Review - SAL
(b); Spencer, Richard HON SECNAV

4

Afternoon Sync
(b); Spencer, Richard V HON SECNAV

5

1730 - HOLD

6

Notes

January 19, 2018

Friday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

FRIDAY

19

Duty Aide - (b) [redacted]

7 AM

8

0800 - FMS Update - ASN(RDA), CS, DUSN(P), RADM Morley (NIPO)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

9

0900 - Navy Way Ahead - CNO

Executive Time

10

1000 - DSD Special Topic prep [redacted]

11

1130 - Phone Call to ADM Edmund Giambastiani (Ret.)
(b) (6) [redacted]

12 PM

1200 - Lunch - Amb Kenichirō Sasae (Japan)
(b) [redacted]

(USN rep)DSD hosted Large Group Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

1

1330 - Phone Call to Mr. Dick Elster (Former NPS Provost)
(b) (6) [redacted]

2

3

1500 - USN
(b) [redacted] ; Spencer, Richard V HON SECNAV

1530 - Phone call to Sen Carl Levin
(b) (6) [redacted]

4

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

Notes

January 20, 2018

Saturday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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25	26	27	28			

	SATURDAY
	20
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

January 21, 2018

Sunday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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25	26	27	28			

	SUNDAY
	21
7 AM	
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9	
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11	
12 PM	
1	
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4	
5	
6	

Notes

January 22, 2018

Monday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MONDAY

22

Duty Aide - (b)

7 AM

8

0745 - Service Secretary Breakfast - SecA
(b)
Wilson, Heather A HON USAF SAF-OS (US)

9

CNO

10

1030 - DSD/Special Topic - DSD, VCJCS, Ser Sec/rep, CAPE, DARPA, SCO, JS
(b)

11

12 PM

1

1330 - ADM Hyun-seong Um (CNO ROK), RADM Jeong Sang Youn, RDML Jang Iy Shin, BGen Se Woo Pyo, Ms. (
(b) Spencer, Richard V HON SECNAV

2

1400 - Final Speech Edits

3

1540 - Project Planning - DSD
(b)

4

CMC

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

6

Notes

January 23, 2018

Tuesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

TUESDAY

23

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

9

CMC
(b) ; Spencer, Richard V HON SECNAV

10

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Amb Geronimo Gutierrez (Mexico), ADM Trejo, Ms. Anne Gebhards
(b)

1

1330 - POM Cell Update - ASN(FM&C), USN, PDASN(FM&C), Ms. Mary Tompa, CAPT (b) (6) , CS
(b) ; Spencer, Richard V HON SECNAV

2

1400 - Mr. Ev Pyatt
(b) ; Spencer, Richard V HON SECNAV

1430 - Phone call to Dr. Richard Danzig
(b) (6)

3

1500 - Phone call from ADM Henry Mauz

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

4

1600 - USN/USMC Ops Brief - VADM Lewis, LtGen Beaudreault
(b)
Spencer, Richard V HON SECNAV

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

1700 - Phone Call to ADM Zukunft
(b) (6)

6

Notes

January 24, 2018

Wednesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28			

WEDNESDAY

24

Duty Aide - (b)

7 AM

8

0815 - Breakfast - Sen Tillis
(b)

9

Executive Time

10

1000 - Budget Rollout - ASN(FM&C), CS, PDASN(FM&C), FMB
(b) Spencer, Richard V HON SECNAV

1045 - Phone Call from USD(AT&L)

11

1100 - Speech Prep

12 PM

1200 - Lunch - Sen Scott, Mr. Chuck Cogar, CS
(b)
Spencer, Richard V HON SECNAV

1

1330 - Phone call from Mr. Bill Warner

2

1400 - ASN(RDA)
(b) ; Spencer, Richard V HON SECNAV

3

1500 - Phone call from Sen Dan Sullivan

4

(b) (6) [redacted]

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

5

(b) (6) [redacted]

6

1800 - (BR)New Year's Reception hb Amb & Mrs. Kenichiro Sasae (Japan), M/M
Amb Residence, (b) (6) [redacted]

Notes

January 25, 2018

Thursday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

THURSDAY

25

Duty Aide - [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

0830 - DSD/Service Secretaries Bi-Monthly Working Session
(b) [redacted]

9

10

11

1100 - Amb-designate Kenneth Braithwaite (Norway), Captain Gary Rogeness, Mr. (b) (6) [redacted], **Mr.** (b) (6) [redacted]
(b) [redacted]

1145 - Lunch

12 PM

1220 - CMC
(b) [redacted]

1230 - DSD/Okinawa Aviation Discussion - DSD, CMC
(b) [redacted]

1

(Cont'd) DSD/Okinawa Aviation Discussion - DSD, CMC, Policy, BGen Shea
(b) [redacted]

2

1400 - Final Speech Edits

1430 - PRO Discussion - ASN(RDA), CS, PCDASN(RDA), DASN(Ships), DASN(AP)
(b) [redacted]; Spencer, Richard V HON SECNAV

3

Legal Review - SAL
(b) [redacted] Spencer, Richard HON SECNAV [redacted]

1545 - Phone call to Mr. (b) [redacted]
(b) (6) [redacted]

4

1610 - CNO
(b) [redacted]; Spencer, Richard V HON SECNAV

(b) (6) [redacted]

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

6

(b) (6) [redacted]

Notes

January 26, 2018

Friday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

FRIDAY

26

Duty Aide - (b)

7 AM

8

0800 - Mr. Pyatt
(b) Spencer, Richard V HON SECNAV

0830 - DSD/GAO Prep - ASN(RDA), CS, PMDASN(RDA)
(b) Spencer, Richard V HON SECNAV

9

0900 - ASN(EI&E)
(b) Spencer, Richard V HON SECNAV

0930 - Speech Edits

10

1000 - GC
(b) ; Spencer, Richard V HON SECNAV

Phone call from Sen Bill Nelson

11

1115 - MHA Way Ahead & Way Forward Services Review with SD - CNO, CMC
(b) ; Spencer, Richard V HON SECNAV

1145 - Phone call to Dr. Pate-Cornell
(b) (6)

12 PM

1200 - Lunch - Amb Ashok Kumar Mirpuri (Singapore)
(b)

1

HOLD

2

3

4

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

6

Notes

January 27, 2018

Saturday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

SATURDAY

27

7 AM

8

9

0930 - DSD
(b)

10

11

1130 - CSIS Pre-Afalfa Lunch, M/M
CSIS, 1616 Rhode Island Ave, NW

12 PM

1

2

1430 - Alfalfa Saturday Afternoon Event, M/M
National Geographic Society, 1600 M St, NW

3

4

5

6

1800 - The Alfalfa Club Dinner, B/T
Capital Hilton

11:00pm - 12:00am Post Alfalfa Reception - An Exclusive After Party(Cafe Milano, 3251 Prospect St, NW)

Notes

January 28, 2018

Sunday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

SUNDAY

28

7 AM

8

9

10

11 ~Alfalfa Brunch with the (b) (6) , M/M
(b) (6) [redacted]

12 PM

1

2

3

4

5

6

Notes

January 29, 2018

Monday

January 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

MONDAY

29

Duty Aide - (b)

7 AM

8

CNO

0830 - Speech Prep

9

0930 - Ms. Sally Donnelly

Executive Time

10

1000 - Under, CS
(b)
Spencer, Richard V HON SECNAV

11

1100 - POM Cell Update - ASN(FM&C), USN, PDASN(FM&C), Ms. Mary Tompa, CAPT (b) (6) , CS
(b) ; Spencer, Richard V HON SECNAV

12 PM

1200 - Amb Bill Hagerty (U.S. Amb to Japan)
(b)

1

1330 - Craig Whitlock Prep - (A)GC, NCIS, JAG, CS, PA, CAPT (b)
(b) ; Spencer, Richard V HON SECNAV

2

1430 - Phone call to Dr. Pate-Cornell
(b) (6)

3

1515 - Awards Ceremony iho Secretariat Sailor of the Year
(b)

4

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

6

Notes

January 30, 2018

Tuesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

TUESDAY

30

Duty Aide - (b)

State of the Union

7 AM

0735 - State of the DoN Binder Review

8

SECDEF Large Group Meeting
(b)

9

CMC
(b) Spencer, Richard V HON SECNAV

Executive Time

10

1000 - DRI - VADM Grosklags, LtGen Rudder, CS
(b) ; Spencer, Richard V HON SECNAV

1030 - JAG
(b) ; Spencer, Richard V HON SECNAV

11

SECNAV Staff Meeting
(b)
Spencer, Richard V HON SECNAV

1130 - Phone call from VADM Caldwell

12 PM

1200 - CNO
(b)

1215 - Lunch

1

1300 - Prep

1330 - o/c Craig Whitlock, CS, PA
(b) ; Spencer, Richard V HON SECNAV

2

3

1500 - (A)GC, JAG, CS, Mr. Koffsky (PDGC, OSD)
(b) ; Spencer, Richard V HON SECNAV

1530 - Innovation - ASN(RDA), CS
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

4

1600 - Phone call from Dr. Steven Lerman (Provost, NPS)

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

1645 - Phone call from VADM Ron Route (Ret.)
Please Dial: (b) (6) ; Spencer, Richard V HON SECN

5

VCNO

1745 - Phone call to Sen Rubio
(b) (6)

6

Notes

January 31, 2018

Wednesday

January 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

WEDNESDAY

31

Duty Aide - (b)

7 AM

8

0800 - Final Speech Edits

0845 - Hold

9

CMC

Phone call to Sen Rubio
(b) (6)

10

11

1100 - Navy Review Working Session - DSD, CNO
(b)

1130 - DSD/SECNAV/CMC - AMB to Japan Follow On Meeting - DSD, CMC, CNO
(b)

12 PM

1230 - Mr. Ryan McCarthy (USecA)
(b)

1

1330 - Lunch - Rep Visclosky
(b)

2

1445 - Speech Prep

3

1530 - Mr. (b) (6) , CS
(b) ; Spencer, Richard V HON SECNAV

4

1600 - RDML Skubic (DLA), CS
(b) ; Spencer, Richard V HON SECNAV

1630 - Phone call to Mr. Wincup
(b) (6)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

1830 - Phone call to Mr. Michael Bayer
(b) (6)

Notes

February 1, 2018

Thursday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY

1

TDY (CA) — To Feb 3

Duty Aide - (b) [redacted]

7 AM

8 — **SECDEF Large Group Meeting** (b) [redacted]

9 — (b) (6) [redacted]

(b) (6) [redacted]

10

11

12 PM

1

2 — **1410 - Phone call to Sen Kaine** (b) (6) [redacted]

3 — **Legal Review - SAL** (b) [redacted]; Spencer, Richard HON SECNAV

4 — **Afternoon Sync** (b) [redacted]; Spencer, Richard V HON SECNAV

5

6

TDY

Notes

February 2, 2018

Friday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

FRIDAY

2

From Feb 1 TDY (CA) To Feb 3

Duty Aide - (b)

7 AM

8

TDY

9

10

11

12 PM

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Afternoon Sync

(b) Spencer, Richard V HON SECNAV

5

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Notes

February 3, 2018

Saturday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SATURDAY

3

From Feb 1 — TDY (CA)

Duty Aide - (b)

7 AM

8

TDY

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12 PM

(S)USS OMAHA (LCD 12) Commissioning Ceremony
Broadway Pier, San Diego, CA

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(b) (6)

Notes

February 4, 2018

Sunday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SUNDAY

4

7 AM

8

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CNO
Leopold's Kafe - 3315 Cadys Alley NW

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12 PM

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Notes

February 5, 2018

Monday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

MONDAY

5

Duty Aide - (b) [redacted]

7 AM

8

0745- Service Secretary Breakfast - SecA, SecAF
(b) [redacted]
Wilson, Heather A HON USAF SAF-OS (US) [redacted]

0830 - Speech Prep

9

0900 - Mr. Tero Vauraste (CEO, Arctia), ASN(RDA), (A)GC, CS
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

10

1030 - 30 Year Shipbuilding Plan - CNO, USN, VCNO, ACMC, ASN(RDA), CS, N9, N8, OLA
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

11

1100 - Budget Drop - CNO, VCNO, ACMC, ASN(FM&C), USN, CS, N8, P&R, FMB, RADM Crites, Ms. Tompa, CHINF
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

12 PM

1200 - (S)Institute of Defense (IDA) Senior Leadership Lunch and Colloquium
IDA, 4850 Mark Center Dr. [redacted]

1

2

(b) (6) [redacted]

1415 - DoN Matter Discussion - CS
(b) [redacted]
Spencer, Richard V HON SECNAV

3

Executive Time

4

1600 - JAG, CS
(b) [redacted] Spencer, Richard V HON SECNAV

1630 - GC, CS
(b) [redacted] Spencer, Richard V HON SECNAV

5

6

Notes

February 6, 2018

Tuesday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

TUESDAY

6

Duty Aide - (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

9

0850 - VADM Faison, CS
(b) [redacted]

CMC
(b) [redacted] Spencer, Richar[redacted]

0910 - Phone Call from A
Please Dial: (b) (6) [redacted]

0930 - Message Alignme
(b) [redacted] Spencer, Richar[redacted]

Executive Time
[redacted]

0945 - ACMC
(b) [redacted]; Spencer, Richard V

0945 - POM Cell Update
(b) [redacted]; Spencer, Richa[redacted]

10

1000 - Phone call from Sen Carper

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

12 PM

1200 - CNO
(b) [redacted]

1

1315 - Dr. Bob Ballard, CNO
(b) [redacted]

2

1400 - Mr. Jonatan Vseviov (Permanent Secretary, Estonian MoD), Ms. Kadri Peeters, Mr. Kristjan Mäe, Ms. Helga
(b) [redacted]

1430 - Mr. Pyatt, CS
(b) [redacted] Spencer, Richard V HON SECNAV

3

1515 - (b) [redacted] Phone I/V - Ms. (b [redacted]
Please Dial: (b) (6) [redacted]

1530 - Phone call from Mr. Daigle
Dial: (b) (6) [redacted]; Spencer, Richard

Legal Review - SAL
(b) [redacted] Spencer, Richard HON SE[redacted]

4

1600 - SRR Update
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

(b) (6) [redacted]

5

6

1830 - Dinner - Sen & Mrs. Dan Sullivan, Rep Mike Gallagher, LtGen & Mrs. McMaster, Mr. Bob Kerrey, M/M
Residence

Notes

February 7, 2018

Wednesday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

WEDNESDAY

7

Dir Traver - TDY (FL) — To Feb 9

Duty Aide - (b) [redacted]

7 AM

8

0800 - Phone call from ADM Edmund Giambastiani (Ret.)
Please Dial: (b) (6) [redacted]

0830 - FY18 Media Plan Way Ahead - CHINFO, CS
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

9

0930 - Farewell Ceremony for CDR (b) [redacted] **and Mr.** (b) (6) [redacted]
(b) [redacted]

10

1000 - ASN(RDA)
(b) [redacted]; Spencer, Richard V HON SECNAV

1030 - FM&C Special Project Update - ASN(FM&C), CS
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Phone call from Sen Warren

11

1100 - M&RA Special Project Update - (A)ASN(M&RA)
(b) [redacted]; Spencer, Richard V HON SECNAV

1100 - Phone call to Sen Markey
Please Dial: (b) (6) [redacted]

1130 - OCEAN - Ms. Wright, Mr. Richardson, Mr. (b) (6) [redacted]**, CS, Dr.** (b) [redacted]
(b) [redacted]; Spencer, Richard V HON SECNAV

12 PM

1245 - Phone call to Rep Keating
Please Dial: (b) (6) [redacted]

1

1315 - Pastor (b) (6) [redacted]

1330 - Phone call to GOV Baker (MA)
Please Dial: (b) (6) [redacted]

2

1400 - SECDEF Message Alignment - SD, DSD, SECA, SECAF, USD P, USD C, LA, PA, CJCS(+1), CSA, CNO, CSAF, CMC, NGB, USD P&R, PDASD LA
(b) [redacted]

3

4

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

(b) (6) [redacted]

Notes

February 8, 2018

Thursday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY

8

← From Feb 7 — Dir Traver - TDY (FL) — To Feb 9 →

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

0830 - DSD/Service Secretaries Bi-Monthly Working Session
(b)

9

0945 - FSST - Phone call from CNO

10

1015 - DON Organization - USN, CS
(b) ; Spencer, Richard V HON SECNAV

1045 - Darwin - ACMC

11

1100 - MOH Packet - Maj (b)
(b) ; Spencer, Richard V HON SECNAV

1115 - Phone call to GOV Nathan Deal (GA)
(b) (6)

1130 - Phone call from Sen Isakson

1145 - Lunch

12 PM

1230 - LtGen Rudder
(b) ; Spencer, Richard V HON SECNAV

1

1300 - GC
(b) Spencer, Richard V HON SECNAV

2

1400 - Personal Posture Prep

3

Legal Review - SAL
(b) Spencer, Richard HON SECNAV

4

1600 - Phone call from Minister
(b)

Executive Time

VCNO

1630 - Afternoon Sync
(b) ; Spencer, Richard V HON SECN

5

6

Notes

February 9, 2018

Friday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

FRIDAY

9

← From Feb 7 — Dir Traver - TDY (FL)

Duty Aide - (b)

USN - TDY (~1200-1800)

7 AM

0730 - Morning Sync
(b) Spencer, Richard V HON SECNAV

8

9

0900 - Mr. (b) (6)

0930 - Personal Posture Prep

10

1000 - Phone call from Mr. Scott Donnelly (CEO Textron)

1030 - OLA Strategic Engagement Plan - RADM Loeblein, BGen Cooling, CS
(b) ; Spencer, Richard V HON SECNAV

11

MC Service Review - ACMC, CS
(b) Spencer, Richard V HON SECNAV

1130 - Personal Posture Prep

12 PM

1200 - Lunch - Amb Pham Quang Vinh (Vietnam)
(b)

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1400 - Mr. Horacio Rozanski (Booz Allen), Ms. Karen Dahut, (A)GC, PCDASN(RDA), CS
(b) Spencer, Richard V HON SECNAV

1430 - Personal Posture Prep

3

1500 - ADM Paul Zukunft (CCG), CNO, CS, CAPT (b) (6)
(b)

4

1600 - Readiness Dashboard - CNO, VADM Lewis, CS
(b) Spencer, Richard V HON SECNAV

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

Notes

February 10, 2018

Saturday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

	SATURDAY
	10
7 AM	
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12 PM	
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Notes

February 11, 2018

Sunday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

	SUNDAY
	11
7 AM	
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12 PM	
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Notes

February 12, 2018

Monday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

MONDAY

12

Duty Aide - (b)

7 AM

8

0745 - Service Secretary Breakfast - SecA, SecAF
(b)
Wilson, Heather A HON USAF SAF-OS (US)

9

0915 - TS/SCI Brief - CNO, CS, ADM Swift, Mr. Pat Mol
(b)
Spencer, Richard V HON SECNAV

Executive Time

10

1015 - RADM Nils Andreas Stensønes (Norwegian CNO), Captain (b), CDR (b) (6), LtCdr (b)
(b)

1045 - DSD/GAO Prep - VADM Johnson, CS
(b); Spencer, Richard V HON SECNAV

11

12 PM

1

1300 - DSD/Navy Services Review Slides
(b)

2

3

1500 - Final Speech Edits

4

Afternoon Sync
(b); Spencer, Richard V HON SECNAV

5

6

Notes

February 13, 2018

Tuesday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

TUESDAY

13

Duty Aide - (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

9

CMC
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

Phone call to Ms. (b) (6) [redacted]
DIAL: (b) (6) [redacted]

10

1000 - Mr. Mark Ronald, Mr. (b) [redacted] **, CS, MA**
(b) [redacted] Spencer, Richard V HON SECNAV

0945 - POM Cell Update - ASN(FM&C), USN, PDASN(F
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

1030 - Phone call from Sen Carl Levin

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

1200 - Working Lunch - Mr. Mark Ronald, Mr. Whitman, CS, MA
(b) [redacted]
Spencer, Richard V HON SECNAV

1

1300 - Personal Posture Prep

2

1400 - USN
(b) [redacted] ; Spencer, Richard V HON SECNAV

3

1500 - Speech Prep

Legal Review - SAL
(b) [redacted] ; Spencer, Richard HON SECNAV [redacted]

1545 - MOH - Col (b) [redacted]
(b) [redacted] ; Spencer, Richard V HON SECNAV

4

1600 - Document Review - Mr. Jason Reynolds, CAPT
(b) [redacted] ; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

5

6

1830 - Dinner - SecAF & Mr. Hone, SecA & Mrs. Esper, M/M
Residence

Notes

February 14, 2018

Wednesday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

WEDNESDAY

14

USN - TDY (Seattle / Bangor WA) — To Feb 18

Duty Aide - (b)

Resked - Lunch - Sen Durbin (4D727)

7 AM

(b) (6)

8

0805 - NFOSES - CNO Remarks
The National Conference Center, Leesburg, VA

NFOSES

9

0905 - (S)Navy's Annual Flag Officer and Senior Executive Symposium (NFOSES)
The National Conference Center, Leesburg, VA

10

NFOSES

(b) (6)

11

1135 - LtGen Thomas, Col (b)

12 PM

1200 - Lunch

1

1300 - VADM Johnson

1330 - GAO - Shelby Oakley, Michele Mackin, Timothy Persons, (b) (6) **, CS, PMDASN(RDA)**
(b) Spencer, Richard V HON SECNAV

2

(Cont'd) - GAO - Shelby Oakley, Michele Mackin, Timothy Persons, (b) (6) **, CS, PMDASN(RDA)**
(b)

1445 - DSD/Navy Service Review Slides - DSD, VADM Lewis, LtGen Thomas
(b)
Spencer, Richard V HON SECNAV

3

4

1600 - LtCol (b) (6)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

1645 - Phone call to Mr. (b) (6)
(b) (6)

5

6

Notes

February 15, 2018

Thursday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

THURSDAY

15

From Feb 14 — USN - TDY (Seattle / Bangor WA) — To Feb 18

ASN(FM&C) Acting: 0950-1820

Duty Aide - (b)

TDY (CT)

7 AM — **0700 - DSD/Navy Service Review Slides - DSD, VADM Lewis, LtGen Thomas**
(b)
Spencer, Richard V HON SECNAV

8 — **SECDEF Large Group Meeting**
(b)

9 — (b) (6)

10 — (b) (6)

TDY

11

12 PM

1

2

3 — **Legal Review - SAL**
(b) Spencer, Richard HON SECNAV

4

5

6 — (b) (6)

~1825 - Phone call to Mr. Mike Petters
(b) (6)

8:30pm - 8:45pm 2030 - Phone call from Sen Schumer

Notes

February 16, 2018

Friday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

FRIDAY

16

← From Feb 14 USN - TDY (Seattle / Bangor WA) To Feb 18 →

Duty Aide - (b)

7 AM

8

0830 - DSD Phone call to Mr. Mike Petters (HII)
(b)

9

0900 - Personal Posture Prep

10

1000 - DoD David Packard Excellence in Acquisition Award Ceremony
(b)

11

1130 - CNO
(b)

12 PM

1

1300 - Ms. Stiller
(b) ; Spencer, Richard V HON SECNAV

1330 - DSD Space Table Top Exercise
(b)

2

3

1545 - FMS Update - ASN(RDA), CS, DUSN(P), RADM Morley (NIPO)
(b) ; Spencer, Richard V HON SECNAV [redacted]

4

1615 - RDA Special Project Update - ASN(RDA), CS
(b) Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

February 17, 2018

Saturday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SATURDAY

17

From Feb 14 USN - TDY (Seattle / Bangor WA) To Feb 18

7 AM

8

9

0900 - DSD/Navy Service Review Slides - DSD, ASN(RDA), VADM Lewis, LtGen Thomas

(b)

Spencer, Richard V HON SECNAV

10

11

12 PM

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Notes

February 18, 2018

Sunday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

SUNDAY

18

From Feb 14 USN - TDY (Seattle / Bangor WA)

7 AM

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12 PM

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Notes

February 19, 2018

Monday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

MONDAY

19

7 AM

8

Holiday - President's Day

9

Executive Time

10

11

12 PM

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Notes

February 20, 2018

Tuesday

February 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28			

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

TUESDAY

20

USN - TDY 2045 20 Feb - 21 Feb 2018 (Norfolk) — To Feb 21

USN Acting: 0950-2045 20 Feb 2018

Duty Aide (b) [redacted]

TDY (VA)

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Swearing In for Mrs. Phyllis Bayer

0815 - DUSN(P) Update - USN, DU
(b) [redacted]; Spencer, Richard V HON SECN

0830 - Legislative Affairs Weekly
(b) [redacted]; Spencer, Richard V HON S[redacted]

9

0900 - Depart enr JB Andrews

CMC
(b) [redacted]; Spencer, Richard V HON S[redacted]

Executive Time [redacted]

0945 - POM Cell Update - ASN(FM
(b) [redacted]; Spencer, Richard V HON S[redacted]

(b) (6) [redacted]

10

TDY

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

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Legal Review - SAL
(b) [redacted]; Spencer, Richard HON SE[redacted]

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(b) (6) [redacted]e

Notes

February 21, 2018

Wednesday

February 2018

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March 2018

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WEDNESDAY

21

← From Feb 20 USN - TDY 2045 20 Feb - 21 Feb 2018 (Norfolk)

Duty Aide - (b)

7 AM

8
- **0800 - Leg Props - (A)GC, JAG, CS**
  (b) Spencer, Richard V HON SECNAV
- **0830 - SAPRO Special Project Update - SAPRO, CS, SA**
  (b) Spencer, Richard V HON SECNAV

9
- **0900 - Personal Posture Prep**
- **Phone call from Sen Bob Kerrey**

10
- **1000 - SALs**
  (b) ; Spencer, Richard V HON SECNAV
- **1030 - Phone call from Gen Norty Schwartz**
- **Phone call from Amb Hockey**

11
- **1100 - Phone call from Mr. McCarthy**
- **1130 - Final Speech Edits**

12 PM

1
- **1330 - ADM Jim Stavridis (Ret.), CS**

2
- **1430 - Amb Kenichiro Sasae (Japan), CDR** (b) (6) , Ms. (b)
  (b)

3
- **1515 - CNO**
  (b)
- **1545 - SRR Update - VCNO, CS**
  (b) ; Spencer, Richard V HON SECNAV

4
- **1600 - Shipyard Infrastructure Optimization Plan - VAI**
  (b) ; Spencer, Richard V HON SECNAV
- **1630 - Ms. Brennan, CS**
  (b)
- **1645 - Phone call from DSD**

5

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Notes

February 22, 2018

Thursday

February 2018

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March 2018

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THURSDAY

22

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

0830 - DSD/Service Secretaries Bi-Monthly Working Session
(b)

9

10

1000 - Navy Service Review Slides - VADM Lewis, CS
(b); Spencer, Richard V HON SECNAV

1015 - Personal Posture Prep

1030 - GAO Plan - VADM Johnson, CS
(b); Spencer, Richard V HON SECNAV

11

1115 - MHA & 5014 - Under, CS, SA
(b) Spencer, Richard V HON SECNAV

12 PM

1200 - Mr. Kim Wincup, CS
(b)

1

1300 - Budget & UPLs - ASN(FM&C), CS
(b); Spencer, Richard V HON SECNAV

2

1400 - Unmanned Way Ahead - ASN(RDA), CS, Ms. Stiller, RADM Darrah, RADM Neagley, Mr. Kelley, Mr. (b), CAPT Rucker
(b)
Spencer, Richard V HON SECNAV

3

1500 - DSD/Services Review Meeting Prep Time
(b)

1530 - DSD/Services Review Meeting - DSD, ASN(RD&A), CS, VADM Lescher, VADM Lewis, LtGen
(b)
Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) Spencer, Richard HON SECNAV

4

Afternoon Sync
(b); Spencer, Richard V HON SECNAV

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(b) (6)

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(b) (6)

Notes

February 23, 2018

Friday

February 2018

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March 2018

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FRIDAY

23

Duty Aide - (b)

7 AM

0730 - Breakfast - Mr. Brian Potts, Mr. David Gilles (SAC-D), CS, CAPT Dollaga
(b)
Spencer, Richard V HON SECNAV

8

0830 - Mr. Geoff Boyce, Mr. Kevin Miller, CS

9

0900 - GOV Brian Sandoval (NV), PDASN(EI&E), CS
(b) ; Spencer, Richard V HON SECNAV

0930 - Speech Prep

10

1000 - (R)ASN(FM&C) Swearing In
(b)

11

1100 - Hon. Mark McGowan (The Premier of Western Australia), Mr. Guy Houston, Mr. Daniel Pastorelli, CDRE Pe
(b)

12 PM

1200 - Lunch - Dr. Pate-Cornell
(b)
Spencer, Richard V HON SECNAV

1

1330 - Mr. Ryan McCarthy
(b)

2

1400 - Chief Minister Michael Gunner (NT Australia), Ms. Margaret Staib, Ms. (b) (6) , CDRE Peter Leavy, Mr. (b) CS

1430 - Written Testimony Review

3

1500 - DSD
(b)

4

1600 - NPS - VADM Lee Gunn (Ret.)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

(b) (6)

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(b) (6)

6

1800 - National Governors Association Winter Meeting Reception hb Australian Ambassador to the U.S. & Ms. Melissa Babbage, M/M
Embassy of Australia

Notes

February 24, 2018

Saturday

February 2018

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March 2018

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Notes

February 25, 2018

Sunday

February 2018

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March 2018

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SUNDAY

25

TDY (Mayport, FL)

USN Acting: 0900-1945 25 Feb 2018

7 AM

8

(b) (6) [redacted]

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(b) (6) [redacted]

TDY

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12 PM

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(b) (6) [redacted]e

Notes

February 26, 2018

Monday

February 2018

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March 2018

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MONDAY

26

TDY (NC, AL) — To Feb 27

USN Acting: 1250 26 Feb - 2030 27 Feb 2018 — To Feb 27

7 AM

8

0830 - Phone call from DSD

9

0900 - HAC-D Posture Prep (PB19) - ASN(FM&C), CS, PDDUSN(P), P&R, N8, FMB, OLA, MC LA, CHINFO, (b)
Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

10

1000 - Legislative Affairs Weekly Update - RADM Leal (b) Spencer, Richard V HON SECNAV [redacted]

1015 - Personal Posture Prep

1030 - Mr. Dana Deasy (b) [redacted]

11

1100 - Under, CS (b)
Spencer, Richard V HON SECNAV [redacted]

1100 - Mr. Greg Douquet [redacted]

1100- Swearing In Ceremony (b)

1130 - CMC

12 PM

(b) (6) [redacted]

(b) (6) [redacted]

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TDY

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1815 - Phone call to Sen Ernst
Please Dial: (b) (6) [redacted]

1830 - Evening Social hb Montgomery Area Chamber
Alabama State Supreme Court Bldg

Notes

February 27, 2018

Tuesday

February 2018

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March 2018

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TUESDAY

27

From Feb 26 — TDY (NC, AL)

From Feb 26 — USN Acting: 1250 26 Feb - 2030 27 Feb 2018

7 AM

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12 PM

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TDY

0730 - Warfighting Table Top Exercise (TTX) Discussion
TTX Facility, AL

SECDEF Large Group Meeting
(b) [redacted]

CMC
(b) [redacted]; Spencer, Richar[redacted]

Executive Time
[redacted]

0945 - POM Cell Update
(b) [redacted] Spencer, Richar[redacted]

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard HON SECNAV
[redacted]

