Request for Proposals – Hangar One and Moffett Federal Airfield
Amendment #2 – Appendix "D"
September 18, 2013

This Amendment #2 to the Request for Proposals (RFP) for the Rehabilitation and Adaptive Reuse of Hangar One and the Management of Moffett Federal Airfield creates Appendix "D", which is made a part of the RFP. This Amendment includes the following:

1) Government responses to bidder questions submitted prior to August 16, 2013 (see below);
2) Additional attachments that provide supporting information for certain responses; and
3) The following clarifications or modifications to the RFP:

a) On Page 23 of the RFP, Part B: Development Team's and Key Personnel Past Performance, first paragraph shall be replaced with the following:

"The Government will rely upon a minimum of two (2) references for each of the Offeror's Key Personnel (e.g. Principal in Charge of the Offeror, Project Manager, Lead Designer, Historic Preservation Architect/Consultant, Airfield Manager and Golf Course Manager) to evaluate past performance. One reference should be provided for each of the two (2) Similar Projects, for a total of 12 references for the MFA option and 8 for the Hangar One Only option. The burden of obtaining proper references is the responsibility of the Offeror and Key Personnel, as this speaks to an important element of business relations. To assist the Offeror and Key Personnel in this endeavor, instructions are provided."

b) The Past Performance Reference Check (Exhibit "Q") is available at http://historicproperties.arc.nasa.gov/hangar1.

Bidder Questions

		NOTE: Please refer to the RFP for definitions of any capitalized terms and acronyms provided in the following responses.
	Question	**Response**
1	Does the rehabilitation of Hangar One need to meet code?	Yes, NASA requires the rehabilitation of Hangar One (and all other construction at Ames Research Center) to meet specific building codes per NASA Ames policies. The NASA Ames policies will be posted at http://historicproperties.arc.nasa.gov/hangar1.
2	What are the maintenance requirements for Hangars Two and Three?	Depending on the PSL's proposed uses, repairs and upgrades may be required to address deferred maintenance issues and inadequate building systems and infrastructure (such as a fire suppression system for uses different than non-hazardous storage).
3	How will customers/visitors be allowed access to the leased premises through the NASA entry points?	NASA will work with the PSL to provide access to customers/visitors to the leased premises in a manner that will not lessen the current security plan in place.
4	Are there any restrictions or procedures for foreign national customers/visitors that may pass through the Ames Campus? Will foreign nationals be allowed to be a passenger on incoming and outgoing private	Foreign nationals who enter the NASA Research Park (NRP) South Campus through the Main Gate or Ellis Street Gate will be allowed access to the NRP South Campus in order to access facilities such as Bldg 158. However,

	flights?	foreign national access to any NASA-controlled facility must be processed in accordance with NASA regulations. Two weeks lead-time is required for foreign nationals from non-designated countries and six weeks is required for foreign nationals from designated countries. Transportation and/or use of MFA on a continuing business basis would be subject to further discussion and negotiation with NASA security officials. For flights entering the country from foreign destinations, if Moffett Federal Airfield is the first stop in the United States, then appropriate coordination with TSA & Customs would be required for all passengers. NASA is unaware of any restriction that would preclude foreign nationals from being passengers on incoming or outgoing flights on a transient basis.
5	Is there a required "minimum investment"?	A specific dollar amount is not required under the RFP. However, the PSL will invest significant funds, among other things, to re-side Hangar One and to operate and maintain MFA. The PSL also may propose, at its option, to construct up to 90,000 square feet of new space and improvements to Hangars Two and Three.
6	Where would the PSL be able to locate a fuel farm that is separate from the current fuel farm? Does the EIS cover this? What other environmental reviews would be required?	NASA has not specifically identified a location for a potential fuel farm and will work with the PSL to establish a location that would be beneficial for the PSL's operation of MFA. The 2002 EIS did not specifically examine the environmental impacts of an additional fuel farm. Depending on the proposal, additional environmental reviews may be required.
7	I am inquiring about the possibility of selling advertising space on your hangar? What is NASA's policy on signage?	Regarding advertising space on the Hangar, an RFP has been released and a selection for the PSL has not been made yet. The lease execution is scheduled for Spring 2014. The PSL may decide on signage; however, it must be consistent with NASA policies. Any signage on any historic facility requires consultation with SHPO.
8	Is it contemplated that Federal Jurisdiction on the property area will change from Federal Exclusive to Federal Proprietary Jurisdiction?	Currently, the property encompassed by this lease includes portions within Federal Exclusive Legislative Jurisdiction, Proprietary Jurisdiction and Partial Jurisdiction. The impacts of a change in jurisdiction for all of Ames Research Center are being analyzed.
9	Please provide the 2013 ACV (Annual Contract Value) for the following lease agreements • Collings Foundation • GEOG2 • H211, LLC	The leases and Space Act Agreements will be made available in the near future at http://historicproperties.arc.nasa.gov/hangar1 The agreement with DHS, Domestic Nuclear Detection Office has been extended to September 30, 2014.

	• Lockheed Martin Space Systems • Space Systems Loral (Both agreements) • County of Santa Clara Sheriff's Office • City of San Jose Police Department • City of Sunnyvale (property lease) • Department of Homeland Security (Nuclear) (property lease) • LB&B (property lease)	
10	It is not unusual for Federal Agencies to provide other Agencies with in kind services for use of their facilities. The California Air National Guard MOA is an example of such an agreement. Describe the current MOA arrangement between NASA and the US Army Aero Flight Dynamics Directorate. For example, what services does the US Army provide NASA Ames to use the Airfield?	These agreements will be made available in the near future at http://historicproperties.arc.nasa.gov/hangar1
11	What were the annual maintenance costs for Navigation Aids for the last 10 years?	The NAVAIDS are maintained by the California Air National Guard, as part of the MOA with NASA Ames.
12	What were the annual ARFF costs in 2012?	$3.5 Million. However, each user of the airfield provides its pro rata share.
13	What were the annual ISP costs for the Airfield in 2012? What portion of those costs were • Structure Fire and Inspections • Grounds Maintenance • Building Maintenance • Security	The airfield isn't assigned an ISP cost, only structures and buildings. The ISP rate in FY12 was $4.98/per office square foot. The rate is reduced for uses other than office space. Building 158 (Airfield Flight/Tower Operations) is all office use. Maintenance/hangar/storage uses were assessed at 55% of full ISP rate.
14	In the EIR, NASA proposes to construct approximately 1,100 square meters (12,000 square feet) of new space in a new control tower on the east side of the runway, to replace the control tower that would be demolished in the west NRP area. However, most of the towers are on the north and or west side of their respective airfields due to the sun angle issues with monitoring air traffic in an afternoon and/or setting sun. Relocating the Control Tower to the East Side may not be in the plans any longer due to this factor as well as development by the California Air National Guard. Please confirm and describe any current thinking as related to the Control Tower and its current condition and any relocation.	There are no plans to relocate the tower to the east side of the airfield.
15	TMA Dues are mentioned in the TDM but are not mentioned in the RFP,	TMA dues are not currently assessed. The PSL must comply with the TDM

	please explain why these are not included. If oversight, provide the annual dues amount required for the MFA development area.	plan as set forth in the PEIS.
16	The NASA Ames Development Plan (NADP) was published in 2002. • Are there any amendments to the 2002 version? • Within the NADP there are comments relative to the expected FARS by parcel, but are any other FAR's based on use / function. These might be within NASA Ames standards. o Required parking ratios? o square footage requirements by use / function?	There have been no amendments to the NADP. Information regarding FARs, parking ratios and square footage requirements by use/function can be found in the PEIS and ROD.
17	Why were the following structural reports only created for Hangar 3 and not Hangar 2? We suspect we know the answer to this question, but would like to verify our assumptions. • Structural Inspection report • Engineering Study, Structural Repairs report • Evaluation, Structural Engineering report	Pre-1994 studies were performed before NASA had custody of the property and this information is not available. Other studies would have superseded these studies, see response to question 23e, 23f and 23g.
18	The RFP refers to several bunker areas. When CANG vacates these areas, is the Lessee free within limits and landlord's approval, able to appropriately develop these areas?	Development may be permitted subject to further NEPA analysis and consultation with SHPO, in accordance with Section 106 of the NHPA. However, such proposal may not meet the Government's preference stated on Page 26 of the RFP.
19	While ground remediation is clear, the disposition of above and below ground structures related to fueling is not. This include, but may not be limited to the following structures. Will these structures be removed prior to occupancy by a future tenant, thereby limiting liability and risk to only the below ground residue? • 137 AIRCRAFT FUEL STORAGETANK • 138 AIRCRAFT FUEL STORAGETANK • 139 AIRCRAFT FUEL STORAGETANK • 140 AIRCRAFT FUEL STORAGETANK • 161 SERVICESTATION/FUEL ISLAND 1 & 2 • 328 CONTAMINATED FUEL STORAGETANK • 342 FUEL FARMSTORAGE • 348 FUEL FARMSAMPLING/TEST BUILDING • 360 FUEL ADDITIVESTORAGETANK • 361 CONTAMINATED FUEL STORAGETANK	NASA is currently in discussion with the Defense Logistics Agency (DLA) on the removal of the tanks and piping associated with the former fuel farm. There is no schedule for removal. The Navy is the responsible party for remediation of contaminated soil and groundwater resulting from spills and releases from the fuel system. The 161 service station is not part of the RFP.

	• 372 FUEL LOADING RACK RESTROOM • 390 FUEL PARTS STORAGE • 409 ABOVEGROUND FUEL DISPENSING TANK • 953 AIRCRAFT READY FUEL DAY TANK AND PUMPING STAT	
20	The following are considered as minimal site utilities questions. Site infrastructure is very expensive and thus are significant elements in our development costs. Please provide as much detail as possible.	
20a	East Side Backbone We were able to locate general reference information that pointed us to the approximate location of the backbone utility lines on the west side of the property, but were unable to locate similar references for the East Side. Where are the backbone utility lines located on the east side of the property? • Potable Water • Reclaimed Water • Sewer • Storm Water • Electricity • Telephone	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
20b	Potable Water - West Side • What size potable water line connects to Hangar 1? • Is there a potable water storage tank for Hangar 1 currently, if yes, what size is the tank? - East Side • Is there an east side pump station? o Where is it located? • What size potable water line connects to Hangars 2 & 3 from this pump station? • Is there a potable water storage tank for Hangars 2 & 3 currently, if yes, what size is the tank?	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
20c	Fire Water - West Side	This information is being withheld due to security considerations, but will be provided to the PSL after selection.

	• Where are the fire water tanks for Hangar 1 located?
	  o How large are these tanks?
	• What size fire water line is adjacent to Hangar 1?
	• Where are the hydrants located?
	• What is the volume of water available from these hydrants if more than one hydrant is operating in fighting a fire at Hangar 1?
	- East Side
	• Where are the fire water tanks (other than the Fire Pond) for Hangar 2&3 located?
	  o How large are these tanks?
	• What size fire water line is adjacent to Hangars 2&3?
	• Where are the hydrants located?
	• What is the volume of water available from these hydrants if more than one hydrant is operating in fighting a fire at Hangars 2 and or Hangar 3?	

20d	Reclaimed Water - West Side • We saw that a reclaimed water tank was planned to be built between South Macon Road and Manila Drive. • Was this tank built? • How large is this tank? - East Side • Is the Moffett Field Course water using reclaimed water or potable water? • How many gallons of water a year is used by the Moffett Field Golf Course?	The water tank near the intersection of South Macon Road and Manila Road is not included in the leased premises. The MFA golf course uses reclaimed water provided by the City of Sunnyvale. The golf course uses approximately 19,000,000 gallons.
20e	Sanitary Sewer - West Side • Have any upgrades been made to the pump stations or lines that pump waste from the west side of the runways to the east, in the last 5 years? • Describe what the work that was performed. - East Side • What size sanitary sewer line connects to the City of Sunnyvale system. • Where is/are the pump stations to convey the waste from MFA to	This information is being withheld due to security considerations, but will be provided to the PSL after selection.

<table>
<tr><td></td><td>the City of Sunnyvale system</td><td></td></tr>
<tr><td>20f</td><td>Storm Drains
- East Side
• We found Building 191 Storm Drain Pump House on the left hand table on the Airport Layout Plan, but are unable to find the building on the plan itself, where is it located?</td><td>Building 191 is located near the intersection of North Perimeter Drive and North Patrol Road.</td></tr>
<tr><td>20g</td><td>Electrical
Earlier documentation lists Moffett Field electrical substations as 2.4kV, but the Airport Layout Plan the following information is provided: "Building 591 115/12KV MAIN ELECTRICAL SUBSTATION."

Describe the Electrical System currently and insert in the table below.
<table>
<tr><th></th><th>Electrical System</th><th>Upgraded</th><th>Power Lines</th><th>Transformer</th></tr>
<tr><td>WestSide (H1)</td><td>12 or 2.4 kV?</td><td>Date?</td><td>to H1</td><td>H1 12kV Transformer?</td></tr>
<tr><td>EastSide (H2/3)</td><td>12kV</td><td>Date?</td><td>From Building 591 to H2 & H3</td><td>H2/3 12kV Transformer?</td></tr>
</table>
The questions we are trying to answer in the table above :
• Is the electrical system 12kV?
• When was the electrical system upgraded from 1.4kV to 12kV on the east and west sides?
• Describe the power lines between the substations to the Hangars?
• Are the transformers for the Hangars 12kV, if not what are they?</td><td>This information is being withheld due to security considerations, but will be provided to the PSL after selection.</td></tr>
<tr><td>20h</td><td>Telecom
Describe the telecom lines and data capacity of the lines that run between West Side
• Building 254 and Building 16
• Offsite and Building 16</td><td>This information is being withheld due to security considerations, but will be provided to the PSL after selection.</td></tr>
</table>

	• Building 16 and Hangar One East Side • Off Site and Building 780 • Building 780 and Hangars 2 & 3	
21	Security We have also heard through different individuals who are regularly on site, that the following changes are due to be made very soon, can you provide greater detail? These impact the Security Plan in the proposal, and thus it is important for us to better understand NASA's own security planning. East Side We have seen an increased level of activity related to security and other changes on the East Side of the Airfield, including the Air National Guard's own recently completed cantonment gate. The Gate on Macon Road currently restricts travel between Ellis Street (inside the NASA Gate) will be removed allowing free movement of NASA NRP (semi public) access to the Golf Course and the east side of the property. What is the planned date for this change? With this change, it is assumed that NASA must have preexisting plans to create a new guarded entrance on the East Side. Is it possible to provide these preexisting plans? West Side We have also heard that there are plans to remove guards at the Ellis Street Gate and Main Gate in 2016. Can you confirm or deny this planned change? Can you provide more details on the planning as public access to NRP would mean our security planning for Hangar 1 and the Control Tower would change. Examples include: Open public access to NRP means that that we may wish to create a "soft" landscape barrier between Hangar One and NRP, we will not likely need to create an expansive fencing barrier between Hangar One and NRP as a result of this change. This change will mean we need to consider security barriers around the Control Tower more closely if guards no longer exist at the Ellis St and	East Side: The CA Air National Guard is currently building a security perimeter and access control point(s) around its cantonment area. When that perimeter is completed and the CA Air National Guard begins staffing its access control point(s), NASA will leave the Macon Road Gate open at that time. No Security Officer will stand post. Personnel who have access to the NASA Research Park will be able to access the east side (i.e. golf course). It is dependent upon the CA Air National Guard obtaining funding to complete its security perimeter. West Side: At this time, NASA plans to maintain security officers at both a main gate and Ellis Street Gate for the foreseeable future.

	Main Gates.	
22	**Plans / Drawings** Please provide the following plans & drawings. We prefer the drawings in AutoCAD or Revit vs PDF or paper; however we understand many historic drawings may only be available as scanned copies. Please place all plans and drawings on an FTP site and link them in this document whenever possible. Site drawings (as base files) in AutoCAD are needed as quickly as possible. The following drawings provided as pdf in the originally package in PDF would be extremely helpful in AutoCAD for this specific purpose: • NASA Property Map • Airport Diagram • Airport Layout Map Full site survey/topography plan(s). Alta Surveys with Meets & Bounds AutoCAD / Revit files all site drawings, including but not limited to • Horizontal Control, with dimensioned • assumed property lines • airport boundaries • easements, etc. • Underground utility detailed plan(s) (AutoCAD or Revit preferred) • Line locations • Line sized • Line depth • Easements • Points of connections • Existing Landscape Plans- planting and irrigation. • Building drawings • Hangar One MEP Drawings Only • Hangar 2 All Drawings	This information is being withheld due to security considerations, but will be provided to the PSL after selection.

	• Hangar 3 All Drawings • Building 158, Control Tower All Drawings	
23	Reports: Please provide the following reports. We prefer the reports in PDF vs paper, and links to these reports in this document whenever possible	Please see responses below.
23a	Roads - We have seen reference to major off-site intersection improvements that might be required to mitigate off site traffic impacts; however we are unable to find any study reports or specific recommendations. Please provide any reports on contemplated road improvements inside or outside Moffett Field that might impact our planning or capital costs and provide more specifics.	Please review the PEIS for additional information.
23b	NRP Plan - NASA Research Park Phasing and Implementation Plan (NRP Plan). The Plan includes a Decision Matrix which is particularly important in understanding site infrastructure plans.	NASA is unaware of this document.
23c	Geotechnical Report Geotech report with the following Scope of Services (typical project package) with recommendations for the following: • Soil & groundwater conditions including FEMA requirements to address floodplain issue • Foundations most appropriate types including design recommendations • Estimates for foundation settlement • Slab on grade floors • Lateral earth pressures for site retaining or basement walls • Site seismicity and seismic hazards • 2010 California Building Coded soil profile type and near source factors, • Effective mitigation of expansive soil • Toxic soil evaluation and remediation (eg: Typically the Geotech report includes the summary of the federal and/or private testing and includes a summary of the findings as it pertains to site modifications to be used by the design team. We do have access to the EPA and Navy Reports if they are intended to replace this element)	The general geology is composed of clays with channels and lenses of sand ranging from fine to coarse. Basically the subsurface geology is the result of alluvial fans from the Santa Cruz Mountains merging with an estuary environment from the bay. In general, the soil is coarser in the south and becomes clay in the north. Geotechnical reports will need to be prepared by the PSL based upon their proposal.

	o TCE o Total Petroleum Hydrocarbon (TPH) o Methane o Others • Corrosion characteristics and cathodic protection, • Underground Utility Analysis • Site grading and excavation, temporary and permanent slopes and trench backfill, • Construction Considerations • Planting amendments, etc. • Field Exploration and Laboratory Testing • Site and Subsurface Conditions • Site Geology and Seismicity • Discussion and Conclusions • Recommendations • References and Figures	
23d	**Building 158, Control Tower** • OSHA Directive: FAP 01-00-005 describes the annual "FAA Airport Traffic Control Tower Monitoring Program (AIRTRAF)". o Please provide a copy of the 2012 annual review. o Please provide any earlier AIRTRAF review or similar report created by NASA that includes seismic studies performed on the Air Traffic Control tower (Building 158) and its compliance or needed repairs to meet earthquake requirements. • FAA ORDER 6480.7D, Airport Traffic Control Tower and Terminal Radar Approach Control Facility Design Guidelines, 2004 includes many new requirements for "NEW" Airport Traffic Control Towers, however it is not clear if the current tower still meets FAA Part 139 and other regulations for a Class D Airport. Please provide any reports or studies that NASA has performed that review the	NASA does not have a 2012 annual review document. NASA has not performed studies regarding seismic requirements. The airfield is not governed by FAR Part 139 standards and the tower is not in compliance with those standards.

	current building to current standards.	
23e	**Hangars 2 & 3** 1. Encompassing Synopsis of the Condition and Feasible Utility of Blimp Hangars 2 & 3, Robert Dolci, et al. NASA Ames Research Center (Internal Document). 2. Hangars 2 & 3, Hazards Notice and Disclosure Report, 2000 May 31, NASA Ames Research Center. 3. Study of Hangars 2 & 3, 2000 February 25, NASA Ames Research Center (Internal Document). 4. An Initial Evaluation of Wood Components in Hangars 2 & 3, 2002 March, University of California, Forest Products Laboratory	These documents are superseded by the Re-use Guidelines for each historic building, all of which are currently posted on: http://historicproperties.arc.nasa.gov/map_reuse/reuse_guidelines.html. Regarding Hangars 2 and 3, the reuse guidelines are supplemented by the reports described in questions 28 & 29.
23f	**Hangar 2** 1. Hangar 2 Excerpts of Moffett Field Hangar Life-Safety Evaluation, Moffett Field Development 1994 February, Project, Plant Engineering Office.	These documents are superseded by the Reuse Guidelines for each historic building, all of which are currently posted on http://historicproperties.arc.nasa.gov/map_reuse/reuse_guidelines.html.
23g	**Hangar 3** 1. Structural Inspection of Hangar 3, U.S. Naval Air Station Moffett Field, 1992 July, Power Engineering Contractors. 2. Engineering Study, Structural Repairs Hangar 3, Moffett Field (NAS) California, 1992 November, EQE Engineering. 3. LTA Hangar 3 Evaluation, Structural Engineering, 1993 May 5, Neal Engineering Associates. 4. Hangar 3 Excerpts of Moffett Field Hangar Life-Safety Evaluation, 1994 February, Moffett Field Development Project, Plant Engineering Office. 5. NASA – Moffett Field NEHRP Evaluation of Seismic Vulnerability of Structures, Part I – for Priority 1 Structures, 1992 August, Rutherford and Chekene. 6. NASA – Moffett Field NEHRP Evaluation of Seismic Vulnerability of Structures,	These documents are superseded by the Reuse Guidelines for each historic building, all of which are currently posted on: http://historicproperties.arc.nasa.gov/map_reuse/reuse_guidelines.html.

	Part II – for Priority 2 Structures, 1992 August, Rutherford and Chekene.	
24	Geotechnical Reports We understand that a Geotechnical report was produced by Lowny for the Loral Development, marked as "Potential Development Area" in the RFP. May we have a copy of this report.	NASA does not possess noted reports
25	Geomatrix Report (8/4/00) We understand this report was prepared for the EIS and gives estimated bearing capacities and settlements for shallow foundations. May we have a copy of this report.	NASA does not possess noted reports
26	Hangars 2 & 3, Degenkolb Engineering We understand that a report was produced by Degenkolb Engineering in which piles were recommended for the masonry towers in Hangars 2 & 3, in addition this report contains details regarding the concrete bents that serve as the primary footings and are key elements in reinforcing the Hangars. The elements called out within this report are key to life safety and restoration costs and therefore are keys to understanding out to approach occupancy and reuse. May we have a copy of this report, and any estimates for repairs that were provided by Degenkolb or others to NASA.	NASA does not possess noted reports
27	EIMP Final Environmental Issues Management Plan by EKI (3/1/05) We understand that this report discusses mitigation measures for deep foundations and describes issues with driving piles. May we have a copy of this report	This is a publicly available document posted, among other places, on the NRP website. http://www.nasa.gov/sites/default/files/578499main_eimp_-_complete_document_-_final_1_march_20057.pdf
28	Hangar 2 Roof We understand that the roof of Hangar 2 leaks down the center of it quite extensively in the winter. What year did this leak begin? Where any studies as to the cause of the leaking conducted by NASA, and what was the determination of the cause of the leak? Where any cost estimates to the leaks performed? May we have a. Copies of the studies on the cause of the leaking. b. Any cost estimates for repair of the leaks. c. Any detailed drawings and photographs that might exist of the roof	Report is available at http://historicproperties.arc.nasa.gov/hangar1

	elements that potentially leak and that are targets for repair during restoration.	
29	Hangar 3 Door We understand that Hangar 3 currently has a door that is inoperable and currently is in the open position. When did this door become inoperable? Where any studies as to what needs to be done to repair the door? Where there any cost estimates to repair the door completed? May we have a. Copies of the studies on the cause of the door interoperability b. Any cost estimates for repair (we understand a door on Hangar 2 was recently repaired, if the problems are similar for Hangar 3 and no estimates have been prepared, the cost background on the repair for Hangar 2's door would be sufficient). c. Please also provide any detailed drawings and maintenance manuals that exist for the Hangar 2 & 3 doors and their related machinery and motors.	Report is available at http://historicproperties.arc.nasa.gov/hangar1
30	Infrastructure Master Plan We understand that a master plan was created that details the utilities required for development. In specific, this master plan contains drawings detailing the location of utilities for the East Side of Moffett Field and recommendations for upgrading infrastructure on the East Side of the field. May we have copies of the following two reports a. NASA Research Park Phasing and Implementation Plan (BKF, August 1, 2007) b. NASA Ames Research Center Infrastructure Master Plan (BKF/AECOM, Jan 2011)	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
31	Water & Fire Suppression Since fire suppression and thereby water are key elements in the three Hangars, we have been looking closely at these. We understand that detailed reports were produced on NASA's need for water (Water Modeling) and for storage of water for emergencies (Emergency Water Storage). May we have copies of these two reports.	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
32	Please provide clarification to the items noted in red. Hangar One and Moffett Federal Airfield Request for Proposals – May 28, 2013	The Past Performance Reference Check questionnaire is available at http://historicproperties.arc.nasa.gov/hangar1/.

	"1. Offeror and Key Personnel Instructions: The Government requires that a Past Performance Reference Check form be completed for each reference. Specific forms for each Development Team entities/Key Personnel will be available for download at http://historicproperties.arc.nasa.gov/hangar1. The Offeror shall complete items I and II (we were unable to locate on the form "Items I and II) on the appropriate form and send it to the reference. This may be done via email. 2. Offeror and Key Personnel Instructions to their References: The Offeror should request the Reference to complete the rest of the form (there is no information for the Reference to complete). Additional pages may be used to expand on questions (No questions are asked in the form) as needed. Answers must be independent of input from the Offeror and/or Key Personnel, and answers must not be disclosed to the Offeror and/or Key Personnel.	
33	<u>Section 1</u> • Two "A" and "E" firms that have worked closely together in the past vs a single "A&E firm". How does the government feel about this substitution, or is an A&E Firm a specific requirement for qualification? • Is it advantageous to provide more entities"professional" team members (eg: security, marketing, etc) in our response if more exist, or would it be distracting and not necessary?	There is no requirement to have a single "A&E Firm." Per the Government preferences stated on page 23 of the RFP, it is advantageous to have a team that has worked together on Similar Projects.
34	<u>Section 3 & 4</u> What are the GSA definitions for the following terms for participants in responding to the RFP? I am assuming there are GSA specific qualifications (meaning) for each one of these types of participants in the proposal. • Financial Equity Partner • Partner • Co-Venture • Participating Principal	There are no specific GSA definitions. Proposers should interpret these participants as you would expect in commercial business transactions.
35	An estimate of the cost to reside Hangar One has been estimated to be	Potential cost scenarios are included in the CARP that is available at

	$32M. Will you release the study that is the source of that estimate?	http://historicproperties.arc.nasa.gov/hangar1/.
36	Once MFA is leased under a long term ground lease, will NEPA continue to apply since future actions by the lessee would not be federal actions?	Yes. The airfield will remain Federal property.
37	If improvement projects at MFA are for private uses will prevailing wage laws still apply?	Yes.
38	Will you publish the attendee list/webinar for today's Pre-proposal conference?	The list has been posted at http://historicproperties.arc.nasa.gov/hangar1/.
39	Payment Method. To whom should the check be address to? GSA? NASA? What type of a check? Cashier's? Should the check be submitted with the proposal? On October 16, 3 pm, where?	See Page 17 of RFP. The Certified or Cashier's check for the $500,000 bid deposit, to accompany the proposal, must be issued by a bank chartered within the United States with branches in the State of California.
40	What type of proof are you expecting? -Funds in Escrow? -Bank statement? -Bank guarantee?	See Page 27 of the RFP.
41	What percent share of the ARFF costs will be applicable to MFA?	Under the MFA option and as described on page 9 of the RFP, the PSL and all other airfield users will be responsible to pay 100% of the ARFF costs.
42	Rent & Economic Proposal Who is our counterpart here? NASA Ames? GSA? NASA HQ?	NASA, on behalf of the U.S. Government
43	Who is responsible for vapor intrusion investigation and mitigation associated with the reconstruction of Hangar One?	Please review the 1993 MEW ROD and the 2010 ROD Amendment for the Vapor Intrusion Pathway at http://go.usa.gov/TdHW A diagram of Vapor Intrusion Area of Responsibility is attached (Attachment #1).
44	Who will be responsible for repairs if there is seismic damage to the hangar or runways or other facilities or infrastructure?	The LA will contain provisions regarding casualty and damage, and will set forth the parties' rights and obligations following a casualty. The LA also will contain insurance provisions.
45	NASA operating and maintenance cost for the airfield? Exact numbers? Who will provide? Any other cost contributors?	NASA's airfield operating and maintenance cost for FY 2013 is $7,413,967.
46	What happens if selected lessee learns of info from NASA/GSA before it signs the lease that causes lessee to abandon its leasing interest? Can PSL walk with no penalty?	Prior to LA execution, the PSL would be released from any obligations under the RFP in the event of a force majeure. Otherwise, the bid deposit would be retained by the Government as liquidated damages in the event the PSL does not execute the LA.
47	Can we have copies of data submitted to previous RFI's related to Hangar	We expect the Offeror to propose its own creative solutions under the term

	One (around 2005/2006)?	and conditions contained in the RFP.
48	Is sale or consumption of alcoholic beverage permitted in H-1 or elsewhere in MFA, e.g. in a new restaurant (similar to hotels at National Parks)?	NASA Ames prohibits the consumption of alcoholic beverages on-site except in limited circumstances. To the extent this question contemplates a restaurant in Hangar One (or elsewhere on NASA property), NASA will have to analyze the impacts of that proposed use under NEPA and evaluate code compliance issues associated with that use. Furthermore, there may be jurisdictional and other issues regarding the sale of alcoholic beverages on NASA property.
49	Is it permissible to establish residential or overnight living accommodation within H-1 or the MFA area?	Residential uses may be permitted subject to further NEPA analysis and consultation with SHPO, in accordance with Section 106 of the NHPA. However, such proposal may not meet the Government's preference stated on Page 26 of the RFP.
50	What is the remaining life of the runways at MFA? When does NASA anticipate runways need to be repaved? Are there any cost estimates for repaving the runway?	This information is available in the 2012 pavement evaluation report available at http://historicproperties.arc.nasa.gov/hangar1/.
51	Can we remove the fence between H-1 and the Moffett Field Historical Society museum and erect a new fence to separate H-1 from MFA?	NASA would have to analyze a specific proposal, among other things, with respect to security, traffic and environmental impacts.
52	Contaminants – you mentioned that the Navy will be responsible for cleanup of subsurface contaminants but that we should "coordinate" with the Navy regarding any potential contamination from residual hazardous materials remaining beneath the epoxy coating. Does this mean that the Navy would also be responsible for the cost of abating or mitigating these residual contaminants?	With respect to the residual hazardous materials remaining beneath the epoxy coating on Hangar 1, the Navy's proposed final remedy and long term management plan requires that residual hazardous substances be managed to prevent unsafe exposures or releases to the environment. The Navy's final remedy and long-term management plan require concurrence by USEPA and other environmental regulators. Your proposed rehabilitation and reuse of Hangar 1 must take into account the final remedy and long term management plan.
53	Please confirm that the proposal response will be evaluated only on the criteria identified in Section V.C. of the RFP. Are these factors weighted equally, if not, what is their relative ranking? Will GSA use a numerical or adjectival approach to evaluate proposals?	The RFP is not a Government procurement and is not subject to the Federal Acquisition Regulations. The Government does not intend to evaluate proposals in the same ways, or using the same methodologies, typically used in Federal Acquisition based procurements.
54	Please describe the plan approval and permitting process for renovations and improvements at MFA. Will any local jurisdictions be involved? Will NASA perform inspection and Certificate of Occupancy functions?	The NASA Ames policy regarding codes (APD 8829.1) will be posted at http://historicproperties.arc.nasa.gov/hangar1. NASA/GSA is not aware of any State or local discretionary approvals for development authorized by the RFP. NASA will perform inspections for code compliance.

