From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Subject: RE: Eminent domain authority ?
Date: Tuesday, December 20, 2016 7:04:49 PM

---

yes

From: (b)(6);(b)(7)(C)
Sent: Tuesday, December 20, 2016 3:52 PM
To: (b)(6);(b)(7)(C) >
Subject: RE: Eminent domain authority ?

Same (b)(6);(b)(7)(C) as SBI days??

(b)(6);(b)(7)(C)
Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, December 20, 2016 6:28 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: FW: Eminent domain authority ?

fysa

From: (b) (6)
Sent: Wednesday, December 14, 2016 10:32 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; LOWRY, KIM M <(b) (6)
Subject: RE: Eminent domain authority ?

Thank you for the thorough response to all involved. Regards, (b) (6)

(b) (6)
Chief of Staff
Office of Legislative Affairs
Department of Homeland Security
(b) (6)
(b) (6)

From: (b)(6);(b)(7)(C)
Sent: Wednesday, December 14, 2016 1:18 PM
To: (b)(6);(b)(7)(C) >; (b) (6) >
Cc: (b)(6);(b)(7)(C) >; LOWRY, KIM M <(b) (6)
Subject: RE: Eminent domain authority ?

I ran it past OCC and have the following for you:

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)
U.S. Customs and Border Protection
Office of Congressional Affairs
Border Air & Marine Operations Branch
Desk: (b)(6);(b)(7)(C)
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Wednesday, December 14, 2016 11:20 AM
To: (b) (6) >
Cc: (b) (6) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;
LOWRY, KIM M < (b) (6)
Subject: RE: Eminent domain authority ?

(b) (5), (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: (b) (6)
Sent: Wednesday, December 14, 2016 8:45:41 AM
To: (b)(6);(b)(7)(C)
Cc: Corbin, Susan; (b)(6);(b)(7)(C)
Subject: Eminent domain authority ?

(b) (5)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Subject: FW: Updated Fence PMP
Date: Tuesday, November 08, 2016 7:01:35 PM
Attachments: Comprehensive Immigration Reform_V3.docx

From: (b)(6);(b)(7)(C)
Sent: Tuesday, November 08, 2016 6:45:48 PM
To: (b)(6);(b)(7)(C))
Cc: (b)(6);(b)(7)(C)
Subject: Updated Fence PMP

Please take a look at the attached draft. I made some pretty substantive changes from the last version to include an almost complete re-write of the Introduction, Program Management, Real Estate Acquisition and Environmental Planning.

Best
(b)(6);(b)(7)(

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer
LMI
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

U.S. Customs and Border Protection

Comprehensive Immigration Reform
New Pedestrian Border Fencing Program Management Plan

Version 1.2

I

BPAM Program Office

~~For Official Use Only~~

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From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Subject: Fwd: Updated Fence PMP
Date: Wednesday, November 09, 2016 5:44:54 PM
Attachments: Comprehensive_Immigration_Reform_V3.docx

(b)(6);(b)(7)(C)

Begin forwarded message:

From: (b)(6);(b)(7)(C)
Date: November 8, 2016 at 16:01:35 PST
To: (b) (6) >
Subject: FW: Updated Fence PMP

From: (b)(6);(b)(7)(C)
Sent: Tuesday, November 08, 2016 6:45:48 PM
To: (b) (6)
Cc: (b)(6);(b)(7)(C)
Subject: Updated Fence PMP

Please take a look at the attached draft. I made some pretty substantive changes from the last version to include an almost complete re-write of the Introduction, Program Management, Real Estate Acquisition and Environmental Planning.

Best
(b)(6);(b)(7)(C

(b)(6);(b)(7)(C) P.E., PMP, Chief Engineer
LMI
Mobile: 202-306-7823
(b)(6);(b)(7)(C)

U.S. Customs and Border Protection

Comprehensive Immigration Reform
New Pedestrian Border Fencing Program Management Plan

Version 1.2

I

BPAM Program Office

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From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b) (6)
Cc: (b)(6);(b)(7)(C)
Subject: Updated Fence PMP
Date: Tuesday, November 08, 2016 6:45:49 PM
Attachments: Comprehensive Immigration Reform_V3.docx

Please take a look at the attached draft. I made some pretty substantive changes from the last version to include an almost complete re-write of the Introduction, Program Management, Real Estate Acquisition and Environmental Planning.

Best
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C), Chief Engineer
LMI
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

U.S. Customs and Border Protection

Comprehensive Immigration Reform
New Pedestrian Border Fencing Program Management Plan

Version 1.2

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BPAM Program Office

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From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) BPAM PMO TASKS
Subject: FW: 2017-QFR-00025
Date: Tuesday, June 27, 2017 5:13:07 PM
Attachments: image001.png
CBP and ICE Bdgt HAC QFRs v3.docx
Importance: High

(b)(6);(b)(7)(C) – For your review, due back tomorrow am. Since you were on a plane, I had (b)(6);(b)(7)(C) review to save us some time. Updated document attached.

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 23, 2017 11:34 AM
To: (b)(6);(b)(7)(C) >; BPAM PMO TASKS <(b) (7)(E) FOFPMOTASKS <(b) (7)(E) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; OFAM-TASKINGS <(b) (7)(E) FMEEXECSUPPORT <(b) (7)(E) (b)(6);(b)(7)(C) >
Subject: FW: 2017-QFR-00025
Importance: High

Good afternoon, BPAM and FOF. We have received an additional QFR set. Please review the proposed assignments, as copied below, and confirm that they are correct. Responses are due to ES by 9:00am on Wednesday, June 28.

Thanks,
(b)(6);(b)(7)

Question: The budget includes $1.6 billion for planning, design, and construction of 74 miles of various types of physical barriers, including levee wall, bollard fencing, and potentially cement wall.

- 3. Tell us more of your plans for border infrastructure. What types of structures do you propose and where will they be located strategically? ***(ES/OFAM)***
- 4. Where do you anticipate the longest length of barrier? ***(ES/OFAM)***
- 5. Where does it not make sense to build a wall vice a fence? ***(ES/OFAM)***
- 6. From the time you get the funds, how long before you can start putting steel in the ground? ***(ES/OFAM)***
- 7. Do you expect to use multiple contract vehicles as well as contractors? ***(ES/OFAM with OA)***
- 8. Can the entire $1.6 billion be put on contract by September 30, 2018? Please be specific to those projects that can be put on contract and address the situation in Texas, where most of the

land is owned by private people. ***(ES/OFAM)***

Question: Congress provided funds for 40 miles of replacement fencing in FY17.

- 9. Where and when will you begin construction on the replacement fencing? ***(ES/OFAM)***
- 10. How did you decide the location of the replacement fencing? ***(Reassigned to USBP) was OFAM originally***

Border Security – Drugs at the POEs

Background: While the budget proposes investing $2.6 billion in high-priority tactical infrastructure and border security technology, there is no corresponding increase for technology at the ports of entry (POE). Further, the budget does not invest in any additional officers for the POEs and actually slows the hiring of CBP officers.

- 17. Do you need more technology and/or more officers? ***(OFO lead, w/ ES/OFAM input) Does OFAM actually have any play in this?***

From: (b)(6);(b)(7)(C) **On Behalf Of** Enterprise Services Exec Sec
Sent: Friday, June 23, 2017 12:00 PM
To: ACQUISITIONEXECSEC < (b) (7)(E) OF TASKINGS < (b) (7)(E) OFAM Exec Support < (b) (7)(E) HRM TASKINGS < (b) (7)(E) OTDTASKING < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Cc: Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; OIT TASKINGS < (b) (7)(E)
Subject: QFR: 2017-QFR-00025
Importance: High

OA, OF, OFAM, HRM, OIT, OTD –
Attached are a new set of QFRs from the USBP B2, OFO DEAC 13 JUN HAC Subcommittee on Homeland Security hearing on the CBP/ICE FY 2018 budget request. I anticipate there to be several reassignment needs, including adding ES offices as coordinators, on this set.

We'd respectfully request your *reassignment requests by 3:00 PM today* to allow ample help adjudicate any internal ES assignments. Once reassignments are made, we will be requesting *completed responses by 9:00 AM on 28 JUN*.

I have not submitted any reassignment requests to OES yet, but below is the a listing of the current assignments and my read own on what may need to be reassigned. Please review the entire set and advise of any reassignment requests.

Question	Current Assigned Office	New Assigned Office
3	OFAM	Same
4	OFAM	Same
5	OFAM	USBP
6	OFAM	Same
7	OFAM	OFAM w/OA

8	OFAM	Same
9	OFAM	Same
10	OFAM	USBP
12	HRM	USBP w/HRM
13	HRM	HRM
15	OF	OFO
17	OFO w/OFAM	OFO w/OFAM, OIT
22	OFO	OFO w/OIT
23	OFO	OFO w/OIT
27	OF	OFO
28	OF	OFO
34	OPR w/HRM	Same
35	OPR w/HRM	Same
37	OFO and USBP	OFO and USBP w/OTD

If you have any questions or would like additional information, please let us know.

Thank you,

(b)(6);(b)(7)(C)
CBP Enterprise Services Office
Executive Secretariat

(b)(6);(b)(7)(C)

CBP Enterprise Services

From: (b)(6);(b)(7)(C) [mailto: (b)(6);(b)(7)(C)
Sent: Friday, June 23, 2017 11:11 AM
Subject: CBP Tracking 2.0 assignment - Folder 2017-QFR-00025

To: USBP, ES/OFAM, ES/HRM, OFO, ES/OF, OCA, PD, OPR

Re: QFRs - CBP and ICE Budget HAC QFRs, folder 2017-QFR-00025

Under attachment type CBP Draft Response - you have been assigned a QFR set from the testimony of Carla L. Provost, Acting Chief, USBP, John P. Wagner, Deputy Executive Assistant Commissioner, OFO, Thomas D. Homan, Acting Director, ICE, on June 13th before the Committee on Appropriations Subcommittee on Homeland Security titled: "CBP/ICE FY 18 Budget Request."

If you feel any QFR has been mis-assigned, please let us know **NLT 4pm today Friday, June 23rd** or you will be responsible for ensuring the response is completed. In your Journal Entry, note the specific QFR and to whom it should be reassigned.

Please provide your responses **NLT 2pm Wednesday, June 28th** to CBP Reports QFRs.

Folder **2017-QFR-00025** has been assigned to you for action by (b)(6);(b)(7)(C)

(b) (7)(E)

QUESTIONS FOR THE RECORD SUBMITTED BY

THE HONORABLE John R. Carter

Carla L. Provost, Acting Chief
United States Border Patrol
John P. Wagner, Deputy Executive Assistant Commissioner
Customs and Border Protection
Thomas D. Homan, Acting Director
Immigration and Customs Enforcement
Committee on Appropriations
Subcommittee on Homeland Security
CBP/ICE FY 18 Budget Request
June 13, 2017

Border Security – Physical Barrier

Background: The budget proposes investing $2.6 billion in high-priority tactical infrastructure and border security technology, including funding to plan, design, and construct a physical wall along the southern border as directed by the President's January 25, 2017, Executive Order.

Question: Chief Provost, there has been lots of discussion about how to achieve operational control of the border.

- 1. How do you define the requirement for operational control of the border? Please discuss.

Answer: ***(USBP)***

- 2. Do you have a fully validated requirement that is driving the request for funding in the FY18 budget?

Answer: ***(USBP)***

Question: The budget includes $1.6 billion for planning, design, and construction of 74 miles of various types of physical barriers, including levee wall, bollard fencing, and potentially cement wall.

- 3. Tell us more of your plans for border infrastructure. What types of structures do you propose and where will they be located strategically?

Answer: ***(ES/OFAM)***

- 4. Where do you anticipate the longest length of barrier?

(b) (5)

- 5. Where does it not make sense to build a wall vice a fence?

Answer: ***(ES/OFAM)***

- 6. From the time you get the funds, how long before you can start putting steel in the ground?

(b) (5)

- 7. Do you expect to use multiple contract vehicles as well as contractors?

(b) (5)

- 8. Can the entire $1.6 billion be put on contract by September 30, 2018? Please be specific to those projects that can be put on contract and address the situation in Texas, where most of the land is owned by private people.

(b) (5), (b) (7)(E)

[redacted]

Question: Congress provided funds for 40 miles of replacement fencing in FY17.

- 9. Where and when will you begin construction on the replacement fencing?

(b) (5)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

- 10. How did you decide the location of the replacement fencing?

Answer: ***(ES/OFAM)***

Hiring Challenges

Question: The President has proposed increasing the size of the Border Patrol by 5,000, of which 500 will be hired in FY18 at a cost of $100 million; however, the Border Patrol today is of 1,800 below the targeted level of 21,370 agents. For several years, Congress has asked the Department to develop a Border Patrol staff model; however, it is two years away from being completed.

- 11. Without such a model, how did the Department establish the proposed increase of 5,000 Border Patrol agents?

Answer: (USBP)

- 12. How will you address the continued attrition within the Border Patrol?

Answer: (ES/HRM)

- 13. Is it realistic to believe you'll hire 500 more agents by the end of FY18?

Answer: (ES/HRM)

Question: While your budget proposes to increase the number of Border Patrol agents, most illegal drugs and money entering the U.S. come through land and air ports of entry. It should be noted that the Office of Field Operations has a validated model that shows what the requirement is for CBP Officers – and the model this year shows us needing additional officers.

- 14. What does the model show about how many CBP officers are required?

Answer: (OFO)

- 15. What level of discretionary funding is in the budget request to address this requirement?

Answer: (ES/OF)

Border Security – Drugs at the POEs

Background: While the budget proposes investing $2.6 billion in high-priority tactical infrastructure and border security technology, there is no corresponding increase for technology at the ports of entry (POE). Further, the budget does not invest in any additional officers for the POEs and actually slows the hiring of CBP officers.

Question: Commissioner and Chief, the majority of drugs and currency enter our country through ports of entry.

- 16. What would it take to stop the continued flow of drugs and currency through our land ports of entry?

Answer: (OFO)

- 17. Do you need more technology and/or more officers?

Answer: (OFO lead, w/ ES/OFAM input)

- 18. How does the budget request address this issue?

Answer: (OFO lead, w/ ES/OF input)

Entry-Exit

Background: The President's Executive Order on border security directed the expedited implementation of a nationwide Biometric Entry-Exit program partially funded by the fees.

Question: Though CBP has conducted several biometric entry-exit pilots at land and air ports of entry, it hasn't finalized a plan for full implementation.

- 19. What is the current status of the entry-exit pilots?

Answer: (OFO)

- 20. What have you learned through the experience gained in the pilots?

Answer: ***(OFO)***

- 21. What are the next steps?

Answer: ***(OFO)***

Question: The Executive Order directed expedited implementation of a nationwide biometric entry-exit program.

- 22. How will CBP expedite the deployment of a system and when will we have a fully operational entry-exit program?

Answer: ***(OFO)***

- 23. Do you have any projected costs for full deployment?

Answer: ***(OFO)***

Operation Phalanx

Background: The fiscal year 2017 omnibus includes significant funding for Operation Phalanx within the Department of Defense (DoD); however, DHS has yet to request support from DoD. This is the program that provides DoD assets (with DoD funding) to support border operations. It can be with intelligence, but the greatest need is aircraft.

Question: The fiscal year 2017 omnibus includes significant funding for Operation Phalanx within the Department of Defense (DoD); however, DHS has yet to request support from DoD.

- 24. Chief Provost, do you have sufficient air support from Air and Marine or do you need the additional resources that could be provided by the Department of Defense?

Answer: ***(USBP)***

- 25. Have you requested additional support?

Answer: ***(USBP)***

Other Executive Order Efforts

Background: The Executive Order on Border Security and Immigration Enforcement Improvements direct reviews: 1) to identify and quantify sources of aid to Mexico, 2) to return aliens to contiguous countries, 3) on proper use of parole authority, processing and treatment of Unaccompanied Alien Minors, and accountability measures to protect alien children from exploitation; and 4) to prevent abuses of U.S. immigration laws.

Expansion of the 287(g) program to CBP:

- 26. Does the Border Patrol intend to expand the 287(g) program to CBP? If so, how does CBP plan to implement the program?

Answer: ***(USBP)***

Unauthorized Fees

Background: The President's budget request includes a decrease of $157 million based on an unauthorized user fee proposal concerning the termination of Brand USA – redirecting the user fee surcharge currently deposited in the Travel Promotion Funs for Brand USA expenses to CBP for passenger processing expenses. The fee proposal will not be approved, thus creating a $157 million deficit in the Office of Field Operation's budget.

Additionally, the CBP budget includes $542 million in fee increases for the COBRA fee ($2 increase) and the Immigration User Fee ($2 increase).

Question*:* Commissioner, the budget includes a decrease of $157 million based on the assumption that Congress will terminate the Brand USA program – which is funded by a $10 surcharge for Visa Waiver Program visas – and redirect the funds to CBP for passenger operations.

➢ 27. What is the impact to CBP if the proposal is denied by Congress?

Answer: ***(ES/OF)***

Question: While not directly included in the budget, CBP also included fee proposal increases for COBRA fees and the Immigration Use Fee – $2 increases each – intended to generate $542 million for new officers.

➢ 28. What is the impact to CBP staffing if the proposals are denied?

Answer: ***(ES/OF)***

Question: 29. All of these proposals are outside the jurisdiction of this committee. Are you working with the appropriate authorizing committees on the proposals?

Answer: ***(OCA)***

QUESTIONS FOR THE RECORD SUBMITTED BY

THE HONORABLE Lucille Roybal-Allard

Carla L. Provost, Acting Chief
United States Border Patrol
John P. Wagner, Deputy Executive Assistant Commissioner
Customs and Border Protection
Thomas D. Homan, Acting Director
Immigration and Customs Enforcement
Committee on Appropriations
Subcommittee on Homeland Security
CBP/ICE FY 18 Budget Request
June 13, 2017

Question: Section 4 of Executive Order 13767 directs the Department to "obtain complete operational control" of the southern border – defined as preventing "all unlawful entries into the United States" – and to "immediately plan, design, and

construct a physical wall along the southern border." In the past, CBP has testified that "operational control" is an unrealistic standard that can never be met.

- 30. Do you believe it is possible to achieve "100 percent operational control of the southern border?" And if so, at what cost and on what schedule?

Answer: ***(PD)***

CBP Hiring

Question: The budget proposes the hiring of 500 new Border Patrol agents in fiscal year 2018. As of the end of fiscal year 2016, there were 19,828 agents on board. As of mid-April, the number had dropped to 19,543. This is more than 1,800 below what, for several years, had been the statutory minimum. That statutory minimum from prior years was largely arbitrary, a result of the inability of the Border Patrol to justify a personnel requirement.

- 31. What is the status of the Border Patrol's staffing model, and when will it begin to inform hiring plans?

Answer: ***(USBP)***

- 32. What will be the result if the staffing model ultimately suggests a staffing level short of what the executive order directs?

Answer: ***(USBP)***

Question: The budget proposes no discretionary funding to hire new CBP officers at the ports of entry.

- 33. Please provide details of the most up-to-date requirements indicated by the Workforce Staffing Model for the Office of Field Operation (OFO), with a comparison to the on-board end state for fiscal year 2018 proposed in the discretionary budget. For purposes of this display, please assume that the $157,000,000 in fee revenue proposed for realignment to OFO from the Brand USA program is not authorized.

Answer: ***(OFO)***

CBP Polygraph Test

Question: The explanatory statement accompanying the fiscal year 2017 omnibus included a directive to the Department related to the polygraph examinations given to candidates for CBP law enforcement positions. Specifically, it provided instruction on how CBP might conduct a limited trial of an alternative polygraph test.

- 34. Please describe how the alternative test will contribute to the efficiency of the hiring process without creating additional risk in hiring?

Answer: (OPR lead, w/ ES/HRM input)

- 35. How does CBP plan to evaluate the trial and determine whether or not to permanently adopt the alternative test?

Answer: (OPR lead, w/ ES/HRM input)

Camera Technology Initiative

Question: In 2015, CBP announced a Camera Technology initiative and produced a feasibility study.

- 36. Please provide an update on the current status of that initiative, including future plans and a schedule for deploying new camera technology to the field, including plans for body-worn and dashboard cameras.

Answer: (PD)

QUESTIONS FOR THE RECORD SUBMITTED BY

THE HONORABLE DAVID E. PRICE

Carla L. Provost, Acting Chief
United States Border Patrol
John P. Wagner, Deputy Executive Assistant Commissioner
Customs and Border Protection
Thomas D. Homan, Acting Director
Immigration and Customs Enforcement
Committee on Appropriations
Subcommittee on Homeland Security
CBP/ICE FY 18 Budget Request
June 13, 2017

Asylum Seekers

Background: Under the law, CBP agents are supposed to registered asylum requests, take the individual into custody, and then direct them to an asylum officer to assess the validity of their claim. I have read that asylum seekers are instead told to sign documents stating that they aren't admissible to our country before being turned away without receiving a credible-fear screening.

Question: 37. Have CBP agents been properly trained to comply with our laws to ensure the timely and humane processing of all asylum-seekers?

Answer: ***(OFO and USBP)***

Question: 38. Can you please clarify what is happening to individuals who seek asylum along our nation's southern border?

Answer: ***(OFO and USBP)***

Family Separation

Background: In March, Secretary Kelly indicated that the Department is considering separating family units who are caught crossing the border together

illegally. The DHS implementation memo for the President's border security executive order suggests that parents could even be prosecuted for human trafficking if they help facilitate the unlawful entry of their minor child into the United States.

I am concerned that our nation's foster youth system and the Office of Refugee Resettlement are overburdened and underfunded, and that HHS does not have the capacity to take on this task.

Question: 39. How are ICE and CBP executing the implementation memo?

Answer: (ICE and USBP)

From: (b)(6);(b)(7)(C) on behalf of BPAM PMO TASKS
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: 2017-QFR-00025
Date: Wednesday, June 28, 2017 9:50:35 AM
Attachments: image001.png
CBP and ICE Bdgt HAC QFRs v3.docx
Importance: High

Hi All,

Let me know when this is good to move forward! **Due at 10:00 AM!** ☺

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 5:13 PM
To: (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; BPAM PMO TASKS < (b) (7)(E)
Subject: FW: 2017-QFR-00025
Importance: High

(b)(6);(b)(7)(C) – For your review, due back tomorrow am. Since you were on a plane, I had (b)(6);(b)(7)(C) review to save us some time. Updated document attached.

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 23, 2017 11:34 AM
To: (b)(6);(b)(7)(C) >; BPAM PMO TASKS <(b) (7)(E) FOFPMOTASKS <(b) (7)(E) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; OFAM-TASKINGS <(b) (7)(E) FMEEXECSUPPORT <(b) (7)(E) (b)(6);(b)(7)(C) >
Subject: FW: 2017-QFR-00025
Importance: High

Good afternoon, BPAM and FOF. We have received an additional QFR set. Please review the proposed assignments, as copied below, and confirm that they are correct. Responses are due to ES by 9:00am on Wednesday, June 28.

Thanks,
(b)(6);(b)(7

Question: The budget includes $1.6 billion for planning, design, and construction of 74 miles of various types of physical barriers, including levee wall, bollard fencing, and potentially cement wall.

- 3. Tell us more of your plans for border infrastructure. What types of structures do you propose and where will they be located strategically? ***(ES/OFAM)***
- 4. Where do you anticipate the longest length of barrier? ***(ES/OFAM)***
- 5. Where does it not make sense to build a wall vice a fence? ***(ES/OFAM)***
- 6. From the time you get the funds, how long before you can start putting steel in the ground? ***(ES/OFAM)***
- 7. Do you expect to use multiple contract vehicles as well as contractors? ***(ES/OFAM with OA)***
- 8. Can the entire $1.6 billion be put on contract by September 30, 2018? Please be specific to those projects that can be put on contract and address the situation in Texas, where most of the land is owned by private people. ***(ES/OFAM)***

Question: Congress provided funds for 40 miles of replacement fencing in FY17.

- 9. Where and when will you begin construction on the replacement fencing? ***(ES/OFAM)***
- 10. How did you decide the location of the replacement fencing? ***(Reassigned to USBP) was OFAM originally***

<u>Border Security – Drugs at the POEs</u>

Background: While the budget proposes investing $2.6 billion in high-priority tactical infrastructure and border security technology, there is no corresponding increase for technology at the ports of entry (POE). Further, the budget does not invest in any additional officers for the POEs and actually slows the hiring of CBP officers.

- 17. Do you need more technology and/or more officers? ***(OFO lead,*** (b) (5) ***?***

From: (b)(6);(b)(7)(C) **On Behalf Of** Enterprise Services Exec Sec

Sent: Friday, June 23, 2017 12:00 PM
To: ACQUISITIONEXECSEC <[redacted] (b) (7)(E) OF TASKINGS <[redacted] (b) (7)(E) OFAM Exec Support <[redacted] (b) (7)(E) HRM TASKINGS <[redacted] (b) (7)(E) OTDTASKING <[redacted] (b) (7)(E) [redacted] (b)(6);(b)(7)(C) [redacted]>; [redacted] (b)(6);(b)(7)(C) [redacted]>; [redacted] (b)(6);(b)(7)(C) [redacted]
Cc: Enterprise Services Exec Sec <[redacted] (b) (7)(E) [redacted] (b)(6);(b)(7)(C) [redacted]; [redacted] (b)(6);(b)(7)(C) [redacted]>; OIT TASKINGS <[redacted] (b) (7)(E) [redacted]
Subject: QFR: 2017-QFR-00025
Importance: High

OA, OF, OFAM, HRM, OIT, OTD –
Attached are a new set of QFRs from the USBP B2, OFO DEAC 13 JUN HAC Subcommittee on Homeland Security hearing on the CBP/ICE FY 2018 budget request. I anticipate there to be several reassignment needs, including adding ES offices as coordinators, on this set.

We'd respectfully request your *reassignment requests by 3:00 PM today* to allow ample help adjudicate any internal ES assignments. Once reassignments are made, we will be requesting *completed responses by 9:00 AM on 28 JUN*.

I have not submitted any reassignment requests to OES yet, but below is the a listing of the current assignments and my read own on what may need to be reassigned. Please review the entire set and advise of any reassignment requests.

Question	Current Assigned Office	New Assigned Office
3	OFAM	Same
4	OFAM	Same
5	OFAM	USBP
6	OFAM	Same
7	OFAM	OFAM w/OA
8	OFAM	Same
9	OFAM	Same
10	OFAM	USBP
12	HRM	USBP w/HRM
13	HRM	HRM
15	OF	OFO
17	OFO w/OFAM	OFO w/OFAM, OIT
22	OFO	OFO w/OIT
23	OFO	OFO w/OIT
27	OF	OFO
28	OF	OFO
34	OPR w/HRM	Same
35	OPR w/HRM	Same
37	OFO and USBP	OFO and USBP w/OTD

If you have any questions or would like additional information, please let us know.

Thank you,

(b)(6);(b)(7)(C)
CBP Enterprise Services Office
Executive Secretariat

(b)(6);(b)(7)(C)

CBP Enterprise Services

From: (b)(6);(b)(7)(C) [mailto: (b)(6);(b)(7)(C)
Sent: Friday, June 23, 2017 11:11 AM
Subject: CBP Tracking 2.0 assignment - Folder 2017-QFR-00025

To: USBP, ES/OFAM, ES/HRM, OFO, ES/OF, OCA, PD, OPR

Re: QFRs - CBP and ICE Budget HAC QFRs, folder 2017-QFR-00025

Under attachment type CBP Draft Response - you have been assigned a QFR set from the testimony of Carla L. Provost, Acting Chief, USBP, John P. Wagner, Deputy Executive Assistant Commissioner, OFO, Thomas D. Homan, Acting Director, ICE, on June 13th before the Committee on Appropriations Subcommittee on Homeland Security titled: "CBP/ICE FY 18 Budget Request."