(b) (6) [redacted]e

Notes

February 28, 2018

Wednesday

February 2018

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March 2018

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WEDNESDAY

28

Duty Aide - (b)

7 AM

0730 - Breakfast - Sen Reed
(b)

8

9

0945 - CNO, N1
(b)
Spencer, Richard V HON SECNAV

10

1030 - HAC-D Posture Prep (Service & Readiness) - CNO, CMC, CS, DUSN(P), OLA, MC LA, CHINFO, FMBE
(b)
Spencer, Richard V HON SECNAV

11

1130 - Lunch

12 PM

(b) (6)

1230 - Sen Cochran, Mr. Brian Potts, Ms. Mate, CAPT Dollaga
(b) ; Spencer, Richard V HON SECNAV

1

(b) (6)

1330 - Mr. John O'Connor, Ms. Stiller, CS
(b) ; Spencer, Richard V HON SECNAV

2

1400 - Phone call from Mr. Sean O'Keefe

1415 - DSD/Navy Portfolio Review Prep - VCNO, ACM(
(b) Spencer, Richard V HON SECNAV

(Cont'd) DSD/Navy Portfolio Review Prep - VCNO, AC
(b)

1445 - USDI Memo Response Review

3

1530 - Mr. Mark Ronald
(b)

1545 - Phone call to Sen Baldwin
DIAL: (b) (6)

4

1630 - DSD/Iterate Navy Review Slides Meeting - DSD
(b) ; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

1700 - DSD/3/8 Civilian Offsite Me
(b)

(Cont'd) DSD/3/8 Civilian Offsite Messaging Alignment - DSD
(b)

(b) (6)

6

7:00pm - 9:00pm 1900 - Dinner - Rep Rodney Frelinghuysen, Rep Ken Calvert (CA), Rep John Bergman (MI), Rep Tom Cole (OK) and Rep George Holding (NC) (Martin's Tavern)

Notes

March 1, 2018

Thursday

March 2018						
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April 2018						
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29	30					

THURSDAY

1

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

9

0845 - S&T Top 5 Meeting - SecA, SecAF, ASN(RD&A), ASA(ALT) Dr. Bruce Jette, SAF/AQ Dr. Will Roper, SAF/AQR Mr. Jeff Stanley
(b)
Spencer, Richard V HON SECNAV

10

1000 - HAC-D Posture Prep (Acquisition/Modernization, Personnel, Reform) - ASN(RDA), ASN(FM&C), CS, DUSN(P), N1, DC M&RA, OLA, MC LA, FMBE
(b)
Spencer, Richard V HON SECNAV

11

12 PM

1200 - Follow-up - VCNO, ACMC, CS
(b); Spencer, Richard V HON SECNAV

1

1330 - Posture Video Prep

2

1400 - EI&E Priorities - ASN(EI&E), SA
(b); Spencer, Richard V HON SECNAV

1430 - Scott Donnelly (CEO Textron), Mr. Mitch Snyder, Mr. Stewart Holmes, (A)GC, SA
(b); Spencer, Richard V HON SECNAV

3

1500 - Interest Items - GC, CS
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b); Spencer, Richard HON SECNAV

4

1615 - ASN(RDA), CS
(b)
Spencer, Richard V HON SECNAV

Afternoon Sync
(b); Spencer, Richard V HON SECNAV

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Notes

March 2, 2018

Friday

March 2018						
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April 2018						
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FRIDAY

2

Duty Aide - (b)

USN - USNA

7 AM

8

0800 - Personal Posture Prep

9

0930 - Videotape - Posture
(b)

10

1000 - Mr. Owen West (SOLIC), CS
(b) ; Spencer, Richard V HON SECNAV

1030 - Personal Posture Prep

11

1100 - Chief of Chaplains Update - RADM Kibben, CS
(b) ; Spencer, Richard V HON SECNAV

1130 - VAdm Lloyd (Canadian CNO), Cmdre Casper Donovan, ComdCPO1 Vigneault, Captain Monaghan, CS, Ms
(b)

12 PM

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1400 - DSD/Navy Portfolio Review
(b)

3

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1600 - DSD
(b)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

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6

Notes

March 3, 2018

Saturday

March 2018

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April 2018

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Notes

March 4, 2018

Sunday

March 2018

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April 2018

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Notes

March 5, 2018

Monday

March 2018						
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April 2018						
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29	30					

MONDAY

5

Duty Aide - (b) [redacted]

7 AM

8

0745 - Service Secretary Breakfast - SecA, SecAF
(b) [redacted]
Wilson, Heather A HON USAF SAF-OS (US)
[redacted]

9

0915- Legislative Affairs Weekly U
(b) [redacted]; Spencer, Richard V HON [redacted]

Executive Time

Executive Time
[redacted]

10

1000 - Personal Posture Prep

DoN Matter Discussion - CS
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

1030 - ASN(FM&C), CS, Ms. Thom
(b) [redacted]; Spencer, Richard V HON SECN

11

1100 - Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

12 PM

1200 - Lunch

1

2

1400 - CSIS Prep - SecAF, CS, Ms. Alleigh Marre, BGen Thomas (AF PA), CHINFO, PA, Mr. Jerry Renne (AF Deputy PA), Mr. (b) (6) [redacted]
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

3

1500 - HAC-D Posture Prep (Member Q&A) - CS, DUSN(P), OLA, FMBE
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

4

1600 - BOSC Bahrain Question/NAVFAC Overview - ASN(EI&E), PDASN(EI&E), RADM Muilenburg, CS
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

1630 - Phone call to Mr. Arnold Punaro
Please Dial: (b) (6) [redacted]; Spencer, Richard V HON SECN

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

5

1715 - Phone call from Ms. Jen Miller, Ms. Becky Leggieri (HAC-D)

6

Notes

March 6, 2018

Tuesday

March 2018						
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April 2018						
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29	30					

TUESDAY

6

USN - TDY (3/6/18 1732 - 3/7 2126) (Providence, RI) — To Mar 7

Duty Aide - (b) [redacted]

7 AM

8
- **SECDEF Large Group Meeting** (b) [redacted]

9
- **CMC** (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]
- **0930 - CNO** (b) [redacted]
- **Executive Time** [redacted]
- **0945 - POM Cell Update - ASN/FM** (b) [redacted] Spencer, Richard V HON [redacted]

10
- **1000 - Personal Posture Prep**

11
- **Principals Meeting** (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

12 PM

1
- **1330 - Offsite Prep - DSD** (b) [redacted]

2
- **1400 - Personal Posture Prep**
- **1430 - Phone call from Dr. Esper**

3
- (b) (6) [redacted]
- **1530 - Chairwoman Granger, Rep Visclosky w/CMC CN** (b) (6) [redacted]
- **Legal Review - SAL** (b) [redacted]; Spencer, Richard HON SECNAV [redacted]

4
- (b) (6) [redacted]
- **Afternoon Sync** (b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

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- (b) (6) [redacted] (b) [redacted]

Notes

March 7, 2018

Wednesday

March 2018						
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April 2018						
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WEDNESDAY

7

From Mar 6 USN - TDY (3/6/18 1732 - 3/7 2126) (Providence, RI)

Duty Aide - (b) [redacted]

7 AM

0745 - Personal Posture Prep

8

VCNO

9

(b) (6) [redacted]

10

1000 - HAC-D DoN FY19 Posture Hearing w/CNO, CMC
(b) (6) [redacted]

11

12 PM

(b) (6) [redacted]

1

2

1430 - (A)GC, CS, SALs
(b) [redacted] Spencer, Richard V HON SECNAV

3

1500 - DoD Offsite Prep

4

(b) (6) [redacted]

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

CNO

6

Notes

March 8, 2018

Thursday

March 2018

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April 2018

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22	23	24	25	26	27	28
29	30					

THURSDAY

8

Canx - 0830 DSD/Service Secretaries Bi-Monthly Working Session (3E944)

Duty Aide - (b)

7 AM

(b) (6) [redacted]

Phone call to CNO

0730 - DoD Senior Civilian Offsite
National War College, Ft. McNair

8

SECDEF Large Group Meeting
(b) [redacted]

9

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11

12 PM

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(b) (6) [redacted]

Notes

March 9, 2018

Friday

March 2018						
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April 2018						
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

FRIDAY

9

Duty Aide - (b)

7 AM

CMC

SALs

Executive Time

8

0830 - Exchange Consolidation - USN, (A)ASNM&RA), Ms. Beyler, Mr. Rob Bianchi, Mr. Bearor, CS, Mr. Haeuptle
(b) Spencer, Richard V HON SECNAV

9

0900 - Phone call from Dir Traver

0930 - CSIS Prep

10

1030 - LCS Acq Stategy - Phone ca
Please Dial: (b) (6)

1045 - MajGen Ewers
(b)

MajGen Kennedy

11

1100 - Iterate Navy Performance P
(b) Spencer, Richard V HON SECN

1130 - Surface Warfare Enhancement Act of 2018 - CNO, VCNO, OLA, CS
(b)
Spencer, Richard V HON SECNAV

12 PM

1215 - CNO
(b)

1245 - HASC Posture Prep (PB19) - ASN(FM&C), CS, DUSN(P), P&R, N8, FMB, OLA, MC LA, CHINFO
(b)
Spencer, Richard V HON SECNAV

1

1345 - Mr. Punaro
(b)

1400 - JAG
(b); Spencer, Richard V HON SECNAV

2

1430 - Phone call from Sen Baldwin

3

1500 - Phone call from Mrs. Kath Hicks

1530 - HOLD - I/V
(b); Spencer, Richard V HON SECNAV

1545 - HOLD - I/V
(b)

4

1600 - Farewell Reception iho Ms. Sally Donnelly
(b)

Afternoon Sync
(b); Spencer, Richard V HON SECNAV

5

6

Notes

March 10, 2018

Saturday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY

10

Info ICEX — To Mar 11

7 AM

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12 PM

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Notes

March 11, 2018

Sunday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
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29	30					

SUNDAY

11

From Mar 10 Info ICEX

7 AM

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12 PM

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Notes

March 12, 2018

Monday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

MONDAY

12

Duty Aide - (b) [redacted]

7 AM

8

0830 - DSD/Iterate Navy Performance Portfolio Slides Meeting - DSD, CS, LtGen Thomas, VADM Lewis
(b) [redacted]
Spencer, Richard V HON SECNAV

9

0930 - CSIS Prep

Executive Time [redacted]

10

Phone call to VADM Lewis

1015 - Legislative Affairs Weekly L
(b) [redacted]; Spencer, Richard V HON [redacted]

Phone call from Sen Schumer

1030 - HASC Posture Prep - SecAF, OLA, MC LA, CS, Maj Gen Steven
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

11

1100 - Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

CNO
(b) [redacted]

1

(b) (6) [redacted]

1330 - Service Secretary Discussion
CSIS [redacted]

2

(b) (6) [redacted]

3

1500 - Personal Posture Prep

4

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

March 13, 2018

Tuesday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

TUESDAY

13

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

9

CMC
(b) ; Spencer, Richard V HON SECNAV

Executive Time

0915 - Mr. Pyatt, CS
(b) ; Spencer, Richard V HON SECNAV

0945 - POM Cell Update - ASN(FM&C), USN, PDASN(F
(b) Spencer, Richard V HON SECNAV

10

1000 - Final Speech Edits

1030 - CJCS

11

SECNAV Staff Meeting
(b)
Spencer, Richard V HON SECNAV

(Cont'd) CJCS

12 PM

1200 - Live Virtual Constructive - VCNO
(b)

1245 - ASN(RDA)
(b) ; Spencer, Richard V HON SECNAV

1

1330 - Personal Posture Prep

2

1430 - Politico Prep

3

1500 - Iterate Navy Performance Portfolio Slides - CS, LtGen Thomas, VADM Lewis
(b) ; Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

4

1600 - USN, CS, DUSN(P), Mr. Minella
(b) ; Spencer, Richard V HON SECNAV

1630 - JAG
(b)

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

6

Notes

March 14, 2018

Wednesday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

WEDNESDAY

14

Duty Aide - (b) [redacted]

7 AM

0730 - Breakfast - Rep Wittman
(b) [redacted]

8

9

0900 - Counterintelligence Brief - Dir Traver, CS, SA Omar Lopez
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

0930 - HASC Posture Prep (Acquisition & Reform) - ASN(RDA), ASN(FM&C), ASN(EI&E), CS, DUSN(P), OLA, Mr. Daly, CHINFO
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

1030 - HOLD - Personal
OOB

11

12 PM

1

1315 - Portfolio Slide Discussion - DSD
(b) [redacted]

2

3

1530 - Personal Posture Prep

4

1600 - Portfolio Review Slides - Ms. Dana White (ATSD(PA)), CS
(b) [redacted] ; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

Notes

March 15, 2018

Thursday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY

15

Canx: 1400 - Rep Smith (D-WA), CS (b) (6))

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

0830 - DSD/Two Ship Buy Discussion - DSD, DUSD(C), VCJCS, CAPE, Dr. Roper, ASN(RDA)
(b) Spencer, Richard V HON SECNAV

9

0915 - CS, CHINFO, PA
(b) Spencer, Richard V HON SECNAV

0945 - Speech Prep

10

1000 - Personal Posture Prep

11

(b) (6) [redacted]

1145 - (S)Business Executives for National Security (BENS)
The Army and Navy Club, DC

12 PM

1

(b) (6) [redacted]

2

CNO

3

1500 - Politico I/V - Ms. Jacqueline Klimas

Legal Review - SAL
(b) ; Spencer, Richard HON SECNAV

4

(b) (6) [redacted]

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

(b) (6) [redacted]

Notes

March 16, 2018

Friday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
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25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

FRIDAY

16

7 AM

8

0800 - Mr. AJ Lahaszow

0830 - Dr. J.D. Crouch (Chairman of the Defense Policy Board)
(b) ; Spencer, Richard V HON SECNAV

9

0900 - HASC Posture Prep (Member Q&A) - USN, ASN(FM&C), ASN(EI&E), DUSN(P), OLA, Mr. (b) , Dr. (b) (6) (b)
Spencer, Richard V HON SECNAV

10

1000 - Minister Mark Lancaster (UK), AVM Parker, Cdre Connell, Ms. (b) (6) , DUSN(P), Ms. (b)

(Cont'd) Minister Mark Lancaster (UK), AVM Parker, Cdre Connell, Ms. (b) (6) e, DUSN(P), Ms. (b)

1030 - Additive Manufacturing (AM) - ASN(RDA), N4,
(b) Spencer, Richard V HON SECNAV

11

1100 - Mr. Hank Hodges

12 PM

1145 - Lunch - Ms. Jen Stewart, Mr. Paul Arcangeli (HASC), OLA
(b)
Spencer, Richard V HON SECNAV

1245 - Phone Call from Sen McCain

1

2

1400 - (A)GC
(b) ; Spencer, Richard V HON SECNAV

1415 - SALs
(b) ; Spencer, Richard V HON SECNAV

1430 - Personal Posture Prep

3

Phone call from Sen Reed

1530 - CMC
(b)

4

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

VCNO

5

6

Notes

March 17, 2018

Saturday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY

17

Info ICEX — To Mar 18

7 AM

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12 PM

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Notes

March 18, 2018

Sunday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SUNDAY

18

From Mar 17 Info ICEX

7 AM

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12 PM

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Notes

March 19, 2018

Monday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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22	23	24	25	26	27	28
29	30					

MONDAY

19

Duty Aide - (b)

7 AM

8

0745 - Service Secretary Breakfast - SecA, SecAF
(b)
Wilson, Heather A HON USAF SAF-OS (US)

9

0900 - Reorg Way Ahead - CNO, CMC, USN, ACMC, VCNO, CS, DUSN(P)
(b) ; Spencer, Richard V HON SECNAV

0930 - Reorg Way Ahead - USD(I), CNO, CMC, USN, AC
(b) Spencer, Richard V HON SECNAV

Executive Time

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV

11

1100 - Under, CS
(b)
Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Hon. William Ball
(b)

1

VCNO

1315 - Hearing Update - ASN(FM8
(b) ; Spencer, Richard V HON SECN

1330 - Personal Posture Prep

2

3

1530 - FMBE I/V, CS
(b) ; Spencer, Richard V HON SECNAV

4

1600 - Document Review - Mr. Jason Reynolds, CS
(b) ; Spencer, Richard V HON SECNAV

(b) (6)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

Notes

March 20, 2018

Tuesday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

TUESDAY

20

Duty Aide - (b)

7 AM

8

SECDEF Large Group Meeting
(b)

0845 - Personal Posture Prep

9

CMC
(b) Spencer, Richard V HON S

(b) (6)
(b) (6)

Executive Time

0940 - Rep Smith (D-WA)
(b) (6)

0945 - POM Cell Update - ASN(FM
(b) ; Spencer, Richard V HON S

10

1000 - HASC DoN FY19 Posture Hearing w/Service Secretaries
(b) (6)

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

1

(b) (6)

2

1420 - ACMC
(b)

1430 - SD/Integrated Services Review Prep

1445 - VCNO
(b) Spencer, Richard V HON SECN

3

Legal Review - SAL
(b) ; Spencer, Richard HON SEC

4

1615 - Columbia Class Costs - Mr. Norquist, USD(C)
(b) Spencer, Richard V HON SECNAV

(b) (6)

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

1800 - HH w/CNO (Open collar, Jacket)
Tingey
CNO

Notes

March 21, 2018

Wednesday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

WEDNESDAY

21

Duty Aide - (b)

BBE - DoN IG Monthly Update - CS (b) - Spencer, Richard V HON SECNAV

BBE - FY18 Media Plan Way Ahead - CS (b)) - Spencer, Richard V HON SECNAV

FEDERAL GOVERNMENT CLOSED

7 AM

8

9

0845 - Principals Meeting - Conference Call
(b)
Spencer, Richard V HON SECNAV

10

1040 - ADM Sunil Lanba (India), CMDE (b) , CMDE (b) , CDR (b) l, CS
(b)

11

1110 - SD/Integrated Services Review Sync - CNO
(b) ; Spencer, Richard V HON SECNAV

12 PM

DSD
(b)

1230 - Lunch - Rep Jack Bergman (R-MI)
(b)

1

Phone call with CMC

2

EI&E Project update

RDA Special Project Update - ASN(RDA), CS, Dr. (b) (6)
(b)

3

4

(b) (6)

1630 - Sen Nelson, Sen Rubio, CNO
(b) (6)

Afternoon Sync
(b) Spencer, Richard V HON

5

(b) (6)

1730 - Sen. Inhofe, CNO, (T)CS
(b)

6

(b) (6)

Phone Call to Sen Wicker
(b) (6)

Notes

March 22, 2018

Thursday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY

22

USN Acting: 1800 22 Mar - 1430 25 Mar 2018 — To Mar 25

HOLD - LEAVE — To Mar 24

Duty Aide - (b) [redacted]

SD/Integrated Services Review (2 hrs)

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

0830 - DSD/Service Secretaries Bi-Monthly Working Session
(b) [redacted]

9

10

1000 - DACOWITS 2017 Annual Report - Gen(Ret.) Janet Wolfenbarger, Sergeant Major of the Army(Ret.) Ken Ri
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

1030 - Phone Call from Mr. John O'Connor
Dial: (b) (6) [redacted]

11

1100 - Lunch

12 PM

1230 - SD/Integrated Services Review
(b) [redacted]

1

2

(b) (6) [redacted]

3

1500 - Sen Hirono, CNO, CS
(b) (6) [redacted]

(b) (6) [redacted]

Legal Review - SAL
(b) [redacted]; Spencer, Richard HON SECNAV [redacted]

4

HOLD - LEAVE

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

March 23, 2018

Friday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

FRIDAY

23

From Mar 22 — USN Acting: 1800 22 Mar - 1430 25 Mar 2018 — To Mar 25

From Mar 22 — HOLD - LEAVE — To Mar 24

Duty Aide - (b)

7 AM

8

HOLD - LEAVE

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12 PM

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Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

March 24, 2018

Saturday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SATURDAY

24

From Mar 22 — USN Acting: 1800 22 Mar - 1430 25 Mar 2018 — To Mar 25

From Mar 22 — HOLD - LEAVE

7 AM

8

HOLD - LEAVE

9

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12 PM

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Notes

March 25, 2018

Sunday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
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18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

SUNDAY

25

From Mar 22 USN Acting: 1800 22 Mar - 1430 25 Mar 2018

7 AM

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12 PM

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Notes

March 26, 2018

Monday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

MONDAY

26

7 AM

8

0830 - HOLD
(b) [redacted]

9

Executive Time

10

Legislative Affairs Weekly Update (OLA)
(b) [redacted]; Spencer, Richard V HON SECNAV

1015 - HOLD o/c

1045 - Phone call to Ms. Mary Gorman
DIAL: (b) (6) [redacted]

11

1100 - Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1

1300 - PAO Items - CS, PA
(b) [redacted]; Spencer, Richard V HON SECNAV

1330 - BENS Presidential Appointee Nom Processes Conf Call - Ms. Mara Rudman, Mr. Aaron Woolf, Ms. (b) [redacted]
(b) (6) [redacted]

2

1400 - DSD/Next SD Review Planning - DSD
(b) [redacted]

3

1500 - Amb Jose Manuel G. Romualdez (Philippines), Mr. Patrick Chuasoto, Ms. Rosanna Villlamor-Voogel, Mr. (b) (6) [redacted]**, DUSN(P), CS**

1545 - CS, CHINFO, PA
(b) [redacted] Spencer, Richard V HON SECNAV

4

1600 - Ops Intel Brief (Marine Corps) - CNO, CMC, CS
(b) [redacted]; Spencer, Richard V HON SECNAV

1615 - Leadership Council (CNO, CMC)
(b) [redacted]; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV

Executive Time

5

6

Notes

March 27, 2018

Tuesday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

TUESDAY

27

7 AM

8

SECDEF Large Group Meeting
(b)

9

0900 - Navy Performance Portfolio Slides - N8, CS
(b)
Spencer, Richard V HON SECNAV

CMC
(b); Spencer, Richard V HON SECNAV

Executive Time

0945 - POM Cell Update - ASN(FM&C), USN, PDASN(F
(b); Spencer, Richard V HON SECNAV

10

1030 - M&RA Project Update - (A)ASN(M&RA), CS, Dr. (b) (6)
(b); Spencer, Richard V HON SECNAV

11

SECNAV Staff Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch - Dr. (b) (6), **CS**
(b)

1

(b) (6)

1300 - Promotion Ceremony iho CAPT David Welch
Pentagon Hall of Heroes

1345 - Mr. Klein (Qorvo), Mr. (b) (6), **ASN(RDA), (A)GC, CS**
(b); Spencer, Richard V HON SECNAV

2

1430 - DSD/Next SD Review Planning - DSD
(b)

3

1530 - BENS Presidential Appointee Nom Processes Co
(b) (6)

Legal Review - SAL
(b) Spencer, Richard HON SECNAV

4

(b) (6)

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

5

1700 - Personal Hold

6

Notes

March 28, 2018

Wednesday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

WEDNESDAY

28

7 AM

8

Executive Time

9

0900 - SAPRO Special Project Update - SAPRO, CS, Dr. (b) (6) [redacted]
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

0930 - CNO
(b) [redacted]

10

1000 - Phone call from Sen Lankford

1030 - Phone call from Mr. Sweeney

11

12 PM

1

1315 - SecAF
(b) [redacted]

2

3

(b) (6) [redacted]

4

1630 - VADM Carter
Buchanan House, USNA

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

5

(b) (6) [redacted]

1730 - Event hb VADM & Mrs. Carter, M/M
Buchanan House, USNA

1730 - Dinner w/Mr. & Mrs. Modly, M/M
Residence

6

(b) (6) [redacted]

1845 - Meet & Greet; Alumni Hall

7:50pm - 7:55pm 1950 - Presentation

8:00pm - 10:00pm 2000 - Event - M/M(Alumni Hall, USNA)

Notes

March 29, 2018

Thursday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

THURSDAY

29

7 AM

8
SECDEF Large Group Meeting
(b) [redacted]

9
Final Speech Edits

10
1030 - (A)GC, JAG, CS
(b) [redacted] Spencer, Richard V HON SECNAV

11
1100 - Dr. Michael Griffin, USD(R&E)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

1130 - Phone call from ADM Caldwell

12 PM
1200 - Lunch - CS, RADM Loeblein, Col VanOpdorp, CAPT Hicks, CAPT McNally, CAPT (b) [redacted], **Ms.** (b) [redacted]
(b) [redacted]
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

1
1300 - HOLD

CNO

Executive Time

2
(b) (6) [redacted]

1430 – DSD Wreath Laying Ceremony
Vietnam Veterans Memorial [redacted]

3
(b) (6) [redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard HON SECNAV [redacted]

4
1600 - Survey Discussion - VCNO, ACMC, CS, Ms. Loftus
(b) [redacted] Spencer, Richard V HON SECNAV

1630 - VCNO, CS
(b) [redacted]
Spencer, Richard V HON SECNAV

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

5

6

Notes

March 30, 2018

Friday

March 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018						
Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

FRIDAY

30

7 AM

8

CNO

9

10

1000 - Mr. Pyatt, CS
(b) ; Spencer, Richard V HON SECNAV

Chief's Birthday
(b)

11

1130 - Phone call to Mr. Gil West
DIAL: (b) (6) Spencer, Richard V HON SECNAV

12 PM

CMC

CMC

1

1300 - Phone call to Mr. Robert Millard (Chair, MIT Co
DIAL: (b) (6)

1330 - Legal Review - SAL
(b) ; Spencer, Richard V HON SECNAV

1350 - Afternoon Sync
(b) Spencer, Richard V HON SECNAV

2

VCNO

3

4

5

6

Notes

March 31, 2018

Saturday

March 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	31

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

	SATURDAY
	31
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

April 1, 2018

Sunday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	1
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

April 2, 2018

Monday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

2

7 AM

8

0745 - Service Secretary Breakfast - SecA, SecAF
(b)
Wilson, Heather A HON USAF SAF-OS (US)

9

0900 - CNO
(b) ; Spencer, Richard V HON SECNAV

Executive Time

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV

11

1115 - Navy Slide Review - VADM Lewis, CS
(b)
Spencer, Richard V HON SECNAV

12 PM

1200 - Lunch (b) (6)
(b)

1

1315 - Speech Prep

1345 - ASN(RDA), CS
(b) ; Spencer, Richard V HON SECNAV

2

Executive Time

1430 - Under, CS
(b)
Spencer, Richard V HON SECNAV

3

Phone call to Mr. Sweeney

1530 - (R)ASN(EI&E) Swearing In
(b)

4

1630 - Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

5

6

Notes

April 3, 2018

Tuesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

3

7 AM

0700 - Breakfast - Ms. Mary Gorman, Ms. (b) (6) **, Ms. Jacqueline Arends, Mr. Kim Wincup**
(b)

8

SECDEF Large Group Meeting
(b)

0800 - Mr. Kim Wincup
(b)

Executive Time

9

10

CNO

1015 - ASN(FM&C), CS
(b) ; Spencer, Richard V HON SECNAV

1045 - Principals Meeting
(b)
Spencer, Richard V HON SECNAV

11

1145 - Lunch - Rep Byrne, Mr. Chad Carlough, CS
(b)

12 PM

1

1300 - DSD/Service Secretaries & USD R&E Discussion - SecA, SecAF, USD(R&E)
(b)

2

3

1530 - Speech Edits

ASN(RDA)

4

1600 - Personnel - Mr. Arnold Punaro, CS
(b) Spencer, Richard V HON SECNAV

Executive Time

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Notes

April 4, 2018

Wednesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

4

7 AM

SASC Prep Breakfast (Brose/King)
(b) [redacted]
Spencer, Richard V HON SECNAV

8

Executive Time

9

Private
(b) [redacted]; Spencer, Richard V HON SECNAV

10

DoN IG Monthly Update (DoN IG)
(b) [redacted] Spencer, Richard V HON SECNAV

Intro & Alignment with State Department (USD(P))
(b) [redacted]; Spencer, Richard V HON SECNAV

11

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV

12 PM

Norway Ambassador Lunch (Aas)
(b) [redacted]
Spencer, Richard V HON SECNAV

1

Executive Time

Tank Discussion (PP&O)
(b) [redacted] Spencer, Richard V HON SECNAV

2

Personal NDS Implementation Prep

3

Services NDS Implementation Review (P&R, N3/N5)
(b) [redacted]; Spencer, Richard V HON SECNAV

4

Services NDS Implementation Revi
4E686; Spencer, Richard V HON SECN

Executive Time

5

(b) (6) [redacted]

Afternoon Sync
(b) [redacted] Spencer, Richard V HON [redacted]

6

Notes

April 5, 2018

Thursday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

5

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

DSD/Services NDS Implementation Review (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

10

11

12 PM

Australian Amb Lunch (Joe Hockey)
(b) [redacted]

1

Speech Prep [redacted]

2

H4X/Personnel (RDA)
(b) [redacted] Spencer, Richard V HON SECNAV

(Cont'd) H4X/Personnel (RDA)

3

Private
(b) [redacted]

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

4

(b) (6) [redacted]

5

6

BENS Eisenhower Award Dinner, B/T (BENS)
Ronald Reagan Building and International Trade Center, 1300 Pennsylvania Avenue, NW

Notes

April 6, 2018

Friday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

6

USN - Leave — To Apr 8

TDY (Dover) — To Apr 7

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

9

Speech Prep

Austal Phone Call (Perciavalle)
Dial: (b) (6) [redacted]

10

Japan Amb o/c (Sugiyama)
(b) [redacted]; Spencer, Richard V HON SECNAV

Personal Posture Prep

(Cont'd) Japan Amb o/c (Sugiyama)

11

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

12 PM

GD Lunch (Phebe Novakovic)
(b) [redacted]

1

Executive Time [redacted]

Dignified Transfer (LtGen Rudder)
(b) [redacted]; Spencer, Richard V HON SECNAV

SLC Prep

2

(Cont'd) Korea (VADM Lewis)

Korea (VADM Lewis)
(b) [redacted]; Spencer, Richard V HON SECN

CMC

Afternoon Sync
(b) [redacted] Spencer, Richard V HON [redacted]

o/c (Dana White (b) (6) [redacted] **)**

3

(b) (6) [redacted]

4

5

6

8:15pm - 12:00am TDY

Notes

April 7, 2018

Saturday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

7

From Apr 6 USN - Leave To Apr 8

From Apr 6 TDY (Dover)

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

12:00am - 2:00am TDY

Notes

April 8, 2018

Sunday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY

8

From Apr 6 USN - Leave

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

Notes

April 9, 2018

Monday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

9

SD SSS

7 AM

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

8

VADM Burke Phone Call
Dial In On : (b) (6) Spencer, Richard V HON SECN

Executive Time [redacted]

9

SLC Prep

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV [redacted]

POM Cell Update (FMC)
(b) Spencer, Richard V HON SECNAV [redacted]

RROC Update (VCNO)
(b) ; Spencer, Richard V HON SECNAV

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

1

SLC Prep

2

3

SEA Spirit (LtGen Gardner)
(b) Spencer, Richard V HON SECNAV [redacted]

Good Conduct Medal (CMC)
(b)

SLC Prep

4

Mr. Arnold Punaro
(b) [redacted]

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

6

Notes

April 10, 2018

Tuesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

10

SD SLC

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV

SECDEF Large Group Meeting
(b) [redacted]

(b) (6) [redacted]

9

SD SLC (SD)
National War College

10

11

12 PM

1

2

3

4

(b) (6) [redacted]