55	Will GSA/NASA consider proposals from non-US based companies? Will the inclusion of non-US based companies on a proposal team downgrade the evaluation of that team?	The Government will not accept proposals from Development Teams based in NASA-designated countries. The current list of designated countries is available at http://oiir.hq.nasa.gov/nasaecp/DCList_06-14-13.pdf. Firms that are based in non-designated countries would not be evaluated differently than U.S.-based firms.
56	What is the annual operating budget for MFA airfield?	$7,413,967
57	What is the annual operating budget for MFA golf?	See P&Ls in Attachment #2
58	What other items are budgeted for the MFA site?	There are no other budgeted items.
59	Hangar One-Responsibility for long term management/liability of institutional control, maintenance and repair of the coating on Hangar One is unresolved between the Navy and NASA. Costs from the FFS are approximately $6M. How should the bidders deal with this issue? There are rumors in the community that the coating on Hangar One is failing and is an issue between NASA and the Navy. How should this be addressed in any proposal?	The coating will require long-term management as described above in Response #52. Bidders should decide how to address any cost issues and clearly state any assumptions they make to support their approach.
60	Basic dimensional drawings of Hangar 1 in TIF format are avail as part of the public record. Why are the same minimal drawings not avail for H2 & H3?	These were not developed since NASA did not need these drawings for the other hangars
61	Is MFA a superfund site?	Yes, MFA is on the National Priorities List due primarily to offsite TCE (from semiconductor manufacturing facilities south of Highway 101) in the groundwater that has migrated and comingled with Navy and NASA contamination.
62	Are there sprinklers in hanger 2 and 3?	Only for lower level shops
63	What is the surface area of the Hangar One that is to be re-sided?	Exterior Materials Removed from Hangar One: Description — Sq. Ft. Built-up Roofing — 85,132 Mansard Panels (4'x8' - previous upper black area of hangar) — 323,552 Robertson Panels (4'x8' - previous silver area of hangar) — 648,672 Corrugated Window Panes — 35,508 Ground Level Flat Windows — 185,745 Elevated Flat Windows — 9,702 Total — 1,228,311

		Exterior Doors: Overhead Doors 9 Ea Eastside Large Overhead 1 Ea Man-Doors 17 Ea
64	What information is there on the electrical vaults of Hangar One?	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
65	What are the plans for access to the leased area with the Security Gates?	See question #21
66	The RFP Chapter-VI "Proposal Organization and Content" is unclear regarding the allowable page count limit for the different sections. Section-1 (pages 19 through 24): does not give a page count, what is the page count limit for this section ? Section-2 (Offer's Concept, pages 24 through 27). gives a page count limit of 30 pages, please confirm that the 30 page limit only applies to Section-2; Section-3 (Financial, page 27): does not give a page count, what is the page count limit for this section ? Section-4 (pages 27 through 28): does not give a page count, what is the page count limit for this section?	There are no page count limits for Sections 1, 3 and 4.
67	The RFP allows 90,000 SF of potential development, please provide clarification on the flexibility for future phases and development options on square footage for square footage trades. Does the NADP allow for new buildings to be developed if existing buildings are razed and the overall build area does not increase?	Development may be permitted subject to further NEPA analysis and consultation with SHPO, in accordance with Section 106 of the NHPA. However, such proposal may not meet the Government's preference stated on Page 26 of the RFP.
68	What is the condition and capability of site drainage features and facilities including flood protection facilities? What, if any, modifications to these features and facilities will be needed to accommodate anticipated climate change and sea level rise?	This information is being withheld due to security considerations, but will be provided to the PSL after selection. Climate change modification standards have not been developed yet.
69	Based on the Pavement Evaluation Report (RFP Appendix A Item 6) has the Government forecasted a going forward cost to maintain the required Pavement Condition Index (PCI) of 65? If so please provide a copy of the	Yes. The budget estimate is in the 2012 Pavement Evaluation Report as is available at http://historicproperties.arc.nasa.gov/hangar1/.

	budget estimate?	
70	Are there any available reports regarding the existing NAVAIDS and airfield electrical infrastructure? Has the Government developed any budget estimates for the future cost to maintain these facilities? If these exist, please provide copies.	This information is being withheld due to security considerations, but will be provided to the PSL after selection. No.
71	What are the capabilities and condition of existing aircraft fueling facilities within the area to be leased?	The existing aircraft fueling facility is operated by DLA/DESC subcontractor LB&B and has a capacity of 150,000 gallons. Fuel at this fueling point is not available under the leasehold (see #6)
72	What is the designated airfield "design aircraft?"	NASA is not familiar with this terminology
73	What is the current condition of all structures in the proposed leased area with respect to seismic vulnerability? Does the Government have any or will it impose any seismic performance requirements for these building structures once the lease is in place? If so, do the performance requirements exceed local building code minimum requirements for protection or life safety?	NASA has not conducted a comprehensive study of all the buildings within the proposed leased area with respect seismic vulnerability. Yes. Upon any renovation, construction, or change of occupancy use. Construction must meet the requirements of APD 8829.1. See question #1.
74	Has the Government conducted any studies addressing the risks associated with earthquake induced liquefaction and lateral spreading? If such event results in significant damage to the airfield or hanger facilities, how would the cost of repair and replacement be shared given the ultimate reversion of the property to the Government?	NASA has not prepared any studies specifically addressing the risks associated with earthquake induced liquefaction and lateral spreading. The LA will contain provisions regarding casualty and damage, and will set forth the parties' rights and obligations following a casualty. The LA also will contain insurance provisions.
75	Will existing utilities support future facility development allowed and/or contemplated by the MFA RFP?	See page 10 and 11 of RFP for discussion on utilities. For utility services to be provided by NASA for future development, it will be dependent upon the proposal.
76	Does the floor slab of Hanger One lie on an aggregate layer (e.g., sand, base rock, etc.), and if it does, how thick is the layer?	NASA has not studied the thickness and composition of the material below the floor slab.
77	Is NASA/GSA aware of any State or local discretionary approvals that may be required for development authorized by the RFP, and if so, what are they?	We assume this question pertains to issues such as code compliance, construction permitting and inspection. Based on that assumption, NASA/GSA is not aware of any State or local discretionary approvals for development authorized by the RFP.
78	How current is the noise study referenced in RFP Appendix A, Item 7? The	The August 28, 2000 is the most current noise study. The study included

	title of the document suggests that the noise study covers the period from 1999 to 2010. However, the date of the document is August 28, 2000.	projected noise modeling through 2010.
79	What is the fleet mix considered in RFP Appendix A Item 7 *Assessment of Aircraft Noise Conditions at Moffett Federal Airfield (1999-2010)*? Is this fleet mix compatible with airport operations that contemplate 33% government (NASA and CANG) and 67% private as outlined in the RFP? Are there any significant off-site noise sensitive land uses that might constrain the future fleet mix from an aircraft noise perspective? Could the future fleet mix and flight operations trigger excessive community noise concerns?	The aircraft types included in the modeling assumptions are shown in Table 1 (current operations) and Table 2 (future operations) of the subject report. The report can be found here: http://historicproperties.arc.nasa.gov/hangar1/downloads/mfa_airfield_noise_2000.pdf. The assessment completed in 2000 has not been revised for the RFP. But compatibility will be assessed based on types and frequency of aircraft proposed by the PSL. Unknown
80	What is the status of the After Action Completion Report for Hangar One?	The draft After Action Completion Report was distributed for comments by the Navy in July 2013. The report will be posted in the near future at http://www.bracpmo.navy.mil
81	The RFP mentions 8000 annual operations are reserved for CANG and Federal users. If these air operations are not used on a monthly prorated basis can the Lessee take advantage of the unused operations?	Proposals should be developed in accordance with the flight operations described on page 9 of the RFP.
82	The RFP mentions that CANG currently operates the Airfield Flight/Operations Building 16 hours a day. Are there restrictions (e.g. aircraft noise) that preclude 24 hour per day operations?	There are no restrictions that preclude 24 hour operations.
83	Will future utilization of Runway 32L/14R require either a reduction in runway length, implementation of additional declared distances and/or installation of an Engineered Material Arresting System in order to meet Runway Safety Area requirements?	No
84	Given the current NAVAIDS, what are the landing minimums that prevail during IFR conditions?	A diagram depicting the landing minimums is attached (Attachment #2).
85	The horizontal distances between the parallel runways (625 feet apart) does not comply with current standards for duel simultaneous operations even during VFR conditions. Is there a waiver in place to allow duel simultaneous operations? Would any such waiver continue to apply when airport operations are	Simultaneous takeoffs and landings are not authorized for the reasons noted. There is no waiver.

	taken over by a private airport operator?	
86	Do Bay Area Regional Airspace considerations result in any factors that might constrain future airfield operations at Moffett?	To NASA's knowledge there are no Regional Airspace considerations that will impact future operations at Moffett.
87	Is there a current Airport Layout Plan (ALP)? Can we get a copy? Please provide a copy of the current and last three years operating budgets of the airfield, including operating costs, operating revenues and capital expenditures. Please provide the projected operating budgets including capital budgets for 2014 and 2015 as developed by NASA.	Yes, the 2010 Airport Layout Plan is available at http://historicproperties.arc.nasa.gov/hangar1/. NASA will provide copies of the last three years of budgets and expenditures to the PSL
88	Who is responsible to maintain and upgrade (as needed) existing airport traffic control equipment? If it is CANG pursuant to its lease, please provide a copy of the lease agreement. Also please confirm this lease agreement is assignable to the private lessee.	There are three agreements between NASA and the CANG which are discussed on pages 8 through 11 of the RFP. Copies of these agreements will be provided in the near future at http://historicproperties.arc.nasa.gov/hangar1/. Per page 9 of the RFP, only the MOA will be assigned to the PSL.
89	Are there any additional conditions assessments for Hangar One that are in process, planned, or required? If yes, please provide expected dates on completion as well as copies once such studies are complete.	NASA is unaware of any such condition assessments as related to Hangar 1.
90	Can the area around the north end of Hangar One be reconfigured to allow full use of the north hangar doors? Will the Government work with the Lessee either through easements or adding additional leased area to accommodate use of the north hanger doors?	No
91	What is meant by supporting "ongoing government needs"? As described in Section II, Opportunity.	NASA expects the PSL to maintain MFA to allow for continued use by the Government as described on page 9 of the RFP.
92	In the potential development area are there any categories of use that would not be allowed?	Any proposed use must be consistent with the preferences stated in the RFP, comply with all applicable laws, regulations and policies and must be otherwise acceptable to NASA.
93	What are the performance criteria for the new cladding for Hanger One, i.e., what is the required useful life?	There are no specific performance criteria for the Hangar 1 siding.
94	Are there structural drawings or any further information available for the Terminal Building/Air Traffic Control Tower – Building 158? If so please provide them.	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
95	Please provide any drawings and/or as-builts or any documentation of	This information is being withheld due to security considerations, but will be

	the existing navigational or airfield lighting aids including drawings of: ALSF-2, ILS and/or, Airfield Lighting and/or Signage.	provided to the PSL after selection.
96	Are there structural drawings or any information available for Building 10? If so please provide them.	Building 10 is not part of the leased premises.
97	Are there any as-built drawings for the utility/helium tunnel under Hangar One? If yes, please provide them.	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
98	Notwithstanding the soil remediation recommendations in the 2011 report for Hangar One, please confirm it will not be Government requirement that the existing Hanger One slab be demolished and replaced?	The Government does not require that the slab be demolished.
99	There is an annex building attached to the east side of Hangar 3. Are there structural drawings or any information available for this building?	This information is being withheld due to security considerations, but if available will be provided to the PSL after selection.
100	Have there been conditions assessments or any relevant reports prepared for Hangars 2 and 3 since 2006? When were these prepared, and by whom?	Two reports have been completed and are available at http://historicproperties.arc.nasa.gov/hangar1/.
101	What are the most current historic studies of Shenandoah Plaza Historic District and adjoining potential districts (Shuttle program buildings)? Please provide copies.	Go to http://historicproperties.arc.nasa.gov
102	We assume that some of the exterior Hangar One panels were salvaged. May we have access to them?	Samples were retained and will be provided to the PSL for use after selection. A sample of the metal siding was provided to the Moffett Field Historic Society Museum. http://moffettfieldmuseum.org
103	With respect to Hanger One, are there specific mitigation measures obligated by the 2002 Programmatic Agreement (beyond compliance with the Standards)? If so, please elaborate.	No
104	The Historical Re-use Guidelines for Building 33 discuss construction of a 3rd story addition. Will this be a requirement of the LA? Are there any drawings available for this addition?	There is no requirement for the construction of a 3rd floor in Building 33.
105	Are operating budgets for last five years available for the ARRF available? Please confirm the lessee's anticipated percentage share of the ARRF budget.	The average annual cost of Crash Fire Rescue is valued at approximately $3.4M. See question #12.
106	Is there a capital plan for the firefighting facility? If so, please provide.	There is no capital plan for the investment in firefighting facility improvements, apparatus refurbishment/replacement, and other large cost investments.

107	What agency will be responsible for continued operation of the ARFF - NASA, PSL, CANG, or other?	NASA
108	Does the 22% trip reduction requirement from the 2002 PEIS/ROD apply to any new development described in the RFP?	No
109	Does NASA anticipate any limitations or restrictions in the use of the 90,000 square feet of developable space identified in the RFP, or the potential re-use of Hangars One, Two or Three, that result from NASA Ames traffic circulation and control system?	Yes. There are restrictions on disturbance of monitoring wells and development over the Regional Groundwater Plume.
110	Please confirm the MFA lessee will not be responsible for the realignment of Cody Road south of Hangar One?	The PSL will not be obligated to realign Cody Road south of Hangar One.
111	Are existing facilities operations subject to any air quality permit requirements, and if yes, are such facilities in compliance with those permit requirements?	PSL will be required to obtain all necessary air quality permits for the facilities it leases.
112	What is the likelihood that the RFP requirement to re-side Hangar One within two years of the lease will cause the 100 tons/year of construction-related NOx emissions to be exceeded, thereby requiring a slow-down in construction activity elsewhere at the NASA Ames Research Center?	The requirement to re-side Hangar One within 2 years is unlikely to impact construction activity elsewhere at NASA Ames Research Center.
113	Have the "burrowing owl preserves" contemplated by the 2002 PEIS/ROD been formally established, and have conservation easements been recorded for same?	The preserves are formally established through NASA Ames Research Center's "Burrowing Owl Habitat Management Plan," but there are no conservation easements on the areas. Easements would need to be placed on the preserves as part of the lease.
114	Have any threatened or endangered species other than the burrowing owl been identified within the lease area? What about their habitat? Have risks to threatened or endangered species ever impacted air flight operations or ground/facility operations within or adjacent to the lease area?	The burrowing owl is not a threatened or endangered species; it is a federal "Species of Concern" and California State "Species of Special Concern." The endangered western pond turtle and Congdon's tarplant have been identified in the area, as well as habitat for the California clapper rail, salt marsh harvest mouse, and western snowy plover. No.
115	What is the Navy's schedule for adopting the ROD for the final remedy for Site 29? Are there any publicly available draft documents relating to the	The Final Record of Decision (ROD) for IR Site 29, Hangar 1, is schedule to be signed in May 2014. All Navy documents for Site 29 are available at the Information Repository located at the Mountain View Public Library, 585 Franklin Street, Mountain View, CA 94041.

	development of the "final remedy" that have not already been made available with the RFP?	
116	Are there any areas of environmental impact on or under the MFA leasehold site for which a responsible party (not the lessee) has not been identified and accepted responsibility? If so, what areas of the MFA leasehold site are impacted by same and what is the nature and extent of the contamination?	None known.
117	What Settlement Agreements, Federal Facility Agreements, Consent Decrees, Consent Agreements or other administrative or judicial agreements or orders pertain to environmental contamination on the MFA leasehold site?	The Navy is operating under a Federal Facility Agreement (FFA) with the U.S. Environmental Protection Agency and the Regional Water Quality Control Board.
118	Are vapor barriers or other forms of vapor mitigation required at the MFA leasehold site outside of the MEW Vapor Intrusion Study Area?	Yes, for new construction.
119	Is there a plan in place for the East Airfield and runway areas that describes U.S. EPA and Navy-approved procedures for managing environmental issues, e.g., vapor intrusion, contaminated soil, etc., similar to the EIMP?	NASA is unaware of any such USEPA and Navy approved procedures.
120	Have surveys for asbestos and lead paint been conducted at all structures/buildings on the MFA leasehold site? What structures currently have asbestos containing materials and lead-based paint? Does the Navy and/or NASA plan to conduct abatement?	Yes. All buildings constructed before 1981 are assumed to have asbestos materials. Buildings built after 1981 may have asbestos building components. All buildings are assumed to have lead-based paint. No.
121	What current operations in the MFA leasehold area use hazardous materials, where are they located, and what types of hazardous materials are used? What regulatory authority/agency inspects/oversees these activities?	NASA and all other users of the MFA leasehold area utilize petroleum products, fertilizers, pesticides and herbicides to conduct necessary operations and property management activities. The Santa Clara Department of Environmental Health is the oversight and inspection agency. Their regulatory authority is covered under several State and Federal laws and regulations.
122	Are Hangars Two and Three known or suspected to contain bats? Is so, what kind?	Yes. Mexican free-tailed bat and red bat have been found.
123	Who provides public services (utility, fire, police) to the Sunnyvale municipal golf course? How are these services paid for?	City of Sunnyvale

		NASA maintains airfield lighting and trees that penetrate FAR, part 77.
124	Will PEIS SOCIO-1b apply to the build-out of the MFA space contemplated by the RFP?	No
125	Beyond the 2002 Preliminary EIS (PEIS) have any other cultural resources (i.e. archeological) within or adjacent to the lease area been identified, either through study or by accident? If so, please make that documentation available.	No
126	There are a number of areas identified in the 2002 PEIS that are identified as "potentially archaeologically sensitive areas." Has NASA, the Navy, Air National Guard, or GSA found any evidence of archaeological resources at these sites or others within or adjacent to the lease area?	No
127	Access: a. What is the plan for opening the Main Gate? b. What is the plan for opening the South (Ellis) Gate? c. Will the gate on South Macon Road be opened? d. Will the Lockheed Gate (at East Patrol Road and First Avenue) be opened? e. Will the East Gate (at Macon Road and Fifth Avenue) be opened? f. Will opening any of these gates require additional environmental review and/or off-site traffic mitigations?	a-f, except c. Except with regard to the gate on South Macon Road, NASA has no current plans to open any of these gates. c. With respect to South Macon Road, see answer 21
128	Security: a. What security measures will be required to separate the leased area from the rest of NASA Ames Research Center? b. What security measures will be required to allow opening of any or all of the gates listed under "Access"? c. Who will provide police protection within the leased area?	a. These measures are already in place. A fenceline surrounds the airfield. All gates to get onto the airfield require either a badge programmed to access the electronic access control gates or a special key. Personnel gaining unescorted access to the airfield will go through a NASA background investigation and receive special training for accessing the airfield. Access to the east side, but outside the airfield fenced perimeter, is currently limited. However, once the CANG 129th RQW is controlling access to their cantonment area, access to the east side will be the same as gaining access to the NASA Research Park. b. The current plan for NASA Ames Research Center does not include opening any of the gates (exception: South Macon Road as discussed above).

		c. Law enforcement for the majority of the leased area will be provided by Federal law enforcement agencies. The emergency/first response will be performed by the NASA Ames Security Police. Secondary response and investigation will be performed by other Federal law enforcement (e.g. FBI, ATF, US Marshal, etc.) However, a small portion of the leased area is within Proprietary jurisdiction. While emergency/first response will still be performed by the NASA Ames Security Police, secondary response and investigation in Proprietary jurisdiction will be performed by state peace officers (e.g. Santa Clara County Sheriff).
129	Utilities: Electric a. Will Moffett Substation remain active and serving Switchgear C in NRP South? b. How will CANG be served? c. Pages 10 & 11 (Item 8) of the RFP: If Hangar 1 continues with minimal electric demand can it stay on NASA electric, even though the Eastside/Airfield is switched over to PG&E? Same question for the "Potential Development Area" identified on Exhibit G of the RFP.	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
130	Telecom a. Will telecom service be provided through NASA network or will PSL be required to bring in new service(s) from Outside Service Providers?	NASA will work with the PSL to bring in new service.
131	Water a. Will project continue to be served directly by NASA water distribution system, with individual meters at each project building? b. If a new water distribution system is required in Eastside/Airfield, can Hangar 1 continue to be served	a. NASA plans to continue to provide water service to the MFA. The PSL will pay for such service through the ISP. b. There is no current requirement to construct a new water system based on existing use.

	directly by NASA water distribution system? c. If a new water distribution system is required in Eastside/Airfield, will CANG continue to be served directly by NASA water distribution system?	c. Yes.
132	Recycled Water d. Will project be required to switch Eastside/Airfield irrigation uses to recycled water? e. Will project be required to switch any indoor uses to recycled water?	d. The MFA golf course currently uses reclaimed water and is expected to continue to do so. e. No
133	Storm Drain a. Will any improvements that may be indicated for the existing North Patrol Road Ditch and Northern Channel, and the various pumps currently in place, be required to be corrected or will making these improvements be at the discretion of the PSL depending on the desired use of the northern portion of the Eastside/Airfield?	Depending on the proposal, the PSL may be required to make improvements to the storm drainage system.
134	Steam a. Background: Building 10 houses the existing steam plant, which (per 2011 Infrastructure Master Plan) is still in service in and supplies Buildings 12, 14, 15, 17, 18, 19, 108, 109 (swimming pool and dressing rooms), 476 and Hangar 1. IMP calls for a new boiler to be installed in Building 19 to serve Buildings 17, 18, and 19, and for Buildings 12, 14, 108, 109 and 476 to be demolished. Finally, the Building 10 boiler was to be downsized but continue to supply Building 15 and Hangar 1. b. What, if any, of the work described in the IMP was completed? c. Will NASA still require steam service to Building 15?	Hangar 1 has no steam service. Building 10 is not in the leased premises and its steam system was shut down in 2013. Building 55 steam plant serves hangars 2 and 3. Boilers are new as of 2013 and its steam distribution is "as is" condition. Buildings listed are not part of the leased premises.

	d. Has NASA added steam service to any other buildings, or does NASA plan to add steam service to any other buildings?	
135	Pavement Condition: a. The following streets are outside of the lease boundary, but will need to be used by the lessee for access to the site. Will NASA continue to maintain them after the lease is in place? If not, who will be responsible for the maintenance of these streets: Macon Road (South and East of the lease boundary) Cody Road Zook Road (West of the airfield) Cummins Road (West of Hangar 1)	NASA will maintain the roads outside of the leased premises. The PSL will contribute to such maintenance through the ISP.
136	Entitlements / Development Plan: a. Page 10 (Item 6) of the RFP: There is existing OSP telecom running through Parcel 7 (the development parcel south of Hangar 1). Will that be relocated to accommodate development? If so, does the easement to the OSP require them to relocate their facilities or is this a PSL cost?	If relocation of existing lines is required, the PSL will bear the cost.
137	Lease Obligations: a. Page 5 (Item B) of the RFP: Is there an outline of the PSL obligations regarding maintaining historic property and the "specific services" NASA will provide? b. Page 5 (Item B) of the RFP: What are the costs associated with the "specific services" NASA will provide? c. Page 5 (Item B) of the RFP: What are the costs associated with the plan review, permitting, and inspection services NASA will provide?	a. There is no outline of specific maintenance obligations for historic property. The PSL will be expected to assume NASA's obligations under Section 110 of the NHPA to maintain historic properties. b-c. The LA will set forth all of the specific services to be provided by NASA and the costs thereof. The Minimum LA Terms (page 35 to 37 of RFP) outline these services.
138	Environmental Remediation a. Does the PSL take on any environmental remediation	a. Depending on the proposal, the PSL may take on responsibility and/or liability for any residual contamination for the PSL's acts or

	responsibility or any liability related to (i) existing contamination at the MFA leasehold site, or (ii) any contamination – known or unknown – at the site not caused by the PSL, pre-existing or not? This question excludes the obligation of the PSL stated in the RFP to re-side Hangar One. b. Will the Navy continue to actively remediate contaminated sites at Moffett Field? When will it be done? In the meantime, what are the physical and timeline constraints, if any, to the PSL's development of the MFA leasehold area that are connected to the government's active and planned site remediation? c. What does it mean on page 26 of the RFP that the PSL must accept "the remaining hazardous materials encapsulated on the steel frame of Hangar One? d. Is there any pending litigation related to the contamination and surrounding communities that could impact remediation methods or timetable?	omissions. b. The Navy will continue its operation under the FFA. However, these obligations do not constrain development of the MFA leasehold area. The Navy's transfer agreement with NASA requires that the Navy receive coordinated access to required areas in order complete remediation activities. c. The PSL would be responsible for any contaminated material currently encapsulated that is exposed during residing or other alterations. d. No.
139	Munitions: a. What types of munitions are stored within the potential lease site? b. What are the government's plans and specific timeframes regarding moving munitions storage off the MFA lease site - either at the munitions storage site in and near the golf course, or anywhere else within the potential MFA lease site? c. What are current safety provisions for safe handling and storage, what is exposure/risk to individuals on site? d. Has any site assessment been conducted at the storage sites for soil or groundwater contamination? If so what are the results? e. Has any seismic or other safety assessment been conducted on the munitions storage sites? If so what are	This information is being withheld due to security considerations, but will be provided to the PSL after selection. However, generally speaking the bunkers are at near capacity with the CANG as the primary user and they manage the security of all bunker usage. NASA uses a very small percentage of the storage space and must contact the CANG for access. There have been no known assessments for seismic, radiological, soil contamination, or unexploded ordnance.

	the results? f. Has any radiological assessment been conducted on the munitions storage sites? If so what are the results? g. What are the options for safely storing the munitions outside the lease site? h. Has any site assessment been conducted at the munitions storage sites for unexploded ordnance, soil or groundwater contamination? **i.** In the event that soil and/or surface or groundwater contamination or unexploded ordinance is subsequently discovered in connection with the munitions storage areas, which government entity is responsible for the remediation of same?	
140	Fire Protection: a. What are the water supply source, static pressure and residual GPM at PSI for Hangar One, Two and Three? b. The Preliminary Fire Risk Assessment (Appendices F) proposes not having special Hazard Suppression Systems (foam) in the Hangar #1 Building hangar. Is the intent not to protect the Hangar or is the Special Hazard Suppression System (foam) required? Does this also apply to Hangar 2 and 3 Buildings? c. Fire Protection 9.b states "Due to the height of the hangar, the installation of a wet pipe sprinkler system at the interior of the high bay spaces is not practical. The water droplets formed by a typical sprinkler head are so small that the water droplet will be either evaporated or turned to steam long before the water droplet has traveled the 180 feet from the peak of the hangar to the floor where a fire would likely be located. Water would not reach the fire in any quantity to effectively control a fire of any size." Please confirm fire sprinklers are not required in the high bay spaces. Does this apply to Hangars 2 and 3 since they are of wood construction? d. Is foam system to be designed per ETL 12-15? If Design per ETL 02-15 is the requirement of 90% of the plane silhouette in one minute not required? e. Can the Hangar floors be broken up into foam zones so adjacent	a-c. This information is being withheld due to security considerations, but will be provided to the PSL after selection. d. ETL 02-15 is applicable to military installations. The requirements of NFPA 409 and 11 shall form the basis of design and installation of fire protection systems in Group I hangar occupancies. e. No, unless a physical separation of the individual zones is accomplished through an approved means of fire resistant construction.

	system will flow foam in lieu of the entire hangar to reduce the amount of GPM required to supply the foam systems?	
141	Hangar One Electrical: a. Are there any as-built drawings of the work performed during the de-skinning project? b. Where were the electrical / telecom services disconnected / capped during the de-skin project? c. If capped, can we connect back to the existing service? Or run new dedicated lines? d. Is there any information on existing motor controls or switch gear for Hanger One? e. Who is the authority having jurisdiction that will be reviewing the designs and performing the inspections?	This information is being withheld due to security considerations, but will be provided to the PSL after selection.
142a	**Golf Course and Golf Operation Questions** **Financials:** Please provide: • Historical Income and P&L Statements for the last three years along and a current Balance Sheet. • Year-to-date financial statements and budgets (including all departments run through the Club Operations: Golf Operations/Pro Shop, Golf Course Maintenance, Building Maintenance, Food & Beverage, General & Administrative, etc.). • Last year's Workers Compensation bill for determination of MOD, to include payroll classifications and discounts. • Accounting software used for point-of-sale and back-office accounting.	• See Attachment 3 for last three FY P&L and Balance Sheet • There were no worker's compensation claims filed in FY12. • Intuit QuickBooks Enterprise Edition for backend accounting and FORE! for the Golf Course POS. The food service is in the process of being upgraded to Vivonet Halo Restaurant POS.
142b	**Staffing:** Please provide: • A list of employees by department, including salaries, wages and hours per full time employee. • If available, please provide staff model by month, including seasonal Full Time Equivalents to determine seasonal staff flex.	The PSL can either enter into an agreement with the NASA Exchange to continue to operate the golf course or bring in its own golf course operator. NASA will work with the PSL to provide relevant information that can be disclosed under the Privacy Act.

	• Employee benefit plan information (e.g. medical, dental, 401 (K), disability, etc.), including summary of coverage and the total monthly premiums (for employer and employee). • Current Organizational Chart • Employee Handbook	
142c	**Rate Sheet:** Please provide: • Current and/or historical list of published rates. Greens fees, cart fee, rental clubs, loyalty programs, special discounts in place for seniors, military, local residents, etc. • Any annual membership programs in place. • Menu pricing for all F&B offerings.	• See Attachment #4 and #5 for current and previous green fees • NASA Exchange does not have a membership program • See Attachment #6 for normal menu and Attachment 7 for catering/banquet

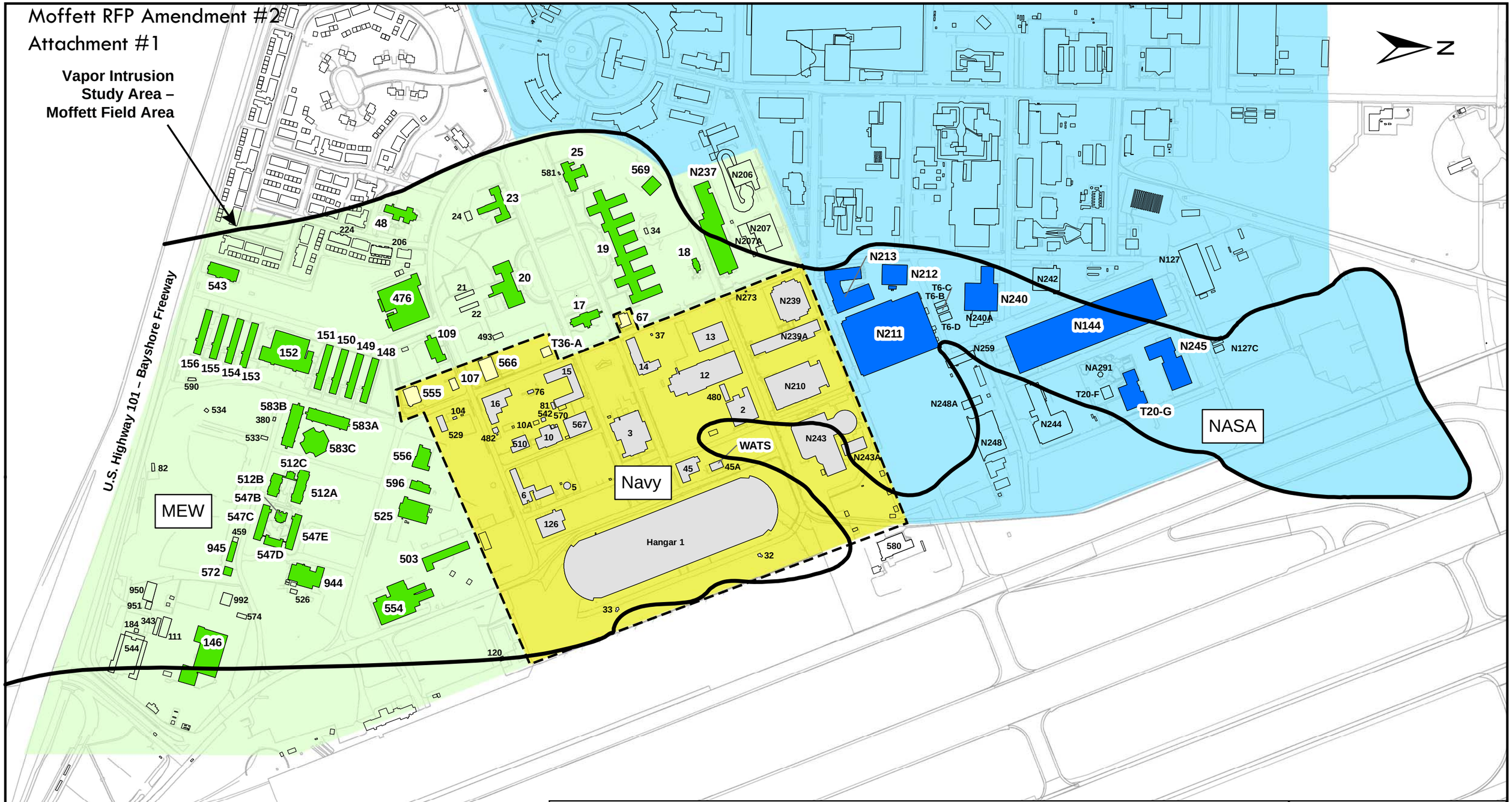
142d	**Rounds:** Please provide:
	• Breakdown of the number of rounds per type of player, current and historical (e.g. resident, military, senior, cardholder, etc.)
	• Breakdown of budgeted rounds in current year
		• Number of rounds:
		  • FY2012=37,300 rounds
		  • FY2011=35,200 rounds
		  • FY2010=34,300 rounds
		• The NASA Exchange does not budget rounds.

142e	**Structures:** Please provide: • Clubhouse and Golf shop features, size (sq. ft.). • Maintenance Building features, size (sq. ft.). • Food & Beverage facilities (e.g. dining rooms, banquet rooms, bars, etc.), hours of operations, size (sq. ft.), features, services.	• Clubhouse and Golf shop totals 6,100 square feet • Maintenance Buildings are 1,000 sq. ft. for the maintenance shop, 2,400 sq. ft. for the covered storage, 4,365 sq. ft. for the cart charging/maintenance facility • Dining room, bar, outside patio are approx. 4,000 sq. ft. The MFA golf course is open Sunrise to Sunset (summer= 6am-8pm; winter= 7am-5pm), 363 days a year (closed Thanksgiving & Christmas) Restaurant : Mon-Sun: 6:30 – 6pm, except Thursday open until 8:00pm
142f	**Equipment:** Please provide: • List of current maintenance vehicle and equipment inventory including year, model and date purchased by manufacturer type (e.g. Toro, John Deere).	• See Attachment #8 for listing of equipment • The lease for both the golf carts and the turf equipment are attached (Attachment #9).

	• Current terms of lease or if equipment is owned.	
142g	**Golf Carts:** Please provide: • Total number of club owned golf car and features by manufacturer type (e.g. Club Car, EZ GO). • Terms of lease including commencement and expiration date, any early rollout terms (if applicable) or indicate if carts are owned.	• The NASA Exchange owns no golf carts. 60 Yamaha YDRE golf carts are leased. See question 142f.
142h	**Property Taxes, Insurance, and Water:** Please provide: • Please list if not included in income statement/P&L. • Copy of insurance policy or summary of coverage. • Water cost per 1000 gallons, or per acre foot and any accompanying water agreements. • Source of Water. • Water quality (excellent, good, fair, poor) include any relevant water characteristics (e.g. high in salts, TDS levels, etc).	• Since the golf course is Federal property, NASA pays no property taxes. • The LA will set forth the PSL's insurance requirements. • The price for non-potable water in FY12 was $2.66 per one-thousand gals • The source of the non-potable water is City of Sunnyvale.
142i	**Other Amenities:** Please provide: • List of any other amenities that are run through the Club operations.	Driving range
142j	**Golf Course Agronomic Statistics:** Please provide: • Total number of maintained golf course acres. • Grass varieties found on golf course (e.g. tees, greens, fairways, and roughs). • Type of irrigation system, operating system and age of equipment.	• 133 acres • The variety of grass on the tees is mixed Rye, Poa and Kikuyu. On the greens they are Bentgrass and Poa and on the fairways the dominant grass is kikuyu mixed with some Rye grass, except the fairway on the 8th hole in the flat area 200 yards to the green Bermuda grass is dominant due to soil condition that is below sea level. On the rough they are kikuyu grass mixed with native grass and weeds. The driving range is planted with a mixed rye grass and the hill areas have been seeded with tall fescue and native grasses. • The Irrigation system is automatic with electrical control station and is programmed manually to switch on the electrical valves. Because

		the reclaimed water has proven to be unfriendly to the existing valves and sprinklers, we have been replacing them with brass valves and sprinklers. When the old pipes need replacing, they are replaced with PVC pipe. Therefore, the irrigation system has components ranging from very old to new.
142k	**Marketing Information:** Please provide: • Current marketing plan and any marketing affiliations. • Sample adds/offers that have been placed in local or national publications.	• Attend one Bay Area Golf Show, Yelp advertisement, Nor-Cal Golf Guide, Value Book, Club 19 and website (www.moffettgolf.com) • 2 for 1 with cart rental (Value Book, Nor-Cal and Club 19). Kiosk offer: bring 3 golfers and play for free
142l	**Environmental Constraints / Obligations:** Please Identify: • Any environmental constraints or obligations that might affect operations or future development considerations.	With respect to hazardous materials, the two Navy landfills, Sites 1 & 22, are restricted through institutional controls. No development or alterations are allowed. No drinking water wells or other uses of groundwater near Hangar 3 are allowed under institutional controls. Existing monitor wells cannot be disturbed without Navy and regulatory agencies approval.
142m	**Other Questions:** • Would an additional East gate or entrance near the golf course ever be possible, even if just for golfers? Will the same level of security always be applicable? • Where was the soil brought from to build up the hills for the golf course? Has there been any environmental analysis of the soil for contamination? If so, what were the results?	• No, see #128 • Soil was contracted with Disposal Management Services (DMS) and brought in from hundreds of sites across the bay. Each site was tested and full reports were approved by NASA's environmental office prior to the batches being brought in.