If you feel any QFR has been mis-assigned, please let us know **NLT 4pm today Friday, June 23rd** or you will be responsible for ensuring the response is completed. In your Journal Entry, note the specific QFR and to whom it should be reassigned.

Please provide your responses **NLT 2pm Wednesday, June 28th** to CBP Reports QFRs.

Folder **2017-QFR-00025** has been assigned to you for action by (b)(6);(b)(7)(C)

(b) (7)(E)

QUESTIONS FOR THE RECORD SUBMITTED BY

THE HONORABLE John R. Carter

Carla L. Provost, Acting Chief
United States Border Patrol
John P. Wagner, Deputy Executive Assistant Commissioner
Customs and Border Protection
Thomas D. Homan, Acting Director
Immigration and Customs Enforcement
Committee on Appropriations
Subcommittee on Homeland Security
CBP/ICE FY 18 Budget Request
June 13, 2017

Border Security – Physical Barrier

Background: The budget proposes investing $2.6 billion in high-priority tactical infrastructure and border security technology, including funding to plan, design, and construct a physical wall along the southern border as directed by the President's January 25, 2017, Executive Order.

Question: Chief Provost, there has been lots of discussion about how to achieve operational control of the border.

- 1. How do you define the requirement for operational control of the border? Please discuss.

Answer: ***(USBP)***

- 2. Do you have a fully validated requirement that is driving the request for funding in the FY18 budget?

Answer: ***(USBP)***

Question: The budget includes $1.6 billion for planning, design, and construction of 74 miles of various types of physical barriers, including levee wall, bollard fencing, and potentially cement wall.

- 3. Tell us more of your plans for border infrastructure. What types of structures do you propose and where will they be located strategically?

Answer: ***(ES/OFAM)***

- 4. Where do you anticipate the longest length of barrier?

(b) (5)

- 5. Where does it not make sense to build a wall vice a fence?

Answer: ***(ES/OFAM)***

- 6. From the time you get the funds, how long before you can start putting steel in the ground?

(b) (5)

- 7. Do you expect to use multiple contract vehicles as well as contractors?

(b) (5)

- 8. Can the entire $1.6 billion be put on contract by September 30, 2018? Please be specific to those projects that can be put on contract and address the situation in Texas, where most of the land is owned by private people.

(b) (5), (b) (7)(E)

[redacted]

Question: Congress provided funds for 40 miles of replacement fencing in FY17.

- 9. Where and when will you begin construction on the replacement fencing?

(b) (5)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

- 10. How did you decide the location of the replacement fencing?

Answer: ***(ES/OFAM)***

Hiring Challenges

Question: The President has proposed increasing the size of the Border Patrol by 5,000, of which 500 will be hired in FY18 at a cost of $100 million; however, the Border Patrol today is of 1,800 below the targeted level of 21,370 agents. For several years, Congress has asked the Department to develop a Border Patrol staff model; however, it is two years away from being completed.

- 11. Without such a model, how did the Department establish the proposed increase of 5,000 Border Patrol agents?

Answer: (USBP)

- 12. How will you address the continued attrition within the Border Patrol?

Answer: (ES/HRM)

- 13. Is it realistic to believe you'll hire 500 more agents by the end of FY18?

Answer: (ES/HRM)

Question: While your budget proposes to increase the number of Border Patrol agents, most illegal drugs and money entering the U.S. come through land and air ports of entry. It should be noted that the Office of Field Operations has a validated model that shows what the requirement is for CBP Officers – and the model this year shows us needing additional officers.

- 14. What does the model show about how many CBP officers are required?

Answer: (OFO)

- 15. What level of discretionary funding is in the budget request to address this requirement?

Answer: (ES/OF)

Border Security – Drugs at the POEs

Background: While the budget proposes investing $2.6 billion in high-priority tactical infrastructure and border security technology, there is no corresponding increase for technology at the ports of entry (POE). Further, the budget does not invest in any additional officers for the POEs and actually slows the hiring of CBP officers.

Question: Commissioner and Chief, the majority of drugs and currency enter our country through ports of entry.

- 16. What would it take to stop the continued flow of drugs and currency through our land ports of entry?

Answer: (OFO)

- 17. Do you need more technology and/or more officers?

Answer: (OFO lead, w/ ES/OFAM input)

- 18. How does the budget request address this issue?

Answer: (OFO lead, w/ ES/OF input)

Entry-Exit

Background: The President's Executive Order on border security directed the expedited implementation of a nationwide Biometric Entry-Exit program partially funded by the fees.

Question: Though CBP has conducted several biometric entry-exit pilots at land and air ports of entry, it hasn't finalized a plan for full implementation.

- 19. What is the current status of the entry-exit pilots?

Answer: (OFO)

- 20. What have you learned through the experience gained in the pilots?

Answer: ***(OFO)***

- 21. What are the next steps?

Answer: ***(OFO)***

Question: The Executive Order directed expedited implementation of a nationwide biometric entry-exit program.

- 22. How will CBP expedite the deployment of a system and when will we have a fully operational entry-exit program?

Answer: ***(OFO)***

- 23. Do you have any projected costs for full deployment?

Answer: ***(OFO)***

Operation Phalanx

Background: The fiscal year 2017 omnibus includes significant funding for Operation Phalanx within the Department of Defense (DoD); however, DHS has yet to request support from DoD. This is the program that provides DoD assets (with DoD funding) to support border operations. It can be with intelligence, but the greatest need is aircraft.

Question: The fiscal year 2017 omnibus includes significant funding for Operation Phalanx within the Department of Defense (DoD); however, DHS has yet to request support from DoD.

- 24. Chief Provost, do you have sufficient air support from Air and Marine or do you need the additional resources that could be provided by the Department of Defense?

Answer: ***(USBP)***

- 25. Have you requested additional support?

Answer: ***(USBP)***

Other Executive Order Efforts

Background: The Executive Order on Border Security and Immigration Enforcement Improvements direct reviews: 1) to identify and quantify sources of aid to Mexico, 2) to return aliens to contiguous countries, 3) on proper use of parole authority, processing and treatment of Unaccompanied Alien Minors, and accountability measures to protect alien children from exploitation; and 4) to prevent abuses of U.S. immigration laws.

Expansion of the 287(g) program to CBP:

- 26. Does the Border Patrol intend to expand the 287(g) program to CBP? If so, how does CBP plan to implement the program?

Answer: ***(USBP)***

Unauthorized Fees

Background: The President's budget request includes a decrease of $157 million based on an unauthorized user fee proposal concerning the termination of Brand USA – redirecting the user fee surcharge currently deposited in the Travel Promotion Funs for Brand USA expenses to CBP for passenger processing expenses. The fee proposal will not be approved, thus creating a $157 million deficit in the Office of Field Operation's budget.

Additionally, the CBP budget includes $542 million in fee increases for the COBRA fee ($2 increase) and the Immigration User Fee ($2 increase).

Question*:* Commissioner, the budget includes a decrease of $157 million based on the assumption that Congress will terminate the Brand USA program – which is funded by a $10 surcharge for Visa Waiver Program visas – and redirect the funds to CBP for passenger operations.

➢ 27. What is the impact to CBP if the proposal is denied by Congress?

Answer: ***(ES/OF)***

Question: While not directly included in the budget, CBP also included fee proposal increases for COBRA fees and the Immigration Use Fee – $2 increases each – intended to generate $542 million for new officers.

➢ 28. What is the impact to CBP staffing if the proposals are denied?

Answer: ***(ES/OF)***

Question: 29. All of these proposals are outside the jurisdiction of this committee. Are you working with the appropriate authorizing committees on the proposals?

Answer: ***(OCA)***

QUESTIONS FOR THE RECORD SUBMITTED BY

THE HONORABLE Lucille Roybal-Allard

Carla L. Provost, Acting Chief
United States Border Patrol
John P. Wagner, Deputy Executive Assistant Commissioner
Customs and Border Protection
Thomas D. Homan, Acting Director
Immigration and Customs Enforcement
Committee on Appropriations
Subcommittee on Homeland Security
CBP/ICE FY 18 Budget Request
June 13, 2017

Question: Section 4 of Executive Order 13767 directs the Department to "obtain complete operational control" of the southern border – defined as preventing "all unlawful entries into the United States" – and to "immediately plan, design, and

construct a physical wall along the southern border." In the past, CBP has testified that "operational control" is an unrealistic standard that can never be met.

- 30. Do you believe it is possible to achieve "100 percent operational control of the southern border?" And if so, at what cost and on what schedule?

Answer: ***(PD)***

CBP Hiring

Question: The budget proposes the hiring of 500 new Border Patrol agents in fiscal year 2018. As of the end of fiscal year 2016, there were 19,828 agents on board. As of mid-April, the number had dropped to 19,543. This is more than 1,800 below what, for several years, had been the statutory minimum. That statutory minimum from prior years was largely arbitrary, a result of the inability of the Border Patrol to justify a personnel requirement.

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Answer: ***(USBP)***

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Question: The budget proposes no discretionary funding to hire new CBP officers at the ports of entry.

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Answer: ***(OFO)***

CBP Polygraph Test

Question: The explanatory statement accompanying the fiscal year 2017 omnibus included a directive to the Department related to the polygraph examinations given to candidates for CBP law enforcement positions. Specifically, it provided instruction on how CBP might conduct a limited trial of an alternative polygraph test.

- 34. Please describe how the alternative test will contribute to the efficiency of the hiring process without creating additional risk in hiring?

Answer: (OPR lead, w/ ES/HRM input)

- 35. How does CBP plan to evaluate the trial and determine whether or not to permanently adopt the alternative test?

Answer: (OPR lead, w/ ES/HRM input)

Camera Technology Initiative

Question: In 2015, CBP announced a Camera Technology initiative and produced a feasibility study.

- 36. Please provide an update on the current status of that initiative, including future plans and a schedule for deploying new camera technology to the field, including plans for body-worn and dashboard cameras.

Answer: (PD)

QUESTIONS FOR THE RECORD SUBMITTED BY

THE HONORABLE DAVID E. PRICE

Carla L. Provost, Acting Chief
United States Border Patrol
John P. Wagner, Deputy Executive Assistant Commissioner
Customs and Border Protection
Thomas D. Homan, Acting Director
Immigration and Customs Enforcement
Committee on Appropriations
Subcommittee on Homeland Security
CBP/ICE FY 18 Budget Request
June 13, 2017

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Question: 38. Can you please clarify what is happening to individuals who seek asylum along our nation's southern border?

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Question: 39. How are ICE and CBP executing the implementation memo?

Answer: (ICE and USBP)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs
Date: Tuesday, June 06, 2017 10:21:21 AM
Attachments: BPAM House and Senate Get Backs BizOps Comments.docx
image001.png

Hi All,

Please find the BizOps comments document attached (b) (5), (b) (7)(E)

Let me know if you have any questions.

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)
Sent: Monday, June 05, 2017 4:39 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Okay, everything incorporated below. This is ready for submission.
(b)(6);(b)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)
Sent: Monday, June 5, 2017 4:18 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Hold up – talked to (b)(6);(b)(dates in red were changed.

Also just got info from (b) (6), (on the remaining piece. (b)(6);(b) - please add and then good to go. For real.

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, June 05, 2017 3:57 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Good afternoon,
Below and attached is our response to the tasking, cleared by (b)(6);(b)(7)(C) We will submit the final part of Question 6 once we have it.

Best,

(b)(6);(b)

From: (b)(6);(b)(7)(C)
Sent: Monday, June 5, 2017 9:36 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi All,

Just a reminder that this task is due back to (b)(6);(b) by 10 AM (to be submitted to FM&E/OFAM by 12 PM). Let me know if you have any questions.

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 1:51 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) >
Subject: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi team – More getbacks. Due back 10 am on Monday – we will do our best here, but I already gave them a heads up that this is aggressive to say the least. See below – my comments are in yellow. Please send your input back to (b)(6);(b) by ***10 am Monday.***

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

[redacted]

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 1:22 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

Good afternoon,

Apologies for the delayed response. We did get an official tasker for this, and it has been entered into our system. BPAM has actually been flagged for multiple responses (see below). I will be sure that the response (b)(6);(b)(7) provided for #7 is included in the final submission. I included the relevant email traffic from our tasker this morning, below.

Please let us know if you have any further questions.

Very best,

(b)(6);(b)(7)(C)
Kearns & West
Executive Support - Facilities Management & Engineering (FM&E)
DHS | CBP | Office of Facilities and Asset Management (OFAM)
Cell (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 2, 2017 11:01 AM

To: OFAM-TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; FMEEXECSUPPORT < (b) (7)(E)
FOFPMOTASKS < (b) (7)(E) | (b)(6);(b)(7)(C) >; OFAM Business Operations Executive Support
< (b) (7)(E) | (b)(6);(b)(7)(C) >
Subject: FW: House & Senate Appropriations Get Backs

Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5.

Thanks,
(b)(6);
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 01, 2017 7:24 PM
To: (b)(6);(b)(7)(C) >; OFAM-TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec
< (b) (7)(E) | (b)(6);(b)(7)(C) >; OTDTASKING < (b) (7)(E) BPTasking
< (b) (7)(E) OFOTASKINGS < (b) (7)(E)
Subject: RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 1, 2017 7:22 PM
To: (b)(6);(b)(7)(C) ; OFAM-TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec
< (b) (7)(E) | (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

(b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 1, 2017 5:08 PM
To: OFAM-TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec
< (b) (7)(E) | (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: House & Senate Appropriations Get Backs

Good Afternoon,

CBP recently held FY 2018 Budget Briefings with House and Senate Appropriations staff, which resulted in a number of get backs Below please find the get backs assigned to your program office as lead Supporting offices are cc'ed on this email and should contribute to content development/clearance before sent to OCA All clearances require approval at AC level or above

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Thank you!

(b)(6);(b)(7)(C)
Congressional Affairs, CBP
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 2, 2017 12:05 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: House & Senate Appropriations Get Backs

Did you get this task?

Our answer is as follow:

(b) (5), (b) (7)(E)

Thanks,

(b)(6);(b)(7)(C) P.E.
PMO Deputy Director
Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)
Office of Enterprise Services
U.S. Customs and Border Protection

24000 Avila Road
Suite 5200
Laguna Niguel, CA

(b)(6);(b)(7)(C) Office
(b)(6);(b)(7)(C) Cell

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Friday, June 2, 2017 11:23 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) > (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

From Office of the Chief

(b) (5)

Thanks

From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 3:10:47 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: House & Senate Appropriations Get Backs

Good morning,

Since (b)(6);(b)(7)(C) is out today, (b) (5) . Thank you

(b)(6

(b)(6);(b)(7)(C)
Operations Officer
Adjutant to Executive Director C. Scott Hoover
Mission Readiness Operations Directorate
U.S. Border Patrol
c. (b)(6);(b)(7)(C)
o. (b)(6);(b)(7)(C)

From: BPTasking
Sent: Friday, June 02, 2017 6:43 AM
To: (b)(6);(b)(7)(C) >; HUDSON, RICHARD M < (b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Subject: FW: House & Senate Appropriations Get Backs

MROD –

One more highlighted below:

(b) (5)

(b)(

(b)(6);(b)(7)(C)
Assistant Chief
Office of the Chief
U.S. Border Patrol Headquarters
Washington, DC 20229
Desk: (b)(6);(b)(7)(C)
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 1, 2017 7:22 PM
To: (b)(6);(b)(7)(C) OFAM-TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec
< (b) (7)(E) (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

(b) (5)

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs
Date: Monday, June 05, 2017 3 56:39 PM
Attachments: image001.png
Q4 Maps_MR 395 FY18 SDC to RGV_v3.pdf

Good afternoon,
Below and attached is our response to the tasking, cleared by (b)(6);(b)(7)(C) We will submit the final part of Question 6 once we have it.

Best,
(b)(6);(b)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)
Sent: Monday, June 5, 2017 9:36 AM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: RE: Due Monday 10 am: House & Senate Appropriations Get Backs

Hi All,

Just a reminder that this task is due back to (b)(6);(b) by 10 AM (to be submitted to FM&E/OFAM by 12 PM). Let me know if you have any questions.

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 1:51 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: Due Monday 10 am: House & Senate Appropriations Get Backs

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(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

[redacted]

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 1:22 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

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Please let us know if you have any further questions.

Very best,

(b)(6);(b)(7)(C)
Kearns & West
Executive Support - Facilities Management & Engineering (FM&E)
DHS | CBP | Office of Facilities and Asset Management (OFAM)
Cell (b)(6);(b)(7)(C)

From: [redacted]
Sent: Friday, June 2, 2017 11:01 AM
To: OFAM-TASKINGS < [redacted]
Cc: [redacted] >; [redacted] >; FMEEXECSUPPORT < [redacted] FOFPMOTASKS < [redacted] >; OFAM Business Operations Executive Support < [redacted] >
Subject: FW: House & Senate Appropriations Get Backs

Please assign to FM&E/BPAM (#1, #3, #4, #5, #6, #7), FM&E/FOF (#8) and BizOps (#2). The deadline to accommodate internal OFAM review is COB on June 5.

Thanks,
[redacted]

From: [redacted]
Sent: Thursday, June 01, 2017 7:24 PM
To: [redacted] OFAM-TASKINGS < [redacted]
Cc: [redacted] >; [redacted] >; Enterprise Services Exec Sec < [redacted] >; OTDTASKING < [redacted] BPTasking < [redacted] OFOTASKINGS < [redacted]
Subject: RE: House & Senate Appropriations Get Backs

Apologies - Adding supporting offices for these tasks.

From: [redacted]
Sent: Thursday, June 1, 2017 7:22 PM
To: [redacted] ; OFAM-TASKINGS < [redacted]
Cc: [redacted] >; [redacted] >; Enterprise Services Exec Sec < [redacted]
Subject: RE: House & Senate Appropriations Get Backs

OFAM,

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[redacted]

From: [redacted]
Sent: Thursday, June 1, 2017 5:08 PM
To: OFAM-TASKINGS < [redacted]
Cc: [redacted] >; [redacted] >; Enterprise Services Exec Sec < [redacted] >
Subject: House & Senate Appropriations Get Backs

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[redacted]

(b) (5), (b) (7)(E)

Thank you!

(b)(6);(b)(7)(C)
Congressional Affairs, CBP
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, June 2, 2017 12:05 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: FW: House & Senate Appropriations Get Backs

Did you get this task?

Our answer is as follow:

(b) (5), (b) (7)(E)

Thanks,

(b)(6);(b)(7)(C) P.E.
PMO Deputy Director
Border Patrol & Air Marine Program Management Office (BPAM PMO)

Facilities Management & Engineering (FM&E)
Office of Enterprise Services
U.S. Customs and Border Protection

24000 Avila Road
Suite 5200
Laguna Niguel, CA

(b)(6);(b)(7)(C) Office
(b)(6);(b)(7)(C) Cell

(b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Friday, June 2, 2017 11:23 AM
To: (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

From Office of the Chief

(b) (5)

Thanks

From: (b)(6);(b)(7)(C)
Sent: Friday, June 02, 2017 3:10:47 PM
To: (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)
Subject: FW: House & Senate Appropriations Get Backs

Good morning,

Since (b)(6);(b)(7)(C) is out today, (b) (5)

(b)(6

(b)(6);(b)(7)(C)
Operations Officer
Adjutant to Executive Director C. Scott Hoover
Mission Readiness Operations Directorate
U.S. Border Patrol
c (b)(6);(b)(7)(C)
o (b)(6);(b)(7)(C)

From: BPTasking
Sent: Friday, June 02, 2017 6:43 AM
To: (b)(6);(b)(7)(C) >; HUDSON, RICHARD M < (b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: FW: House & Senate Appropriations Get Backs

MROD –

One more highlighted below:

(b) (5)

(b)(

(b)(6);(b)(7)(C)
Assistant Chief
Office of the Chief
U.S. Border Patrol Headquarters
Washington, DC 20229
Desk: (b)(6);(b)(7)(C)
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 1, 2017 7:22 PM
To: (b)(6);(b)(7)(C) OFAM-TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >
Subject: RE: House & Senate Appropriations Get Backs

OFAM,

The following additional get backs were just received from the Senate. Please add these to the list provided below under the same response timeline.

(b) (5)

FY18 Proposed Barrier

San Diego Zon (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

Proposed Secondary Barrier

USBP Station Zones

**If sheet measures less than 11x17" it is a reduced print*
Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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It contains information that may be exempt from public release under the Freedom of Information Act (5 U.S.C. 552). It is to be controlled, stored, handled, transmitted, distributed, and disposed of in accordance with DHS policy relating to FOUO information and is not be released to the public or other personnel who do not have a valid "need-to-know" without prior approval of an authorized DHS official.

FY18 Proposed Barrier

San Diego Zone (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

Proposed Secondary Barrier

USBP Station Zones

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(b) (5), (b) (7)(E)

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FY18 Proposed Barrier

San Diego Zon (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

Proposed Secondary Barrier

USBP Station Zones

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(b) (5), (b) (7)(E)

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)

(b) (5), (b) (7)(E)

LEGEND

(b) (7)(E), (b) (5)

USBP Station Zones

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(b) (5), (b) (7)(E)

Michael Baker
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FY18 Proposed Barrier

Rio Grande Valley Zone [redacted]

[redacted]

LEGEND

Proposed Border Wall System

[redacted]

USBP Station Zones

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1 in = 0.5 mi 1:31,680

[redacted]

Michael Baker
INTERNATIONAL

WARNING: This document is [redacted]
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FY18 Proposed Barrier

Rio Grande Valley Zon (b) (7)(

(b) (5), (b) (7)(E)

LEGEND

Proposed Border Wall System

(b) (7)(E), (b) (5)

USBP Station Zones

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(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

Proposed Border Wall System

(b) (7)(E), (b) (5)

USBP Station Zones

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(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)

(b) (5), (b) (7)(E)

LEGEND

Proposed Border Wall System

(b) (7)(E), (b) (5)

USBP Station Zones

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(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone [redacted]

[redacted]

LEGEND

Proposed Border Wall System

[redacted]

USBP Station Zones

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1 in = 0.5 mi 1:31,680

[redacted]

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

Proposed Border Wall System

(b) (7)(E), (b) (5)

USBP Station Zones

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(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(

(b) (5), (b) (7)(E)

LEGEND

Proposed Border Wall System

(b) (7)(E), (b) (5)

USBP Station Zones

**If sheet measures less than 11x17" it is a reduced print*
Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone [redacted]

(b) (5), (b) (7)(E)

[redacted]

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- Existing Levee Wall
- USBP Station Zones

**If sheet measures less than 11x17" it is a reduced print*
Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

[redacted]

Michael Baker
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FY18 Proposed Barrier

Rio Grande Valley Zon [redacted]

(b) (5), (b) (7)(E)

[redacted]

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- Existing Levee Wall
- USBP Station Zones

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Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

[redacted]

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- Existing Levee Wall
- USBP Station Zones

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Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- Existing Levee Wall
- USBP Station Zones

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Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- USBP Station Zones

**If sheet measures less than 11x17" it is a reduced print*
Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

[redacted]

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone (b)(7)(E)

(b) (5), (b) (7)(E)

[redacted]

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- Existing Levee Wall
- USBP Station Zones

**If sheet measures less than 11x17" it is a reduced print*
Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

[redacted]

Michael Baker
INTERNATIONAL

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FY18 Proposed Barrier

Rio Grande Valley Zone (b) (7)(E)

(b) (5), (b) (7)(E)

LEGEND

- IBWC Levees
- Proposed Levee Wall System
- Existing Levee Wall
- USBP Station Zones

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Reduce scale accordingly

1 in = 0.5 mi 1:31,680

(b) (5), (b) (7)(E)

Michael Baker
INTERNATIONAL

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From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b) (6)
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Date: Friday, March 31, 2017 10:53:49 AM

Sorry, adding (b)(6);(b)(7)(C) other email address to the chain.

(b)(6);(b)(7)(C)
Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b)(6);(b)(7)(C)
Fax: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 10:53 AM
To: (b) (6) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) –

(b) (5)

(b) (5).

(b)(6);(b)(7)(C)
Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b)(6);(b)(7)(C)
Fax: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6) [mailto: (b) (6)]
Sent: Friday, March 31, 2017 8:43 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

(b)(6);(b)(7)(–
Another Congressional get-back due by COB today. I think we have everything, we do need to confirm #4 and #5. I think I have #4 from a previous response. I am on leave until 1:30/2pm and will be back online to consolidate for submission.
Thanks,
(b)(6);(

(b) (5)

(b) (5), (b) (7)(E)

Additional Get Backs Emailed from staffers after briefing:

(b) (5), (b) (7)(E)

(b)(6);(b)(7)(C)
Senior Director, DHS/CBP
O: (b)(6);(b)(7)(C)
M: (b)(6);(b)(7)(C)
(b) (6)

From: (b)(6);(b)(7)(C) [mailto: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 7:21 AM
To: (b) (6) >
Subject: FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

(b)(6);(b)(7)(C)

Director, Business Operations Division (Acting)
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 29, 2017 4:53 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

Good Afternoon,

OCA has asked that we please provide response to the following get backs from Monday's Wall briefing to Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS) NLT 5:00 PM 3/31/17.

Please work with leadership to draft and clear responses to the following, and please feel free to reach out with any questions!

Best,

(b)(6);(b)(7)(C)

TASK GUIDANCE:
From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 28, 2017 6:11 PM
To: OFAM-TASKINGS < (b) (7)(E) BPTasking < (b) (7)(E) ACQUISITIONEXECSEC < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) < (b) (6) OCA TASKING < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Additional Get Backs Emailed from staffers after briefing:

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,
(b)(6);(b)

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Tasking Coordinator, Business Operations Division
Border Patrol & Air and Marine (BPAM)
Program Management Office
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17
Date: Wednesday, June 28, 2017 3:30:27 PM
Attachments: SAC - OA (b) (5) TA Request.docx

(b)(6);(b)(7)(C),

(b) (5)

What do you think?

(b)(6);(b)(7

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 5:26 PM
To: (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

(b)(6);(b)(7)(C),

Please take a look at this email and the attached proposed legislative language and see if it's adequate/appropriate. Keep in mind that whatever language gets approved, we'll have to execute, so let's make sure it meets our needs/desires.

Please send me any of your comments and suggested input.

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17
Date: Wednesday, June 28, 2017 8:18:38 PM
Attachments: SAC - OA (b) (5) TA Request.docx

From: (b)(6);(b)(7)(C)
Sent: Wednesday, June 28, 2017 3:30:26 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

(b)(6);(b)(7)(C)

(b) (5)

What do you think?

(b)(6);(b)(7

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 5:26 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) | (b)(6);(b)(7)(C) >
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

(b)(6);(b)(7)(C),

Please take a look at this email and the attached proposed legislative language and see if it's adequate/appropriate. Keep in mind that whatever language gets approved, we'll have to execute, so let's make sure it meets our needs/desires.

Please send me any of your comments and suggested input.

v/r,

(b)(6);(b)(7)(C)
Director
Systems Engineering Directorate
Office of Acquisition, CBP
(b)(6);(b)(7)(C)

From: BORKOWSKI, MARK S
Sent: Tuesday, June 27, 2017 4:28:32 PM
To: (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17
FYSA.

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 3:02 PM
To: BORKOWSKI, MARK S
< (b) (6) mailto: (b) (6)
Cc: (b)(6);(b)(7)(C) mailto (b)(6);(b)(7)(C) >>
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon AC Borkowski,

For your situational awareness, I wanted to flag for you the attached tasking OCA just sent out requesting technical assistance from OA.

(b) (6) had reached out and indicated that when he came to the RRB for the RFP briefing that he had a brief conversation with you regarding whether CBP was considering an (b) (5) type contractor for the wall. As a result of that conversation, he has asked for CBP's technical assistance on the attached draft report language he is considering for the Senate FY2018 DHS Appropriations bill.

