Deleted "Geographic" spreadsheet - not responsive. Converted only the responsive portion of "Media" spreadsheet to PDF and deleted from here.

From: Heller, Zoe
To: Jordan, Deborah; Scott, Jeff; Manzanilla, Enrique; Diamond, Jane; McCullough, Thomas; Johnson, Kathleen; Zito, Kelly; John, Steven; Ryerson.Teddy; Moyer, Robert; Edwards, Gina; Strauss, Alexis; Blumenfeld, Jared
Cc: Schultz, Frances; Barhite, Steven; Adams, Elizabeth; Woo, Nancy; Lindsay, Nancy; Miller, Amy; Truong, Carolyn; Keener, Bill; Lyons, John; Glosson, Niloufar; Machol, Ben; Albright, David; Harris-Bishop, Rusty; Camp, Christiane; Plenys, Thomas; Hanf, Lisa; Reyes, Deldi; Priselac, Adrienne; Herrera, Angeles; Meltzer, Kathy; BANDROWSKI, MIKE; Ebbert, Laura; Tenley, Clancy; Yeary, Asia; Higuchi, Dean; McCarroll, John; Chilingaryan, Sona; Torres, Tomas; Glenn, William; Marincola, JamesPaul; Taylor, Katherine; Martynowicz, Trina; Glenn, William
Subject: Strategic Plan Tracking Updates - Novermber 2013
Date: Tuesday, December 10, 2013 3:32:06 PM
Attachments: Strategic Plan Tracking - Geographic November 2013 Updates.xlsx
Strategic Plan Tracking - Media November 2013 updates.xlsx

Thank you for all of the hard work that went into this update.

The spreadsheet is now a living document. All of the new text in this update is indicated in red. Thank you for including new actions to better represent the Region's current work and striking out the completed actions.

Our next step is to update the strategic plan website with the new actions. We will also include the public update section on the website. http://www.epa.gov/region9/strategicplan/index.html

Additionally, we would like to get the document on sharepoint (when it is available) to make the updates easier and more efficient.

Please let me know if you have any questions.

Zoe

Zoë Heller
Special Assistant
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U.S. Environmental Protection Agency, R9
75 Hawthorne Street
San Francisco, CA 94105
(415) 972-3074

From: Heller, Zoe
Sent: Wednesday, October 23, 2013 11:58 AM
To: Jordan, Deborah; Scott, Jeff; Manzanilla, Enrique; Diamond, Jane; McCullough, Thomas; Johnson, Kathleen; Zito, Kelly; John, Steven; Ryerson.Teddy; Moyer, Robert; Edwards, Gina; Strauss, Alexis; Blumenfeld, Jared
Cc: Schultz, Frances; Barhite, Steven; Adams, Elizabeth; Woo, Nancy; Lindsay, Nancy; Miller, Amy; Truong, Carolyn; Keener, Bill; Lyons, John; Glosson, Niloufar; Machol, Ben; Albright, David; Harris-Bishop, Rusty; Camp, Christiane; Plenys, Thomas; Hanf, Lisa; Reyes, Deldi; Priselac, Adrienne; Herrera, Angeles; Meltzer, Kathy; BANDROWSKI, MIKE; Ebbert, Laura; Tenley, Clancy; Yeary, Asia; Higuchi, Dean; McCarroll, John; Chilingaryan, Sona; Torres, Tomas; Glenn, William; Marincola, JamesPaul
Subject: Strategic Plan Tracking Update - New Due Date: 11/5

Please submit your updates to me by November 5th.