Moffett RFP Amendment #2
Attachment #1



LEGEND

Estimated TCE 5 parts per billion (ppb) plume boundary in shallow groundwater

Vapor Intrusion Areas of Responsibility

- NASA
- MEW
- Navy

NOTES:
Prepared by EPA on August 23, 2011

NASA – National Aeronautics and Space Administration
MEW – Middlefield-Ellis-Whisman
WATS – West-Side Aquifers Treatment System

0 200 400 600 800 1000 Feet

Figure A1

Vapor Intrusion Areas of Responsibility Moffett Field Area

ES080811113812BAO_Fig_A1_VaporIntrusion.ai_082311_lho

MOUNTAIN VIEW, CALIFORNIA | AL-410 (FAA) | 13066

ILS OR LOC/DME RWY 32R

MOUNTAIN VIEW / MOFFETT FEDERAL AFLD (NUQ)

LOC I-NUQ	APP CRS	Rwy ldg	9197
110.35	322°	TDZE	31
		Apt Elev	37

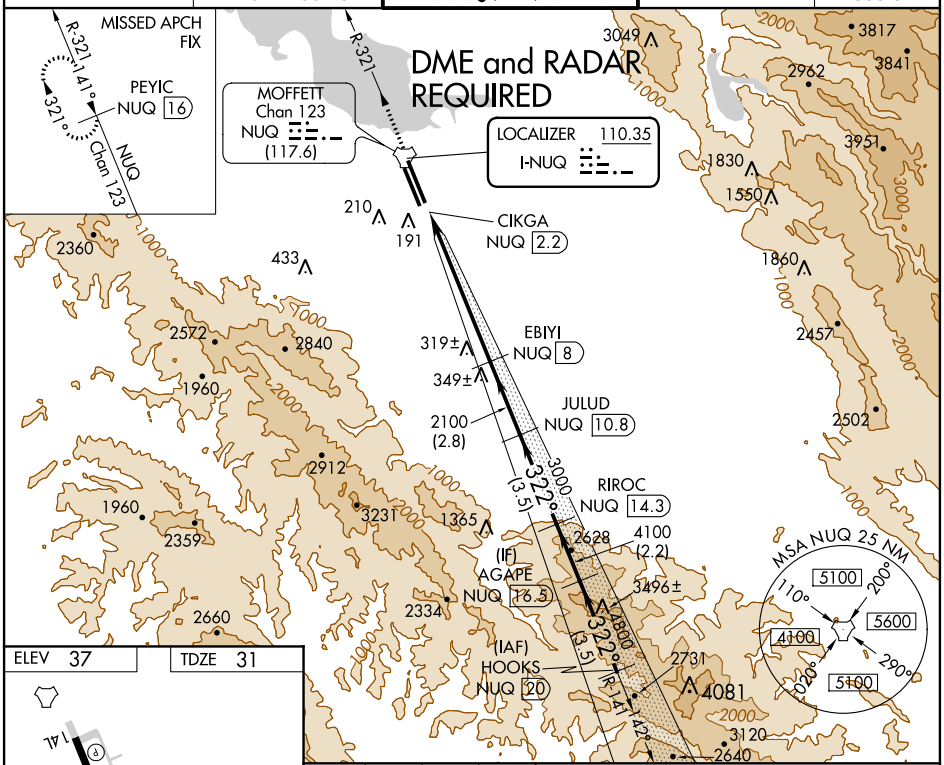
T NA

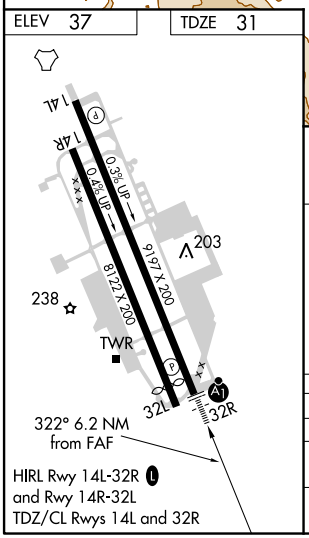
DME from NUQ TACAN. Simultaneous reception of I-NUQ and NUQ DME required. For inoperative ALSF, increase S-LOC 32R Cats A/B visibility to RVR 5000 and Cat E to 2. Inoperative table does not apply to S-ILS 32R. TACAN required. Circling to Rwy 32L NA at night. Helicopter visibility reduction below RVR 4000 NA.

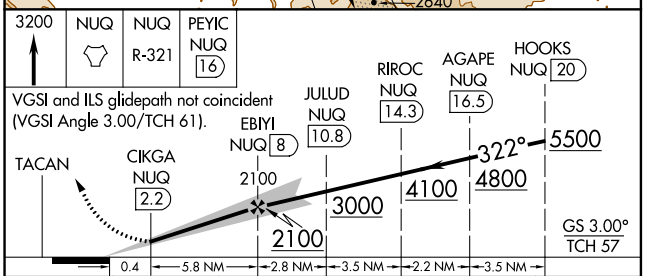
ALSF-1

MISSED APPROACH: Climb to 3200 via NUQ TACAN and NUQ R-321 to PEYIC/NUQ 16 DME and hold.

ATIS	NORCAL APP CON	MOFFETT TOWER ★	GND CON	CLNC DEL
124.175 283.0	120.1 290.25	119.55 L (CTAF) 346.25	121.85 336.4	380.8







CATEGORY	A	B	C	D	E
S-ILS 32R	281/40 250 (300-¾)				
S-LOC 32R	580/40 549 (600-¾)		580/50 549 (600-1)	580/60 549 (600-1¼)	580-1½ 549 (600-1½)
CIRCLING	580-1 543 (600-1)		600-1½ 563 (600-1½)	620-2 583 (600-2)	840-2¾ 803 (900-2¾)

MOUNTAIN VIEW, CALIFORNIA
Orig-A 07MAR13

37°25'N-122°03'W

MOUNTAIN VIEW / MOFFETT FEDERAL AFLD (NUQ)

ILS OR LOC/DME RWY 32R

SW-2, 22 AUG 2013 to 19 SEP 2013

SW-2, 22 AUG 2013 to 19 SEP 2013

Moffett RFP Amendment #2
Attachment #3

Golf Course at Moffett Field
Profit & Loss
October 2012 through September 2013

	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	Jul 13	Aug 13	Sep 13	TOTAL
Ordinary Income/Expense													
Income													
Tips	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5000 · Business Income													
5003 · Interest Income	0.44	0.42	0.44	0.44	0.39	0.44	0.42	0.44	0.42	0.44	0.00	0.00	4.29
5030 · Grill	7,544.61	6,756.28	5,521.04	7,976.84	7,185.99	9,043.06	9,172.93	8,075.32	9,175.80	8,034.54	7,912.57	0.00	86,398.98
5031 · Bar	9,158.33	8,873.13	5,295.13	7,749.00	7,270.89	10,495.88	12,878.46	12,774.23	14,253.59	12,922.84	14,267.75	0.00	115,939.23
5032 · Catering	2,912.00	880.00	0.00	0.00	0.00	0.00	1,602.55	6,943.00	4,175.00	4,911.00	4,025.00	0.00	25,448.55
5033 · Short/Over Grill	4.01	-502.91	8.08	-201.34	-109.88	-87.74	-48.79	-125.55	-86.29	9.12	-51.07	0.00	-1,192.36
5034 · Green Fees/ Carts	69,235.00	65,885.00	38,072.00	56,479.92	58,908.00	68,670.00	78,676.00	90,574.00	82,699.00	94,312.00	78,612.75	0.00	782,123.67
5035 · Pro Shop	15,726.78	10,950.28	12,170.93	10,056.55	8,531.06	10,690.25	8,308.63	10,309.92	9,063.23	9,673.27	12,997.53	0.00	118,478.43
5036 · Over/Short Green Fees	-83.95	-3.32	109.97	105.83	-20.11	152.94	57.74	18.03	186.10	-281.90	90.40	0.00	331.73
Total 5000 · Business Income	104,497.22	92,838.88	61,177.59	82,167.24	81,766.34	98,964.83	110,647.94	128,569.39	119,466.85	129,581.31	117,854.93	0.00	1,127,532.52
Total Income	104,497.22	92,838.88	61,177.59	82,167.24	81,766.34	98,964.83	110,647.94	128,569.39	119,466.85	129,581.31	117,854.93	0.00	1,127,532.52
Cost of Goods Sold													
5500 · Cost of Goods Sold													
5505 · Catering COGS (Catering Cost of Goods Sold)	1,161.58	242.15	0.00	0.00	0.00	0.00	794.22	1,273.82	1,679.01	969.52	560.01	0.00	6,680.31
5504 · Range Keys	174.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	174.97
5501 · Grill	7,833.43	7,073.10	4,921.43	7,102.79	7,687.25	7,625.50	8,583.56	10,554.09	7,675.85	9,368.66	6,087.42	0.00	84,513.08
5502 · Pro Shop	12,730.82	14,292.65	6,782.05	12,375.78	7,042.67	-7,759.55	6,611.44	5,379.27	4,156.97	6,822.48	3,855.80	0.00	72,290.38
5503 · Bar	5,321.74	2,372.63	2,220.45	2,588.96	3,730.70	4,236.41	6,339.24	4,333.46	4,879.38	6,984.51	6,109.46	0.00	49,116.94
5500 · Cost of Goods Sold - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,136.59	0.00	1,136.59
Total 5500 · Cost of Goods Sold	27,222.54	23,980.53	13,923.93	22,067.53	18,460.62	4,102.36	22,328.46	21,540.64	18,391.21	24,145.17	17,749.28	0.00	213,912.27
Total COGS	27,222.54	23,980.53	13,923.93	22,067.53	18,460.62	4,102.36	22,328.46	21,540.64	18,391.21	24,145.17	17,749.28	0.00	213,912.27
Gross Profit	77,274.68	68,858.35	47,253.66	60,099.71	63,305.72	94,862.47	88,319.48	107,028.75	101,075.64	105,436.14	100,105.65	0.00	913,620.25
Expense													
6847 · Equipment Golf Course	0.00	213.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	213.24
6200 · Office Expense													
6201 · Office Supplies	22.97	563.62	282.77	5.99	433.35	100.21	266.59	496.59	663.77	100.17	122.29	0.00	3,058.32
6202 · Cell phone Tee Minus one	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	0.00	55.00	0.00	0.00	495.00
6203 · Telephone	350.68	489.62	349.40	303.34	307.08	312.30	314.69	324.45	323.79	321.52	326.55	0.00	3,723.42
6204 · Postage and Delivery													
6204A · Tee - 1 Postage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.63	0.00	0.00	9.63
6204 · Postage and Delivery - Other	0.00	0.00	0.00	0.00	13.12	0.00	0.00	0.00	0.00	0.00	48.70	0.00	61.82
Total 6204 · Postage and Delivery	0.00	0.00	0.00	0.00	13.12	0.00	0.00	0.00	0.00	9.63	48.70	0.00	71.45
6205 · Internet	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	0.00	0.00	698.00
6206 · Licenses POS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	2,000.00	0.00	2,600.00
6230 · Computer Supplies/Repair	0.00	0.00	0.00	0.00	0.00	0.00	24.84	0.00	0.00	0.00	0.00	0.00	24.84
6241 · T-1 Office Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	244.99	0.00	0.00	0.00	244.99
Total 6200 · Office Expense	498.45	1,178.04	756.97	434.13	878.35	537.31	730.92	945.84	1,302.35	1,156.12	2,497.54	0.00	10,916.02
6500 · Personnel related													
6549 · Tee - 1 Wages													
6555 · Bar Payroll	945.41	1,396.84	1,106.90	1,724.33	1,405.09	2,496.15	2,402.76	2,303.27	3,259.63	2,801.09	3,659.30	0.00	23,500.77
6556 · Grill payroll	5,309.19	7,825.35	6,955.55	13,305.20	9,678.08	6,862.36	7,115.04	7,177.43	7,674.32	7,576.59	8,863.35	0.00	88,342.46
Total 6549 · Tee - 1 Wages	6,254.60	9,222.19	8,062.45	15,029.53	11,083.17	9,358.51	9,517.80	9,480.70	10,933.95	10,377.68	12,522.65	0.00	111,843.23
6749 · T - 1 Benefits													
6756 · Grill Kaiser	436.51	436.51	436.51	436.51	439.94	439.94	439.94	439.94	439.94	1,089.43	115.20	0.00	5,150.37
Total 6749 · T - 1 Benefits	436.51	436.51	436.51	436.51	439.94	439.94	439.94	439.94	439.94	1,089.43	115.20	0.00	5,150.37
6649 · T - 1 Bonus/Awards													
6656 · Grill Bonus	-1,132.83	0.00	1,727.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	594.54
6655 · Bar Bonus	0.00	0.00	84.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84.10
Total 6649 · T - 1 Bonus/Awards	-1,132.83	0.00	1,811.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	678.64
6550 · Wages													
6551 · Operations payroll	5,857.24	7,113.64	6,729.64	11,930.97	8,030.11	8,154.04	8,599.78	8,228.18	7,138.29	8,279.61	12,374.17	0.00	92,435.67
6557 · Range payroll	2,076.39	2,548.72	3,012.70	4,981.79	1,896.47	3,600.07	3,774.04	3,606.27	3,816.84	3,484.51	5,760.86	0.00	38,558.66
6558 · Shop payroll	3,745.14	4,811.65	4,805.59	6,569.36	4,729.43	4,770.16	5,227.65	4,955.69	4,948.98	5,347.06	7,633.16	0.00	57,543.87
6559 · Maintenance payroll	24,559.06	33,284.20	32,232.54	49,548.14	33,148.70	34,341.63	32,980.11	33,873.18	33,771.16	33,448.74	50,382.84	0.00	391,570.30
Total 6550 · Wages	36,237.83	47,758.21	46,780.47	73,030.26	47,804.71	50,865.90	50,581.58	50,663.32	49,675.27	50,559.92	76,151.03	0.00	580,108.50
6650 · Bonus/Awards													
6651 · Operations Bonus	-1,465.83	0.00	2,162.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	696.94
6657 · Range Bonus	-561.42	0.00	807.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	245.64
6658 · Shop Bonus	-925.02	0.00	1,336.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	411.47

Moffett RFP Amendment #2
Attachment #3

Golf Course at Moffett Field
Profit & Loss
October 2012 through September 2013

	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	Jul 13	Aug 13	Sep 13	TOTAL
6659 · Maintenance Bonus	-5,871.96	0.00	8,674.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,802.68
Total 6650 · Bonus/Awards	-8,824.23	0.00	12,980.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,156.73
6750 · Benefits													
6751 · Operations Kaiser	1,434.81	1,434.81	1,434.81	1,434.81	1,446.53	1,446.53	1,446.53	1,446.53	1,446.53	1,446.53	1,446.53	0.00	15,864.95
6757 · Range Kaiser	1,438.99	1,438.99	1,438.99	1,438.99	1,451.56	1,451.56	1,451.56	1,451.56	1,451.56	1,451.56	1,451.56	0.00	15,916.88
6758 · Pro Shop Kaiser	350.11	350.11	350.11	350.11	353.54	353.54	353.54	353.54	353.54	353.54	353.54	0.00	3,875.22
6759 · Maint Kaiser	9,995.76	9,995.76	10,158.16	10,588.56	10,679.78	10,883.78	10,883.78	10,883.78	10,883.78	10,883.78	10,883.78	0.00	116,720.70
Total 6750 · Benefits	13,219.67	13,219.67	13,382.07	13,812.47	13,931.41	14,135.41	14,135.41	14,135.41	14,135.41	14,135.41	14,135.41	0.00	152,377.75
Total 6500 · Personnel related	46,191.55	70,636.58	83,453.93	102,308.77	73,259.23	74,799.76	74,674.73	74,719.37	75,184.57	76,162.44	102,924.29	0.00	854,315.22
6700 · Employee Training													
6701 · Golf Course	0.00	0.00	0.00	0.00	60.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00
6702 · Tee minus One	0.00	0.00	129.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	129.00
Total 6700 · Employee Training	0.00	0.00	129.00	0.00	60.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	189.00
6800 · Op Expense													
6820 · Kitchen Supply	606.17	477.42	465.66	501.44	273.27	115.44	614.33	515.11	197.32	371.52	292.01	0.00	4,429.69
6811 · Marketing	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	38.00	0.00	138.00
6801 · Liability Insurance	17,182.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	17,182.00
6803 · Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	59.37	0.00	0.00	0.00	59.37
6805 · Linen Service	580.55	487.92	470.28	589.61	497.52	572.68	645.83	478.06	503.76	568.70	464.87	0.00	5,859.78
6810 · Advertising													
6810a · T-1 Advertising	0.00	0.00	0.00	24.50	0.00	0.00	0.00	24.50	0.00	73.50	0.00	0.00	122.50
6810 · Advertising - Other	0.00	0.00	0.00	0.00	36.75	73.50	73.50	0.00	0.00	0.00	0.00	0.00	183.75
Total 6810 · Advertising	0.00	0.00	0.00	24.50	36.75	73.50	73.50	24.50	0.00	73.50	0.00	0.00	306.25
6814 · Dues and Subscriptions	29.99	284.99	129.99	109.99	29.99	29.99	29.99	29.99	29.99	29.99	0.00	0.00	734.90
6830 · Janitorial Services													
6830A · Tee - 1 Janitorial	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	148.65	0.00	148.65
6830 · Janitorial Services - Other	1,510.00	1,450.00	1,450.00	1,450.00	1,450.00	1,472.75	1,450.00	1,450.00	1,540.00	1,450.00	1,450.00	1,450.00	17,572.75
Total 6830 · Janitorial Services	1,510.00	1,450.00	1,450.00	1,450.00	1,450.00	1,472.75	1,450.00	1,450.00	1,540.00	1,450.00	1,598.65	1,450.00	17,721.40
6831 · Pro Shop Supplies	206.25	30.29	95.27	216.78	-27.96	0.00	595.78	63.70	347.39	377.39	56.94	0.00	1,961.83
6832 · Resturant Supplies	0.00	0.00	0.00	0.00	0.00	68.46	0.00	0.00	0.00	0.00	0.00	0.00	68.46
6833 · Janitorial Supplies													
6833A · T-1 Janitorial Supplies	298.88	336.11	0.00	130.14	172.00	162.58	195.11	180.28	159.25	298.31	84.65	0.00	2,017.31
Total 6833 · Janitorial Supplies	298.88	336.11	0.00	130.14	172.00	162.58	195.11	180.28	159.25	298.31	84.65	0.00	2,017.31
6834 · Maintenance Golf													
6834A · Course Supplies	1,000.51	2,408.48	201.06	2,119.55	1,006.75	4,921.49	5,829.66	4,976.27	3,921.69	2,268.11	1,114.53	0.00	29,768.10
6834B · Turfgrass Supplies (fertalizer, pestecides)	2,808.82	0.00	2,574.83	0.00	1,431.30	0.00	6,128.32	875.92	0.00	60.60	0.00	0.00	13,879.79
6834 · Maintenance Golf - Other	3,408.33	1,194.26	660.93	966.03	624.92	1,125.03	2,699.92	823.75	2,245.60	2,126.69	5,909.50	0.00	21,784.96
Total 6834 · Maintenance Golf	7,217.66	3,602.74	3,436.82	3,085.58	3,062.97	6,046.52	14,657.90	6,675.94	6,167.29	4,455.40	7,024.03	0.00	65,432.85
6837 · Fuel	2,779.42	712.00	1,131.10	973.95	1,320.85	2,533.91	1,577.94	2,288.49	892.00	1,261.18	1,284.49	0.00	16,755.33
6838 · Tee minus One repairs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	374.00	0.00	374.00
6839 · Decorations etc													
6839A · Decor T-1	0.00	94.08	0.00	0.00	0.00	26.46	0.00	150.00	0.00	0.00	0.00	0.00	270.54
Total 6839 · Decorations etc	0.00	94.08	0.00	0.00	0.00	26.46	0.00	150.00	0.00	0.00	0.00	0.00	270.54
6840 · Satelite Service													
6840A · T-1 Satelite Service	117.99	117.99	117.99	117.99	117.99	121.49	121.49	121.49	121.49	121.49	0.00	0.00	1,197.40
6840 · Satelite Service - Other	117.98	117.98	117.98	117.98	117.98	121.48	121.48	121.48	121.48	121.48	242.97	0.00	1,440.27
Total 6840 · Satelite Service	235.97	235.97	235.97	235.97	235.97	242.97	242.97	242.97	242.97	242.97	242.97	0.00	2,637.67
6845 · Equipment Bar & Grill	59.49	474.14	47.99	51.46	19.63	20.79	35.99	31.32	276.10	410.99	20.99	0.00	1,448.89
6846 · Equipment Lease/ Rental	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	0.00	74,540.07
6846a · Equipment Lease T-1	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	0.00	330.00
6848 · Equipment Repairs	0.00	0.00	0.00	134.77	0.00	224.03	2,079.05	52.80	0.00	4,875.00	96.48	0.00	7,462.13
6849 · Uniforms	173.12	0.00	0.00	930.00	0.00	0.00	0.00	38.00	0.00	0.00	0.00	0.00	1,141.12
6902 · Bank Service Charges	3,921.40	1,955.53	1,394.90	1,708.57	1,777.49	1,874.34	2,289.43	2,428.35	2,053.57	2,312.39	0.00	0.00	21,715.97
Total 6800 · Op Expense	41,607.27	16,947.56	15,664.35	16,949.13	15,654.85	20,270.79	31,294.19	21,455.88	19,275.38	23,633.71	18,384.45	1,450.00	242,587.56
Total Expense	88,297.27	88,975.42	100,004.25	119,692.03	89,852.43	95,607.86	106,699.84	97,121.09	95,762.30	100,952.27	123,806.28	1,450.00	1,108,221.04
Net Ordinary Income	-11,022.59	-20,117.07	-52,750.59	-59,592.32	-26,546.71	-745.39	-18,380.36	9,907.66	5,313.34	4,483.87	-23,700.63	-1,450.00	-194,600.79
Other Income/Expense													
Other Income													
8100B · Exchange Transfers to Golf	0.00	20,000.00	45,000.00	60,000.00	10,000.00	25,000.00	20,000.00	20,200.00	0.00	0.00	50,000.00	0.00	250,200.00
Total Other Income	0.00	20,000.00	45,000.00	60,000.00	10,000.00	25,000.00	20,000.00	20,200.00	0.00	0.00	50,000.00	0.00	250,200.00

Moffett RFP Amendment #2
Attachment #3

Golf Course at Moffett Field
Profit & Loss
October 2012 through September 2013

	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	Jul 13	Aug 13	Sep 13	TOTAL
Net Other Income	0.00	20,000.00	45,000.00	60,000.00	10,000.00	25,000.00	20,000.00	20,200.00	0.00	0.00	50,000.00	0.00	250,200.00
Net Income	**-11,022.59**	**-117.07**	**-7,750.59**	**407.68**	**-16,546.71**	**24,254.61**	**1,619.64**	**30,107.66**	**5,313.34**	**4,483.87**	**26,299.37**	**-1,450.00**	**55,599.21**

	Oct 11	Nov 11	Dec 11	Jan 12	Feb 12	Mar 12	Apr 12	May 12	Jun 12	Jul 12	Aug 12	Sep 12	TOTAL
Ordinary Income/Expense													
Income													
5000 · Business Income													
5039 · Service Income	0.00	0.00	0.00	0.00	0.00	0.00	0.00	240.00	0.00	0.00	0.00	0.00	240.00
5003 · Interest Income	0.44	0.42	0.44	0.47	0.42	0.44	0.42	0.44	0.42	0.44	0.44	0.42	5.21
5030 · Grill	7,261.54	6,874.86	7,421.88	6,423.24	7,524.12	5,096.34	7,773.58	7,942.76	9,309.77	8,260.62	9,170.98	8,945.83	92,005.52
5031 · Bar	9,584.78	7,337.18	7,989.67	6,808.92	7,474.84	6,266.61	8,609.01	10,079.48	10,760.59	10,338.07	10,406.76	8,872.23	104,528.14
5032 · Catering	3,420.00	675.00	1,085.00	0.00	416.00	750.00	709.00	8,624.00	3,382.00	3,360.50	7,189.25	4,602.00	34,212.75
5033 · Short/Over Grill	2.51	-20.58	-56.97	-70.18	50.66	-121.17	-126.78	-65.34	-62.36	7.46	9.31	-40.74	-494.18
5034 · Green Fees/ Carts	88,531.50	72,185.00	69,724.00	66,127.00	67,090.00	55,554.00	75,369.00	99,805.00	93,280.50	98,814.92	91,024.68	77,520.10	955,025.70
5035 · Pro Shop	9,737.70	6,009.16	10,180.93	7,977.78	8,352.77	9,426.48	8,398.60	12,638.40	11,321.84	13,280.75	10,749.40	11,479.00	119,552.81
5036 · Over/Short Green Fees	49.50	-31.25	378.75	-464.27	129.03	471.32	-369.88	59.20	-141.44	32.26	175.87	339.20	628.29
5040 · Advertizing Income	20.00	0.00	0.00	55.00	0.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	85.00
Total 5000 · Business Income	118,607.97	93,029.79	96,723.70	86,857.96	91,037.84	77,454.02	100,362.95	139,323.94	127,851.32	134,095.02	128,726.69	111,718.04	1,305,789.24
Total Income	118,607.97	93,029.79	96,723.70	86,857.96	91,037.84	77,454.02	100,362.95	139,323.94	127,851.32	134,095.02	128,726.69	111,718.04	1,305,789.24
Cost of Goods Sold													
5500 · Cost of Goods Sold													
5505 · Catering COGS (Catering Cost of Goods Sold)	0.00	0.00	0.00	0.00	0.00	0.00	361.82	414.86	58.12	1,204.35	1,486.88	930.00	4,456.03
5504 · Range Keys	0.00	0.00	0.00	0.00	134.94	0.00	174.97	0.00	0.00	134.97	0.00	0.00	444.88
5501 · Grill	7,279.54	5,711.71	5,164.57	5,302.93	6,496.96	3,481.44	6,262.91	8,790.47	9,871.82	4,814.07	8,259.91	10,609.11	82,045.44
5502 · Pro Shop	5,972.79	8,509.54	-396.67	2,926.15	5,934.54	10,179.82	4,339.82	8,798.37	9,777.46	5,081.84	6,602.69	1,966.84	69,693.19
5503 · Bar	3,164.45	3,081.30	1,733.58	5,417.71	2,542.40	2,178.95	2,570.90	6,154.33	4,162.90	3,919.67	4,513.94	8,182.99	47,623.12
Total 5500 · Cost of Goods Sold	16,416.78	17,302.55	6,501.48	13,646.79	15,108.84	15,840.21	13,710.42	24,158.03	23,870.30	15,154.90	20,863.42	21,688.94	204,262.66
Total COGS	16,416.78	17,302.55	6,501.48	13,646.79	15,108.84	15,840.21	13,710.42	24,158.03	23,870.30	15,154.90	20,863.42	21,688.94	204,262.66
Gross Profit	102,191.19	75,727.24	90,222.22	73,211.17	75,929.00	61,613.81	86,652.53	115,165.91	103,981.02	118,940.12	107,863.27	90,029.10	1,101,526.58
Expense													
6901 · Prior Period Adjustment	0.00	0.00	0.00	2,436.55	-277.74	0.00	0.00	0.00	0.00	0.00	0.00	1,595.50	3,754.31
6200 · Office Expense													
6201 · Office Supplies	198.46	295.31	718.39	208.77	186.75	221.68	84.73	329.20	167.36	428.94	218.33	83.61	3,141.53
6202 · Cell phone Tee Minus one	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	0.00	0.00	55.00	1,000.00
6203 · Telephone	381.44	338.74	345.53	348.05	399.32	343.39	341.56	347.98	356.58	359.36	349.49	349.00	4,260.44
6204 · Postage and Delivery													
6204A · Tee - 1 Postage	0.00	0.00	0.00	88.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	88.00
6204 · Postage and Delivery - Other	0.00	0.00	8.80	88.00	0.00	0.00	0.00	0.00	0.00	14.48	0.00	0.00	111.28
Total 6204 · Postage and Delivery	0.00	0.00	8.80	176.00	0.00	0.00	0.00	0.00	0.00	14.48	0.00	0.00	199.28
6205 · Internet	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	837.60
6206 · Licenses POS	49.00	49.00	49.00	49.00	49.00	0.00	0.00	0.00	0.00	600.00	2,000.00	0.00	2,845.00
6230 · Computer Supplies/Repair	179.00	0.00	0.00	0.00	0.00	0.00	48.70	0.00	0.00	0.00	241.98	0.00	469.68
6241 · T-1 Office Supplies	77.97	0.00	138.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	216.94
6200 · Office Expense - Other	108.40	0.00	0.00	0.00	59.56	0.00	557.58	0.00	0.00	0.00	0.00	0.00	725.54
Total 6200 · Office Expense	1,169.07	857.85	1,435.49	956.62	869.43	739.87	1,207.37	851.98	698.74	1,472.58	2,879.60	557.41	13,696.01
6500 · Personnel related													
6549 · Tee - 1 Wages													
6555 · Bar Payroll	1,317.52	1,588.72	1,471.38	1,655.43	500.04	0.00	0.00	0.00	0.00	194.84	1,246.68	791.06	8,765.67
6556 · Grill payroll	7,663.48	10,259.44	10,568.52	10,981.80	11,037.79	17,629.41	10,425.81	10,448.25	10,355.03	11,620.80	13,630.01	10,454.68	135,075.02
Total 6549 · Tee - 1 Wages	8,981.00	11,848.16	12,039.90	12,637.23	11,537.83	17,629.41	10,425.81	10,448.25	10,355.03	11,815.64	14,876.69	11,245.74	143,840.69
6749 · T - 1 Benefits													

6756A · Grill Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6755A · Bar Employee Kaiser	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6756 · Grill Kaiser	1,651.81	1,651.81	1,651.81	1,651.81	1,768.19	1,768.19	1,768.19	1,768.19	1,768.19	-895.17	436.51	436.51	15,426.04
6755 · Bar Kaiser	301.10	301.10	301.10	301.10	-301.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	903.30
Total 6749 · T - 1 Benefits	1,952.91	1,952.91	1,952.91	1,952.91	1,467.09	1,768.19	1,768.19	1,768.19	1,768.19	-895.17	436.51	436.51	16,329.34
6649 · T - 1 Bonus/Awards													
6656 · Grill Bonus	180.45	190.11	195.96	223.92	125.87	125.87	125.87	125.87	125.87	125.87	125.87	125.87	1,797.40
6655 · Bar Bonus	29.36	29.42	26.63	16.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	101.74
Total 6649 · T - 1 Bonus/Awards	209.81	219.53	222.59	240.25	125.87	125.87	125.87	125.87	125.87	125.87	125.87	125.87	1,899.14
6550 · Wages													
6551 · Operations payroll	4,540.86	6,034.24	6,136.66	6,096.22	6,205.76	9,935.82	8,742.92	8,865.19	8,461.78	8,851.14	12,939.15	9,644.17	96,453.91
6557 · Range payroll	2,146.72	2,996.17	3,073.21	3,176.82	3,146.84	5,009.77	3,380.78	3,688.99	3,457.13	3,614.97	5,588.06	4,246.75	43,526.21
6558 · Shop payroll	4,297.07	5,480.21	5,174.84	5,214.23	5,795.45	7,582.91	5,069.38	4,850.55	5,574.61	5,042.28	7,526.33	6,764.98	68,372.84
6559 · Maintenance payroll	24,158.23	32,456.57	32,455.36	32,910.92	33,174.31	49,388.97	32,527.26	31,734.84	31,197.01	32,091.05	53,207.43	43,580.12	428,882.07
Total 6550 · Wages	35,142.88	46,967.19	46,840.07	47,398.19	48,322.36	71,917.47	49,720.34	49,139.57	48,690.53	49,599.44	79,260.97	64,236.02	637,235.03
6650 · Bonus/Awards													
6651 · Operations Bonus	112.00	112.00	112.00	218.87	162.87	162.87	162.87	162.87	162.87	162.87	162.87	162.87	1,857.83
6657 · Range Bonus	53.17	55.37	55.69	91.53	62.38	62.38	62.38	62.38	62.38	62.38	62.38	62.38	754.80
6658 · Shop Bonus	101.33	101.23	93.83	149.72	102.78	102.78	102.78	102.78	102.78	102.78	102.78	102.78	1,268.35
6659 · Maintenance Bonus	593.16	601.92	590.99	955.85	652.44	652.44	652.44	652.44	652.44	652.44	652.44	652.44	7,961.44
Total 6650 · Bonus/Awards	859.66	870.52	852.51	1,415.97	980.47	980.47	980.47	980.47	980.47	980.47	980.47	980.47	11,842.42
6750 · Benefits													
6759A · Maint Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6758A · Shop Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6757A · Range Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6751 · Operations Kaiser	0.00	0.00	0.00	0.00	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	11,478.48
6757 · Range Kaiser	1,340.86	1,340.86	1,340.86	1,340.86	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	16,875.36
6758 · Pro Shop Kaiser	327.50	327.50	327.50	327.50	350.11	350.11	350.11	350.11	350.11	350.11	350.11	350.11	4,110.88
6759 · Maint Kaiser	8,273.61	8,540.81	8,540.81	8,540.81	11,284.17	11,124.17	11,204.17	11,204.17	11,732.87	8,532.15	9,966.96	9,966.96	118,911.66
Total 6750 · Benefits	9,941.97	10,209.17	10,209.17	10,209.17	14,508.08	14,348.08	14,428.08	14,428.08	14,956.78	11,756.06	13,190.87	13,190.87	151,376.38
Total 6500 · Personnel related	57,088.23	72,067.48	72,117.15	73,853.72	76,941.70	106,769.49	77,448.76	76,890.43	76,876.87	73,382.31	108,871.38	90,215.48	962,523.00
6800 · Op Expense													
6820 · Kitchen Supply	733.46	346.14	467.56	331.34	708.87	263.64	506.98	444.20	466.40	311.56	365.86	252.58	5,198.59
6811 · Marketing	0.00	0.00	0.00	500.00	766.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,266.05
6801 · Liability Insurance	3,999.75	5,333.00	0.00	0.00	0.00	359.45	1,147.95	1,147.95	1,147.95	0.00	1,147.95	840.00	15,124.00
6803 · Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	56.01	0.00	0.00	0.00	56.01
6805 · Linen Service	408.67	509.30	406.84	502.84	394.15	394.83	382.57	508.64	414.97	531.12	446.52	451.56	5,352.01
6810 · Advertising	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73.50	0.00	0.00	73.50
6814 · Dues and Subscriptions	0.00	0.00	110.00	0.00	0.00	49.00	49.00	49.00	301.70	89.99	29.99	29.99	708.67
6830 · Janitorial Services													
6830A · Tee - 1 Janitorial	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,353.34	0.00	1,450.00	0.00	1,450.00	0.00	8,603.34
6830 · Janitorial Services - Other	0.00	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,309.68	8,559.68
Total 6830 · Janitorial Services	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,353.34	1,450.00	1,450.00	1,450.00	1,450.00	1,309.68	17,163.02
6831 · Pro Shop Supplies	349.18	0.00	40.91	91.57	85.59	0.00	0.00	1,980.78	68.83	30.29	29.98	0.00	2,677.13
6832 · Resturant Supplies	0.00	0.00	0.00	0.00	56.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	56.24
6833 · Janitorial Supplies	21.73	0.00	0.00	0.00	0.00	0.00	21.79	43.58	99.82	159.66	286.65	221.10	854.33
6834 · Maintenance Golf													
6834A · Course Supplies	1,876.87	1,911.61	1,194.75	714.92	5,592.80	2,254.36	967.91	5,978.22	3,904.42	3,828.51	6,466.41	1,223.36	35,914.14
6834B · Turfgrass Supplies (fertalizer, pestecides)	0.00	0.00	936.25	1,598.60	0.00	1,841.68	1,740.33	0.00	4,327.82	0.00	1,265.17	0.00	11,709.85