5

6

Notes

April 11, 2018

Wednesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

11

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

(b) (6) [redacted]

9

SASC o/c (Sen Wicker)
(b) [redacted]

(b) (6) [redacted]

10

Personal Posture Prep

11

Norwegian State Secretary Office Call (Tonye Skogen)
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) ; Spencer, Richard V HON SECNAV [redacted]

12 PM

1

Phone Call to (b) [redacted]
Dial: (b) (6) [redacted]

Executive Time [redacted]

Sen Bob Kerrey
(b) [redacted]
Spencer, Richard V HON SECNAV

2

CNO
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

DSD Phone Call

Phone Call to Mr. (b) (6) [redacted]
Dial: (b) (6) [redacted]

Swedish Head of Navy (Nykvist)
(b) ; Spencer, Richard V HON SECNAV

4

VADM Faison, CS
(b) Spencer, Richard V HON SECNAV [redacted]

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

5

o/c Rep Panetta
(b) (6) [redacted]

6

Congressional Sea Service Award for Rep Wittman (NCCNL)
(b) (6) [redacted]

(b) (6) [redacted]

Notes

April 12, 2018

Thursday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

12

7 AM

8

ASN(RDA)

CS Sync
(b) Spencer, Richa[redacted]

SECDEF Large Group Mee
(b) [redacted]

SECNAV Coffee (LtGen Tl
(b) ; Spencer, Richard V

Speech Prep
[redacted]

9

FY18 Media Plan (CHINFO)
(b) Spencer, Richard V HON SECNAV
[redacted]

SASC Posture Prep (Member Q&A) (OLA)
(b)
Spencer, Richard V HON SECNAV
[redacted]

10

(b) (6) [redacted]

11

(S)Norwegian-American Defense Conference
National Press Club, 529 14th St NW
[redacted]

(b) (6) [redacted]

12 PM

SASC Inquiry (JAG)
(b) Spencer, Richard V HON SECNAV
[redacted]

CNO
(b)

Private
(b)
[redacted]

1

Physical Security/Fallon (EI&E)
(b) ; Spencer, Richard V HON SECNAV
[redacted]

DSD Expectation Alignment (4/23 SD Review Materials/NDS Implementation)
(b)

2

3

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV
[redacted]

(b) (6) [redacted]

4

o/c (Rep Hudson)
(b) (6)

Transit to Senate Carriage Entrance, Capitol

Sen Jack Reed
(b) (6)

5

(b) (6) [redacted]

Phone call from SecAF (Interactions w/CAPE)
[redacted]

Personal Hold

6

Notes

April 13, 2018

Friday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

13

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (VADM Tighe)
(b) [redacted]; Spencer, Richard V HON SECNAV

Mr. Ev Pyatt
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

9

PDI Conference Discussion (ASN(FM&C))
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

355 Ship Way Ahead (USN)
(b) [redacted]; Spencer, Richard V HON SECNAV

10

DSD
3E944

11

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Fallon Brief (EI&E)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

12 PM

Interior Lunch (Sec Zinke)
(b) [redacted] [redacted]

1

Executive Time [redacted]

MIDN (b) (6) [redacted])
(b) [redacted]; Spencer, Richard V HON SECNAV

2

Phone Call from Mr. Greg Slavonic

Mr. (b) [redacted] **and Mrs.** (b) (6) [redacted]
(b) [redacted]

Personal Posture Prep

3

Defense Science Board (DSB)
(b) [redacted]; Spencer, Richard V HON SECNAV

VTC - NPS Search Committee Kick off
Spencer, Richard V HON SECNAV [redacted]

4

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

April 14, 2018

Saturday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SATURDAY
	14
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

April 15, 2018

Sunday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	15
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	**EOS Ice Breaker, M/M** 8th & I Marine Corps Barracks

Notes

April 16, 2018

Monday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

16

Canx-TDY: Under, CS (b)) - Spencer, Richard V HON SECNAV [redacted]

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

Service Secretary Breakfast (SecA)
(b)
Wilson, Heather A HON USAF SAF-OS (US) [redacted]

Executive Time [redacted]

9

CNO
(b)
Spencer, Richard V HON SECNAV [redacted]

Phone Call to Chris Brose

10

Legislative Affairs Weekly Update (
(b) Spencer, Richard V HON S[redacted]

POM Cell Update (FMC)
(b) ; Spencer, Richard V H[redacted]

Private
(b)

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV [redacted]

12 PM

HASC Member Lunch (Del Bordallo)
(b)
Spencer, Richard V HON SECNAV

1

Executive Time [redacted]

OLA

2

Personal Posture Prep

NDS Slide Review
(b)

3

NDS Implementation
(b)
Spencer, Richard V HON SECNAV

4

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

7:15pm - 8:45pm Dinner, M/M (Dr. Eric Schmidt)(Residence)

Notes

April 17, 2018

Tuesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

17

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

Executive Time
[redacted]

9

Private
(b) (6) [redacted]

Speech Writer

10

Ford Discussion (RDA, FM&C)
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

SASC, SAC-D Posture Prep (OLA)
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

12 PM

Lunch (Rep Schiff)
(b) [redacted]

1

Speech Prep
[redacted]

Personal Posture Prep

2

SECNAV Coffee (LtGen Craparotta)
(b) [redacted]

3

Personal Posture Prep

4

Executive Time
[redacted]

5

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV
[redacted]

6

Notes

April 18, 2018

Wednesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

18

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV

(b) (6)

9

(S)General Counsel Training Symposium (GC)
Gaylord National Resort, National Harbor

10

(b)

11

Australian Secretary of Defence (Sec Moriarty)

12 PM

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV

Lunch

1

LCS (CNO)
(b)

2

Personal Posture Prep

DoD Sexual Assault Prevention and Response 2017 Annual Report Brief (DoD SAPRO)
(b) ; Spencer, Richard V HON SECNAV

3

Depart enr C St Entrance

GE/HuaWei (Sen Warner)
(b) (6)

4

(b) (6)

o/c (Rep Brown)
(b) (6)

5

(b) (6)

SAC-D (Sen Moran)
(b)

6

(b)

New SAC/SAC-D Chairman (Sen Richard Shelby)
(b)

(b) (6)

Notes

April 19, 2018

Thursday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

19

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

(b) (6) [redacted]

SASC DoN FY19 Posture Hearing (SASC)
(b) (6) [redacted]

10

11

12 PM

(b) (6) [redacted]

Lunch/Exec Time
(b) (6) [redacted]

1

Rep Thornberry
(b) (6) [redacted]

2

(b) (6) [redacted]

SECNAV Coffee (LtGen Nicholson)
(b) [redacted]

3

Phone Call (Rep Wittman)
DIAL: (b) (6) [redacted]

Permanent Secretary of Defence for Singapore (Mr. Chan Yeng Kit)
(b) [redacted] ; Spencer, Richard V HON SECNAV

4

(b) (6) [redacted]

5

(b) (6) [redacted]

6

CIA Officers Memorial Foundation Dinner, M/M
Ritz Carlton, Tysons Corner, 1700 Tysons Blvd, McLean, 22102

Notes

April 20, 2018

Friday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

20

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (VADM Merz)
(b) [redacted] Spencer, Richard V HON SECNAV

Office Call (Mr. (b) (6) [redacted])
(b) [redacted]

CNO

9

Dairy Farm Discussion (EI&E, GC)
(b) [redacted]; Spencer, Richard V HON SECNAV

NPS Discussion (Mr. Kim Wincup)
(b) [redacted] [redacted]

10

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Transgender (Mr. Sweeney)
(b) [redacted]; Spencer, Richard V HON SECNAV

(b) [redacted]

11

Sexual Assault Awareness and Prevention (SAPRO)
(b) [redacted], Pentagon Auditorium [redacted]

12 PM

Phone Call (Rep. Brown)

1

WWI (Mr. (b) [redacted])
(b) [redacted]; Spencer, Richard V HON SECNAV

Enlisted Leader Brief (MCPON)
(b) [redacted]

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

2

(b) (6) [redacted]

CMC

3

4

5

6

(b) (6) [redacted]

Notes

April 21, 2018

Saturday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

21

7 AM — **Range Day**
MCB Quantico

8

9

10

11

12 PM

1

2

3

4

5

6

Notes

April 22, 2018

Sunday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	22
7 AM	
8	
9	
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11	
12 PM	
1	
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3	
4	
5	
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Notes

April 23, 2018

Monday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

23

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

NDS Prep

Mr. (b) (6) [redacted]

9

SECDEF Meeting Prep (CNO)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

Phone call from DSD

LtGen Thomas

10

Legislative Affairs Weekly Update (OLA)
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

SAC-D Posture Prep (Member Q&A) (OLA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. Peter Navarro)
(b) [redacted] [redacted]

1

Private
(b) [redacted] ; Spencer, Richard V HON SECNAV

Private
(b) [redacted] ; Spencer, Richard V HON SECNAV

2

Under, CS
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

NDS Implementation (VCNO, VADM Lewis)
(b) [redacted]

3

SECDEF/SECDEF/ NDS Implementation Meeting (SD)
(b) [redacted]

4

5

Afternoon Sync
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

6

Notes

April 24, 2018

Tuesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

24

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

Executive Time
[redacted]

Personal Posture Prep

(b) (6) [redacted]

10

SAC-D DoN FY19 Posture Hearing (SAC-D)
(b) [redacted]

11

12 PM

(b) (6) [redacted]

1

Speech Prep
[redacted]

CMC

2

Private
(b) ; Spencer, Richard V HON SECNAV

Private
(b) ; Spencer, Richard V HON SECNAV

Executive Time
[redacted]

3

Hypersonic Systems (USecA)
(b) [redacted]

Polish Deputy Minister of Defense for Policy and Under Secretary of State (Tomasz Szatkowski)
(b) [redacted]

4

Cruiser Olympia (Mr. Hendrix, Mr. Gerber)
(b) ; Spencer, Richard V HON SECNAV
[redacted]

Document Review (Mr. Jason Reynolds)
(b) ; Spencer, Richard V HON SECNAV

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV
[redacted]

6

Notes

April 25, 2018

Wednesday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

25

7 AM

SSCI Chairman Breakfast (Rep. Richard Burr)
(b) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

9

Hypersonic (VADM Benedict)
(b) [redacted]

(b) (6) [redacted]

10

(S)Navy Medicine Leadership Symposium (SG)
Falls Church Marriott Fairview Park [redacted]

(b) (6) [redacted]

11

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. Ned Powell)
(b) [redacted] [redacted]

1

Executive Time [redacted]

VTC - (BR) Troy High School NJROTC Cadets
(b) [redacted] [redacted]

2

Mr. (b) (6) [redacted] [redacted]

3

Service Secretaries and USD R&E - Hypersonic and Artificial Intelligence (DSD)
(b) [redacted]

4

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

6

Notes

April 26, 2018

Thursday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

26

ASN(RDA) Acting: 1030-2046 26 Apr 2018

TDY (Boston, MA)

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

(b) (6) [redacted]

10

TDY

11

12 PM

1

2

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5

6

(b) (6) [redacted]

Notes

April 27, 2018

Friday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

27

7 AM

Clergy Breakfast (SN)
(b) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

Executive Time
[redacted]

9

Project Update/R&D Spending (RD&A)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

Farewell Ceremony (McNally, Matzelle, Murphy)
(b) [redacted]

Out Call (Maj (b) [redacted])
(b) [redacted]

SECNAV Coffee (MajGen Padilla)
(b) [redacted] ; Spencer, Richard V HON SECNAV

11

Personnel Matter (GC)
(b) [redacted] ; Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

12 PM

1

UAS Base Access and Protection (Mr. Chris Lynch)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

2

ASN(EI&E), CS
(b) [redacted] ; Spencer, Richard V HON SECNAV

Mr. (b) (6) [redacted]
(b) [redacted]

3

Executive Time
[redacted]

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

4

Mr. (b) (6) [redacted]
(b) [redacted]

5

6

Notes

April 28, 2018

Saturday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

28

7 AM

8

9

10

11

12 PM

1

2

3

4

5 (b) (6) [redacted]

6 **Marine Corps Heritage Foundation Awards Dinner, M/M, B/T**
National Museum of the Marine Corps

Notes

April 29, 2018

Sunday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	29
7 AM	
8	
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11	
12 PM	
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4	
5	
6	

Notes

April 30, 2018

Monday

April 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30					

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

30

7 AM

8

Service Secretary Breakfast (SecAF)
(b)
Wilson, Heather A HON USAF SAF-OS (US)

CS Sync
(b) ; Spencer, Richard V HON SECNAV

Phone Call (Rep Brown)

Executive Time

9

CNO
(b)
Spencer, Richard V HON SECNAV

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV

POM Cell Update (FMC)
(b) ; Spencer, Richard V HON SECNAV

VTC - (S)UNC Chapell Hill
(b)

11

Transgender (SECDEF)
(b)

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

Lunch (Mr. Mark Gerencser)
(b)

1

SOUTHCOM Letter (ADM Tidd)
(b)

Phone Call (Rep Brown, Rep Wittman)
DIAL: (b) (6)

2

CMC
(b) ; Spencer, Richard V HON SECNAV

State of the DoN Press Prep
(b)
Spencer, Richard V HON SECNAV

3

POM 20 Small Group (FMC)
(b)
Spencer, Richard V HON SECNAV

4

Phone call (GOV Sandoval)
Spencer, Richard V HON SECNAV

Executive Time

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

May 1, 2018

Tuesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

TUESDAY

1

USN Acting: 1109 – 2117 1 May 2018

TDY (Atlanta, GA)

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

9

Executive Time

(b) (6) [redacted]

10

11

(b) (6) [redacted]

TDY

12 PM

1

2

3

4

5

6

(b) (6) [redacted]

Notes

May 2, 2018

Wednesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
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27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

2

7 AM

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

SECNAV Coffee (VADM Lescher)
(b) Spencer, Richard V HON SECNAV [redacted]

9

10

Phone call (Sen Sullivan)
DIAL: (b) (6)

NPS Phone Call (HASC PSMs)
DIAL: (b) (6) [redacted]

11

State of the DoN Press Prep

12 PM

State of the DoN Press Prep (CNO, CMC)
(b)

1

Executive Time

State of the DoN Press (CHNFO)
(b)

2

[redacted]

DSD Services NDS Implementation Review Prep
(b) Spencer, Richard V HON SECNAV

3

Sexual Assault Awareness and Prevention Way Ahead
(b)
Spencer, Richard V HON SECNAV [redacted]

(Cont'd) DSD Services NDS Implementation Review Prep

4

White House Personnel Rotation (N1)
(b) ; Spencer, Richard V HON SECNAV

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Notes

May 3, 2018

Thursday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
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June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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THURSDAY

3

TDY (NY) — To May 4

USN Acting: 1450 3 May – 1150 4 May 2018 — To May 4

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

SECNAV Coffee (MajGen Mundy)
(b) [redacted]

Phone call (Chairwoman Granger)
DIAL: (b) (6) [redacted]

10

Services NDS Implementation Review (DSD)
(b) [redacted]

11

12 PM

Lunch (Sen John Warner, CNO)
(b) [redacted]

1

CNO
(b) [redacted]

Speech Prep
[redacted]

(b) (6) [redacted]

2

(b) (6) [redacted]

3

TDY

4

5

6

7:00pm - 9:25pm (S)Honoring America's Wounded Warfighters Dinner, M/M(The Plaza Hotel, New York City)

Notes

May 4, 2018

Friday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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24	25	26	27	28	29	30

FRIDAY

4

From May 3 — TDY (NY)

From May 3 — USN Acting: 1450 3 May – 1150 4 May 2018

HOLD — To May 6

7 AM

TDY

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

9

10

11

12 PM

(b) (6) [redacted]

Lunch (Mrs (b) [redacted] **, Mr.** (b) (6) [redacted] **)**
Executive Dining Room

1

Project Update (USN)
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

2

R&D (ASN(RDA))
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

Legal Review - SAL
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

4

MHA Reform (VADM Faison)
(b) [redacted] ; Spencer, Richard V HON SECNAV

NPS Phone Call (SASC PSMs)
DIAL: (b) (6) [redacted]

5

Afternoon Sync
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

6

Notes

May 5, 2018

Saturday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
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27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
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SATURDAY

5

From May 4 HOLD To May 6

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

Notes

May 6, 2018

Sunday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

SUNDAY

6

From May 4 HOLD

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

Notes

May 7, 2018

Monday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

7

7 AM

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

Awards (ASN(MRA))
(b) [redacted]

8

Executive Time [redacted]

9

CNO
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV [redacted]

Phone Call (VCNO)

I/V - SECNAV EA (CAPT (b) (6) [redacted]
(b) [redacted] Spencer, Richard V HON SECNAV

CMC

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. Wes Bush, NG)
(b) [redacted] [redacted]

1

Executive Time

Senior Enlisted Monthly (SMMC)
(b) [redacted] Spencer, Richard V HON SECNAV

2

Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

Phone call (Dr. Steven Lerman)
DIAL: (b) (6) [redacted]

Phone call (Mr. Daigle)
DIAL: (b) (6) [redacted]

Phone Call (Rep Moulton)

4

Phone call (Rep Wittman)
(b) (6) [redacted]

Executive Time [redacted]

FitRep Review (CDI
(b) [redacted]

FitRep Review (CDI
(b) [redacted]

Phone call (Sen Leahy)

CMC

5

Afternoon Sync
(b) [redacted] ; Spencer, [redacted]

CNO

Phone call (Amb Jose Manuel Romuladez)
DIAL: (b) (6) [redacted]

6

7:30pm - 9:30pm Dinner (Rep Rodney Frelinghuysen)(Martin's Tavern)

Notes

May 8, 2018

Tuesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
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June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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TUESDAY

8

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

WWI Commission (Amb Sedgwick)
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

IUSS, Hospital Ships, Article F/U (SD Update)
(b) [redacted]

11

12 PM

1

Speech Prep [redacted]

Legal Review - SAL
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

2

TS Package Review (Mission Assurance)
(b) [redacted]

3

Hypersonic (Mr. McCarthy)
(b) [redacted] [redacted]

Phone call (Sen Shelby)
DIAL: (b) (6) [redacted]

4

JAG
(b) [redacted]

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

6

House of Representatives Mess Night hb CMC
Truman Crawford Hall, Marine Barracks
[redacted]

Notes

May 9, 2018

Wednesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

9

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV

HOLD

9

10

11

12 PM

1

2

(b) (6)

3

o/c (Sen. Corker)
(b)

(b) (6)

4

o/c (Rep Nunes)
(b) (6)

(b)

o/c (Sen Cornyn)
(b) (6)

5

(b) (6)

Phone call (CMC)

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Spring Plenary Dinner hb CNO
(b)

Notes

May 10, 2018

Thursday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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THURSDAY

10

7 AM

CNO
(b) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted] [redacted]

Executive Time [redacted]

9

Swedish Minister of Defense (Minisiter Hultqvist)
(b) [redacted]

MTF (SG)
(b) [redacted] Spencer, Richard V HON SECNAV

10

Posture Season Review
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

Government Matters I/V Prep (CHINFO/PA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

11

(b) (6) [redacted]

Ceremony Prebrief
2nd Fl, Apex 5th/6th

DoD Spirit of Service Ceremony (DSD)
Pentagon Center Courtyard [redacted]

12 PM

1

VADM Donegan
(b) [redacted] Spencer, Richard V HON SECNAV

2

Speech Prep [redacted]

Phone Call (VADM Johnny Wolfe)

3

Phone Call (RDML Heinz)

4

(b) (6) [redacted]

Phone Call (Sen Carper)

5

(b) (6) [redacted]

6

USO 36th Annual Awards Dinner (Salute to Military Spouses), B/T, M/M
Omni Shoreham Hotel, 2500 Calvert St NW, Washington, DC 20008

Notes

May 11, 2018

Friday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

FRIDAY

11

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (LtGen Brilakis)
(b) [redacted]

Executive Time
[redacted]

9

(b) (6) [redacted]

I/V (Government Matters)
1100 Wilson Blvd
[redacted]

10

(b) [redacted]

11

Executive Time

Office Call (Mr. Dana Deasy)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

12 PM

1

SECNAV Coffee (Mr. James O'Beirne)
(b) [redacted] Spencer, Richard V HON SECNAV

SECNAV Staff Birthdays (April/May)
(b) [redacted]; Spencer, Richard V HON SECNAV

2

Portugal Brief (Ms. Gebhards, OLA)
(b) [redacted]; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

3

4

5

6

Notes

May 12, 2018

Saturday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
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SATURDAY

12

7 AM

8

9

10

11

12 PM

1

2

3

4

5

(S)USNA Class of 1983 Reception, M/M
National Navy Museum, WNY

6

(b) (6) [redacted]

(b) (6) [redacted]

Notes

May 13, 2018

Sunday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
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	SUNDAY
	13
7 AM	
8	
9	
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11	
12 PM	
1	
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6	

Notes

May 14, 2018

Monday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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MONDAY

14

7 AM

8

Service Secretary Breakfast (SecA, SecAF)
(b) [redacted]
Wilson, Heather A HON USAF SAF-OS (US) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

9

10

o/c (CAPT Dollaga)
(b) [redacted]; Spencer, Richard V HON SECNAV

POM Cell Update (FMC)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Legislative Affairs Weekly Update (OLA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

Lunch

1

Executive Time

2

Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

CS Monthly Sync

4

(b) (6) [redacted]

5

Education for Seapower Executive Board Kick-Off Dinner
The Army and Navy Club [redacted]

6

Phone Call (Sen. Warren)

Notes

May 15, 2018

Tuesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
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TUESDAY

15

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

9

SECNAV Coffee (VADM Smith)
(b) [redacted] Spencer, Richard V HON SECNAV

10

VTC - (S)NAVIG Conference
(b) [redacted]

Farewell for LCDR (b) (6) [redacted]
(b) [redacted]

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

HOLD

12 PM

1

Speech Prep [redacted]

DSD Service NDS Implementation Review Prep

2

DSD NDS Implementation Review Prep (Munitions)
(b) [redacted]
Spencer, Richard V HON SECNAV

3

DSD Service NDS Implementation Review Prep (Readiness)
(b) [redacted]
Spencer, Richard V HON SECNAV

4

NPS BOA (VADM Gunn(Ret), Mr. Chris Jehn)
(b) [redacted]

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

May 16, 2018

Wednesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
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27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

16

7 AM

8

Breakfast (Sen Jones)
(b) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Executive Time
[redacted]

Phone Call (CNO)

9

Mr. Pyatt, SA
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

10

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Depart enr C & 1st St

11

SecAF
(b) [redacted]

Sen Collins w/SecAF
(b) [redacted]

12 PM

Executive Time
(b) [redacted]

1

(b) (6) [redacted]
(b) (6) [redacted]

Lunch - Sen Schumer
Senate Dining Room - Capitol

2

(b) (6) [redacted]

Reenlistment Ceremony (CSCM Tiong)
(b) [redacted]

3

Executive Time

(b) (6) [redacted]

4

o/c (Sen Durbin)
(b) (6) [redacted]

(b) (6) [redacted]

5

o/c (Sen. Menendez)
(b) (6) [redacted]

(b) (6) [redacted]

6

(BR)Sailor of the Year Honors Barbecue, M/M
Cold War Museum, WNY
[redacted]

Notes

May 17, 2018

Thursday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

THURSDAY

17

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted] [redacted]

Executive Time [redacted]

9

NDS Implementation Review - Munitions (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

10

11

Office Visit (b) (6) [redacted])
(b) [redacted]

12 PM

(b) (6) [redacted]

1

(S)Shipbuilding Council of America
SCA, 20 F St, NW [redacted]

(b) (6) [redacted]

o/c - (RADM Loeblein)
(b) [redacted]; Spencer, Richard V HON SECNAV

2

Executive Time

OBOGs Update (VCNO)
(b) [redacted]; Spencer, Richard V HON SECNAV

3

Executive Time [redacted]

Services NDS Implementation Review (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

4

5

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

6

Notes

May 18, 2018

Friday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
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17	18	19	20	21	22	23
24	25	26	27	28	29	30

FRIDAY

18

7 AM

(b) (6) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

(S)George Washington Naval Reserve Officers Training Corps Commissioning Ceremony
GWU Marvin Center (Betts Theater)
[redacted]

9

(b) (6) [redacted]

Project Update (M&RA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

10

Trip Brief (France)
(b) [redacted]; Spencer, Richard V HON SECNAV

Commission on the National Defense Strategy
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

11

Speech Edits

12 PM

Lunch (Mr. (b) (6) [redacted] **)**
(b) [redacted]
[redacted]

ASN(RD&A)
(b) [redacted]

1

Executive Time

(b) (6) [redacted]

2

Rep. Wittman w/ CNO
(b) (6) [redacted]

Rep Courtney w/ CNO
(b) (6) [redacted]

3

(b) (6) [redacted]

HH w/CNO
Tingey

4

(b) (6) [redacted]

5

6

Notes

May 19, 2018

Saturday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

SATURDAY

19

7 AM

8

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11

12 PM

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(b) (6) [redacted]

(S)Naval Historical Foundation 5 Star Mess Night
National Navy Museum, WNY

6

Notes

May 20, 2018

Sunday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

	SUNDAY
	20
7 AM	
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11	
12 PM	
1	
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3	
4	
5	
6	

Notes

May 21, 2018

Monday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

21

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

NDS Implementation - National Initiatives Roadmaps (DSD)
(b)

9

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV [redacted]

POM Cell Update (FMC)
(b) ; Spencer, Richard V HON SECNAV [redacted] [redacted]

o/c - Medal Of Honor Recipient (Master Chief Britt Sla
(b) [redacted]

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. Jerry DeMuro, BAE)
(b)
Spencer, Richard V HON SECNAV [redacted]

1

Executive Time

Farewell for Capt (b)
(b)

Fitrep Debrief (LCDR (b) (6) **)**
(b) ; Spencer, Richard V HON SECNAV

2

3

Executive Time [redacted]

Phone call from Japanese Ambassador

Phone call from Korean Ambassador

NDS Implementation
(b)
Spencer, Richard V HON SECNAV

4

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

5

6

CSIS Henry Kissinger's 95th Birthday Dinner, M/M
CSIS, 1616 Rhode Island Avenue, NW

8:30pm - 9:00pm Chairman Nunes, Amb Glass(Capitol Hill Club, 300 First St SE, Washington, DC 20003)

Notes

May 22, 2018

Tuesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

TUESDAY

22

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV

Private
(b) [redacted]

10

Classified Package Review (Ms. (b) (6) [redacted])
(b) [redacted] Spencer, Richard V HON SECNAV

Hypersonic (Mr. McCarthy)
(b) [redacted]

11

MC Awards (MRA)
(b) [redacted] Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV

12 PM

Phone call from Sen Sullivan

1

Speech Prep
[redacted]

CNO
(b) [redacted]
Spencer, Richard V HON SECNAV

2

Executive Time

3

ASN(RDA)
(b) [redacted] Spencer, Richard V HON SECNAV

4

Two Carrier Buy (DSD)
(b) [redacted]; Spencer, Richard V HON SECNAV

5

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

6

Notes

May 23, 2018

Wednesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

23

USN Acting: 1335 23 May 2018 - 2000 28 May 2018 — To May 28

Leave — To May 25

7 AM

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Leave

8

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11

12 PM

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Notes

May 24, 2018

Thursday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

THURSDAY

24

From May 23 — USN Acting: 1335 23 May 2018 - 2000 28 May 2018 — To May 28

From May 23 — Leave — To May 25

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

Leave

SECDEF Large Group Meeting
(b) [redacted]

9

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11

12 PM

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Notes

May 25, 2018

Friday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

FRIDAY

25

From May 23 USN Acting: 1335 23 May 2018 - 2000 28 May 2018 To May 28

From May 23 Leave

0730- 1300 USNA Commissioning Ceremony (USNA, Annapolis)

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV

Leave

9

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11

12 PM

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Notes

May 26, 2018

Saturday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

SATURDAY

26

From May 23 — USN Acting: 1335 23 May 2018 - 2000 28 May 2018 — To May 28

TDY (France) — To May 28

7 AM

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11

12 PM

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TDY

Notes

May 27, 2018

Sunday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

SUNDAY

27

From May 23 — USN Acting: 1335 23 May 2018 - 2000 28 May 2018 — To May 28

From May 26 — TDY (France) — To May 28

7 AM

8

TDY

9

10

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12 PM

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6

Notes

May 28, 2018

Monday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

MONDAY

28

From May 23 — USN Acting: 1335 23 May 2018 - 2000 28 May 2018

From May 26 — TDY (France)

CNX'd - Service Secretary Breakfast - Wilson, Heather A HON USAF SAF-OS (US) [redacted]

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON [redacted]

TDY

Holiday - Memorial Day

9

10

Legislative Affairs Weekly Update /
(b) [redacted] Spencer, Richard V HON [redacted]

11

12 PM

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(b) (6) [redacted]

Notes

May 29, 2018

Tuesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

TUESDAY

29

7 AM

Service Secretary Breakfast (SecA, SecAF)
(b) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

9

ACMC

USN

ACMC

Trip Brief (Singapore)
(b) [redacted]
Spencer, Richard V HON SECNAV

10

SECDEF NDS Implementation Prep
(b) [redacted]
Spencer, Richard V HON SECNAV

11

12 PM

Lunch - HOLD

1

(b) (6) [redacted]

FMS Phone call (RDML Morley)
(b) (6) [redacted]

2

(S)MCPON Leadership Mess Symposium
The National Conference Center, Leesburg, VA [redacted]

3

(b) (6) [redacted]

4

I/V (Mr. Aaron Weis)
(b) [redacted] [redacted]

Farewell for Col (b) [redacted]
(b) [redacted]

5

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Phone call (Chairwoman Granger)
(b) (6) [redacted]

6

Notes

May 30, 2018

Wednesday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

WEDNESDAY

30

USN Acting: 0935 30 May - 1845 3 Jun 2018 — To Jun 3

TDY (Singapore) — To Jun 3

7 AM

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12 PM

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CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

(b) (6) [redacted]

TDY

Notes

May 31, 2018

Thursday

May 2018

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

THURSDAY

31

From May 30 — USN Acting: 0935 30 May - 1845 3 Jun 2018 — To Jun 3

From May 30 — TDY (Singapore) — To Jun 3

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

TDY

SECDEF Large Group Meeting
(b) [redacted]

9

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12 PM

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Notes

June 1, 2018

Friday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

1

From May 30 USN Acting: 0935 30 May - 1845 3 Jun 2018 To Jun 3

From May 30 TDY (Singapore) To Jun 3

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

TDY

9

10

11

12 PM

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Notes

June 2, 2018

Saturday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SATURDAY

2

From May 30 USN Acting: 0935 30 May - 1845 3 Jun 2018 To Jun 3

From May 30 TDY (Singapore) To Jun 3

7 AM

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12 PM

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TDY

Notes

June 3, 2018

Sunday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SUNDAY

3

From May 30 USN Acting: 0935 30 May - 1845 3 Jun 2018

From May 30 TDY (Singapore)

7 AM

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12 PM

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TDY

Notes

June 4, 2018

Monday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

4

7 AM

8

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12 PM

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6

HOLD

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

CNO
(b)
Spencer, Richard V HON SECNAV [redacted]

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV [redacted]

Executive Time

Principals Meeting
(b)
Spencer, Richard V HON SECNAV [redacted]

o/c (RDML Heinz)
(b) ; Spencer, Richard V HON SECNAV

Amb. William Hagerty
(b) [redacted]