OCA will continue to work with your staff to provide the TA for (b) (6) but recognizing the staff often reaches out to you directly we wanted to make sure you had visibility on this request as well.

Please let us know if you have any questions.

Thank you,
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 2:35 PM
To: ACQUISITIONEXECSEC < (b) (7)(E) mailto (b) (7)(E)
Cc: Enterprise Services Exec Sec
< (b) (7)(E) mailto (b) (7)(E) (b)(6);(b)(7)(C)
mailto (b)(6);(b)(7)(C) >>; (b)(6);(b)(7)(C)
<mailto (b)(6);(b)(7)(C) >)
(b)(6);(b)(7)(C) <mailto (b)(6);(b)(7)(C) >>; (b)(6);(b)(7)(C)
mailto (b)(6);(b)(7)(C) >>
Subject: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon OA,

On Thursday, June 15, 2017, the HAC/SAC staff came to the RRB for several briefings related to the Border Barrier RFP down select, USBP and AMO technology acquisition and FY17 provided funds and FY18 requested border wall system funding.

Prior to the start of the 30 minute RFP briefing, SAC/HS staff had a brief discussion with AC Borkowski about whether CBP considering a (b) (5) type contractor for the wall and AC Borkowski indicated that he was exploring

the value of such a contract. As a direct result of that conversation, the staff has requested that CBP provide technical assistance on the attached draft language.

Please review the attached proposed report language and share feedback on the proposed policy directives. If there are ways to modify the language that would abide by the spirit of the request and help result in better government outcomes, please provide draft language or recommendations. Finally, if SMEs have strong views against CBP receiving the policy direction included, please make the specific objections clear.

OCA respectfully requests feedback by COB, Friday, June 30, 2017.

Please let me know if you have any questions.

Thank you,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

1. **Please provide feedback (e.g. background; ongoing efforts, legal and/or operational challenges or concerns; limitations; and any constraints; impacts on execution timelines; additional costs associated with this activity) on the below draft report language for the Committee's consideration.**

(b) (5)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: NEW TASK: SAC/ HS Tech Assistance RE: (b) (5) (Comments) Due: 6/29 @ 10AM
Date: Thursday, June 29, 2017 9:22:57 AM
Attachments: SAC - OA (b) (5) TA Request.docx

Can you look at this please? Here is the background:

On Thursday, June 15, 2017, the HAC/SAC staff came to the RRB for several briefings related to the Border Barrier RFP down select, USBP and AMO technology acquisition and FY17 provided funds and FY18 requested border wall system funding.

Prior to the start of the 30 minute RFP briefing, SAC/HS staff had a brief discussion with AC Borkowski about whether CBP considering (b) (5)

Please review the attached proposed report language and share feedback on the proposed policy directives. If there are ways to modify the language that would abide by the spirit of the request and help result in better government outcomes, please provide draft language or recommendations. Finally, if SMEs have strong views against CBP receiving the policy direction included, please make the specific objections clear.

OCA respectfully requests feedback by COB, Friday, June 30, 2017.

Please let me know if you have any questions.

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Thursday, June 29, 2017 8:03 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: NEW TASK: SAC/ HS Tech Assistance RE: (b) (5) (Comments) Due: 6/29 @ 10AM

Hi (b)(6);(b)(7)(C) & (b)(6);(b)

Just a reminder, this task is due by 10:00 AM TODAY 6/29! Let me know if you have any questions!

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Wednesday, June 28, 2017 9:42 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C)
Subject: NEW TASK: SAC/ HS Tech Assistance RE: (b) (5) (Comments) Due: 6/29 @ 10AM

Hi (b)(6);(b)(7)(C) & (b)(6);(b)

OFAM is requesting our comments/concurrence on the attached draft response.

They are requesting comments back **by 10:00 AM TOMORROW 6/29 (Thursday).** FM&E wants to know if this is a feasible deadline for us or if we anticipate needing more time to review, let me know!

Thank you,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: OFAM-TASKINGS
Sent: Wednesday, June 28, 2017 9:01 AM
To: FMEEXECSUPPORT < (b) (7)(E) BPAM PMO TASKS
< (b) (7)(E)

Cc: OFAM-TASKINGS <(b) (7)(E) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)>
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Morning FME/BPAM,

We receive a request from ES to review the attached draft document for comments/concurrence. Please provide your response by 10am, Thursday 6/29.

I've sent ES a follow up email to confirm whether OFAM is being asked to assist in the draft response tasked to OA. I will let you know as soon as I hear back from them but didn't want to delay getting the other part of this task out to you.

Thank you,

(b)(6);(b)(7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: OFAM-TASKINGS
Sent: Wednesday, June 28, 2017 8:45 AM
To: Enterprise Services Exec Sec <(b) (7)(E) ACQUISITIONEXECSEC <(b) (7)(E)
Cc: OFAM-TASKINGS <(b) (7)(E)
Subject: RE: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Morning ES,

We will review the attached draft. Are we also being asked to assist w/ the draft response or is that solely assigned to OA?

Thank you,

(b)(6);(b)(7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: Enterprise Services Exec Sec
Sent: Tuesday, June 27, 2017 3:44 PM

To: ACQUISITIONEXECSEC <(b) (7)(E) OFAM-TASKINGS <(b) (7)(E)
Cc: Enterprise Services Exec Sec <(b) (7)(E)
Subject: RE: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon OA and OFAM

Per guidance from the ES Front Office, the EAC would like to review the response to this ask. We would also like that both OA and OFAM work to review the draft language in the attached document. Please submit responses by *Noon Thursday, June 29th*.

Let me know if you have any questions.

Thank you,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 2:35 PM
To: ACQUISITIONEXECSEC <(b) (7)(E)
Cc: Enterprise Services Exec Sec <(b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon OA,

On Thursday, June 15, 2017, the HAC/SAC staff came to the RRB for several briefings related to the Border Barrier RFP down select, USBP and AMO technology acquisition and FY17 provided funds and FY18 requested border wall system funding.

Prior to the start of the 30 minute RFP briefing, SAC/HS staff had a brief discussion with AC Borkowski about whether (b) (5)

Please review the attached proposed report language and share feedback on the proposed policy directives. If there are ways to modify the language that would abide by the spirit of the request and help result in better government outcomes, please provide draft language or recommendations. Finally, if SMEs have strong views against CBP receiving the policy direction included, please make the specific objections clear.

OCA respectfully requests feedback by COB, Friday, June 30, 2017.

Please let me know if you have any questions.

Thank you,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: BPAM PMO TASKS; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: SAC/ HS Tech Assistance RE: (b) (5) (Comments) Due: 6/29 @ 10AM
Date: Thursday, June 29, 2017 11:54:50 AM
Attachments: SAC - OA (b) (5) TA Request.docx

Hi (b)(6);(b)(7) and (b)(6);(b)(7)(C – I don't have any comments. Looks like OTIA is also reviewing via formal tasking. Copying (b)(6);(b)(7)(C) for visibility and in case she has input.

Thanks,
(b)(6);(

From: (b)(6);(b)(7)(C)) **On Behalf Of** BPAM PMO TASKS
Sent: Thursday, June 29, 2017 9:03 AM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: NEW TASK: SAC/ HS Tech Assistance RE: (b) (5) (Comments) Due: 6/29 @ 10AM

Hi (b)(6);(b)(7)(C & (b)(6);(b

Just a reminder, this task is due by 10:00 AM TODAY 6/29! Let me know if you have any questions!

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Wednesday, June 28, 2017 9:42 AM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: NEW TASK: SAC/ HS Tech Assistance RE: (b) (5) (Comments) Due: 6/29 @ 10AM

Hi (b)(6);(b)(7)(C & (b)(6);(b

OFAM is requesting our comments/concurrence on the attached draft response.

They are requesting comments back **by 10:00 AM TOMORROW 6/29 (Thursday).** FM&E wants to know if this is a feasible deadline for us or if we anticipate needing more time to review, let me know!

Thank you,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: OFAM-TASKINGS
Sent: Wednesday, June 28, 2017 9:01 AM
To: FMEEXECSUPPORT < (b) (7)(E) BPAM PMO TASKS
< (b) (7)(E)
Cc: OFAM-TASKINGS < (b) (7)(E) (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
Subject: FW: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Morning FME/BPAM,

We receive a request from ES to review the attached draft document for comments/concurrence. Please provide your response by 10am, Thursday 6/29.

I've sent ES a follow up email to confirm whether OFAM is being asked to assist in the draft response tasked to OA. I will let you know as soon as I hear back from them but didn't want to delay getting the other part of this task out to you.

Thank you,

(b)(6);(b)(7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: OFAM-TASKINGS
Sent: Wednesday, June 28, 2017 8:45 AM
To: Enterprise Services Exec Sec <(b) (7)(E) ACQUISITIONEXECSEC <(b) (7)(E)
Cc: OFAM-TASKINGS <(b) (7)(E)
Subject: RE: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Morning ES,

We will review the attached draft. Are we also being asked to assist w/ the draft response or is that solely assigned to OA?

Thank you,

(b)(6);(b)(7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: Enterprise Services Exec Sec
Sent: Tuesday, June 27, 2017 3:44 PM
To: ACQUISITIONEXECSEC <(b) (7)(E) OFAM-TASKINGS <(b) (7)(E)
Cc: Enterprise Services Exec Sec <(b) (7)(E)
Subject: RE: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon OA and OFAM

Per guidance from the ES Front Office, the EAC would like to review the response to this ask. We would also like that both OA and OFAM work to review the draft language in the attached document. Please submit responses by *Noon Thursday, June 29th*.

Let me know if you have any questions.

Thank you,

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, June 27, 2017 2:35 PM
To: ACQUISITIONEXECSEC <(b) (7)(E)

Cc: Enterprise Services Exec Sec <(b) (7)(E) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Subject: SAC/HS Technical Assistance Requested re: (b) (5) - Response Requested by 06.30.17

Good Afternoon OA,

On Thursday, June 15, 2017, the HAC/SAC staff came to the RRB for several briefings related to the Border Barrier RFP down select, USBP and AMO technology acquisition and FY17 provided funds and FY18 requested border wall system funding.

Prior to the start of the 30 minute RFP briefing, SAC/HS staff had a brief discussion with AC Borkowski about whether (b) (5)

Please review the attached proposed report language and share feedback on the proposed policy directives. If there are ways to modify the language that would abide by the spirit of the request and help result in better government outcomes, please provide draft language or recommendations. Finally, if SMEs have strong views against CBP receiving the policy direction included, please make the specific objections clear.

OCA respectfully requests feedback by COB, Friday, June 30, 2017.

Please let me know if you have any questions.

Thank you,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

1. **Please provide feedback (e.g. background; ongoing efforts, legal and/or operational challenges or concerns; limitations; and any constraints; impacts on execution timelines; additional costs associated with this activity) on the below draft report language for the Committee's consideration.**

(b) (5)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Subject: RE: DRAFT RGV Phase 2 Gates Real Estate Activities – Congressional/Stakeholder Notification
Date: Monday, July 03, 2017 9:46:29 AM

Hi (b)(6);(b)

(b) (5)

Thanks again!

v/r
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, July 03, 2017 7:15 AM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: DRAFT RGV Phase 2 Gates Real Estate Activities – Congressional/Stakeholder Notification
Importance: High

Good morning –

Happy Monday! Please find a draft notification for Congressional stakeholders below. We are meeting with OCA this morning to nail down the timing (target is late this week/early next) to ensure proper review and approval of our notification. Our suggestion will be to offer a brief with anyone who has additional questions to avoid clarifying real estate activities via email as it can get confusing to understand the complexity of RGV real estate.

We will also share this with IPL, OPA, and RGV Sector for awareness.

Please let me know if we should discuss further.

Thanks,
(b)(6);(

NOTIFICATION:

(b) (5)

(b) (5)

(b) (6), BPAM PMO Communications

Kearns & West supporting
OFAM/FM&E/BPAM
BB: (b) (6) or C: (b) (6)
(b)(6);(b)(7)(C)
(b) (6)

"…information sharing is caring…."

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Date: Friday, March 31, 2017 1:12:59 PM

I am working on these responses now.

v/r
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b) (6) [mailto: (b) (6)]
Sent: Friday, March 31, 2017 10:57 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Thank you. I'm on and off line until 1:30/2. I will consolidate for submission this afternoon.

Thanks,
(b)(6);(

From: (b)(6);(b)(7)(C) [mailto (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 10:53 AM
To: (b) (6) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) –

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)
Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b)(6);(b)(7)(C)
Fax: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Chief Counsel, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b) (6)]
Sent: Friday, March 31, 2017 8:43 AM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

(b)(6);(b)(7)(–
Another Congressional get-back due by COB today. I think we have everything, we do need to confirm #4 and #5. I think I have #4 from a previous response. I am on leave until 1:30/2pm and will be back online to consolidate for submission.
Thanks,
(b)(6);(

(b) (5)

(b) (5)

Additional Get Backs Emailed from staffers after briefing:

(b) (5), (b) (7)(E)

(b)(6);(b)(7)(C)
Senior Director, DHS/CBP
O: (b)(6);(b)(7)(C)
M: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) [mailto: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 7:21 AM
To: (b) (6) >
Subject: FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

(b)(6);(b)(7)(C)
Director, Business Operations Division (Acting)
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 29, 2017 4:53 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

Good Afternoon,

OCA has asked that we please provide response to the following get backs from Monday's Wall briefing to Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS) NLT 5:00 PM 3/31/17.

Please work with leadership to draft and clear responses to the following, and please feel free to reach out with any questions!

Best,

(b)(6);(b)(7)(C)

TASK GUIDANCE:
From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 28, 2017 6:11 PM
To: OFAM-TASKINGS < (b) (7)(E) BPTasking < (b) (7)(E) ACQUISITIONEXECSEC < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) < (b) (6) OCA TASKING < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

Get Backs noted during meeting:

(b) (5)

Additional Get Backs Emailed from staffers after briefing:

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,
(b)(6);(b)

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Tasking Coordinator, Business Operations Division
Border Patrol & Air and Marine (BPAM)
Program Management Office
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Date: Friday, March 31, 2017 3:28:54 PM

Thanks! Yes, revised to reflect acquisitions.

From: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 3:16 PM
To: (b)(6);(b)(7)(C) >; (b) (6) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Hi (b)(6);(b)(7)(C) sorry I missed that one.

(b) (5)

v/r
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 3:03 PM
To: (b)(6);(b)(7)(C) >; (b) (6) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

Thanks (b)(6);(b)(7)(C) (b) (5), (b) (7)(E)

(b)(6);(b)(7)(C) – (b) (5), (b)(6);(b)(7)(C)

Thanks,

(b)(6);(

From: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 1:53 PM
To: (b) (6) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

My responses are in **PURPLE** below.

v/r
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b) (6) [mailto: (b) (6)]
Sent: Friday, March 31, 2017 10:57 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

Thank you. I'm on and off line until 1:30/2. I will consolidate for submission this afternoon.

Thanks,
(b)(6);(

From: (b)(6);(b)(7)(C) [mailto (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 10:53 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) v>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

(b)(6);(b)(7)(C) –

(b) (5)

(b)(6);(b)(7)(C)
Senior Attorney (Trade & Finance)
Office of Chief Counsel
U.S. Customs and Border Protection
1300 Pennsylvania Avenue, NW Room 4.4B
Washington, DC 20229
Tel: (b)(6);(b)(7)(C)
Fax: (b)(6);(b)(7)(C)
Email: (b)(6);(b)(7)(C)

ATTORNEY-CLIENT PRIVILEGED/ATTORNEY WORK PRODUCT

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From: (b)(6);(b)(7)(C) [mailto: (b)(6);(b)(7)(C)]
Sent: Friday, March 31, 2017 8:43 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

(b)(6);(b)(7)(–

Another Congressional get-back due by COB today. I think we have everything, we do need to confirm #4 and #5. I think I have #4 from a previous response. I am on leave until 1:30/2pm and will be back online to consolidate for submission.
Thanks,
(b)(6);(

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

(b)(6);(b)(7)(C)
Senior Director, DHS/CBP
O: (b)(6);(b)(7)(C)
M: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) [mailto: (b)(6);(b)(7)(C)
Sent: Friday, March 31, 2017 7:21 AM
To: (b) (6)
Subject: FW: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

(b)(6);(b)(7)(C)
Director, Business Operations Division (Acting)
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Wednesday, March 29, 2017 4:53 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
[redacted] >

Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) >
Subject: NEW TASK: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS
Importance: High

Good Afternoon,

OCA has asked that we please provide response to the following get backs from Monday's Wall briefing to Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS) NLT 5:00 PM 3/31/17.

Please work with leadership to draft and clear responses to the following, and please feel free to reach out with any questions!

Best,

(b)(6);(b)(7)(C)

TASK GUIDANCE:
From: (b)(6);(b)(7)(C)
Sent: Tuesday, March 28, 2017 6:11 PM
To: OFAM-TASKINGS < (b) (7)(E) BPTasking < (b) (7)(E) ACQUISITIONEXECSEC < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) < (b) (6) OCA TASKING < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; Enterprise Services Exec Sec < (b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: Congressional Get Backs - 27 March brief to HSGAC and CHS-BMS

OFAM and USBP (and OA included for situational awareness),

Below are the get backs from Monday's Wall briefing to the Senate Committee on Homeland Security and Governmental Affairs (HSGAC) and the House Committee on Homeland Security – Border and Maritime Security Subcommittee (CHS-BMS). Please let me know if you have any questions or concerns.

Get Backs noted during meeting:

(b) (5)

Additional Get Backs Emailed from staffers after briefing:

(b) (5), (b) (7)(E)

Request responses by **noon Monday, 3 April**. If you need more time to gather information, please let me know.

V/r,
(b)(6);(b)

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C) | (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Tasking Coordinator, Business Operations Division
Border Patrol & Air and Marine (BPAM)
Program Management Office
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) on behalf of ALLES, RANDOLPH D
To: (b)(6);(b)(7)(C) SMITH, FREDERICK B (OCC); (b)(6);(b)(7)(C) DCC10A-RMB-COMMISSIONER-CN-RM; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) CALVO, KARL H.; KOLBE, KATHRYN
Subject: Discuss RGV Real Estate Strategy

POC: (b)(6);(b)(7)(C)

Purpose: OFAM has asked OCC to set up a briefing with C2 to discuss legal issues, condemnation, outreach, etc. for RGV land acquisition for the border wall. The discussion is intended for C2's benefit and will be a group smaller than the full IPT.

From: (b)(6);(b)(7)(C)
To: KOLBE KATHRYN
Cc: PROVOST CARLA (USBP); CALVO KARL H.; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: VPOTUS - Event for Next Week
Date: Monday, May 08, 2017 3:25:26 PM
Attachments: VPOTUS v (b)(6);(b) 050817 pptx

EAC Kolbe – Please find attached the proposed VPOTUS deck with your changes from this morning. Please note that there are two versions of the same slide in the back-up. This is due to the on-going discussion with OMB regarding (b) (5) We created both and will delete the unnecessary slide once we've come to consensus with OMB.

TPs will be coming later this afternoon.

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: CALVO, KARL H.
Sent: Sunday, May 7, 2017 3:04 PM
To: KOLBE, KATHRYN (b)(6);(b)(7)(C); PROVOST, CARLA (USBP) < (b) (6)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; BORKOWSKI, MARK S < (b) (6) SAHAKIAN, DIANE V < (b) (6) FLANAGAN, PATRICK S < (b) (6) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: RE: VPOTUS - Event for Next Week

Kathryn,
No problem. We're on it.

V/r Karl

From: KOLBE, KATHRYN
Sent: Sunday, May 07, 2017 2:58:56 PM
To: CALVO, KARL H.; PROVOST, CARLA (USBP)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) F; BORKOWSKI, MARK S; SAHAKIAN, DIANE V; FLANAGAN, PATRICK S; (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: VPOTUS - Event for Next Week

Karl, Please take the lead to pull together this briefing for VPOTUS in support of C1. Appreciate if you could get something to our office by 2pm.

Note that C1 only wants a few charts and some talking points. Recommending pulling from the S1 briefing & adding a slide on the migration decline, prepared by BP.

Karla, Appreciate your help with the migration portion of this VPOTUS briefing. Our communications team can support as needed.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: FLANAGAN, PATRICK S
Sent: Saturday, May 6, 2017 8:03 PM
To: KOLBE, KATHRYN <(b)(6);(b)(7)(C)>
Cc: VITIELLO, RONALD D (USBP) <(b) (6) CALVO, KARL H. <(b) (6) BORKOWSKI, MARK S <(b) (6) PROVOST, CARLA (USBP) <(b) (6)
Subject: RE: VPOTUS - Event for Next Week

Yes. He prefers a few key charts and TPs. He asked the team to pull something succinct together. Can we get something by COB Monday?

V/R
Patrick

From: KOLBE, KATHRYN
Sent: Saturday, May 06, 2017 1:45:39 PM
To: FLANAGAN, PATRICK S
Cc: VITIELLO, RONALD D (USBP); CALVO, KARL H.; BORKOWSKI, MARK S; PROVOST, CARLA (USBP)
Subject: FW: VPOTUS - Event for Next Week

Patrick,

Have you reached out to C1 to discuss? We may be able to start with the S1 brief we gave several weeks ago.

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: KOLBE, KATHRYN
Sent: Saturday, May 6, 2017 8:30 AM
To: (b)(6);(b)(7)(C)>; FLANAGAN, PATRICK S <(b) (6) FRIEL, MICHAEL J (b)(6);(b)(7)(C) <(b) (6) BORKOWSKI, MARK S <(b) (6) (b)(6);(b)(7)(C)>
Cc: (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C)>; (b)(6);(b)(7 >; (b)(6);(b)(7)(C)>; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)>
Subject: RE: VPOTUS - Event for Next Week

Received (b)(6);(b)(7)(C) thanks for the heads up – we'll start working it.

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)

Sent: Friday, May 5, 2017 7:30 PM
To: FLANAGAN, PATRICK S <(b) (6) FRIEL, MICHAEL J (b)(6);(b)(7)(C) KOLBE, KATHRYN (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) BORKOWSKI, MARK S <(b) (6) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7 >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: VPOTUS - Event for Next Week

Wednesday or Thursday is the window we've heard.

From: FLANAGAN, PATRICK S
Sent: Friday, May 05, 2017 7:29 PM
To: (b)(6);(b)(7)(C) >; FRIEL, MICHAEL J (b)(6);(b)(7)(C) >; KOLBE, KATHRYN (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) < (b) (6) BORKOWSKI, MARK S < (b) (6) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7 >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: VPOTUS - Event for Next Week

Thanks for the hard work. When is the brief?

V/R
Patrick

From: (b)(6);(b)(7)(C)
Sent: Saturday, May 06, 2017 12:25:35 AM
To: FRIEL, MICHAEL J; FLANAGAN, PATRICK S; KOLBE, KATHRYN; (b)(6);(b)(7)(C) BORKOWSKI, MARK S; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Subject: VPOTUS - Event for Next Week

Good evening,
We were tasked by DHS to prepare a C1 briefing on the Wall and Southwest Border Migration (decline).
The attached and below is provided for your review/approval.
Very respectfully,

(b)(6);(b)(7)(C)
Director, Media Division
Office of Public Affairs
U.S. Customs and Border Protection
Office: (b)(6);(b)(7)(C)
iPhone: (b)(6);(b)(7)(C)

FY17 Budget

(b) (5)

(b) (5)

(b) (5)

Border Wall

(b) (5)

(b) (5)

(b) (5)

Rio Grande Valley

(b) (5)

(b) (5), (b) (6)

(b) (5), (b) (6)

From: (b)(6);(b)(7)(C)
Sent: Thursday, May 04, 2017 5:30 PM
To: FLANAGAN, PATRICK S < (b) (6)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) >
Subject: FW: Event for Next Week

(b)(6);(b)(7)(C)

FYSA. Will get to work on a package for review by COB tomorrow.

R/S

(b)(6);(b)(7)

From: (b) (6)
Sent: Thursday, May 04, 2017 5:11:57 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C); (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) ;(b)(6);(b)(7)(C);(b)(6);(b)(7)(C)
Subject: Event for Next Week

Good afternoon,

We have been asked to plan an event for VPOTUS next week to highlight border security at the White House. Currently, we are looking at a closed door brief by S1, D1, and C1 on the ICE Operation New Dawn and CBP apprehension numbers for the month of April and an update on wall RFP followed by a spray and brief VPOTUS and S1 statements. Targeting Wednesday or Thursday next week.

(b)(6) / (b)(6);(b)(7) Can you pull together details and talkers for your areas?
(b)(6);(b)(7)(Can you provide guidance on messaging?

This is very preliminary at this point, more to follow.

Thanks!
(b) (6)

(b) (6)
Director of Communications
Department of Homeland Security
(b) (6)

Southern Border Wall Program

May 2017

Homeland Security

PREDECISIONAL/~~FOR OFFICIAL USE ONLY~~

(b) (5)

[redacted]

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

(b) (5)

[redacted]

(b) (5)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

Homeland Security

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: REVIEW NEEDED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Date: Monday, February 27, 2017 7:20:54 AM

(b) (6) – Given the timeline, if you have not already sent these to (b) (6) and (b) (6) for review, I'd do that now with an indication of the deadline. I have no problem with the content. (b) (6)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 7:19 AM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: REVIEW NEEDED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Good morning,

(b) (5)

Thanks,
(b) (6)

(b) (5)

(b) (5)

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 5:38 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: 86754_Thompson_Draft_Enclosure (USBP).docx

Revised attached

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 4:56 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Draft responses attached for review before going to OPA/OCA/OCC

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 8:18 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: 86754_Thompson_Draft_Enclosure (USBP).docx

Let start answering the Wall questions -

From: (b)(6);(b)(7)(C))
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: REVIEW REQUIRED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Date: Monday, February 27, 2017 7:50:26 AM

I will take a look,

(b)(6);(b)(7)(C

(b)(6);(b)(7)(C)
Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection
ph. (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel-Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 7:42 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: REVIEW REQUIRED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Good morning OCC –

(b) (5)

Thank you,

(b)(6);(

(b) (5)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 7:19 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: REVIEW NEEDED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Good morning,

(b) (5)

Thanks,

(b)(6);(

(b) (5)

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 5:38 PM
To: (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: 86754_Thompson_Draft_Enclosure (USBP).docx

Revised attached

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 4:56 PM
To: (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Draft responses attached for review before going to OPA/OCA/OCC

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 8:18 AM
To: (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C)

Subject: 86754_Thompson_Draft_Enclosure (USBP).docx

Let start answering the Wall questions -

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) CALVO, KARL H.; (b)(6);(b)(7)(C)
Cc: FLANAGAN, PATRICK S; (b)(6);(b)(7)(C)
Subject: RE: Call with HAC-HS
Date: Friday, March 24, 2017 12:45:08 PM

Thank you, ma'am!

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 24, 2017 12:30 PM
To: (b)(6);(b)(7)(C) CALVO, KARL H. <(b) (6) (b)(6);(b)(7)(C)>
Cc: FLANAGAN, PATRICK S <(b) (6) (b)(6);(b)(7)(C) >
Subject: RE: Call with HAC-HS

(b)(6);(b)(7)(C) – We concur.

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, March 24, 2017 11:34 AM
To: CALVO, KARL H. <(b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: FLANAGAN, PATRICK S <(b) (6)
Subject: FW: Call with HAC-HS

All,

Does OFAM concur with the attached?