6834 · Maintenance Golf - Other	422.34	106.50	983.64	14.64	1,213.43	620.12	1,413.59	957.33	1,281.41	3,153.64	365.66	559.06	11,091.36
Total 6834 · Maintenance Golf	2,299.21	2,018.11	3,114.64	2,328.16	6,806.23	4,716.16	4,121.83	6,935.55	9,513.65	6,982.15	8,097.24	1,782.42	58,715.35
6837 · Fuel	1,667.48	1,511.22	1,980.35	1,086.89	1,295.76	1,346.61	1,407.40	2,717.40	2,129.26	949.35	2,606.27	1,395.94	20,093.93
6840 · Satelite Service	227.97	227.97	227.97	227.97	227.97	235.97	235.97	235.97	235.97	235.97	235.97	235.97	2,791.64
6844 · Uniforms B&G	71.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	71.00
6845 · Equipment Bar & Grill	0.00	0.00	0.00	52.49	47.79	38.78	18.34	107.24	10.66	28.98	0.00	505.78	810.06
6846 · Equipment Lease/ Rental	1,101.51	1,086.10	1,070.61	1,055.04	-1,723.93	1,651.11	1,625.94	1,600.66	1,575.24	1,549.70	1,524.04	4,261.56	16,377.58
6846a · Equipment Lease T-1	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	360.00
6848 · Equipment Repairs	1,298.33	756.60	709.94	813.20	868.20	479.66	438.83	0.00	662.84	343.37	157.88	92.83	6,621.68
6902 · Bank Service Charges	2,096.15	1,933.99	1,842.95	1,804.93	1,793.24	1,660.38	1,767.82	2,261.01	3,763.49	2,465.09	2,389.50	823.31	24,601.86
Total 6800 · Op Expense	15,754.44	15,202.43	11,451.77	10,274.43	12,806.16	12,675.59	13,107.76	19,511.98	21,926.79	15,230.73	18,797.85	12,232.72	178,972.65
6900 · Reconciliation Discrepancies	-42.73	0.00	0.00	0.00	0.00	-283.76	283.76	0.00	0.00	0.00	0.00	0.00	-42.73
Total Expense	73,969.01	88,127.76	85,004.41	87,521.32	90,339.55	119,901.19	92,047.65	97,254.39	99,502.40	90,085.62	130,548.83	104,601.11	1,158,903.24
Net Ordinary Income	28,222.18	-12,400.52	5,217.81	-14,310.15	-14,410.55	-58,287.38	-5,395.12	17,911.52	4,478.62	28,854.50	-22,685.56	-14,572.01	-57,376.66
Other Income/Expense													
Other Income													
8100B · Exchange Transfers to Golf	0.00	0.00	0.00	0.00	20,000.00	60,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	100,000.00
8100 · Golf Transfer to Exchange	-2,911.54	-2,926.95	-2,942.44	-2,958.01	-5,736.98	-5,125.26	-5,150.43	-5,175.71	-5,201.13	-5,226.67	-5,252.33	-5,278.13	-53,885.58
Total Other Income	-2,911.54	-2,926.95	-2,942.44	-2,958.01	14,263.02	54,874.74	14,849.57	-5,175.71	-5,201.13	-5,226.67	-5,252.33	-5,278.13	46,114.42
Net Other Income	-2,911.54	-2,926.95	-2,942.44	-2,958.01	14,263.02	54,874.74	14,849.57	-5,175.71	-5,201.13	-5,226.67	-5,252.33	-5,278.13	46,114.42
Net Income	**25,310.64**	**-15,327.47**	**2,275.37**	**-17,268.16**	**-147.53**	**-3,412.64**	**9,454.45**	**12,735.81**	**-722.51**	**23,627.83**	**-27,937.89**	**-19,850.14**	**-11,262.24**

	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11	Jul 11	Aug 11	Sep 11	TOTAL
Ordinary Income/Expense													
Income													
Tips	-158.00	-97.00	-126.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-381.00
5000 · Business Income													
5003 · Interest Income	0.44	0.42	0.44	0.44	0.47	0.52	0.47	0.44	0.42	0.44	0.44	0.42	5.36
5030 · Grill	7,930.14	7,585.88	5,884.25	7,056.66	6,452.17	5,164.48	8,240.86	7,628.45	9,052.11	8,982.67	8,660.12	7,525.30	90,163.09
5031 · Bar	10,707.25	7,846.50	6,430.89	8,369.01	7,070.75	6,519.13	10,612.40	11,010.41	11,384.41	11,689.91	10,667.42	10,043.15	112,351.23
5032 · Catering	3,653.50	944.75	391.00	585.00	100.00	1,123.00	1,332.00	5,676.50	4,767.34	655.00	8,457.00	3,719.00	31,404.09
5033 · Short/Over Grill	-406.40	-88.18	-91.52	80.71	35.98	70.32	-9.83	11.99	-47.67	-415.23	-24.04	40.62	-843.25
5034 · Green Fees/ Carts	74,153.00	65,553.00	43,423.00	66,133.00	51,763.00	38,409.00	74,134.00	88,631.95	89,987.75	95,765.00	100,274.00	86,976.00	875,202.70
5035 · Pro Shop	9,726.40	7,296.75	7,395.30	6,672.50	8,840.20	5,147.00	10,394.13	11,706.46	11,444.47	12,416.38	12,362.18	9,887.35	113,289.12
5036 · Over/Short Green Fees	29.01	-4.33	31.73	131.23	-115.09	-27.99	46.11	-21.16	114.06	89.88	101.08	-205.95	168.58
5040 · Advertizing Income	0.00	0.00	0.00	0.00	10.00	0.00	25.00	0.00	0.00	0.00	0.00	0.00	35.00
5000 · Business Income - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 5000 · Business Income	105,793.34	89,134.79	63,465.09	89,028.55	74,157.48	56,405.46	104,775.14	124,645.04	126,702.89	129,184.05	140,498.20	117,985.89	1,221,775.92
Total Income	105,635.34	89,037.79	63,339.09	89,028.55	74,157.48	56,405.46	104,775.14	124,645.04	126,702.89	129,184.05	140,498.20	117,985.89	1,221,394.92
Cost of Goods Sold													
5500 · Cost of Goods Sold													
5505 · Catering COGS (Catering Cost of Goods Sold)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	749.00	360.15	0.00	577.88	25.98	1,713.01
5504 · Range Keys	527.93	0.00	0.00	212.66	112.59	0.00	0.00	112.75	0.00	480.91	0.00	0.00	1,446.84
5501 · Grill	7,601.85	5,904.00	5,020.13	5,651.91	5,207.29	7,156.75	6,027.70	7,298.67	7,752.02	6,204.77	9,986.02	6,470.37	80,281.48
5502 · Pro Shop	7,547.66	2,353.56	5,111.49	1,016.55	6,484.82	3,702.90	4,189.58	8,597.88	6,499.92	9,672.51	3,324.61	585.44	59,086.92
5503 · Bar	2,027.61	3,704.97	1,261.00	2,163.00	1,544.70	5,143.59	2,614.55	4,009.95	3,040.15	6,248.30	4,180.35	1,991.02	37,929.19
Total 5500 · Cost of Goods Sold	17,705.05	11,962.53	11,392.62	9,044.12	13,349.40	16,003.24	12,831.83	20,768.25	17,652.24	22,606.49	18,068.86	9,072.81	180,457.44
Total COGS	17,705.05	11,962.53	11,392.62	9,044.12	13,349.40	16,003.24	12,831.83	20,768.25	17,652.24	22,606.49	18,068.86	9,072.81	180,457.44
Gross Profit	87,930.29	77,075.26	51,946.47	79,984.43	60,808.08	40,402.22	91,943.31	103,876.79	109,050.65	106,577.56	122,429.34	108,913.08	1,040,937.48
Expense													
6901 · Prior Period Adjustment	-0.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	736.00	0.00	0.00	2,671.20	3,406.36
6200 · Office Expense													
6201 · Office Supplies	367.29	567.73	76.97	422.27	253.57	391.32	275.32	440.77	325.37	378.86	363.91	385.38	4,248.76
6202 · Cell phone Tee Minus one	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	1,260.00
6203 · Telephone	320.00	212.51	415.09	333.41	335.94	334.85	339.37	333.60	335.82	334.42	337.65	383.49	4,016.15
6204 · Postage and Delivery	0.00	0.00	0.00	0.00	0.00	0.00	8.80	0.00	0.00	0.00	11.08	34.52	54.40
6205 · Internet	0.00	0.00	69.80	69.80	69.80	69.80	69.80	93.04	69.80	69.80	69.80	69.80	721.24
6206 · Licenses POS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	0.00	0.00	600.00
6200 · Office Expense - Other	0.00	15.28	0.00	0.00	0.00	124.98	0.00	0.00	0.00	0.00	0.00	0.00	140.26
Total 6200 · Office Expense	792.29	900.52	666.86	930.48	764.31	1,025.95	798.29	972.41	835.99	1,488.08	887.44	978.19	11,040.81
6500 · Personnel related													
6549 · Tee - 1 Wages													
6555 · Bar Payroll	708.02	1,904.57	1,854.75	2,037.40	1,992.86	2,855.69	1,839.73	3,446.09	3,924.69	4,575.61	4,595.61	5,765.74	35,500.76
6556 · Grill payroll	3,618.24	10,995.94	10,566.11	10,766.53	10,481.40	15,550.92	9,523.12	17,244.89	11,453.98	10,969.77	10,747.06	19,142.75	141,060.71
Total 6549 · Tee - 1 Wages	4,326.26	12,900.51	12,420.86	12,803.93	12,474.26	18,406.61	11,362.85	20,690.98	15,378.67	15,545.38	15,342.67	24,908.49	176,561.47
6749 · T - 1 Benefits													
6756A · Grill Employee	0.00	0.00	0.00	744.20	569.70	571.77	381.18	571.77	381.18	190.59	190.59	-3,600.98	0.00
6755A · Bar Employee Kaiser	0.00	0.00	0.00	101.18	34.74	104.22	69.48	126.15	47.55	34.74	34.74	-552.80	0.00
6756 · Grill Kaiser	1,512.31	1,512.31	1,512.31	1,512.31	1,842.40	1,651.81	1,651.81	1,651.81	1,651.81	1,842.40	1,842.40	1,842.40	20,026.08
6755 · Bar Kaiser	276.90	276.90	276.90	276.90	370.33	301.10	301.10	301.10	301.10	335.84	335.84	335.84	3,689.85
Total 6749 · T - 1 Benefits	1,789.21	1,789.21	1,789.21	2,634.59	2,817.17	2,628.90	2,403.57	2,650.83	2,381.64	2,403.57	2,403.57	-1,975.54	23,715.93
6649 · T - 1 Bonus/Awards													
6656 · Grill Bonus	64.40	203.20	195.22	195.23	193.64	287.28	175.84	309.87	211.71	164.15	244.92	301.25	2,546.71
6655 · Bar Bonus	12.68	35.21	34.28	35.35	36.84	52.46	34.00	63.75	23.31	30.90	30.96	48.73	438.47

Total 6649 · T - 1 Bonus/Awards	77.08	238.41	229.50	230.58	230.48	339.74	209.84	373.62	235.02	195.05	275.88	349.98	2,985.18
6550 · Wages													
6551 · Operations payroll	2,975.77	20,422.67	4,154.07	4,647.40	5,177.23	7,110.92	5,181.37	9,903.00	6,374.68	6,047.96	6,047.96	10,655.54	88,698.57
6557 · Range payroll	889.30	3,263.92	2,964.65	3,004.27	3,760.34	5,405.57	3,606.15	5,568.79	4,006.59	4,171.41	4,118.50	5,750.79	46,510.28
6558 · Shop payroll	2,019.12	5,419.37	4,875.65	4,668.94	5,643.60	7,737.67	4,503.65	9,202.62	6,002.63	5,590.65	5,787.58	9,797.62	71,249.10
6559 · Maintenance payroll	10,127.96	31,351.82	31,665.71	30,837.14	32,216.49	47,062.53	30,780.84	51,097.54	32,453.18	32,261.14	32,192.14	58,012.41	420,058.90
Total 6550 · Wages	16,012.15	60,457.78	43,660.08	43,157.75	46,797.66	67,316.69	44,072.01	75,771.95	48,837.08	48,071.16	48,146.18	84,216.36	626,516.85
6650 · Bonus/Awards													
6651 · Operations Bonus	52.60	379.06	76.81	83.85	95.82	131.57	95.90	172.84	101.21	112.00	112.00	168.00	1,581.66
6657 · Range Bonus	15.45	59.92	54.35	52.60	69.13	145.71	66.27	102.37	73.71	76.77	75.79	91.27	883.34
6658 · Shop Bonus	35.29	99.60	89.49	82.54	103.76	95.75	82.58	169.34	110.43	102.77	106.43	156.36	1,234.34
6659 · Maintenance Bonus	176.64	580.66	586.50	562.83	596.72	871.64	570.05	946.60	601.12	597.56	596.28	923.28	7,609.88
Total 6650 · Bonus/Awards	279.98	1,119.24	807.15	781.82	865.43	1,244.67	814.80	1,391.15	886.47	889.10	890.50	1,338.91	11,309.22
6750 · Benefits													
6751A · Operation Employee Kaiser	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18.01	-18.01	0.00	0.00	0.00	0.00
6759A · Maint Employee	0.00	0.00	0.00	2,550.02	2,625.79	2,643.12	1,762.08	2,863.92	1,982.88	954.64	954.64	-16,337.09	0.00
6758A · Shop Employee	0.00	0.00	0.00	101.18	106.62	112.17	74.78	113.37	75.98	37.79	37.79	-659.68	0.00
6757A · Range Employee	0.00	0.00	0.00	358.79	369.47	371.94	247.96	371.94	247.96	123.98	154.72	-2,246.76	0.00
6751 · Operations Kaiser	845.89	845.89	0.00	0.00	0.00	0.00	-1,057.39	0.00	0.00	0.00	0.00	0.00	634.39
6757 · Range Kaiser	981.98	981.98	981.98	981.98	1,074.46	1,074.46	1,074.46	1,074.46	1,074.46	1,495.58	1,495.58	1,495.58	13,786.96
6758 · Pro Shop Kaiser	276.90	276.90	276.90	276.90	327.60	327.50	327.50	327.50	327.50	365.29	365.29	365.29	3,841.07
6759 · Maint Kaiser	6,979.20	6,979.20	6,979.20	6,979.20	7,635.70	8,151.19	8,795.57	8,151.21	8,151.21	9,105.85	9,105.85	9,105.85	96,119.23
Total 6750 · Benefits	9,083.97	9,083.97	8,238.08	11,248.07	12,139.64	12,680.38	11,224.96	12,920.41	11,841.98	12,083.13	12,113.87	-8,276.81	114,381.65
Total 6500 · Personnel related	31,568.65	85,589.12	67,144.88	70,856.74	75,324.64	102,616.99	70,088.03	113,798.94	79,560.86	79,187.39	79,172.67	100,561.39	955,470.30
6700 · Employee Training													
6701 · Golf Course	0.00	0.00	0.00	80.00	75.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	155.00
Total 6700 · Employee Training	0.00	0.00	0.00	80.00	75.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	155.00
6800 · Op Expense													
6820 · Kitchen Supply	0.00	0.00	0.00	0.00	0.00	0.00	0.00	161.58	546.30	543.54	891.32	367.23	2,509.97
6811 · Marketing	500.00	0.00	0.00	0.00	0.00	577.99	0.00	0.00	0.00	0.00	0.00	811.04	1,889.03
6801 · Liability Insurance	3,936.00	0.00	2,624.00	1,312.00	1,312.00	1,312.00	3,938.25	0.00	-67.50	1,334.25	0.00	0.00	15,701.00
6803 · Miscellaneous	0.00	102.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	102.54
6805 · Linen Service	409.99	424.63	341.20	342.71	364.57	471.62	390.07	512.53	413.64	399.53	534.71	407.59	5,012.79
6810 · Advertising	0.00	0.00	0.00	0.00	0.00	0.00	100.00	38.07	0.00	0.00	0.00	0.00	138.07
6814 · Dues and Subscriptions	0.00	0.00	0.00	0.00	0.00	0.00	110.00	0.00	0.00	0.00	0.00	169.71	279.71
6815 · Licenses and Permits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00	0.00	60.00
6830 · Janitorial Services													
6830A · Tee - 1 Janitorial	1,450.00	0.00	1,450.00	1,450.00	1,450.00	1,450.00	0.00	0.00	0.00	0.00	0.00	725.00	7,975.00
6830 · Janitorial Services - Other	0.00	0.00	0.00	158.76	0.00	0.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	725.00	8,133.76
Total 6830 · Janitorial Services	1,450.00	0.00	1,450.00	1,608.76	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	16,108.76
6831 · Pro Shop Supplies	167.69	0.00	327.30	1,089.01	0.00	0.00	0.00	18.75	44.94	286.95	1,100.90	174.58	3,210.12
6832 · Resturant Supplies	0.00	0.00	0.00	0.00	0.00	0.00	33.39	0.00	0.00	0.00	0.00	0.00	33.39
6834 · Maintenance Golf													
6834A · Course Supplies	2,143.50	1,354.01	1,294.70	2,141.80	480.92	4,102.23	2,287.60	1,727.81	380.50	2,919.64	2,369.16	3,115.22	24,317.09
6834B · Turfgrass Supplies (fertalizer, pestecides)	749.82	4,830.29	543.72	0.00	640.00	1,362.67	994.76	0.00	933.15	2,140.14	0.00	1,694.00	13,888.55
6834 · Maintenance Golf - Other	-735.00	289.03	0.00	0.00	2,196.63	32.21	387.75	264.45	123.40	1,222.14	1,604.90	198.63	5,584.14
Total 6834 · Maintenance Golf	2,158.32	6,473.33	1,838.42	2,141.80	3,317.55	5,497.11	3,670.11	1,992.26	1,437.05	6,281.92	3,974.06	5,007.85	43,789.78
6835 · Maintenance Grill	0.00	0.00	214.00	477.00	0.00	0.00	0.00	0.00	0.00	0.00	168.00	0.00	859.00
6837 · Fuel	1,970.50	996.01	1,013.26	844.79	2,421.25	1,719.68	1,342.06	2,834.48	1,174.91	2,746.59	1,183.21	2,775.01	21,021.75
6840 · Satelite Service	220.37	222.97	222.97	217.97	217.97	227.97	227.97	227.96	227.97	227.97	227.97	227.97	2,698.03
6844 · Uniforms B&G	0.00	0.00	47.06	0.00	0.00	0.00	52.43	48.57	0.00	106.27	0.00	0.00	254.33
6845 · Equipment Bar & Grill	216.26	280.13	0.00	273.15	560.64	0.00	92.81	0.00	0.00	0.00	77.49	43.25	1,543.73

6846 · Equipment Lease/ Rental	5,290.48	5,324.72	2,973.74	7,598.74	4,973.74	5,256.24	8,717.34	5,145.03	5,084.83	5,084.83	5,084.83	-13,257.66	47,276.86
6846a · Equipment Lease T-1	32.77	32.77	32.77	32.77	32.77	32.77	32.77	32.77	32.77	32.47	30.00	32.47	389.87
6848 · Equipment Repairs	2,425.26	2,312.92	391.55	57.70	581.04	796.46	575.28	1,189.51	801.19	1,140.46	686.22	412.59	11,370.18
6849 · Uniforms	1,030.00	0.00	20.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,050.38
6902 · Bank Service Charges	1,777.16	1,799.68	1,433.20	1,347.67	1,510.20	1,223.48	1,470.32	1,943.42	2,015.35	2,232.65	2,492.31	2,210.49	21,455.93
Total 6800 · Op Expense	21,584.80	17,969.70	12,929.85	17,344.07	16,741.73	18,565.32	22,202.80	15,594.93	13,161.45	21,867.43	17,961.02	832.12	196,755.22
6900 · Reconciliation Discrepancies	0.00	0.00	0.00	0.00	100.00	0.00	-100.00	0.00	0.00	0.00	0.00	0.00	0.00
69800 · Uncategorized Expenses (Expenses not categorized elsewhere)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expense	53,944.90	104,459.34	80,741.59	89,211.29	93,005.68	122,208.26	92,989.12	130,366.28	94,294.30	102,542.90	98,021.13	105,042.90	1,166,827.69
Net Ordinary Income	33,985.39	-27,384.08	-28,795.12	-9,226.86	-32,197.60	-81,806.04	-1,045.81	-26,489.49	14,756.35	4,034.66	24,408.21	3,870.18	-125,890.21
Other Income/Expense													
Other Income													
3202 · Transfer to Exchange	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-18,342.49	-18,342.49
8100B · Exchange Transfers to Golf	0.00	0.00	0.00	50,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	0.00	130,000.00
Total Other Income	0.00	0.00	0.00	50,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	-18,342.49	111,657.51
Net Other Income	0.00	0.00	0.00	50,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	-18,342.49	111,657.51
Net Income	**33,985.39**	**-27,384.08**	**-28,795.12**	**40,773.14**	**-32,197.60**	**-1,806.04**	**-1,045.81**	**-26,489.49**	**14,756.35**	**4,034.66**	**24,408.21**	**-14,472.31**	**-14,232.70**

	Oct 31, 12	Nov 30, 12	Dec 31, 12	Jan 31, 13	Feb 28, 13	Mar 31, 13	Apr 30, 13	May 31, 13	Jun 30, 13	Jul 31, 13	Aug 30, 13
ASSETS											
Current Assets											
Checking/Savings											
1000 · Cash in Bank											
1010 · Checking	27,057.77	29,625.52	22,932.31	27,542.55	34,124.87	11,387.40	20,446.88	43,102.05	41,410.45	54,619.99	59,974.01
1020 · Savings	5,074.04	5,074.46	5,074.90	5,075.34	5,075.73	5,076.17	5,076.59	5,077.03	5,077.45	5,077.89	5,077.89
Total 1000 · Cash in Bank	32,131.81	34,699.98	28,007.21	32,617.89	39,200.60	16,463.57	25,523.47	48,179.08	46,487.90	59,697.88	65,051.90
1140 · Petty Cash	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,200.00	2,200.00	2,200.00	2,200.00
Total Checking/Savings	34,131.81	36,699.98	30,007.21	34,617.89	41,200.60	18,463.57	27,523.47	50,379.08	48,687.90	61,897.88	67,251.90
Accounts Receivable											
1200 · Accounts Receivable	0.00	0.00	0.00	0.00	0.00	0.00	185.55	0.00	630.00	630.00	630.00
Total Accounts Receivable	0.00	0.00	0.00	0.00	0.00	0.00	185.55	0.00	630.00	630.00	630.00
Other Current Assets											
1210 · Inventory Asset											
1211 · Pro Shop Inventory	40,171.55	40,171.55	40,171.55	40,171.55	40,171.55	54,435.11	54,435.11	54,435.11	54,435.11	54,435.11	54,435.11
1212 · Tee-One Inventory	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97
Total 1210 · Inventory Asset	46,867.52	46,867.52	46,867.52	46,867.52	46,867.52	61,131.08	61,131.08	61,131.08	61,131.08	61,131.08	61,131.08
1410 · Inter Company Receivable	0.00	0.00	0.00	394.24	0.00	0.00	75.13	0.00	0.00	-1,382.52	-1,382.52
Total Other Current Assets	46,867.52	46,867.52	46,867.52	47,261.76	46,867.52	61,131.08	61,206.21	61,131.08	61,131.08	59,748.56	59,748.56
Total Current Assets	80,999.33	83,567.50	76,874.73	81,879.65	88,068.12	79,594.65	88,915.23	111,510.16	110,448.98	122,276.44	127,630.46
TOTAL ASSETS	**80,999.33**	**83,567.50**	**76,874.73**	**81,879.65**	**88,068.12**	**79,594.65**	**88,915.23**	**111,510.16**	**110,448.98**	**122,276.44**	**127,630.46**
LIABILITIES & EQUITY											
Liabilities											
Current Liabilities											
Accounts Payable											
2000 · Accounts Payable	27,340.45	27,089.69	24,680.51	36,834.69	58,626.87	26,780.79	32,960.73	26,191.00	20,204.48	27,977.07	6,338.72
Total Accounts Payable	27,340.45	27,089.69	24,680.51	36,834.69	58,626.87	26,780.79	32,960.73	26,191.00	20,204.48	27,977.07	6,338.72
Other Current Liabilities											
2207 · Gift Certificate Liability	2,711.50	3,001.50	2,970.50	2,810.50	2,755.50	2,505.50	2,616.50	2,611.50	2,393.50	2,353.50	2,588.50
2200 · Accrued Accounts Payable (For year end accrual only)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	105.00
2203 · Group Deposits	61.01	-38.99	-138.99	-138.99	261.01	631.01	2,041.01	1,441.01	1,041.01	781.01	1,331.01
2204 · Golf Club Dues Payable	4,949.00	7,695.00	11,293.00	4,031.00	4,629.00	3,627.00	3,627.00	3,489.00	3,719.00	3,485.00	3,393.00
2205 · Erange Key	0.00	0.00	0.00	-134.94	-134.94	-134.94	-134.94	-134.94	-134.94	-134.94	-134.94
2210 · Inter Company Payable	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	35.00	-70.00
Total Other Current Liabilities	7,651.51	10,587.51	14,054.51	6,497.57	7,440.57	6,558.57	8,079.57	7,336.57	6,948.57	6,519.57	7,212.57
Total Current Liabilities	34,991.96	37,677.20	38,735.02	43,332.26	66,067.44	33,339.36	41,040.30	33,527.57	27,153.05	34,496.64	13,551.29
Total Liabilities	34,991.96	37,677.20	38,735.02	43,332.26	66,067.44	33,339.36	41,040.30	33,527.57	27,153.05	34,496.64	13,551.29
Equity											
Investment in golf course	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00
3200 · Retained Earnings (Retained Earnings)	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96
Net Income	-11,022.59	-11,139.66	-18,890.25	-18,482.57	-35,029.28	-10,774.67	-9,155.03	20,952.63	26,265.97	30,749.84	57,049.21
Total Equity	46,007.37	45,890.30	38,139.71	38,547.39	22,000.68	46,255.29	47,874.93	77,982.59	83,295.93	87,779.80	114,079.17
TOTAL LIABILITIES & EQUITY	**80,999.33**	**83,567.50**	**76,874.73**	**81,879.65**	**88,068.12**	**79,594.65**	**88,915.23**	**111,510.16**	**110,448.98**	**122,276.44**	**127,630.46**

Moffett RFP Amendment #2
Attachment #3

Golf Course at Moffett Field
Profit & Loss
October 2012 through September 2013

	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	Jul 13	Aug 13	Sep 13	TOTAL
Ordinary Income/Expense													
Income													
Tips	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
5000 · Business Income													
5003 · Interest Income	0.44	0.42	0.44	0.44	0.39	0.44	0.42	0.44	0.42	0.44	0.00	0.00	4.29
5030 · Grill	7,544.61	6,756.28	5,521.04	7,976.84	7,185.99	9,043.06	9,172.93	8,075.32	9,175.80	8,034.54	7,912.57	0.00	86,398.98
5031 · Bar	9,158.33	8,873.13	5,295.13	7,749.00	7,270.89	10,495.88	12,878.46	12,774.23	14,253.59	12,922.84	14,267.75	0.00	115,939.23
5032 · Catering	2,912.00	880.00	0.00	0.00	0.00	0.00	1,602.55	6,943.00	4,175.00	4,911.00	4,025.00	0.00	25,448.55
5033 · Short/Over Grill	4.01	-502.91	8.08	-201.34	-109.88	-87.74	-48.79	-125.55	-86.29	9.12	-51.07	0.00	-1,192.36
5034 · Green Fees/ Carts	69,235.00	65,885.00	38,072.00	56,479.92	58,908.00	68,670.00	78,676.00	90,574.00	82,699.00	94,312.00	78,612.75	0.00	782,123.67
5035 · Pro Shop	15,726.78	10,950.28	12,170.93	10,056.55	8,531.06	10,690.25	8,308.63	10,309.92	9,063.23	9,673.27	12,997.53	0.00	118,478.43
5036 · Over/Short Green Fees	-83.95	-3.32	109.97	105.83	-20.11	152.94	57.74	18.03	186.10	-281.90	90.40	0.00	331.73
Total 5000 · Business Income	104,497.22	92,838.88	61,177.59	82,167.24	81,766.34	98,964.83	110,647.94	128,569.39	119,466.85	129,581.31	117,854.93	0.00	1,127,532.52
Total Income	104,497.22	92,838.88	61,177.59	82,167.24	81,766.34	98,964.83	110,647.94	128,569.39	119,466.85	129,581.31	117,854.93	0.00	1,127,532.52
Cost of Goods Sold													
5500 · Cost of Goods Sold													
5505 · Catering COGS (Catering Cost of Goods Sold)	1,161.58	242.15	0.00	0.00	0.00	0.00	794.22	1,273.82	1,679.01	969.52	560.01	0.00	6,680.31
5504 · Range Keys	174.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	174.97
5501 · Grill	7,833.43	7,073.10	4,921.43	7,102.79	7,687.25	7,625.50	8,583.56	10,554.09	7,675.85	9,368.66	6,087.42	0.00	84,513.08
5502 · Pro Shop	12,730.82	14,292.65	6,782.05	12,375.78	7,042.67	-7,759.55	6,611.44	5,379.27	4,156.97	6,822.48	3,855.80	0.00	72,290.38
5503 · Bar	5,321.74	2,372.63	2,220.45	2,588.96	3,730.70	4,236.41	6,339.24	4,333.46	4,879.38	6,984.51	6,109.46	0.00	49,116.94
5500 · Cost of Goods Sold - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,136.59	0.00	1,136.59
Total 5500 · Cost of Goods Sold	27,222.54	23,980.53	13,923.93	22,067.53	18,460.62	4,102.36	22,328.46	21,540.64	18,391.21	24,145.17	17,749.28	0.00	213,912.27
Total COGS	27,222.54	23,980.53	13,923.93	22,067.53	18,460.62	4,102.36	22,328.46	21,540.64	18,391.21	24,145.17	17,749.28	0.00	213,912.27
Gross Profit	77,274.68	68,858.35	47,253.66	60,099.71	63,305.72	94,862.47	88,319.48	107,028.75	101,075.64	105,436.14	100,105.65	0.00	913,620.25
Expense													
6847 · Equipment Golf Course	0.00	213.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	213.24
6200 · Office Expense													
6201 · Office Supplies	22.97	563.62	282.77	5.99	433.35	100.21	266.59	496.59	663.77	100.17	122.29	0.00	3,058.32
6202 · Cell phone Tee Minus one	55.00	55.00	55.00	55.00	55.00	55.00	55.00	55.00	0.00	55.00	0.00	0.00	495.00
6203 · Telephone	350.68	489.62	349.40	303.34	307.08	312.30	314.69	324.45	323.79	321.52	326.55	0.00	3,723.42
6204 · Postage and Delivery													
6204A · Tee - 1 Postage	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	9.63	0.00	0.00	9.63
6204 · Postage and Delivery - Other	0.00	0.00	0.00	0.00	13.12	0.00	0.00	0.00	0.00	0.00	48.70	0.00	61.82
Total 6204 · Postage and Delivery	0.00	0.00	0.00	0.00	13.12	0.00	0.00	0.00	0.00	9.63	48.70	0.00	71.45
6205 · Internet	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	0.00	0.00	698.00
6206 · Licenses POS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	2,000.00	0.00	2,600.00
6230 · Computer Supplies/Repair	0.00	0.00	0.00	0.00	0.00	0.00	24.84	0.00	0.00	0.00	0.00	0.00	24.84
6241 · T-1 Office Supplies	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	244.99	0.00	0.00	0.00	244.99
Total 6200 · Office Expense	498.45	1,178.04	756.97	434.13	878.35	537.31	730.92	945.84	1,302.35	1,156.12	2,497.54	0.00	10,916.02
6500 · Personnel related													
6549 · Tee - 1 Wages													
6555 · Bar Payroll	945.41	1,396.84	1,106.90	1,724.33	1,405.09	2,496.15	2,402.76	2,303.27	3,259.63	2,801.09	3,659.30	0.00	23,500.77
6556 · Grill payroll	5,309.19	7,825.35	6,955.55	13,305.20	9,678.08	6,862.36	7,115.04	7,177.43	7,674.32	7,576.59	8,863.35	0.00	88,342.46
Total 6549 · Tee - 1 Wages	6,254.60	9,222.19	8,062.45	15,029.53	11,083.17	9,358.51	9,517.80	9,480.70	10,933.95	10,377.68	12,522.65	0.00	111,843.23
6749 · T - 1 Benefits													
6756 · Grill Kaiser	436.51	436.51	436.51	436.51	439.94	439.94	439.94	439.94	439.94	1,089.43	115.20	0.00	5,150.37
Total 6749 · T - 1 Benefits	436.51	436.51	436.51	436.51	439.94	439.94	439.94	439.94	439.94	1,089.43	115.20	0.00	5,150.37
6649 · T - 1 Bonus/Awards													
6656 · Grill Bonus	-1,132.83	0.00	1,727.37	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	594.54
6655 · Bar Bonus	0.00	0.00	84.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	84.10
Total 6649 · T - 1 Bonus/Awards	-1,132.83	0.00	1,811.47	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	678.64
6550 · Wages													
6551 · Operations payroll	5,857.24	7,113.64	6,729.64	11,930.97	8,030.11	8,154.04	8,599.78	8,228.18	7,138.29	8,279.61	12,374.17	0.00	92,435.67
6557 · Range payroll	2,076.39	2,548.72	3,012.70	4,981.79	1,896.47	3,600.07	3,774.04	3,606.27	3,816.84	3,484.51	5,760.86	0.00	38,558.66
6558 · Shop payroll	3,745.14	4,811.65	4,805.59	6,569.36	4,729.43	4,770.16	5,227.65	4,955.69	4,948.98	5,347.06	7,633.16	0.00	57,543.87
6559 · Maintenance payroll	24,559.06	33,284.20	32,232.54	49,548.14	33,148.70	34,341.63	32,980.11	33,873.18	33,771.16	33,448.74	50,382.84	0.00	391,570.30
Total 6550 · Wages	36,237.83	47,758.21	46,780.47	73,030.26	47,804.71	50,865.90	50,581.58	50,663.32	49,675.27	50,559.92	76,151.03	0.00	580,108.50
6650 · Bonus/Awards													
6651 · Operations Bonus	-1,465.83	0.00	2,162.77	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	696.94
6657 · Range Bonus	-561.42	0.00	807.06	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	245.64
6658 · Shop Bonus	-925.02	0.00	1,336.49	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	411.47