CMC
(b)

DSD NDS Working Session
(b) Spencer, Richard V HON SECNAV

Phone Call (Ms. Elaine McCusker (USD Comptroller))
(b) (6)

Phone Call (Mr. (b) (6) **)**
DIAL: (b) (6)

Personal Hold

Notes

June 5, 2018

Tuesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

5

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

o/c (ASN(RD&A))
(b) [redacted]; Spencer, Richard V HON SECNAV

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV

10

HASC Readiness Subcommittee Prep (SRR/CR)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1

Speech Prep

Boeing CEO (Mr. Dennis Muilenburg)
(b) [redacted]; Spencer, Richard V HON SECNAV

2

(b) (6) [redacted]

o/c (Rep Wilson, Del Bordallo, CNO)
(b) (6) [redacted]

3

(b) (6) [redacted]

Long Range Travel Planning (CNO, CMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

4

Under, CS
(b) [redacted] Spencer, Richard V HON SECNAV

5

(b) (6) [redacted]

Phone call from Sen Reed

6

(b) (6) [redacted]

7:00pm - 7:45pm (R)Tribute Dinner to the U.S. Coast Guard, Attire: Business/Cocktail(National Building Museum)

Notes

June 6, 2018

Wednesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

6

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

HOLD

9

HASC Readiness Subcommittee Prep (SRR/CR)

10

11

Farewell Ceremony (Mr. (b) (6) **, YNC** (b) **)**
(b)

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch - Sen Baldwin, ASN(RDA)
(b)
Spencer, Richard V HON SECNAV

1

Executive Time [redacted]

Office Call (b) (6) **)**
(b)

(b) (6)

2

HASC Readiness Subcommittee - SRR/CR Update Brief w/ CNO
(b) (6)

3

4

(b) (6)

Phone Call (Mr. Bob Harward)
DIAL: (b) (6)

5

6

Notes

June 7, 2018

Thursday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

7

No DSD NDS Implementation Review

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

DSD
(b)

10

SECNAV Coffee (LtGen McKenzie)
(b) [redacted]

SRB 20 Decision Brief (DoN/AA)
(b) ; Spencer, Richard V HON SECNAV [redacted]

11

Naval Air Items (VADM Peters, LtGen Rudder)
(b) ; Spencer, Richard V HON SECNAV

o/c (Mr. John O'Connor)
(b)

12 PM

Lunch (Mr. Daigle, CAPE)
(b)
Spencer, Richard V HON SECNAV

1

Document Review (Policy)
(b)

Speech Prep [redacted]

Outcall (VADM Donegan)
(b) ; Spencer, Richard V HON SECNAV

2

NDS Discussion (VADM Lewis, LtGen Thomas)
(b) Spencer, Richard V HON SECNAV

Check-In (ASN FM&C)
(b) ; Spencer, Richard V HON SECNAV

3

Quarterly Audit Meeting (FMC)
(b)
Spencer, Richard V HON SECNAV [redacted]

o/c - (Under, Mr. Ryan McCarthy)
(b)

4

o/c - CMC
(b)

SRB 20 Decision Brief (DoN/AA)
(b) ; Spencer, Richard V HON SECNAV

(b) (6) [redacted]

5

6

Notes

June 8, 2018

Friday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

8

USN Acting: 0745 – 1630 8 Jun 2018

TDY (Boston, MA)

7 AM **Depart enr JB Andrews**

8 **CS Sync** (b) [redacted]; Spencer, Richard V HON [redacted] — (b) (6) [redacted]

TDY

9

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12 PM

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4 (b) (6) [redacted]

5

6

Notes

June 9, 2018

Saturday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SATURDAY
	9
7 AM	
8	
9	
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11	
12 PM	
1	
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3	
4	
5	
6	

Notes

June 10, 2018

Sunday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SUNDAY
	10
7 AM	
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11	
12 PM	
1	
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6	

Notes

June 11, 2018

Monday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

11

7 AM

8

Service Secretary Breakfast (SecA, SecAF)
(b)
Wilson, Heather A HON USAF SAF-OS (US)

CS Sync
(b); Spencer, Richard V HON SECNAV

Swearing-in (Mr. Greg Slavonic)
(b); Spencer, Richard V HON SECNAV

Executive Time

9

CNO
(b)
Spencer, Richard V HON SECNAV

10

Legislative Affairs Weekly Update (OLA)
(b) Spencer, Richard V HON SECNAV

POM Cell Update (FMC)
(b); Spencer, Richard V HON SECNAV

o/c (Mr. Greg Slavonic)
(b); Spencer, Richard V HON SECNAV

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

Lunch (Dr. Thomas Kennedy, Raytheon)
(b)
Spencer, Richard V HON SECNAV

1

Executive Time

Mr. Pyatt
(b) Spencer, Richard V HON SECNAV

2

Under, CS
(b)
Spencer, Richard V HON SECNAV

3

Document Review (Policy)

CS Monthly Sync

4

Executive Time

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Notes

June 12, 2018

Tuesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

12

USN Acting 0745 12 Jun - 0744 13 Jun 2018 — To Jun 13

TDY (RI) — To Jun 13

7 AM — **Depart enr JB Andrews**

8 — **CS Sync** (b) Spencer, Richa[redacted]

(b) (6) [redacted]

TDY

SECDEF Large Group Meeting (b) [redacted]

9

10

11

12 PM

1 — **(S)Current Strategy Forum**
Naval War College, Newport, RI

2

3

4

5

6

7:15pm - 10:15pm (S)Naval War College Foundation Major Donor Dinner(Rosecliff, Newport, RI)

Notes

June 13, 2018

Wednesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

13

From Jun 12 — USN Acting 0745 12 Jun - 0744 13 Jun 2018

From Jun 12 — TDY (RI)

7 AM — **TDY**

(b) (6) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

9 — **Personal Prep**

10 — **SECDEF/ NDS Implementation Meeting (SD)**
(b) [redacted]

11

12 PM — **Lunch**

1 — **Executive Time**

Phone call (Rep Reed)

2 — **Farewell Ceremony (Dr. Brahmbhatt, YNC** (b) [redacted] **, SSgt** (b) [redacted] **)**
(b) [redacted]

VADM Shelanski (IG)
(b) [redacted] ; Spencer, Richard V HON SECNAV

3

4 — **Phone call (Rep Keating)**

Executive Time

5 — **Afternoon Sync**
(b) [redacted] Spencer, Richard V HON SECNAV

6

Notes

June 14, 2018

Thursday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

14

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

FY18 Media Plan (CHINFO)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Drive by - Frocking Ceremony (CAPT (b) (6) [redacted] **)**
Joint Chiefs of Staff Flag Room

10

Speech Prep [redacted]

Small Group - POM-20 (FMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

12 PM

Executive Time

1

(S)Presidential Rank Award Ceremony
Pentagon Conference Center [redacted]

2

Personnel Issues (GC, JAG)
(b) [redacted] Spencer, Richard V HON SECNAV

3

BSO Plan Update (FMC)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

53K (RDA)
(b) [redacted]; Spencer, Richard V HON SECNAV

4

VCNO, OLA, CHINFO, CS
(b) [redacted] Spencer, Richard V HON SECNAV

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

(b) (6) [redacted]

Dinner w/DSD, CNO, VCNO, VADM Gilday, N8, N9 (CNO)
USS CHESAPEAKE, WNY [redacted]

Notes

June 15, 2018

Friday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

15

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (VADM Jackson)
(b) [redacted]

Mr. (b) (6) [redacted], **Mr.** (b) (6) [redacted]
(b) [redacted]

9

Executive Time
[redacted]

(b) (6) [redacted]

10

(S)Congressional Summer Intern Lecture Series
Kennedy Caucus Room, 325 RSOB

11

(b) [redacted]

12 PM

Lunch (Ms. Marillyn Hewson, Lockheed Martin)
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

1

Executive Time
[redacted]

2

Speed to the Fleet Initiatives (ASN(RDA))
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

3

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

4

Executive Time
[redacted]

5

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

6

Notes

June 16, 2018

Saturday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SATURDAY
	16
7 AM	
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12 PM	
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Notes

June 17, 2018

Sunday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SUNDAY
	17
7 AM	
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12 PM	
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Notes

June 18, 2018

Monday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

18

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

OGC Update (DSD)
(b)

Executive Time [redacted]

9

10

Legislative Affairs Weekly Update (OLA)
(b) Spencer, Richard V HON SECNAV [redacted]

POM Cell Update (FMC)
(b) Spencer, Richard V HON SECNAV

Brazilian and Mexican CMC (ADM Alexandre Jose Barr
4E686

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

1

Executive Time (Prep for DMAG)

o/c - (Mr. Sean O'Keefe)
(b) Spencer, Richard V HON SECNAV [redacted]

2

Phone call Mr. Glenn Fine (DoD IG)

3

SD/ PACOM Laydown Update Prep (CMC)
(b) ; Spencer, Richard V HON SECNAV [redacted]

POM 20 Discussions Prep (N8)
(b) ; Spencer, Richard V HON SECNAV

4

Executive Time

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

June 19, 2018

Tuesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

19

7 AM

OGC Update (DSD)
(b) [redacted]

8

CS Sync
(b) [redacted] Spencer, Richard V HON [redacted]

POM 20 Discussions (USN)
(b) [redacted]
Modly, Thomas HON Under Secretary of the Navy

SECDEF Large Group Meeting
(b) [redacted]

9

National Initiatives & Technology Domains and DoD Labs (4SF Prep)
(b) [redacted]

10

S&T (RDA)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

11

SECNAV Staff Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1

Speech Prep
[redacted]

2

(b) (6) [redacted]

o/c (Rep Rouzer, Rep Holding)
(b) (6) [redacted]

3

(b) (6) [redacted]

Private Discussion
(b) [redacted] Spencer, Richard V HON SECNAV

4

CNO
(b) [redacted]

OGC Update Sync (Dr. Wilson, GEN McConville)
(b) [redacted] Spencer, Richard V HON SECNAV

5

OGC Update (DSD)
(b) [redacted]

6

(b) (6) [redacted]

(S)Concert on the Avenue preceded by Reception, M/M (SN)
Navy Memorial, 701 Pennsylvania Ave [redacted]

Notes

June 20, 2018

Wednesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

20

7 AM

Breakfast (Sen Cotton)
(b) [redacted]
Spencer, Richard V HON SECNAV

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

Executive Time
[redacted]

9

Phone Call Sen. Susan Collins
Dial: (b) (6) [redacted]

CNO
(b) [redacted]

CAPE Anti-Access Briefing (Mr. Daigle)
(b) [redacted] ; Spencer, Richard V HON SECNAV

10

SECNAV Coffee (CJCS Quarterly Meeting)
(b) [redacted]

Executive Time

11

National Initiatives & Modernization Technology 4SF
(b) [redacted]

12 PM

Lunch

1

Aviation Readiness (VADM Peters, LtGen Rudder)
(b) [redacted] ; Spencer, Richard V HON SECNAV

DSD/Services NDS Implementation Review Prep (VADM Lewis, LtGen Thomas)
(b) [redacted]
Spencer, Richard V HON SECNAV

2

U.S. Ambassador to New Zealand (Amb Scott Brown)
(b) [redacted]

3

Check-in (EI&E)
(b) [redacted] ; Spencer, Richard V HON SECNAV

4

Phone Call (Mr. Ron Moultri)
DIAL: (b) (6) [redacted] ; Spencer, Richard V HON SECNAV

Ms. (b) (6) [redacted]
(b) [redacted]

Executive Time

5

(b) (6) [redacted]

o/c (Sen Inhofe, CNO)
(b) [redacted]

6

Notes

June 21, 2018

Thursday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

21

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

(b) (6) [redacted]

9

o/c (Sen Reed, CNO)
(b) (6)

(b) (6) [redacted]

10

Troy NJROTC Group
(b) [redacted]

11

SMMC
(b)

USN
(b) Spencer, Richard V HON SECNAV

CNO
(b)

12 PM

(Cont'd) USN
(b)

1

Speech Prep
[redacted]

ASN(RDA)
(b)

CNO
(b)

Personal Prep

2

Phone call (VADM Burke)
DIAL In: (b) (6)

Services NDS Implementation Review (DSD)
(b)
Spencer, Richard V HON SECNAV

3

4

5

6

Notes

June 22, 2018

Friday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

22

7 AM

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Executive Time (Prep for DSD) [redacted]

Army and Navy Hypersonic Way Ahead
(b) [redacted]; Spencer, Richard V HON SECNAV

9

SECNAV Coffee (SgtMaj Carlton Kent (Ret))
(b) [redacted] [redacted]

10

Mr. Glenn Fine (DoD IG)
(b) [redacted]; Spencer, Richard V HON SECNAV

11

Phone call (Rep Courtney)

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Amb Kenneth Braithwaite)
(b) [redacted]

1

Executive Time [redacted]

Cadet (b) (6) [redacted]
(b) [redacted] [redacted]

2

3

Modernization Follow-Up (CMO)
(b) [redacted]; Spencer, Richard V HON SECNAV

Phone call (Ms. (b) [redacted] **)**
DIAL: (b) (6) [redacted]

Executive Time [redacted]

Afternoon Sync
(b) [redacted]; Spencer, Richard V HON [redacted]

4

(b) (6) [redacted]

5

6

(b) (6) [redacted]

(R)GoH Evening Reception hb CMC, M/M
Marine Barracks [redacted]

Notes

June 23, 2018

Saturday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

	SATURDAY
	23
7 AM	
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11	
12 PM	
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6	

Notes

June 24, 2018

Sunday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SUNDAY

24

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

HOLD

Notes

June 25, 2018

Monday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

MONDAY

25

Canx: Service Secretary Breakfast (SecA) (b) [redacted]

7 AM

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

OSD Restructuring Update - R&E & A&S (DSD)
(b) [redacted]

9

10

Legislative Affairs Weekly Update (OLA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

POM Cell Update (FMC)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Phone Call (VCNO)
DIAL (b) (6) [redacted]

1

Phone call (DSD)

Executive Time [redacted]

2

NDS Implementation - National Initiatives Roadmaps (DSD)
(b) [redacted]

3

Phone Call (CNO)

Ops Intel Brief (Navy)
(b) [redacted]; Spencer, Richard V HON SECN

4

Leadership Council (ACMC)
(b) [redacted]; Spencer, Richard V HON S[redacted]

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

June 26, 2018

Tuesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

TUESDAY

26

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV

SECDEF Large Group Meeting
(b)

Executive Time

9

Phone Call (Mr. Daigle)

SECNAV Coffee (Mr. (b) (6))
(b)

Hypersonic Way Ahead (USecA)
(b) Spencer, Richard V HON SECNAV

10

Transformation Brief (CNP)
(b)
Spencer, Richard V HON SECNAV

11

Out call (VADM Tighe)
(b) Spencer, Richard V HON SECNAV

12 PM

Dr. Holmes

(b) (6)

(S)Luncheon (New Democrat Coalition)
(b) (6)

1

(b) (6)

2

Speech Prep

GC, JAG
(b) Spencer, Richard V HON SECNAV

3

o/c (FLTCM Russ Smith)
(b) Spencer, Richard V HON SECNAV

4

Executive Time

ASN(MRA)
(b) Spencer, Richard V HON SECNAV

(b) (6)

5

6

(b) (6)

Barge Cruise
WNY

Notes

June 27, 2018

Wednesday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

WEDNESDAY

27

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (LtGen Dana)
(b) [redacted]

USN Sync
(b) Spencer, Richard V HON SECNAV

9

Project Update - Acquisition Review (RDA)
(b) Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

10

Australia Commemorative Service, M/M
Washington National Cathedral

11

(Cont'd)Australia Commemorative Service

(b) (6) [redacted]

12 PM

Lunch - Rep DesJarlais
(b) [redacted]

1

Executive Time [redacted]

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV

(b) (6) [redacted]

2

o/c (Sen Donnelly)
(b) (6) Spencer, Richard V HON SECNAV

(b) (6) [redacted]

3

o/c (Rep Roby)
(b) (6) [redacted]

o/c (Rep Hanabusa)
(b) (6) [redacted]

4

(b) (6) [redacted]

(b) (6) [redacted]

5

Reception hb Amb Hockey (Australia) fb Twilight Tattoo hb CJCS, M/M
Patton Hall/ Summerall Field, Joint Base Myer - Henderson Hall

6

Notes

June 28, 2018

Thursday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

THURSDAY

28

USN Acting 0940 28 - 1825 29 Jun 2018 — To Jun 29

TDY (WI, IL, IN) — To Jun 29

7 AM

Hypersonic Way Ahead
(b) ; Spencer, Richard V HON SECNAV

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Policy Prep (RIMPAC)
(b) ; Spencer, Richard V HON SECNAV

Executive Time
[redacted]

9

(b) (6) [redacted]

(b) (6) [redacted]

10

TDY

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12 PM

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Notes

June 29, 2018

Friday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

FRIDAY

29

From Jun 28 — USN Acting 0940 28 - 1825 29 Jun 2018

From Jun 28 — TDY (WI, IL, IN)

7 AM

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CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

TDY

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12 PM

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(b) (6) [redacted]

Notes

June 30, 2018

Saturday

June 2018

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

SATURDAY

30

7 AM

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12 PM

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Year-2 Strategy Discussion
Georgetown
Spencer, Richard V HON SECNAV

5

6

Dinner - Service Secretaries and Spouses (Dr. Esper Hosting)
(b) (6) [redacted]

Notes

July 1, 2018

Sunday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SUNDAY

1

Leave — To Jul 7

USN Acting: 1115 1 Jul - 1758 7 Jul 2018 — To Jul 7

7 AM

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Leave

12 PM

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Notes

July 2, 2018

Monday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

MONDAY

2

From Jul 1 Leave To Jul 7

From Jul 1 USN Acting: 1115 1 Jul - 1758 7 Jul 2018 To Jul 7

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Leave

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12 PM

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Notes

July 3, 2018

Tuesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

TUESDAY

3

From Jul 1 — Leave — To Jul 7

From Jul 1 — USN Acting: 1115 1 Jul - 1758 7 Jul 2018 — To Jul 7

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON [redacted]

Leave

SECDEF Large Group Meeting
(b) [redacted]

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Notes

July 4, 2018

Wednesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

WEDNESDAY

4

From Jul 1 — Leave — To Jul 7

From Jul 1 — USN Acting: 1115 1 Jul - 1758 7 Jul 2018 — To Jul 7

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

Holiday - Independence Day

Leave

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12 PM

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Notes

July 5, 2018

Thursday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

THURSDAY

5

From Jul 1 — Leave — To Jul 7

From Jul 1 — USN Acting: 1115 1 Jul - 1758 7 Jul 2018 — To Jul 7

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON [redacted]

Leave

SECDEF Large Group Meeting
(b) [redacted]

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12 PM

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(USN rep)Services NDS Implementation Review (DSD)
(b) [redacted]

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Notes

July 6, 2018

Friday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

FRIDAY

6

From Jul 1 — Leave — To Jul 7

From Jul 1 — USN Acting: 1115 1 Jul - 1758 7 Jul 2018 — To Jul 7

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Leave

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12 PM

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Notes

July 7, 2018

Saturday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SATURDAY

7

From Jul 1 — Leave

From Jul 1 — USN Acting: 1115 1 Jul - 1758 7 Jul 2018

7 AM

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12 PM

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Leave

Notes

July 8, 2018

Sunday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SUNDAY

8

USN Acting: 0606 08 Jul – 1212 17 Jul 2018 To Jul 17

TDY (OCONUS) To Jul 16

7 AM

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TDY

(b) (6) [redacted]

Notes

July 9, 2018

Monday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

MONDAY

9

From Jul 8 USN Acting: 0606 08 Jul – 1212 17 Jul 2018 To Jul 17

From Jul 8 TDY (OCONUS) To Jul 16

9 Jul Event CNX'd - Service Secretary Breakfast - Wilson, Heather A HON USAF SAF-OS (US) [redacted]

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

TDY

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Notes

July 10, 2018

Tuesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

TUESDAY

10

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS) — To Jul 16

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

TDY

SECDEF Large Group Meeting
(b) [redacted]

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12 PM

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(ASN(RDA) rep) DSD/AT&L Split (807 Implementation)
(b)

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Notes

July 11, 2018

Wednesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

WEDNESDAY

11

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS) — To Jul 16

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

TDY

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12 PM

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Notes

July 12, 2018

Thursday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

THURSDAY

12

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS) — To Jul 16

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

TDY

SECDEF Large Group Meeting
(b) [redacted]

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12 PM

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Notes

July 13, 2018

Friday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

FRIDAY

13

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS) — To Jul 16

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

TDY

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12 PM

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Notes

July 14, 2018

Saturday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SATURDAY

14

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS) — To Jul 16

7 AM

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TDY

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12 PM

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Notes

July 15, 2018

Sunday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SUNDAY

15

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS) — To Jul 16

7 AM

8

TDY

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12 PM

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Notes

July 16, 2018

Monday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

MONDAY

16

From Jul 8 — USN Acting: 0606 08 Jul – 1212 17 Jul 2018 — To Jul 17

From Jul 8 — TDY (OCONUS)

Leave

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Leave

9

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12 PM

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Notes

July 17, 2018

Tuesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

TUESDAY

17

From Jul 8 USN Acting: 0606 08 Jul – 1212 17 Jul 2018

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

TDY

SECDEF Large Group Meeting
(b) [redacted]

9

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11

12 PM

(b) (6) [redacted]

HOLD

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(b) (6) [redacted]

6

Notes

July 18, 2018

Wednesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

WEDNESDAY

18

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Strategic Laydown (SLD) (N3N5)
(b) [redacted]; Spencer, Richard V HON SECNAV

NDS Implementation Prep (CNO, CMC, VCNO)
(b) [redacted]; Spencer, Richard V HON SECNAV

9

Two Carrier Buy (CAPE)
(b) [redacted] Spencer, Richard V HON SECNAV

10

DeCA, NEX (FMC)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

11

Executive Time
[redacted]

DSD FRC Engine Repair Options Trip Prep (VCNO)
(b) [redacted] Spencer, Richard V HON SECNAV

VCNO
(b) [redacted]

12 PM

CNO
(b) [redacted]

Phone call (LtGen Thomas

Executive Time
[redacted]

1

NDS Prep (DSD)
(b) [redacted]

2

Personal Prep

Executive Time

3

(b) (6) [redacted]

4

(b) (6) [redacted]

o/c (Sen Tester, D-MT)
(b) (6) [redacted]

Transit

5

o/c (Sen Blumenthal, D-CT)
(b) (6) [redacted]

(b) (6) [redacted]

6

Notes

July 19, 2018

Thursday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

THURSDAY

19

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

Mr. (b) [redacted]
(b) Spencer, Richard V HON SECNAV [redacted]

Personal Prep

FRC Engine Repair Options (DSD)
(b) Spencer, Richard V HON SECNAV

10

SECNAV Coffee (LtGen Osterman)
(b) [redacted]

Speech Prep [redacted]

11

(b) (6) [redacted]

(ASN(MRA) rep) Council of Governors Plenary VTC (DSD)
(b) [redacted]

EOS Lunch
CNA [redacted]

12 PM

1

(b) (6) [redacted]

Mr. Mark Andress
(b) [redacted]

B++ Update (SECDEF)
(b) [redacted]

2

Personal Prep

NDS Implementation Meeting (SD)
(b) [redacted]

3

4

Private
(b) [redacted]

5

(b) (6) [redacted]

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(b) (6) [redacted]

Notes

July 20, 2018

Friday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

FRIDAY

20

USN Acting 0800 20 Jul - 1700 21 Jul 2018 — To Jul 21

Leave — To Jul 21

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

HOLD - Leave

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Notes

July 21, 2018

Saturday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

SATURDAY

21

From Jul 20 — USN Acting 0800 20 Jul - 1700 21 Jul 2018

From Jul 20 — Leave

7 AM

8

HOLD - Leave

9

10

11

12 PM

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Notes

July 22, 2018

Sunday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
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	SUNDAY
	22
7 AM	
8	
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11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

July 23, 2018

Monday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

MONDAY

23

7 AM

8

Service Secretary Breakfast (SecA, SecAF)
(b)
Wilson, Heather A HON USAF SAF-OS (US)

CS Sync
(b) Spencer, Richard V HON SECNAV

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

9

(b) (6)

10

Retirement Ceremony iho RADM Kibben / Chaplain CoC
Sail Loft, WNY

11

(b) (6)

Executive Time

12 PM

Lunch (Mr. Paul Kalsbeek)
(b)

1

Under, CS
(b)
Spencer, Richard V HON SECNAV

2

CNO
(b)
Spencer, Richard V HON SECNAV

3

Follow-up on Red Hill (EI&E)
(b) Spencer, Richard V HON SECNAV

4

Ops Intel Brief (Marine Corps)
(b) Spencer, Richard V HON SECNAV

Leadership Council (CNO, CMC)
(b) Spencer, Richard V HON SECNAV

Executive Time

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Notes

July 24, 2018

Tuesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
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26	27	28	29	30	31	

TUESDAY

24

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]
[redacted]

Executive Time
[redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

10

SECNAV Coffee (RADM Boxall)
(b) [redacted]

Personal Prep

11

NDS Implementation - National Initiatives Roadmaps (DSD)
(b) [redacted]

12 PM

1

Speech Prep
[redacted]

Prep (DSD)
(b) [redacted]; Spencer, Richard V HON SECNAV

2

Service Secretaries w/Hon Griffin, USD (R&E)
(b) [redacted]
Wilson, Heather A HON USAF SAF-OS (US)
[redacted]

3

(Cont'd)Service Secretaries w/Hon Griffin, USD (R&E)
(b) [redacted]

4

Navy Planning Session
(b) [redacted]
Spencer, Richard V HON SECNAV

5

6

Notes

July 25, 2018

Wednesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

WEDNESDAY

25

7 AM

Breakfast (Rep Tsongas, D-MA)
(b)

CS Sync
(b) ; Spencer, Richard V HON SECNAV

8

Executive Time

o/c BrigGen Gering
(b) ; Spencer, Richard V HON SECNAV

9

Cyber Security Team Kick Off
(b)
Spencer, Richard V HON SECNAV

Farewell Open House iho HON Robert Wilkie
(b)

10

Personal Prep

Legal Review - SAL
(b) ; Spencer, Richard V HON SECNAV

11

Lunch (Dr. Subrahmanyam Jaishankar)
(b)

12 PM

(Cont'd) Lunch (Dr. Subrahmanyam Jaishankar)

1

Executive Time

ASN(RDA)
(b)

USMC Update (SECDEF)
(b)

2

(Cont'd) USMC Update (SECDEF)

o/c (Mr. Mike Baker)

3

PACOM Laydown Update (SD)
(b)

4

5

(b) (6)

Phone Call (SecAF)

6

Distinguished Service Award Dinner iho Secretary Mattis hb Center for the National Interest, M/M
Four Seasons Hotel, 2800 Pennsylvania Ave, NW

Notes

July 26, 2018

Thursday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
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26	27	28	29	30	31	

THURSDAY

26

ASN(RDA) Acting 1405 - 1855 26 July 2018

TDY (Oceana)

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

Private
(b) [redacted]

9

DoN IG Monthly Update (DoN IG)
(b) [redacted] ; Spencer, Richard V HON SECNAV [redacted]

Personal Prep

10

Periodic Update (SECDEF)
(b) [redacted]

11

(Cont'd) Periodic Update (SECDEF)

Phone Call (Mr. Lance Bospflug, COO, PHI, Inc.)
DIAL: (b) (6) [redacted]

12 PM

Lunch

1

(b) (6) [redacted]

2

TDY

(b) (6) [redacted]

3

4

5

6

Notes

July 27, 2018

Friday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
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FRIDAY

27

7 AM

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

SECNAV Coffee (MajGen Bierman)
(b) [redacted]

Phone Call (Mr. Gil West, COO, Delta)

9

Six Month Check-In (ASN(RDA))
(b) Spencer, Richard V HON SECNAV

Way Ahead (Mr. Everett Pyatt)
(b)
Spencer, Richard V HON SECNAV [redacted]

10

Mr. Scott Donnelly (President/CEO Textron, Inc.)
(b)

Executive Time

11

Personnel Discussion (GC)
(b) ; Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. Mike Petters, Huntington Ingalls)
(b)
Spencer, Richard V HON SECNAV [redacted]

1

(Cont'd) Lunch (Mr. Mike Petters, Huntington Ingalls)

Executive Time

Speech Prep

Swearing In Ceremony - Ms. Donnelly & Dr. Holmes
(b) [redacted]

2

Executive Time

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

3

4

5

6

Notes

July 28, 2018

Saturday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
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15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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Notes

July 29, 2018

Sunday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
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	SUNDAY
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7 AM	
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12 PM	
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Notes

July 30, 2018

Monday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

MONDAY

30

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (VADM McCollum)
(b)

Executive Time [redacted]

9

USMC GO Awards (CMC)
(b)

10

Legislative Affairs Weekly Update (OLA)
(b) Spencer, Richard V HON SECNAV [redacted]

POM Cell Update (FMC)
(b) Spencer, Richard V HON SECNAV [redacted]

11

USMC GO Awards (MRA)
(b) [redacted]

12 PM

1

Executive Time [redacted]

LtGen Rudder
(b)

Senior Enlisted Monthly (SMMC, MCPON)
(b) ; Spencer, Richard V HON SECNAV

2

(Cont'd) Senior Enlisted Monthly (SMMC, MCPON)

Year One & Two Review (CS)
(b)
Spencer, Richard V HON SECNAV

3

4

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Notes

July 31, 2018

Tuesday

July 2018

Su	Mo	Tu	We	Th	Fr	Sa
1	2	3	4	5	6	7
8	9	10	11	12	13	14
15	16	17	18	19	20	21
22	23	24	25	26	27	28
29	30	31				

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
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26	27	28	29	30	31	

TUESDAY

31

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b)
[redacted]

Executive Time
[redacted]

9

Outcall (VADM Lewis)
(b) ; Spencer, Richard V HON SECNAV

2018 Energy Exchange (EI&E)
(b) ; Spencer, Richard V HON SECNAV

10

Staff Ceremony (LtCol (b))
(b)

11

Polish Deputy Minister of National Defense (Minister Sebastian Chwalek)
(b)

12 PM

1

Speech Prep
[redacted]

2

3

Dry Docks Phone Call (RDML James Downey)

4

Executive Time
[redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Notes

August 1, 2018

Wednesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29
30						

WEDNESDAY

1

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Executive Time
[redacted]

9

SECNAV Coffee (VADM Burke)
(b) [redacted]

10

(Cont'd)SECNAV Coffee (VADM Burke)

DSD/Services NDS Implementation Review Prep
(b) [redacted]
Spencer, Richard V HON SECNAV

11

12 PM

1

DSD
(b) [redacted]

DoD Alternative Healthcare Delivery Model Pilots (SG)
(b) (6) [redacted]
Spencer, Richard V HON SECNAV

2

Mr. Pyatt
(b) [redacted] Spencer, Richard V HON SECNAV

Executive Time
[redacted]

Phone Call (DSD)

3

(b) (6) [redacted]

o/c (Sen Heinrich, D-NM)
(b) (6) [redacted]

4

(b) (6) [redacted]

5

6

Notes

August 2, 2018

Thursday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29
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THURSDAY

2

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

(R)ASN(MRA) Swearing In
(b) [redacted]

10

11

ACMC

Speech Prep
[redacted]

12 PM

Lunch (CNO)
(b) [redacted]
Spencer, Richard V HON SECNAV

1

Executive Time
[redacted]