Thank you,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
(A) Deputy Chief of Staff - Policy
U.S. Customs & Border Protection
(b)(6);(b)(7)(C)

From: VITIELLO, RONALD D (USBP)
Sent: Thursday, March 23, 2017 3:26 PM

To: LOWRY, KIM M <(b) (6) ALLES, RANDOLPH D (b)(6);(b)(7)(C)
Cc: KOLBE, KATHRYN (b)(6);(b)(7)(C) MCALEENAN, KEVIN K <(b) (6) PROVOST, CARLA (USBP) <(b) (6) HUFFMAN, BENJAMINE C <(b) (6) (b)(6);(b)(7)(C) >; FLANAGAN, PATRICK S <(b) (6) CALVO, KARL H. <(b) (6) (b)(6);(b)(7)(C) >; BORKOWSKI, MARK S <(b) (6)
Subject: RE: Call with HAC-HS

Here's our version w/narrative.

Ronald Donato Vitiello
Chief U.S. Border Patrol
Customs and Border Protection
(b) (6) (b) (6)

From: LOWRY, KIM M
Sent: Thursday, March 23, 2017 1:49 PM
To: ALLES, RANDOLPH D (b)(6);(b)(7)(C) >
Cc: KOLBE, KATHRYN (b)(6);(b)(7)(C) ; MCALEENAN, KEVIN K <(b) (6) PROVOST, CARLA (USBP) <(b) (6) HUFFMAN, BENJAMINE C <(b) (6) VITIELLO, RONALD D (USBP) <(b) (6) (b)(6);(b)(7)(C) >; FLANAGAN, PATRICK S <(b) (6) CALVO, KARL H. <(b) (6)
Subject: RE: Call with HAC-HS

Sir,
The three get backs we are working on as a follow on to this call:

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

To add to Chief Vitiello's note, (b) (6) was also on the phone.

V/R
[redacted]

From: CALVO, KARL H.
Sent: Thursday, March 23, 2017 1:37 PM
To: ALLES, RANDOLPH D [redacted] (b)(6);(b)(7)(C)
Cc: KOLBE, KATHRYN [redacted] (b)(6);(b)(7)(C) >; MCALEENAN, KEVIN K <[redacted] (b) (6) LOWRY, KIM M <[redacted] (b) (6) PROVOST, CARLA (USBP) <[redacted] (b) (6) HUFFMAN, BENJAMINE C <[redacted] (b) (6) VITIELLO, RONALD D (USBP) <[redacted] (b) (6)
Subject: RE: Call with HAC-HS

C-2:

(b) (5), (b) (7)(E), (b) (6)

[redacted]

Pls let me know if you have any questions.

v/r Karl

Karl H. Calvo, CFM, PMP

Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
(b) (6) (Office)
(b) (6) (cell)

From: VITIELLO, RONALD D (USBP)
Sent: Thursday, March 23, 2017 12:46 PM
To: ALLES, RANDOLPH D (b)(6);(b)(7)(C); CALVO, KARL H. < (b) (6)
Cc: KOLBE, KATHRYN (b)(6);(b)(7)(C); MCALEENAN, KEVIN K < (b) (6) LOWRY, KIM M < (b) (6) PROVOST, CARLA (USBP) < (b) (6) HUFFMAN, BENJAMINE C < (b) (6)
Subject: RE: Call with HAC-HS

The team did good. The staff: (b) (6) appreciated our last minute availability. (b) (5) OCA will be providing a synopsis and specific get backs.

Ronald Donato Vitiello
Chief U.S. Border Patrol
Customs and Border Protection
(b) (6) (b) (6)

From: ALLES, RANDOLPH D
Sent: Thursday, March 23, 2017 11:55 AM
To: CALVO, KARL H. < (b) (6) VITIELLO, RONALD D (USBP) < (b) (6)
Cc: KOLBE, KATHRYN (b)(6);(b)(7)(C); MCALEENAN, KEVIN K < (b) (6)
Subject: RE: Call with HAC-HS

Thanks, need to hear from both you and Chief Vitiello on contents of call.

V/R
R. D. "Tex" Alles, (b)(6);(b)(7)(C) (O)

From: CALVO, KARL H.
Sent: Thursday, 23 March, 2017 11:19

To: ALLES, RANDOLPH D [redacted] (b)(6);(b)(7)(C) >; KOLBE, KATHRYN [redacted] (b)(6);(b)(7)(C)
Subject: FW: Call with HAC-HS
Importance: High

Fysa.

Karl H. Calvo, CFM, PMP
Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
[redacted] (b) (6) (Office)
[redacted] (b) (6) (cell)

From: [redacted] (b)(6);(b)(7)(C)
Sent: Thursday, March 23, 2017 11:12 AM
To: CALVO, KARL H. < [redacted] (b) (6)
Cc: [redacted] (b)(6);(b)(7)(C) >; LOWRY, KIM M
< [redacted] (b) (6) [redacted] (b)(6);(b)(7)(C) [redacted] (b)(6);(b)(7)(C) [redacted] >
Subject: Call with HAC-HS
Importance: High

Good morning, AC Calvo-

- [redacted] (b) (6) from House Appropriations Committee on Homeland Security needs to speak with you by phone ***before noon.***

- She also wants to speak to Chief Vitiello, his adjutant is setting up a conference line.

- [redacted] (b) (6) [redacted] (b) (5) [redacted]

- [redacted] (b) (6) [redacted] (b) (5) [redacted]

- Our front office is looped in and supportive.

[redacted] (b)(6);(b)(7)(C)
Acting Branch Chief - Border Air & Marine Operations
U.S. Customs and Border Protection
Office of Congressional Affairs
Desk: [redacted] (b)(6);(b)(7)(C)

Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: REVIEW REQUIRED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Date: Monday, February 27, 2017 8:26:22 AM

I am good with (b)(6);(b)(7)(C) responses -

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 8:21 AM
To: (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: REVIEW REQUIRED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx

All-

(b) (5)

Thanks---

(b)(6);(b)(7)(

(b)(6);(b)(7)(C)
Senior Attorney
Office of Assistant Chief Counsel, Indianapolis
Customs and Border Protection
ph. (b)(6);(b)(7)(C)

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From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 7:42 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: REVIEW REQUIRED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Good morning OCC –

(b) (5)

Thank you,

(b)(6);(

(b) (5)

(b) (5)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 7:19 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: REVIEW NEEDED: FW: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Good morning,

(b) (5)

Thanks,
(b)(6);(

(b) (5)

(b) (5)

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 5:38 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: 86754_Thompson_Draft_Enclosure (USBP).docx

Revised attached

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 4:56 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: 86754_Thompson_Draft_Enclosure (USBP).docx
Importance: High

Draft responses attached for review before going to OPA/OCA/OCC

From: (b)(6);(b)(7)(C)
Sent: Friday, February 24, 2017 8:18 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: 86754_Thompson_Draft_Enclosure (USBP).docx

Let start answering the Wall questions -

From: (b)(6);(b)(7)(C)
To: (b) (6)
Cc: (b)(6);(b)(7)(C) CAINE, JEFFREY; (b)(6);(b)(7)(C) VITIELLO, RONALD D (USBP); KOLBE, KATHRYN; CALVO, KARL H.
Subject: RE: Quick turn - TPs
Date: Tuesday, March 28, 2017 2:32:55 PM

(b) (6) - (b) (5)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

-----Original Message-----
From: (b) (6) [mailto: (b) (6)]
Sent: Tuesday, March 28, 2017 12:23 PM
To: CALVO, KARL H. < (b) (6)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; VITIELLO, RONALD D (USBP) < (b) (6)
KOLBE, KATHRYN (b)(6);(b)(7)(C)
Subject: RE: Quick turn - TPs

Ok, got it and sent forward. Thank you again for the quick response. Will let you know if there's follow up.

If you do prepare any public affairs guidance or press TPs, we would appreciate a copy so these rapid responses are a little easier.

Thanks,

(b) (6)

-----Original Message-----
From: CALVO, KARL H. [mailto (b) (6)
Sent: Tuesday, March 28, 2017 12:12 PM
To: (b) (6) EOP/OMB (b) (6) >
Cc: (b)(6);(b)(7)(C) ; CAINE, JEFFREY
< (b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; VITIELLO, RONALD D (USBP) < (b) (6)
KOLBE, KATHRYN (b)(6);(b)(7)(C)
Subject: RE: Quick turn - TPs

(b) (6)

To the point about arrests: USBP wanted it to say:

- The FY 2017 request includes 28 miles of "levee wall" in the Rio Grande Valley (RGV) sector of South Texas. RGV is the Border Patrol's busiest and highest-risk area of operations; in 2016. It accounts for 45% of all arrests made on the SWB and a significant amount of drug seizures. "

r/ Karl

Karl H. Calvo, CFM, PMP
Assistant Commissioner, Office of Facilities and Asset Management U.S. Customs and Border Protection
Washington, DC

(b) (6) (Office)
(b) (6) (cell)

-----Original Message-----
From: (b) (6) [mailto: (b) (6)]
Sent: Tuesday, March 28, 2017 12:09 PM
To: CALVO, KARL H. < (b) (6) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; CAINE, JEFFREY < (b) (6) (b)(6);(b)(7)(C)
Subject: RE: Quick turn - TPs

Had to hit send, sorry. Let me know if you have anything else and I'll add if given the chance. Assume this is going to press sec for today's daily briefing.

-----Original Message-----
From: (b) (6) E. EOP/OMB
Sent: Tuesday, March 28, 2017 12:03 PM
To: 'CALVO, KARL H.' < (b) (6) (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; CAINE, JEFFREY < (b) (6) (b)(6);(b)(7)(C)
Subject: RE: Quick turn - TPs

It's directly from the USBP web stats. Can you please let me know if you have anything to add on the wall/fence pieces?

https://www.cbp.gov/sites/default/files/assets/documents/2017-Jan/USBP%20Stats%20FY2016%20sector%20profile.pdf

-----Original Message-----
From: CALVO, KARL H. [mailto (b) (6)
Sent: Tuesday, March 28, 2017 12:00 PM
To: (b) (6) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; CAINE, JEFFREY < (b) (6) (b)(6);(b)(7)(C)
Subject: RE: Quick turn - TPs

(b) (6) ,

We're confirming the number of migrants you quoted below. Thx.

Karl H. Calvo, CFM, PMP
Assistant Commissioner, Office of Facilities and Asset Management U.S. Customs and Border Protection
Washington, DC
(b) (6) (Office)
(b) (6) (cell)

-----Original Message-----
From: (b) (6) EOP/OMB [mailto: (b) (6)]
Sent: Tuesday, March 28, 2017 11:57 AM
To: (b)(6);(b)(7)(C)
Cc: CALVO, KARL H. < (b) (6) (b)(6);(b)(7)(C) >; CAINE, JEFFREY < (b) (6) (b)(6);(b)(7)(C)

Subject: Re: Quick turn - TPs

Thanks. ETA? (b) (6) just asked me to send my draft forward but I'd rather have your input.

(b) (6)
Office of Management and Budget
(b) (6)

On Mar 28, 2017, at 11:25 AM, (b)(6);(b)(7)(C)
mailto (b)(6);(b)(7)(C) wrote:

(b) (6) - We're working this through the chain, we'll get back to you ASAP.

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b) (6) EOP/OMB [mailto (b) (6)]
Sent: Tuesday, March 28, 2017 10:41 AM
To: CALVO, KARL H. (b)(6);(b)(7)(C)
Cc: CAINE, JEFFREY (b)(6);(b)(7)(C)
Subject: Quick turn - TPs

Hi team,

If you are available, could you take a quick look at the talking points below we drafted in response to the CNN story and correct anything I have wrong? Add others if needed.

Also, as always, it is very helpful if you can share any press guidance you have prepared on this issue so we don't reinvent the wheel.

Thank you!

(b) (5)

(b) (5)

(b) (6)
Office of Management and Budget
(b) (6) (b) (6) <mailto (b) (6) >

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b) (6)
Cc: (b)(6);(b)(7)(C)
Subject: RE: Wall Questions from CAD
Date: Friday, April 07, 2017 10:24:23 AM

Thanks (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, April 07, 2017 10:18 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b) (6)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: Wall Questions from CAD

All

Here is a list of questions from CAD on the wall. We will need to address in the CEBD.

(b) (5)

VR,

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Chief, Cost and Schedule Managment
Business Operations Directorate
Office of Acquisition
CBP Enterprise Services
(b)(6);(b)(7)(C)
O# (b)(6);(b)(7)(C)
C# (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: CALVO, KARL H.; (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) LOWRY, KIM M; (b)(6);(b)(7)(C) ; NEWMAN, EMILY P; QUINN, TIMOTHY; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: Notification - Condemnation Action for PF225 Case in RGV (Tract RGV(b) (7)(E)
Date: Wednesday, August 02, 2017 7:21:13 PM
Attachments: 2017-08-02 Ltr. to (b) (6) re Amended Complaint.docx
14-0 Amended Complaint.pdf
14-1 Schedules to Amended Complaint.pdf

This is notification that DOJ will be sending out a letter to a landowner related to past land acquisition. Please see attached letter to be sent by DOJ today. Landowner and location information is as follows:

Landowner: Ms. (b) (6)
Acreage: Approx. 0.78 acres
County: (b) (7)(E) County
Station AOR: (b) (7)(E) tation AOR
Former Fence Segment (b) (7)(E)

Thank you,

(b)(6);(b)(7)(C)
Real Estate and Environmental Branch Chief
Border Patrol and Air & Marine
Program Management Office
24000 Avila Road, Suite 5020
Laguna Niguel, CA 92677
Phone: (b)(6);(b)(7)(C)
Cell: (b)(6);(b)(7)(C)

(This message is for the designated recipient only and may contain privileged, proprietary, or otherwise private information. If you have received it in error, please notify the sender immediately and delete the original. Any other use of the email by you is prohibited.)

From: [redacted] (b) (6) [redacted]
To: [redacted] (b)(6);(b)(7)(C) [redacted]
Subject: RE: Wall Questions from CAD
Date: Friday, April 07, 2017 10:42:36 AM

Thanks... We are working the level of design needed..

-----Original Message-----
From: [redacted] (b)(6);(b)(7)(C) [redacted] [mailto [redacted] (b)(6);(b)(7)(C) [redacted]
Sent: Friday, April 7, 2017 9:39 AM
To: [redacted] (b) (6) [redacted] >
Subject: [Non-DoD Source] RE: Wall Questions from CAD

[redacted] (b) (5) [redacted] per mile including real estate mitigation etc. Wall construction design an all usace costs - [redacted] (b) (5) [redacted] per mile

[redacted] (b)(6);(b)(7)(C) [redacted]
[redacted] (b)(6);(b)(7)(C) [redacted]

-----Original Message-----
From: [redacted] (b) (6) [redacted] [mailto: [redacted] (b) (6) [redacted]
Sent: Friday, April 07, 2017 10:27 AM
To: [redacted] (b)(6);(b)(7)(C) [redacted] >
Subject: RE: Wall Questions from CAD

Yep...

seperate Question... What is your ROM on levee wall for rgv?

-----Original Message-----
From: [redacted] (b)(6);(b)(7)(C) [redacted] [mailto [redacted] (b)(6);(b)(7)(C) [redacted]
Sent: Friday, April 7, 2017 9:24 AM
To: [redacted] (b) (6) [redacted] >
Subject: [Non-DoD Source] FW: Wall Questions from CAD

Can you answer the USACE cost questions? Next week is fine.

[redacted] (b)(6);(b)(7)(C) [redacted]

[redacted] (b)(6);(b)(7)(C) [redacted]

From [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Friday, April 07, 2017 10:18 AM
To: [redacted] (b)(6);(b)(7)(C) [redacted] >; [redacted] (b)(6);(b)(7)(C) [redacted] ; [redacted] (b)(6);(b)(7)(C) [redacted] >; [redacted] (b) (6) [redacted] >
Cc: [redacted] (b)(6);(b)(7)(C) [redacted] >; [redacted] (b)(6);(b)(7)(C) [redacted] >

Subject: Wall Questions from CAD

All

[redacted]

VR,

[redacted]

(b)(6);(b)(7)(C)

Chief, Cost and Schedule Managment

Business Operations Directorate

Office of Acquisition

CBP Enterprise Services

(b)(6);(b)(7)(C) <mailto (b)(6);(b)(7)(C) >

O# (b)(6);(b)(7)(C)

C# (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: fence acquisition costs to date
Date: Tuesday, February 28, 2017 12:44:09 PM
Importance: High

Good afternoon –

Please find a draft response for consideration. This is consistent with what we provided the Senate Homeland Security Committee in early February in response to inquiries regarding border wall/fence.

Thanks,
(b)(6)

(b) (5)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, February 28, 2017 7:22 AM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc (b) (6), (b) (7)(C)
Subject: RE: fence acquisition costs to date

(b)(6);(b)(7)(C) – This is yours. Let me know how I can help.

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 27, 2017 8:37 PM
To: (b)(6);(b)(7)(C)
Subject: FW: fence acquisition costs to date

Is this something with which you can help?

(b)(6);(b)(7)(C)
Director, Media Division
Office of Public Affairs
U.S. Customs and Border Protection

From: (b) (6)
Sent: Monday, February 27, 2017 10:37:25 PM
To: (b)(6);(b)(7)(C)
Subject: fence acquisition costs to date

(b)(6);(b)(7
,

Hope you are well. We are looking to confirm a number with CBP. We have sorted through the 400+ condemnation lawsuits filed by DOJ dating to the late 1990s to secure land for fencing along the SWB. Our analysis shows that the government has been ordered to pay at least $40 million.

Does CBP keep a tally of land acquisition costs, and if so, can you provide that amount?

Thank you.
(b) (6)

--
(b) (6), staff reporter
The Center for Investigative Reporting + Reveal
(b) (6) direct
fax
(b) (6)
http://www.revealnews.org/author/ (b) (6)
http:/revealnews.org/
PGP: (b) (6)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: Upcoming Budget and Confirmation Hearings - Issue Papers Requested
Date: Wednesday, April 26, 2017 9:58:54 AM
Attachments: FY 2017 Issue Paper (b) (7)(E) Border Patrol Station_04242017 FINAL.DOCX
Border Wall System_Issue Papers_Confirmation_DRAFT_BPAM PMO.docx
Facilities OFAM 84 vFINAL 102416.docx
FY 2017_Issue Paper_Tactical Infrastructure_FME_04242017 v4.docx
Importance: High

Hi (b)(6);(b)(7) and (b)(6);(b)(7)(C) –

Please find our submission attached and a bullet for AMOC below.

Facilities OFAM – No changes

(b) (5)

Thanks,
(b)(6);(

From: (b)(6);(b)(7)(C)
Sent: Friday, April 21, 2017 2:37 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Subject: NEW TASK: Upcoming Budget and Confirmation Hearings - Issue Papers Requested

Hi All,

OCA has asked that we please complete the Upcoming Budget and Confirmation Hearing – Issue Papers Required. Please see below and attached.

When you have a moment to review, please work with leadership to come up with updates and issue papers. Please provide cleared response NLT 5:00 PM 4/25/17.

Please feel free to reach out with any questions!

TASKS GUIDANCE:

As the memorandum attached and below states, OCA is now beginning its internal preparatory work for both Acting Commissioner McAleenan's confirmation hearing, as well as the FY 2018 President's Budget proposal hearing. CBP is requesting Issue Papers from lead program offices and supporting offices.
Attached please find a matrix that outlines the requested Issue Papers including if they are needed for the C1 Confirmation Hearing, the FY18 Budget Hearing, or both.

1. Tactical Infrastructure [Include road construction and maintenance] – FM&E/BPAM
2. CBP Facilities Update [Include NTC, AMOC] – OFAM Business Operations for portfolio and funding overview. FM&E/MSF and BPAM to address the NTC and AMOC facilities. If there are other facilities, we may need to modify assignment to include other PMOs.
3. (b) (7)(E) Border Patrol Station – FM&E BPAM
4. Border Wall Prototype Development – FM&E BPAM
5. Vehicle Procurement - AAMD
6. Technology Overview [Include RVSS, MVSS, IFT, UGS, CBTT] – FM&E/BPAM (USBP not listed as coordinating/contributing office. Will need to confirm our role with respect to this paper and which technologies are included)
7. 5-Year LPOE Investment – FM&E/FOF. OFO should be listing as coordinating office.
8. (b) (7)(E) Bridge – FM&E/FOF
9. Port Courts Strategy Updates – FM&E/FOF
10. Legacy Fence and Wall Replacement Mileage - FME/BPAM (Believe this should be consolidated with Paper #1)

Please find Issue Papers for (b) (7)(E) BPS and Tactical Infrastructure that can be used as a starting point (they require updates) for this task, attached in the email message below titled "Upcoming Budget Confirmation Hearings."

Good Afternoon,

Please not the below Issue Paper for the Confirmation Hearing has been reassigned to OFAM with BP, OFO and AMO for support. Thank you

OFAM	Supporting Offices	C1 Hearing
5. TALMEC Updates	BP, OFO, AMO	**X**

From: (b)(6);(b)(7)(C)
Sent: Thursday, April 20, 2017 2:00 PM
To: (b)(6);(b)(7)(C)
Cc: OFAM Business Operations Executive Support
<(b) (7)(E) FMEEXECSUPPORT

<[redacted] OFAM-TASKINGS
<[redacted]
Subject: RE: Upcoming Budget and Confirmation Hearings - Issue Papers Requested
I have versions slightly updated that addressed questions we had back from Budget and C1's staff….attached. Think could accept track changes on these ones and delete the comments….which I did one at least one of these….

And that is the most recent I had on BWB too!

[redacted]
[redacted]

From: [redacted]
Sent: Thursday, April 20, 2017 1:05 PM
To: [redacted]
Cc: OFAM Business Operations Executive Support
<[redacted] FMEEXECSUPPORT
<[redacted] OFAM-TASKINGS
<[redacted]
Subject: RE: Upcoming Budget and Confirmation Hearings - Issue Papers Requested

Definitely— Attached is what I found with a quick search. In addition to the October 2016 Facilities Update, attached are older papers for TI and [redacted], from Feb 2016. BWB paper is older (Sept 2014), though we responded to an S1 Q&A request in Sept 2016, as attached.

If you're aware of more recent materials, please let us know.

Thanks,
[redacted]

From: [redacted]
Sent: Thursday, April 20, 2017 12:33 PM
To: [redacted]>; OFAM-TASKINGS
<[redacted]
Cc: OFAM Business Operations Executive Support
<[redacted]
Subject: RE: Upcoming Budget and Confirmation Hearings - Issue Papers Requested

Other thought of the day….sorry….some (but obviously not all) of these are recurring papers that we have done for years or did last year. I know the

one specifically on Facilities portfolio inclusive of the NTC and AMOC was one of them from last year……

I would recommend we pull those out and refresh those instead of having people start from scratch. If you don't have them, let me know and I can pull them….

Best,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, April 20, 2017 12:06 PM
To: (b)(6);(b)(7)(C) >; OFAM-TASKINGS <(b) (7)(E)
Cc: OFAM Business Operations Executive Support <(b) (7)(E)
Subject: RE: Upcoming Budget and Confirmation Hearings - Issue Papers Requested

Hi (b)(6);(b)(7)(

As you guys are setting deadlines, these will all need to be reviewed by BizOps due to the Budget impacts. I just discussed process with (b)(6);(b)(7)(C) and we'll go with BizOps clearance first and then CoS.

Best,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, April 20, 2017 11:50 AM
To: OFAM-TASKINGS <(b) (7)(E)
Cc: (b)(6);(b)(7)(C) FMEEXECSUPPORT <(b) (7)(E) ASSET MANAGEMENT EXEC OFFICE <(b) (7)(E) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

<[redacted] (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
[redacted]

Subject: RE: Upcoming Budget and Confirmation Hearings - Issue Papers Requested

Hi [redacted] That's a long list for us! I've noted where I believe the assignments should go, along with some notes for FM&E/BizOps confirmation. Also copying [redacted] and [redacted] for their insight and to designate lead and primary roles for OFAM issue paper coordination.

OFAM ES - Please ask Enterprise Services when EAC Kolbe will need the papers for her review, so we can back up the OFAM Division timelines from there.

Thanks,
[redacted]

1. Tactical Infrastructure [Include road construction and maintenance] – FM&E/BPAM
2. CBP Facilities Update [Include NTC, AMOC] – OFAM Business Operations for portfolio and funding overview. FM&E/MSF and BPAM to address the NTC and AMOC facilities. If there are other facilities, we may need to modify assignment to include other PMOs.
3. (b) (7)(E) Border Patrol Station – FM&E BPAM
4. Border Wall Prototype Development – FM&E BPAM
5. Vehicle Procurement - AAMD
6. Technology Overview [Include RVSS, MVSS, IFT, UGS, CBTT] – FM&E/BPAM (USBP not listed as coordinating/contributing office. Will need to confirm our role with respect to this paper and which technologies are included)
7. 5-Year LPOE Investment – FM&E/FOF. OFO should be listing as coordinating office.
8. (b) (7)(E) Bridge – FM&E/FOF
9. Port Courts Strategy Updates – FM&E/FOF
10. Legacy Fence and Wall Replacement Mileage - FME/BPAM (Believe this should be consolidated with Paper #1)

From: OFAM-TASKINGS
Sent: Thursday, April 20, 2017 11:16 AM
To: [redacted] (b)(6);(b)(7)(C) [redacted]
Subject: FW: Upcoming Budget and Confirmation Hearings

Hi [redacted]

Who should I task this one to? Also, they're asking us to provide a POC by COB today. Should that be (b)(6);(b)(7)(C)

Thanks!

(b)(6);(b)(7)(C)
Senior Task Manager
Agile Group
Office of Facilities and Asset Management
U.S. Customs and Border Protection
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C) **On Behalf Of** OCA TASKING
Sent: Thursday, April 20, 2017 9:23 AM
To: OF TASKINGS < (b) (7)(E) OFAM-TASKINGS < (b) (7)(E) HRM TASKINGS < (b) (7)(E) ACQUISITIONEXECSEC < (b) (7)(E) OIT TASKINGS < (b) (7)(E) EAC_OT_EXEC_SUPPORT < (b) (7)(E) OTDTASKING < (b) (7)(E) OPP TASKINGS < (b) (7)(E) OFOTASKINGS < (b) (7)(E) BPTasking < (b) (7)(E) AMO TASKING < (b) (7)(E) OTTASKING < (b) (7)(E) OI TASKERS < (b) (7)(E) OI TASKINGS < (b) (7)(E) INA TASKING < (b) (7)(E) OPRTASKING-CBP < (b) (7)(E) OTRTASKING < (b) (7)(E) OPATASKING < (b) (7)(E) Enterprise Services Exec Sec < (b) (7)(E) OS TASKINGS < (b) (7)(E)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; OCA TASKING < (b) (7)(E) CBPTASKING < (b) (7)(E) OCC TASKING < (b) (7)(E) (b)(6);(b)(7)(C)
Subject: Upcoming Budget and Confirmation Hearings

Good morning OF, OFAM, HRM, OA, OIT, OTD, OCC, OPP, OFO, USBP, AMO, OT, OI, INA, OPR, OTR, OPA, OES, and JOD:

As the memorandum attached and below states, OCA is now beginning its internal preparatory work for both Acting Commissioner McAleenan's

confirmation hearing, as well as the FY 2018 President's Budget proposal hearing. CBP is requesting Issue Papers from lead program offices and supporting offices.

Attached please find a matrix that outlines the requested Issue Papers including if they are needed for the C1 Confirmation Hearing, the FY18 Budget Hearing, or both. Please forward your office points of contacts to (b)(6);(b)(7)(C) no later than **COB today, April 20, 2017**.

The issue papers are due **Monday, May 1, 2017**. Please see attached issue paper template provided for your use, and please coordinate with across offices as appropriate.

Please feel free to contact us with any questions.

Thank you,

(b)(6);(b)(7)(C)
Office of Congressional Affairs
U.S. Customs and Border Protection
(b)(6);(b)(7)(C)

Memorandum below and attached

MEMORANDUM FOR: See Distribution
FROM: (A)Assistant Commissioner Kim Lowry
Office of Congressional Affairs
SUBJECT: Upcoming Budget and Confirmation Hearings

As you are aware, on March 30,2017, the President announced his intent to nominate Acting Commissioner McAleenan to be Commissioner of U.S. Customs and Border Protection (CBP). As formal nomination process gets underway, the Office of Congressional Affairs (OCA) is beginning internal preparatory activities to support a confirmation hearing before the Senate Finance Committee at a date to be determined.