Moffett RFP Amendment #2
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Golf Course at Moffett Field
Profit & Loss
October 2012 through September 2013

	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	Jul 13	Aug 13	Sep 13	TOTAL
6659 · Maintenance Bonus	-5,871.96	0.00	8,674.64	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	2,802.68
Total 6650 · Bonus/Awards	-8,824.23	0.00	12,980.96	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,156.73
6750 · Benefits													
6751 · Operations Kaiser	1,434.81	1,434.81	1,434.81	1,434.81	1,446.53	1,446.53	1,446.53	1,446.53	1,446.53	1,446.53	1,446.53	0.00	15,864.95
6757 · Range Kaiser	1,438.99	1,438.99	1,438.99	1,438.99	1,451.56	1,451.56	1,451.56	1,451.56	1,451.56	1,451.56	1,451.56	0.00	15,916.88
6758 · Pro Shop Kaiser	350.11	350.11	350.11	350.11	353.54	353.54	353.54	353.54	353.54	353.54	353.54	0.00	3,875.22
6759 · Maint Kaiser	9,995.76	9,995.76	10,158.16	10,588.56	10,679.78	10,883.78	10,883.78	10,883.78	10,883.78	10,883.78	10,883.78	0.00	116,720.70
Total 6750 · Benefits	13,219.67	13,219.67	13,382.07	13,812.47	13,931.41	14,135.41	14,135.41	14,135.41	14,135.41	14,135.41	14,135.41	0.00	152,377.75
Total 6500 · Personnel related	46,191.55	70,636.58	83,453.93	102,308.77	73,259.23	74,799.76	74,674.73	74,719.37	75,184.57	76,162.44	102,924.29	0.00	854,315.22
6700 · Employee Training													
6701 · Golf Course	0.00	0.00	0.00	0.00	60.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00
6702 · Tee minus One	0.00	0.00	129.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	129.00
Total 6700 · Employee Training	0.00	0.00	129.00	0.00	60.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	189.00
6800 · Op Expense													
6820 · Kitchen Supply	606.17	477.42	465.66	501.44	273.27	115.44	614.33	515.11	197.32	371.52	292.01	0.00	4,429.69
6811 · Marketing	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	100.00	38.00	0.00	138.00
6801 · Liability Insurance	17,182.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	17,182.00
6803 · Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	59.37	0.00	0.00	0.00	59.37
6805 · Linen Service	580.55	487.92	470.28	589.61	497.52	572.68	645.83	478.06	503.76	568.70	464.87	0.00	5,859.78
6810 · Advertising													
6810a · T-1 Advertising	0.00	0.00	0.00	24.50	0.00	0.00	0.00	24.50	0.00	73.50	0.00	0.00	122.50
6810 · Advertising - Other	0.00	0.00	0.00	0.00	36.75	73.50	73.50	0.00	0.00	0.00	0.00	0.00	183.75
Total 6810 · Advertising	0.00	0.00	0.00	24.50	36.75	73.50	73.50	24.50	0.00	73.50	0.00	0.00	306.25
6814 · Dues and Subscriptions	29.99	284.99	129.99	109.99	29.99	29.99	29.99	29.99	29.99	29.99	0.00	0.00	734.90
6830 · Janitorial Services													
6830A · Tee - 1 Janitorial	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	148.65	0.00	148.65
6830 · Janitorial Services - Other	1,510.00	1,450.00	1,450.00	1,450.00	1,450.00	1,472.75	1,450.00	1,450.00	1,540.00	1,450.00	1,450.00	1,450.00	17,572.75
Total 6830 · Janitorial Services	1,510.00	1,450.00	1,450.00	1,450.00	1,450.00	1,472.75	1,450.00	1,450.00	1,540.00	1,450.00	1,598.65	1,450.00	17,721.40
6831 · Pro Shop Supplies	206.25	30.29	95.27	216.78	-27.96	0.00	595.78	63.70	347.39	377.39	56.94	0.00	1,961.83
6832 · Resturant Supplies	0.00	0.00	0.00	0.00	0.00	68.46	0.00	0.00	0.00	0.00	0.00	0.00	68.46
6833 · Janitorial Supplies													
6833A · T-1 Janitorial Supplies	298.88	336.11	0.00	130.14	172.00	162.58	195.11	180.28	159.25	298.31	84.65	0.00	2,017.31
Total 6833 · Janitorial Supplies	298.88	336.11	0.00	130.14	172.00	162.58	195.11	180.28	159.25	298.31	84.65	0.00	2,017.31
6834 · Maintenance Golf													
6834A · Course Supplies	1,000.51	2,408.48	201.06	2,119.55	1,006.75	4,921.49	5,829.66	4,976.27	3,921.69	2,268.11	1,114.53	0.00	29,768.10
6834B · Turfgrass Supplies (fertalizer, pestecides)	2,808.82	0.00	2,574.83	0.00	1,431.30	0.00	6,128.32	875.92	0.00	60.60	0.00	0.00	13,879.79
6834 · Maintenance Golf - Other	3,408.33	1,194.26	660.93	966.03	624.92	1,125.03	2,699.92	823.75	2,245.60	2,126.69	5,909.50	0.00	21,784.96
Total 6834 · Maintenance Golf	7,217.66	3,602.74	3,436.82	3,085.58	3,062.97	6,046.52	14,657.90	6,675.94	6,167.29	4,455.40	7,024.03	0.00	65,432.85
6837 · Fuel	2,779.42	712.00	1,131.10	973.95	1,320.85	2,533.91	1,577.94	2,288.49	892.00	1,261.18	1,284.49	0.00	16,755.33
6838 · Tee minus One repairs	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	374.00	0.00	374.00
6839 · Decorations etc													
6839A · Decor T-1	0.00	94.08	0.00	0.00	0.00	26.46	0.00	150.00	0.00	0.00	0.00	0.00	270.54
Total 6839 · Decorations etc	0.00	94.08	0.00	0.00	0.00	26.46	0.00	150.00	0.00	0.00	0.00	0.00	270.54
6840 · Satelite Service													
6840A · T-1 Satelite Service	117.99	117.99	117.99	117.99	117.99	121.49	121.49	121.49	121.49	121.49	0.00	0.00	1,197.40
6840 · Satelite Service - Other	117.98	117.98	117.98	117.98	117.98	121.48	121.48	121.48	121.48	121.48	242.97	0.00	1,440.27
Total 6840 · Satelite Service	235.97	235.97	235.97	235.97	235.97	242.97	242.97	242.97	242.97	242.97	242.97	0.00	2,637.67
6845 · Equipment Bar & Grill	59.49	474.14	47.99	51.46	19.63	20.79	35.99	31.32	276.10	410.99	20.99	0.00	1,448.89
6846 · Equipment Lease/ Rental	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	6,776.37	0.00	74,540.07
6846a · Equipment Lease T-1	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	0.00	330.00
6848 · Equipment Repairs	0.00	0.00	0.00	134.77	0.00	224.03	2,079.05	52.80	0.00	4,875.00	96.48	0.00	7,462.13
6849 · Uniforms	173.12	0.00	0.00	930.00	0.00	0.00	0.00	38.00	0.00	0.00	0.00	0.00	1,141.12
6902 · Bank Service Charges	3,921.40	1,955.53	1,394.90	1,708.57	1,777.49	1,874.34	2,289.43	2,428.35	2,053.57	2,312.39	0.00	0.00	21,715.97
Total 6800 · Op Expense	41,607.27	16,947.56	15,664.35	16,949.13	15,654.85	20,270.79	31,294.19	21,455.88	19,275.38	23,633.71	18,384.45	1,450.00	242,587.56
Total Expense	88,297.27	88,975.42	100,004.25	119,692.03	89,852.43	95,607.86	106,699.84	97,121.09	95,762.30	100,952.27	123,806.28	1,450.00	1,108,221.04
Net Ordinary Income	-11,022.59	-20,117.07	-52,750.59	-59,592.32	-26,546.71	-745.39	-18,380.36	9,907.66	5,313.34	4,483.87	-23,700.63	-1,450.00	-194,600.79
Other Income/Expense													
Other Income													
8100B · Exchange Transfers to Golf	0.00	20,000.00	45,000.00	60,000.00	10,000.00	25,000.00	20,000.00	20,200.00	0.00	0.00	50,000.00	0.00	250,200.00
Total Other Income	0.00	20,000.00	45,000.00	60,000.00	10,000.00	25,000.00	20,000.00	20,200.00	0.00	0.00	50,000.00	0.00	250,200.00

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	Oct 12	Nov 12	Dec 12	Jan 13	Feb 13	Mar 13	Apr 13	May 13	Jun 13	Jul 13	Aug 13	Sep 13	TOTAL
Net Other Income	0.00	20,000.00	45,000.00	60,000.00	10,000.00	25,000.00	20,000.00	20,200.00	0.00	0.00	50,000.00	0.00	250,200.00
Net Income	**-11,022.59**	**-117.07**	**-7,750.59**	**407.68**	**-16,546.71**	**24,254.61**	**1,619.64**	**30,107.66**	**5,313.34**	**4,483.87**	**26,299.37**	**-1,450.00**	**55,599.21**

	Oct 11	Nov 11	Dec 11	Jan 12	Feb 12	Mar 12	Apr 12	May 12	Jun 12	Jul 12	Aug 12	Sep 12	TOTAL
Ordinary Income/Expense													
Income													
5000 · Business Income													
5039 · Service Income	0.00	0.00	0.00	0.00	0.00	0.00	0.00	240.00	0.00	0.00	0.00	0.00	240.00
5003 · Interest Income	0.44	0.42	0.44	0.47	0.42	0.44	0.42	0.44	0.42	0.44	0.44	0.42	5.21
5030 · Grill	7,261.54	6,874.86	7,421.88	6,423.24	7,524.12	5,096.34	7,773.58	7,942.76	9,309.77	8,260.62	9,170.98	8,945.83	92,005.52
5031 · Bar	9,584.78	7,337.18	7,989.67	6,808.92	7,474.84	6,266.61	8,609.01	10,079.48	10,760.59	10,338.07	10,406.76	8,872.23	104,528.14
5032 · Catering	3,420.00	675.00	1,085.00	0.00	416.00	750.00	709.00	8,624.00	3,382.00	3,360.50	7,189.25	4,602.00	34,212.75
5033 · Short/Over Grill	2.51	-20.58	-56.97	-70.18	50.66	-121.17	-126.78	-65.34	-62.36	7.46	9.31	-40.74	-494.18
5034 · Green Fees/ Carts	88,531.50	72,185.00	69,724.00	66,127.00	67,090.00	55,554.00	75,369.00	99,805.00	93,280.50	98,814.92	91,024.68	77,520.10	955,025.70
5035 · Pro Shop	9,737.70	6,009.16	10,180.93	7,977.78	8,352.77	9,426.48	8,398.60	12,638.40	11,321.84	13,280.75	10,749.40	11,479.00	119,552.81
5036 · Over/Short Green Fees	49.50	-31.25	378.75	-464.27	129.03	471.32	-369.88	59.20	-141.44	32.26	175.87	339.20	628.29
5040 · Advertizing Income	20.00	0.00	0.00	55.00	0.00	10.00	0.00	0.00	0.00	0.00	0.00	0.00	85.00
Total 5000 · Business Income	118,607.97	93,029.79	96,723.70	86,857.96	91,037.84	77,454.02	100,362.95	139,323.94	127,851.32	134,095.02	128,726.69	111,718.04	1,305,789.24
Total Income	118,607.97	93,029.79	96,723.70	86,857.96	91,037.84	77,454.02	100,362.95	139,323.94	127,851.32	134,095.02	128,726.69	111,718.04	1,305,789.24
Cost of Goods Sold													
5500 · Cost of Goods Sold													
5505 · Catering COGS (Catering Cost of Goods Sold)	0.00	0.00	0.00	0.00	0.00	0.00	361.82	414.86	58.12	1,204.35	1,486.88	930.00	4,456.03
5504 · Range Keys	0.00	0.00	0.00	0.00	134.94	0.00	174.97	0.00	0.00	134.97	0.00	0.00	444.88
5501 · Grill	7,279.54	5,711.71	5,164.57	5,302.93	6,496.96	3,481.44	6,262.91	8,790.47	9,871.82	4,814.07	8,259.91	10,609.11	82,045.44
5502 · Pro Shop	5,972.79	8,509.54	-396.67	2,926.15	5,934.54	10,179.82	4,339.82	8,798.37	9,777.46	5,081.84	6,602.69	1,966.84	69,693.19
5503 · Bar	3,164.45	3,081.30	1,733.58	5,417.71	2,542.40	2,178.95	2,570.90	6,154.33	4,162.90	3,919.67	4,513.94	8,182.99	47,623.12
Total 5500 · Cost of Goods Sold	16,416.78	17,302.55	6,501.48	13,646.79	15,108.84	15,840.21	13,710.42	24,158.03	23,870.30	15,154.90	20,863.42	21,688.94	204,262.66
Total COGS	16,416.78	17,302.55	6,501.48	13,646.79	15,108.84	15,840.21	13,710.42	24,158.03	23,870.30	15,154.90	20,863.42	21,688.94	204,262.66
Gross Profit	102,191.19	75,727.24	90,222.22	73,211.17	75,929.00	61,613.81	86,652.53	115,165.91	103,981.02	118,940.12	107,863.27	90,029.10	1,101,526.58
Expense													
6901 · Prior Period Adjustment	0.00	0.00	0.00	2,436.55	-277.74	0.00	0.00	0.00	0.00	0.00	0.00	1,595.50	3,754.31
6200 · Office Expense													
6201 · Office Supplies	198.46	295.31	718.39	208.77	186.75	221.68	84.73	329.20	167.36	428.94	218.33	83.61	3,141.53
6202 · Cell phone Tee Minus one	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	0.00	0.00	55.00	1,000.00
6203 · Telephone	381.44	338.74	345.53	348.05	399.32	343.39	341.56	347.98	356.58	359.36	349.49	349.00	4,260.44
6204 · Postage and Delivery													
6204A · Tee - 1 Postage	0.00	0.00	0.00	88.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	88.00
6204 · Postage and Delivery - Other	0.00	0.00	8.80	88.00	0.00	0.00	0.00	0.00	0.00	14.48	0.00	0.00	111.28
Total 6204 · Postage and Delivery	0.00	0.00	8.80	176.00	0.00	0.00	0.00	0.00	0.00	14.48	0.00	0.00	199.28
6205 · Internet	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	69.80	837.60
6206 · Licenses POS	49.00	49.00	49.00	49.00	49.00	0.00	0.00	0.00	0.00	600.00	2,000.00	0.00	2,845.00
6230 · Computer Supplies/Repair	179.00	0.00	0.00	0.00	0.00	0.00	48.70	0.00	0.00	0.00	241.98	0.00	469.68
6241 · T-1 Office Supplies	77.97	0.00	138.97	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	216.94
6200 · Office Expense - Other	108.40	0.00	0.00	0.00	59.56	0.00	557.58	0.00	0.00	0.00	0.00	0.00	725.54
Total 6200 · Office Expense	1,169.07	857.85	1,435.49	956.62	869.43	739.87	1,207.37	851.98	698.74	1,472.58	2,879.60	557.41	13,696.01
6500 · Personnel related													
6549 · Tee - 1 Wages													
6555 · Bar Payroll	1,317.52	1,588.72	1,471.38	1,655.43	500.04	0.00	0.00	0.00	0.00	194.84	1,246.68	791.06	8,765.67
6556 · Grill payroll	7,663.48	10,259.44	10,568.52	10,981.80	11,037.79	17,629.41	10,425.81	10,448.25	10,355.03	11,620.80	13,630.01	10,454.68	135,075.02
Total 6549 · Tee - 1 Wages	8,981.00	11,848.16	12,039.90	12,637.23	11,537.83	17,629.41	10,425.81	10,448.25	10,355.03	11,815.64	14,876.69	11,245.74	143,840.69
6749 · T - 1 Benefits													

6756A · Grill Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6755A · Bar Employee Kaiser	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6756 · Grill Kaiser	1,651.81	1,651.81	1,651.81	1,651.81	1,768.19	1,768.19	1,768.19	1,768.19	1,768.19	-895.17	436.51	436.51	15,426.04
6755 · Bar Kaiser	301.10	301.10	301.10	301.10	-301.10	0.00	0.00	0.00	0.00	0.00	0.00	0.00	903.30
Total 6749 · T - 1 Benefits	1,952.91	1,952.91	1,952.91	1,952.91	1,467.09	1,768.19	1,768.19	1,768.19	1,768.19	-895.17	436.51	436.51	16,329.34
6649 · T - 1 Bonus/Awards													
6656 · Grill Bonus	180.45	190.11	195.96	223.92	125.87	125.87	125.87	125.87	125.87	125.87	125.87	125.87	1,797.40
6655 · Bar Bonus	29.36	29.42	26.63	16.33	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	101.74
Total 6649 · T - 1 Bonus/Awards	209.81	219.53	222.59	240.25	125.87	125.87	125.87	125.87	125.87	125.87	125.87	125.87	1,899.14
6550 · Wages													
6551 · Operations payroll	4,540.86	6,034.24	6,136.66	6,096.22	6,205.76	9,935.82	8,742.92	8,865.19	8,461.78	8,851.14	12,939.15	9,644.17	96,453.91
6557 · Range payroll	2,146.72	2,996.17	3,073.21	3,176.82	3,146.84	5,009.77	3,380.78	3,688.99	3,457.13	3,614.97	5,588.06	4,246.75	43,526.21
6558 · Shop payroll	4,297.07	5,480.21	5,174.84	5,214.23	5,795.45	7,582.91	5,069.38	4,850.55	5,574.61	5,042.28	7,526.33	6,764.98	68,372.84
6559 · Maintenance payroll	24,158.23	32,456.57	32,455.36	32,910.92	33,174.31	49,388.97	32,527.26	31,734.84	31,197.01	32,091.05	53,207.43	43,580.12	428,882.07
Total 6550 · Wages	35,142.88	46,967.19	46,840.07	47,398.19	48,322.36	71,917.47	49,720.34	49,139.57	48,690.53	49,599.44	79,260.97	64,236.02	637,235.03
6650 · Bonus/Awards													
6651 · Operations Bonus	112.00	112.00	112.00	218.87	162.87	162.87	162.87	162.87	162.87	162.87	162.87	162.87	1,857.83
6657 · Range Bonus	53.17	55.37	55.69	91.53	62.38	62.38	62.38	62.38	62.38	62.38	62.38	62.38	754.80
6658 · Shop Bonus	101.33	101.23	93.83	149.72	102.78	102.78	102.78	102.78	102.78	102.78	102.78	102.78	1,268.35
6659 · Maintenance Bonus	593.16	601.92	590.99	955.85	652.44	652.44	652.44	652.44	652.44	652.44	652.44	652.44	7,961.44
Total 6650 · Bonus/Awards	859.66	870.52	852.51	1,415.97	980.47	980.47	980.47	980.47	980.47	980.47	980.47	980.47	11,842.42
6750 · Benefits													
6759A · Maint Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6758A · Shop Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6757A · Range Employee	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
6751 · Operations Kaiser	0.00	0.00	0.00	0.00	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	1,434.81	11,478.48
6757 · Range Kaiser	1,340.86	1,340.86	1,340.86	1,340.86	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	1,438.99	16,875.36
6758 · Pro Shop Kaiser	327.50	327.50	327.50	327.50	350.11	350.11	350.11	350.11	350.11	350.11	350.11	350.11	4,110.88
6759 · Maint Kaiser	8,273.61	8,540.81	8,540.81	8,540.81	11,284.17	11,124.17	11,204.17	11,204.17	11,732.87	8,532.15	9,966.96	9,966.96	118,911.66
Total 6750 · Benefits	9,941.97	10,209.17	10,209.17	10,209.17	14,508.08	14,348.08	14,428.08	14,428.08	14,956.78	11,756.06	13,190.87	13,190.87	151,376.38
Total 6500 · Personnel related	57,088.23	72,067.48	72,117.15	73,853.72	76,941.70	106,769.49	77,448.76	76,890.43	76,876.87	73,382.31	108,871.38	90,215.48	962,523.00
6800 · Op Expense													
6820 · Kitchen Supply	733.46	346.14	467.56	331.34	708.87	263.64	506.98	444.20	466.40	311.56	365.86	252.58	5,198.59
6811 · Marketing	0.00	0.00	0.00	500.00	766.05	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,266.05
6801 · Liability Insurance	3,999.75	5,333.00	0.00	0.00	0.00	359.45	1,147.95	1,147.95	1,147.95	0.00	1,147.95	840.00	15,124.00
6803 · Miscellaneous	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	56.01	0.00	0.00	0.00	56.01
6805 · Linen Service	408.67	509.30	406.84	502.84	394.15	394.83	382.57	508.64	414.97	531.12	446.52	451.56	5,352.01
6810 · Advertising	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	73.50	0.00	0.00	73.50
6814 · Dues and Subscriptions	0.00	0.00	110.00	0.00	0.00	49.00	49.00	49.00	301.70	89.99	29.99	29.99	708.67
6830 · Janitorial Services													
6830A · Tee - 1 Janitorial	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,353.34	0.00	1,450.00	0.00	1,450.00	0.00	8,603.34
6830 · Janitorial Services - Other	0.00	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,450.00	0.00	1,309.68	8,559.68
Total 6830 · Janitorial Services	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,353.34	1,450.00	1,450.00	1,450.00	1,450.00	1,309.68	17,163.02
6831 · Pro Shop Supplies	349.18	0.00	40.91	91.57	85.59	0.00	0.00	1,980.78	68.83	30.29	29.98	0.00	2,677.13
6832 · Resturant Supplies	0.00	0.00	0.00	0.00	56.24	0.00	0.00	0.00	0.00	0.00	0.00	0.00	56.24
6833 · Janitorial Supplies	21.73	0.00	0.00	0.00	0.00	0.00	21.79	43.58	99.82	159.66	286.65	221.10	854.33
6834 · Maintenance Golf													
6834A · Course Supplies	1,876.87	1,911.61	1,194.75	714.92	5,592.80	2,254.36	967.91	5,978.22	3,904.42	3,828.51	6,466.41	1,223.36	35,914.14
6834B · Turfgrass Supplies (fertalizer, pestecides)	0.00	0.00	936.25	1,598.60	0.00	1,841.68	1,740.33	0.00	4,327.82	0.00	1,265.17	0.00	11,709.85

6834 · Maintenance Golf - Other	422.34	106.50	983.64	14.64	1,213.43	620.12	1,413.59	957.33	1,281.41	3,153.64	365.66	559.06	11,091.36
Total 6834 · Maintenance Golf	2,299.21	2,018.11	3,114.64	2,328.16	6,806.23	4,716.16	4,121.83	6,935.55	9,513.65	6,982.15	8,097.24	1,782.42	58,715.35
6837 · Fuel	1,667.48	1,511.22	1,980.35	1,086.89	1,295.76	1,346.61	1,407.40	2,717.40	2,129.26	949.35	2,606.27	1,395.94	20,093.93
6840 · Satelite Service	227.97	227.97	227.97	227.97	227.97	235.97	235.97	235.97	235.97	235.97	235.97	235.97	2,791.64
6844 · Uniforms B&G	71.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	71.00
6845 · Equipment Bar & Grill	0.00	0.00	0.00	52.49	47.79	38.78	18.34	107.24	10.66	28.98	0.00	505.78	810.06
6846 · Equipment Lease/ Rental	1,101.51	1,086.10	1,070.61	1,055.04	-1,723.93	1,651.11	1,625.94	1,600.66	1,575.24	1,549.70	1,524.04	4,261.56	16,377.58
6846a · Equipment Lease T-1	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	30.00	360.00
6848 · Equipment Repairs	1,298.33	756.60	709.94	813.20	868.20	479.66	438.83	0.00	662.84	343.37	157.88	92.83	6,621.68
6902 · Bank Service Charges	2,096.15	1,933.99	1,842.95	1,804.93	1,793.24	1,660.38	1,767.82	2,261.01	3,763.49	2,465.09	2,389.50	823.31	24,601.86
Total 6800 · Op Expense	15,754.44	15,202.43	11,451.77	10,274.43	12,806.16	12,675.59	13,107.76	19,511.98	21,926.79	15,230.73	18,797.85	12,232.72	178,972.65
6900 · Reconciliation Discrepancies	-42.73	0.00	0.00	0.00	0.00	-283.76	283.76	0.00	0.00	0.00	0.00	0.00	-42.73
Total Expense	73,969.01	88,127.76	85,004.41	87,521.32	90,339.55	119,901.19	92,047.65	97,254.39	99,502.40	90,085.62	130,548.83	104,601.11	1,158,903.24
Net Ordinary Income	28,222.18	-12,400.52	5,217.81	-14,310.15	-14,410.55	-58,287.38	-5,395.12	17,911.52	4,478.62	28,854.50	-22,685.56	-14,572.01	-57,376.66
Other Income/Expense													
Other Income													
8100B · Exchange Transfers to Golf	0.00	0.00	0.00	0.00	20,000.00	60,000.00	20,000.00	0.00	0.00	0.00	0.00	0.00	100,000.00
8100 · Golf Transfer to Exchange	-2,911.54	-2,926.95	-2,942.44	-2,958.01	-5,736.98	-5,125.26	-5,150.43	-5,175.71	-5,201.13	-5,226.67	-5,252.33	-5,278.13	-53,885.58
Total Other Income	-2,911.54	-2,926.95	-2,942.44	-2,958.01	14,263.02	54,874.74	14,849.57	-5,175.71	-5,201.13	-5,226.67	-5,252.33	-5,278.13	46,114.42
Net Other Income	-2,911.54	-2,926.95	-2,942.44	-2,958.01	14,263.02	54,874.74	14,849.57	-5,175.71	-5,201.13	-5,226.67	-5,252.33	-5,278.13	46,114.42
Net Income	**25,310.64**	**-15,327.47**	**2,275.37**	**-17,268.16**	**-147.53**	**-3,412.64**	**9,454.45**	**12,735.81**	**-722.51**	**23,627.83**	**-27,937.89**	**-19,850.14**	**-11,262.24**

	Oct 10	Nov 10	Dec 10	Jan 11	Feb 11	Mar 11	Apr 11	May 11	Jun 11	Jul 11	Aug 11	Sep 11	TOTAL
Ordinary Income/Expense													
Income													
Tips	-158.00	-97.00	-126.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-381.00
5000 · Business Income													
5003 · Interest Income	0.44	0.42	0.44	0.44	0.47	0.52	0.47	0.44	0.42	0.44	0.44	0.42	5.36
5030 · Grill	7,930.14	7,585.88	5,884.25	7,056.66	6,452.17	5,164.48	8,240.86	7,628.45	9,052.11	8,982.67	8,660.12	7,525.30	90,163.09
5031 · Bar	10,707.25	7,846.50	6,430.89	8,369.01	7,070.75	6,519.13	10,612.40	11,010.41	11,384.41	11,689.91	10,667.42	10,043.15	112,351.23
5032 · Catering	3,653.50	944.75	391.00	585.00	100.00	1,123.00	1,332.00	5,676.50	4,767.34	655.00	8,457.00	3,719.00	31,404.09
5033 · Short/Over Grill	-406.40	-88.18	-91.52	80.71	35.98	70.32	-9.83	11.99	-47.67	-415.23	-24.04	40.62	-843.25
5034 · Green Fees/ Carts	74,153.00	65,553.00	43,423.00	66,133.00	51,763.00	38,409.00	74,134.00	88,631.95	89,987.75	95,765.00	100,274.00	86,976.00	875,202.70
5035 · Pro Shop	9,726.40	7,296.75	7,395.30	6,672.50	8,840.20	5,147.00	10,394.13	11,706.46	11,444.47	12,416.38	12,362.18	9,887.35	113,289.12
5036 · Over/Short Green Fees	29.01	-4.33	31.73	131.23	-115.09	-27.99	46.11	-21.16	114.06	89.88	101.08	-205.95	168.58
5040 · Advertizing Income	0.00	0.00	0.00	0.00	10.00	0.00	25.00	0.00	0.00	0.00	0.00	0.00	35.00
5000 · Business Income - Other	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total 5000 · Business Income	105,793.34	89,134.79	63,465.09	89,028.55	74,157.48	56,405.46	104,775.14	124,645.04	126,702.89	129,184.05	140,498.20	117,985.89	1,221,775.92
Total Income	105,635.34	89,037.79	63,339.09	89,028.55	74,157.48	56,405.46	104,775.14	124,645.04	126,702.89	129,184.05	140,498.20	117,985.89	1,221,394.92
Cost of Goods Sold													
5500 · Cost of Goods Sold													
5505 · Catering COGS (Catering Cost of Goods Sold)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	749.00	360.15	0.00	577.88	25.98	1,713.01
5504 · Range Keys	527.93	0.00	0.00	212.66	112.59	0.00	0.00	112.75	0.00	480.91	0.00	0.00	1,446.84
5501 · Grill	7,601.85	5,904.00	5,020.13	5,651.91	5,207.29	7,156.75	6,027.70	7,298.67	7,752.02	6,204.77	9,986.02	6,470.37	80,281.48
5502 · Pro Shop	7,547.66	2,353.56	5,111.49	1,016.55	6,484.82	3,702.90	4,189.58	8,597.88	6,499.92	9,672.51	3,324.61	585.44	59,086.92
5503 · Bar	2,027.61	3,704.97	1,261.00	2,163.00	1,544.70	5,143.59	2,614.55	4,009.95	3,040.15	6,248.30	4,180.35	1,991.02	37,929.19
Total 5500 · Cost of Goods Sold	17,705.05	11,962.53	11,392.62	9,044.12	13,349.40	16,003.24	12,831.83	20,768.25	17,652.24	22,606.49	18,068.86	9,072.81	180,457.44
Total COGS	17,705.05	11,962.53	11,392.62	9,044.12	13,349.40	16,003.24	12,831.83	20,768.25	17,652.24	22,606.49	18,068.86	9,072.81	180,457.44
Gross Profit	87,930.29	77,075.26	51,946.47	79,984.43	60,808.08	40,402.22	91,943.31	103,876.79	109,050.65	106,577.56	122,429.34	108,913.08	1,040,937.48
Expense													
6901 · Prior Period Adjustment	-0.84	0.00	0.00	0.00	0.00	0.00	0.00	0.00	736.00	0.00	0.00	2,671.20	3,406.36
6200 · Office Expense													
6201 · Office Supplies	367.29	567.73	76.97	422.27	253.57	391.32	275.32	440.77	325.37	378.86	363.91	385.38	4,248.76
6202 · Cell phone Tee Minus one	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	105.00	1,260.00
6203 · Telephone	320.00	212.51	415.09	333.41	335.94	334.85	339.37	333.60	335.82	334.42	337.65	383.49	4,016.15
6204 · Postage and Delivery	0.00	0.00	0.00	0.00	0.00	0.00	8.80	0.00	0.00	0.00	11.08	34.52	54.40
6205 · Internet	0.00	0.00	69.80	69.80	69.80	69.80	69.80	93.04	69.80	69.80	69.80	69.80	721.24
6206 · Licenses POS	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	600.00	0.00	0.00	600.00
6200 · Office Expense - Other	0.00	15.28	0.00	0.00	0.00	124.98	0.00	0.00	0.00	0.00	0.00	0.00	140.26
Total 6200 · Office Expense	792.29	900.52	666.86	930.48	764.31	1,025.95	798.29	972.41	835.99	1,488.08	887.44	978.19	11,040.81
6500 · Personnel related													
6549 · Tee - 1 Wages													
6555 · Bar Payroll	708.02	1,904.57	1,854.75	2,037.40	1,992.86	2,855.69	1,839.73	3,446.09	3,924.69	4,575.61	4,595.61	5,765.74	35,500.76
6556 · Grill payroll	3,618.24	10,995.94	10,566.11	10,766.53	10,481.40	15,550.92	9,523.12	17,244.89	11,453.98	10,969.77	10,747.06	19,142.75	141,060.71
Total 6549 · Tee - 1 Wages	4,326.26	12,900.51	12,420.86	12,803.93	12,474.26	18,406.61	11,362.85	20,690.98	15,378.67	15,545.38	15,342.67	24,908.49	176,561.47
6749 · T - 1 Benefits													
6756A · Grill Employee	0.00	0.00	0.00	744.20	569.70	571.77	381.18	571.77	381.18	190.59	190.59	-3,600.98	0.00
6755A · Bar Employee Kaiser	0.00	0.00	0.00	101.18	34.74	104.22	69.48	126.15	47.55	34.74	34.74	-552.80	0.00
6756 · Grill Kaiser	1,512.31	1,512.31	1,512.31	1,512.31	1,842.40	1,651.81	1,651.81	1,651.81	1,651.81	1,842.40	1,842.40	1,842.40	20,026.08
6755 · Bar Kaiser	276.90	276.90	276.90	276.90	370.33	301.10	301.10	301.10	301.10	335.84	335.84	335.84	3,689.85
Total 6749 · T - 1 Benefits	1,789.21	1,789.21	1,789.21	2,634.59	2,817.17	2,628.90	2,403.57	2,650.83	2,381.64	2,403.57	2,403.57	-1,975.54	23,715.93
6649 · T - 1 Bonus/Awards													
6656 · Grill Bonus	64.40	203.20	195.22	195.23	193.64	287.28	175.84	309.87	211.71	164.15	244.92	301.25	2,546.71
6655 · Bar Bonus	12.68	35.21	34.28	35.35	36.84	52.46	34.00	63.75	23.31	30.90	30.96	48.73	438.47