Personal Prep

2

Services NDS Implementation Review (DSD)
(b) [redacted]

3

4

5

6

Notes

August 3, 2018

Friday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29
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FRIDAY

3

Anniv as SECNAV [redacted]

7 AM

8

ACMC
(b) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON [redacted]

SECNAV Coffee (VADM Moore)
(b) [redacted]

(Cont'd) SECNAV Coffee (VADM Moore)

Executive Time [redacted]

9

10

11

Mr. Sweeney
(b) [redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Ms. Phebe Novakovic, General Dynamics)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

1

Executive Time [redacted]

(b) (6) [redacted]

ACMC
(b) [redacted]

2

Pre-Ceremony Reception, M/M
Quarters R, WNY [redacted]

(BR) Retirement Ceremony (VADM Shelanski), M/M
WNY [redacted]

3

(b) (6) [redacted]

4

5

(b) (6) [redacted]

6

Notes

August 4, 2018

Saturday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29
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SATURDAY

4

7 AM

8

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11

12 PM

1

2

3

4

5

6

Dinner - Service Secretaries and Spouses

(b) (6) [redacted]

Notes

August 5, 2018

Sunday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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SUNDAY

5

7 AM

8

Hold - Personal Event

9

10

11

12 PM

1

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3

4

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6

Notes

August 6, 2018

Monday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
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MONDAY

6

7 AM

8

4E878 - Service Secretary Breakfast
Wilson, Heather A HON USAF SAF-OS (US)

CS Sync
(b) Spencer, Richard V HON SECNAV

Executive Time

9

Boeing (Ms. Leanne Caret)
(b) Spencer, Richard V HON SECNAV

Phone call (VCNO)

(Cont'd)Boeing (Ms. Leanne Caret)

10

POM Cell Update (FMC)
(b) Spencer, Richard V HON SECNAV

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

Mr. Geurts

1

Executive Time

NPS Findings (Mr. Mark Gerencser)
(b)
Spencer, Richard V HON SECNAV

2

Under, CS
(b)
Spencer, Richard V HON SECNAV

3

Phone Call Way Forward (SG)
PLEASE DIAL (b) (6) Spencer, Richard V HON SECNAV

Phone Call (Sen Joni Ernst, R-IA)

4

VCNO
(b)

Executive Time

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

August 7, 2018

Tuesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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23	24	25	26	27	28	29
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TUESDAY

7

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON [redacted]

ASN(RDA)
(b)

SECDEF Large Group Meeting
(b)
[redacted]

Executive Time
[redacted]

9

Media Prep (CHINFO, PA)
(b) Spencer, Richard V HON SECNAV

10

Personal Prep

11

SECNAV Staff Meeting
(b) Spencer, Richard V HON SECNAV

Speech Prep
[redacted]

12 PM

1

Executive Time
[redacted]

Media Prep

2

Defense Roundtable (CHINFO)
(b)

3

Awards Process Way Forward (MRA)
(b) ; Spencer, Richard V HON SECNAV

o/c CCG (ADM Karl Schultz)
(b)
[redacted]

4

(b) (6) [redacted]

5

Reception fb Sunset Parade iho Right Honourable Gavin WIlliamson hb ACMC, M/M
U.S. Institute of Peace / Lincoln Memorial

6

[redacted]

Notes

August 8, 2018

Wednesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
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September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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WEDNESDAY

8

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

SECNAV Coffee (ADM Grady)
(b) [redacted]

9

10

11

O/C (Hon. Don Winter)
(b) [redacted]

(Cont'd) O/C (Hon. Don Winter)

12 PM

Legal Review - SAL
(b) ; Spencer, Richard V HON SECNAV [redacted]

1

Executive Time [redacted]

OCO - VCNO
(b) ; Spencer, Richard V HON SECN

(Cont'd)VCNO

Private
(b) [redacted]

2

3

Executive Time [redacted]

4

(b) (6) [redacted]

5

Sen Warner
Metropolitan Club

6

Notes

August 9, 2018

Thursday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

THURSDAY

9

(CANX) FY19 Media Plan - (CHINFO) (b) [redacted] - Spencer, Richard V HON SECNAV

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

Damneck
(b) [redacted] Spencer, Richard V HON SECNAV

10

Boeing VP (Mr. Mike Manazir)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

ASN(RDA)
(b) [redacted]

11

Hold

12 PM

1

Executive Time [redacted]

2

Phone call (Sen Donnelly, D-IN)

3

(b) (6) [redacted]

4

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

August 10, 2018

Friday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

FRIDAY

10

7 AM

Breakfast (Mr. Kim Wincup)
(b) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

SECNAV Coffee (VADM Gilday)
(b) [redacted] [redacted]

9

Tipster Program (NCIS)
(b) [redacted]; Spencer, Richard V HON SECNAV

Industry Expert Team (DSD)
(b) [redacted]

10

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Camp Lejeune Water (EI&E)
(b) [redacted]; Spencer, Richard V HON SECNAV

11

(Cont'd) Camp Lejeune Water (EI&E)

o/c (Mr. and Mrs. (b) (6) [redacted]**)**
4E686

o/c (Mr. and Mrs. (b) (6) [redacted]**)**

CMC

12 PM

(b) (6) [redacted]

Education for Seapower
Lincoln Hall, National Defense University, Ft McNair [redacted]

1

(b) (6) [redacted]

HOLD

2

3

4

5

6

(b) (6) [redacted]

1845 - (R)GoH Evening Parade Preceded by Reception hb CMC, M/M; Marine Barracks [redacted]

Notes

August 11, 2018

Saturday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

	SATURDAY
	11
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

August 12, 2018

Sunday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

SUNDAY

12

TDY (AK: Adak, Nome) To Aug 14

USN Acting 0800 12 Aug - 0450 14 Aug 2018 To Aug 14

7 AM

(b) (6) [redacted]

8

(b) (6) [redacted]

TDY

9

10

11

12 PM

1

2

3

4

5

6

Notes

August 13, 2018

Monday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

MONDAY

13

From Aug 12 — TDY (AK: Adak, Nome) — To Aug 14

From Aug 12 — USN Acting 0800 12 Aug - 0450 14 Aug 2018 — To Aug 14

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

TDY

9

10

11

12 PM

1

2

3

4

5

6

Notes

August 14, 2018

Tuesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

TUESDAY

14

From Aug 12 — TDY (AK: Adak, Nome)

From Aug 12 — USN Acting 0800 12 Aug - 0450 14 Aug 2018

7 AM

(b) (6) [redacted]

CS Sync
(b) Spencer, Richard V HON SECN

Morning Sync
(b) Spencer, Richard V HON SECN

CS Sync
(b) Spencer, Richard V HON [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time

9

Private

10

Personal Prep

11

NDS Implementation - National Initiatives Roadmaps (DSD)
(b) [redacted]

12 PM

(Cont'd) NDS Implementation - National Initiatives Roadmaps (DSD)

1

Executive Time [redacted]

Small Group - POM-20 (FMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

2

3

Camp Lejeune Water (EI&E)
(b) Spencer, Richard V HON SECNAV

CMC

4

(b) (6) [redacted]

Private
(b) (6) [redacted]

5

6

(S)Navy 3-star Leadership
Radford House [redacted]

(b) (6) [redacted]

2:45am - 3:45am TDY

(b) (6) [redacted]

Notes

August 15, 2018

Wednesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

WEDNESDAY

15

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Sync (USN)
(b) [redacted] Spencer, Richard V HON SECNAV

Executive Time
[redacted]

9

Phone Call SLD (Sen Nelson, D-FL & Sen Rubio, R-FL)
DIAL: (b) (6) [redacted]

(b) (6) [redacted]

10

(S)BGSOC
Catering & Conference Center, WNY
[redacted]

(b) (6) [redacted]

11

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. David Urban)
(b) [redacted]
[redacted]

1

Executive Time
[redacted]

Phone Call (Sen Young, R-IN)

Navy Culture & Best Practices (Mr. Mark Ronald)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

2

Phone Call (Dr. Roper)

Executive Time
[redacted]

3

Phone Call (Sec Wilson)
Dial (b) (6) [redacted]

How We Fight (N9)
(b) [redacted]
Spencer, Richard V HON SECNAV

4

5

6

(b) (6) [redacted]

Dinner (Mr. Frank Dunlevy)
The Metropolitan Club

Notes

August 16, 2018

Thursday

August 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

THURSDAY

16

USN Acting 1550 16 Aug - 1700 17 Aug 2018 — To Aug 17

TDY (NYC, NY / Lakehurst, NJ) — To Aug 17

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted] [redacted]

Executive Time [redacted]

9

Carrier SPR (OSD CAPE)
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

10

(Cont'd) Carrier SPR (OSD CAPE)

Personal Prep

11

Speech Prep [redacted]

12 PM

Lunch (Mr. George Will)
(b) [redacted]

1

Executive Time [redacted]

Services NDS Implementation Review (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

2

3

(b) (6) [redacted]

4

(b) (6) [redacted]

TDY

5

6

(S)75th Anniv of the Commissioning of the USS Intrepid Dinner, M/M
Intrepid Museum, NYC, NY

Notes

August 17, 2018

Friday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

FRIDAY

17

From Aug 16 — USN Acting 1550 16 Aug - 1700 17 Aug 2018

From Aug 16 — TDY (NYC, NY / Lakehurst, NJ)

7 AM

(USN rep)Update on Space Report Implementation (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

8

TDY

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

9

10

11

12 PM

1

Conf Call (Sen Burr, Sen Tillis (R-NC), CMC)
DIAL: (b) (6) [redacted] [redacted]

2

3

4

5

(b) (6) [redacted]

6

Notes

August 18, 2018

Saturday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

	SATURDAY
	18
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

August 19, 2018

Sunday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

	SUNDAY
	19
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

August 20, 2018

Monday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

MONDAY

20

7 AM

8

Service Secretary Breakfast (SecA)
(b)
Wilson, Heather A HON USAF SAF-OS (US)

CS Sync
(b) Spencer, Richard V HON SECNAV

Executive Time

9

CNO
(b)
Spencer, Richard V HON SECNAV

10

Private
(b) Spencer, Richard V HON SECNAV

POM Cell Update (FMC)
(b) ; Spencer, Richard V HON SECNAV

Hold - Phone Call

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

1

Executive Time

2

Under, CS
(b)
Spencer, Richard V HON SECNAV

3

4

Executive Time

Phone Call (Rep Cleaver, D-MO)

5

Microsoft CEO (Mr. Satya Nadella)
(b) ; Spencer, Richard V HON SECNAV

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

August 21, 2018

Tuesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

TUESDAY

21

7 AM

CS Sync
(b) [redacted] Spencer, Richard V HON [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

(Cont'd) SECDEF Large Group Meeting

Executive Time [redacted]

9

SECNAV Coffee (VADM Snyder)
(b) [redacted]

10

11

SECNAV Staff Meeting
(b) [redacted]; Spencer, Richard V HON SECNAV

Speech Prep [redacted]

12 PM

1

o/c (Dr. Bill Casey, President, ELG, Inc.)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

2

FA Shuping Update (VADM Faison)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Phone call (Sen Sullivan)
DIAL: (b) (6) [redacted]

3

Executive Time

4

(b) (6) [redacted]

5

6

Notes

August 22, 2018

Wednesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

WEDNESDAY

22

7 AM

8

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

9

Phone call (Ms. Marillyn Hewson, CEO Lockheed)

SECNAV Coffee (Mr. Pete Giambastiani)
(b) [redacted]

10

Phone call (Mr. Chris Shank)

11

Phone call (VADM Carter)
Spencer, Richard V HON SECNAV [redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Dr. (b) (6) [redacted])
(b) [redacted]

1

Executive Time [redacted]

(b) (6) [redacted]

2

o/c Red Hill (Sen Hirono, D-HI)
(b) (6) [redacted]

(b) (6) [redacted]

3

Phone call (VADM Aquilino)

Executive Time [redacted]

4

Phone call (Dr. Roper)

(b) (6) [redacted]

5

6

Personal Hold

Notes

August 23, 2018

Thursday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

THURSDAY

23

USN Acting 1200 23 Aug - 1700 26 Aug 2018 — To Aug 26

Leave (pm)

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

DoD Alternative Healthcare Delivery Model Pilots (SG)
(b)
Spencer, Richard V HON SECNAV
[redacted]

10

SECNAV Coffee (LtGen Rocco)
(b) [redacted]

VADM Peters, LtGen Rudder
(b) ; Spencer, Richard V HON SECNAV

11

Aviation Readiness Update (VADM Peters, LtGen Rudd
(b) ; Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

12 PM

HOLD

1

2

3

4

5

6

Notes

August 24, 2018

Friday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

FRIDAY

24

From Aug 23 — USN Acting 1200 23 Aug - 1700 26 Aug 2018 — To Aug 26

TDY (Dam Neck)

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

TDY

9

10

11

12 PM

1

2

3

4

5

6

Notes

August 25, 2018

Saturday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

SATURDAY

25

From Aug 23 — USN Acting 1200 23 Aug - 1700 26 Aug 2018 — To Aug 26

Leave — To Aug 26

7 AM

8 — **Leave**

9

10

11

12 PM

1

2

3

4

5

6

Notes

August 26, 2018

Sunday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
			1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

SUNDAY

26

From Aug 23 — USN Acting 1200 23 Aug - 1700 26 Aug 2018

From Aug 25 — Leave

7 AM

8

Leave

9

10

11

12 PM

1

2

3

4

5

6

Notes

August 27, 2018

Monday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

MONDAY

27

USN Acting 1615 27 Aug – 1935 28 Aug 2018 — To Aug 28

TDY (Lemoore, CA) — To Aug 28

7 AM

Breakfast (Secretary Perdue - Agriculture)
(b) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

9

Leadership Council (CNO, CMC)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Navy Study (VCNO)
(b) [redacted]
Spencer, Richard V HON SECNAV

10

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Phone call (VADM Miller)

1

Executive Time [redacted]

Phone call (GOV Scott - VT) [redacted]

2

Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

(b) (6) [redacted]

4

TDY

5

6

Notes

August 28, 2018

Tuesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

TUESDAY

28

From Aug 27 — USN Acting 1615 27 Aug – 1935 28 Aug 2018

From Aug 27 — TDY (Lemoore, CA)

7 AM — **TDY**

8 — **CS Sync** (b) [redacted] Spencer, Richard V HON [redacted]

8 — **SECDEF Large Group Meeting** (b) [redacted]

9

10

11

12 PM

1

2

3

4

5

6

(b) (6) [redacted]

Notes

August 29, 2018

Wednesday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

WEDNESDAY

29

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

9

VCNO
(b) Spencer, Richard V HON SECNAV

Staff Ceremony (CDR (b) (6) **, MAC** (b) (6) **, MA1** (b)

SECNAV Coffee (LtGen Clardy)
(b) [redacted]

10

Personal Prep

11

SECNAV Coffee - DLA, DCMA (Ms. Lord)
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV [redacted]

12 PM

Phone call (VADM Miller)
DIAL: (b) (6)

1

Executive Time [redacted]

2

Mr. Ev Pyatt
(b) ; Spencer, Richard V HON SECNAV [redacted]

CMC
(b)
Spencer, Richard V HON SECNAV [redacted]

3

SD/NDS Implementation Prep (CNO, CMC)
(b)
Spencer, Richard V HON SECNAV

4

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Regional Security Roundtable Reception
(b)

6

Notes

August 30, 2018

Thursday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

THURSDAY

30

7 AM

Office Call w/ Mr. Geurts (RDA)
(b)

CS Sync
(b); Spencer, Richard V HON [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

Personal Prep

N8

10

Navy Support of NDS: How the Navy Fights (CNO)
(b)

11

(Cont'd) Navy Support of NDS: How the Navy Fights (CNO)

HOLD

Speech Prep [redacted]

12 PM

Lunch (Hon Richard Danzig)
(b)

1

Executive Time [redacted]

S&T (RDA)
(b)
Spencer, Richard V HON SECNAV

2

3

NDS Implementation Meeting (SD)
(b)

4

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

Phone call MQ-25 (Sen Durbin)

6

Notes

August 31, 2018

Friday

August 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3	4
5	6	7	8	9	10	11
12	13	14	15	16	17	18
19	20	21	22	23	24	25
26	27	28	29	30	31	

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

FRIDAY

31

HOLD - Leave

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Leave

9

(b) (6) [redacted]

10

Arrive US Capitol
(b) [redacted]

11

U.S. Capitol Service iho Sen John McCain
U.S. Capitol

12 PM

(b) (6) [redacted]

1

2

3

4

5

6

Notes

September 1, 2018

Saturday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

1

USNA @ HAWAI'I | 11:00PM (HONOLULU, HAWAI'I)

7 AM

8

(b) (6) [redacted]

(b) (6) [redacted]

9

10

National Cathedral Memorial Service iho Sen McCain, M/M
National Cathedral

11

12 PM

(b) (6) [redacted]

1

2

3

4

5

6

Notes

September 2, 2018

Sunday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SUNDAY

2

7 AM

8

9

10

11

12 PM

(b) (6) [redacted]

1

(b) (6) [redacted]

2

Funeral Service and Internment for Sen McCain fb Reception, M/M
USNA Memorial Chapel

3

4

(b) (6) [redacted]

5

6

Notes

September 3, 2018

Monday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

3

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Holiday - Labor Day

9

10

11

12 PM

1

2

3

4

5

6

Notes

September 4, 2018

Tuesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

4

7 AM

Service Secretary Breakfast (SecAF)
(b) Wilson, Heather A HON USAF SAF-OS (US[redacted]

8

SECDEF Large Group Meeting
(b)

CS Sync
(b) ; Spencer, Richard V HON SECNAV

Executive Time

9

CMC
(b)
Spencer, Richard V HON SECNAV

10

Under, CS
(b) Spencer, Richard V HON SECNAV

Senior Enlisted Monthly (SMMC, MCPON)
(b) Spencer, Richard V HON SECNAV

11

SECNAV Staff Meeting
(b) ; Spencer, Richard V HON SECNAV

Speech Prep

12 PM

Lunch

1

2

CNO
(b) Spencer, Richard V HON SECNAV

Service (Navy & USMC) POM Briefs 4SF Prep
(b)

3

Private
(b)

4

Space Governance Committee Meeting (DSD)
(b)

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

September 5, 2018

Wednesday

September 2018

SuMo	TuWe	Th	Fr	Sa
				1
2 3	4 5	6	7	8
9 10	11 12	13	14	15
16 17	18 19	20	21	22
23 24	25 26	27	28	29
30				

October 2018

SuMo	TuWe	Th	Fr	Sa
1	2 3	4	5	6
7 8	9 10	11	12	13
14 15	16 17	18	19	20
21 22	23 24	25	26	27
28 29	30 31			

WEDNESDAY

5

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

SECNAV Coffee (MajGen Jansen)
(b) [redacted] [redacted]

9

o/c (ADM Jim Stavridis (Ret.))
(b) [redacted]

Personal Prep

10

DoN IG Monthly Update (DoN IG)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

CNO
(b) [redacted]

Personal Prep

11

Service (Navy & USMC) POM Briefs 4SF
(b) [redacted]

12 PM

1

Strategy Session Prep
(b) [redacted]

2

Farewell Ceremony iho Mr. Steve Iselin (Reception On
Hall of Heroes, Pentagon [redacted]

Executive Time [redacted]

3

o/c (MajGen Ewers)
(b) [redacted] Spencer, Richard V HON SECNAV

Follow-up (VADM Merz)
(b) [redacted]; Spencer, Richard V HON SECNAV

4

Phone call (Mr. Brian Hirsham, Pres, ATS)

5

(b) (6) [redacted]

CSIS Sam Nunn National Security Leadership Prize Lecture and Dinner, M/M
CSIS, 1616 Rhode Island Ave, NW, DC 20036

6

Notes

September 6, 2018

Thursday

September 2018

SuMo	TuWe	Th	Fr	Sa
				1
2 3	4 5	6	7	8
9 10	11 12	13	14	15
16 17	18 19	20	21	22
23 24	25 26	27	28	29
30				

October 2018

SuMo	TuWe	Th	Fr	Sa
1	2 3	4	5	6
7 8	9 10	11	12	13
14 15	16 17	18	19	20
21 22	23 24	25	26	27
28 29	30 31			

THURSDAY

6

Canx - 1430 NDS Implementation Reviews (DSD) (b)

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

(b) (6) [redacted]

9

Strategy Session (SECNAV)
WLO
Spencer, Richard V HON SECNAV

10

11

12 PM

1

2

(b) (6) [redacted]

Executive Time [redacted]

U.S. Ambassador to Finland (Amb Robert Pence)
(b) Spencer, Richard V HON SECNAV

3

o/c (Lt (b) (6) [redacted], USMC)
(b) [redacted]

Ms. Barna, USD (P&R)
(b)

4

Executive Time [redacted]

5

o/c (Mr. David Patterson)
(b)

6

Notes

September 7, 2018

Friday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

7

7 AM

8

CS Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

Executive Time [redacted]

9

Private Discussion (GC, DJAG)
(b) Spencer, Richard V HON SECNAV

ROK CMC (LtGen Jin Goo Jun)
(b) Spencer, Richard V HON SECNAV

10

Phone call - Submarine Base New London (GOV Malloy, CT) [redacted]

11

Private
(b) ; Spencer, Richard V HON SECNAV

Carriers (RDA)
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Mr. Michael Brannigan, Suddath Companies)
(b) [redacted] [redacted]

Classified Programs (USN)
(b) Spencer, Richard V HON SECNAV

1

Executive Time [redacted]

Private
(b) [redacted]

2

Independent Technical Reviews Next Steps (SecA, SecAF, USD(R&E))
(b) , SECARMY's Office
USARMY Pentagon HQDA SECARMY Mailbox SECARMY Calendar [redacted]

3

(b) (6) [redacted]

4

Executive Time [redacted]

5

6

Notes

September 8, 2018

Saturday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

8

USNA vs MEMPHIS (AAC) 3:30PM (ANNAPOLIS, MD)

7 AM

8

9

10

11

12 PM

1

2

3

USNA vs. Memphis Football Game, M/M
Navy-Marine Corps Memorial Stadium, USNA

4

5

6

Notes

September 9, 2018

Sunday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

	SUNDAY
	9
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

September 10, 2018

Monday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

10

7 AM

Morning Sync
(b) Spencer, Richard V HON SECN

CS Sync
(b) Spencer, Richard V HON SECN

CS Sync
(b) Spencer, Richard V HON [redacted]

8

Executive Time
[redacted]

9

Out Call (ACMC)
(b) Spencer, Richard V HON SECNAV

10

CNO
(b)

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV [redacted]

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

SECDEF
(b)

Lunch (Hon. John Lehman)
(b)

1

Executive Time

2

Under, CS
(b)
Spencer, Richard V HON SECNAV

3

CS Monthly Sync

4

Executive Time
[redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Notes

September 11, 2018

Tuesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

11

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

SECDEF 9/11 Observance Ceremony, M/M
Pentagon Memorial

10

11

Phone call (Hon. Jim Nicholson)

Speech Prep
[redacted]

12 PM

Lunch (Mr. Paul Ney, DoD GC)
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

1

Executive Time
[redacted]

2

Mr. Ev Pyatt
(b) [redacted]
Spencer, Richard V HON SECNAV

3

4

Executive Time
[redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

September 12, 2018

Wednesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

12

7 AM

Breakfast (Rep Liz Cheney, R-WY)
(b) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

SECNAV Coffee (LtGen Beaudreault)
(b) [redacted] [redacted]

9

ASN(RDA)
(b) [redacted] Spencer, Richard V HON SECNAV

Adak Package Review (EI&E)
(b) (6) [redacted]; Spencer, Richard V HON SECNAV

10

Growler/EIS (EI&E)
(b) [redacted] Spencer, Richard V HON SECNAV

11

Phone Call (Sen. Dan Sullivan)

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Phone call (Ms. Lord)

12 PM

Lunch - SASC PSM (Mr. John Lehman)
(b) [redacted]

1

Executive Time
[redacted]

2

Phone Call (Mr. Glenn FIne)
Dial (b) (6) [redacted] Spencer, Richard V HON SECNAV

USN
(b) [redacted] Spencer, Richard V HON SECNAV

3

NDS Alignment (DSD)
(b) [redacted]

4

Executive Time
[redacted]

RDML Baker
(b) [redacted] Spencer, Richard V HON SECNAV

(b) (6) [redacted]

5

POTUS Congressional Medal of Honor Reception
East Room, White House

6

[redacted] [redacted]

(b) (6) [redacted]

7:00pm - 9:00pm Dinner, M/M(Residence)

Notes

September 13, 2018

Thursday

September 2018

SuMo	TuWe	Th	Fr	Sa
				1
2 3	4 5	6	7	8
9 10	11 12	13	14	15
16 17	18 19	20	21	22
23 24	25 26	27	28	29
30				

October 2018

SuMo	TuWe	Th	Fr	Sa
1	2 3	4	5	6
7 8	9 10	11	12	13
14 15	16 17	18	19	20
21 22	23 24	25	26	27
28 29	30 31			

THURSDAY

13

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

Air Force's 71st Birthday Commemoration
Pentagon Courtyard

Phone Call (VADM Faison and Ms. (b) (6) [redacted]
Dial: (b) (6) [redacted]

10

FY19 Media Plan (CHINFO)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

11

Phone call (Mr. Brian Hirshman, Pres, ATS)

Speech Prep [redacted]

12 PM

1

Adak (Mr. Mack, Aleut Corp)
(b) [redacted] ; Spencer, Richard V HON SECNAV

Conf Call (Mr. Brett Seidle)
DIAL: (b) (6) [redacted]

2

Phone call (DSD)

Ukraine First Deputy Minister of Defense (Deputy Mini
(b) [redacted] Spencer, Richard V HON SECNAV

Private
(b) [redacted]

3

Private Discussion (b [redacted]
(b) [redacted] Spencer, Richard V HON SECNAV

4

Executive Time [redacted]

Private Discussion

ASN(RDA)
(b) [redacted] Spencer, Richard V HON SECNAV

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

September 14, 2018

Friday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

14

7 AM

Breakfast (Rep Wittman (R-VA), CNO, Capt Ted Hontz (Ret))
(b) [redacted]
Spencer, Richard V HON SECNAV

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

Independent Technical Risk Assessment (ITRA) Follow-on (SecA, SecAF, GCs)
(b) [redacted] [redacted]

9

Joint Basing Issues (Service Secretaries & Service EI&E)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

NDS Technology Buckets (RDA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Phone call (Sen Feinstein)
DIAL: (b) (6) [redacted]

11

Lunch (Mr. Brendan Bechtel, Bechtel Group)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

(b) (6) [redacted]

Hold - Personal

1

2

3

4

5

(b) (6) [redacted]

6

(S)Patriot Award Reception and Gala, M/M
Dahlgren Hall, USNA [redacted]

Notes

September 15, 2018

Saturday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

15

USNA vs LEHIGH 3:30PM (ANNAPOLIS, MD)

7 AM

8

9

10

11

12 PM

1

2

Superintendent's Tailgate
Flag Bridge, USNA

3

USNA vs. Lehigh Football Game
Navy-Marine Corps Memorial Stadium, USNA

4

5

6

(b) (6) [redacted]

Notes

September 16, 2018

Sunday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

	SUNDAY
	16
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

September 17, 2018

Monday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

17

TDY (St. Louis, MO; Huntsville, AL; Newport, RI) — To Sep 19

Acting: USN 0835 17 Sep - 0759 19 Sep / ASN(FM&C) 0800-1324 19 Sep 2018 — To Sep 19

CNX'd - Service Secretary Breakfast - Wilson, Heather A HON USAF SAF-OS (US) [redacted]

7 AM — (b) (6) [redacted]

8 — **CS Sync**
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

TDY

9

10

11

12 PM

1

2

3

4

5

6 — **Phone call (Mr. Brian Hirshman, Pres, ATS)**
DIAL: (b) (6) [redacted]

Notes

September 18, 2018

Tuesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

18

From Sep 17 TDY (St. Louis, MO; Huntsville, AL; Newport, RI) To Sep 19

From Sep 17 Acting: USN 0835 17 Sep - 0759 19 Sep / ASN(FM&C) 0800-1324 19 Sep 2018 To Sep 19

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

TDY

SECDEF Large Group Meeting
(b) [redacted]

9

10

11

12 PM

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6

Notes

September 19, 2018

Wednesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

19

From Sep 17 — TDY (St. Louis, MO; Huntsville, AL; Newport, RI)

From Sep 17 — Acting: USN 0835 17 Sep - 0759 19 Sep / ASN(FM&C) 0800-1324 19 Sep 2018

Canx: Hill Time

Canx: Afternoon Sync (b)) - Spencer, Richard V HON SECNAV

Canx: Executive Time

Canx: Executive Time

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV

TDY

9

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11

12 PM

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4 (b) (6)

5

6

Notes

September 20, 2018

Thursday

September 2018						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

THURSDAY

20

Canx: Services NDS Implementation Review (DSD) (3E863)

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

IT Contracts (DSD)
(b)

9

Navy / CAPE CVN Collaborative Studies (CAPE)
(b)

10

(Cont'd)Navy / CAPE CVN Collaborative Studies (CAPE
(b)

VCNO
(b)

11

Speech Prep

12 PM

Lunch

S-3 (SCO)
(b) Spencer, Richard V HON SECNAV

1

Executive Time
[redacted]

Phone call (CJCS)

2

DSD, Mr. Brian Hirshman
(b)

3

4

Office Call (Kim Wincup)
(b)
Spencer, Richard V HON SECNAV

5

Phone call (Mayor Breed)

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Notes

September 21, 2018

Friday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

21

Canx: FMS Update (RDA) (b) - Spencer, Richard V HON SECNAV

Canx: UK Minister of State for the Armed Forces (Hon Mark Lancaster) (b)

7 AM

CS Sync
(b) Spencer, Richard V HON SECNAV

8

SECNAV Coffee (LtGen Thomas)
(b)

SECNAV Coffee (RDML Scott)
(b)

9

Phone call (Mr. Katz)

F-35C-B (FMC)
(b) ; Spencer, Richard V HON SECNAV

10

Policy Processes (Mr. Rood)
(b) Spencer, Richard V HON SECNAV

11

o/c (Mr. Patrick, Mr. Cavatoni, Mr. Hall)
(b) Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV

12 PM

Lunch (Mr. Greg Hayes, United Technologies)
(b)
Spencer, Richard V HON SECNAV

1

HOLD - Personal

2

(VCNO rep)Space Governance Committee (DSD)
(b)

3

4

5

6

Notes

September 22, 2018

Saturday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

22

USNA @ SMU (AAC) TBA (DALLAS, TX)

7 AM

8

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12 PM

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2

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6

Notes

September 23, 2018

Sunday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

	SUNDAY
	23
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

September 24, 2018

Monday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

MONDAY

24

- Canx: (S)General Officer Symposium (GOS) (The Clubs, Quantico)
- Canx: CNO (b) [redacted]
- Canx: Modern Day Marine (Quantico)
- Canx: Ops Intel Brief (Marine Corps) (b) [redacted])
- Canx: Under, CS (b) [redacted]) - Spencer, Richard V HON SECNAV [redacted]
- Info: CSIS Maritime Security Dialogue [redacted]

7 AM

Morning Sync
(b) [redacted]

CS Sync
(b) [redacted]

CS Sync
(b) [redacted] ; Spencer, Richard V HON [redacted]

8

SECNAV Coffee (VADM Hannick)
(b) [redacted]