At the same time, departments and agencies are also preparing for the release of the Fiscal Year (FY) 2018 President's Budget proposal in mid-May. DHS and CBP leadership are expected to testify before the House and Senate Appropriations Subcommittees on Homeland Security either the week of May 22 or the week of June 5. These hearing schedules will be shared with your offices as soon as the OCA receives them.

OCA is seeking to integrate these lines of effort to the greatest extent possible to reduce the burden on your offices and avoid confusion. The first activity in this consolidated effort will be the tasking of a full suite of issue papers to support hearing preparation. A short list of high-level issue papers was tasked out today in support of the Secretary's hearings on the full DHS budget. The attached expanded list will be tasked out separately this afternoon to prepare more in-depth materials in anticipation of a CBP-focused hearing in the House.

Request for Office Representative:

OCA will continue communicating with your offices throughout this process to develop additional materials and to ensure appropriate leadership representation at internal pre-briefs and external briefings and hearings. Please appoint a senior staff member and one backup individual to serve as the primary and secondary points of contact for your component office. These contacts will provide input on the budget and confirmation hearings and all related activities. Additionally, these points of contact will assist in assembling and providing your office's required issue papers. OCA therefore requests that you identify and forward the names of your office points of contact to (b)(6);(b)(7)(C)) no later than **Thursday,** April 20, **2017.**

CBP Issue Paper List:

Attachment A includes a list of key issues likely to arise at these hearings and briefings for your review. Please ensure that these issue papers reflect the greatest priorities of your office given the importance of each topic for the FY 2018 budget. The issue papers will be formally tasked out to individual offices no later than **Thursday, April 20. 2017** with a due date of **Monday**, **May 1, 2017.** As part of this tasking, an issue paper template will be provided for your use.

Congressional Communication:

OCA remains the sole point of contact for CBP in assisting Members of Congress and their staff on all matters related to CBP. If you are contacted by a Member of Congress or their staff it is required that the communication be disclosed to the Office of Congressional Affairs in line with CBP Directive No. 2130-012A. I look forward to working with you as we begin the FY 2018 budget process. If you have any questions, please contact me or have your staff contact (b)(6);(b)(7)(C) at (b)(6);(b)(7)(C).

Attachment
Distribution: Deputy Commissioner

All Executive Assistant Commissioners
Chief, Office of Border Patrol
All Assistant Commissioners
Chief Counsel
Executive Director, Privacy and Diversity Office
Executive Director, Office of Policy and Planning
Executive Director, Intergovernmental Public Liaison
Director, Office of Trade Relations
Director, Office of the Executive Secretariat
Chief of Staff
Deputy Chief of Staff

Thanks!

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

[Border Wall System]
[CBP OFFICE PREPARING ISSUE PAPER]

(b) (5), (b) (7)(E)

[redacted]

POC FOR FURTHER QUESTIONS
CBP Contact: [FULL NAME (e.g. Robert J. Smith)]
Office: [OFFICE (e.g. Office of Finance / Enterprise Services)]
Office Phone: [PHONE (e.g. 111-222-3333)] / E-Mail: [EMAIL (e.g. bob.smith@dhs.gov)]
Date Prepared: [DATE (e.g. January 1st, 2018)]
Approving Official: [FULL NAME (e.g. Donald J. Trump)] / Date Reviewed: [DATE (e.g. January 1st, 2017)]

(b) (5), (b) (7)(E)

[redacted]

POC FOR FURTHER QUESTIONS
CBP Contact: [FULL NAME (e.g. Robert J. Smith)]
Office: [OFFICE (e.g. Office of Finance / Enterprise Services)]
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Date Prepared: [DATE (e.g. January 1st, 2018)]
Approving Official: [FULL NAME (e.g. Donald J. Trump)] / Date Reviewed: [DATE (e.g. January 1st, 2017)]

(b) (5), (b) (7)(E)

POC FOR FURTHER QUESTIONS
CBP Contact: (b)(6);(b)(7)(C)
Office: ES OFAM
Office Phone (b)(6);(b)(7)(C) / E-Mail: (b)(6);(b)(7)(C)
Date Prepared: April 24, 2017
Approving Official: Kathryn Kolbe / Date Reviewed: TBD

(b) (5), (b) (7)(E)

[redacted]

POC FOR FURTHER QUESTIONS
CBP Contact (b)(6);(b)(7)(C)
Office: ES OFAM
Office Phone: (b)(6);(b)(7)(C) E-Mail (b)(6);(b)(7)(C)
Date Prepared: April 24, 2017
Approving Official: Kathryn Kolbe / Date Reviewed: TBD

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) SAHAKIAN, DIANE V; (b)(6);(b)(7)(C) CAINE, JEFFREY; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) SMITH, FREDERICK B (OCC); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: Domestic Policy Council Meeting
Date: Tuesday, May 30, 2017 4:13:08 PM

Thank you (b)(6);(b)(7)(– that works for us as well.

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 30, 2017 4:12 PM
To: (b)(6);(b)(7)(C) SAHAKIAN, DIANE V <(b) (6) (b)(6);(b)(7)(C) CAINE, JEFFREY <(b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; SMITH, FREDERICK B (OCC) <(b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: RE: Domestic Policy Council Meeting

(b) (5)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 30, 2017 4:05 PM

To: (b)(6);(b)(7)(C) SAHAKIAN, DIANE V <(b) (6) (b)(6);(b)(7)(C)>; CAINE, JEFFREY <(b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; SMITH, FREDERICK B (OCC) <(b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: Domestic Policy Council Meeting

All –

(b) (5)

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 30, 2017 1:16 PM
To: (b)(6);(b)(7)(C) SAHAKIAN, DIANE V <(b) (6) (b)(6);(b)(7)(C)
CAINE, JEFFREY <(b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C) ; SMITH, FREDERICK B (OCC) < (b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)

Subject: RE: Domestic Policy Council Meeting

All –

(b) (5)

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, May 30, 2017 12:59 PM
To: SAHAKIAN, DIANE V < (b) (6) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) >; CAINE, JEFFREY < (b) (6) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; SMITH, FREDERICK B (OCC) < (b) (6)

(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C)

Subject: RE: Domestic Policy Council Meeting

All,

(b) (5)

Thanks.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

This communication might contain communications between attorney and client, communications that are part of the agency deliberative process, or attorney-work product, all of which are privileged and not subject to disclosure outside the agency or to the public. Please consult with the Office of Assistant Chief Counsel, Indianapolis, U.S. Customs and Border Protection before disclosing any information contained in this email.

From: CALVO, KARL H.
Sent: Friday, May 26, 2017 11:17 AM
To: SMITH, FREDERICK B (OCC) <(b) (6) (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) ; SAHAKIAN, DIANE V <(b) (6) (b)(6);(b)(7)(C) <(b) (6) LUCK, SCOTT A (USBP) <(b) (6) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; KOLBE, KATHRYN (b)(6);(b)(7)(C)
Subject: FW: Domestic Policy Council Meeting
Importance: High

(b) (5)

(b) (5), (b)(6);(b)(7)(C)

[redacted]

(b) (5)

Please call or email me if you have questions. Thanks.

v/r Karl

Karl H. Calvo, CFM, PMP
Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
(b) (6) (Office)
(b) (6) (cell)

From: KOLBE, KATHRYN
Sent: Friday, May 26, 2017 5:31 AM
To: CALVO, KARL H. (b)(6);(b)(7)(C) SMITH, FREDERICK B (OCC) <(b) (6)
Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
Subject: FW: Domestic Policy Council Meeting

Karl, Would you please coordinate clarification to the questions from yesterday that require follow-up (see asterisks) and provide to my front office for review, as soon as possible. Please help Fred Smith understand the context of question 3. Did you get (b)(6);(b)'s contact information? Would appreciate your clarification on the highway discussion for internal use only.

(b)(6);(b)(7)(C) Appreciate your assistance with answering question 3 for the White House staff. Karl can provide clarification.

Thank you…VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: VITIELLO, RONALD D (USBP)

Sent: Friday, May 26, 2017 5:21 AM
To: KOLBE, KATHRYN [redacted] (b)(6);(b)(7)(C)
Subject: RE: Domestic Policy Council Meetings

thanks

Ronald Donato Vitiello
Acting Deputy Commissioner
Customs and Border Protection
(b) (6), (b) (7)(C) (b) (6), (b) (7)(C)

From: KOLBE, KATHRYN
Sent: Thursday, May 25, 2017 9:51 PM
To: MCALEENAN, KEVIN K < [redacted] (b) (6) VITIELLO, RONALD D (USBP) < [redacted] (b) (6)
Cc: FLANAGAN, PATRICK S < [redacted] (b) (6) CALVO, KARL H. < [redacted] (b) (6) PROVOST, CARLA (USBP) < [redacted] (b) (6) LUCK, SCOTT A (USBP) < [redacted] (b) (6) (b)(6);(b)(7)(C) < [redacted] (b) (6), (b) (7)(C)
Subject: Domestic Policy Council Meetings

Commissioner/Deputy,

The meeting with the DPC today went well. Chief Luck, Chief [redacted] (b) (6), (b) (7)(C), AC Calvo & I attended. We briefed Andrew Bremberg, Assistant to the President for Domestic Policy; Paul Winfree, Deputy Assistant to the President, Director of Budget Policy; Gene Hamilton, Senior Counselor to the Secretary, DHS; and several others with immigration-related responsibilities.

Some key takeaways: They would like us to stay in touch with them regarding an event with the POTUS for the roll-out of the wall prototypes in San Diego. They conveyed the HAC/SAC desire for details in support of the FY18 & beyond wall construction as a pre-requisite to securing funds. They also offered their assistance in removing regulatory obstacles, if necessary. Below is a list of some of the dialogue/questions.

(b) (5)

(b) (5)

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: SAHAKIAN, DIANE V; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) SMITH, FREDERICK B (OCC); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C); (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: Domestic Policy Council Meeting
Date: Tuesday, May 30, 2017 12:59:30 PM
Attachments: CBP Wall Reprogramming to Congress.docx
SAC Reprogramming Response.pdf
CBP Wall Reprogramming Carter Signed Approval.pdf

All,

(b) (5)

Thanks.

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b) (5)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

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Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; KOLBE, KATHRYN (b)(6);(b)(7)(C)
Subject: FW: Domestic Policy Council Meeting
Importance: High

(b) (5)

(b) (5), (b)(6);(b)(7)(C)

[redacted]

(b) (5)

Please call or email me if you have questions. Thanks.

v/r Karl

Karl H. Calvo, CFM, PMP
Assistant Commissioner, Office of Facilities and Asset Management
U.S. Customs and Border Protection
Washington, DC
(b) (6) (Office)
(b) (6) (cell)

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Cc: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
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Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

From: VITIELLO, RONALD D (USBP)
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Subject: RE: Domestic Policy Council Meetings

thanks

Ronald Donato Vitiello
Acting Deputy Commissioner
Customs and Border Protection
(b) (6), (b) (7)(C) [redacted] (b) (6), (b) (7)(C) [redacted]

From: KOLBE, KATHRYN
Sent: Thursday, May 25, 2017 9:51 PM
To: MCALEENAN, KEVIN K < [redacted] (b) (6) VITIELLO, RONALD D (USBP) < [redacted] (b) (6)
Cc: FLANAGAN, PATRICK S < [redacted] (b) (6) CALVO, KARL H. < [redacted] (b) (6) PROVOST, CARLA (USBP) < [redacted] (b) (6) LUCK, SCOTT A (USBP) < [redacted] (b) (6) (b)(6);(b)(7)(C) < [redacted] (b) (6)
Subject: Domestic Policy Council Meetings

Commissioner/Deputy,

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Some key takeaways: They would like us to stay in touch with them regarding an event with the POTUS for the roll-out of the wall prototypes in San Diego. They conveyed the HAC/SAC desire for details in support of the FY18 & beyond wall construction as a pre-requisite to securing funds. They also offered their assistance in removing regulatory obstacles, if necessary. Below is a list of some of the dialogue/questions.

1. Could we provide a back-brief from our upcoming HAC/SAC staff budget meetings?
2. During a CR, would we be able to begin construction of FY18 projects ? * Procurement
3. What law or statute or regulation allows for the courts to intervene in the land acquisition process? * OCC

4. If a highway were built along the border, could we assign border wall construction to the highway?
5. Tohono Odom Nation: What is our plan with respect to this area of the border? * USBP
6. Is it the goal of the government to own all of the land along the border?
7. [redacted] (b) (5) [redacted] OFAM
8. What can we do, if more funding is available and how would we ask for more?
9. There were multiple questions about the real estate acquisition process – timeline, regulatory or legal authority, landowner negotiation and condemnation. *OFAM
10. Do we plan to follow NEPA requirements or do we receive a waiver?
11. How much of the southern border is government owned? * OFAM
12. How is fair market value of the land determined? * OFAM/ OCC

VR, KK

Kathryn L. Kolbe
Executive Assistant Commissioner
Enterprise Services
U.S. Customs and Border Protection
Office (b)(6);(b)(7)(C)
Cell (b)(6);(b)(7)(C)

SECTION 503 NOTIFICATION

Component: U.S. Customs and Border Protection (CBP)
Purpose: Border Wall Planning and Construction
Amount: $20 million

FROM	Revised Enacted Amount	Reprog. Amount	Balance after Reprog.	% Impact
U.S Customs and Border Protection ($5M) Reprogramming Notification				
Approp: Border Security Fencing, Infrastructure, and Technology [1] ***(Reprog.)***	$376,261,000	$0	$376,261,000	0.00%
PPA: Operations and Maintenance (b) (7)(E)	$250,667,000	$5,000,000	$245,657,000	-1.99%
PPA: Development and Deployment [2]	$125,594,000	$0	$125,594,000	0.00%
	TOTAL	$5,000,000		
TO	**Revised Enacted Amount**	**Transfer/ Reprog. Amount**	**Balance after Reprog.**	**% Impact**
U.S Customs and Border Protection ($5M) Reprogramming Notification				
Approp: Border Security Fencing, Infrastructure, and Technology ***(Reprog.)***	$376,261,000	$0	$376,261,000	0.00%
PPA: Development and Deployment (b) (7)(E)	$125,594,000	$5,000,000	$130,594,000	3.98%
	TOTAL	$5,000,000		

[1] $44.9M of Revised Enacted funds expired on September 30, 2015; $6.205M transferred to TSA in FY 2016 reprogramming
[2] As described in the narrative below, CBP will realign $15 million within this PPA. This funding was originally justified for Mobile Video Surveillance Systems (MVSS) requirements. It will now fund border wall requirements. As such, there is no net impact to the PPA.

I. Description/Justification

Funding Uses:
Border Wall Requirements (to be funded through a reprogramming)
Pursuant to Section 4(a) and 4(b) of the Executive Order entitled "Border Security and Immigration Enforcement Improvements" issued by the President on January 25, 2017, the Secretary has identified $20 million of immediately available funding to begin planning, designing, and constructing a physical wall along the southern land border with Mexico, in accordance with existing law.

The Secretary directed CBP to consult the appropriate executive departments and agencies, and relevant nongovernmental entities to immediately begin planning, design, construction, and maintenance of a wall, including the attendant lighting, technology (including (b) (7)(E)), and patrol and access roads.

CBP plans to issue a solicitation to industry in early March to seek proposals for several prototype wall designs along the southern border. CBP will use the reprogrammed funding to award design-build contracts to develop border wall prototypes that meet CBP operational requirements.

CBP will also use reprogrammed funding to acquire necessary contractor resources (e.g., project managers, engineers, environmental specialists) to support the program from concept through initial production. Additional resources will be required to support sustained full rate production.

It is important to note that this reprogramming only addresses initial planning and construction of the wall prototypes and does not account for broader border security infrastructure system requirements necessary to implement the Executive Order. CBP is in the process of finalizing its operational requirements for a broader border security infrastructure system.

Summary of Funding Uses

Program/Activity	Appropriation	PPA	TAFs	Amount
Border Wall Requirements	BSFIT	D&D	(b) (7)(E)	$20,000,000
TOTAL				$20,000,000

Funding Sources:

The following sources of funding from within the legacy Border Security Fencing, Infrastructure, and Technology (BSFIT) appropriation have been identified to pay for these activities:

1. ***Mobile Video Surveillance System ($15 million):*** These are FY 2015/17 BSFIT Development and Deployment (D&D) funds, of which $43.7M was requested for Mobile Video Surveillance System deployments. The current contract for the MVSS program was awarded in late October 2015 (Q1 FY 2016) and was subsequently protested, resulting in a stop work order until March 2016 (Q2 FY 2016). Contract savings result from delays due to a series of contract protests, contractor design changes, and integration issues that pose risk to the execution of the FY 2015 funding for the MVSS program, which will expire on September 30, 2017.
2. ***Naco Fence Replacement ($5 million):*** These are FY 2016 BSFIT Operations and Maintenance (O&M) funds, of which, $44.7 million was requested for fence replacement in Naco, Arizona. Contract savings for this project from both competition and government-furnished steel resulted in the contract award for less than anticipated ($30 million). After accounting for the anticipated change management costs as the project moves to completion, $12.4 million is available for deobligation. The Naco Fence Replacement project will be completed within its original scope.

Summary of Funding Sources

Program/Activity	Appropriation	PPA	TAFs	Amount
MVSS	BSFIT	D&D	(b) (7)(E)	$15,000,000
Naco Fence Replacement	BSFIT	O&M		$5,000,000
TOTAL				$20,000,000

II. Mission Impact Summary

As articulated in the Executive Order, the construction of a physical wall along the southern border is essential to effectively achieving complete operational control of the southern border. The Secretary's "Implementing the President's Border Security and Immigration Enforcement Improvements Policies" memorandum explains that a wall along the southern border "is necessary to deter and prevent the illegal entry of aliens and is a critical component of the President's overall border security strategy." The construction of physical barriers and roads at the border to prevent illegal immigration is already authorized by several statutory provisions, including section 102 of the *Illegal Immigration Reform and Immigrant Responsibility Act of 1996, as amended, 8 U.S.C. § 1103 note (Improvement of Barriers at Border)*.

III. Impact of Department or Congressional Policies

The Secretary executes the border wall funding actions to comply with Section 4(a) and 4(b) of the Executive Order: Border Security and Immigration Enforcement Improvements (January 25, 2017), which directs that:

> "The Secretary shall immediately take the following steps to obtain complete operational control, as determined by the Secretary, of the southern border:
>
> (a) In accordance with existing law, including the Secure Fence Act and IIRIRA, take all appropriate steps to immediately plan, design, and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border;
>
> (b) Identify and, to the extent permitted by law, allocate all sources of Federal funds for the planning, designing, and constructing of a physical wall along the southern border".

IV. Impact on Future Appropriations

The funding identified from the Naco fence replacement projects is from unanticipated contract savings and will have no immediate impact on future appropriations. The available funding intended for the MVSS is due to a contract protest, and the program will be re-evaluated for possible impacts on future budget requests.

The Administration will continue to work with Congress on strategies to fund the remaining requirements to implement the President's Executive Order on Border Security and Immigration Enforcement Improvements.

THAD COCHRAN, MISSISSIPPI, CHAIRMAN

MITCH McCONNELL, KENTUCKY
RICHARD C. SHELBY, ALABAMA
LAMAR ALEXANDER, TENNESSEE
SUSAN M. COLLINS, MAINE
LISA MURKOWSKI, ALASKA
LINDSEY GRAHAM, SOUTH CAROLINA
ROY BLUNT, MISSOURI
JERRY MORAN, KANSAS
JOHN HOEVEN, NORTH DAKOTA
JOHN BOOZMAN, ARKANSAS
SHELLEY MOORE CAPITO, WEST VIRGINIA
JAMES LANKFORD, OKLAHOMA
STEVE DAINES, MONTANA
JOHN KENNEDY, LOUISIANA
MARCO RUBIO, FLORIDA

PATRICK J. LEAHY, VERMONT
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DIANNE FEINSTEIN, CALIFORNIA
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BRUCE EVANS, STAFF DIRECTOR
CHARLES E. KIEFFER, MINORITY STAFF DIRECTOR

United States Senate
COMMITTEE ON APPROPRIATIONS
WASHINGTON, DC 20510–6025
http://appropriations.senate.gov

March 24, 2017

The Honorable John F. Kelly
Secretary
Department of Homeland Security
Washington, D.C. 20528

Dear Secretary Kelly:

I have received the February 28, 2017, letter from Stacy Marcott, Acting Chief Financial Officer, notifying the Committee of a proposed reprogramming of $20,000,000 to begin the planning and designing of new physical barriers along the Southwest Border.

The Committee does not object to the reprogramming request, as the Department has provided assurances that the evaluation and selection of proposed prototypes will include investments in design, construction, technology (including ground-based and airborne sensors), and patrol and access roads. The Committee has received further assurances from the Department that this process will be conducted transparently and cost effectively, with highest priority for officer safety, with emphasis on risk, and without prejudice for specific solutions. Specifically, it is imperative that the Department give equal consideration to currently deployed and proven border security capabilities. The Committee asserts that no funding for the construction phase of the long-term border solution should be appropriated until the Department has completed an analysis of alternatives to determine the most appropriate and effective solutions for securing the border. This study shall also include a detailed cost-benefit analysis and effectively measure the impact of the existing fencing along the border as recommended by the Government Accountability Office. These are critical steps that must occur in order for the Committee to make informed decisions on any additional funding request.

I have consulted the Ranking Member of the Subcommittee, Senator Jon Tester, and he concurs.

Sincerely,

John Boozman

John Boozman
Chairman
Subcommittee on Homeland Security

RODNEY P. FRELINGHUYSEN, NEW JERSEY, CHAIRMAN
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DAN NEWHOUSE, WASHINGTON
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SCOTT TAYLOR, VIRGINIA

Congress of the United States
House of Representatives
Committee on Appropriations
Washington, DC 20515–6015

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NANCY FOX
CLERK AND STAFF DIRECTOR
TELEPHONE:
(202) 225-2771

March 23, 2017

The Honorable John F. Kelly
Secretary
Department of Homeland Security
Washington, D.C. 20528

Dear Mr. Secretary:

This letter responds to the January 28, 2017, notification to transfer or reprogram $20,000,000 to begin the planning and design of new physical barriers along the Southwest Border, submitted to the Committee by Ms. Stacy Marcott, Chief Financial Officer (Acting) of the Department of Homeland Security (DHS).

The notification proposes investments in the planning and design of physical barriers to be deployed along sections of the Southwest land border with Mexico, to include prototype design, construction, and testing; site analysis and standard designs for an initial section of a Border Wall System; and for real estate, environmental, and site planning activities required prior to future construction of physical barriers along additional sections of the Southwest border. Solutions to achieve operational control of the border shall utilize a multi-layered approach that includes attendant lighting, technology (including sensors), and patrol and access roads; prioritizes officer safety; addresses well defined operational requirements based on threat; and maximizes cost effectiveness. In justifying a final material solution, DHS is expected to follow the acquisition management processes required under all relevant management directives, including DHS Management Directive 102.

The Committee directs CBP to provide briefings as soon as possible on each of the following:

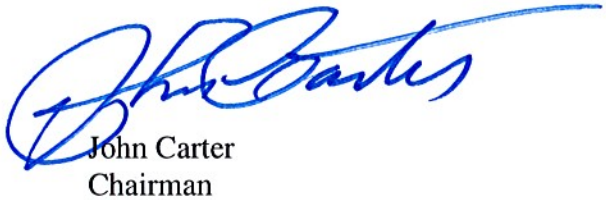
1) The results of the source selections for Border Wall System prototypes;
2) The evaluation results for the Border Wall System prototypes, including the criteria for selecting one or more prototypes for the proposed initial Border Wall System segment;
3) CBP's long-term goals and plan for border security between the ports of entry along the Southwest border and one or more long-term, multi-layered solutions for achieving those goals and plans, informed by alternatives analyses and including proposed laydowns of border infrastructure;

4) The current threat assessment along the Southwest Border and how it relates to CBP's long term border security goals and proposed solutions; and
5) An independent cost estimate for any proposed solutions.

The Committee approves the reprogramming of funding from the Mobile Video Surveillance System program due to contract delays and the transfer of excess funds from Naco Fence Replacement program to support DHS's border infrastructure planning and design efforts.

I have consulted with the Ranking Member of the Subcommittee, Rep. Lucille Roybal-Allard, and she concurs with these oversight directives.

Sincerely,



John Carter
Chairman
Subcommittee on Homeland Security

cc: Representative Lucille Roybal-Allard

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Subject: FW: Wall CEBD Review and Comment: Due COB 21 July
Date: Tuesday, July 25, 2017 6:39:39 PM
Attachments: BWSP - WALL - CEBD FINAL 06302017.pdf
Importance: High

Page 44 of attached has legacy costs and maintenance costs if that matters. I didn't check everything else.

(b)(6);(b)(7)(C)
CBP-ES OFAM/Business Operations
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, July 24, 2017 4:02 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: Wall CEBD Review and Comment: Due COB 21 July
Importance: High

Hi All,

CBP Budget reached out to confirm that we have seen and concur with the attached CEBD for the Wall.

I am figuring/hoping this isn't new news and you guys wrote it especially since (b)(6);(b)(7)(C) is a signee, but Budget was concerned when they didn't see an OFAM name on the distro from (b)(6);(b)(7)(C)

Let me know of any concerns by noon tomorrow if they exist!

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, July 4, 2017 5:54 AM
To: OIT TASKINGS <(b) (7)(E) (b)(6);(b)(7)(C) ; BUDGET TASKERS <(b) (7)(E) (b)(6);(b)(7)(C) ;(b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >;(b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) ; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)

Cc: (b)(6);(b)(7)(C) >
Subject: Wall CEBD Review and Comment: Due COB 21 July

All

Attached is the CEBD for the Wall Program for Review. Using the attached comment form please submit any inputs by COB 21 July to (b)(6);(b)(7)(C). The document has been developed and reviewed by the PM and the CBP/DHS Cost groups.

(b)(6);(b)(7)(C) please route to needed DHS offices.

R
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Division Director
Acquisition Policy and Oversight (APO)
Office of Acquisition (OA)/AGO

(b)(6);(b)(7)(C) ***(office)***
(b)(6);(b)(7)(C) ***(cell)***
(b)(6);(b)(7)(C) ***(fax)***
(b)(6);(b)(7)(C)

[redacted]

Border Wall System Program (BWSP)

Cost Estimating Baseline Document (CEBD)

Version 1.0

30 June 2017

[redacted]

U.S. Customs and Border Protection

Department of Homeland Security

Customs and Border Protection (CBP)

Border Wall System Program Cost Estimating Baseline Document (CEBD)

VERSION [1.0]

[June 30, 2017]

Submitted by:

[redacted] **– Acquisition Program Manager**	Date

Endorsed by:

[redacted] **– Portfolio Acquisition Executive**	Date

Endorsed by:

[redacted] **- Lead Business Authority**	Date

Endorsed by:

[redacted] **– Component Chief Financial Officer (Acting)**	Date

Approved by:

[redacted] **- Component Acquisition Executive**	Date

[redacted]

Document Version History

Version #	Brief Description of Change	Approved By	Effective Date
1.0	Initial version		

(b) (5)

[redacted]

(b) (5)

(b) (5)

(b) (5)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

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(b) (5), (b) (7)(E)

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(b) (5), (b) (7)(E)

[redacted]

(b) (5)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

[redacted]

[redacted]

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C)
Subject: RE: Presentation to Wall IPT
Date: Monday, February 13, 2017 6:40:28 PM

Ha! Only 1 free drink back here with the common folk!