Total 6649 · T - 1 Bonus/Awards	77.08	238.41	229.50	230.58	230.48	339.74	209.84	373.62	235.02	195.05	275.88	349.98	2,985.18
6550 · Wages													
6551 · Operations payroll	2,975.77	20,422.67	4,154.07	4,647.40	5,177.23	7,110.92	5,181.37	9,903.00	6,374.68	6,047.96	6,047.96	10,655.54	88,698.57
6557 · Range payroll	889.30	3,263.92	2,964.65	3,004.27	3,760.34	5,405.57	3,606.15	5,568.79	4,006.59	4,171.41	4,118.50	5,750.79	46,510.28
6558 · Shop payroll	2,019.12	5,419.37	4,875.65	4,668.94	5,643.60	7,737.67	4,503.65	9,202.62	6,002.63	5,590.65	5,787.58	9,797.62	71,249.10
6559 · Maintenance payroll	10,127.96	31,351.82	31,665.71	30,837.14	32,216.49	47,062.53	30,780.84	51,097.54	32,453.18	32,261.14	32,192.14	58,012.41	420,058.90
Total 6550 · Wages	16,012.15	60,457.78	43,660.08	43,157.75	46,797.66	67,316.69	44,072.01	75,771.95	48,837.08	48,071.16	48,146.18	84,216.36	626,516.85
6650 · Bonus/Awards													
6651 · Operations Bonus	52.60	379.06	76.81	83.85	95.82	131.57	95.90	172.84	101.21	112.00	112.00	168.00	1,581.66
6657 · Range Bonus	15.45	59.92	54.35	52.60	69.13	145.71	66.27	102.37	73.71	76.77	75.79	91.27	883.34
6658 · Shop Bonus	35.29	99.60	89.49	82.54	103.76	95.75	82.58	169.34	110.43	102.77	106.43	156.36	1,234.34
6659 · Maintenance Bonus	176.64	580.66	586.50	562.83	596.72	871.64	570.05	946.60	601.12	597.56	596.28	923.28	7,609.88
Total 6650 · Bonus/Awards	279.98	1,119.24	807.15	781.82	865.43	1,244.67	814.80	1,391.15	886.47	889.10	890.50	1,338.91	11,309.22
6750 · Benefits													
6751A · Operation Employee Kaiser	0.00	0.00	0.00	0.00	0.00	0.00	0.00	18.01	-18.01	0.00	0.00	0.00	0.00
6759A · Maint Employee	0.00	0.00	0.00	2,550.02	2,625.79	2,643.12	1,762.08	2,863.92	1,982.88	954.64	954.64	-16,337.09	0.00
6758A · Shop Employee	0.00	0.00	0.00	101.18	106.62	112.17	74.78	113.37	75.98	37.79	37.79	-659.68	0.00
6757A · Range Employee	0.00	0.00	0.00	358.79	369.47	371.94	247.96	371.94	247.96	123.98	154.72	-2,246.76	0.00
6751 · Operations Kaiser	845.89	845.89	0.00	0.00	0.00	0.00	-1,057.39	0.00	0.00	0.00	0.00	0.00	634.39
6757 · Range Kaiser	981.98	981.98	981.98	981.98	1,074.46	1,074.46	1,074.46	1,074.46	1,074.46	1,495.58	1,495.58	1,495.58	13,786.96
6758 · Pro Shop Kaiser	276.90	276.90	276.90	276.90	327.60	327.50	327.50	327.50	327.50	365.29	365.29	365.29	3,841.07
6759 · Maint Kaiser	6,979.20	6,979.20	6,979.20	6,979.20	7,635.70	8,151.19	8,795.57	8,151.21	8,151.21	9,105.85	9,105.85	9,105.85	96,119.23
Total 6750 · Benefits	9,083.97	9,083.97	8,238.08	11,248.07	12,139.64	12,680.38	11,224.96	12,920.41	11,841.98	12,083.13	12,113.87	-8,276.81	114,381.65
Total 6500 · Personnel related	31,568.65	85,589.12	67,144.88	70,856.74	75,324.64	102,616.99	70,088.03	113,798.94	79,560.86	79,187.39	79,172.67	100,561.39	955,470.30
6700 · Employee Training													
6701 · Golf Course	0.00	0.00	0.00	80.00	75.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	155.00
Total 6700 · Employee Training	0.00	0.00	0.00	80.00	75.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	155.00
6800 · Op Expense													
6820 · Kitchen Supply	0.00	0.00	0.00	0.00	0.00	0.00	0.00	161.58	546.30	543.54	891.32	367.23	2,509.97
6811 · Marketing	500.00	0.00	0.00	0.00	0.00	577.99	0.00	0.00	0.00	0.00	0.00	811.04	1,889.03
6801 · Liability Insurance	3,936.00	0.00	2,624.00	1,312.00	1,312.00	1,312.00	3,938.25	0.00	-67.50	1,334.25	0.00	0.00	15,701.00
6803 · Miscellaneous	0.00	102.54	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	102.54
6805 · Linen Service	409.99	424.63	341.20	342.71	364.57	471.62	390.07	512.53	413.64	399.53	534.71	407.59	5,012.79
6810 · Advertising	0.00	0.00	0.00	0.00	0.00	0.00	100.00	38.07	0.00	0.00	0.00	0.00	138.07
6814 · Dues and Subscriptions	0.00	0.00	0.00	0.00	0.00	0.00	110.00	0.00	0.00	0.00	0.00	169.71	279.71
6815 · Licenses and Permits	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00	0.00	60.00
6830 · Janitorial Services													
6830A · Tee - 1 Janitorial	1,450.00	0.00	1,450.00	1,450.00	1,450.00	1,450.00	0.00	0.00	0.00	0.00	0.00	725.00	7,975.00
6830 · Janitorial Services - Other	0.00	0.00	0.00	158.76	0.00	0.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	725.00	8,133.76
Total 6830 · Janitorial Services	1,450.00	0.00	1,450.00	1,608.76	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	1,450.00	16,108.76
6831 · Pro Shop Supplies	167.69	0.00	327.30	1,089.01	0.00	0.00	0.00	18.75	44.94	286.95	1,100.90	174.58	3,210.12
6832 · Resturant Supplies	0.00	0.00	0.00	0.00	0.00	0.00	33.39	0.00	0.00	0.00	0.00	0.00	33.39
6834 · Maintenance Golf													
6834A · Course Supplies	2,143.50	1,354.01	1,294.70	2,141.80	480.92	4,102.23	2,287.60	1,727.81	380.50	2,919.64	2,369.16	3,115.22	24,317.09
6834B · Turfgrass Supplies (fertalizer, pestecides)	749.82	4,830.29	543.72	0.00	640.00	1,362.67	994.76	0.00	933.15	2,140.14	0.00	1,694.00	13,888.55
6834 · Maintenance Golf - Other	-735.00	289.03	0.00	0.00	2,196.63	32.21	387.75	264.45	123.40	1,222.14	1,604.90	198.63	5,584.14
Total 6834 · Maintenance Golf	2,158.32	6,473.33	1,838.42	2,141.80	3,317.55	5,497.11	3,670.11	1,992.26	1,437.05	6,281.92	3,974.06	5,007.85	43,789.78
6835 · Maintenance Grill	0.00	0.00	214.00	477.00	0.00	0.00	0.00	0.00	0.00	0.00	168.00	0.00	859.00
6837 · Fuel	1,970.50	996.01	1,013.26	844.79	2,421.25	1,719.68	1,342.06	2,834.48	1,174.91	2,746.59	1,183.21	2,775.01	21,021.75
6840 · Satelite Service	220.37	222.97	222.97	217.97	217.97	227.97	227.97	227.96	227.97	227.97	227.97	227.97	2,698.03
6844 · Uniforms B&G	0.00	0.00	47.06	0.00	0.00	0.00	52.43	48.57	0.00	106.27	0.00	0.00	254.33
6845 · Equipment Bar & Grill	216.26	280.13	0.00	273.15	560.64	0.00	92.81	0.00	0.00	0.00	77.49	43.25	1,543.73

6846 · Equipment Lease/ Rental	5,290.48	5,324.72	2,973.74	7,598.74	4,973.74	5,256.24	8,717.34	5,145.03	5,084.83	5,084.83	5,084.83	-13,257.66	47,276.86
6846a · Equipment Lease T-1	32.77	32.77	32.77	32.77	32.77	32.77	32.77	32.77	32.77	32.47	30.00	32.47	389.87
6848 · Equipment Repairs	2,425.26	2,312.92	391.55	57.70	581.04	796.46	575.28	1,189.51	801.19	1,140.46	686.22	412.59	11,370.18
6849 · Uniforms	1,030.00	0.00	20.38	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	1,050.38
6902 · Bank Service Charges	1,777.16	1,799.68	1,433.20	1,347.67	1,510.20	1,223.48	1,470.32	1,943.42	2,015.35	2,232.65	2,492.31	2,210.49	21,455.93
Total 6800 · Op Expense	21,584.80	17,969.70	12,929.85	17,344.07	16,741.73	18,565.32	22,202.80	15,594.93	13,161.45	21,867.43	17,961.02	832.12	196,755.22
6900 · Reconciliation Discrepancies	0.00	0.00	0.00	0.00	100.00	0.00	-100.00	0.00	0.00	0.00	0.00	0.00	0.00
69800 · Uncategorized Expenses (Expenses not categorized elsewhere)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Total Expense	53,944.90	104,459.34	80,741.59	89,211.29	93,005.68	122,208.26	92,989.12	130,366.28	94,294.30	102,542.90	98,021.13	105,042.90	1,166,827.69
Net Ordinary Income	33,985.39	-27,384.08	-28,795.12	-9,226.86	-32,197.60	-81,806.04	-1,045.81	-26,489.49	14,756.35	4,034.66	24,408.21	3,870.18	-125,890.21
Other Income/Expense													
Other Income													
3202 · Transfer to Exchange	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	-18,342.49	-18,342.49
8100B · Exchange Transfers to Golf	0.00	0.00	0.00	50,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	0.00	130,000.00
Total Other Income	0.00	0.00	0.00	50,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	-18,342.49	111,657.51
Net Other Income	0.00	0.00	0.00	50,000.00	0.00	80,000.00	0.00	0.00	0.00	0.00	0.00	-18,342.49	111,657.51
Net Income	**33,985.39**	**-27,384.08**	**-28,795.12**	**40,773.14**	**-32,197.60**	**-1,806.04**	**-1,045.81**	**-26,489.49**	**14,756.35**	**4,034.66**	**24,408.21**	**-14,472.31**	**-14,232.70**

	Oct 31, 12	Nov 30, 12	Dec 31, 12	Jan 31, 13	Feb 28, 13	Mar 31, 13	Apr 30, 13	May 31, 13	Jun 30, 13	Jul 31, 13	Aug 30, 13
ASSETS											
Current Assets											
Checking/Savings											
1000 · Cash in Bank											
1010 · Checking	27,057.77	29,625.52	22,932.31	27,542.55	34,124.87	11,387.40	20,446.88	43,102.05	41,410.45	54,619.99	59,974.01
1020 · Savings	5,074.04	5,074.46	5,074.90	5,075.34	5,075.73	5,076.17	5,076.59	5,077.03	5,077.45	5,077.89	5,077.89
Total 1000 · Cash in Bank	32,131.81	34,699.98	28,007.21	32,617.89	39,200.60	16,463.57	25,523.47	48,179.08	46,487.90	59,697.88	65,051.90
1140 · Petty Cash	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	2,200.00	2,200.00	2,200.00	2,200.00
Total Checking/Savings	34,131.81	36,699.98	30,007.21	34,617.89	41,200.60	18,463.57	27,523.47	50,379.08	48,687.90	61,897.88	67,251.90
Accounts Receivable											
1200 · Accounts Receivable	0.00	0.00	0.00	0.00	0.00	0.00	185.55	0.00	630.00	630.00	630.00
Total Accounts Receivable	0.00	0.00	0.00	0.00	0.00	0.00	185.55	0.00	630.00	630.00	630.00
Other Current Assets											
1210 · Inventory Asset											
1211 · Pro Shop Inventory	40,171.55	40,171.55	40,171.55	40,171.55	40,171.55	54,435.11	54,435.11	54,435.11	54,435.11	54,435.11	54,435.11
1212 · Tee-One Inventory	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97	6,695.97
Total 1210 · Inventory Asset	46,867.52	46,867.52	46,867.52	46,867.52	46,867.52	61,131.08	61,131.08	61,131.08	61,131.08	61,131.08	61,131.08
1410 · Inter Company Receivable	0.00	0.00	0.00	394.24	0.00	0.00	75.13	0.00	0.00	-1,382.52	-1,382.52
Total Other Current Assets	46,867.52	46,867.52	46,867.52	47,261.76	46,867.52	61,131.08	61,206.21	61,131.08	61,131.08	59,748.56	59,748.56
Total Current Assets	80,999.33	83,567.50	76,874.73	81,879.65	88,068.12	79,594.65	88,915.23	111,510.16	110,448.98	122,276.44	127,630.46
TOTAL ASSETS	**80,999.33**	**83,567.50**	**76,874.73**	**81,879.65**	**88,068.12**	**79,594.65**	**88,915.23**	**111,510.16**	**110,448.98**	**122,276.44**	**127,630.46**
LIABILITIES & EQUITY											
Liabilities											
Current Liabilities											
Accounts Payable											
2000 · Accounts Payable	27,340.45	27,089.69	24,680.51	36,834.69	58,626.87	26,780.79	32,960.73	26,191.00	20,204.48	27,977.07	6,338.72
Total Accounts Payable	27,340.45	27,089.69	24,680.51	36,834.69	58,626.87	26,780.79	32,960.73	26,191.00	20,204.48	27,977.07	6,338.72
Other Current Liabilities											
2207 · Gift Certificate Liability	2,711.50	3,001.50	2,970.50	2,810.50	2,755.50	2,505.50	2,616.50	2,611.50	2,393.50	2,353.50	2,588.50
2200 · Accrued Accounts Payable (For year end accrual only)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	105.00
2203 · Group Deposits	61.01	-38.99	-138.99	-138.99	261.01	631.01	2,041.01	1,441.01	1,041.01	781.01	1,331.01
2204 · Golf Club Dues Payable	4,949.00	7,695.00	11,293.00	4,031.00	4,629.00	3,627.00	3,627.00	3,489.00	3,719.00	3,485.00	3,393.00
2205 · Erange Key	0.00	0.00	0.00	-134.94	-134.94	-134.94	-134.94	-134.94	-134.94	-134.94	-134.94
2210 · Inter Company Payable	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	-70.00	35.00	-70.00
Total Other Current Liabilities	7,651.51	10,587.51	14,054.51	6,497.57	7,440.57	6,558.57	8,079.57	7,336.57	6,948.57	6,519.57	7,212.57
Total Current Liabilities	34,991.96	37,677.20	38,735.02	43,332.26	66,067.44	33,339.36	41,040.30	33,527.57	27,153.05	34,496.64	13,551.29
Total Liabilities	34,991.96	37,677.20	38,735.02	43,332.26	66,067.44	33,339.36	41,040.30	33,527.57	27,153.05	34,496.64	13,551.29
Equity											
Investment in golf course	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00	52,909.00
3200 · Retained Earnings (Retained Earnings)	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96	4,120.96
Net Income	-11,022.59	-11,139.66	-18,890.25	-18,482.57	-35,029.28	-10,774.67	-9,155.03	20,952.63	26,265.97	30,749.84	57,049.21
Total Equity	46,007.37	45,890.30	38,139.71	38,547.39	22,000.68	46,255.29	47,874.93	77,982.59	83,295.93	87,779.80	114,079.17
TOTAL LIABILITIES & EQUITY	**80,999.33**	**83,567.50**	**76,874.73**	**81,879.65**	**88,068.12**	**79,594.65**	**88,915.23**	**111,510.16**	**110,448.98**	**122,276.44**	**127,630.46**

THE GOLF CLUB AT MOFFETT FIELD
FEES and CHARGES

EFFECTIVE ON NOVEMBER 22 2011

Categories	18 Hole Weekday	18 Hole Weekend	9 Hole Weekday	9 Hole Weekend	Monthly Single	Super Twilight 1 1/2 Hrs. Before Sunset
Active Duty Military	$10.00	$25.00	$5.00	$15.00	$220.00	COMP
Retired Military *	$20.00	$25.00	$12.00	$15.00	$220.00	$10.00
NASA Badge #	$25.00	$34.00	$15.00	$19.00	N/A	$10.00
Federal/Foothill Badge ##	$27.00	$37.00	$16.00	$22.00	N/A	$10.00
Guest	$30.00	$40.00	$18.00	$25.00	N/A	$10.00
Junior Golf **	$6.00	$10.00	$6.00	$10.00	N/A	$6.00
	18 holes	9 holes				
Power Carts	$30.00	$15.00				
Pull Carts	$8.00	$4.00				
Club Rental	$10.00					

SUPER TWILIGHT TIMES	Tee Time Policy
During daylight savings only 1 1/2 Hrs before Sunset	Tee times can be booked 7 days in advance in person or by phone at: **(650) 603-8026** NOTE: All groups must check in 30 min. before tee times

* Includes Disabled Veterans.

**Junior (under the age of 16) Green Fees - Must be with adult player or card carrying member of junior program.

NASA Badge includes persons with a NASA badge (for example NASA Civil Servants, NRP, and NASA Contractors)

Federal Badge includes employees of Federal Agencies including but not limited to USPS, IRS, FBI, etc.

Replay Rates: Players are subject to a replay rate of 50% of the current green fee rate (same day only)

THE GOLF CLUB AT MOFFETT FIELD
FEES and CHARGES

EFFECTIVE ON NOVEMBER 1, 2008

Categories	18 Hole Weekday	18 Hole Weekend	9 Hole Weekday	9 Hole Weekend	Monthly Single	Super Twilight 1 1/2 Hrs. Before Sunset
Active Duty Military	$10.00	$25.00	$5.00	$15.00	$220.00	COMP
Retired Military *	$20.00	$25.00	$12.00	$15.00	$220.00	$10.00
NASA Badge #	$25.00	$34.00	$15.00	$19.00	N/A	$10.00
Federal Badge ##	$27.00	$37.00	$16.00	$22.00	N/A	$10.00
Guest	$30.00	$40.00	$18.00	$25.00	N/A	$10.00
Junior Golf **	$6.00	$10.00	$6.00	$10.00	N/A	$6.00
	18 holes	9 holes				
Power Carts	$26.00	$14.00				
Pull Carts	$6.00					
Club Rental	$18.00					

SUPER TWILIGHT TIMES	Tee Time Policy
April - October 1 1/2 Hrs before Sunset	Tee times can be booked 7 days in advance in person or by phone at: **(650) 603-8026** NOTE: All groups must check in 30 min. before tee times

* Includes Disabled Veterans.

**Junior (under the age of 16) Green Fees - Must be with adult player or card carrying member of junior program.

NASA Badge includes persons with a NASA badge (for example Civil Servants, NRP, Contractors, and Students)

Federal Badge includes employees of Federal Agencies including but not limited to USPS, IRS, FBI, etc.

Replay Rates: Players are subject to a replay rate of 50% of the current green fee rate (same day only)

11/14/2008
Revised 9/13/2013

Tee Minus One Breakfast Menu

Grilled Steak & eggs.....$7.00

Loco Moco (Angus burger, egg, rice & gravy).....$6.00

Tee Minus One Omelete (as requested).....$4.00

Breakfast sandwich.....$4.00

Breakfast Special (2 eggs & choice of 2 sides)..... $5.00

Side Orders

Two eggs, any style, $2.00

Bacon or Sausage..... $3.00 Spam...$2.00

Hash Browns.....$2.50

Toast (2 slices) or English Muffin.....$2.00

Danish or Bagel.....$2.00 Donut $1.00

Bowl of Oatmeal $2.50

Beverages

Coffee ..... $1.25 Tea.....$1.00

Bottled Juice.....$1.50

Tee Minus One Lunch Menu

Quick Bites

Choice of Jalapeno poppers, Chicken Wings or Bowl of Chili $4.50

Fried Calamari .... $5.00 Brat or Hot Link....$4.00

Hot Dog.....$3.25 Chili Dog....$4.75

Chef Tony's Sampler Plate (2 pc fried fish, 3 wings, 3 calamari strips, & 3poppers)...$10.50

Lunch Specials

(Includes French Fries, Chips or side salad with entrée)

Fish & Chips (deep fried Cod).....$9.00

Tri-tip Steak & Fries.....$9.00 Philly Cheese Steak.....$9.00

Mushroom Bacon Swiss Burger.....$9.00

Grilled Angus Burger with grilled onions.....$8.00

Weekday Specials

Wednesday: Tee Minus One Spaghetti.....$6.00

Friday: Smothered Pork Chops or Chicken w/ peppers, onions & gravy...$7.00

Specialty Salads

Chicken Caesar Salad (Hearts of Romaine, breast of chicken, anchovies, & croutons)...$7.50

Cobb Salad (Hearts of Romaine, bacon, egg, & grilled breast of chicken with bleu cheese dressing)... $7.50

Asian Beef and Shrimp Salad (Marinated Asian noodles, grilled Tri-tip, grilled shrimp, and mixed vegetables) $8.50

House Salad (mixed greens, candied walnuts, tomatoes and house dressing).....$6.00

Tee Minus One Lunch Menu

Hot Sandwiches

served with choice of fries, potato chips, or small salad (unless otherwise noted)

BBQ Chicken Sandwich $8.00

Philly Cheese Steak.....$9.00

Grilled Cheese Sandwich with potato chips $5.00

Tuna Melt with potato chips.....$6.00

Cold Sandwiches

Choice of Ham or Turkey or Tuna Sandwich.... $4.50

BLT served on a French roll.....$7.00

Soup & 1/2 Sandwich (Choice of turkey, ham or tuna).....$5.00

Side Orders

Soup of the Day....$2.00 (Cup) & $3.00 (Bowl)

French Fries.... $2.00 Curly Fries..... $2.50

Garlic Fries or Onion Rings..... $3.00 Chili Cheese Fries.....$4.00

Side Salad or Potato salad.....$2.00

Potato Chips, Small Candy.....$1.00 Large Candy.....$2.00

Beverages

Fountain Soda.....$1.00

Bottled Water.....$1.50

Bottled Soda or Gatorade.....$2.00 Red Bull....$2.50

Tee Minus One Bar & Grill

Banquet and Special Events Menu

Grilled Tri-tip $17.00 pp

With choice of any two of the following:

Garlic Mashed Potatoes, Roasted Vegetables, Caesar Salad, Garden Salad, or Garlic Bread

BBQ Ribs $16.00 pp

With choice of any two of the following:

Garlic Mashed Potatoes, Roasted Vegetables, Caesar Salad, Garden Salad, or Garlic Bread

Southern BBQ Chicken $15.00 pp

With choice of any two of the following:

Garlic Mashed Potatoes, Roasted Vegetables, Caesar Salad, Garden Salad, or Garlic Bread

Grilled Angus or Vegetarian Burger $9.00 pp

With Choice of any two of the following:

French Fries, Bag of chips, Caesar Salad, Garden Salad

Deli -Style Sandwich (Ham or Turkey) $8.00pp

With Choice of any two of the following:

French Fries, Bag of chips, Garden Salad

All Beef Frank or Polish Sausage $7.00 pp

With Choice of any two of the following:

French Fries, Bag of chips, Garden Salad

Appetizer Trays $5.00 pp

Easy to eat finger food-your choice of Chicken Wings, Jalapeno Poppers, or Calamari

Beef Chili $5.00 pp

Served with Garlic bread and condiments (shredded cheese, onions, etc.)

There will be no sales tax charged
Soft drinks are included in the menu pricing
Wine and liquor are not included

NASA MFA GOLF COURSE PROPERTY LISTING

Property Description	Cost Center	Model Number/serial #	Acquired Date	Acquired Value	Remaining Value	Fair Market Value
Locker Men/women	Admin	Ball-O-matic	28-Feb-96	$10,578		$528.90
Rubbermaid pebble trash can (10)	Admin		28-Feb-96	$2,793		$139.65
CA emissions	Admin	56d10003 (grande ranger utility truck)	29-Apr-97	$140		$7.00
Grand Ranger Utility Truck	Admin	1FTCR1OU9VUC652 67	29-Apr-97	$11,759		$587.95
HP Office fax	Admin	C2890A/US54EGC5 H7	30-Jan-99	$240		$19.20
Self Help Project Shed	Maint	Work Order 50610	12-Nov-99	$30,000		$1,500.00
HP Deskjet Printer	Admin	895 CSE/CN99F1R17D	30-Jan-00	$180		$14.40
Dell Computer	Admin	566PM01 MMP	28-Aug-01	$2,143	$107.15	
Callax VIP rent set	Admin	Callax-14	11-Oct-01	$0		$60.00
Titleist VIP rent set	Admin	Titleist 990	11-Oct-01	$0		$80.00
Pro Shop Cement Paving	Admin			$3,984	$2,124.97	
LF Cobra Club Set	Admin	121LSW3P LH KCSS 6W	8-Jan-04	$483		$250.00
RT Cobra Club Set	Admin	121RSR3P KCSS 3-PW	8-Jan-04	$493		$250.00
Refrigerator Kenmore 21"	Admin	46-77172	31-Mar-06	$513		$475.00
Nikon D40 Digital SLR	Admin	3134900	14-Jun-07	$564		
Canon Copier	Admin	SuperG3/F149200 Serial#DPQ13044	10-Apr-08	$250		
SK 90 Super picker w. Catc	Driving Range	71875/SC	21-Apr-95	$2,546		$127.30
Rangeball machine	Driving Range	120000-RS-20	15-Jan-02	$17,541	$10,631.12	
Work horse gasoline 1200 G	Driving Range	1591180	10-Oct-02	$6,200	$2,411.13	
Rangeball Picker/Pail	Driving Range	Pro#CGB 300 005997	16-Sep-04	$2,117	$1,234.96	
Custom Front Counter	Pro Shop	CS-03-S	30-Jan-99	$4,495		$224.75
Custom Back Counter	Pro Shop	CS-03-M08026981102	19-Mar-99	$3,790		$189.50
Sharp 20" TV	Pro Shop	M# LC-205H70 S# 707941770	22-Oct-07	$360		
Cobra 4-GW set	Pro Shop		20-Nov-07	$235		
Cobra SW	Pro Shop	1045777	20-Nov-07	$29		
Cobra Lady set	Pro Shop	1042150	20-Nov-07	$278		

NASA MFA GOLF COURSE PROPERTY LISTING

Property Description	Cost Center	Model Number/serial #	Acquired Date	Acquired Value	Remaining Value	Fair Market Value
Speed RH 10.5	Pro Shop	1397607	20-Nov-07	$141		
Speed RH 3 wood	Pro Shop	1356573	20-Nov-07	$84		
Speed HR 5 wood	Pro Shop	1421258	20-Nov-07	$84		
Speed RH Lady Dr	Pro Shop	1505779	20-Nov-07	$141		
Speed HR Lady 3	Pro Shop	1507916	20-Nov-07	$84		
Speed HR Lady 5	Pro Shop	1508227	20-Nov-07	$84		
Baffler DWS 20	Pro Shop	1321385	20-Nov-07	$70		
Baffler DWS Lady 26	Pro Shop	1317199	20-Nov-07	$70		
Optica SL-03 35	Pro Shop		20-Nov-07	$72		
Optica SL-03 Lady 33	Pro Shop		20-Nov-07	$72		
Wooden table Square x23	Restaurant		21-Apr-94	$0		$345.00
Deck covering green	Restaurant		16-Sep-94	$4,708		$235.40
Refrigerator Sandwich Makeline	Restaurant	LR162SAS/1	1-Sep-95	$1,609		$80.45
Traulsen 2-section freezer	Restaurant	RLT-2-32 WUT	1-Sep-95	$4,536		$226.80
1 Door Stainless Refrigerator Set	Restaurant	nr211	2-Sep-95	$1,610		$80.50
5 Menu Sys Oak Frames	Restaurant	20397INTLPA 20397	23-Oct-95	$1,535		$76.75
Charbroiler	Restaurant	91-01-36000-A23-apR-97	6-Oct-06		$123.55	
Built in outdoor grill	Restaurant		30-May-97	$15,957		$797.85
Grill/Hood suppression System	Restaurant		26-Nov-97	$2,000		$100.00
Berkel Meat Slicer	Restaurant	34412	31-Jan-99	$0		$20.00
Deep Fry master	Restaurant		31-Jan-99	$0		$100.00
Holman toaster	Restaurant	QCS1350/502	31-Jan-99	$0		$20.00
Nemco Water Plate	Restaurant	6120/E02	31-Jan-99	$0		$20.00
PA System	Restaurant	32.2001/787157	31-Jan-99	$0		$100.00
Pitco Deep Fat Fryer	Restaurant		31-Jan-99	$0		$100.00
Popcorn Maker	Restaurant	39RA/39129301	31-Jan-99	$0		$20.00
Sharp Microwave	Restaurant		31-Jan-99	$0		$20.00
Toastmaster Bread Holder	Restaurant	5051	31-Jan-99	$0		$20.00
Norlake Refrigerator	Restaurant	NR211SMS/0	21-Aug-00	$1,740		$87.00
Reach-in Refrigerator	Restaurant	NR482SMS	10-Jul-01	$2,778		$138.90
Carpeting and Flooring	Restaurant	Shaw Broadloom Carpet	31-Oct-01	$10,092		$504.60
Door Type Dishwasher	Restaurant	Jackson model 200B	25-Jan-02	$6,541		$327.05
Ceiling Fan (8)	Restaurant	8 Ceiling fan	2-Mar-02	$2,400		$120.00

NASA MFA GOLF COURSE PROPERTY LISTING

Property Description	Cost Center	Model Number/serial #	Acquired Date	Acquired Value	Remaining Value	Fair Market Value
Manitowoc Icemachine	Restaurant		16-May-02	$2,379		$118.95
Remove and replace carpet	Restaurant	contract 330094	24-Sep-02	$6,061		$303.05
Beverage Cart	Restaurant	76218G01	15-Dec-04	$10,429		$521.45
Dell Computer	Restaurant	Dimension 3100				
Philips 42" Plasma	Restaurant	42PF9431D/37 YA1A0631008841	Check with Sherry on acquired date and acquired value			
MAXENT 50" Flat screen	Restaurant	P500550H9 62797808631				
Ice Machine Manitowoc	Restaurant	SY0424A-101/ 110622275				
Hot Dog Machine APW WYOTT	Restaurant	D8-1A 430030607060				
Cuisinart Food Processor	Restaurant	EV-11 Series				
123 SPRESSO /TEMPO	Restaurant	Exspresso Machine				
Curtis Hot Chocolate	Restaurant	PC-1D				
2- Aroma Rice Cooker	Restaurant	6609171				
WOLFE 68" Range	Restaurant	WOLCHSS-R6229FT34/ 656101097				
72" Gas Grill	Restaurant	A4CC / 22987				
Dual Fryer	Restaurant	SMC5020N00016 1102UU0003/0004	24-Feb-11	$4,000		
Freezer - single	Restaurant	VF-1 / A1190S14	2-Mar-11	$2,000		
Clark Forklift	Maint	3561184105/pl2358 14	1-Oct-93	$0		$175.00
Jacobsen Utility Vehicle	Maint	84023/7042	1-Oct-93	$0		$100.00
Lely Spreader Model H	Maint		1-Oct-93	$0		$100.00
Neary backlapping machine (for knives)	Maint		1-Oct-93	$0		$75.00
AW08002380C,Shat, Airway	Maint		22-Sep-94	$4,262		$213.10
Toro Greens Aerator w/ attchmt	Maint	911040570	30-Sep-94	$8,921		$446.05
John Deere 2 Wheel tractor	Maint	970 w/ turf 44x18x20	23-Oct-95	$13,695		$684.75

NASA MFA GOLF COURSE PROPERTY LISTING

Property Description	Cost Center	Model Number/serial #	Acquired Date	Acquired Value	Remaining Value	Fair Market Value
Cushman Turf Utility Vehicle	Maint	632/95006360	31-Dec-95	$24,070		$1,203.50
Spray	Maint	300gal/898562	31-Dec-95	$5,793		$289.65
John Deere Tractor	Maint	970 2 wheel dr	1-Jan-96	$13,025		$651.25
Tuff shed	Maint		20-May-97	$4,390		$219.50
Peerless 2000 (grinder)	Maint	96f3naf1171640100	4-Aug-97	$17,430		$871.50
Toro Fairway Aerator	Maint	60247	19-Feb-98	$20,650		$1,032.50
jacobsen T-mower	Maint	1962 orange-cir	17-Apr-98	$26,671		$1,333.55
Ryan Sod Cutter	Maint	544844/98504483	27-May-98	$2,351		$117.55
~~Baldor Rotary Grinder~~	~~Maint~~	~~Baldor/r26900263~~	~~31-Jan-99~~	~~$0~~		~~$100.00~~
Bench Grinder	Maint	P000638	31-Jan-99	$0		$100.00
Dewalt Bedknife Grinder	Maint	101462	31-Jan-99	$0		$75.00
Echo Srtingtrimmer	Maint	81106	31-Jan-99	$0		$20.00
HP printer	Maint	SG64Q180N	31-Jan-99	$0		$20.00
Shindawa Edger	Maint	8124169	31-Jan-99	$0		$25.00
Shindawa Power Broom	Maint	8052567	31-Jan-99	$0		$25.00
Stihl Backpack Blower	Maint	252566416	31-Jan-99	$0		$20.00
Stihl Chainsaw	Maint	ya8xs0625r	31-Jan-99	$0		$50.00
Stihl Stringtrimmer	Maint	114212	31-Jan-99	$0		$30.00
Tanaka Backpack Blower	Maint	u1718512	31-Jan-99	$0		$15.00
Turf II Club Car	Maint	AG9942816692	26-May-99	$5,433		$271.65
Turf II Club Car	Maint	RG9942816691	26-May-99	$5,433		$271.65
Self Help Project Shed	Maint	work Order 9701451	12-Nov-99	$5,000	$1,750.00	
John Deere Fairway Mower	Maint	TC3215A060189	19-Apr-00	$29,200		$1,460.00
John Deere Greensmower	Maint	TC2500G011060	19-Apr-00	$16,929		$846.45
Ford Ranger Pickup	Maint	IFTYR10V6YPB59098	2-Jun-00	$14,586		$729.30
Jacobsen Turbo Rotary Mower	Maint	jmc 67863	6-Jul-01	$30,709	$1,023.70	
Ryan Mataway Overseeder	Maint	544873a	6-Jul-01	$3,563	$118.81	
John Deere Greensmower	Maint	TC2500D010806	11-Jul-01	$19,228	$640.97	
John Deere Bankmover	Maint	TC2653D090424	11-Jul-01	$16,757	$558.65	
John Deere Turf Sweeper	Maint	TC0125X020365	11-Jul-01	$6,312	$210.40	

NASA MFA GOLF COURSE PROPERTY LISTING

Property Description	Cost Center	Model Number/serial #	Acquired Date	Acquired Value	Remaining Value	Fair Market Value
Cushman White Truck (utility truck)	Maint	898611	17-Jul-01	$12,017	$400.61	
Toro Hydroject Aerator	Maint	3000P/n-09801	31-Jul-01	$19,987	$666.22	
John Deere Thatch Attch	Maint	TA2JD25235236237	12-Dec-01	$5,995	$699.40	
Ryan Core Harvester	Maint	2701530	29-Apr-02	$3,404	$624.07	
Cushman Truckster (mini utility truck)	Maint	898658/2703394/894769	30-Apr-02	$13,595	$2,492.42	
Ball Washers (18)	Maint	024752 031640 031657 066	6-May-02	$2,134	$426.77	
Turf II Club Car	Maint	101961001	17-Jun-02	$5,743	$1,244.42	
Cushman Truckster (mini utility truck)	Maint	898659/2703394/894769	31-Aug-02	$13,595	$3,398.79	
Jacobsen Groommaster	Maint	898926/1660	27-Sep-02	$7,651	$3,643.39	
Golf Course Safety Fence	Maint	Hole #3 fence	30-Dec-03	$1,791	$1,358.20	
John Deere Green Aerator	Maint	TC800AC05237	27-Oct-04	$11,994	$7,246.78	
Toro Greensmaster Mower	Maint	/0435604610240001727	29-Oct-04	$15,622	$9,438.38	
Blades for Mower	Maint	04610 &04625	30-Nov-04	$2,994	$1,871.25	
Toro Reelmaster 6500D	Maint	03806 / 260000324	30-Oct-06	$40,906		
Dakota Turftender 410	Maint	41043406	30-Oct-06	$11,763		
Bobcat T190 Skid Steer Track Loader	Maint	527717586	29-Mar-07	Lease value = $70,476		
Excavator 331G	Maint	331G/ 234312118				
Auger	Maint	30C / 944509495				
Stump Grinder	Maint	SG60 / 23003344				
Yamaha Golf Car	Maint	50-G22E				
Yamaha Golf Car	Maint	10-G19E				
Mikasa Vibratory Plate	Maint	P6109 / MVC-88VGHW	30-May-07			
FLYMO mower	Maint	421H	30-Jul-07	$950		
Bobcat Trencher Model # LT313	Maint	45404721	7-Aug-07	$5,000		
Greens Roller	Maint	SR061300	13-Sep-07	$4,800		
Pressure Washer GC-1250	Maint	10346928	22-Sep-07	$400		
Yamaha Bev cart	Cart Barn		1-Aug-06	$7,500		

NASA MFA GOLF COURSE PROPERTY LISTING

Property Description	Cost Center	Model Number/serial #	Acquired Date	Acquired Value	Remaining Value	Fair Market Value
Toro Sidewinder rotary mower	Maint	30839-310000510	1-Jul-10	$32,000		
Buffalo Turbine Blower 8000	Maint	CYC-8K / 18552	28-Feb-11	$4,600		
Peerless 7000 Automatic Reel Grinder	Maint	#70561	29-Nov-11	$27,000		
Toro RM 6500D Fairway Mower	Maint	03806 / 311-110	30-Jan-12	$46,155		
Toro GR3150 Greens Mower	Maint	04357 / 311-1417	30-Jan-12	$25,786		
Toro Workman HDX-D with sprayer	Maint	07368 / 312-113	30-Jan-12	$38,988		
Toro Sand Pro 3040	Maint	087030 / 311-583	30-Jan-12	$13,984		
Toro Workman HDX-D	Maint	07368 / 312-115	31-Jan-12	$21,271		
Toro Groundsmaster 4300-D Rough mower	Maint	SN: 313000139	29-Jan-13	$41,882		
Toro ProCore 648	Maint	SN: 313000429	8-Apr-13	$22,205		
Lely Spreader	Maint	SN: 6664	8-Apr-13	$3,395		

NOTE: In 2007, BOBCAT 743B (743b/50931919927)and BEVERAGE CART (bc960gx) were sold to Bethel Island Golf course for $800.00 and $300.00 respectively.