Executive Time

9

10

State Secretary, Latvian Ministry of Defence (Mr. Jānis Garisons)
(b) [redacted]

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

Lunch

1

Executive Time [redacted]

Leadership Council (CNO) [redacted]
(b) [redacted] Spencer, Richard V HON SECNAV

2

3

Core vs Non-core (ADM Moran, LtGen Thomas)
(b) [redacted]
Spencer, Richard V HON SECNAV

4

Meeting w/ SECDEF
(b) [redacted]

5

6

(S)Council of Chief Executives Dinner, M/M
Four Seasons Hotel [redacted]

(b) (6) [redacted]

Notes

September 25, 2018

Tuesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

TUESDAY

25

Canx: CMC (b)

Canx: Net Assessment (Mr. Jim Baker)

7 AM

NDS Pull-Aside (SECDEF)
(b)

CS Sync
(b) Spencer, Richard V HON [redacted]

SECDEF Large Group Meeting
(b)
[redacted]

8

9

Private Meeting
(b)

10

11

SECNAV Coffee (CJCS Quarterly Meeting)
(b)

Speech Prep
[redacted]

12 PM

Lunch (Ms. Michele Flournoy)
(b)

1

Executive Time
[redacted]

2

New Zealand Chief of the Royal Navy o/c (RADM John Martin)
(b) Spencer, Richard V HON SECNAV

Private Meeting
(b)

3

4

o/c (Mr. Brian Hirshman & Son)
(b)

Executive Time
[redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV
[redacted]

6

Notes

September 26, 2018

Wednesday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

WEDNESDAY

26

ASN(RDA) Acting 1730 26 Sep - 1307 27 Sep 2018 — To Sep 27

TDY (NYC, NY) — To Sep 27

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (LtGen Smith)
(b) [redacted]

Executive Time

9

Fincantieri CEO (Mr. Dario Deste)
(b) ; Spencer, Richard V HON SECNAV [redacted]

10

Maintenance Change Management (DSD)
(b)
Spencer, Richard V HON SECNAV

11

12 PM

Lunch

1

Executive Time

In-Call (FY19 New CPOs)
(b) Spencer, Richard V HON SECNAV

2

NAVY vs. AIR FORCE Spirit Spot (SECAF)
E-Ring, Corridor 9

Office Call (Dr. Bob Kaplan)
(b)

3

4

Executive Time

(b) (6)

5

(b) (6)

TDY

6

7:15pm - 9:45pm (S)Ketcham Dinner(Brook Club, New York City, NY)

Notes

September 27, 2018

Thursday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

THURSDAY

27

From Sep 26 — ASN(RDA) Acting 1730 26 Sep - 1307 27 Sep 2018

From Sep 26 — TDY (NYC, NY)

Canx: Dinner hb Bahraini Ambassador (H.E. Shaikh Abdulla Rashid AlKhalifa)

Canx: NDS Implementation Meeting (SD) (b) [redacted]

Canx: Speech Prep [redacted]

7 AM

8

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11

12 PM

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6

TDY [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON [redacted]

SECDEF Large Group Meeting
(b) [redacted]

(b) (6) [redacted]

U.S. Ambassador to Japan (Amb William Hagerty)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

(S)General Officer Symposium (GOS)
(b) [redacted] [redacted]

(b) (6) [redacted]

EOS Social hb CMC, M/M
Truman Crawford Hall

Notes

September 28, 2018

Friday

September 2018						
Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

FRIDAY

28

Canx: Legal Review - SAL

7 AM

Program Budget Review Prep
(b) [redacted]
Spencer, Richard V HON SECNAV

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

9

Program Budget Review Meeting w/ Service Secretaries (SD)
(b) [redacted]

10

11

S&T C-UAS (RDA)
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

12 PM

Phone Call (Sen Nelson, D-FL & Sen Rubio, R-FL)
(b) [redacted]

Phone Call (Rep. Larsen, D-WA)
Please Dial: (b) (6) [redacted]

1

FY 18 DoN SOA (FM&C)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Meet & Greet (WW2 Vets)
SECNAV Hallway

2

(R)Farewell for Mr. Giambastiani
(b) [redacted]

O/C (Mr. Chris Brose)
(b) [redacted]
[redacted]

3

Phone call (Mr. Brian Hirshman, Pres, ATS)

4

Phone Call (VADM (ret) Ronald Route)
Please Dial: (b) (6) [redacted]

Phone Call (Dr. Steven Lerman)
Please Dial: (b) (6) [redacted]

Phone Call (Mr. Lloyd Blankfein)
Please Dial: (b) (6) [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

6

Farewell Reception iho ACMC and Mrs. Glenn Walters, M/M
Truman Crawford Hall

Notes

September 29, 2018

Saturday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

SATURDAY

29

7 AM

8

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11

12 PM

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4

5

6

Dinner (SECDEF, Service Secretaries)
SECNAV Residence

Notes

September 30, 2018

Sunday

September 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30						

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

	SUNDAY
	30
7 AM	
8	
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11	
12 PM	
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6	

Notes

October 1, 2018

Monday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

MONDAY

1

Canx: SECNAV Coffee (Ms. Elaine McCusker) (b) [redacted]

7 AM

Morning Sync
(b) [redacted] Spencer, Richard V HON SECN

Service Secretary Breakfast
Wilson, Heather A HON USAF
SAF-OS (US) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON [redacted]

8

Executive Time [redacted]

9

Phone Call (LtGen (Ret) Fred McCorkle)
Please Dial (b) (6) [redacted]

10

Senior Enlisted Monthly (SMMC, MCPON)
(b) [redacted] Spencer, Richard V HON SECNAV

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

Lunch [redacted]

1

Executive Time [redacted]

Phone call (DSD)

2

Executive Time

3

DoN NDS Portfolio Management
(b) [redacted]
Spencer, Richard V HON SECNAV

4

Executive Time

Phone Call (Sen. Tammy Baldwin, D-WI)
Please Dial (b) (6) [redacted]

Space Governance Committee (DSD)
(b) [redacted]

5

Afternoon Sync
4E686; Spencer, Richard V HON SECNAV

6

(b) (6) [redacted]

(b) (6) [redacted]

Notes

October 2, 2018

Tuesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

TUESDAY

2

Info: CSIS Maritime Security Dialogue

7 AM

8

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

SECNAV Coffee (Ms. Elaine McCusker)
(b) Spencer, Richard V HON SECNAV

Net Assessment (Mr. Jim Baker)
(b) Spencer, Richard V HON SECNAV [redacted]

11

SECNAV Staff Meeting
(b) ; Spencer, Richard V HON SECNAV

(b) (6) [redacted]

12 PM

(S)San Diego Chamber of Commerce
106 DSOB [redacted]

1

(b) (6) [redacted]

Executive Time [redacted]

2

Promotion Ceremony of LtGen Gary Thomas fb Reception, M/M
Truman Crawford Hall, Marine Barracks [redacted]

3

(b) [redacted]

4

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

(b) (6) [redacted]

7:30pm - 9:30pm Dinner hb Amb Hockey and Minister Payne, M/M(White Oaks, Australian Ambassador's Residence, Washington DC)

Notes

October 3, 2018

Wednesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

WEDNESDAY

3

Canx: DoN IG Monthly Update (DoN IG) (b) [redacted]

Canx: Hill Time [redacted]

Canx: SECNAV Coffee (LtGen Reynolds) [redacted]

7 AM

(b) (6) [redacted]

CS Sync
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

8

(S) Navy 3 and 4 Star Symposium
Admiral Gooding Center, WNY [redacted]

9

(b) (6) [redacted]

10

Interview (Federal News Radio)
(b) [redacted]

11

(b) (6) [redacted]
(b) [redacted] [redacted]

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Conference Call Camp Lejeune Water (NC Senators)
Please Dial: (b) (6) [redacted]

12 PM

Lunch [redacted]

1

o/c (CAPE)
(b) [redacted] Spencer, Richard V HON SECNAV

Sync (USN)
(b) [redacted] Spencer, Richard V HON SECNAV

2

Executive Time [redacted]

o/c (Dr. James Bellingham)
(b) [redacted]

3

Sync (USN)
(b) [redacted] Spencer, Richard V HON SECNAV

4

(b) (6) [redacted]

5

(S)Marine Corps Aviation Association Dinner, M/M
Ft. Myer O'Club [redacted]

(b) (6) [redacted]

6

Notes

October 4, 2018

Thursday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

THURSDAY

4

7 AM

CS Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

NDS Planning Session
(b) [redacted]

9

Update (RDA)
(b) Spencer, Richard V HON SECNAV

10

(S)Marine Corps War College Class
(b) (6) [redacted]

11

Speech Prep
[redacted]

12 PM

Lunch (Sec Chao - Transportation)
(b) [redacted]

1

SECNAV Coffee (Tim O'Neil)
(b) [redacted]
Spencer, Richard V HON SECNAV

2

o/c (b) (6) [redacted])
(b) [redacted]

SE Federal Center Land (EI&E)
(b) Spencer, Richard V HON SECNAV [redacted]

3

Intellectual Property Prep (GC)
(b) Spencer, Richard V HON SECNAV [redacted]

4

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

(b) (6) [redacted]

5

(b) (6) [redacted]

6

Retirement Ceremony of Gen Walters fb Reception, M/M
Marine Barracks
[redacted]

Notes

October 5, 2018

Friday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

FRIDAY

5

Acting: USN 2000 5 Oct - 1000 6 Oct / ASN(RDA) 1001 6 Oct - 1700 8 Oct 2018 To Oct 8

TDY (MA)

USN Acting 0830-1440 5 Oct 2018

7 AM

(b) (6) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

(b) (6) [redacted]

TDY

9

10

11

12 PM

1

2

(b) (6) [redacted]

3

Phone call (Dr. Kathleen Sutcliffe)
DIAL: (b) (6) [redacted] Spencer, Richard V HON SECNAV

4

Phone call (Sen Baldwin
DIAL (b) (6) [redacted]

5

6

(b) (6) [redacted]

8:00pm - 12:00am HOLD - PERSONAL

Notes

October 6, 2018

Saturday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SATURDAY

6

From Oct 5 Acting: USN 2000 5 Oct - 1000 6 Oct / ASN(RDA) 1001 6 Oct - 1700 8 Oct 2018 To Oct 8

USNA @ AIR FORCE 3:30PM (COLORADO SPRINGS, CO)

7 AM

8

HOLD - PERSONAL

9

10

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12 PM

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Notes

October 7, 2018

Sunday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SUNDAY

7

From Oct 5 Acting: USN 2000 5 Oct - 1000 6 Oct / ASN(RDA) 1001 6 Oct - 1700 8 Oct 2018 To Oct 8

7 AM

8

HOLD - PERSONAL

9

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12 PM

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Notes

October 8, 2018

Monday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

MONDAY

8

From Oct 5 — Acting: USN 2000 5 Oct - 1000 6 Oct / ASN(RDA) 1001 6 Oct - 1700 8 Oct 2018

7 AM

8

CS Sync
(b) Spencer, Richard V HON [redacted]

HOLD - PERSONAL

Holiday - Columbus Day

9

10

11

12 PM

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Notes

October 9, 2018

Tuesday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

TUESDAY

9

TDY (CA, WA) — To Oct 10

USN Acting 1535 9 Oct - 2050 10 Oct 2018 — To Oct 10

Canx: BRAVO ZULU Award (8th & I Staff) (b) [redacted]

Info: CSIS Maritime Security Dialogue

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted] [redacted]

Executive Time [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

o/c Norwegian State Secretary for the Ministry of Defe
(b) [redacted] Spencer, Richard V HON SECNAV

CNO
(b) [redacted]

F-35C-B (FMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

Speech Prep [redacted]

12 PM

Lunch (LtGen (Ret) Phillip Shutler)
(b) (6) [redacted]
Spencer, Richard V HON SECNAV [redacted]

1

SECDEF
(b) [redacted]

Camp Lejeune Water Claims (DOJ)
(b) [redacted] Spencer, Richard V HON SECNAV

Brief (AVN, WHMO)
(b) [redacted] Spencer, Richard V HON SECNAV

2

(b) (6) [redacted]

Phone call (Mayor Cathy Murillo, S
DIAL: (b) (6) [redacted]

Phone call (VADM Ron Route, Ret.
DIAL: (b) (6) [redacted]

Phone call (Mr. Ev Pyatt)
DIAL: (b) (6) [redacted] Spencer, Richar

3

Depart JB Andrews

TDY

4

5

6

8:45pm - 9:00pm Phone call (GOV Jerry Brown, CA) (b) (6) [redacted]

Notes

October 10, 2018

Wednesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

WEDNESDAY

10

From Oct 9 — TDY (CA, WA)

From Oct 9 — USN Acting 1535 9 Oct - 2050 10 Oct 2018

Canx: CNO (b) [redacted]

Canx: Hill Time [redacted]

Canx: SECNAV Coffee (LtGen Hedelund) (b) [redacted]

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

TDY

9

Phone call - Growler (Mrs. Bayer)

10

11

12 PM

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(b) (6) [redacted]

Notes

October 11, 2018

Thursday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

THURSDAY

11

Canx: FY19 Media Plan (CHINFO) (b) [redacted]

Canx: Lunch (Sec Ross - Commerce) (b) [redacted]

Canx: Trip Brief (OSD Policy) (b) [redacted]

7 AM

8

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

(b) (6) [redacted]

10

(S)DON Senior Executive Leadership Seminar
The Bolling Club, JB Anacostia-Bolling [redacted]

11

(b) (6) [redacted]

JBAB (EI&E)
(b) [redacted] Spencer, Richard V HON SECNAV

Speech Prep

12 PM

Lunch

1

Executive Time

PBR Prep
(b) [redacted]
Spencer, Richard V HON SECNAV

2

Intellectual Property (Service Secretaries, Service GCs)
(b) [redacted] [redacted]

3

Phone call (Mr. John Sattler)
DIAL: (b) (6) [redacted]

4

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV

Executive Time

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Conference Call (Mr. Michael Duffy)
(b) (6) [redacted]

6

WestExec HH (Ms. Michele Flournoy)

(b) (6) [redacted]
(b) (6)

(b) (6) [redacted]
(b) (6)

Notes

October 12, 2018

Friday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

FRIDAY

12

Acting ASN(RDA) 1400 - 1900 12 Oct / USN 1901 12 Oct - 1515 14 Oct 2018 — To Oct 14

Hold - Leave — To Oct 14

Canx: Trip Prep (Ms. Gebhards) (b)[redacted]

7 AM

8

CS Sync
(b)[redacted] Spencer, Richard V HON SECNAV [redacted]

Trident Juncture (PP&O, N3N5)
(b)[redacted] Spencer, Richard V HON SECNAV

Naval Sustainment Improvement Initiative Steering Committee (VCNO)
(b)[redacted] [redacted]

9

Hurricane Florence Brief (DMCS)
(b)[redacted]
Spencer, Richard V HON SECNAV

10

VADM Johnson Retirement Ceremony
Pentagon Auditorium

Personal Prep

11

SD PBR
(b)[redacted]

12 PM

Executive Time

Hold - Leave

1

2

3

4

5

6

Notes

October 13, 2018

Saturday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SATURDAY

13

From Oct 12 — Acting ASN(RDA) 1400 - 1900 12 Oct / USN 1901 12 Oct - 1515 14 Oct 2018 — To Oct 14

From Oct 12 — Hold - Leave — To Oct 14

Note: Navy Ball @ Ronald Reagan Bldg

USNA vs TEMPLE (AAC) 3:30 (ANNAPOLIS, MD)

7 AM

8

Hold - Leave

9

10

11

12 PM

1

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4

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6

Notes

October 14, 2018

Sunday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SUNDAY

14

From Oct 12 — Acting ASN(RDA) 1400 - 1900 12 Oct / USN 1901 12 Oct - 1515 14 Oct 2018

From Oct 12 — Hold - Leave

7 AM

8 — **Hold - Leave**

9

10

11

12 PM

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6

Notes

October 15, 2018

Monday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

MONDAY

15

Canx: o/c (Cast of Hunter Killer) (b) [redacted]

Regret: Service Secretary Breakfast (SecA, SecAF) (b) [redacted]

7 AM

SECNAV Business Executive Education Series
(b) [redacted]

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

9

10

(cont'd) SECNAV Business Executive Education Series

11

CNO
(b) [redacted]

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch [redacted]

1

Executive Time

DoN NDS Portfolio Management
(b) [redacted]
Spencer, Richard V HON SECNAV

2

USN Sync
(b) [redacted] Spencer, Richard V HON SECNAV

3

Document Review (USN)
(b) [redacted] Spencer, Richard V HON SECN

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECN

(USN rep)Space Governance Committee (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

CMC

4

(b) [redacted]

5

Hold - Personal

6

Notes

October 16, 2018

Tuesday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

TUESDAY

16

Canx: ITRA Meeting (DSD) (b)[redacted]

Canx: o/c (Ms. Kathleen Harger) (b)[redacted]

Canx: SECNAV Staff Meeting (b)[redacted]

7 AM

Morning Sync
(b)[redacted] Spencer, Richard V HON SECNAV

CS Sync
(b)[redacted] Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b)[redacted] [redacted]

Private

9

10

11

Phone call (VADM Carter)

Speech Prep

12 PM

Lunch (ASN(EI&E)
(b)[redacted]
Spencer, Richard V HON SECNAV

1

Executive Time

2

Healthcare Pilot Resources (VADM Faison)
(b)[redacted]
Spencer, Richard V HON SECNAV [redacted]

3

USN
(b)[redacted]

4

Executive Time

5

Afternoon Sync
(b)[redacted] Spencer, Richard V HON SECNAV

6

Notes

October 17, 2018

Wednesday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

WEDNESDAY

17

- Canx: CS Sync
- Canx: DWO Brief (Ms. Palmieri) (b) [redacted]
- Canx: Legislative Affairs Weekly Update (OLA)
- Canx: Navy / CAPE CVN Collaborative Studies (CAPE) (b) [redacted]
- Canx: Posture Hearing Setup (OLA)

7 AM

Morning Sync
(b) [redacted] Spencer, Richard V HON SECNAV

CS Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

SECNAV Coffee (RADM Conn)
(b) [redacted]

Executive Time

ASN(RDA)

USN, ASN(RDA)

9

RMG: Contract Writing Decision (DSD)
(b) [redacted]

DSD/Services NDS Implementation Review Prep (VCNO)
(b) [redacted]
Spencer, Richard V HON SECNAV

(Cont'd) RMG: Contract Writing Decision (DSD)

10

11

Private
(b) [redacted] Spencer, Richard V HON SECNAV

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV

12 PM

Lunch (ASN(MRA))
(b) [redacted]
Spencer, Richard V HON SECNAV

1

53K Discussion (RDA)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

2

(b) (6) [redacted]

3

Medal of Honor Ceremony for GySgt John L. Canley, USMC fb Reception
East Room, White House

4

[redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

NPS & NWC annual Board of Advisors Meeting, W[redacted]
(R)CNA Board Room, Arlington [redacted]

Notes

October 18, 2018

Thursday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

THURSDAY

18

Canx: o/c MoH (SgtMaj John Canley) (b)[redacted]

7 AM

Morning Sync
(b)[redacted] Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b)[redacted]

Phone call Navy Force Structure (CAPE)
DIAL IN: (b) (6)[redacted]; Spencer, Richard V HON SECNAV

9

SECNAV Coffee (MajGen Lecce)
(b)[redacted]

(b) (6)[redacted]

10

MV-22 Flight
Anacostia Facility

11

(b) (6)[redacted]

12 PM

Lunch (Mr. (b) (6)[redacted]**)**
(b)[redacted]

1

TACAIR Mix (ACMC, DC AVN)
(b)[redacted]; Spencer, Richard V HON SECNAV

SAPRO (ASN(M&RA))
(b)[redacted]; Spencer, Richard V HON SECNAV

Personal Prep

2

o/c MoH (DSD, SgtMaj John Canley)
(b)[redacted]

(BR)Hall of Heroes Induction Ceremony iho SgtMaj Canley
Pentagon Auditorium

3

Ms. Lisa Hershman (PTDO CMO)
(b)[redacted] Spencer, Richard V HON SECNAV

4

Services NDS Implementation Review (DSD)
(b)[redacted]

5

6

Notes

October 19, 2018

Friday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

FRIDAY

19

USN Acting 0900 19 - 1327 21 Oct 2018 — To Oct 21

HOLD - Leave — To Oct 20

Canx: FMS Update (RDA) (b) [redacted]

7 AM

Depart enr (b) (6) [redacted]

8

(b) [redacted]
(b) (6) [redacted]

9

10

11

12 PM

(b) (6) [redacted]

1

2

3

4

5

6

HOLD

Notes

October 20, 2018

Saturday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SATURDAY

20

From Oct 19 — USN Acting 0900 19 - 1327 21 Oct 2018 — To Oct 21

From Oct 19 — HOLD - Leave

TDY (NYC) — To Oct 21

USNA vs HOUSTON (AAC) 3:30 (ANNAPOLIS, MD)

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

HOLD - Leave

TDY

Battle of Trafalgar Dinner
NYC, Onboard HMS QUEEN ELIZABETH

Notes

October 21, 2018

Sunday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SUNDAY

21

From Oct 19 — USN Acting 0900 19 - 1327 21 Oct 2018

From Oct 20 — TDY (NYC)

7 AM

8 — TDY

9

10

11

12 PM

1 — (b) (6) [redacted]

2

3

4

5

6

Notes

October 22, 2018

Monday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

MONDAY

22

Canx: CNO [redacted]

Canx: COTF Discussion (VCNO, RADM Sohl) [redacted]

Canx: Leadership Council (CNO, CMC)

Canx: Principals Meeting [redacted]

Canx:SECNAV Coffee (LtGen Reynolds)

7 AM

Depart Residence enr Bolger Center

8

FaceTime (UNC Course)
[redacted]

(S)New Flag Officers and Senior Executives Symposium (NFLEX)
Bolger Center, Potomac, MD

9

Depart enr Pentagon

10

SECNAV Coffee (VADM Carter)
[redacted]

11

GC
[redacted]; Spencer, Richard V HON SECNAV

Phone call (Mr. John O'Connor)

Phone call (LtGen Rudder)
DIAL IN: [redacted] Spencer, Richard V HON SECNAV

12 PM

Lunch

1

Executive Time

VCNO
[redacted]; Spencer, Richard V HON SECN

Navy / CAPE CVN Collaborative Studies (CAPE)
[redacted]

TIME/DATE CHANGE: Follow on Meeting w/Navy /CAPE CVN
[redacted]
Daigle, Robert B HON (US)

2

F-35C-B Follow-up (FMC)
[redacted]
Spencer, Richard V HON SECNAV

3

4

Executive Time

[redacted]

5

Drinks (VADM Faller)
Residence

6

Notes

October 23, 2018

Tuesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

TUESDAY

23

Canx: CMC (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

ITRA Meeting
(b) [redacted]

9

Personal SLC Prep

10

11

BRAVO ZULU Award (8th & I Staff)
(b) [redacted]

12 PM

Lunch (President Patton, Middlebury College)
(b) [redacted]
Spencer, Richard V HON SECNAV

1

Executive Time

2

USN Sync
(b) [redacted] Spencer, Richard V HON SECNAV

Legislative Affairs Weekly Update (OLA)
(b) [redacted] Spencer, Richard V HON SECNAV

3

Posture Hearing Setup (OLA)
(b) [redacted] Spencer, Richard V HON SECNAV

Conference Call NPS/BOA (VADM
DIAL: (b) (6) [redacted]

Phone call (Mr. John Minge)

4

Executive Time

Phone call (Sen Kaine, D-VA)

Private

5

(b) (6) [redacted]

6

(b) (6) [redacted]

Barge Cruise (Service Secretaries, SecEd), M/M
WNY

12:00am - 12:10am c

Notes

October 24, 2018

Wednesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

WEDNESDAY

24

SLC

7 AM

8

(b) (6) [redacted]

9

Senior Leader Conference (SLC) (SD)
US Coast Guard Headquarters

10

11

12 PM

1

2

3

4

(b) (6) [redacted]

5

6

Notes

October 25, 2018

Thursday

October 2018						
Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018						
Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

THURSDAY

25

Canx: HH w/SECNAV (Tingey)

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

USMC GO Awards (ASN(M&RA))
(b) [redacted] Spencer, Richard V HON SECNAV

10

Office Call (Mr. Arnold Punaro)
(b) [redacted] Spencer, Richard V HON SECNAV

CMC
(b) [redacted]

POM-21 Discussion (Internal)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

12 PM

Lunch
[redacted]

1

Executive Time
[redacted]

2

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV

Office Call (Mr. Brian Hirshman)
(b) [redacted]

3

COTF Discussion (VCNO, RADM Sohl)
(b) [redacted] Spencer, Richard V HON SECNAV

Phone call (Ms. Ellen Moskowitz)
DIAL: (b) (6) [redacted]

4

DSD/TACAIR Mix Stakeholder Discussion Prep
(b) [redacted]
Spencer, Richard V HON SECNAV

5

(b) (6) [redacted]

6

POTUS Commemoration of the 35th Anniversary of the Attack on Beirut Barracks fb Reception, M/M
White House
[redacted]

Notes

October 26, 2018

Friday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

FRIDAY

26

Acting: ASN(RDA) 0830 - 2114 26 Oct 2018 / USN 2115 26 Oct - 1200 28 Oct 2018 To Oct 28

HOLD - Personal To Oct 28

Canx: Lunch (Mr. Horacio Rozanski, Booz Allen) (b) [redacted]

7 AM

8 **HOLD - Personal**

9

10

11

12 PM

1

2

3

4

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6

Notes

October 27, 2018

Saturday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SATURDAY

27

From Oct 26 Acting: ASN(RDA) 0830 - 2114 26 Oct 2018 / USN 2115 26 Oct - 1200 28 Oct 2018 To Oct 28

From Oct 26 HOLD - Personal To Oct 28

USNA vs NOTRE DAME 8:00PM (SAN DIEGO, CA)

7 AM

8 **HOLD - Personal**

9

10

11

12 PM

1

2

3

4

5

6

Notes

October 28, 2018

Sunday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

SUNDAY

28

From Oct 26 — Acting: ASN(RDA) 0830 - 2114 26 Oct 2018 / USN 2115 26 Oct - 1200 28 Oct 2018

From Oct 26 — HOLD - Personal

7 AM

8 — **HOLD - Personal**

9

10

11

12 PM

1

2

3

4

5

6

Notes

October 29, 2018

Monday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

MONDAY

29

canx: CNO

Canx: Legislative Affairs Weekly Update (OLA) (b) [redacted]

Canx: POM Cell Update (FMC) (b) [redacted]

7 AM

8

(b) [redacted] - Service Secretary Breakfast
Wilson, Heather A HON USAF SAF-OS (US) [redacted]

Service Secretary Breakfast (SecA, SecAF)
(b) [redacted], SecAF

TACAIR Mix Stakeholder Discussion (DSD)
3E928

9

Performance Reviews
(b) [redacted]

10

DSD/Naval Force Structure Stakeholder Discussion Prep
(b) [redacted]
Spencer, Richard V HON SECNAV

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch - POM-21 Discussion (External)
(b) [redacted]

1

2

Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV

3

Phone call (Mr. Jeff Mihalic, DPJ)
DIAL IN: (b) (6) [redacted] Spencer, Richard V HON SECNAV

4

Navy / CAPE CVN Collaborative Studies (CAPE)
(b) [redacted]
Spencer, Richard V HON SECNAV

(USN rep)Space Governance Committee (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

5

6

Notes

October 30, 2018

Tuesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

TUESDAY

30

Canx: CMC (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

804 Directive (SecAF, SecA, Ms. Lord)
(b) (6) [redacted]

10

o/c (Ms. Kathleen Harger)
(b) [redacted]

11

Naval Force Structure Stakeholder Discussion (DSD)
(b) [redacted]

12 PM

Lunch (ASN(FM&C), CS)
(b) [redacted]
Spencer, Richard V HON SECNAV

1

Executive Time [redacted]

ACMC
(b) [redacted]

SECNAV Coffee (RADM Buck)
(b) [redacted]

2

Performance Reviews
(b) [redacted]

3

Conference Call (Rep Scott, Rep McEachin)
Dial: (b) (6) [redacted]

O/C (Mr. Dave Patterson)
(b) [redacted]

4

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

October 31, 2018

Wednesday

October 2018

Su	Mo	Tu	We	Th	Fr	Sa
	1	2	3	4	5	6
7	8	9	10	11	12	13
14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

WEDNESDAY

31

7 AM

8
Executive Time
[redacted]

9
Mr. Ev Pyatt
(b) [redacted] Spencer, Richard V HON SECNAV

Phone call (ADM Jay Johnson (Ret.))