From: (b)(6);(b)(7)(C)
Sent: Monday, February 13, 2017 6:39 PM
To: (b)(6);(b)(7)(C) >
Subject: RE: Presentation to Wall IPT

Morning is fine – I should have known you are Drinking titos and hammering out emails
(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 13, 2017 6:38 PM
To: (b)(6);(b)(7)(C) >
Subject: RE: Presentation to Wall IPT

I don't land for another hour. I can call you then or tomorrow morning..

From: (b)(6);(b)(7)(C)
Sent: Monday, February 13, 2017 6:32 PM
To: (b)(6);(b)(7)(C) >
Subject: RE: Presentation to Wall IPT

Call me (b)(6);(b)(7)(C) pls

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b) (6)
Sent: Monday, February 13, 2017 6:12 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: Presentation to Wall IPT

(b)(6);(b)(7)(C) / (b)(6);(b)(7

For what it's worth (b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Best,
(b)(6);(b)(7)(

From: (b)(6);(b)(7)(C)
Sent: Friday, February 10, 2017 10:24 AM
To: FM&E-BPAM-PTT <(b) (7)(E)
Subject: Presentation to Wall IPT

Good morning all and Happy Friday –

FYSA - Please see attached for the deck that is being used today to brief the Wall IPT, chaired by the Deputy Commissioner.

Regards,
(b)(6);(b)(7)(

(b)(6);(b)(7)(C)
Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: RE: Presentation to Wall IPT
Date: Monday, February 13, 2017 11:49:41 PM

Copy-thanks

From: (b)(6);(b)(7)(C)
Sent: Monday, February 13, 2017 11:03 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: RE: Presentation to Wall IPT

(b) (5), (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, February 13, 2017 6:12 PM
To: (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >
Subject: FW: Presentation to Wall IPT

(b)(6);(b)(7)(C) / (b)(6);(b)(7

For what it's worth (b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Best,
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Friday, February 10, 2017 10:24 AM
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Regards,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: Presentation to Wall IPT
Date: Monday, February 13, 2017 6:11:46 PM
Attachments: Wall Strategy Briefing to IPT v15.pptx

(b)(6);(b)(7)(C) / (b)(6);(b)(7

For what it's worth (b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

Best,
(b)(6);(b)(7)(C

From: (b)(6);(b)(7)(C)
Sent: Friday, February 10, 2017 10:24 AM

To: FM&E-BPAM-PTT <(b) (7)(E)
Subject: Presentation to Wall IPT

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(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Branch Chief, Communications and Workforce Strategy
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

CBP Enterprise Services

Office of Facilities and Asset Management

Wall Pre-Phase 1 and Phase 1 Strategy

PRE-DECISIONAL/~~FOR OFFICIAL USE ONLY~~

Prepared for the CBP Wall IPT

February 10, 2017

[redacted]

U.S. Customs and Border Protection

[redacted]

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Overview

- Current State
- Lessons Learned
- Wall Expedited Strategies
- Acquisition Options – Estimated
- Proposed PMO Staffing
- Funding Requirements Timeline
- Key Environmental Milestones
- Key Real Estate Milestones
- Risks
- Back Up

Current State

Current State

Miles	Type
354	Pedestrian Fence (PF)
300	Vehicle Fence (VF)
68	(b) (7)(E)
1,232	Border without barriers
1,954	**Total Miles along the SW Border**

CBP has the know-how and technical expertise to execute wall construction

- There is a total of 654 miles of fencing on the southwest border (more than 30% of the border). The majority of this fencing—more than 400 miles--was constructed by CBP between 2007 and 2008 in accordance with a very ambitious deadline established by Congress.
- **Many of the team that were part of this program will join the Wall Program**
  - Internal to CBP to include OFAM, Office of Chief Counsel, Office of Public Affairs, and Office of Acquisition
  - Interagency partners to include the U.S. Army Corps of Engineers (USACE), the Department of Justice (DOJ), Department of Interior (DOI) and Department of State's International Boundary and Water Commission (IBWC) – building on the expertise as well as the lessons learned

Lessons Learned

[redacted]

- Throughout the Pedestrian Fence (PF) 225, PF 70 and Vehicle Fence (VF) 300 Programs, CBP, USACE, DOJ, DOI and IBWC worked collaboratively to identify lessons learned to be applied to future programs
- Below are some of the sample lessons that will be leveraged in the execution of a Wall Program

Discipline	Lesson Learned	Wall Program Application
[redacted]		

(b) (5)

Wall Expedited Strategies

(b) (5), (b) (7)(E)

[redacted]

Acquisition Options – Estimated

(b) (5), (b) (7)(E)

[redacted]

Proposed PMO Staffing

[redacted]

(b) (5)

[redacted]

U.S. Customs and Border Protection

*Includes all FTEs (government employees and contract staff)

Funding Requirements Timeline

(b) (5)

Key Environmental Milestones – Pre-Phase I and Phase I

[redacted]

(b) (5)

[redacted]

Key Real Estate Milestones – Pre-Phase I and Phase I

[redacted]

(b) (5)

[redacted]

U.S. Customs and Border Protection

[redacted]

Risks

[redacted]

(b) (5)

[redacted]

U.S. Customs and Border Protection

[redacted]

Questions?

[redacted]

U.S. Customs and Border Protection

[redacted]

Back Up

[redacted]

U.S. Customs and Border Protection

Example Phase 1A Project Schedule

(b) (5), (b) (7)(E)

From: (b)(6);(b)(7)(C)
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: Wall CEBD Review and Comment: Due COB 21 July
Date: Tuesday, July 25, 2017 8:50:59 AM
Attachments: WALL_CEBD_Comment_20170704.xls
BWSP FULL APPENDIX DETAILS 06302017.pdf
BWSP - WALL - CEBD FINAL 06302017.pdf
RE Wall CEBD Review and Comment Due COB 21 July.msg
Importance: High

(b)(6);(b)(7)(C) (b)(6);(b)(7)(C) With all that's going on with acquisition/procurement for Wall, it would seem these documents should be closely held & password protected? Are we good here.. (b)(6);(b)(7)(C

(b)(6);(b)(7)(C)
CBP-ES OFAM/Business Operations
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Monday, July 24, 2017 4:02 PM
To: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) (b)(6);(b)(7)(C) (b)(6);(b)(7)(C)
Subject: FW: Wall CEBD Review and Comment: Due COB 21 July
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Let me know of any concerns by noon tomorrow if they exist!

Thanks,
(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Tuesday, July 4, 2017 5:54 AM
To: OIT TASKINGS < (b) (7)(E) (b)(6);(b)(7)(C)
BUDGET TASKERS < (b) (7)(E)
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
>; (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C)
>; (b)(6);(b)(7)(C) (b)(6);(b)(7)(C

(b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >; (b)(6);(b)(7)(C) >

Cc: (b)(6);(b)(7)(C) >

Subject: Wall CEBD Review and Comment: Due COB 21 July

All

Attached is the CEBD for the Wall Program for Review. Using the attached comment form please submit any inputs by COB 21 July to (b)(6);(b)(7)(C). The document has been developed and reviewed by the PM and the CBP/DHS Cost groups.

(b) (6), (b) (7)(C), please route to needed DHS offices.

R

(b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)
Division Director
Acquisition Policy and Oversight (APO)
Office of Acquisition (OA)/AGO

(b)(6);(b)(7)(C) ***(office)***
(b)(6);(b)(7)(C) ***(cell)***
(b)(6);(b)(7)(C) ***(fax)***
(b)(6);(b)(7)(C)

Doc. Name under Review:			*Wall CEBD*			Comments Due Date:	21-Jul-17
No.	**Reviewer's Org & Name**	**C, P, or R**	**Section**	**Page**	**Paragraph or Line #**	**Reference Text**	**Review Comment/Proposed Resolution**
1							
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4							
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20							

Doc. Name under Review:			*Wall CEBD*			Comments Due Date:	21-Jul-17
No.	**Reviewer's Org & Name**	**C, P, or R**	**Section**	**Page**	**Paragraph or Line #**	**Reference Text**	**Review Comment/Proposed Resolution**
21							
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Name of Document under Review:	Enter complete file name here						
Comments Due Date:			3-Dec-12				
No.	Reviewer's Name	C, P, or R	Section	Page	Paragraph or Line #	Reference Text	Review Comment/Proposed Resolution
1							
2							
3							
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Response Due Date: MM/DD/YYYY Status as of: MM/DD/YYYY

STATUS OF CBP COMPONENT RESPONSES FOR THE ACQUISITION DOCUMENT		
Component	**Response**	**Date**
Office of the Chief Counsel		
Office of Congressional Affairs		
Office of Public Affairs		
Air and Marine Operations		
US Border Patrol		
Executive Office of Field Operations		
Office of International Affairs		
Office of Intelligence		
Office of International Trade		
Office of Administration		
Office of Information and Technology		
Office of Human Resources Management		
Office of Internal Affairs		
Office of Training and Development		
DHS Program Accountability and Risk Mgmt		
OA Acquisition Management Division		
OA Systems Engineering		
OA Business Operations Division		
USBP Program Management Office		
OA Logistics and Sustainment		
OA Acquisition Policy and Oversight		
OS-CRD		

Concur with no comments
Concur with comments
Non-concur with comments
No response received
Not assigned to review

23 Appendix

23.1 Program Justification

EO – Sections 2 & 4

- *Sec. 2. Policy. It is the policy of the executive branch to:*

  (a) secure the southern border of the United States through the immediate construction of a physical wall on the southern border, monitored and supported by adequate personnel so as to prevent illegal immigration, drug and human trafficking, and acts of terrorism;

- *Sec. 4. Physical Security of the Southern Border of the United States. The Secretary shall immediately take the following steps to obtain complete operational control, as determined by the Secretary, of the southern border:*

  (a) In accordance with existing law, including the Secure Fence Act and IIRIRA, take all appropriate steps to immediately plan, design, and construct a physical wall along the southern border, using appropriate materials and technology to most effectively achieve complete operational control of the southern border;

  (c) Project and develop long-term funding requirements for the wall, including preparing Congressional budget requests for the current and upcoming fiscal years;

23.2 Steel Bollard Fence and Gate Tool Kit

Toolkit_February 2017_Version V.2.pdf

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING
BORDER PATROL FACILITIES & TACTICAL INFRASTRUCTURE

TACTICAL INFRASTRUCTURE (TI)
WALL / FENCE AND GATE STANDARD DETAILS

FEBRUARY 2017, VERSION V.2

U.S.
BORDER
PATROL

(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
1	Sheet Updated	2/20/17	JAC

NOT FOR CONSTRUCTION

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE
TACTICAL INFRASTRUCTURE
STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION V.1

Designed by:
Dwn by:
Ckd by:
Reviewed by:
Date:
Rev.
Submitted by:
Job Number:

PRIMARY FENCE DETAILS

BOLLARD FENCE
WITH PLATE
(TYPE P-3)
SHEET 1 OF 2

SHEET
1

(b) (7)(E)

(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
1	Sheet Updates	2/02/17	JAC

NOT FOR CONSTRUCTION

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE
TACTICAL INFRASTRUCTURE STANDARD DETAILS
SEPTEMBER 2012
VERSION V.2

Designed by:
Dwn by:
Ckd by:
Reviewed by:
Date:
Rev.
Submitted by:
Job Number:

PRIMARY FENCE DETAILS

BOLLARD FENCE WITH PLATE (TYPE P-3) SHEET 2 OF 2

SHEET 2

(b) (7)(E)

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(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
1	SHEET UPDATES	2/02/17	JAC

NOT FOR CONSTRUCTION

Date: Rev.

Submitted by:

Job Number:

Designed by: Dwn by: Ckd by: Reviewed by:

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE

TACTICAL INFRASTRUCTURE
STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION V.1

MISCELLANEOUS STANDARD DETAILS

(b) (7)(E)

SHEET

3

(b) (7)(E)

(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
1	SHEET UPDATES	1/30/17	JAC

NOT FOR CONSTRUCTION

Designed by: | Date: | Rev.
Dwn by: | Ckd by: | Submitted by:
Reviewed by: | Job Number:

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE
TACTICAL INFRASTRUCTURE STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION V.1

SWING GATE DETAILS

PRIMARY PEDESTRIAN FENCE VEHICLE GATE (TYPE G-1) SHEET 1 OF 2

SHEET 4

(b) (7)(E)

(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
1	SHEET UPDATES	1/30/17	JAC

NOT FOR CONSTRUCTION

Date: Rev.

Submitted by:

Job Number:

Designed by:

Dwn by: Ckd by:

Reviewed by:

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE

TACTICAL INFRASTRUCTURE
STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION V.4.1

SWING GATE DETAILS

PRIMARY PEDESTRIAN FENCE PERSONNEL BOLLARD GATE (TYPE G-2)

SHEET

5

(b) (7)(E)

(b) (7)(E)

U.S. BORDER PATROL

	SHEET UPDATES	1/30/17	JAC
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NOT FOR CONSTRUCTION

Date: | Rev.

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Designed by: | Dwn by: | Ckd by: | Reviewed by:

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE

TACTICAL INFRASTRUCTURE
STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION V.4.1

SWING GATE DETAILS

PRIMARY PEDESTRIAN FENCE PERSONNEL PICKET GATE (TYPE G-3)

SHEET

6

(b) (7)(E)

(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
1	SHEET UPDATES	1/30/17	JAC

NOT FOR CONSTRUCTION

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE
TACTICAL INFRASTRUCTURE STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION 1.4.1

Designed by:
Dwn by:
Ckd by:
Reviewed by:
Date:
Rev.
Submitted by:
Job Number:

DRAINAGE GATE DETAILS

SWING DRAINAGE GATE
(TYPE DG-1)
SHEET 1 OF 2

SHEET
7

(b) (7)(E)

(b) (7)(E)

U.S. BORDER PATROL

Mark	Description	Date	Appr.
		1/30/17	JAC

NOT FOR CONSTRUCTION

DEPARTMENT OF HOMELAND SECURITY
CUSTOMS AND BORDER PROTECTION
FACILITIES MANAGEMENT & ENGINEERING, BORDER PATROL
FACILITIES & TACTICAL INFRASTRUCTURE
TACTICAL INFRASTRUCTURE STANDARD DETAILS
SEPTEMBER 20, 2012
VERSION 1.4.1

Designed by:
Dwn by:
Ckd by:
Reviewed by:
Date:
Rev.
Submitted by:
Job Number:

DRAINAGE GATE DETAILS

SWING DRAINAGE GATE
(TYPE DG-1)
SHEET 2 OF 2

SHEET
8

(b) (7)(E)

23.3 Levee Wall Design Standards

File too large to include in CEBD or CEBD support appendix document. Available upon request from mailto (b)(6);(b)(7)(C)

23.4 Lighting Design Standards

(b) (5), (b) (7)(E)

SOW Attachment J.3 CBP LED Security Ligh

SOW Attachment J.2 TI Design Standards_v

TLED_Spec.docx

Attachment J.3
U.S. Customs and Border Protection
Specification for LED Security Luminaires

PART 1 – GENERAL

1.1. REFERENCES

The publications listed below form a part of this specification to the extent referenced. Publications are referenced within the text by their basic designation only. Versions listed shall be superseded by updated versions as they become available.

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

(b) (7)(E)

[redacted]

(b) (7)(E)

[redacted]

(b) (7)(E)

END OF SECTION

APPENDIX B
Estimating LED Lumen Maintenance

(b) (7)(E)

(b) (7)(E)

APPENDIX C
ELECTRICAL IMMUNITY

(b) (7)(E)

[redacted]

(b) (7)(E)

(b) (7)(E)

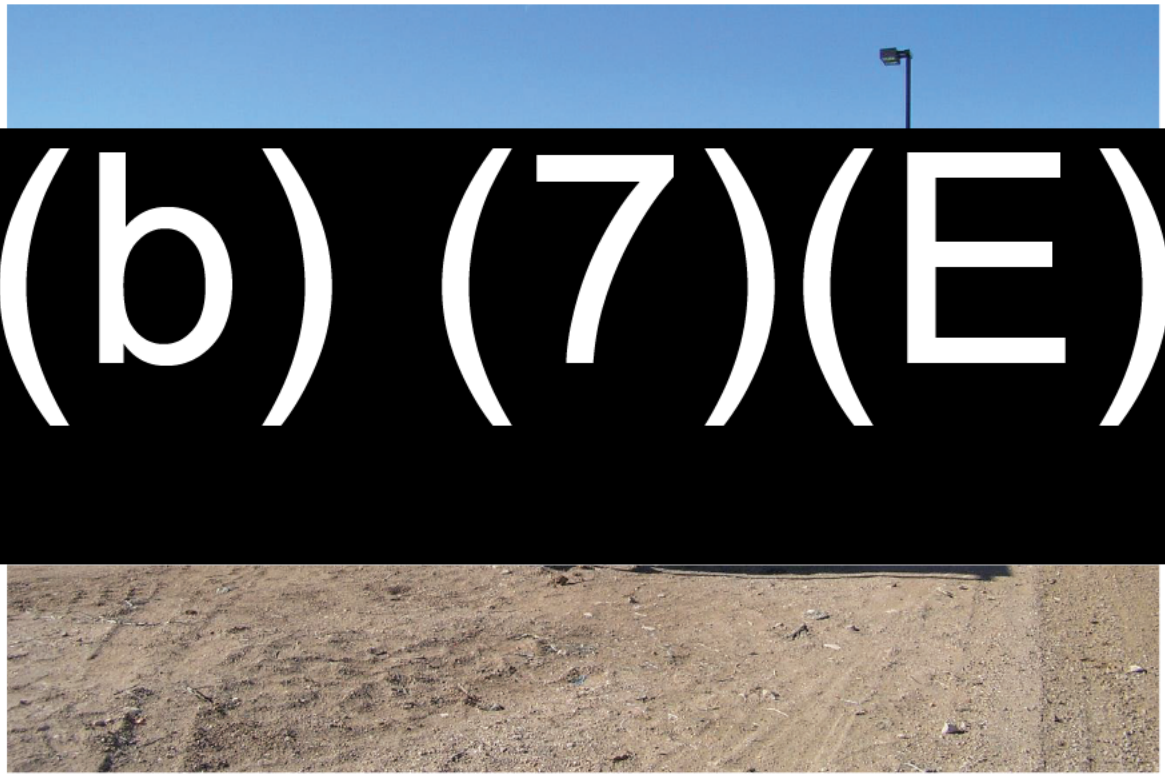
APPENDIX D
PRODUCT SUBMITTAL FORM

Luminaire Type		
Manufacturer		
Model number		
Housing finish color		
Tenon nominal pipe size (inches)		
Nominal luminaire weight (lb)		
Nominal luminaire EPA (ft^2)		
Nominal input voltage (V)		
ANSI vibration test level	☑ Level 1 (Normal)	☐ Level 2 (bridge/overpass)
Nominal BUG Ratings		
Make/model of LED light source(s)		
Make/model of LED driver(s)		
Dimmability	☐ Dimmable	☑ Not dimmable
Control signal interface		
Upon electrical immunity system failure	☐ Possible disconnect	☐ No possible disconnect
Thermal management	☐ Moving parts	☑ No moving parts
Lumen maintenance testing duration (hr)		
Reported lumen maintenance life (hr) [1]		
Warranty period (yr)		
Parameter	Nominal value	Tolerance (%)
Initial photopic output (lm)		
Maintained photopic output (lm)		
Lamp lumen depreciation		
Initial input power (W)		
Maintained input power (W)		
Initial LED drive current (mA)		
Maintained LED drive current (mA)		
Drive current used		
In-situ LED T_c (°C)		
CCT (K)		
S/P ratio		
Additional product description		

(b) (7)(E)

Chapter 4 –

Lighting Design Standards



(b) (7)(E)

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SECTION 1.GENERAL

1.1 CODE COMPLIANCE

Lighting for all border-related TI projects shall conform to the [redacted] (b) (7)(E) Guidelines and local electric codes, whichever is more stringent. Construction specifications shall conform to those provided in **Appendix A, Standard Specifications**. All projects shall comply with the latest locally adopted version of the [redacted] (b) (7)(E) [redacted] [17]. **Figure 33 – TI Lighting,** shows a typical lighting installation located adjacent to the Roosevelt Reservation line.

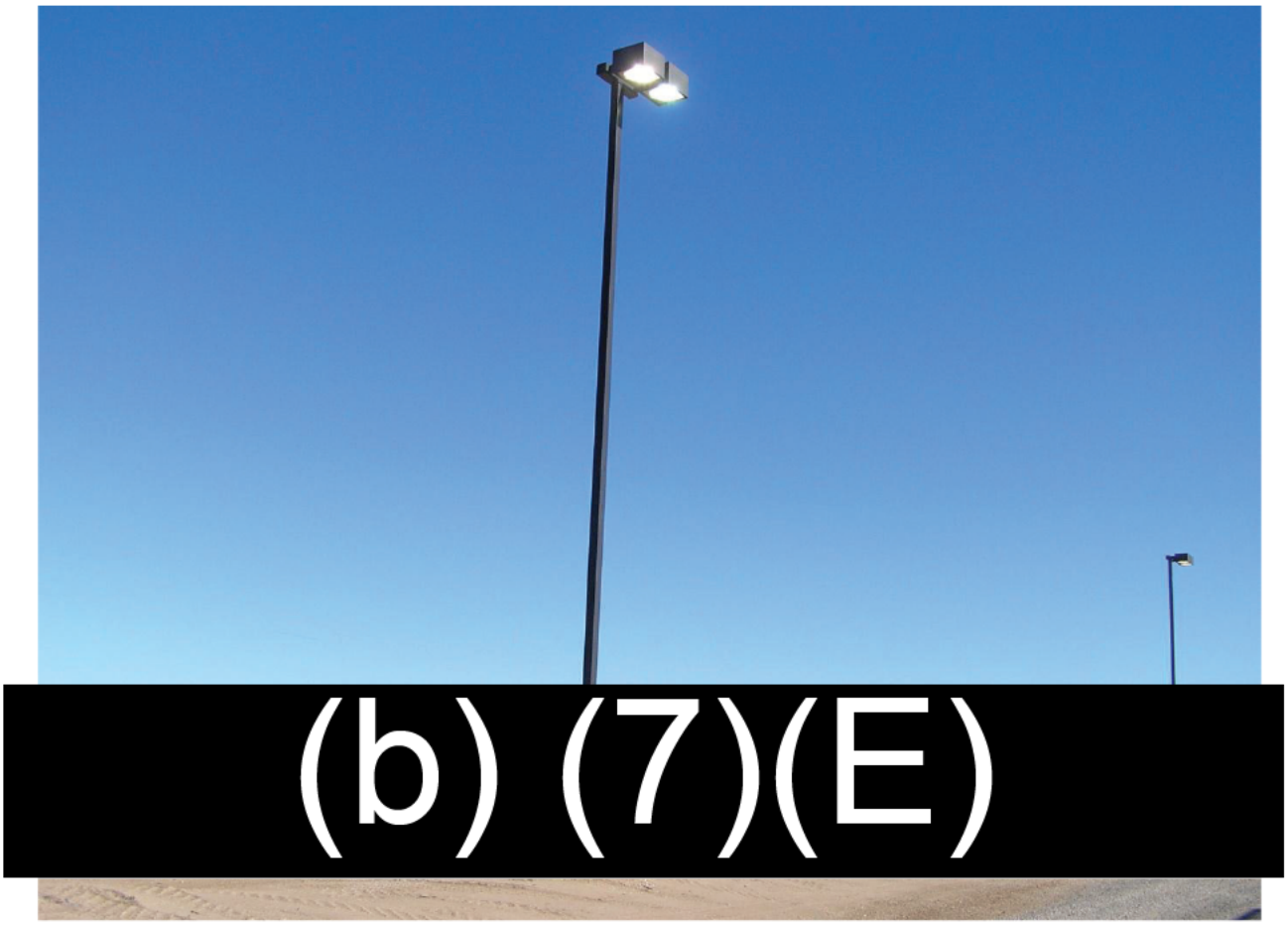

Figure 33 - TI Lighting

[16] Reference 16, page 66
[17] Reference 17, page 66

1.2 LIGHTING PERFORMANCE OPTIMIZATION

For all TI lighting projects, CBP intends to optimize energy performance in the most cost-effective manner feasible. To accomplish and validate this intention, life cycle costs shall be evaluated for both conventional grid power against solar power and non-LED lights against LED lights at the conceptual design stage of each project. The life cycle cost analysis shall include, but not be limited to:

- ✓ Installation Costs
- ✓ Service Connection Costs
- ✓ Life Cycle Energy Consumption Costs (minimum 15 years)
- ✓ Sustainable Features
- ✓ Projected Maintenance Costs (minimum 15 years)

The comparative life cycle cost analyses shall be accomplished using the requirements provided in **Section 2.1 Lighting Levels** through **Section 3.3 Junction Boxes.** Due to the ever changing trends in lighting technologies, current market data shall be researched for use in each comparative cost analysis.

The more cost-effective solution shall be reviewed against the established project schedule, real estate and environmental constraints in order to identify and resolve any potential conflicts and issues. The following, but not limited to, items shall be coordinated with CBP prior to a final recommendation for lighting and power is made:

- ✓ Timing of grid power source to the site by the local power provider
- ✓ Need for additional real estate be acquired for recommended power solution
- ✓ Dark sky requirements
- ✓ Local availability of materials

Once the life cycle cost analysis has been reviewed against schedule, real estate and environmental requirements the final lighting or power recommendation shall be documented and provided to CBP for a final decision.

SECTION 2.LIGHTING DESIGN STANDARDS

2.1 LIGHTING LEVELS

Lighting along the international border shall be placed [redacted] (b) (7)(E) [redacted] as designated by CBP and shall provide a [redacted] (b) (7)(E) [redacted] or PF, if present. CBP environmental subject matter experts shall be consulted with on a project-by-project basis to confirm the average foot candle illumination requirements and whether lighting shields shall be attached to the luminaires to control light spillage north of the lights. See **Appendix A, Standard Specifications, Section 26 56 00 Exterior Lighting** and **Appendix C, Lighting Standard Details,** for photometric details.

2.2 POLE MOUNTED LIGHTS

All light poles shall be [redacted] (b) (7)(E) [redacted] (b) (7)(E) [redacted] (b) (7)(E) specification located in **Appendix A, Standard Specifications**. [redacted] (b) (7)(E) [redacted] See **Appendix C, Lighting Standard Details,** for associated pole mounted light details.

2.3 GATE MOUNTED LIGHTS

Where flood lights are required at [redacted] (b) (7)(E) [redacted], the light system shall be [redacted] (b) (7)(E) [redacted] (b) (7)(E) [redacted] CBP environmental subject matter experts shall be consulted with on a project-by-project basis to confirm the average foot candle illumination requirements and whether lighting shields shall be attached to the luminaires to control light spillage north of the lights. [redacted] (b) (7)(E) [redacted]

[redacted] (b) (7)(E) [redacted], see **Appendix C, Lighting Standard Details**. [redacted] (b) (7)(E) [redacted]

SECTION 3.POWER DISTRIBUTION DESIGN STANDARDS

3.1 SERVICE ENTRANCE

Coordination with the local utility company shall occur to bring primary power to the site. Coordination regarding service entrance section (SES) location must occur. SESs typically will consist (b) (7)(E). Amperages for SESs will vary depending on project size. SESs will consist of all necessary over current protection devices (circuit breakers), metering section, panel boards, step down transformers (for 120-volt circuitry), and the lighting control panel. SESs shall be installed (b) (7)(E), see drawings in **Appendix C, Lighting Standard Details**.

3.2 CONDUCTORS AND CONDUIT

Conductors and conduit shall be (b) (7)(E) Selected backfill shall be used for (b) (7)(E). Conductors and conduit shall be sized accordingly to compensate for any voltage drop.