ORIGINAL

Master Lease Schedule -003/007

Master Lease Agreement # 019-0000564 / Dated

WELLS FARGO

General Information

Lessee's Name: NASA Ames Exchange	Co-Lessee's Name:	**Master Lease Agreement No:** 019-0000564
Lessee's Address: Bldg 934 Moffett Field, CA 94035 – 934 Macon Rd (pkb)	Co-Lessee's Address:	**Application #:** 819312
Billing Address (if different than Lessee Address shown above) P.O. Box 343 Moffett Field, CA 94035		
Supplier (Dealer's) Name & Address: Turf Star, Inc.		Dealer # 5191.99
Lessor: Wells Fargo Financial Leasing, Inc.		

Equipment Information

Wells Fargo hereby agrees to lease to Lessee, and Lessee hereby agrees to lease from Wells Fargo, the Equipment identified on **Addendum A**, attached hereto and incorporated herein by reference.

Equipment Location (Address, City, State, County, Zip Code): Golf Club at Moffett Field 934 Macon Road, Moffett Field, CA 94035	☐ Check Here if Equipment Location is outside of City Limits	Insurance: ☐ Proof of Insurance Attached

Lease / Payment Information

Original Term:	Commencement Date:	Original Term Purchase Option Price:	Lease Payment:	Property Tax:	Use Tax:	Total Lease Payment:
60 Months	2/29/2012 ~~12/30/2011~~ (pkb)	$1.00	$2,763.32	$0.00	$0.00	$2,763.32

Renewal Information

Renewal Term:	Renewal Date:	Renewal Term Purchase Option Price:	Renewal Lease Payment:	Property Tax:	Use Tax:	Total Renewal Lease Payment

Date Payment Begins: ~~12/30/2011~~ 2/29/12 (pkb)

☒ Monthly Payments

☐ Payments other than monthly (if checked, payments are: ☐ Quarterly; or ☐ Payment Schedule Attached)

Payments are due on day(s):

The advance lease payment in the amount of $2,763.32 is due on ~~December 30th 2011~~ 2/29/12 (pkb). The following lease payments are due monthly thereafter.

Advance Lease Payment: **$2,763.32** includes the first **1** payment(s) and the last **0** payment(s).

Total Finance Charges due during the Original Term of this Schedule: $

This Equipment Lease Schedule (this "**Schedule**") is made and entered into as of the Effective Date identified above and is entered into in connection with the above-identified Master Lease Agreement (the "**Master Agreement**"). **All of the terms and conditions set forth in the Master Agreement are hereby reaffirmed and incorporated in and made part of this Schedule, as if fully set forth herein. This Schedule, inclusive of the terms and conditions set forth in the Master Agreement as aforesaid, constitutes a separate lease between Wells Fargo and Lessee that may be referred herein to as this "Lease".** This Lease is not binding upon Wells Fargo until Wells Fargo accepts this Lease by signing below. A facsimile copy of this Lease shall have the same force and effect as the original. This Lease may not be modified except in writing, signed by Wells Fargo and Lessee. This Lease may be terminated early only in accordance with Section 5 of the Master Agreement.

Lessee: NASA Ames Exchange	Co-Lessee:
By: (b)(6) [redacted]	By:
Name/Title: Janet E. Carson, Operations Manager	Name/Title:
Date: 1/25/12	Date:
Lessor: Wells Fargo Financial Leasing, Inc.	By: (b)(6) [redacted]
Date: 2/16/12	Name/Title:

Addendum A to Master Lease Schedule

Master Lease Agreement # 019-0000564 / Dated

003/007

WELLS FARGO

This Addendum A is entered into in connection with Master Lease Schedule No. (the "**Schedule**").

Wells Fargo hereby agrees to lease to Lessee, and Lessee hereby agrees to lease from Wells Fargo, the following-described Equipment upon the terms and conditions set forth in the Schedule:

Description of Equipment:	Serial Number	Maximum # of Hours Per Year:	Excess Use Charge Per Hour:	Beginning Hr. Meter #
(1) New Toro Workman HDX-D w/ Bed Diesel 24 hp, Sprayer 200 Gal w/ Nozzle, Foam Marker Kit, Foam Marker Bracket ASM Welded, Hose Reel Kit, Sonic Boom Kit, Drift Reduction Boom Shroud Kit, Rear PTO Kit, Hand Throttle				
(1) New Toro Workman HDX-D w/ Bed Diesel 24hp, High Flow Hydraulic Kit				
(1) New Toro Reelmaster 6500-D w/ 2WD Diesel 44.2HP, (5) 7" 8 Blade DPA Radial CU, (5) Rear Roller Scraper Kit, GR3200 Light Kit, Turf Defender, Relay				
(1) new Toro Greensmaster 3150 w/ (3) 11-Blade Cutting Unit NG DPA, Full Roller Kit, Rear Roller Scraper DPA, Light Kit GR3150				
(1) New Toro Sand Pro 3040 w/ Tooth Rake, Spring Rake, Light Kit				

Lessee agrees that Wells Fargo may insert the Serial Numbers for the Equipment after Lessee's execution hereof. A facsimile copy of this Addendum shall have the same force and effect as the original. This Addendum may not be modified except in writing, signed by Wells Fargo and Lessee.

Lessee: NASA Ames Exchange	**Co-Lessee:**
(b)(6) [redacted]	
By:	By:
Name/Title: Janet E. Carson, Operations Manager	Name/Title:
Date: 1/25/12	Date:
Lessor: WELLS FARGO FINANCIAL LEASING, INC.	
By: (b)(6) [redacted]	
Name/Title:	
Date: 2/16/12	

Delivery and Acceptance Certification

To: Wells Fargo Financial Leasing, Inc., MAC F4031-050, 800 Walnut Street, Des Moines, IA 50309 (**"Wells Fargo"**)

Re: Master Lease Schedule No: (the **"Lease"**)

Lessee (and Co-Lessee, if applicable) hereby unconditionally certifies that: (1) all of the Equipment (a) has been properly delivered to it at the Equipment location described in the Lease, (b) has been installed and is in good working order, and (c) meets all of its requirements and is suitable for its purposes, (2) it has had a reasonable opportunity to inspect the Equipment and unconditionally and irrevocably accepts all of the Equipment for all purposes, (3) it has duly executed the Lease and no side agreements or cancellation rights have been granted to it with respect to the Lease or any Equipment, (4) all of its representations and warranties set forth in the Lease are true and correct, and (5) it has not been induced to sign this Certificate by any assurances of Wells Fargo or anyone else. Lessee (and Co-Lessee, if applicable) authorizes Wells Fargo to, at any time, insert the number of the Lease in this Certificate.

Date	By	Print Name and Title of Signor
	X	

71025-v4

WELLS FARGO FINANCIAL

Master Lease Agreement

Number: 619-0000564-001/00 2

Lessee (full legal name)	Fed Tax ID:	Co-Lessee (full legal name)	Fed Tax ID:
NASA Ames Exchange	77-0255550		

Address				Address			
Bldg 934							
City	**State**	**County**	**Zip Code**	**City**	**State**	**County**	**Zip Code**
Moffett Field	CA	Santa Clara	94035				

In this Master Lease Agreement (this "Master Agreement"), the words "You" and "Your" refer to the Lessee (or if a co-Lessee is indicated above, the Lessee and Co-Lessee, jointly and severally) indicated above. The words "We," "Us" and "Our" refer to Wells Fargo Financial Leasing, Inc.

1. **LEASE OF EQUIPMENT.** We agree to lease to You, and You agree to lease from Us, the equipment listed on each Equipment Lease Schedule (together with all accessories, attachments, replacements, substitutions, replacement parts, additions and repairs now or hereafter incorporated therein, affixed thereto or used in connection therewith, the "Equipment") now or hereafter executed by You and Us (each, a "Schedule"), upon the terms and conditions set forth in the Schedule and, as incorporated therein, this Master Agreement. Each Schedule shall be in form and substance acceptable to Us, shall incorporate all of the terms and conditions of this Master Agreement, and shall constitute a separate lease between You and Us. As used herein, the term "Lease" shall refer to each Schedule entered into in accordance with this Section 1. In the event of any conflict between the provisions of this Master Agreement and the provisions of any Schedule, the provisions of this Master Agreement shall control. You promise to pay to Us the Lease Payment indicated in each Lease, plus all other amounts that may become due under each Lease.

2. **MISCELLANEOUS.** The payment amounts shown on each Lease may not include any or all applicable Taxes. In addition, You authorize Us to insert or correct missing or incorrect information on this Master Agreement or any Lease at any time. You agree to all the terms and conditions set forth on this page and those set forth on the next page/reverse side of this Master Agreement, that those terms and conditions are a complete and exclusive statement of Our agreement, that they supersede all prior oral or written negotiations, understandings and commitments, and that they may be modified only by written agreement between You and Us. Oral or written promises or agreements that are not written in this Master Agreement (including, without limitation, those contained in any purchase agreement or order entered into or issued in connection with the Equipment and/or this Master Agreement or any Lease) shall not be binding upon Us. Any delay or failure in Our enforcing any right or seeking any remedy conferred herein or otherwise shall not constitute a waiver of any such right or remedy. You represent, warrant and agree that the Equipment will be used for commercial purposes only and not for personal, family or household purposes. Headings and titles of sections are included for convenience only, and are not substantive provisions of this Master Lease. This Master Lease and each Lease may be executed in any number of counterparts, each of which shall be deemed to be an original, but all of which together shall constitute the same instrument. You acknowledge that You have received of a copy of this Master Agreement and agree that a facsimile or other copy of this Master Agreement and each Lease shall be as enforceable as the original executed Master Agreement. This Master Agreement is not binding upon on Us unless and until We accept it by signing below. If You are a partnership or a corporation, LLC or other legal entity, You represent and warrant that that the execution and delivery of this Master Agreement and Your performance of Your obligations hereunder have been duly authorized by all necessary company action, and that the person signing this Master Agreement on Your behalf has been duly authorized to do so. You represent and warrant that all of the information submitted to Us in connection with this Master Agreement and each Lease (including, without limitation, information contained in the credit application and any financial statements) and the Lessee information set forth above are true and correct. Time is of the essence of this Master Agreement and each Lease. This Master Agreement nor any Lease is binding upon on Us until We accept by signing the same. You may not terminate any Lease except in accordance with Section 5 of this Master Agreement.

3. **ORIGINAL TERM OF LEASE.** The Original Term of each Lease will begin on a date designated by Us after We have executed the Lease and received all required documentation (the "Commencement Date") and will continue for the number of months designated as the Original Term on the Lease. As used herein, "Term" shall mean, with respect to each Lease, the Original Term (including any extension thereof) and each Renewal Term entered into pursuant to Section 6 of this Master Agreement.

4. **LEASE PAYMENTS.** You agree to pay Us the amount specified in each Lease as the Lease Payment Amount (plus any and all applicable Taxes) when each such payment is due (each, a "Lease Payment"). Unless We notify You in writing otherwise, all Lease Payments are payable in advance periodically as stated in each Lease. If you choose to make payments electronically, We will provide You with an Authorization Agreement for Electronic Payments. Restrictive endorsements on checks You send to Us will not reduce Your obligations to Us. All payments received will be applied to past due balances, Taxes, fees, late charges and the current amount then due, or in such order as We may, from time-to-time, determine. To the extent permitted by applicable law: (a) each time a Lease Payment or other amount is not received by Us on or before its due date, You agree to pay Us, within 30 days, a late charge equal to $20.00 and (b) if any check You send to Us is returned for insufficient funds or any other reason, You agree to pay Us, within 30 days, a fee equal to $20.00.

5. **EARLY TERMINATION.** So long as You do not default under any Lease or other agreement between You and Us, You may terminate any Lease (in whole or with respect to any specific items of Equipment) before the expiration of any Term as follows: (a) You may submit to Us a written request for early termination that identifies the applicable Lease and the Equipment You wish to purchase; and (b) After We receive Your request, We will provide You with a written Termination Option that includes: (1) a Termination Buyout, which will be an amount determined by Us in Our sole discretion based upon the following factors: (i) Lease Payments then due, (ii) the present value of all remaining future Lease Payments, (iii) the present value of the booked residual of the applicable Equipment, and (iv) other amounts due or to become due under the Lease; and (2) an Option Expiration Date. In order for You to exercise the Termination Option, We must receive Your payment of the Termination Buyout on or before the Option Expiration Date, in which case You shall purchase the applicable Equipment for the amount of the Termination Option "AS IS, WHERE IS" from Us. You will be solely responsible for any and all taxes and other charges associated with Your purchase of Equipment. If We do not receive Your payment of the Termination Buyout on or before the Option Expiration Date, the Termination Option will automatically expire.

6. **AUTOMATIC RENEWAL; PURCHASE OPTION.** With respect to each Lease:

A. Original Term Provisions. The following terms apply during the Original Term of the Lease unless the Original Term Purchase Option Price set forth in the Lease is $1.00 (in which case Subsection C., below, is applicable):

(1) *Automatic Renewal; Exercise of Other Options.* Unless You notify Us in writing at least 60 days before the end of the Original Term that You intend to either exercise the Purchase Option (if any) described in Subsection (2), below, or return the Equipment at the end of the Original Term, then:

(a) If a Renewal Term is set forth in the Lease: (i) the Lease will automatically renew for that Renewal Term, (ii) the Renewal Term will commence immediately upon the expiration of the Original Term on the same terms and conditions except the amount of each Lease Payment shall be equal to the Renewal Lease Payment indicated in the Lease, and (iii) the first Renewal Lease Payment will be due on the first day of the Renewal Term; or

(b) If no Renewal Term is set forth in the Lease, You will return the Equipment immediately upon the expiration of the Original Term in accordance with Section 15 of this Master Lease.

If You do notify Us in writing within the time period set forth above that You intend to return the Equipment at the end of such Term, You shall return the Equipment pursuant to Section 15 of this Lease. If you do notify Us in writing within the time period set forth above that You intend to exercise the Purchase Option (if any) described in Subsection (2), below, You shall purchase the Equipment from Us immediately upon the expiration of the Original Term under the terms and conditions set forth in Subsection (2), below.

(2) *Purchase Option.* Subject to Subsection (1), above, so long as You are not in default under this Master Lease, if a there is an amount set forth in the Lease as a Original Term Purchase Option Price, You shall have the option to purchase the Equipment at the end of the Original Term of the Lease "AS IS, WHERE IS" for that price. You will be solely responsible for any and all taxes and other charges associated with Your purchase of Equipment. We shall not have any delivery obligations with respect to any Equipment.

B. Renewal Term Provisions (Automatic Renewal). The following terms apply during each Renewal Term (if any) of the Lease:

Unless You notify Us in writing at least 60 days before the end of the then-current Renewal Term that You intend to return the Equipment at the end of that Renewal Term, then: (i) the Lease will automatically renew for an additional Renewal Term, (ii) the additional Renewal Term will commence immediately upon the expiration of the then-current Renewal Term on the same terms and conditions, and (iii) the first Renewal Lease Payment for the additional Renewal Term will be due on the first day of the additional Renewal Term.

If You do notify Us in writing within the time period set forth above that You intend to return the Equipment at the end of the then-current Renewal Term, You shall return the Equipment pursuant to Section 15 of this Lease.

C. $1.00 Purchase Option Provisions. Notwithstanding the provisions in Subsections A and B. above, if the Original Term Purchase Option Price in the Lease is $1.00, You shall have the option to purchase the Equipment at the end of the Original Term of the Lease "AS IS WHERE, IS" for $1.00 so long as (i) You have fully complied with the terms and conditions of the Lease, (ii) the Lease has not been terminated, and (iii) all of Your obligations under the Lease have been satisfied. You will be solely responsible for any and all taxes and other charges associated with Your purchase of the Equipment. We shall not have any delivery obligations with respect to any Equipment.

Lessee: NASA Ames Exchange

By: (b)(6) [redacted] Date: 10-30-06

Name/Title: Terese M. DelVecchio, Operation Manager

Lessor: W (b)(6) [redacted] EASING, INC.

By: [redacted] Date: 11/01/06

Des Moines, Iowa

Co-Lessee:

By: _____ Date: _____

Name/Title:

Terms and conditions of this Master Agreement are continued on the reverse side/Page 2 hereof.

7. **DELIVERY, LOCATION AND OWNERSHIP OF EQUIPMENT.** You will keep and use the Equipment only at the Equipment Location Address identified in the applicable Lease. The Equipment shall not be removed from that address unless You first get Our written permission to move it. You shall give Us and any designee of Ours access to the premises where the Equipment is located so that We (or Our designee) may inspect the Equipment's existence, location, installation, condition and/or proper maintenance. We are the owner of the Equipment and have title to the Equipment. All replacement parts, accessories and repairs will become Our property. You shall keep the Equipment free and clear of all mortgages, pledges, security interests, liens, levies, encumbrances, claims and any other charges (other than those specifically created or permitted in writing by Us), and shall not cause or permit any Equipment to become attached or affixed to real property. You agree the Equipment is and shall remain personal property.

8. **NO WARRANTIES.** **WE ARE LEASING THE EQUIPMENT TO YOU "AS IS". WE HAVE NOT MADE AND HEREBY DISCLAIM ANY AND ALL WARRANTIES, EXPRESS OR IMPLIED, ARISING BY APPLICABLE LAW OR OTHERWISE, INCLUDING WITHOUT LIMITATION, THE IMPLIED WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE.** You are entitled under Article 2A of the Uniform Commercial Code (as existing and as hereafter amended from time-to-time, the "UCC") to the promises and warranties (including those of any third party) provided to Us by the above-referenced supplier of the Equipment (the "Supplier") in connection with or as part of the contract (if any) by which We acquire the Equipment, and You may communicate with the Supplier and receive an accurate and complete statement of those promises and warranties (including any disclaimers and limitations of them or of remedies). We transfer to You for the Term of the applicable Lease all automatically transferable warranties, if any, made by the manufacturer or Supplier to Us relative to the Equipment. We are not liable to You for any modification(s) or rescission(s) of any Supplier or manufacturer warranties, nor for the failure to comply therewith.

9. **USE AND MAINTENANCE.** You shall use and care for the Equipment in a careful and prudent manner. You shall operate and maintain the Equipment in accordance with the manufacturer's operator's manuals, maintenance manuals, technical manuals, all other instructions concerning operation and maintenance and in accordance with all laws and regulations and policies of insurance. You shall, at Your own cost, perform all maintenance and make any and all repairs which may be necessary to keep the Equipment in as good condition as it was when delivered to You (except for ordinary wear and tear) and You shall keep it eligible for any and all supplier's and manufacturer's certifications and standard full service maintenance contracts. You shall not make any permanent alterations to the Equipment. The Equipment shall not be operated for more than the Maximum Number of Hours shown on the applicable Lease and You agree to pay the excess use charge shown on such Lease for each hour the Equipment is used in excess of such time. If a meter is provided, You agree to keep it connected to the Equipment and operational at all times.

10. **LOSS; DAMAGE; INSURANCE.** You shall bear the risk of loss or damage to the Equipment (including, without limitation, loss or damage occurring during shipment and/or delivery of the Equipment to You and Equipment installation) and are responsible for protecting the Equipment from damage (except for ordinary wear and tear) and losses until the Equipment is received by Us or Our designee pursuant to Section 15 of this Master Agreement, or until the expiration of the Term, whichever occurs later. If the Equipment is damaged or lost, You agree to continue to make all Lease Payments when and as they become due and to otherwise continue to fully perform in accordance with the terms and conditions of this Master Agreement and each Lease. Until the Equipment is received by Us or Our designee pursuant to Section 15 of this Master Agreement, or until the expiration of the Term of the applicable Lease, whichever occurs later, You shall, at Your own expense: (a) keep the Equipment insured against all risks of loss in an amount at least equal to its full replacement cost (without deductible and without co-insurance) and name Us as the sole loss payee on such property insurance, and (b) carry public liability insurance covering contractual liability on the Equipment, personal injury and property damage of at least $1,000,000 per occurrence for bodily injury, including death and $250,000 for property damage and name Us as an additional insured on such liability insurance. The terms of each insurance policy required herein shall expressly require at least 30 days prior written notice to Us before it may be cancelled, terminated or modified by You or the insurer. WE MAKE NO REPRESENTATIONS OR WARRANTIES REGARDING THE ADEQUACY OF THE MINIMUM INSURANCE REQUIREMENTS SET FORTH ABOVE. You hereby irrevocably appoint Us Your attorney-in-fact to sign Your name to any document(s) for the purpose of making claims for, receiving payment(s) of and/or to execute and endorse all checks, drafts or other documents for any liability, loss or damage under any insurance policy. Prior to the Commencement Date, You shall provide Us with written proof that You have obtained the insurance described above in form and substance acceptable to Us and shall provide Us notice of any changes in such insurance and continue to maintain insurance in such amounts throughout the term of the Lease.

11. **ASSIGNMENT. YOU HAVE NO RIGHT TO AND SHALL NOT SELL, TRANSFER, ASSIGN PLEDGE, GRANT A SECURITY INTEREST IN OR SUBLEASE ANY EQUIPMENT COVERED BY THIS MASTER AGREEMENT OR ANY LEASE IN WHOLE OR IN PART.** We may, without notice to You, sell, assign pledge, grant a security interest or participation in, or transfer this Master Agreement any or all Leases and/or, subject to Your rights under this Master Agreement and each Lease, any Equipment, in which case the new owner, assignee or secured party will, to the extent of such sale, assignment, pledge, security interest or participation, have all of Our rights and benefits under this Master Agreement and each Lease, but will not have to perform any of Our obligations (if any). You agree not to assert against the new owner, assignee or secured party any claim or defense that You may have against Us or any other predecessor in interest. We may, without notice to You, release any information that We may have or obtain about You, this Master Agreement, each Lease and/or the Equipment to the Equipment manufacturer, the Supplier and/or any actual or prospective assignee, participant or investor of Ours.

12. **TAXES AND OTHER FEES.** You shall be solely liable for all sales and use taxes, personal property taxes, withholdings, levies, impositions, duties, assessments and all other taxes and charges, license and registration fees, relating to the ownership, leasing, rental, sale, purchase, possession or use of the Equipment as part of each Lease or as billed by Us (collectively, "Taxes"). The Taxes indicated on each Lease are estimates and are subject to change. You authorize Us to pay any Taxes when and as they may become due, and You agree to reimburse Us for all such Taxes by Our adding a charge to Your Lease Payment. In addition, You agree to pay Us, and We shall have the right to bill You periodically (as determined by Us) for: (a) estimated Taxes, together with the fees described herein, and (b) any remaining estimated amount due upon assessment of such Taxes. The estimated monthly Tax payment shall be based upon the full amount of the estimated Taxes, without regard to any discounts We may obtain. If We pay any Taxes on Your behalf in excess of the estimated Taxes previously collected, You shall reimburse Us for all such payments upon Our demand. You hereby appoint Us as Your attorney-in-fact to sign Your name to any document for the purpose of filing returns associated with any Taxes, so long as the filing does not interfere with Your right to use the Equipment. None of the activities We undertake with respect to Taxes shall constitute the provision of tax advice. ANY CHARGES AND FEES SET FORTH IN THIS SECTION 12 AND ANY OTHER SECTION OF THIS LEASE MAY INCLUDE A PROFIT COMPONENT.

13. **LIABILITY:** We are not responsible for any claims, demands, actions, damages (whether direct, indirect, incidental or consequential), liabilities, losses, injuries or costs incurred as a result of or relating, directly or indirectly, to the Equipment and/or its delivery, installation, possession, use, return, loss of use, defect or malfunction. All activities under this Master Agreement and each Lease are subject to the availability of appropriated funds, and no provision shall be interpreted to require appropriation of funds by the United States Congress (pursuant to the Anti-Deficiency Act, 31 U.S.C. Section 1341). As a non-appropriated fund instrumentality of the United States Government, the NASA Ames Exchange operates only with non-appropriated funds, and any liabilities to which the Exchange may be subject can legally only be satisfied with such non-appropriated funds, including any applicable insurance the Exchange carries.

14. **DEFAULT.** You will be in default if: (a) You fail to make any Lease Payment when and as due, You otherwise fail to fully perform in accordance with this Master Agreement, any Lease or any other agreement between You and Us, or any of Your representations or warranties (or that of any guarantor) are untrue, (b) any guarantor fails to perform in accordance with any agreement between the guarantor and Us, (c) You (or any guarantor) become insolvent, make an assignment for the benefit of creditors or file a petition in bankruptcy, (d) a petition in bankruptcy is filed against You or any guarantor, (e) You, any partner or guarantor dies, ceases to conduct business as a going concern, is sold to, merged with or otherwise acquired by another entity, or suffers a substantial deterioration in financial condition. If You default, We may, in Our sole discretion, exercise any one or more of the following remedies: (i) cancel any and/or all Lease(s) as to any or all of the Equipment, (ii) require You to assemble and return any or all of the Equipment pursuant to Section 15 of this Master Agreement, (iii) take possession of and/or render unusable by You any or all of the Equipment, wherever it may be located, and You hereby authorize Us and any designee of Ours to enter Your premises where any or all of the Equipment is located with or without notice, court order or other process of law and without liability for any damages occasioned by such taking of possession, (iv) require You to pay to Us, as damages and not as a penalty, but herein liquidated for all purposes, an amount equal to the sum of: (1) all Lease Payments then due or delinquent, (2) all Lease Payments for the then-remaining Term(s) of each Lease, (3) Our residual interest in the Equipment as indicated by Our records, and (4) all Taxes, fees, charges and other amounts which are then, or which may thereafter, become due Us under each Lease (You and We agree that the foregoing formula is reasonable in light of the harm now anticipated to be caused by Your default), and/or (v) exercise any additional and/or other right or remedy available to Us at law (including, without limitation, under the UCC) and/or in equity. You also agree to reimburse Us on demand for all costs and expenses incurred by Us as a result of or otherwise relating to Your default (including, without limitation, reasonable attorneys' fees, accountants' fees, expert witness fees, filing fees, travel costs, and repossession and other recovery costs). You agree that any delay or failure to enforce Our rights under this Master Agreement or any Lease does not prevent Us from enforcing any rights at a later time.

15. **RETURN OF EQUIPMENT.** With respect to each Lease: (a) if You elect or are required to return the Equipment under Sections 6 or 14 of this Master Agreement or any Lease, You shall, at Your expense, send the Equipment to any location(s) within 50 Miles of the Equipment Location Address indicated on the applicable Lease, (b) if You elect or are required to return the Equipment under Section 6, You shall do so immediately upon the expiration of the then-current Term, (c) if You are required to return the Equipment under Section 14, You shall do so immediately upon notice from Us, (d) the Equipment must be returned having been maintained in accordance with Section 9 of this Master Agreement, and (e) You will continue to make all Lease Payments and pay all other amounts due under the applicable Lease until the Equipment is received and accepted by Us or Our designee.

16. **FINANCE LEASE.** You agree that each Lease is a Finance Lease under Article 2A of the UCC. To the extent permitted by applicable law, You hereby waive any and all rights and remedies conferred upon You under UCC Sections 2A-303 and 2A-508 through 522. If it is determined that any Lease constitutes a secured transaction, You hereby grant to Us a security interest in the Equipment related to such Lease and all proceeds thereof. You authorize Us to record a UCC-1 financing statement or similar instrument in order to protect Our interest in the Equipment.

17. **COMPLIANCE WITH LAWS; APPLICABLE LAW.** You understand that the Equipment may be purchased for cash or it may be leased. By signing each Lease, You acknowledge that You have chosen to lease the Equipment from Us for the Term of the Lease, and that You have agreed to pay the specified Lease Payment Amount and all other fees and amounts described herein and in the Lease. You shall comply with applicable laws in the performance of the Lease. If it is determined that any amount due under any Lease results a payment greater than would be allowed by applicable law, then any excess amounts collected by Us will be applied to any outstanding balance due and owing under such Lease, adjusted to conform with such applicable law, or, if there is no such outstanding balance, will be refunded to You upon request. U.S. Federal law governs this Master Agreement and each Lease for all purposes, including, but not limited to, determining the validity of the Master Agreement and each Lease, the meaning of their provisions, and the rights, obligations and remedies of the parties. Each provision of this Master Agreement and each Lease shall be interpreted in such a manner as to be effective, valid and enforceable under applicable law. If any provision of this Master Agreement or any Lease is construed to be prohibited or unenforceable, such provision shall be ineffective only to the extent of such prohibition or unenforceability and without invalidating or otherwise affecting the remainder of such provision, the remaining provisions of this Master Agreement or any Lease, or the validity or enforceability of such provision in any other jurisdiction.