10
Conference Call/Brief (Education for Seapower (E4S) Debrief)
(b) [redacted] / Dial: (b) (6) [redacted]
[redacted]

11
Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

12 PM
Lunch
[redacted]

ASN(M&RA)

TACAIR (DSD)
(b) [redacted]

1
TACAIR Follow-up Discussion (P&R)
(b) [redacted]
Spencer, Richard V HON SECNAV

2
Personal PBR Prep

Contractor Held Ammo/Inventory (FM&C)
(b) [redacted] Spencer, Richard V HON SECNAV

3
Personal PBR Prep

4
Executive Time
[redacted]

5
Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

6

Notes

November 1, 2018

Thursday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

THURSDAY

1

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time
[redacted]

9

SECNAV Coffee (MajGen Coffman)
(b) [redacted]

Phone Call (LtGen (Ret) Phillip Shutler)
(b) [redacted] Spencer, Richard V HON SECNAV

10

How Navy Fights Prebrief (VCNO)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

Video (Veterans Day)
(b) [redacted]

Speech Prep
[redacted]

12 PM

Lunch (Mr. (b) (6))
(b) [redacted]

1

Executive Time
[redacted]

2

Personal BPR Prep

3

o/c (Mr. Tony Moraco, SAIC CEO, ASN(RDA)
(b) [redacted] Spencer, Richard V HON SECNAV

4

Executive Time
[redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

6

Notes

November 2, 2018

Friday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

FRIDAY

2

7 AM

8
- **Executive Time** [redacted]
- **ASN(EI&E)** (b)[redacted]
- **SECNAV Coffee (RADM Tammen)** (b)[redacted] [redacted]

9
- **IG Update (VADM Snyder)** (b)[redacted] ; Spencer, Richard V HON SECNAV
- **SECNAV Coffee (RADM Byrne)** (b)[redacted] [redacted]

10
- **TACAIR Follow-up Discussion (P&R)** (b)[redacted] Spencer, Richard V HON SECNAV

11
- **Office Call (Mr. Robert Karem)** (b)[redacted] ; Spencer, Richard V HON SECNAV [redacted]
- **ASN(RDA)** (b)[redacted]
- **Legal Review - SAL** (b)[redacted] ; Spencer, Richard V HON SECNAV [redacted]

12 PM
- **Lunch** [redacted]
- **Phone call (SecAF)**
- **Phone call (Gen Dunford, CJCS)**

1
- **Executive Time** [redacted]

2
- **Navy Studies (VCNO)** (b)[redacted] ; Spencer, Richard V HON SECNAV

3
- **Executive Time** [redacted]

4
- **SECDEF Promotion iho MajGen George Smith, Jr., USMC fb Reception** (b)[redacted]

5
- **Afternoon Sync** (b)[redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

November 3, 2018

Saturday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SATURDAY

3

USNA @ CINCINNATI (AAC) TBA (CINCINNATI, OH)

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

Notes

November 4, 2018

Sunday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	SUNDAY
	4
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

November 5, 2018

Monday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

MONDAY

5

Canx: CNO (b)

Canx: Senior Enlisted Monthly (SMMC, MCPON) (b)

7 AM

Morning Sync
(b)

8

SECNAV Business Executive Education Series
(b)

9

10

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

Lunch (ACMC)
(b)
Spencer, Richard V HON SECNAV

1

SD PBR Prep (CNO, CMC)
(b)
Spencer, Richard V HON SECNAV

2

How Navy Fights Prep (CNO)
(b)
Spencer, Richard V HON SECNAV

3

Hold

4

Phone call (Mr. Sorenson, CEO Marriott)
DIAL: (b) (6)

Executive Time

5

Afternoon Sync
(b)

6

Notes

November 6, 2018

Tuesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

TUESDAY

6

Canx: 804 Direction (ASD(A&S)) (b) [redacted]

Canx: CMC (b) [redacted]

7 AM

Morning Sync
(b)

8

SECDEF Large Group Meeting
(b) [redacted]

SECNAV Coffee (LtGen Osterman)
(b) [redacted]

DSD
(b)

9

10

TACAIR Follow-up Discussion (P&R)
(b)
Spencer, Richard V HON SECNAV [redacted]

11

CNO
(b)

Speech Prep

VCNO
(b)

12 PM

Lunch

1

Executive Time

P8 OT Discussion
(b)
Spencer, Richard V HON SECNAV [redacted]

2

o/c (Mr. James Stewart, PTDO USD(P&R))
(b) Spencer, Richard V HON SECNAV [redacted]

3

Mr. Daigle (CAPE)
(b) ; Spencer, Richard V HON SECNAV

4

(Cont'd) Mr. Daigle (CAPE)
(b)

Executive Time

Phone call (Mr. Rood,USD(P))
(b)

5

Afternoon Sync
(b)

6

Notes

November 7, 2018

Wednesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

WEDNESDAY

7

Canx: DoN IG Monthly Update (DoN IG) (b) [redacted]

7 AM

804 Direction (ASD(A&S))
(b) [redacted]

8

Executive Time

o/c (Mr. John O'Connor)
(b) [redacted]

9

DIB Cybersecurity Update (N2N6)
(b) [redacted]

Meet & Greet Oldest & Youngest Marine (MC Cake Cu
(b) [redacted]

10

(R)243rd USMC Birthday Cake Cutting Ceremony
Center Courtyard

11

F-35 Discussion
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV

Audit Letter (FMC)
(b) [redacted]

Lunch

1

(b) (6) [redacted]

VOC Visit/Brief
Crystal City

2

(b) (6) [redacted]

3

4

5

6

Notes

November 8, 2018

Thursday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

THURSDAY

8

7 AM

SD PBR Prep (CNO, CMC)
(b)
Spencer, Richard V HON SECNAV

8

SECDEF
(b)

SECDEF Large Group Meeting
(b)

Executive Time

9

Personal Prep

How Navy Fights (Part 2) (SECDEF)
(b)

10

SECDEF, CNO
(b)

11

SECDEF PBR Meeting #2
(b)

12 PM

Lunch

Phone call IFLEX (VCNO)

Phone call (USN)

Executive Time

1

USMC Birthday (SecAF)
(b)

(b) (6)

2

Phone call (Mr. Satya Nadella, CEO
DIAL: (b) (6)

(S)IFLEX
National Conference Center, Leesburg

3

(b) (6)

4

5

6

(S)Veterans-tide Act of Remembrance and Dinner, M/M
Christ Church Georgetown

Notes

November 9, 2018

Friday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

FRIDAY

9

7 AM

Breakfast - SASC Staff Director (Mr. John Bonsell)
(b) [redacted]
Spencer, Richard V HON SECNAV

8

Executive Time [redacted]

P8 Maintenance Discussion (RDA)
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

9

Legal Review - SAL
(b) [redacted]; Spencer, Richard V HON SECNAV [redacted]

SECNAV Coffee (VADM Malloy)
(b) [redacted]

10

SECNAV Coffee (LtGen Berger)
(b) [redacted] [redacted]

11

Phone call (Mr. Tim Byrne, CEO Lincoln Property)

Office Call (GC)
(b) [redacted] Spencer, Richard V HON SECN

Lunch [redacted]

Depart enr Marine Corps War Memorial

Phone call (VCNO)

12 PM

Wreath Laying Ceremony iho USMC 243rd Birthday, M/M
Marine Corps War Memorial [redacted]

1

(b) (6) [redacted]

Hold

2

CNO
(b) [redacted]

3

4

5

6

(b) (6) [redacted]
(b) [redacted]

Notes

November 10, 2018

Saturday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SATURDAY

10

USMC Birthday Ball

USNA @ UCF (AAC) TBA (ORLANDO, FL)

7 AM

8

9

10

11

12 PM

1

2

3

4

USMC 243rd Birthday Ball, B/T, M/M
Washington Hilton

(b) (6) [redacted]

5

6

Notes

November 11, 2018

Sunday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SUNDAY

11

7 AM

8

9

(b) (6) [redacted]

WWI Commemorative Service, M/M
Washington National Cathedral

10

11

(b) (6) [redacted]

12 PM

1

2

3

4

5

6

Notes

November 12, 2018

Monday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

MONDAY

12

Canx: CNO (b)

7 AM

8

Holiday - Veterans Day

9

10

11

12 PM

1

2

3

4

5

6

Notes

November 13, 2018

Tuesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

TUESDAY

13

7 AM

(b) [redacted] - **Service Secretary Breakfast**
Wilson, Heather A HON USAF SAF-OS (US)

8

SECDEF Large Group Meeting
(b) [redacted]

(b) (6) [redacted]

Executive Time

9

Strategic Alignment Discussion Offsite (SECNAV)
WLO
Spencer, Richard V HON SECNAV

10

11

(USN rep)Space Governance Committee (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

1

2

(b) (6) [redacted]

Copy: E4S (USN)
(b) [redacted] Spencer, Richard V HON SECNAV

3

Executive Time

CS Monthly Sync

4

(b) (6) [redacted]

5

6

(S)GoH Metropolitan Club's Marine Corps Birthday Dinner, B/T, (M/M)
Met Club

(b) (6) [redacted]

Notes

November 14, 2018

Wednesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

WEDNESDAY

14

Canx: SECNAV Coffee (LtGen Reynolds) (b) [redacted]

TDY (Richmond, VA)

USN Acting 0710-1120 14 Nov 2018

7 AM

(b) (6) [redacted]

Gravnetix Site Visit
Richmond

8

9

10

11

(b) (6) [redacted]

12 PM

Lunch (Amb Navtej SARNA, India)
(b) [redacted]

1

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV

2

DSD/Services NDS Implementation Review Prep (VCNO, ACMC)
(b) [redacted] Spencer, Richard V HON SECNAV

(b) (6) [redacted]

3

o/c (Rep Ro Khanna, D-CA)
(b) (6) [redacted]

DPS Award Presentation (Rep Hanabusa, D-HI)
(b) (6) [redacted]

(b) (6) [redacted]

4

DPS Award Presentation (Rep Frelinghuysen, R-NJ)
(b) (6) [redacted]

(b) (6) [redacted]
(b) (6) [redacted]

Phone call (Mr. Peter Navarro)
DIAL: (b) (6) [redacted]

5

o/c (Sen Murkowski, R-AK)
(b) (6) [redacted]

(b) (6) [redacted]

6

7:15pm - 8:45pm Dinner - DSD, Mr. Hirshman(Martin's Tavern)

Notes

November 15, 2018

Thursday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

THURSDAY

15

Canx: - Phone call (Mr. Daigle)

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Community Services Reform (SecNav, SecAF &Ms. He
(b) [redacted]

GC, JAG
(b) [redacted] Spencer, Richard V HON SECNAV

9

Budget (CMC)
(b) [redacted]

10

Office Call (Mr. (b) (6) [redacted] **)**
(b) [redacted] Spencer, Richard V HON SECNAV

DoN Strategic Plan for Religious Ministry Brief (RADM Brent Scott)
(b) [redacted] Spencer, Richard V HON SECNAV

11

Hurricane Florence Update (I&L)
(b) [redacted] Spencer, Richard V HON SECNAV

Speech Prep

12 PM

Lunch (Mr. Horacio Rozanski, Booz Allen)
(b) [redacted]
Spencer, Richard V HON SECNAV

1

VCNO
(b) [redacted]; Spencer, Richard V HON SECNAV

USN
(b) [redacted] Spencer, Richard V HON SECNAV

Personal Prep

2

Services NDS Implementation Review (DSD)

3

4

5

6

7:00pm - 7:15pm Phone call (SecAF)

Notes

November 16, 2018

Friday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

FRIDAY

16

7 AM

8
SECNAV Coffee (LtGen Beaudreault)
(b) [redacted]

9
Aviation Readiness IPT (RDA)
(b) [redacted]
Spencer, Richard V HON SECNAV

Budget Drill (CMC, VCNO)
(b) [redacted] Spencer, Richard V HON SECNAV

10
(Cont'd)Budget Drill (CMC, VCNO)

11
USN
(b) [redacted]

VCNO
(b) [redacted]

Phone call (Mr. Sweeney)

12 PM
Lunch

1
53K (RDA)
(b) [redacted] Booterbaugh, Lee CIV SECNAV FO

(b) (6) [redacted]
(b) [redacted]

2

VCNO
(b) [redacted]

3
Budget (CAPE)
(b) [redacted]; Booterbaugh, Lee CIV SECNAV FO

4
(b) (6) [redacted]

5

6

Notes

November 17, 2018

Saturday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SATURDAY

17

TDY (CA) — To Nov 18

USN Acting 0820 17 Nov - 1734 18 Nov 2018 — To Nov 18

USNA vs TULSA (AAC) 3:30PM (ANNAPOLIS, MD)

7 AM

8

(b) (6) [redacted]

TDY

9

10

11

12 PM

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6

Marines' Memorial Association Birthday Ball, M/M
Marines Memorial Club, San Francisco, CA

Notes

November 18, 2018

Sunday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SUNDAY

18

From Nov 17 — TDY (CA)

From Nov 17 — USN Acting 0820 17 Nov - 1734 18 Nov 2018

7 AM

8

TDY

9

10

11

12 PM

1

2

3

4

5

(b) (6) [redacted]

6

Notes

November 19, 2018

Monday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

MONDAY

19

Canx: CNO (b) [redacted]

7 AM

8

SECNAV Coffee (VADM Kohler)
(b) [redacted]

Executive Time [redacted]

Phone call (DSD)

9

KC-130 Brief (DMCS)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

10

Legislative Affairs Weekly Update (OLA)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

POM Cell Update (FMC)
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

Office Call (RDA)
(b) [redacted] Spencer, Richard V HON SECNAV

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

o/c Lockheed Martin (Mr. Dale Bennett)

Lunch [redacted]

1

Executive Time [redacted]

Phone call (Mr. Tom Kennedy)

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

2

Under, CS
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3

POM-20.1 / Budget Drill (VCNO, P&R)
(b) [redacted]
Spencer, Richard V HON SECNAV

4

Aviation Discussion
(b) [redacted] Spencer, Richard V HON SECNAV

Phone call (Ms. Eileen Drake, CEO Aerojet)

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

November 20, 2018

Tuesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

TUESDAY

20

Canx: Phone call (Sen Inhofe, R-OK)

Canx: CMC (b) [redacted]

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

(b) (6) [redacted]

10

(b) [redacted]
(6) [redacted]

11

12 PM

1

(b) (6) [redacted]

2

TACAIR Mix (CAPE)
(b) [redacted] Spencer, Richard V HON SECNAV

Phone call (Sen Hirono, D-HI)
DIAL: (b) (6) [redacted]

3

Phone call (Sen Sullivan, R-AK)
DIAL: (b) (6) [redacted]

4

Phone call (Sen Reed, D-RI)
Dial: (b) (6) [redacted]

5

6

Notes

November 21, 2018

Wednesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

WEDNESDAY

21

Leave — To Nov 24

USN Acting 1330 21 Nov - 1800 24 Nov 2018 — To Nov 24

Canx: (b) (6) [redacted]

7 AM

8

9

10

Phone call (DSD)
DIAL: (b) (6) [redacted]

Phone call (Rep Cheney)
DIAL: (b) (6) [redacted]

o/c (Hon. William Ball)
(b) [redacted]

11

VCNO
(b) [redacted] Spencer, Richard V HON SECNAV

(Cont'd) VCNO

12 PM

Leave

1

2

3

4

5

6

Notes

November 22, 2018

Thursday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

THURSDAY

22

From Nov 21 — Leave — To Nov 24

From Nov 21 — USN Acting 1330 21 Nov - 1800 24 Nov 2018 — To Nov 24

7 AM

8

Holiday - Thanksgiving Day

Leave

SECDEF Large Group Meeting

(b) [redacted]

9

10

11

12 PM

1

2

3

4

5

6

Notes

November 23, 2018

Friday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

FRIDAY

23

From Nov 21 — Leave — To Nov 24

From Nov 21 — USN Acting 1330 21 Nov - 1800 24 Nov 2018 — To Nov 24

7 AM

8

Leave

9

10

11

12 PM

1

2

3

4

5

6

Notes

November 24, 2018

Saturday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

SATURDAY

24

From Nov 21 — Leave

From Nov 21 — USN Acting 1330 21 Nov - 1800 24 Nov 2018

USNA @ TULANE (AAC) TBA (NEW ORLEANS, LA)

7 AM

8 — **Leave**

9

10

11

12 PM

1

2

3

4

5

6

Notes

November 25, 2018

Sunday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

	SUNDAY
	25
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

November 26, 2018

Monday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

MONDAY

26

Canx: Under, CS (b) - Spencer, Richard V HON SECNAV

7 AM

8

Service Secretary Breakfast
Wilson, Heather A HON USAF SAF-OS (US)

Executive Time

LtGen Rudder, BGen Gering
(b)

9

Senate Navy Caucus Prep (OLA)
(b) Spencer, Richard V HON

CNO
(b)
Spencer, Richard V HON SECNAV

10

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

Lunch

Phone call (DSD)

1

Executive Time

2

Update (ASN(M&RA))
(b) ; Spencer, Richard V HON SECNAV

3

o/c (LtGen (Ret.) Rusty Blackman, CEO, Marine Heritage Found.)
(b) Spencer, Richard V HON SECNAV

TACAIR Mix Follow-up (AVN)
(b) Spencer, Richard V HON SECNAV

4

Executive Time

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Notes

November 27, 2018

Tuesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

TUESDAY

27

Canx: CMC (b) [redacted]

Canx: Phone call F-35 (Ms. Lord) (b) (6) [redacted])

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time

9

SECNAV Coffee (Ms. Elaine McCusker)
(b) [redacted]

Update (ASN(RD&A))
(b) [redacted] Spencer, Richard V HON SECN

Phone call (Mr. Sweeney)

Phone call (CMC)

10

SD PBR Prep (CNO, ACMC)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

Private
(b) [redacted]

(USN rep)Space Governance Comm
(b) [redacted] Spencer, Richard V HON S

Speech Prep

12 PM

Phone call TACAIR Mix (Gen Dunford)

Lunch (Sec Ross - Commerce)
(b) [redacted]

1

Executive Time

2

O/C LtGen (Ret) Phillip Shutler)

(Cont'd) O/C LtGen (Ret) Phillip Shutler)

Office Call (MajGen Punaro & NDAA)
(b) [redacted] Spencer, Richard V HON SECNAV

3

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV

4

Executive Time

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV

6

7:00pm - 8:30pm Dinner - Ambassador Hockey and Ms Babbage (b) (6) [redacted]
(b) [redacted])

Notes

November 28, 2018

Wednesday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

WEDNESDAY

28

Canx: Quarterly Service Secretary Update (SECDEF) (b) [redacted]

7 AM

(b) (6) [redacted]

8

Senate Navy Caucus w/CNO
(b) [redacted] Capitol

9

(b) (6) [redacted]

SASC Readiness Hearing Prep (OLA)
(b) (6) [redacted]
Spencer, Richard V HON SECNAV

10

(USN rep)DSD Protecting Critical Technology Task Force (PCTTF) EXCOM (DSD, VCJCS)
(b) [redacted]
Spencer, Richard V HON SECNAV

11

Key MDAP Discussion (DSD)
(b) [redacted]
Spencer, Richard V HON SECNAV

12 PM

Lunch (Mr. Mike Baker)
(b) [redacted]

1

Executive Time

Phone call (Mr. Daigle)
DIAL: (b) (6) [redacted]; Spencer, Richard V HON SECNAV

2

(b) (6) [redacted]

3

o/c (Sen Hirono, D-HI)
(b) (6) [redacted]

o/c (Sen Wicker, R-MS)
(b) [redacted]

4

o/c (Sen Sullivan, R-AK)
(b) (6) [redacted]

5

o/c (Sen Kaine, D-VA)
(b) [redacted]

(b) (6) [redacted]

6

o/c (Sen Donnelly, D-IN)
(b) (6) [redacted]

(b) (6) [redacted]

Phone Call (Sen Rounds, R-SD)
DIAL: (b) (6) [redacted]

Notes

November 29, 2018

Thursday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

THURSDAY

29

7 AM

8
- **SECDEF Large Group Meeting** (b) [redacted]
- **Executive Time** [redacted]

9
- **SAIC Way Forward (ACMC, RDA)** (b) [redacted] Spencer, Richard V HON SECNAV [redacted]
- **Personal Prep**
- **Phone call (SecAF)**
- **CMC, CNO** (b) [redacted]

10
- **SECDEF PBR Meeting w/Services (CAPE)** (b) [redacted]

11

12 PM
- **Lunch (Amb Shaikh Al-Khalifa, Bahrain)** (b) [redacted] Spencer, Richard V HON SECNAV

1

2
- **Hearing Personal Prep**

3
- **Phone call (Mr. Tony Moraco, SAIC)** DIAL: (b) (6) [redacted]
- **O/C Farewell (Hon John Gibson)** (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

4
- **Executive Time** [redacted]
- **Mr. Punaro** (b) [redacted]
- **CNO** (b) [redacted]
- **O/C (Mr. Sweeney)** (b) [redacted]

5
- **Afternoon Sync** (b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

November 30, 2018

Friday

November 2018

Su	Mo	Tu	We	Th	Fr	Sa
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

FRIDAY

30

TDY (Boston, MA) — To Dec 1

USN Acting 0840 30 Nov - 1250 1 Dec 2018 — To Dec 1

7 AM

8

(b) (6) [redacted]

(b) (6) [redacted]

9

TDY

10

11

12 PM

1

Prep for SD POTUS Budget Briefs (DSD)

(b) [redacted]

2

3

4

5

6

Notes

December 1, 2018

Saturday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

1

From Nov 30 — TDY (Boston, MA)

From Nov 30 — USN Acting 0840 30 Nov - 1250 1 Dec 2018

AMERICAN ATHLETIC CONFERENCE CHAMPIONSHIP GAME TBA (TBA)

7 AM

8

TDY

9

10

(S)USS THOMAS HUDNER (DDG 116) Commissioning
Boston, MA

11

12 PM

1

(b) (6)
(b) (6)

(b) (6)

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Notes

December 2, 2018

Sunday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	2
7 AM	
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11	
12 PM	
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Notes

December 3, 2018

Monday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

3

Canx: CNO [redacted]

Canx: Ethics Training (Ms. [redacted], AGC)

Canx: Legislative Affairs Weekly Update (OLA)

Canx: POM Cell Update (FMC)

7 AM

8

P/C (Mr. Tony Capuano, Ex VP Marriott)

Executive Time [redacted]

9

SASC Readiness Hearing Prep Q&A (OLA)
[redacted]
Spencer, Richard V HON SECNAV

10

Executive Time

11

12 PM

SECDEF Bilateral Meeting
[redacted]

1

Lunch [redacted]

Executive Time

Office Call w/ CAPE
[redacted] Spencer, Richard V HON SECNAV

2

3

Phone Call (Mr. James Stewart)
Spencer, Richard V HON SECNAV

Executive Time

4

P/C Dr. Hamre (Maritime Security Dialogue Prep)
DIAL: [redacted]

Executive Time [redacted]

5

Afternoon Sync [redacted]
[redacted] Spencer, Richard V HON SECNAV

Executive Time

6

[redacted]

Notes

December 4, 2018

Tuesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

4

canx: Hearing Personal Prep

canx: Office Call (RDA)

7 AM

Phone Call (CJCS) [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

DIU Brief
(b) [redacted]

11

SECNAV Coffee (VADM Roegge)
(b) [redacted]

Speech Prep [redacted]

12 PM

Lunch (Amb Cabanas, Spain)
(b) [redacted]

1

Executive Time [redacted]

2

3

Ethics Training (Ms. (b) (6) , AGC)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

4

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

(b) (6) [redacted]

(S)Landing Craft Support Museum Foundation Dinner, M/M
National Navy Museum, WNY [redacted]

Notes

December 5, 2018

Wednesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

5

- canx: (USN rep) DPS Award Presentation (Ms. (b) (6) [redacted]
- canx: Hearing Personal Prep
- canx: Hearing Personal Prep
- canx: Legal Review - SAL
- canx: Lunch (Scott & Pam Gibson), M/M
- Canx: Navy Readiness Hearing w/CMC, VCNO (SASC Seapower and Readiness Subcommittees) (b) (6) [redacted]
- canx: SECNAV Coffee (CJCS Quarterly Meeting)
- FEDERAL GOVERNMENT - CLOSED

7 AM

8

9 (b) (6) [redacted]

10

11 **Funeral POTUS 41, M/M**
Washington National Cathedral

12 PM (b) (6) [redacted]

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Notes

December 6, 2018

Thursday

December 2018						
Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

6

Acting: USN 1600 6 Dec - 1159 7 Dec / ASN(RDA) 1200 7 Dec - 1200 9 Dec 2018 — To Dec 9

TDY (PA) — To Dec 9

7 AM

8

SECDEF Large Group Meeting
(b) [redacted]

(b) (6) [redacted]

9

Maritime Security Dialogue
CSIS

10

(b) (6) [redacted]

11

USNA Pep Rally
SECNAV Hallway

Camp Lejeune Water Crisis Management Plan (GC)
(b) [redacted] Spencer, Richard V HON SECNAV

12 PM

Lunch (Hon Jim Webb)
(b) [redacted]

1

Cyber Update
(b) [redacted] Spencer, Richard V HON SECNAV

2

Arlington National Cemetery Expansion Brief (SecA)
(b) [redacted], Pershing Room

3

Office Call (ASN (EI&E))
(b) [redacted] Spencer, Richard V HON SECNAV

(b) (6) [redacted]

4

(b) (6) [redacted]

TDY

5

Phone Call (Rep Rick Larsen (D-WA))
Dial: (b) (6) [redacted]

6

(S)TMF Gala, B/T, M/M
140 South Broad St, Philadelphia, PA

Notes

December 7, 2018

Friday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

7

From Dec 6 Acting: USN 1600 6 Dec - 1159 7 Dec / ASN(RDA) 1200 7 Dec - 1200 9 Dec 2018 To Dec 9

From Dec 6 TDY (PA) To Dec 9

7 AM

8

TDY

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12 PM

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Notes

December 8, 2018

Saturday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

8

From Dec 6 Acting: USN 1600 6 Dec - 1159 7 Dec / ASN(RDA) 1200 7 Dec - 1200 9 Dec 2018 To Dec 9

From Dec 6 TDY (PA) To Dec 9

USNA vs ARMY 3:00PM (PHILADELPHIA, PA (LINCOLN FINANCIAL FIELD))

7 AM

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12 PM

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TDY

Army/Navy Game
PA

Notes

December 9, 2018

Sunday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY

9

From Dec 6 — Acting: USN 1600 6 Dec - 1159 7 Dec / ASN(RDA) 1200 7 Dec - 1200 9 Dec 2018

From Dec 6 — TDY (PA)

7 AM

8

TDY

9

(b) (6) [redacted]

10

11

12 PM

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Notes

December 10, 2018

Monday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

10

Canx: Legislative Affairs Weekly Update (OLA)

Canx: POM Cell Update (FMC)

Canx: Under, CS

7 AM

8

(b) - Service Secretary Breakfast
Wilson, Heather A HON USAF SAF-OS (US)

Marine Corps Equities (DC P&R)
(b) Spencer, Richard V HON SECNAV

9

CNO
(b) Spencer, Richard V HON SECNAV

SASC Readiness Hearing Prep Q&A (OLA)
(b) Spencer, Richard V HON SECNAV

10

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

11

804 Meeting (Ms. Lord, Services Secretaries)
(b)

12 PM

Lunch

O/C (Ms. Melissa Cohen)
(b)

1

Portfolio Overview (ASN EI&E)
(b) ; Spencer, Richard V HON SECNAV

Executive Time

Phone call (ASN(EI&E)

2

(RD&A rep) Space Governance Committee (DSD)
(b)

Hearing Personal Prep

3

CS Monthly Sync

OLA, CS
(b)

CNO
(b)

P/C (SgtMaj Carlton Kent (Ret))
DIAL (b) (6)

4

Program Budget Review Prep (CNO, CMC)
(b)
Spencer, Richard V HON SECNAV

5

P/C CAPT (b) (6) (Camp Lejeune Water)
DIAL: (b) (6)

6

Notes

December 11, 2018

Tuesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

11

Canx: CMC

Canx: FY18 Full Financial Statement Audit (FFSA) Lessons Learned Event (FMC) [redacted]

Canx: Long Range Strike Caucus w/CNO (Sens Rounds & Donnelly) (TBD)

7 AM

Hurricane Supplemental (SecAF)
(b) [redacted]

Hurricane Supplemental (SecAF, USD(C))
(b) [redacted]; Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b) [redacted]

(b) (6) [redacted]
(b) [redacted]

9

10

Program Budget Review Meeting #3
(b) (6) [redacted]

11

Hearing Personal Prep

Phone call (DSD)

12 PM

Phone Call (Mr. Gil West)
Dial: (b) (6) [redacted]; Spencer, Richard V HON SECNAV

1

Personal Posture Prep
(b) [redacted]

2

Secretariat of the Navy Sailor of the Year Ceremony
(b) [redacted]

3

Hearing Personal Prep

4

Videotape (Holiday Message), M/M
(b) [redacted]

Executive Time

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

(b) (6) [redacted]

Phone call (Sen Corker, R-TN)
DIAL: (b) (6) [redacted]

6

(BR)Farewell Reception iho Amb Sarna & Dr. Sarna, M/M
(b) (6) [redacted]

(b) (6) [redacted]

Notes

December 12, 2018

Wednesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

12

Canx: Legal Review - SAL

Canx; Hill Time

7 AM

8

Hearing Personal Prep

9

(b) (6) [redacted]

Navy Readiness Hearing w/CMC, VCNO (SASC Seapower and Readiness Subcommittees)
(b) (6) [redacted]

10

11

(b) (6) [redacted]

12 PM

Lunch (Amb Yasser Reda, Egypt)
(b) [redacted]

1

Executive Time

GC
(b) [redacted]

2

DPS Award Presentation (Mr. Chris Brose)
(b) [redacted]

3

4

(RD&A rep) DSD Protecting Critical Technology Task Force (PCTTF) EXCOM (DSD, VCJCS)
(b) [redacted]

Executive Time

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV

6

Notes

December 13, 2018

Thursday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

13

7 AM

8 **SECDEF Large Group Meeting**
(b) [redacted]

Executive Time [redacted]

9 (b) (6) [redacted]
(b) [redacted]

P/C (DSD)

10

11 **Speech Prep** [redacted]

12 PM **Lunch (Mr. Jim McAleese)**
(b) [redacted]
Spencer, Richard V HON SECNAV

1 **Security and Incident Response Council**
(b) [redacted]
Lord, Ellen M HON OSD OUSD A-S (US) [redacted]

Security and Incident Response Council (USD(A&S))
(b) [redacted]

2 **P/C (Rep Wittman, D-VA & Rep Courtney, D-CT)**
DIAL: (b) (6) [redacted]

F-35 Sustainment (RD&A)
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

3 **Executive Time** [redacted]

4 (b) (6) [redacted]

5 **P/C (Amb Hagerty, US Amb to Japan)**
DIAL: (b) (6) [redacted] [redacted]

(b) (6) [redacted]

6

(b) (6) [redacted]

7:30pm - 9:00pm Dessert Reception w/ ICE Board (White House)

Notes

December 14, 2018

Friday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

14

Canx: O/C (Canadian Minister of National Defence Harjit Singh Sajjan)

7 AM

8
- **ASN(EI&E), GC, Mr. O'Beirne (Personnel)**
  (b) Spencer, Richard V HON SECNAV
- **Mr. Ev Pyatt**
  (b) Spencer, Richard V HON SECNAV

9
- **Promotion for RDML Scott**
  (b)
- **P/C Gen Zais, DoE (Military Dependent Parental Choice)**
  (b) (6)

10
- **CMC**
  (b)
- **Office Call (Mr. Brian Hirshman)**
  (b) Spencer, Richard V HON SECNAV

11
- **Photo Op / Preview, M/M**
- **Photo Op / Toys for Tots Certificate Presentation**
- **SECNAV Holiday Reception - M/M**

12 PM

1
- **Executive Time**

2
- **Legal Review - SAL**
  (b) Spencer, Richard V HON SECNAV
- **Hold**

3
- **JAG**
  (b) Spencer, Richard V HON SECNAV

4
- **Executive Time**

5
- **Afternoon Sync**
  (b) Spencer, Richard V HON SECNAV

6

Notes

December 15, 2018

Saturday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

15

7 AM

8

(b) (6) [redacted]

9

Coffee & Discussion / Attire: Casual *Updated Attachments*
Radford House, (b) (6) [redacted]
(b) (6) [redacted]
(b) (6) [redacted] for navigation
Moran, William F ADM, OPNAV, V[redacted]

Coffee & AI Discusion, Attire: Casual (VCNO)
Radford House
[redacted]

10

11

12 PM

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Notes

December 16, 2018

Sunday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
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9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	16
7 AM	
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12 PM	
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Notes

December 17, 2018

Monday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

17

USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

TDY (OCONUS) — To Dec 24

7 AM

Two Carrier Buy
(b)

Morning Sync
(b) Spencer, Richard V HON SECN

Under, CS
(b) Spencer, Richard V HON S

8

Reform (Ms. Lisa Hershman, CMO)
(b) Spencer, Richard V HON SECN

(USN rep)OSD Quarterly Review (DSD)
(b)

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

9

CNO
(b) ; Spencer, Richard V HON SECN

10

(b) (6)

P/C (Rep Dunn, R-FL)
DIAL: (b) (6)

11

(b) (6)

TDY

12 PM

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Notes

December 18, 2018

Tuesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

18

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

From Dec 17 — TDY (OCONUS) — To Dec 24

7 AM

8

TDY

SECDEF Large Group Meeting

(b)

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12 PM

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Notes

December 19, 2018

Wednesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
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6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

19

From Dec 17 USN Acting: 1100 17 Dec - 1800 27 Dec 2018 To Dec 27

From Dec 17 TDY (OCONUS) To Dec 24

7 AM

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TDY

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12 PM

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Notes

December 20, 2018

Thursday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
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16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
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13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

20

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

From Dec 17 — TDY (OCONUS) — To Dec 24

7 AM

8

TDY

SECDEF Large Group Meeting
(b)

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12 PM

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2

(USN rep) Services NDS Implementation Review (DSD)
(b)
Spencer, Richard V HON SECNAV