3.3 JUNCTION BOXES

Junction boxes shall be (b) (7)(E) in order to aid the contractor in avoiding longer conductor pulls. (b) (7)(E). Junction box sizes are to be field-determined utilizing the sizing chart shown on the plans. Place junction boxes to facilitate drainage away from the boxes.

SECTION 4.LIGHTING DRAINAGE PROTECTION DESIGN STANDARDS

Any alteration to existing conditions requires consideration of drainage effects as they relate to the installation or improvement of TI gates. TI gates shall be protected from erosion due to stormwater run-off and allow the conveyance of stormwater run-off design across the site. In addition, any TI gates constructed or improved within the Roosevelt Reservation, or 60 feet north of the land border, as well as any TI fence constructed within the Rio Grande and Colorado River floodplains, are required to comply with various border related treaties between the U.S. and Mexico. For general drainage design criteria that shall be used for sizing erosion protection and conveyance measures as well as USIBWC treaty requirements are discussed in **Chapter 1, Road, Bridge & Signage Design Standards, Section 7.1, USIBWC Floodplain** and **Section 7.2, General Drainage**.

4.1 EROSION CONTROL

Where TI lighting is required to be located with drainage crossings, erosion control is required at the light pole, conduit, and equipment locations. Typically, erosion control is in the form of rip-rap. The minimum gradation size for rip-rap is D50 of 6 inches. Drainage analysis for lighting erosion control shall be performed using the 25-year storm event. All rip-rap with a D50 of less than 18 inches shall be grouted. Other forms of erosion control, such as erosion control mats, concrete slope protection, or soil cement shall be permitted as final design dictates and subject to CBP approval.

SECTION 5. REFERENCES

Reference 16: (b) (7)(E)

Reference 17:

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APPENDIX A STANDARD SPECIFICATIONS

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02/12/16

TLED

Tubular light-emitting diode (TLED) specification for ESPC relighting of building.

Light Output and Efficacy

REQUIRED LIGHT OUTPUT: Minimum (b) (7)(E)

REQUIRED BARE LAMP EFFICACY: Minimum (b) (7)(E)

REQUIRED DISTRIBUTION: Beam angle between (b) (7)(E)

Warranty and Life

REQUIRED WARRANTY: Minimum (b) (7)(E) warranty

REQUIRED LUMEN DEPRECIATION: (b) (7)(E)

Color Requirements

REQUIRED CCT: Provide: (b) (7)(E)

REQUIRED CRI: (b) (7)(E)

REQUIRED: (b) (7)(E)

Electrical Requirements

REQUIRED TOTAL HARMONIC DISTORTION (THD): Less than or equal to (b) (7)(E) at full output

REQUIRED POWER FACTOR: (b) (7)(E) full output

REQUIRED: (b) (7)(E) Certification

Manufacturing Requirements

REQUIRED: Comply with Buy America Act

23.5 Road Design Standards

10079_TI Design Standards_v1_Sept 20

Chapter 1 –

Road, Bridge & Signage Design Standards

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SECTION 1. ROAD TYPES

Four types of roads have been identified by Customs and Border Protection (CBP) as part of a system in which roads are maintained to meet specific standards according to their functional classification (FC). These Four types are as follows:

- *FC-1 Paved Road* – All-weather road constructed using flexible or rigid pavement (e.g., asphalt, concrete). The road has two lanes with a total road width of (b) (7)(E).

Figure 1 – FC-1 Paved Road

- *FC-2 All-Weather Road* – All-weather road consisting of a surface of imported aggregate material, such as milled bituminous material or processed aggregate gravel mixture. The road has two lanes with a total road width of (b) (7)(E).

(b) (7)(E)

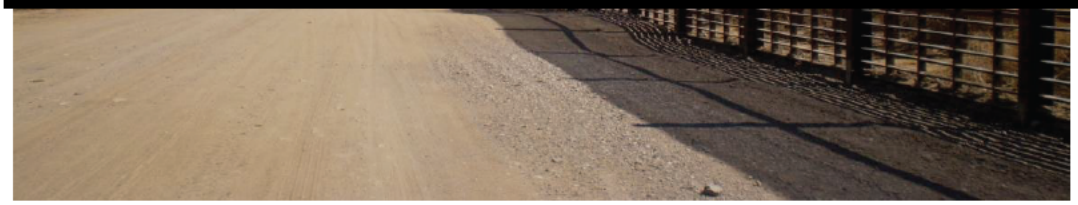

Figure 2 – FC-2 All-Weather Road

- *FC-3 Graded Earth Road* – An unpaved road constructed of graded, native material. The road has two lanes with a total road width of (b) (7)(E).

(b) (7)(E)

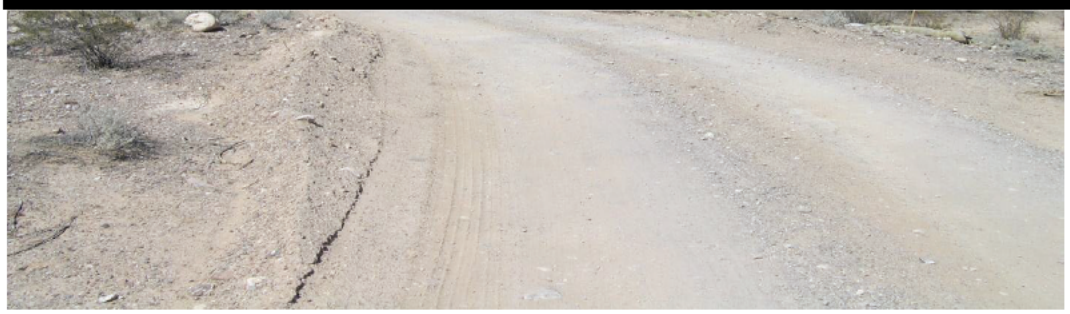

Figure 3 – FC-3 Graded Earth Road

- *FC-5 Sand Road* – Sand dunes road that follows the natural contours with improvements to road sub-base, by means of cellular confinement or mechanical concrete, and road pavement section only. The road has two lanes with an overall road width of (b) (7)(E).

(b) (7)(E)

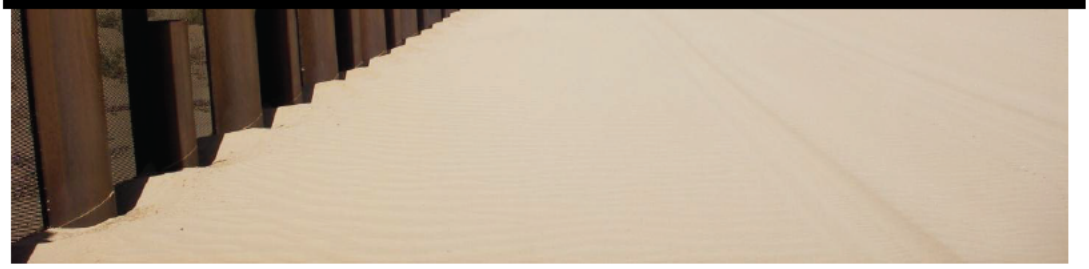

Figure 4 – FC-5 Sand Road

1.2 PURPOSES OF ROADS

There are four purposes for the four FC road types identified in the CBP program border road, access road, temporary construction road and operations road. For the purposes of these design standards, the four FC road types are the baseline for all border and access road improvements or new construction, in addition to maintenance and repair activities. The two other road types commonly used by CBP, temporary construction roads and operations roads, are not covered under these Tactical Infrastructure (TI) Design Standards. While temporary construction and operations roads each serve a function

within CBP operational requirements, as described under **Section 1.2.3, Temporary Construction Road** and **Section 1.2.4, Operations Road**, they are not required to meet standard design criteria. See **Section 3, Roads Cross Section Design Standards**, for additional cross section features.

1.2.1 BORDER ROAD

Border roads are generally oriented parallel with the border and are used for direct enforcement of the border. Border roads are typically (b) (7)(E) (see **Figure 13, Border Road Typical Section** (b) (7)(E)) and are posted for (b) (7)(E) per hour travel. These roads shall be designed (b) (7)(E) New or improved border roads shall be constructed as FC-1, FC-2, or FC-5 roads, depending on operational and funding requirements and project-by-project basis.

1.2.2 ACCESS ROAD

Access roads generally provide access from public roads to the border roads and to TI not accessible from a border road. Access roads are typically (b) (7)(E) roads with pullouts and turnarounds to accommodate two-way traffic. The width of the access roads shall be (b) (7)(E) for (b) (7)(E) roads (see **Figure 14, Access Road Typical Section** ((b) (7)(E) **Wide Road**)), but shall widen to (b) (7)(E) at curves and points of short sight distance. Access road width and pullout placement shall be designed (b) (7)(E) The maximum width of access roads shall be (b) (7)(E). Access roads may be constructed as any of the four road types identified above depending on operational and funding requirements and project-by-project basis.

1.2.3 TEMPORARY CONSTRUCTION ROAD

Temporary construction roads are developed during design or construction solely for construction of TI such as, but not limited to, primary fence. Once designated as temporary construction roads, they may be used during future maintenance activities but shall not be considered border or access roads until they are upgraded to meet the criteria set forth in this document.

1.2.4 OPERATIONS ROAD

Operations roads are typically dirt or aggregate roads located on private lands that provide valuable operational mobility for Border Patrol field agents. While operational roads are very similar in function to access roads, they are not covered under these TI Design Standards due to CBP not possessing real estate interest (own or easement) in the road. However, CBP may enter into a license agreement with the land owner to allow CBP to conduct minor maintenance on the road due to heavier traffic volume.

SECTION 2. ROAD PAVEMENT SECTION DESIGN STANDARDS

Pavement section design is dependent on site-specific factors and selected road types (FC-1, FC-2, etc.) identified in **Section 1, Road Types**. Standard pavement section solutions used for CBP border and access roads are discussed in depth in **Sections 2.2, Concrete Pavement Section**, through **Section 2.9, Pavement Section with Cellular Confinement or Mechanical Concrete**. The applicability of each pavement type to the various Road Types is denoted in the heading of each pavement type. Border and access road pavement design criteria shall conform to the **U.S. Army Corps of Engineers Technical Manual** (b) (7)(E) [1] for flexible and rigid pavements, and (b) (7)(E) [2] for aggregate surface roads. All flexible and rigid pavement designs shall be based on a Class F Road, Category II, III or IV, as approved by CBP and defined in (b) (7)(E) [3]. All aggregate surfaced pavement designs shall be based on a Class F or G Road, Category II, III or IV, as approved by CBP and defined in (b) (7)(E).

Regardless of the pavement section selected for any particular road type, the road shall be graded in both profile and cross slope to mitigate erosion from drainage run-off. All drainage crossings shall be protected by appropriate measures such as, but not limited to, articulated concrete block or concrete pavement, culverts, roadside ditches or a combination thereof. See **Section 7, Drainage Protection Design Standards**.

2.1 STABILIZED SUBGRADE

Where border and access road improvements require stabilized subgrade prior to placement of the pavement section, per on-site Geotechnical recommendations, the depth of stabilized subgrade shall be based on the requirements outlined in (b) (7)(E) for flexible and rigid pavements and in (b) (7)(E) for aggregate surface pavements. While a design index of [redacted] (b) (7)(E) shall be used for border and access roads subgrade compactions to account for maintenance and construction traffic.

2.2 CONCRETE PAVEMENT SECTION (FC-1 AND LOW WATER CROSSINGS)

Concrete pavement section consists of cast-in-place concrete slab driving surface. Typically, this type of surface is used for areas of high traffic or high risk for erosion, such as low water crossings (LWC) and steep profile grades. The concrete slab shall be reinforced by either steel or fiber, and joints shall be placed to control cracking and expansion of the slab. Slab thickness shall be determined per **Chapter 13 of** [redacted] (b) (7)(E), minimum concrete compressive strength of (b) (7)(E) and site-specific soil conditions. Thickened edges shall be required for all concrete pavement sections. Where scour at concrete pavement sections is a concern, concrete turndown walls shall be placed in

[1] Reference 1, page 34
[2] Reference 2, page 34
[3] Reference 3, page 34

lieu of thickened edges. Concrete pavement can be installed by military or contractor construction. However, prior to specifying concrete pavement section, consideration must be given to the proximity of the site relative to the concrete batch plant, since concrete is required to be placed within 60 to 90 minutes of batching. Where the workability of concrete prior to placing is a concern, concrete retarders or on-site concrete batching may be specified. Prior to specifying on-site concrete batching, an available water source shall be identified and environmental and real estate compliance shall be confirmed. In addition, the accessibility to the site by loaded concrete mixer trucks shall be considered in remote and/or mountainous areas prior to specifying concrete pavement section.

Figure 5 - Concrete Pavement

In order to maximize the design life for the concrete pavement section, annual inspections should be planned. During such inspections, joints and surface cracking should be inspected for signs of wear and cracking. If any are found, maintenance should include sealing, surface patching and joint repair.

Concrete roads are applicable to FC-1 road types and may be used for LWC. Concrete pavement can also be applied to roads with steep slopes exceeding 15 percent. Concrete pavement, including sustainable design requirements, shall comply with specifications in **Appendix A, Standard Specifications, 03 30 00 Cast-in-Place Concrete**.

2.3 ASPHALT PAVEMENT SECTION (FC-1)

Asphalt pavement section consists of a layer of asphaltic concrete placed over aggregate base and sub-base courses. The total thickness of the asphalt pavement section shall be determined per **Chapter 8 of** [redacted] (b) (7)(E) the [redacted] (b) (7)(E) [4] as recommended

[4] Reference 4, page 34

by a Civil Engineer with Geotechnical expertise. The thicknesses of the base course and pavement shall be determined per **Chapter 6 of** [redacted] of base course material that is locally available. Placement of asphalt pavement sections, applicable to FC-1 road type, shall be limited with respect to the steepness of the border road or access road profile grade. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which asphalt should be placed based on industry standards and equipment capabilities.

Asphalt concrete shall be a performance-grade asphalt binder conforming to the requirements of **American Association of State Highway and Transportation Officials (AASHTO)** [5] [redacted]. For general asphalt pavement specifications, including sustainable design requirements, see **Appendix A, Standard Specifications, 32 10 00 Bituminous Concrete Pavement**.

Figure 6 – Asphalt Pavement

Asphalt requires bi-annual inspection for the first 10 years and annual inspection thereafter. Repairs include crack sealing, pothole patching, and other repairing. Milling and resurfacing are typically required every 15 years.

2.4 PAVEMENT SECTION WITH SOIL STABILIZATION ADDITIVES (FC-1, FC-2 AND FC-3)

Soil stabilization can be performed with the use of cement or lime additives in order to provide a stronger and more durable pavement section. Soil stabilization using cement additives is typically used to improve the surface course of a border or access road to a point to where it is considered an FC-1 or FC-2 road type. Often, soil cement stabilization is selected when steeper road grades are needed (see **Section 4.3.1 Profile Grades**) or where there is a greater potential for drainage across the road that

[5] Reference 5, page 34

would cause erosion to an FC-2 or FC-3 border or access road. Soil stabilization using lime additives improves native subgrades that have low CBR values. Low subgrade CBR values can lead to poor performance and impact longevity of the road that may not otherwise be considered prone to damage from erosion. Since soil stabilization with lime additives is applied to subgrade, the finished road type can be any of the FC roads identified within the TI Design Standards. Both cement and lime additives work well for rural, urban, and mountainous areas; however, availability of water should be considered prior to selecting the soil stabilization with cement additives as discussed in **Section 2.4.1, Soil Stabilization with Cement Additive (Soil Cement)**. Placement of soil stabilization with additives shall be limited with respect to the steepness of the border road or access road profile grade. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which surface course stabilization should be placed based on industry standards and equipment capabilities. In addition, prior to selecting pavement section with soil stabilization additives, a Geotechnical Engineer or Civil Engineer with Geotechnical expertise shall evaluate native soil conditions to ensure properties are conducive to placement of cement or lime. Once deemed applicable for the site, soil stabilization with additives shall be designed and proportioned in accordance with the recommendations of (b) (7)(E) [6] and site specific geotechnical recommendations. For general soil stabilization with additives specifications, see **Appendix A, Standard Specifications, Soil Cement and Lime Stabilization**.

2.4.1 SOIL STABILIZATION WITH CEMENT ADDITIVE (SOIL CEMENT)

The mixing of cement additive (and water) to soils can be used to improve TI roads by both in-situ application and surface application methods. For the in-situ application method, water and cement are added directly to the in-situ soils or on-site surface course material and then mixed with heavy equipment such as large tillers. The surface application method involves pre-mixing of the cement, aggregate, and water in a pug mill or at an off-site plant, subsequent transportation to the site of the application, and application with grading equipment and compactors. Both soil cement methods require compaction with heavy, rubber-tired rollers. Seven days of curing time is recommended before heavy traffic on any road constructed with soil cement. Soil cement mix design shall have a Plasticity Index (PI) that is (b) (7)(E) [redacted] Soil types with high clay content or organics will affect the cement strength thus do not work well with either of the soil cement application methods. Availability of water shall also be considered when determining the applicability of soil cement. Similar to placement of concrete, water is a key component for both soil cement application methods. While mixing of soil cement off-site then utilizing the surface application method will reduce the amount of water needed on-site, as compared to mixing on-site with a pug mill or the in-situ application method, the amount of water needed shall be evaluated prior to selecting soil cement.

Maintenance of soil cement treated roads requires bi-annual inspections. When repairs to cracking and potholing are required, they must be completed with full-depth surface replacement using either soil cement or concrete. No skin patches are permitted. The

[6] Reference 6, page 34

benefit of using cement rather than lime stabilization, discussed in **Section 2.4.2, Soil Stabilization with Lime Additives (Lime Stabilization)**, is that cement is typically less susceptible to erosion if designed and applied properly.

Figure 7 – Soil Stabilization with Additives

2.4.2 SOIL STABILIZATION WITH LIME ADDITIVES (LIME STABILIZATION)

The addition of lime to soils can be used to improve border and access roads by stabilizing native subgrade materials. Since lime stabilization does not provide a rigid pavement similar to soil cement, it should only be used as subsurface treatment. By injecting lime into native soils, the subgrade soil CBR can be increased thus allowing for a reduced thickness in the selected surface course application. Lime works similarly to soil cement but is used in conditions in which native soils are particularly clayey, with [redacted] However, lime treated soils are easier to repair than soil cement applications, especially when used in conjunction with aggregate surface course or grade dirt roads, since there is no need to remove entire pavement sections. If road maintenance is noted to be requiring more general blading to remove ruts and rough patches, lime can be directly injected to the subgrade through the in-place surface course. Lime shall be [redacted]

[redacted]

2.5 AGGREGATE SURFACE COURSE PAVEMENT SECTION (FC-2, FC-5)

Aggregate surface course roads work well for rural, urban, and mountainous areas. No special equipment is required, and construction can be completed using standard equipment such as

excavators, graders, and water trucks. The thickness of the aggregate surface course shall be determined according to **Figure 1 of** [redacted] as recommended by a Civil Engineer with Geotechnical expertise. The thickness of aggregate surface course shall be placed over prepared subgrade, which could simply be compacted native material, scarified and compacted native material, or select sub-base material per on site-specific geotechnical recommendations. Aggregate surface course is applicable for FC-2 and FC-5 roads. If aggregate surface course is applied to FC-5 roads, cellular or mechanical concrete sub-surface treatments are required. See **Section 2.8, Pavement Section with Cellular Confinement or Mechanical Concrete**, for cellular confinement and mechanical concrete application. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which aggregate surface course pavement sections should be placed due to concerns of erosion and lack of traction. Performance of aggregate surface course roads is dependent on the gradation and quality of the surface course, proper grading of the road to provide adequate drainage, and regular maintenance.

Aggregate surface roads require annual inspections with supplemental inspections after storm events. Repairs and maintenance include blading to remove ruts or wash-boarding and placing additional material as needed. The level of maintenance depends upon the use of the road and the impact of drainage conditions on the surface. For general aggregate surface course specifications, including sustainable design requirements, see **Appendix A, Standard Specifications, 32 15 00 Aggregate Surface Course**.

Figure 8 – Aggregate Surface Course Road

2.6 CHIP SEAL PAVEMENT SECTION (FC-1, FC-2)

Chip seal is a thin layer of aggregate and asphalt placed on compacted aggregate base course. Two coats of chip seal are required. After each coating, the surface is rolled and compacted. Chip seal provides a sealed surface but does not provide structural strength so it can be cost effective on roads where dust mitigation or water infiltration into the base or subgrade requires control. In addition, chip seal can be used to repair minor cracks in asphalt pavement. Chip seal pavement section shall be designed and

specified according to the **California Department of Transportation (Caltrans) Maintenance Technical Advisory Guide, Chapter 5**[7]. Placement of chip is seal, applicable to FC-1 and FC-2 road types, shall be limited with respect to the steepness of the border road or access road profile grade. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which chip seal should be placed based on industry standards and equipment capabilities. For general chip seal specifications, see **Appendix A, Standard Specifications, 32 01 13 Bituminous Seal**.

Figure 9 - Chip Seal

Inspections are required annually. Repairs include crack sealing with use of hot tar and sand, filling potholes with cold patch, or pulverize and re-apply the chip seal for segments needed. Re-application is estimated to be needed every 6-10 years.

2.7 PAVEMENT SECTION WITH POLYMER BLEND RESIN (I.E., DUST CONTROL) (FC-2, FC-5)

Aggregate and dirt road pavement sections treated with polymer blend resin can be an effective technique for dust control and increasing the CBR of dirt roads. For dust control treatments, the polymer blend is mixed with aggregate and placed on compacted soil sub-base material. An armor coat, consisting of a polymeric emulsion, is then sprayed on the compacted surface course and allowed to cure. If the armor coat is mixed on-site, a water source will be required. If access to water is a concern, the armor coat can be mixed off-site and then applied to the surface. For areas where native material CBR is low, the polymer blend resin can be mixed with the soils to increase the sub-grade CBR. Placement of polymer blend resin, suitable for FC-2 and FC-5 road types, shall be limited with respect

[7] Reference 7, page 34

to the steepness of the border road or access road profile grade. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which polymer blend resin should be placed based on industry standards and equipment capabilities. For general polymer blend resin specifications, see **Appendix A, Standard Specifications, 32 12 18 Resin Modified Pavement Surfacing Material**.

Inspections are required bi-annually. Repairs of potholes and worn areas require full depth repairs and re-application of the polymeric emulsion top coat is required for dust control.

2.8 PAVEMENT SECTION WITH CELLULAR CONFINEMENT OR MECHANICAL CONCRETE (FC-2, FC-3 AND FC-5)

Cellular confinement or mechanical concrete is recommended for soft soils with low CBR, such as sand or silt roads on which thick, sinking material makes driving difficult or impossible. Cellular confinement consists of a three-dimensional, multi-celled structure, similar to a honey-comb, in a mat form. Loads are distributed laterally and vertical deflection is reduced. Construction requires anchoring at regular intervals and backfilling the cells with approved on-site materials. Compaction should be performed with a roller or lightweight compaction equipment. Mechanical concrete, similar to cellular confinement, utilizes larger cells, such as used tires with the side walls removed, placed adjacent one another. The cells are then filled with crushed aggregate which together with the cells forms the hardened road sub-base. Prior to selecting cellular confinement or mechanical concrete, a determination should be made on the source of the fill material within the cells and whether it can be acquired on-site or will be required to be shipped in from off-site. Regardless of the system selected, a gravel surface layer of at least 4 inches should be placed above the cellular confinement or mechanical concrete. Cellular confinement and mechanical concrete are good for urban, rural, and mountainous locations and are easy to transport and install. Cellular confinement and mechanical concrete are suitable for all road types but are recommended for FC-5 roads in particular. Placement of cellular confinement and mechanical concrete shall be limited with respect to the steepness of the border road or access road profile grade. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which cellular confinement and mechanical concrete should be placed based on industry standards and equipment capabilities. General specifications for cellular confinement are provided at the end of **Appendix A, Standard Specifications**. Mechanical concrete is currently a registered trademarked item, therefore a draft vendor specification that outlines materials and execution is provided in **Appendix A, Standard Specifications** for consideration by the designer.

Maintenance for both cellular confinement and mechanical concrete requires bi-annual inspection (b) (7)(E)

(b) (7)(E)

Figure 10 - Cellular Confinement

Figure 11 – Mechanical Concrete

2.9 ARTICULATED CONCRETE MAT PAVEMENT SECTION (LOW WATER CROSSINGS)

Articulated concrete mats are typically used for LWC but can also be applied as a road surface in areas susceptible to significant erosion. Articulated concrete mats are a flexible, interlocking matrix of machine-compressed, cellular concrete blocks of uniform size, shape, and weight used for hard armor erosion control. These blocks are laced longitudinally with galvanized steel, stainless steel, or polyester revetment cables to provide ease of handling and rapid installation. Each concrete block unit shall have

a compressive strength of (b) (7)(E) Mats vary in dimensions but are typically (b) (7)(E). Articulated concrete mats are excellent for urban, rural, and mountainous locations due to its ease of transport and installation. Mats are pre-assembled so there is no time limit on placement. In addition, there is no water or mixing requirements beyond what is required for subgrade preparation. Placement of articulated concrete mats, suitable for FC road types, shall be limited with respect to the steepness of the border road or access road profile grade. See **Section 4.3.1, Profile Grades**, for maximum profile grade to which articulated concrete mats should be placed based on industry standards and equipment capabilities. For general articulated concrete mat specifications, see **Appendix A, Standard Specifications, Articulated Concrete Mat**. For general articulated concrete mat details, **see Appendix D, Miscellaneous Details**

Maintenance requires bi-annual inspections, [redacted] (b) (7)(E) [redacted]. [redacted] (b) (7)(E) [redacted]

Figure 12 - Articulated Concrete Mat

SECTION 3.ROAD CROSS SECTION DESIGN STANDARDS

The typical cross section for border road new construction or improvements shall (b) (7)(E) [redacted] on each side. Based on project specific operational need, (b) (7)(E) [redacted] safety shoulder may be placed on the (b) (7)(E) side of the border road. Where the safety shoulder is required, the (b) (7)(E) wide nominal shoulder shall not be required.

The typical cross section for access road new construction or improvements shall be (b) (7)(E) and have (b) (7)(E) and operational need in order to provide room for passing or (b) (7)(E). At curves and blind spots where sight distance for on-coming traffic is restricted, the access road shall widen to (b) (7)(E)

All border and access roads and associated shoulders shall be graded to allow stormwater run-off to drain away from fence and other TI. Roadside cut and fill slopes shall comply with the recommendations provided in **Section 3.3 Foreslope and Backslope**. See **Figures 13 – Border Road Typical Section** (b) (7)(E) **Wide Road)**, and **Figure 14 – Access Road Typical Section** (b) (7)(E) **Wide Road)**, for examples of typical road sections for a border road and an access road. Earthwork shall comply with the specifications in **Appendix A, Standard Specifications,** (b) (7)(E) **Earthwork,** (b) (7)(E) **Clearing and Grubbing,** and (b) (7)(E) **Grading**.

(b) (7)(E)

Figure 13 - Border Road Typical Section (b) (7)(E) **Wide Road)**

(b) (7)(E)

Figure 14 - Access Road Typical Section (b) (7)(E) Wide Road)

3.1 CROSS-SLOPE

In general, whether the road is crowned or superelevated, all cross slopes shall be (b) (7)(E) or greater. Cross slopes less than (b) (7)(E) require CBP approval prior to proceeding with design. Typically [redacted] shall be the maximum cross slope; however, this shall be evaluated by the designer based on site specific conditions. Where profile grades exceed (b) (7)(E) for aggregate surface course roads, the minimum cross slope for crowned or superelevated roads shall be increased to (b) (7)(E) to allow for more efficient drainage conveyance off the road. Typically, border roads should be crowned in order to convey drainage run-off to each side of the road. However, there are exceptions that shall warrant superelevated road cross sections. These include the needs to safely and comfortably negotiate horizontal curves (see **Section 4.2.2, Superelevation,** for superelevation guidelines) and to accommodate roadway drainage outlet conditions so to protect structures and TI. Access roads, which are typically (b) (7)(E), shall be superelevated only. Crowning of access roads may be used where access roads are widened over considerable distances and drainage considerations recommend the use of a crown.