18. **UNCONDITIONAL OBLIGATION. YOU ACKNOWLEDGE AND AGREE THAT: (A) YOU, NOT US, SELECTED THE EQUIPMENT AND THE SUPPLIER AND DIRECTED THAT WE ACQUIRE THE EQUIPMENT FROM THE ABOVE-REFERENCED SUPPLIER, (B) WE ARE NOT THE SELLER, SUPPLIER, MANUFACTURER OR DEALER OF THE EQUIPMENT (EACH, A "VENDOR"), (C) WE ARE A SEPARATE AND INDEPENDENT COMPANY FROM EACH OF THE VENDORS, (D) NO VENDOR IS OUR AGENT, (E) NO STATEMENT, PROMISE, REPRESENTATION, GUARANTY OR WARRANTY BY ANY VENDOR OR OTHER THIRD PERSON OR ENTITY IS BINDING ON US, (F) NO BREACH BY ANY VENDOR OR OTHER THIRD PERSON OR ENTITY WILL EXCUSE YOU FROM FULLY PERFORMING YOUR OBLIGATIONS TO US, (G) YOUR DUTY TO MAKE ALL LEASE PAYMENTS (AND OTHERWISE FULLY PERFORM IN ACCORDANCE WITH EACH LEASE) IS UNCONDITIONAL DESPITE ANY EQUIPMENT FAILURE, DAMAGE OR LOSS, THE EXISTENCE OF ANY LAW RESTRICTING OR PROHIBITING THE POSSESSION AND/OR ANY USE OF THE EQUIPMENT, OR ANY OTHER MATTER OR CONDITION WHATSOEVER, (H) IF THE EQUIPMENT DOES NOT WORK AS REPRESENTED BY ANY VENDOR OR OTHER THIRD PERSON OR ENTITY, OR IF ANY VENDOR OR OTHER THIRD PERSON OR ENTITY FAILS TO PROVIDE ANY SERVICE OR MAINTENANCE OR FULFILL ANY OTHER OBLIGATION TO YOU, OR IF THE EQUIPMENT IS UNSATISFACTORY FOR ANY OTHER REASON WHATSOEVER, YOU SHALL MAKE ANY CLAIM ASSOCIATED THEREWITH AGAINST THE APPLICABLE VENDOR OR OTHER THIRD PERSON OR ENTITY ONLY, SHALL NOT HAVE OR MAKE ANY CLAIM AGAINST US, AND SHALL CONTINUE TO MAKE ALL LEASE PAYMENTS AND OTHERWISE FULLY PERFORM UNDER THIS LEASE. YOU HEREBY WAIVE ANY RIGHTS WHICH WOULD ALLOW YOU TO: (I) CANCEL OR REPUDIATE ANY LEASE, (II) REJECT OR REVOKE ACCEPTANCE OF THE EQUIPMENT, (III) GRANT A SECURITY INTEREST IN THE EQUIPMENT (OTHER THAN TO US), (IV) ACCEPT PARTIAL DELIVERY OF THE EQUIPMENT, (V) "COVER" BY MAKING ANY PURCHASE OR LEASE OF SUBSTITUTE EQUIPMENT, (VI) SEEK SPECIFIC PERFORMANCE AGAINST US, AND/OR (VII) WITHHOLD ANY PAYMENT OR OTHER AMOUNT FROM US.**

19. **THIRD PARTY MAINTENANCE AGREEMENT.** If You have entered into a written or oral maintenance, service or similar agreement (a "Maintenance Agreement") with any Vendor or any other party relative to the Equipment (the "Maintenance Provider"), You acknowledge and agree that: (a) We are not a party to the Maintenance Agreement, (b) if the cost to You of such maintenance and services is included in each Lease Payment Amount and/or any of Our invoices to You, We are collecting such costs as an administrative convenience to You and the Maintenance Provider, and (c) You will look only to the Maintenance Provider for the provision of any maintenance, repairs and other services and supplies required or permitted under the Maintenance Agreement, and We have no maintenance, repair, service, supply or other obligations or liabilities whatsoever under the Maintenance Agreement or otherwise.

20. *POWER GOLF CARS.* If the Equipment includes any power golf cars ("Carts"), notwithstanding anything to the contrary set forth herein, You may temporarily sub-rent such Carts on a daily or per-round basis to your patron(s) on Your premises only, but You shall remain solely liable for all of Your duties and obligations hereunder and You shall collect from such patron(s) and remit to the proper taxing jurisdiction all sales and use taxes that may be due under applicable law in relation to any such Cart rental(s).

Lessee: Initial Here Co-Lessee: Initial Here

YAMAHA

YAMAHA MOTOR CORPORATION, U.S.A.
6555 KATELLA AVENUE CYPRESS, CALIFORNIA 90630-5101 800-551-2994 FAX 714-761-7363

February 4, 2011

NASA AMES EXCHANGE
PO BOX 343 M/S 19-1
MOFFETT FIELD, CA 94035

Dear Yamaha Customer:

Enclosed you will find the documentation for your conditional sale purchase of 60 YDRE Yamaha golf cars. The documents enclosed in the package include the following:

Conditional Sale Agreement
Equipment Schedule #98410
Request for Insurance
Certificate of Acceptance
Resale Certificate - need Federal Tax Exemption cert.
Invoice For First Payment
ACH Form - optional service.

Please have these documents signed by an Authorized Officer and return them to me in the enclosed prepaid overnight return envelope.

The insurance form should be forwarded to your insurance company and a copy returned to us with the other documentation.

We appreciate your continued business and thank you for choosing us to service your financing needs. If you should have any questions, please give us a call at 800-551-2994.

Sincerely,
(b)(6) [redacted]
Bryan Ashton

YAMAHA
Commercial Customer Finance

YAMAHA

Commercial Customer Finance

CONDITIONAL SALE AGREEMENT

CONDITIONAL SALE AGREEMENT

CONDITIONAL SALE AGREEMENT dated as of February 4, 2011 by and between Yamaha Motor Corporation, U.S.A. (hereinafter called "Seller") having its principal office and place of business at 6555 Katella Avenue, Cypress, California 90630 and NASA AMES EXCHANGE (hereinafter call "Purchaser") having its principal office and place of business at PO BOX 343 M/S 19-1, MOFFET FIELD, CA 94035.

1. **PROPERTY SOLD.** In consideration of the agreement to purchase by Purchaser and the covenants and agreements hereinafter set forth, Seller hereby sells to purchaser all of the tangible personal property listed on the Equipment Schedule executed pursuant to this Agreement (with respect to any Equipment Schedule), hereinafter called the "Equipment".

2. **TERM**. The term of this Agreement shall commence on the date set forth above and shall continue in effect thereafter so long as the Equipment Schedule entered into pursuant to this Agreement remains in effect.

3. **PAYMENT.** Purchaser shall pay to Seller, for the equipment during each month of the Term of the Equipment Schedule, the monthly payment set forth in the Equipment Schedule plus any taxes, fees, etc. associated with proper filings and ownership by Purchaser together with any down payment which shall be referred to any such Equipment Schedule. Whenever any payment is not made when due hereunder, Purchaser shall pay interest on such amount at the maximum allowable rate of interest permitted by the law of the state where the equipment is located (the "overdue rate").

4. **DELIVERY AND ACCEPTANCE; WARRANTY AND DISCLAIMER OF WARRANTIES.**

4.1 **Delivery and Acceptance of the Equipment.** Purchaser shall select and take delivery of all Equipment financed hereunder directly from Yamaha, a Yamaha Authorized Dealer, or authorized agent (the "Dealer"). All costs of delivery are the sole responsibility of Purchaser. Seller shall not be liable for any loss or damage resulting from the delay or failure to have any Equipment available for delivery. Purchaser shall inspect the Equipment to determine that the Equipment is as represented and has been equipped or prepared in accordance with any prior instructions given in writing by Purchaser. Purchaser shall accept the Equipment if it meets the criteria set forth in the preceding sentence and shall execute and deliver a Certificate of Acceptance with respect to each shipment of Equipment. For all purposes of this Agreement, the Equipment will be considered accepted upon execution of the Certificate of Acceptance. Purchaser authorizes Seller to insert in the Equipment Schedule the serial number and other identifying data of the Equipment.

4.2 **Warranty and Disclaimer of Warranties.** Seller warrants to Purchaser that, so long as Purchaser shall not be in default of any of the provisions of the applicable Equipment Schedule, neither Seller nor any assignee of Seller will disturb Purchaser's quiet and peaceful possession of the Equipment. In addition, Equipment is warranted only in accordance with the manufacturer's warranty, which may be amended or modified from time to time only by Seller. OTHER THAN THE WARRANTY AS REQUIRED BY LAW AND EXCEPT AS EXPRESSLY PROVIDED ABOVE, SELLER DISCLAIMS ANY OTHER WARRANTY, EXPRESSED OR IMPLIED, INCLUDING BUT NOT BY WAY OF LIMITATION, THE WARRANTIES OF MERCHANTABILITY AND FITNESS FOR A PARTICULAR PURPOSE. SELLER DISCLAIMS ANY LIABILITY FOR INCIDENTAL, SPECIAL OR CONSEQUENTIAL DAMAGES OR COMMERCIAL LOSSES SUFFERED BY CUSTOMER OR ANY THIRD PARTY. No defect, unfitness, loss, damage or other condition of the Equipment shall relieve Purchaser of the obligation to pay any installment under this Agreement.

5. **TITLE AND ASSIGNMENT.**

5.1 **Title.** At the time of execution, title to the subject Equipment listed in the Equipment Schedule shall pass to Purchaser. Seller shall retain a lien on the Equipment listed in the Equipment Schedule until such time as all payments to be made under the Equipment Schedule are conveyed to Seller. Such Equipment shall be held by Purchaser as security for the debt to Seller until all amounts due Seller by Purchaser are paid in full. Seller is hereby authorized by Purchaser, at Seller's Expense, to cause this Equipment Schedule or any statement or other instrument in respect of the Equipment Schedule as may be required by law showing the interest of Purchaser or any of its assignees in the Equipment to be filed and Purchaser hereby authorizes Seller or its agent or assigns to sign and execute on its behalf any and all necessary UCC-1 forms for such purpose.

5.2 Location, Inspection. Purchaser shall not move the Equipment from the location specified on the Equipment Schedule without the prior written consent of Seller, which consent shall not be unreasonably withheld.

5.3 Assignment by Seller.

(a) Purchaser shall not sell, transfer, assign, or pledge (except for short-term rentals to patrons in the ordinary course of business) the Equipment without the prior written consent of Seller.

(b) Seller may assign its rights hereunder, whole or in part, without Purchaser's consent. If Purchaser is given notice of any assignment by Seller, Purchaser agrees to pay directly to such assignee all sums payable hereunder if so directed.

(c) Any assignment or transfer by Seller shall not materially change Seller's duties or obligations under this Agreement.

6. TAXES AND FEES.

6.1 Taxes and Fees. Purchaser shall pay all property taxes and sales and use tax due on the equipment. Purchaser agrees to indemnify and hold harmless the Seller from and against all taxes, fees or other charges of any nature whatsoever (together with any related interest or penalties thereon) now or hereinafter imposed or assessed during the term of each Equipment Schedule by any governmental authority upon or with respect to the Equipment or upon the ordering, purchase, sale, ownership, delivery, leasing, possession, use, operation, return or other disposition thereof or upon the receipts or earnings arising therefrom or upon or with respect to any Equipment Schedule (excepting only Federal, state and local taxes based on or measured by the net income of Seller).

7. CARE, USE AND MAINTENANCE; ALTERATIONS AND ATTACHMENTS.

7.1 Care, Use and Maintenance.
Purchaser shall, at its sole expense, at all times during the term of the Equipment Schedule, keep the Equipment clean, serviced and maintained in good operating order, repair, condition and appearance in accordance with Seller's manuals and other instructions received from Seller.

7.2 Alterations and Attachments. Purchaser may, with Seller's prior written consent, make such cosmetic modifications to the Equipment as Purchaser may deem desirable in the conduct of its business; **provided, however**, that such alterations shall not diminish the value or utility of the Equipment, or cause the loss of any warranty thereon or any certification necessary for the maintenance thereof, and provided, further, that such modification shall be removable without causing damage to the Equipment.

8. REPRESENTATIONS AND WARRANTIES OF PURCHASER. Purchaser hereby represents that with respect to the Agreement and Equipment Schedule:

(a) The execution, delivery and performance thereof by the Purchaser have been duly authorized by all necessary corporate action.

(b) The individual executing such was duly authorized to do so.

(c) The Agreement and the Equipment Schedule constitute legal, valid and binding agreements of the Purchaser enforceable in accordance with their respective terms.

(d) The Equipment is personal property and when subjected to use by the Purchaser will not be or become fixtures under applicable law.

9. DELIVERY OF EQUIPMENT. Purchaser hereby assumes the full expense of transportation and in-transit insurance from the Seller to Purchaser's premises and delivery thereat of the Equipment.

10. INDEMNITY. Purchaser shall and does hereby indemnify and hold Seller and any of its assignees harmless from and against any and all claims, costs, expenses, damages, losses and liabilities (including negligence, tort and strict liability), including reasonable attorney's fees, arising out of or in any manner connected with the ownership, selection, possession, leasing, renting, purchase, financing, operation, control, use, maintenance, transportation, storage, repair, delivery, return or other disposition of the Equipment including without limitation, claims for injury to or death of persons and for damage to property. Purchaser agrees to give Seller prompt notice of any such claim or liability.

11. RISK OF LOSS. Seller and Purchaser agree Purchaser shall bear the entire risk of loss, theft, destruction or damage to the equipment from any cause whatsoever and shall not be relieved of the obligation to pay the total of the monthly payments or any other obligation hereunder because of any such occurrence. Purchaser further agrees to insure Equipment for full value and to cause Buyers insurance carrier to provide Seller with loss payee certificate of insurance.

12. DEFAULT. The occurrence of any one or more of the following events (herein called "Events of Default") shall constitute a default under the Equipment Schedule:

(a) Default by Purchaser on the payment of any installment or other charge payable by Purchaser under the Equipment Schedule as and when the same becomes due and payable; or

(b) Default by Purchaser in the performance of any other material term, covenant or condition of the Equipment Schedule or the inaccuracy in any material respect of any representation or warranty made by the Purchaser in the Equipment Schedule, this Agreement, or in any document or certificate furnished to the Seller in connection therewith, which default or inaccuracy shall continue for a period of 10 days after notice.

13. REMEDIES. Upon the occurrence of any one or more Events of Default, Seller, at its option: 1) may proceed by appropriate court action or actions either at law or in equity to enforce performance by Purchaser of the applicable covenants and terms of the applicable Equipment Schedule, or to recover from Purchaser any and all damages or expenses, including reasonable attorney's fees, which Seller shall have sustained by reason of Purchaser's default in any covenant or covenants of the applicable Equipment Schedule or on account of Seller's enforcement of its remedies thereunder; or 2) retake immediate possession of the Equipment, dispose of such Equipment in accordance with the provisions of the Uniform Commercial Code as enacted in California, and collect for any deficiency as a result of the disposal of the Equipment by Seller together with all reasonable attorneys fees and costs incurred by Seller during the disposal of such merchandise.

14. MISCELLANEOUS.

14.1 No Waiver. No omission or delay by Seller at any time to enforce any right or remedy reserved to it, or to require performance of any of the terms, covenants or provisions hereof by Purchaser at any time designated, shall be a waiver of any such right or remedy to which Seller is entitled, nor shall it in any way affect the right of Seller to enforce such provisions thereafter.

14.2 Binding Nature. The Equipment Schedule shall be binding upon, and shall inure to the benefit of Seller, Purchaser and their respective successors, legal representatives and assigns.

14.3 Notices. Any notice, request or other communication to either party by the other as provided for herein shall be given in writing and only shall be deemed received upon the earlier of receipt or three days after mailing if mailed postage prepaid by regular or airmail to Seller or Purchaser, as the case may be, at the address for such party set forth in this Agreement or at such changed address as may be subsequently submitted by written notice of either party.

14.4 Severability. In the event any one or more of the provisions of this Agreement and/or the Equipment Schedule shall for any reason be prohibited or unenforceable in any jurisdiction, any such provision shall, as to such jurisdiction, be ineffective to the extent of such prohibition or unenforceability without invalidating the remaining provisions hereof, any such prohibition or unenforceability in any jurisdiction shall not invalidate or render unenforceable such provision in any other jurisdiction.

14.5 Signed Counterparts. The parties agree that this Agreement may be signed in counterparts, that delivery of an executed counterpart of the signature page to this Agreement by fax, email or other electronic means shall be as effective as delivery of a manually executed counterpart, and any failure to deliver the original manually executed counterpart sent by fax, email or other electronic means shall not affect the validity, enforceability or binding effect of this Agreement. Notwithstanding any other provision of this Agreement, the sole original of this Agreement shall be the Agreement bearing the manually executed signature of the Purchasor. The Purchasor, by making any payment required under this Agreement ratifies all of the terms of this Agreement.

14.6 Registration and License. Purchaser shall perform and pay for the titling, registration and licensing (if required by applicable law) of any items or Equipment in the Purchaser's name and all inspections of such items of Equipment which may be required by any governmental authority unless such fees and taxes shall be included in the payment as shown on the Equipment Schedule applicable to any such items of Equipment.

14.7 Involuntary transfer Constitutes Default. Purchaser shall not create, incur, assume or suffer to exist any mortgage, lien, pledge or other encumbrance or attachment of any kind whatsoever upon, affecting, or with respect to the Equipment or of Seller's interest thereunder.

14.8 Statute of Limitations. Any action by Purchaser against Seller for any default by Seller under this Agreement, including breach of warranty or indemnity, shall be commenced within one year after any such cause of action accrues.

14.9 Entire Agreement. Seller and Purchaser acknowledge that there are no agreements or understandings, written or oral, between Seller and Purchaser with respect to the Equipment, other than as set forth herein and in each Equipment Schedule and that this Agreement and the Equipment Schedule contains the entire Agreement between Seller and Purchaser with respect thereto. Neither this Agreement nor the Equipment Schedule may be altered, modified, terminated or discharged except by a writing signed by the party against whom such alteration, modification, termination or discharge is sought.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement on or as of the day and year first above written.

NASA AMES EXCHANGE	YAMAHA MOTOR CORPORATION, U.S.A.
By:_____	By:_____
Print Name: _____	Print Name: Takashi Yabusaki
Title: _____	Title: Vice President / Treasurer

If Purchaser is a Corporation, the Secretary of the Corporation is to execute the following:

The Officer signing above is duly authorized, on behalf of the Company, to negotiate, execute and deliver the Conditional Sale Agreement dated as of February 4,2011, _____, and the Schedule(s) thereunder and all future Schedule(s) (the "Agreements") by and between the Company and [Yamaha Motor Corporation, U.S.A.]; and these Agreements are binding and authorized agreements of the Company, enforceable in all respects in accordance with their terms.

WITNESS MY HAND and the corporate seal of the Company this _____day of _____, _____.

_____

_____Secretary

SEAL

CONDITIONAL SALE EXHIBIT A

EQUIPMENT SCHEDULE # 98410

Dated **February 04, 2011**

1. This Schedule covers the following property ("Equipment"):

   60 YDRE GOLF CARS

2. Location of Equipment:

   MOFFETT FIELD GOLF CLUB
   BLDG 934 MOFFETT FIELD
   MOUNTAIN VIEW, CA 94035

3. The Terms for the Equipment described herein shall commence on **April 01, 2011** and shall consist of **48** months from the first day of the month following said date.

4. The down payment of the Equipment shall be $ **$0.00**

5. Payments on the Equipment shall be due on the following schedule.
   Schedule of Payments:
   48 MONTHLY PAYMENTS IN THE AMOUNT OF $4,013.05 (APPLICABLE TAXES TO BE BILLED). STARTING APRIL 2011 AND ENDING MARCH 2015. DUE THE 1ST DAY OF THE MONTH AS FOLLOWS:

Apr-11 $4,013.05	Jan-12 $4,013.05	Jan-13 $4,013.05	Jan-14 $4,013.05	Jan-15 $4,013.05
May-11 $4,013.05	Feb-12 $4,013.05	Feb-13 $4,013.05	Feb-14 $4,013.05	Feb-15 $4,013.05
Jun-11 $4,013.05	Mar-12 $4,013.05	Mar-13 $4,013.05	Mar-14 $4,013.05	Mar-15 $4,013.05
Jul-11 $4,013.05	Apr-12 $4,013.05	Apr-13 $4,013.05	Apr-14 $4,013.05	
Aug-11 $4,013.05	May-12 $4,013.05	May-13 $4,013.05	May-14 $4,013.05	
Sep-11 $4,013.05	Jun-12 $4,013.05	Jun-13 $4,013.05	Jun-14 $4,013.05	
Oct-11 $4,013.05	Jul-12 $4,013.05	Jul-13 $4,013.05	Jul-14 $4,013.05	
Nov-11 $4,013.05	Aug-12 $4,013.05	Aug-13 $4,013.05	Aug-14 $4,013.05	
Dec-11 $4,013.05	Sep-12 $4,013.05	Sep-13 $4,013.05	Sep-14 $4,013.05	
	Oct-12 $4,013.05	Oct-13 $4,013.05	Oct-14 $4,013.05	
	Nov-12 $4,013.05	Nov-13 $4,013.05	Nov-14 $4,013.05	
	Dec-12 $4,013.05	Dec-13 $4,013.05	Dec-14 $4,013.05	

6. The final purchase price for the purchase of the Equipment at the expiration of this Agreement shall be **$72,000.00**

7. Other Terms:

   Yamaha is not obligated to perform or provide any service, under any circumstances under the terms of this contract. Service is the responsibility of the Purchaser. Failure by Purchaser to maintain or service the equipment consistent with the terms of the Master Agreement shall not relieve Purchaser of the responsibility under the Master Agreement.

Signed Counterparts: The parties agree that this Agreement may be signed in counterparts, that delivery of an executed counterpart of the signature page to this Agreement by fax, email or other electronic means shall be as effective as delivery of a manually executed counterpart, and any failure to deliver the original manually executed counterpart sent by fax, email or other electronic means shall not affect the validity, enforceability or binding effect of this Agreement. Notwithstanding any other provision of this Agreement, the sole original of this Agreement shall be the Agreement bearing the manually executed signature of the Purchasor. The Purchasor, by making any payment required under this Agreement ratifies all of the terms of this Agreement.

This Equipment Schedule and Acceptance Guidelines are issued pursuant to the Agreement dated **February 04, 2011**
All of the terms and conditions, representations and warranties of the Agreement are hereby incorporated herein and made a part hereof as if they were expressly set forth in this Equipment Schedule .

NASA AMES EXCHANGE

By _____
Signature

Name: _____
Type or Print

Title: _____

YAMAHA MOTOR CORPORATION, U.S.A.

By _____
Signature

Name: Takashi Yabusaki
Type or Print

Title: Vice President / Treasurer

YAMAHA MOTOR CORPORATION, U.S.A.

COMMERCIAL CUSTOMER FINANCE
6555 Katella Avenue, Cypress, CA 90630
(800) 551-2994, Fax (714) 761-7363
E-MAIL: Donna_Hennessy@yamaha-motor.com

NAME OF INSURANCE AGENT: _____

February 04, 2011

ADDRESS: _____

_____

_____

Please Reference our Quote# **98410**

PHONE: _____

FAX: _____

RE: **MOFFETT FIELD GOLF CLUB**

(Customer) Account # _____

Gentlemen:

The Customer has purchased and will be financing equipment from Yamaha.

The Customer is required to provide Yamaha with the following insurance coverage:

"All Risk" Property Insurance covering the property owned by or in which Yamaha has a security interest, in an amount not less than the full replacement cost of the property, with Yamaha named as **LOSS PAYEE.**

Each policy shall provide that: (i) Yamaha will be given not less than thirty (30) days prior written notice of cancellation or non-renewal, (ii) it is primary insurance and any other insurance covering Yamaha shall be secondary or excess of the policy and (iii) in no event shall the policy be invalidated as against Yamaha or its assigns for any violation of any term of the policy or the Customer's application therefore.

A Certificate evidencing such coverage should be mailed to Yamaha at the following address.

Yamaha Motor Corporation, U.S.A.
Attn: Commercial Customer Finance
6555 Katella Ave
Cypress, CA 90630

Your Prompt attention will be appreciated.

Equipment Covered:

60 YDRE GOLF CARS

_____

Equipment Location:

BLDG 934 MOFFETT FIELD

MOUNTAIN VIEW, CA 94035

Very Truly Yours,

NASA AMES EXCHANGE
(Name of Debtor)

By: _____
(Signature of Authorized Officer)

Title: _____

CERTIFICATE OF ACCEPTANCE

This certificate is executed pursuant to Equipment Schedule # **98410**

dated **February 04, 2011** to the Conditional Sale Agreement dated

February 04, 2011 between Yamaha Motor Corporation, U.S.A.

(the "Seller") and **NASA AMES EXCHANGE**

(the "Purchaser").

The Purchaser hereby certifies that the Equipment set forth below, as also described in the above Equipment Schedule, has been delivered and accepted by the Purchaser on the Commencement Date shown below.

QUANTITY	EQUIPMENT TYPE/MODEL	SERIAL NUMBER	NEW/USED	LOCATION
60 YDRE GOLF CARS		see attachment	NEW	MOFFETT FIELD GOLF CLUB BLDG 934 MOFFETT FIELD MOUNTAIN VIEW, CA 94035

ADDITIONAL CONDITIONS/SPECIAL TERMS:

Please return this certificate as your acknowledgment of the above Commencement Date and acceptability of the Equipment.

NASA AMES EXCHANGE

as Purchaser

By: _____

Name: _____

Title: _____

Please attach a copy of your current US Tax Exemption Certificate of Registration.

UNIFORM SALES & USE TAX CERTIFICATE—MULTIJURISDICTION

The below-listed states have indicated that this form of certificate is acceptable, subject to the notes on pages 2 - 4. The issuer and the recipient have the responsibility of determining the proper use of this certificate under applicable laws in each state, as these may change from time to time.

Issued to Seller: **YAMAHA MOTOR CORPORATION, U.S.A.**

Address: **6555 KATELLA AVENUE CYPRESS, CA 90630**

I certify that: _____ is engaged as a registered

Name of Firm (Buyer): _____

Address _____

_____

_____

Wholesaler	_____
Retailer	_____
Manufacturer	_____
Seller (California)	_____
Lessor (see notes on pages 2 - 4)	_____
Other (Specify)	_____

and is registered with the below listed states and cities within which your firm would deliver purchases to us and that any such purchases are for wholesale, resale, ingredients or components of a new product or service[1] to be resold, leased, or rented in the normal course of business. We are in the business of wholesaling, retailing, manufacturing, leasing (renting) the following:

Description of Business: _____

General description of tangible property or taxable services to be purchased from the seller: _____

_____

State	State Registration, Seller's Permit, or ID Number of Purchaser	State	State Registration, Seller's Permit, or ID Number of Purchaser
AL[2]	_____	MO[13]	_____
AR	_____	NE[14]	_____
AZ[22]	_____	NV	_____
CA[3]	_____	NJ	_____
CO[1]	_____	NM[1,15]	_____
CT[4]	_____	NC[25]	_____
DC[5]	_____	ND	_____
FL[23]	_____	OH[26]	_____
GA[6]	_____	OK[16]	_____
HI[1,7]	_____	PA[27]	_____
ID	_____	RI[17]	_____
IL[1,8]	_____	SC	_____
IA	_____	SD[18]	_____
KS	_____	TN	_____
KY[24]	_____	TX[19]	_____
ME[9]	_____	UT	_____
MD[10]	_____	VT	_____
MI[11]	_____	WA[20]	_____
MN[12]	_____	WI[21]	_____

I further certify that if any property or service so purchased tax free is used or consumed by the firm as to make it subject to a Sales or Use Tax we will pay the tax due directly to the proper taxing authority when state law so provides or inform the seller for added tax billing. This certificate shall be a part of each order which we may hereafter give to you, unless otherwise specified, and shall be valid until canceled by us in writing or revoked by the city or state.

Under penalties of perjury, I swear or affirm that the information on this form is true and correct as to every material matter.

Authorized Signature: _____
(Owner, Partner or Corporate Officer)

Title: _____

Date: _____

PLEASE SEND YOUR PAYMENTS TO:

YAMAHA MOTOR CORP., U.S.A.
Dept. CH14022
Palatine, IL 60055-0586

INVOICE NUMBER: MAN 98410

Date Prepared: 02/4/2011

NASA AMES EXCHANGE
PO BOX 343 M/S 19-1
MOFFET FIELD, CA 94035

Due Date	Quote No	Description	Amount Due
	98410	60 YDRE GOLF CARS for Conditional Sale Cars located at: MOFFETT FIELD GOLF CLUB	
04/1/2011		Payment	$4,013.05
		Payment Tax	$0.00
	YOUR ACCOUNT BALANCE IS ----------		$4,013.05

Please return the bottom portion with your remittance. Include the lease number on your check.
FOR BILLING QUESTIONS, CALL YAMAHA Commercial Customer Finance AT 1-800-551-2994.

PLEASE SEND YOUR PAYMENTS TO:

YAMAHA MOTOR CORP., U.S.A.
Dept. CH14022
Palatine, IL 60055-0586

INVOICE NUMBER MAN 98410

Date Prepared: 02/4/2011

Payment for:
NASA AMES EXCHANGE
PO BOX 343 M/S 19-1
MOFFET FIELD, CA 94035

98410	$_____	_____	#_____
Quote Number	*Amount Paid*	*Date Paid*	*Check Number*

YAMAHA

Commercial Customer Finance

Dear Customer,

Yamaha has in place a process to assist you in making the task of drafting your monthly payment as effortless and convenient as possible. Your payment could be made electronically though the Automated Clearing House system (ACH).

An ACH is the automatic transfer of your scheduled golf car payment from your bank, to Yamaha. This would save your company the expense of checks, stamps, envelopes and time.

To sign up for the ACH system, please fill out the attached agreement and send it back to us along with a copy of a cancelled check. That is all it takes.

If you should have any questions about this offer, please give our customer service representative a call at 800-551-2994 (ext. 1).

Yamaha Commercial Customer Finance would like to thank you for your business and we hope that you chose to take advantage of this convenient payment method.

6555 Katella Ave Cypress CA 90630 800/551-2994 Fax 714-761-7363

ACH / ONLINE PAYMENTS AGREEMENT

RECITALS

Yamaha Motor Corporation, U.S.A. ("Yamaha"), located at 6555 Katella Ave, Cypress, CA 90630, seeks to provide Customer with the ability to make payments electronically through the Automated Clearing House system ("ACH System") to the Account, as defined below, in satisfaction of Customer's payment obligations to Yamaha and Customer desires to use the ACH System to transfer funds from the Account, as defined below, to Yamaha in satisfaction of its payment obligations in accordance with the terms set forth below.

NOW, THEREFORE, in consideration of the promises and the mutual covenants herein contained and other good and valuable consideration, receipt and sufficiency of which the parties hereto acknowledge, it is hereby agreed as follows:

1. **Customer's Account.** Customer shall complete the attached Authorization Agreement for Direct Payments form ("Application"), and allow Yamaha to initiate debit entries through the ACH System to Customer's Account, as defined below, to collect amounts owed by Customer to Yamaha. Customer shall provide certain information required by the Application, including information regarding Customer's bank and bank account (the "Account") through which Yamaha will initiate the debit entries authorized pursuant to this Agreement. Customer will immediately complete and deliver to Yamaha an updated Authorization Agreement from time to time if any information regarding the Account is changed or is inaccurate. Yamaha will thereupon enter such new information regarding the Account into the ACH System. Customer will execute such agreements that are required by Customer's bank to allow Yamaha to initiate the debit entries to Account, and to receive the corresponding payments.

2. **Authorization for ACH Payment.** By entering into this Agreement, Customer irrevocably authorizes Yamaha during the term of their Equipment Schedule, to initiate debit entries through the ACH System to the Account to pay Customer's obligations, and to take possession of funds in the Account for application to such obligations. If a Customer's debit transaction is rejected by the Customer's bank for reasons such as non-sufficient funds, Yamaha shall have the right to charge Customer's Account a fee of Fifty Dollars ($50) to cover administrative costs associated with the rejected payment.

3. **Limitation of Liability for ACH System.** Yamaha will not be liable for the act or omission of any Automated Clearing House, financial institution, or any person who has obtained unauthorized access to the ACH System. Customer acknowledges that if any error occurs in the ACH System debiting process, and Customer will immediately notify Yamaha if the amount of any debit entry which Yamaha initiates exceeds the amount owed by Customer. Customer agrees, however, that Yamaha's liability for any such error will be limited to a credit by Yamaha to the Account in the amount of the entry which exceeds the amount owed by Customer, and in no event will Yamaha be liable to Customer for any consequential, special or incidental damages.

4. **Notices.** Any written notice or other written communication required or permitted to be given under this Agreement shall be delivered, or sent by United States certified mail, return receipt requested, to Yamaha unless another address is substituted by notice delivered or sent as provided herein. Any such notice will be deemed given when received.

5. **Termination.** This agreement, if required by Yamaha as a credit condition of the account, will only be terminated at the end of the term of the Equipment Schedule or after all payments on the Equipment Schedule have been satisfied. If not a credit condition requirement, Yamaha or Customer may terminate this agreement at any time by giving thirty (30) days prior written notice to the other party.

6. **Governing Law.** This Agreement shall be governed by and construed in accordance with the laws of the State of California without regard to conflicts of law principles thereof. Any disputes, claims and controversies arising out of or directly or indirectly relating to this Agreement, or the breach, invalidity or termination thereof, shall be settled by binding arbitration to be held in Orange County, California.

7. **Entire Agreement.** This Agreement embodies the entire agreement of the parties with respect to the subject matter hereof, and supersedes all previous negotiations, representations, and agreements with respect hereto, and shall be binding upon the parties hereto. This Agreement may be amended only by a writing signed by both parties. In the event that any provision of this Agreement shall be held invalid, illegal or otherwise unenforceable for any reason in any jurisdiction, the validity, legality and enforceability of the remaining provisions or obligations, or of any such provision or obligation in any other jurisdiction, shall not in any way be affected or impaired thereby. Customer cannot assign this Agreement without Yamaha's prior written consent. Headings are used for reference purposes only, and are not part of this Agreement. The failure by either party to enforce or take advantage of any provision hereof shall not constitute a waiver of the right subsequently to enforce or take advantage of such provisions. The parties may rely on any facsimile copy, electronic data transmission or electronic data storage of this Agreement, which will be deemed an original, and the best evidence thereof, for all purposes.

Address for Deliver of Notice:

Yamaha Motor Corporation, U.S.A.
6555 Katella Avenue, Cypress, CA 90630

Attention: Stacey Stankey, Assistant Department Manager

AUTHORIZATION AGREEMENT FOR DIRECT PAYMENTS (ACH DEBITS)

Customer Name NASA AMES EXCHANGE

Customer Number 6044620

Contact Phone Number _____

I (we) hereby authorize Yamaha Motor Corporation, U.S.A., hereinafter called Yamaha, to initiate debit entries to my (our)

☐ Checking Account or
☐ Savings Account

Indicated below at the depository financial institution named below, hereafter called Depository, and to debit the same to such account. I (we) acknowledge that the origination of ACH transactions to my (our) account must comply with the provisions of U.S. law.

Depository Name _____

Branch _____

City _____ State _____ Zip _____

Bank Routing Number _____

Bank Account Number _____

☐ Please indicate with a check-mark that there is no debit blocking on your account that would prevent Yamaha from debiting your account according to the provisions of the ACH agreement.

This authorization is to remain in full force and effect and can only be terminated under the terms provided under Paragraph 5.

By signing below, Customer acknowledges its agreement to the terms of the ACH / Online Payments Agreement set forth on the reverse side of this document.

Name(s) _____ (Please Print)

Position(s) _____ (Please Print)
(must be an owner or officer of the company)

Signature(s) _____

Date _____

INSTRUCTIONS FOR ESTABLISHING ACH ACCOUNT:

Please forward this executed agreement, along with a voided check, to the following address:

Yamaha Motor Corporation, U.S.A.
Attn: Stacey Stankey
6555 Katella Avenue, Cypress, CA 90630