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Notes

December 21, 2018

Friday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

21

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

From Dec 17 — TDY (OCONUS) — To Dec 24

7 AM

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TDY

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12 PM

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Notes

December 22, 2018

Saturday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SATURDAY

22

From Dec 17 USN Acting: 1100 17 Dec - 1800 27 Dec 2018 To Dec 27

From Dec 17 TDY (OCONUS) To Dec 24

7 AM

8

TDY

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12 PM

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Notes

December 23, 2018

Sunday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

SUNDAY

23

From Dec 17 USN Acting: 1100 17 Dec - 1800 27 Dec 2018 To Dec 27

From Dec 17 TDY (OCONUS) To Dec 24

7 AM

8 TDY

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12 PM

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Notes

December 24, 2018

Monday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

24

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

From Dec 17 — TDY (OCONUS)

Canx: CNO (b) [redacted]

CNX'd - Service Secretary Breakfast - Wilson, Heather A HON USAF SAF-OS (US) [redacted]

FEDERAL GOVERNMENT CLOSED

7 AM

8 — **TDY**

9

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11

12 PM

1 — **Leave**

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Notes

December 25, 2018

Tuesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

TUESDAY

25

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

Hold - Personal — To Dec 27

CMC (b)

7 AM

8 — **Holiday - Christmas Day** — **Leave** — **SECDEF Large Group Meeting** (b)

9

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11

12 PM

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Notes

December 26, 2018

Wednesday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

WEDNESDAY

26

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018 — To Dec 27

From Dec 25 — Hold - Personal — To Dec 27

7 AM

8

Leave

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12 PM

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Notes

December 27, 2018

Thursday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

THURSDAY

27

From Dec 17 — USN Acting: 1100 17 Dec - 1800 27 Dec 2018

From Dec 25 — Hold - Personal

7 AM

8

Leave

SECDEF Large Group Meeting
(b)

9

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12 PM

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Notes

December 28, 2018

Friday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

FRIDAY

28

7 AM

8

9

P/C DSD

10

USN
(b) Spencer, Richard V HON SECNAV

(Cont'd) USN
(b)

11

CMC
(b) Spencer, Richard V HON SECNAV

VCNO
(b) Spencer, Richard V HON SECNAV

12 PM

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6

Notes

December 29, 2018

Saturday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SATURDAY
	29
7 AM	
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12 PM	
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Notes

December 30, 2018

Sunday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

	SUNDAY
	30
7 AM	
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12 PM	
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Notes

December 31, 2018

Monday

December 2018

Su	Mo	Tu	We	Th	Fr	Sa
						1
2	3	4	5	6	7	8
9	10	11	12	13	14	15
16	17	18	19	20	21	22
23	24	25	26	27	28	29
30	31					

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

MONDAY

31

7 AM

8

Breakfast (Dr. Hamre)
OOB

9

HOLD

10

P/C Mr. Chris Brose

CNO
(b)

11

12 PM

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Notes

January 1, 2019

Tuesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

TUESDAY

1

Canx: New Year's Day Reception & Serenade hb CMC & Mrs. Neller, M/M (Home of the Commandants, (b) (6) [redacted]

7 AM

8

Holiday - New Year's Day

SECDEF Large Group Meeting
(b) [redacted]

9

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12 PM

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Notes

January 2, 2019

Wednesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

WEDNESDAY

2

Canx: Legal Review - SAL

Canx: DoN IG Monthly Update (DoN IG)

7 AM

8

SECDEF Large Group Meeting
(b)

9

HOLD

USN
(b)

Marine Corps Foundation (GC)
(b) Spencer, Richard V HON SECN

10

ASN(RDA)
(b) Spencer, Richard V HON SECN

ASN (EI&E)
(b) Spencer, Richard V HON SECN

11

P/C (ADM Caldwell)

CMC
(b)

Legal Review - SAL
(b) ; Spencer, Richard V HON SECN

12 PM

P/C CJCS

Lunch

1

CNO
(b)

Executive Time

2

P/C (CMC)

O/C (MC LA)
(b) ; Spencer, Richard V HON SECN

3

CNO
(b)

4

Executive Time

5

DMCS, GC, CS
(b)

6

Notes

January 3, 2019

Thursday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

THURSDAY

3

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

Executive Time

9

FY19 Media Plan(CHINFO)
(b) Spencer, Richard V HON SECNAV [redacted]

CNO
(b)
Spencer, Richard V HON SECNAV

P/C Rep Rob Wittman

10

P/C (Ms. Susanna Blume, CNAS)
Dial: (b) (6) [redacted]

11

Speech Prep [redacted]

12 PM

Lunch [redacted]

1

Executive Time [redacted]

2

Special Program Annual Training (SSO)
(b) Spencer, Richard V HON SECNAV

P/C (Rep Taylor)
Dial: (b) (6) [redacted]

3

Service Secretaries Sync (SecA, SecAF)
(b) [redacted]

4

Executive Time

Military Health System Prep (DMCS)
(b) Spencer, Richard V HON SECNAV

P/C E4S (ADM Mike Mullen (Ret.))
DIAL: (b) (6) [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Notes

January 4, 2019

Friday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

FRIDAY

4

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

Executive Time [redacted]

O/C (RDA, VCNO)
(b)

9

CNAS Prep (CHINFO)
(b) Spencer, Richard V HON SECNAV

DoN IG Monthly Update (DoN IG)
(b) Spencer, Richard V HON SECNAV

10

Private
(b) Spencer, Richard V HON SECNAV

O/C (SG)
(b)

Military Health System (USD(P&R))
(b) [redacted]

11

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Dr. Harlan Ullman)
(b) [redacted]

1

Executive Time [redacted]

P/C (Sen Hirono, D-HI)
DIAL (b) (6) [redacted]

2

EI&E Way Ahead (EI&E)
(b) [redacted]
Spencer, Richard V HON SECNAV

3

4

Executive Time [redacted]

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Notes

January 5, 2019

Saturday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

	SATURDAY
	5
7 AM	
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12 PM	
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4	
5	
6	

Notes

January 6, 2019

Sunday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

	SUNDAY
	6
7 AM	
8	
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11	
12 PM	
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5	
6	

Notes

January 7, 2019

Monday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

MONDAY

7

Canx: Personal Prep (CNAS)

Canx: DoN NDS Portfolio Management (USN) (b) [redacted]

Canx: P/C (Ms. Susanna Blume) (Dial: (b) (6) [redacted]

Canx: Recruiting Discussion (DSD) (b) [redacted]

Canx: USN

7 AM

Morning Sync
(b) [redacted] Spencer, Richard V HON [redacted]

Service Secretary Breakfast
Wilson, Heather A HON USAF [redacted]
SAF-OS (US)

Service Secretary Breakfast (SecA, SecAF)
(b) [redacted] SecAF [redacted]

8

Executive Time [redacted]

9

Flag Management Plan (CNO)
(b) [redacted]
Spencer, Richard V HON SECNAV

10

Senior Enlisted Monthly (SMMC, MCPON)
(b) [redacted] Spencer, Richard V HON SECNAV

(Cont'd)Senior Enlisted Monthly (SMMC, MCPON)

11

P/C (Sen Fischer, R-NE)
(b) (6) [redacted]

12 PM

(b) (6) [redacted]

Office Call (Fmr SD Gen Mattis (Ret))
Crystal City Transistion Office

1

(b) (6) [redacted]

Swearing-In Ceremony for Ms. Melissa Cohen [redacted]
(b) [redacted]

2

CHINFO
(b) [redacted]

(USN rep)Space Governance Committee Meeting (DSD)
(b) [redacted]

3

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV

4

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

January 8, 2019

Tuesday

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

TUESDAY

8

Canx - CMC

Canx: Lodging Privatization/MWR Brief (EI&E, MRA) (b) [redacted]

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

Personal Prep

(b) (6) [redacted]

10

(S)CNAS Fireside Chat
CNAS

11

(b) (6) [redacted]

12 PM

Lunch (Sen Carper, D-DE)
(b) [redacted]

1

Executive Time [redacted]

Service Secretary Coffee (SD(A))
(b) [redacted]

2

SAPRO In call (Ms. Melissa Cohen)
(b) Spencer, Richard V HON SECNAV

3

P/C (VADM Carter)

In Call (Mr. Summers, (A)ASD(PA))
(b) [redacted]

4

Transcom PCS Moves (USTRANSCOM)
(b) Pershing Room ; Spencer, Richard V HON SECNAV

P/C (VADM Burke)
PLEASE DIAL: (b) (6) [redacted]; Spencer, Richard V HON SE(

Executive Time [redacted]

5

P/C (Rep Byrne, R-AL)

P/C E4S (ADM Mike Mullen (Ret.))
DIAL: (b) (6) [redacted]

6

P/C (Sen Shaheen)
DIAL: (b) (6) [redacted]

Notes

January 9, 2019

Wednesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

WEDNESDAY

9

Leave — To Jan 13

USN Acting 0845 9 Jan - 1900 13 Jan 2019 — To Jan 13

TDY (TX) — To Jan 10

Canx: SECNAV Coffee (LtGen Reynolds) (b) [redacted]

Canx: SECNAV Coffee (VADM Szymanski) (b) [redacted]

7 AM

8

Hold - Personnel

9

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11

12 PM

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Notes

January 10, 2019

Thursday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

THURSDAY

10

From Jan 9 — Leave — To Jan 13

From Jan 9 — USN Acting 0845 9 Jan - 1900 13 Jan 2019 — To Jan 13

From Jan 9 — TDY (TX)

7 AM

8

Leave

(USN)SECDEF Large Group Meeting
(b)

9

10

(USN rep)Protecting Critical Technology Task Force (PCTTF) EXCOM (DSD)
(b)

11

12 PM

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Notes

January 11, 2019

Friday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

FRIDAY

11

From Jan 9 — Leave — To Jan 13

From Jan 9 — USN Acting 0845 9 Jan - 1900 13 Jan 2019 — To Jan 13

7 AM

8

Leave

9

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11

12 PM

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Notes

January 12, 2019

Saturday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

SATURDAY

12

From Jan 9 — Leave — To Jan 13

From Jan 9 — USN Acting 0845 9 Jan - 1900 13 Jan 2019 — To Jan 13

7 AM

8

Leave

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11

12 PM

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Notes

January 13, 2019

Sunday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

SUNDAY

13

From Jan 9 — Leave

From Jan 9 — USN Acting 0845 9 Jan - 1900 13 Jan 2019

7 AM

8 — **Leave**

9

10

11

12 PM

1

2

3

4

5

6

Notes

January 14, 2019

Monday

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

MONDAY

14

- Canx: Legislative Affairs Weekly Update (OLA) (b) - Spencer, Richard V HON SECNAV
- Canx: Military Service Academies Briefings (DoD SAPRO)
- Canx: o/c Finnish Minister of Economic Affairs (Mr. Mika Lintilä) (b)
- Canx: POM Cell Update (FMC) (b) - Spencer, Richard V HON SECNAV
- Canx: Prep for SECNAV meeting w/ Edison International CEO (GC, DMCS, Mr. Hogue) (b)
- Canx; CNO
- Canx; Principals Meeting (b) - Spencer, Richard V HON SECNAV
- FEDERAL GOVERNMENT CLOSED

7 AM

Morning Sync; (b) Spencer, Richard V HON SECNAV

8

Executive Time

9

10

11

12 PM

Lunch

1

Executive Time

2

Under, CS
(b)
Spencer, Richard V HON SECNAV

3

CS Monthly Sync ; (b) Spencer, Richard V HON SECNAV

Info Paper Review

4

5

Afternoon Sync; (b) ; Spencer, Richard V HON SECNAV

6

Notes

January 15, 2019

Tuesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

TUESDAY

15

7 AM

Morning Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

CMC
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

Info Paper Review

11

Speech Prep [redacted]

12 PM

Lunch (Amb Aas, Norway)
(b) [redacted]

P/C (SD(A))

1

Executive Time [redacted]

2

o/c Mr. Packard w/Brooks School Students
(b) [redacted]

o/c Finnish Minister of Economic Affairs (Mr. Mika Lintilä)
(b) Spencer, Richard V HON SECNAV

3

Info Paper Review

4

EI&E Follow-up (EI&E)
(b) [redacted]
Spencer, Richard V HON SECNAV

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV [redacted]

6

Sen Bob Kerrey
Martins Tavern

7:00pm - 9:00pm Dinner (Mr. Modly)(Martin's Tavern)

Notes

January 16, 2019

Wednesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

WEDNESDAY

16

7 AM

Breakfast (DSD, PTDO)
(b) [redacted]

8

Executive Time
[redacted]

P/C Camp Lejeune Way Forward (Sen Burr)

9

Marine Corps Heritage Foundation (ACMC)
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

Budget Review (FMB)
(b) [redacted]
Spencer, Richard V HON SECNAV
[redacted]

10

P/C Camp Lejeune Way Forward (Sen Tillis)
Dial: (b) (6) [redacted]

Info Paper Review

11

Legal Review - SAL
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

12 PM

Lunch (Mr. (b) (6)**, Mr.** (b) (6) **, Mr** (b) (6) [redacted]
(b) [redacted]

1

P/C (SecA)
DIAL: (b) (6) [redacted]

Executive Time
[redacted]

DHA Way Ahead (Service Secretari
(b) [redacted]
Spencer, Richard V HON SECNAV

2

Personnel (ACMC)
(b) [redacted] Spencer, Richard V HON SECNAV

Prep for SECNAV meeting w/ Edison International CEO (GC, DC I&L, Mr. Hogue)
(b) [redacted] Spencer, Richard V HON SECNAV
[redacted]

3

(Cont'd) Prep for SECNAV meeting w/ Edison International CEO (GC, DC I&L, Mr. Hogue)

Military Service Academies Briefings (DoD SAPRO)
(b) [redacted] Spencer, Richard V HON SECNAV

(Shift) Prep for SECNAV meeting w/ Edison International CEO (GC, DC I&L, Mr. Hogue)

4

(b) (6) [redacted]

(S)Surface Navy Association Symposium
Hyatt Regency Crystal City
[redacted]

5

(b) (6) [redacted]

6

(b) (6) [redacted]

Dinner iho Japanese Minister of Defense (SD(A))
The Dockmaster Building

Notes

January 17, 2019

Thursday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

THURSDAY

17

Canx: Lunch (Mr. (b) (6)) (b)

TDY (Norfolk)

USN Acting 1220-1745 17 Jan 2019

7 AM

Morning Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b)

Reform Initiatives (DSD)
(b)

9

Tech Demo (Mr. Chris Brose, Anduril Industries)
(b) - DDS
Spencer, Richard V HON SECNAV

10

O/C (Amb Jose Manuel Romuladez, Philippine)
(b) Spencer, Richard V HON SECNAV

11

Lunch

(b) (6)

12 PM

(b) (6)

TDY

1

2

3

(USN rep)NDS Implementation Review w/Services (SD)
(b)
Spencer, Richard V HON SECNAV

4

5

(b) (6)

6

Notes

January 18, 2019

Friday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

FRIDAY

18

Leave — To Jan 21

USN Acting 0900 18 Jan - 1500 21 Jan 2019 — To Jan 21

Canx: Legal Review - SAL (b) [redacted]

(b) (6) [redacted]

7 AM

8

Leave

9

10

11

12 PM

1

2

3

4

5

6

Notes

January 19, 2019

Saturday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

SATURDAY

19

From Jan 18 — Leave — To Jan 21

From Jan 18 — USN Acting 0900 18 Jan - 1500 21 Jan 2019 — To Jan 21

7 AM

8

Leave

9

10

11

12 PM

1

2

3

4

5

6

Notes

January 20, 2019

Sunday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

SUNDAY

20

From Jan 18 — Leave — To Jan 21

From Jan 18 — USN Acting 0900 18 Jan - 1500 21 Jan 2019 — To Jan 21

7 AM

8

Leave

9

10

11

12 PM

1

2

3

4

5

6

Notes

January 21, 2019

Monday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

MONDAY

21

From Jan 18 — Leave

From Jan 18 — USN Acting 0900 18 Jan - 1500 21 Jan 2019

7 AM

8

Holiday - Martin Luther King Jr.'s Birthday

Leave

9

10

11

12 PM

1

2

3

4

5

6

Notes

January 22, 2019

Tuesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

TUESDAY

22

- USN Acting 0800 - 1510 22 Jan 19
- Canx: CMC
- Canx: Strategic Alignment Discussion Offsite (SECNAV) (WLO) [redacted]
- Canx: Legislative Affairs Weekly Update (OLA)
- Canx: POM Cell Update (FMC)
- Canx: Principals Meeting
- Canx: Service Secretary Breakfast/Lunch
- TDY (Camp LeJeune, NC)

7 AM: (b) (6) [redacted]

8: **SECDEF Large Group Meeting** (b) [redacted]; (b) (6) [redacted]; **TDY**

9

10

11

12 PM

1

2

3: (b) (6) [redacted]

4

5: **CNO** Residence

6

Notes

January 23, 2019

Wednesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

WEDNESDAY

23

Canx: ASN(RDA) (b)

Canx: Service Academies (Sec DeVos, SecA, SecAF) (b)

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV

8

Executive Time

9

P/C (ADM Schultz, CCG)

CNO
(b) Spencer, Richard V HON SECNAV

10

Media Prep (CHINFO)
(b) Spencer, Richard V HON SECNAV

11

Lunch (Mr (b) (6) , Mr (b) (6))
(b)

12 PM

(b) (6)

Personal Hold

1

2

Hold (P/C)
DIAL: (b) (6)

3

P/C Personnel (CJCS)

4

(ASN(RDA) rep)Protecting Critical Technology Task Force (PCTTF) EXCOM (DSD)
(b)

P/C (Ms. Courtney Kube)
DIAL: (b) (6)

5

6

12:00am - 12:30am

Notes

January 24, 2019

Thursday

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

THURSDAY

24

canx: O/C (Mr. Denis O'Leary) (b)

Canx: HH w/SECNAV (Tingey)

Canx: O/C Sen King (I, ME) (b)

Canx: SECDEF Large Group Meeting (b)

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV

8

Executive Time

9

O/C (CMC)
(b)

O/C (Mr. John Bonsell)
(b)

10

E4S Decision (CNO, VCNO USN, CS)
(b) Spencer, Richard V HON SECNAV

O/C (USN)
4E686

Personal Hearing Prep

11

Speech Prep

12 PM

Lunch (Mr. Pierre Chao)
(b)

1

Executive Time

2

Hold
(b)

CMC
(b)

3

O/C (Mr. John O'Connor)
4E686

O/C (Mr. (b) (6)
(b)

4

Camp Lejeune Remediation Efforts (NAFAC, ADC I&L)
(b) ; Spencer, Richard V HON SECNAV

EI&E Way Ahead (EI&E)
(b) Spencer, Richard V HON SECNAV

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

(b) (6)
(b)

Notes

January 25, 2019

Friday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

FRIDAY

25

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV [redacted]

8

O/C (Mr. Denis O'Leary)
(b)

9

Project Update (SAPRO)
(b) Spencer, Richard V HON SECNAV [redacted]

O/C Edison International CEO (Mr. Pedro Pizarro)
(b) Spencer, Richard V HON SECNAV [redacted]

10

O/C (ASN(RDA))
(b) Spencer, Richard V HON SECNAV

11

Mr. Ev Pyatt
(b) Spencer, Richard V HON SECNAV

O/C (RDML Brad Cooper)
(b) ; Spencer, Richard V HON SECNAV [redacted]

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (RADM (b) (6) [redacted])
(b)

1

Executive Time
[redacted]

Classified Matter (GC)
(b) ; Spencer, Richard V HON SECNAV

2

O/C (Ms. Kathy Harger)
(b)

CY19 Way Ahead (CAPE)
(b) Spencer, Richard V HON SECNAV

3

P/C (Sen Wicker, R-MS)

P/C Subic Bay (Mr. Andrew Marino, Carlyle)
DIAL: (b) (6) [redacted]

4

P/C (Sen. Rounds, R-SD)
(b)

P/C (Mayor Fugate)
Please Dial (b) (6) [redacted]

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV [redacted]

6

Notes

January 26, 2019

Saturday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

SATURDAY

26

7 AM

8

9

10

11

CSIS Pre-Alfalfa Luncheon, M/M
CSIS, 1616 Rhode Is Ave, NW, DC

12 PM

1

2

National Geographic Lecture and Reception, M/M
1145 17th St NW

3

4

5

Pre-Alfalfa Dinner Cocktails, B/T
(b) (6) [redacted]

6

7:10pm - 10:35pm Alfalfa Club Dinner, B/T(Capital Hilton)

10:35pm - 11:05pm Alfalfa Club After Party(Café Milano)

Notes

January 27, 2019

Sunday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

SUNDAY

27

7 AM

8

9

10

11

Brunch (b) (6) [redacted]
(b) (6) [redacted]

12 PM

1

2

3

4

5

GOS Ice Breaker Reception hb CMC and Mrs. Neller, M/M
The Clubs at Quantico

6

Notes

January 28, 2019

Monday

January 2019						
Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

MONDAY

28

TDY (WA, CA) — To Jan 30

USN Acting 1815 28 Jan - 0040 30 Jan 2019 — To Jan 30

Canx: Leadership Council (CNO, No CMC)

Canx: Ops Intel Brief (Marine Corps)

Canx: Reform Initiatives (DSD PTDO, Service Secretaries) (b) 4)

Canx: Under, CS (b) - Spencer, Richard V HON SECNAV

7 AM

Morning Sync
(b) ; Spencer, Richard V HON SECNAV

8

O/C (Acting SD)
(b)

(Cont'd)O/C (Acting SD)

Executive Time

9

POM Cell Update (FMC)
(b) Spencer, Richard V HON SECNAV

10

Legislative Affairs Weekly Update (OLA)
(b) ; Spencer, Richard V HON SECNAV

CNO
(b) Spencer, Richard V HON SECNAV

11

Principals Meeting
(b)
Spencer, Richard V HON SECNAV

12 PM

Lunch

1

Executive Time

2

P/C LendLease (Ms. Claire Johnston)

P/C LendLease (Mr. Dennis Hickey)

3

(b) (6)

4

(S)General Officers Sympo & Executive Off Site
Gray Research Center, Quantico

5

(b) (6)

6

(b) (6)

TDY

Notes

January 29, 2019

Tuesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

TUESDAY

29

From Jan 28 — TDY (WA, CA) — To Jan 30

From Jan 28 — USN Acting 1815 28 Jan - 0040 30 Jan 2019 — To Jan 30

Canx: CMC

7 AM

8

TDY

SECDEF Large Group Meeting
(b)

9

10

11

12 PM

1

2

3

(S)NPS President Change of Office and Investiture Ceremony
NPS, Monterey, CA

4

5

6

Notes

January 30, 2019

Wednesday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
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3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

WEDNESDAY

30

From Jan 28 — TDY (WA, CA)

From Jan 28 — USN Acting 1815 28 Jan - 0040 30 Jan 2019

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV

8

P/C (Pres Grant Cornwell, Rollins College)

Executive Time

9

SECNAV Coffee (Mr. Dana Deasy, DoD CIO)
(b) Spencer, Richard V HON SECNAV

10

P/C (Ms. (b) (6)
DIAL (b) (6)

P/C (Sen Rounds, R-SD)
DIAL: (b) (6)

11

Service Academy Sexual Assault Review with Services (DSD, PTDO)
(b)

12 PM

(Cont'd)Service Academy Sexual Assault Review with Services (DSD, PTDO)

Lunch (Mr. (b) (6) **)**
(b)

1

Executive Time

2

P/C (Pres Patton, Middlebury College)
DIAL: (b) (6)

P/C (Rep Visclosky, D-IN)
DIAL: (b) (6)

3

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV

P/C (Mr. Paul Ney, DoD GC)

4

P/C (CNO)

Executive Time

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

(b) (6)

Notes

January 31, 2019

Thursday

January 2019

Su	Mo	Tu	We	Th	Fr	Sa
		1	2	3	4	5
6	7	8	9	10	11	12
13	14	15	16	17	18	19
20	21	22	23	24	25	26
27	28	29	30	31		

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

THURSDAY

31

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b)

9

P2P Digital Model Detail (N8)
(b) Spencer, Richard V HON SECNAV

10

Final Budget Review (FMB)
(b)
Spencer, Richard V HON SECNAV

11

Speech Prep

12 PM

Lunch (Mr. Arthur Culvahouse)
(b)

1

P/C (Mr. James Stewart, PTDO USD(P&R))
DIAL: (b) (6)

Executive Time

GC
(b) Spencer, Richard V HON SECNAV

2

Service Academies (Sec DeVos, SecA, SecAF)
(b)

3

Personal Hearing Prep

4

P/C (Sen Tillis, R-NC)

P/C (Sen Manchin, D-WV)
DIAL: (b) (6)

5

Afternoon Sync
(b) ; Spencer, Richard V HON SECNAV

6

Notes

February 1, 2019

Friday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

FRIDAY

1

TDY (ME)

USN Acting 0830-1630 1 Feb 2019

7 AM

(b) (6) [redacted]

8

(b) (6) [redacted]

TDY

9

10

11

Keel Laying for Carl M. Levin (DDG 120)
Bath, ME

12 PM

1

2

3

4

(b) (6) [redacted]

5

6

(b) (6) [redacted]

Notes

February 2, 2019

Saturday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

SATURDAY

2

7 AM

8

9

10

11

12 PM

1

2

3

4

5

6

Dinner (Service Secretaries), M/M
SecA Residence

Notes

February 3, 2019

Sunday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

	SUNDAY
	3
7 AM	
8	
9	
10	
11	
12 PM	
1	
2	
3	
4	
5	
6	

Notes

February 4, 2019

Monday

February 2019						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019						
Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

MONDAY

4

Canx: Business Operations Management Committee (BOMC) (USN) (b) [redacted]

Canx: Dinner (Amb Aas, Norway), M/M (Residence)

7 AM

Morning Sync
(b) [redacted] Spencer, Richard V HON [redacted]

Service Secretary Breakfast (SecA, SecAF)
(b) [redacted]

Service Secretary Breakfast (SecA, S
(b) [redacted]
Wilson, Heather A HON USA [redacted]

8

P/C (BGen Renforth)
Please Dial: (b) (6) [redacted]

9

CNO
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

10

O/C (Mr. Ortega)
(b) [redacted]

Senior Enlisted Monthly (MCPON)
(b) [redacted] Spencer, Richard V HON SECNAV

11

Principals Meeting
(b) [redacted]
Spencer, Richard V HON SECNAV [redacted]

12 PM

Lunch (Amb Sergio Silva do Amaral, Brazil)
(b) [redacted]

1

Lodging Privatization Discussion (EI&E)
(b) [redacted]; Spencer, Richard V HON SECNAV

Lodging Privatization Discussion (EI&E)
(b) [redacted]; Spencer, Richard V HON SECNAV

2

O/C (Sally Donnelly)

3

Under, CS
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

P/C (Mr. Tim Byrne, Lincoln Property)

ATR in support of Florence (CMC)
(b) [redacted] Spencer, Richard V HON SECNAV

4

Executive Time [redacted]

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes

February 5, 2019

Tuesday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

TUESDAY

5

Canx: O/C (BGen Cubillos, Columbian CMC) (b) - Spencer, Richard V HON SECNAV

State of the Union

7 AM

Morning Sync
(b) Spencer, Richard V HON SECNAV

8

SECDEF Large Group Meeting
(b)

Executive Time

9

CMC
(b)
Spencer, Richard V HON SECNAV

10

O/C (Mr. John O'Connor)
(b)

11

O/C (Dr. Barry Butler, President, Embry-Riddle Aeronautical Univ)
(b) Spencer, Richard V HON SECNAV

Speech Prep
(b)

12 PM

Lunch (Amb Santos, Colombia)
(b)

1

Executive Time

2

3

O/C (SD(A), Sec Perry, DoE)
(b)

4

HMX-1 Update (LtGen Rudder)
(b) ; Spencer, Richard V HON SECNAV

VCNO
(b) ; Spencer, Richard V HON SECNAV

5

Afternoon Sync
(b) Spencer, Richard V HON SECNAV

6

Notes

February 6, 2019

Wednesday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

WEDNESDAY

6

Canx: Hold - New Congress Member Welcome Event w/CNO, CMC (OLA) (Navy Museum, WNY)

Canx: Posture Prep (FM&C)

7 AM

Breakfast (DSD, PTDO)
(b)

8

Executive Time

O/C (Mr. Atul Vashistha CEO, Neo Group, Defense Busi
(b)

Farewell Ceremony (LT (b), Capt (b), SA (b)
(b)

9

Ship Depot Maintenance Capacity Discussion (NAVSEA)
(b)
Spencer, Richard V HON SECNAV

10

(USN rep)Protecting Critical Technology Task Force (PCTTF) EXCOM (DSD)
(b)

DoN IG Monthly Update (DoN IG)
(b); Spencer, Richard V HON SECNAV

Posture Prep (RDA)
(b)
Spencer, Richard V HON SECNAV

11

Legal Review - SAL
(b) Spencer, Richard V HON SECNAV

12 PM

Lunch

1

Executive Time

Prep for CSIS Tri-Service Secretary Posture Kickoff (Se
(b)
Spencer, Richard V HON SECNAV

2

P/C (Sen Hirono, D-HI)
DIAL: (b) (6)

CNO
(b)

3

(b) (6)

O/C (Rep Smith w/CNO, CMC)
(b) (6)

4

O/C (Rep Thornberry w/CNO, CMC)
(b) (6)

O/C (Rep Courtney, Rep Wittman w/CNO, CMC)
(b) (6)

5

O/C (Rep Garamendi, Rep Lamborn w/CNO, CMC)
(b) (6)

(b) (6)

6

O/C (Sen Schatz, D-HI)
(b) (6)

(b) (6)

Notes

February 7, 2019

Thursday

February 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28		

March 2019

Su	Mo	Tu	We	Th	Fr	Sa
					1	2
3	4	5	6	7	8	9
10	11	12	13	14	15	16
17	18	19	20	21	22	23
24	25	26	27	28	29	30
31						

THURSDAY

7

Canx: FY 19 Media Plan (CHINFO)

Canx: MTF Senior Transition Leadership Team (OSD, P&R) (b) [redacted])

7 AM

Morning Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

8

SECDEF Large Group Meeting
(b) [redacted]

Executive Time [redacted]

9

Transgender Review with Services (DSD, PTDO)
(b) [redacted]

10

NRAC Study Outbrief (DUSN(P))
(b) [redacted] Spencer, Richard V HON SECNAV

P/C (Mr. Ron Moultrie)
DIAL: (b) (6) [redacted]

11

P/C (Rep Granger, R-TX)
DIAL: (b) (6) [redacted]

Speech Prep
(b) [redacted] [redacted]

ASN(RDA)
(b) [redacted]

12 PM

P/C (Sen Thune, R-SD)

Lunch [redacted]

1

Out call (Mr. Kevin Sweeney)
(b) [redacted]

P/C (Dr. Paul Bracken)
DIAL: (b) (6) [redacted] [redacted]

(cont'd) Out call (Mr. Kevin Sweeney)

Executive Time [redacted]

2

P/C (Sen Wicker, R-MS)

SECNAV Coffee (LtGen Broadmeadow)
(b) [redacted] [redacted]

3

Personal Hearing Prep

4

Executive Time [redacted]

P/C (CJCS)

5

Afternoon Sync
(b) [redacted] Spencer, Richard V HON SECNAV [redacted]

6

Notes