Thank you!
Zoe

Zoë Heller
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75 Hawthorne Street
San Francisco, CA 94105
(415) 972-3074

From: Heller, Zoe
Sent: Wednesday, September 04, 2013 3:06 PM
To: Jordan, Deborah; Scott, Jeff; Manzanilla, Enrique; DIAMOND, JANE; McCullough, Thomas; Johnson, Kathleen; Zito, Kelly; John, Steven; Ryerson.Teddy; Moyer, Robert; Edwards, Gina; Strauss, Alexis; Blumenfeld, Jared

Cc: Schultz, Frances; Barhite, Steven; Adams, Elizabeth; Woo, Nancy; Lindsay, Nancy; Miller, Amy; Truong, Carolyn; Keener, Bill; Lyons, John; Glosson, Niloufar; Machol, Ben; Albright, David; Harris-Bishop, Rusty; Camp, Christiane; Plenys, Thomas; Hanf, Lisa; Reyes, Deldi; Priselac, Adrienne; Herrera, Angeles; Meltzer, Kathy; BANDROWSKI, MIKE; Ebbert, Laura; Tenley, Clancy; Yeary, Asia; Higuchi, Dean; McCarroll, John; Chilingaryan, Sona; Torres, Tomas; Glenn, William; Marincola, JamesPaul
Subject: Strategic Plan Tracking Update - Due 10/2

It is time to report on our Region 9 Strategic Plan progress and provide updates to the Plan. Many of the action items in the first column are either complete or need to be updated to reflect your current work. Today, the Administrator announced her EPA themes, including:

- Making a Visible Difference in Communities across the Country
- Addressing Climate Change and Improving Air Quality
- Taking Action on Toxics and Chemical Safety
- Protecting Water: A Precious, Limited Resource
- Launching a New Era of State, Tribal and Local Partnerships
- Embracing EPA as a High Performing Organization
- Working Toward a Sustainable Future

Please tie these themes to your actions when appropriate. Indicate new and updated action items by changing the text to the color red. Where listed actions are now complete, please update the "next milestone" box and so indicate; do not delete.

Please fill in the "public update" box for each action. If there is no public update, indicate with N/A. Another new box is added after "public update" entitled "MOU school internship opportunity". If you have a project which could involve a student intern, describe the project in the box. We have MOUs with all of the CSU schools, UC Riverside, ASU, Xavier University, and Pacific Island schools.

We will combine the South Coast Air Quality Plan with the I-710 Plan to create more general South Coast Plan and we will add the Coral Reef Plan to the overall strategic plan. If there are other strategic planning documents that you have generated that you would like to add, please let me know and we can include them in the spreadsheets.

See the table below for the contacts for each focus area of the plan. Let me know if any of the contacts have changed and I can update the table to reflect the changes. The updated spreadsheets are due to me on **October 2nd.** The point of contact listed should send me a complete spreadsheet for their focus area after review by the corresponding Division Director.

Thank you for taking the time to complete these updates. Please contact me at 2-3074 if you have any questions.

Strategic Plan Focus Area	**Division Lead**	**Point of Contact**
Air	AIR	Debbie Jordan / Elizabeth Adams /Niloufar Glosson
Energy	AIR	Debbie Jordan / Ben Machol
Water	WTR	Jane Diamond/Nancy Woo/David Albright
Communities	SFD	Enrique Manzanilla / Nancy Lindsay / Rusty Harris-Bishop
Chemical Safety & Pollution Prevention	CED/WST	Jeff Scott / Christiane Camp
Enforcement	ENF	Kathleen Johnson / Amy Miller / Lisa Hanf
Environmental Justice	CED/WST	Jeff Scott / Deldi Reyes
Children's Health	CED/WST	Jeff Scott / Adrienne Priselac
Internal Operations	MTSD	Tom McCullough / Carolyn Truong / Kathy Meltzer
I-710 Corridor/ South Coast Strategy	SCFO	Steven John / Deldi Reyes / Mike Bandrowski
Tribal Partners	CED/WST	Jeff Scott / Laura Ebbert
Navajo Nation	SFD	Enrique Manzanilla / Clancy Tenley
Hawaii	OPA	Kelly Zito / Dean Higuchi / Asia Yeary
Pacific Islands	CED/WST	Jeff Scott / John McCarroll
U.S. Mexico Border	CED/WST	Jeff Scott / Tomas Torres
San Joaquin Valley	AIR	Debbie Jordan / Sona Chilingaryan
Coral Reef	CED/WST	Jeff Scott/John McCarrol

Thank you,

Zoe

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