3.2 SAFETY SHOULDER

Border roads may have an additional safety shoulder added to the road section (b) (7)(E) [redacted] (b) (7)(E) [redacted]. Safety shoulders shall be constructed of compacted native material and shall have a minimum cross slope of [redacted]. Prior to the start of all border road projects, the necessity of a safety shoulder shall be evaluated. Access roads typically do not require safety shoulders.

3.3 FORESLOPE & BACKSLOPE

Road foreslopes are the slopes beyond the road shoulder that contain the road section and embankment. When a road is constructed entirely using fill, the foreslope transitions the road embankment back into natural ground. When a road is constructed using cut, the foreslope must be transitioned to a backslope and before it ties into natural ground. See **Figure 15 – Foreslope & Backslope**, for an illustration of the two slopes.

(b) (7)(E)

Figure 15 – Foreslope & Backslope

The target slope range for the foreslope or backslope should be (b) (7)(E) The final foreslope and backslope design is contingent on site specific conditions in conjunction with Geotechnical recommendations. If slopes steeper than (b) (7)(E) are attainable due to on-site soil characteristics such as, but no limited to, rock or stiff material; or, if by use of structural enhancements such as, but not limited to, geogrid or soil cement the slopes can be steepened if agreed to by CBP. The requirements and recommendations for all foreslopes and backslopes shall be clearly outlined by the Professional Engineer responsible for the Geotechnical recommendations for the project.

Where the maximum allowable foreslope or backslope will not intersect with the existing ground line within the limits of the easement, or within 30 feet of the centerline of the road construction, an earth retaining structure shall be used. Earth retaining structures such as, but not limited to, mechanically stabilized earth (MSE) walls, cantilevered or gravity retaining walls, or soil nail walls shall be selected based on the type of construction needed (i.e. top-down or bottom-up construction), constructability, availability of local materials and project costs.

3.4 GUARDRAIL

Road foreslopes are the slopes Guardrails are needed where vehicles accidentally leaving the roadway might be damaged and driver safety is put in jeopardy. Typically the need for guardrail is governed by the height and grade of the foreslope. From **Figure 3-2 in** (b) (7)(E), a road with foreslopes less than (b) at any grade and fills at any height with foreslope grade at (b) (7)(E) or less typically do not require guardrail. However, these limits should always be evaluated against site specific reasons and Engineering judgment that may ultimately dictate the need for guardrail. For a full range of scenarios that require guardrail, see **Figure 3-2 in** (b) (7)(E) For standard guardrail details, see **Appendix D, Miscellaneous Standard Details.**

SECTION 4.ROAD GEOMETRIC DESIGN STANDARDS

The horizontal alignment should be designed in conjunction with a vertical alignment to provide the most direct route to meet CBP operational requirements with the least amount of earthwork. In addition, for border and access roads through mountainous areas, the feasibility of switchbacks and the use of ridge lines shall be evaluated.

4.1 SIGHT DISTANCES

Proper sight distances are critical for both safety and security reasons. The minimum stopping sight distance for safely avoiding a stationary object in the road is (b) (7)(E). This distance assumes that the height of the eye of the driver is (b) (7)(E) above the road surface and that the height of an object to be observed is (b) (7)(E) above the road surface. The minimum passing sight distance for avoiding a moving on-coming object in the road is (b) (7)(E). Passing sight distances assume that the height of the eye of the driver is (b) (7)(E) above the road surface and the height of a vehicle traveling in the opposite direction is (b) (7)(E) above the road surface. In order to meet the required stopping and passing sight distances, the designer shall select road vertical curves that meet the distance criteria stated above. A posted speed limit of (b) (7)(E) per hour shall be used for all sight distance evaluations. **Figure 16 – Sight Distance,** illustrates the heights associated with stopping and passing sight distances.

(b) (7)(E)

STOPPING SIGHT

(b) (7)(E)

PASSING SIGHT

Figure 16 - Sight Distance

4.2 HORIZONTAL ALIGNMENT

The horizontal road alignment, in conjunction with the vertical road alignment, shall be balanced to meet a combination of safety, CBP operational requirements, and best engineering practices while

considering environmental limitations and local land manager concerns. When developing the horizontal alignment, horizontal curves and roadway superelevation shall be considered.

4.2.1 HORIZONTAL CURVES

Traveling a road with a tighter radius will reduce the design speed and increase the risk of vehicle rollover and crashes. Border and access road maximum horizontal curvature shall adhere to the design restrictions for the horizontal curvature of roads provided in (b) (7)(E) **Chapter 5, Table 1-1** for a Class F road as shown below in **Table 1 – Horizontal Curves**. The angle at maximum curvature is illustrated in **Figure 17 – Maximum Curvature**. However, the maximum curvature does not consider the minimum radius required for horizontal line of sight as discussed below.

Class F Road			
Design Controls and Elements	**Flat**	**Rolling**	**Mountainous**
Maximum Horizontal Curvature	(b) (7)(E)		

Table 1 - Horizontal Curves

(b) (7)(E)

Figure 17 - Maximum Curvature

Prior to finalizing the horizontal curve design, the angle of curvature shall be evaluated at known horizontal sight obstructions to ensure the horizontal curvature provided is no less than the stopping sight distance required. See **Figure 18 – Horizontal Sight Distance,** for an illustration.

(b) (7)(E)

Figure 18 - Horizontal Sight Distance

Texas Department of Transportation (TXDOT) Roadway Design Manual [8] provides an equation for calculating the length of the middle ordinate to verify the horizontal curve provided meets stopping distance requirements.

$$M = R*(1 - \cos(28.65S/R))$$

Where:
M = Middle Ordinate (feet)
S = Stopping sight distance (feet)
R = Radius of the curve (feet)

4.2.2 SUPERELEVATION

For roads with a horizontal curve, superelevation shall be evaluated to increase safety and driver comfort. Superelevation is the increase in cross-slope above the normal design slope. This is done by raising the outer edge of the road in the curve. (b) (7)(E) [9] provides guidelines for all superelevation design. **Table 2 – Maximum Superelevation for** (b) (7)(E) **Design Speeds & Horizontal Curves,** is a summary of interpolated values for maximum superelevation, minimum radius and maximum degree of curve from **Table 2-5** in (b) (7)(E) design speed.

Maximum Superelevation	Minimum Radius	Maximum Degree of Curve
Foot per Foot	Feet	Degrees

(b) (7)(E)

Table 2 – Maximum Superelevation for (b) (7)(E) **Design Speeds & Horizontal Curves**

[8] Reference 8, page 34
[9] Reference 9, page 34

4.3 VERTICAL ALIGNMENT

The vertical alignment for all roads should minimize the volume of necessary earthwork while adhering to the maximum curvature and slope requirements. Attention shall be given to proper drainage when altering the surface elevations. Where profiles exceed the limits, switchback installations or alternative alignments shall be evaluated in order to bring the longitudinal profile slopes within acceptable range. Where real estate concerns restrict the use of switchbacks as means to control longitudinal profile, special attention shall be given to the selection of pavement section and the installation of signage, guardrail, and other safety measures.

4.3.1 PROFILE GRADES

Maximum road profile grades are taken from "**Low Volume Roads Engineering Best Managements Practices Field Guide,**" prepared by the **U.S. Department of Agriculture Forest Service**[10]. The recommended maximum profile grade for border roads is (b) (7)(E). The recommended maximum profile grade for access roads is [redacted] In order to maintain the recommended maximum profile grades through mountainous terrain, the use of switchbacks and extensive cut-and-fill operations will need to be compared against environmental and real estate constraints. Switchbacks should only be used when the maximum profile grade is not exceeded in the switchback alignment and the critical length can be maintained. The critical length is the distance between tangents of horizontal curves on the switchbacks. **Figure 19 – Switchback Design,** illustrates the use of these terms in design of switchbacks. The recommended minimum profile grade for all roads is (b) (7)(E). If lesser percent profile grades are required, the need for additional drainage control shall be evaluated. The maximum grade break for border and access roads shall be (b) (7)(E).

The maximum profile grades recommended above correspond to dirt and aggregate-surfaced road types. If a steeper slope is required to reduce the amount of cut-and-fill or gain the critical length needed for a switchback, the surface shall be constructed of cement stabilized aggregate or concrete pavement section. The maximum slope for any such border road or access road in order to maintain safety and vehicle accessibility shall be (b) (7)(E). For general upper end slope restrictions for all pavement section improvements discussed in this section, see **Table 3 – Maximum Recommended Profile Grade by Pavement Type**.

[10] Reference 10, page 34

Pavement Section	Maximum Recommended Profile Grade
Concrete	(b) (7)(E)
Asphalt	
Soil Cement	
Lime Stabilization	
Aggregate Surface Course	
Chip Seal	
Polymer Blend Resin	
Articulated Concrete Mat	
Cellular Confinement or Mechanical Concrete	

Table 3 – Maximum Recommended Profile Grade by Pavement Type

Certain risks and necessary measures are associated with increasing the profile grades beyond (b) (7)(E). These include the following:

- The road shall be closed to the public permanently and signs must be installed on these segments indicating the steep road grade conditions
- Proper signage must warn drivers of the need for four-wheel drive vehicles
- There is a level of risk to drive on the roads if they are not properly maintained with correct moisture content, compaction, and surface protection (such as a dust palliative)
- The speed will be reduced to (b) (7)(E) or less on the steep segments and curves.

Concrete roads on grades exceeding (b) (7)(E) shall include keys across the full width of the road and spaced at regular intervals along the road, to resist sliding and buckling under vehicle loads. The keys shall be a minimum of (b) (7)(E).

(b) (7)(E)

Figure 19 - Switchback Design

4.3.2 MINIMUM K VALUES

The rate of vertical curvature is called the K value. This is a unit-less value that represents the ratio of the length of a vertical curve between vertical points of curvature

(VPC), L, in feet, to the algebraic change in grades, A, percent. K values are used to provide limits to the severity of a vertical curve and to provide proper sight distance. An illustration of K values is shown in **Figure 20 – Large Coefficient of Vertical Curvature, K,** and **Figure 21 – Small Coefficient of Vertical Curvature, K**. **Figure 20** indicates a large K value, a smooth transition that provides good sight distance. **Figure 21** indicates a small K value, a sharp transition with poor sight distance.

(b) (7)(E)

Figure 20 - Large Coefficient of Vertical Curvature, K

(b) (7)(E)

Figure 21 -Small Coefficient of Vertical Curvature, K

(b) (7)(E)

4.3.3 STAND-OFF DISTANCES

From an operational perspective, Border Patrol field agents require a reasonably clear line of site (b) (7)(E)

(b) (7)(E)

(b) (7)(E)

Figure 22 - Stand-Off Distance with Fence to South

(b) (7)(E)

Figure 23 - Stand-Off Distance with No Fence to South

In addition to operational requirements for stand-off distances adjacent to road cut slopes, the designer shall also evaluate slope stability of the cut slope and rock fall potential. Evaluations shall be made based on Geotechnical exploration, testing and recommendations for the border or access roads. Based upon the Geotechnical recommendations, the designer shall alert CBP to any necessary roadside rock fall protection requirements not already included as part of the border or access road design.

4.4 DESIGN SPEED

The posted speed for border roads shall be (b) (7)(E) per hour. The posted speed for access roads shall be (b) (7)(E) per hour. Road capacity should be designed according to all safety standards described in this document and in [redacted] (b) (7)(E) [redacted]

4.5 INTERSECTIONS

Intersections should have an optimum angle of (b) (7)(E) with a minimum of (b) (7)(E) to either direction. See **Figure 24 – Intersection Angle Limitations**, for an illustration. [redacted] (b) (7)(E) [redacted] Stop or yield signs types shall be installed according to the **Section 6, Signage Design Standards**. The slopes through intersections should be between [redacted] (b) (7)(E) [redacted]

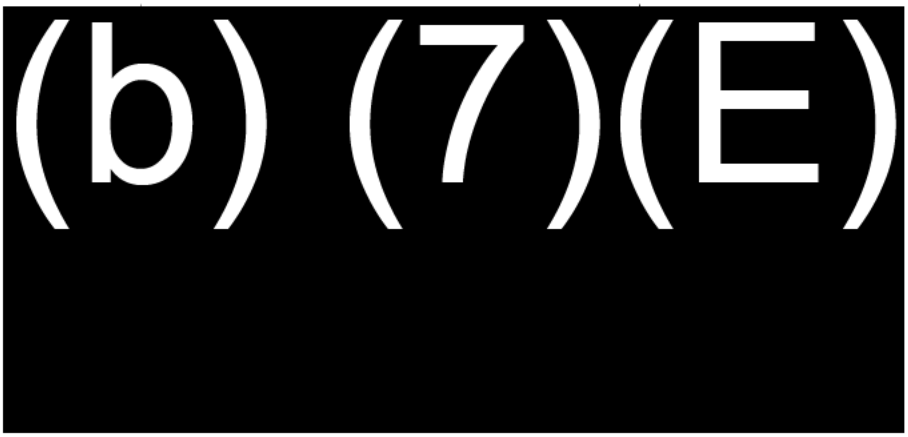

Figure 24 - Intersection Angle Limitations

4.6 TURNAROUNDS & PULLOUTS

Turnarounds and pullouts are necessary to allow the safe passage of vehicles during patrol operations and maintenance activities. When roads are designed to be less than (b) (7)(E) wide, a pullout shall be required. Pullouts shall be placed at locations and intervals based on both vertical and horizontal sight distance. Pullouts for straight stretches of road shall be placed at (b) (7)(E) maximum intervals. The minimum length of a single pullout shall be (b) (7)(E). A Turnaround is needed at [redacted] (b) (7)(E) [redacted]. The shape of the turnaround can be circular,

[11] Reference 11, page 34

circular-offset, L-type, T-type, Y-type, or branch type, per **Figure V-2,** in (b) (7)(E) [redacted] The minimum radius for a circular turnaround is [redacted] a minimum road width of (b) (7)(E). Where border or access roads are less than (b) (7)(E) wide, the transition length between typical road sections to turnaround section shall be between (b) (7)(E) and (b) (7)(E). Road turnarounds and pullouts shall be evaluated based on the (b) (7)(E) design vehicles noted in **Figure 25 – Turnarounds** (P – passenger vehicle, SU – single unit truck, WB-40 – midsize semi-trailer, and W8-50 – full size semi-trailer) and CBP traffic requirements (Patrol Vehicles only, patrol vehicles and maintenance vehicles, etc.).

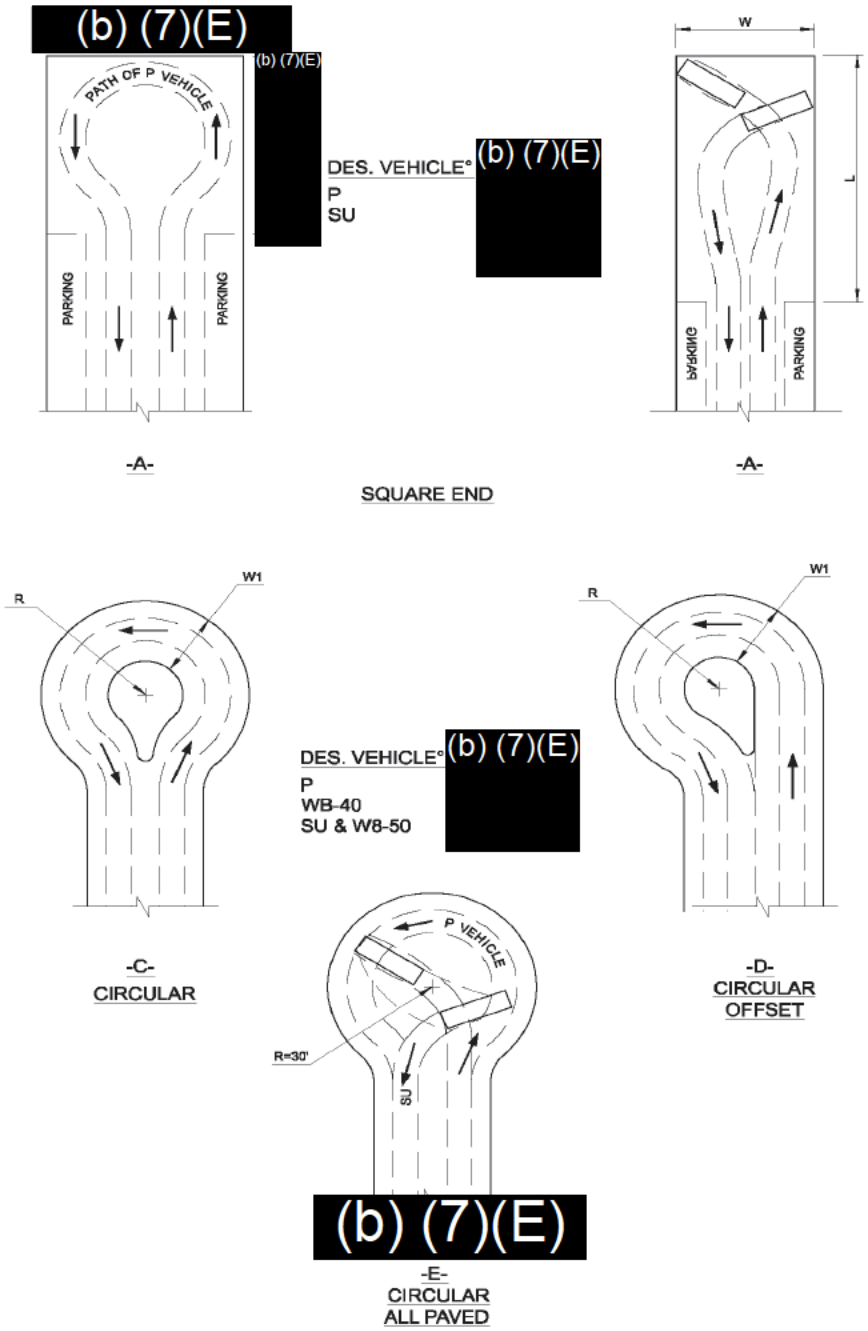

Figure 25 – Turnarounds

SECTION 5.BRIDGE DESIGN STANDARDS

Where border or access roads are required to cross challenging terrain or large drainage crossings, bridges may be considered by CBP as a viable means to accomplishing the operational objective. Various bridge types that have been designed and/or constructed for CBP include: (b) (7)(E) trussed bridge (see **Figure 26** - (b) (7)(E)), prestressed box beam bridge, concrete slab bridge, wood trestle bridge and rail car bridge.

Bridges designed for CBP border and access roads shall be governed by the Design code shall be the **AASHTO Standard Specifications for Highway Bridges, 17th Edition - 2002** including all published addendums. The following minimum design standards shall apply:

- Minimum live load design vehicle shall be an HS-20 loading in order to account for maintenance and construction traffic.
- Sidewalks are not required.
- The overall bridge width shall be wide enough to accommodate (b) (7)(E) .
- Bridges shall have barriers at each edge of deck with a minimum height of (b) (7)(E).
- Aesthetic applications are not required.

When selecting the bridge type for TI design, the designer shall produce a Bridge Design Selection Report (BDSR). The BDSR shall discuss and evaluate at least two superstructure alternatives and two sub-structure alternatives. The evaluation shall include such items as ability to meet operational need, material availability, constructability, immediate costs and life cycle costs. The report shall provide a final recommendation for the bridge selection based on the items mentioned above and be submitted to CBP for review and approval.

Once the bridge type is selected, the designer shall follow industry standards for production of bridge plans, details, specifications and cost estimating.

Figure 26 - (b) (7)(E)

SECTION 6. SIGNAGE DESIGN STANDARDS

Signage for all roads is needed, but the levels of signage depend upon whether the road is for public use or non-public use. FC-1, FC-2, FC-3, and FC-5 roads, if for public use, shall adhere to all standards listed in the **Manual for Uniform Traffic Control Devices (MUTCD)**[12].

Roads for non-public use shall have fewer signs, but all signage used shall conform to the size, shape, and color requirements described in MUTCD. The spacing and placement of signs will vary by the situation and project.

All roads shall have obstacle markers for all culvert crossings, drainage structure crossings, and any other hazards adjacent to the road. Obstacle markers shall be reflective and shall be placed so that they may be seen from both traffic directions. For drainage crossings with geometry requiring a slower speed, warning signs shall be placed at each end indicating the suggested speed limit through the crossing.

All roads shall have speed limit signs posted at regular intervals. It is noted that in certain conditions such as pursuit, agents may exceed the posted speed limits to execute their duties.

Signage for steep grades, rolling hills, LWC, and sharp turns shall be installed on all roads as needed.

Examples of all types of signs are included in **Appendix E, Signage Details**.

Passing zones shall be determined based on speed limits, sight distances, and stopping distances according to AASHTO and MUTCD requirements.

[12] Reference 12, page 34

SECTION 7.DRAINAGE PROTECTION DESIGN STANDARDS

Any alteration to existing conditions requires consideration of drainage effects as they relate to the installation or improvement of border roads, access roads, or signage. Border roads, access roads, and signage shall be protected from erosion due to stormwater run-off, and they shall allow the conveyance of stormwater run-off across the site. Design storms that shall be used for sizing erosion protection and conveyance measures are discussed in **Section 7.2, General Drainage** and **Section 7.3, Low Water Crossings**. In addition, any roads constructed or improved within the Roosevelt Reservation, or 60 feet north of the land border, as well as any roads constructed within the Rio Grande and Colorado River floodplains, are required to comply with various border-related treaties between the U.S. and Mexico. It is assumed that if temporary construction roads are needed they would be returned to pre-existing conditions and therefore would not permanently affect existing drainage patterns and not be required to be designed to the drainage standards presented herein. However, if the construction road is intended to remain, it shall adhere to cross-boundary drainage requirements as described in **Section 7.2, General Drainage**.

7.1 US IBWC FLOODPLAIN

The U.S. Section of the International Boundary and Water Commission (USIBWC) is responsible for ensuring that improvements on the U.S. side of the international border with Mexico comply with treaty provisions as they relate to impacts to the floodplain of the Rio Grande and Colorado River. All new or improved TI constructed within the Colorado River or Rio Grande floodplains are required to comply with such treaty provisions. To be specific, the impact of all new or improved TI within the Rio Grande and Colorado River floodplains shall be evaluated with respect to change in water surface elevation and deflection across the border. Rise in water surface elevation shall not exceed 6 inches in rural areas and 3 inches in urban areas, and deflection relative to pre and post construction conditions shall be less than 5 percent +/- either way. To verify the impacts are within the above mentioned limits, hydraulic model(s) shall be developed. The model(s) shall be developed with software such as HEC-RAS or FLO2D using US IBWC flow rate and existing condition cross section (provided by US IBWC) and compared with proposed conditions model(s). The proposed condition models shall demonstrate that the impacts of proposed structures to be built within the floodplain will not exceed the rise in water surface elevation and deflection limits stated above. As part of the design process, the designer shall seek US IBWC input relative to the specific hydraulic model software to be used and key model related assumptions.

7.2 GENERAL DRAINAGE

The methodology for determining hydrologic flows outside the Rio Grande and Colorado River floodplains shall be based on local county or state drainage manuals or design standards. At a minimum, the following design standards shall be used:

- For watersheds less than 1 square mile, the rational method shall be used.

- For watersheds between 1 square mile and 10 square miles, the (b) (7)(E) (b) (7)(E) method shall be used.
- For watersheds larger than 10 square miles, the regression equations for the area shall be used. These equations are provided by the (b) (7)(E) Gauges or flow rate measurements can also be used if data is available and provided by USGS.

All-weather roads, roadside ditches, and rip-rap requirements shall be designed for the 25-year storm event. LWC and culverts shall be sized for the 50-year storm event for rural areas and 100-year storm event in urban areas. Similar to overseeing compliance of construction within the Rio Grande and Colorado River floodplains, USIBWC is also responsible for ensuring that improvements on the U.S. side of the international land border with Mexico comply with treaty provisions as they relate to cross-border drainage. Impact to water surface elevation between the pre and post construction conditions due to any new TI, including border and access roads, being built along the land border between the U.S. and Mexico shall not exceed 6 inches in rural areas and 3 inches in urban areas using the 100-year storm event as required by USIBWC. Similar to the floodplain analysis described in **Section 7.1, USIBWC Floodplain,** drainage crossings shall be modeled with software such as HEC-RAS to show that impacts due to new construction do not cause water surface elevation to rise more than stated above. However, unlike the floodplain analysis described in **Section 7.1 – USIBWC Floodplain**, USIBWC will not provide drainage crossing cross sections along the land border. TI new construction or improvements outside the Roosevelt Reservation, or 60 feet north of the border, do not need to comply with the drainage treaty provisions mentioned above.

7.3 LOW WATER CROSSINGS

LWC shall have positive drainage and not have more than 6 inches of standing water after any storm event. The extents of LWC shall be determined based on the 50-year storm event water surface elevation (WSE) for rural areas and the 100-year storm event WSE for urban areas. LWC geometry should be designed to allow a depth of no more than 1 foot of water during the 25-year storm event. An example of this design is shown in **Figure 27, Low Water Crossing and Design Storms**. Design analysis shall be completed to determine if safe vehicle passage can be accomplished through 1 foot of water with the anticipated flow velocities. If it cannot be shown that the weight of a patrol vehicle can withstand the force of the drainage flow, then appropriate signage shall be placed warning drivers to not enter when flooded.

[13] Reference 13, page 34
[14] Reference 14, page 34

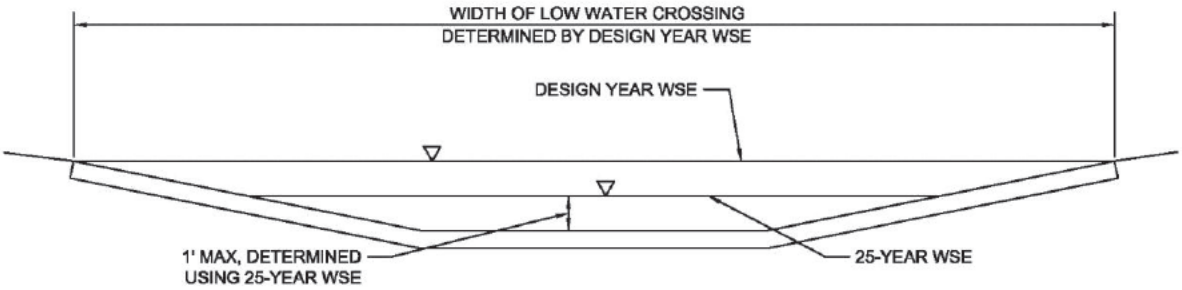

Figure 27 – Low Water Crossing and Design Storms

A minimum invert width of [redacted] shall be provided to allow vehicular passage. The maximum longitudinal grade-break between the invert and side slopes of a LWC shall be 5 percent. This avoids scraping of vehicle bumpers as a vehicle traverses the LWC. LWC shall be designed using either reinforced concrete or articulated concrete mat. Articulated concrete mats shall be a minimum of 1 foot thick and concrete shall have a minimum slab thickness of 6 inches. All LWC shall have reinforced concrete turn-down walls, or some other means of permanent scour protection, and shall be provided around the entire perimeter to depths required to protect against scour. For standard concrete low water crossing details, see **Appendix D, Miscellaneous Standard Details.**

7.4 CULVERTS

Culverts crossing roadways shall typically be constructed of reinforced concrete pipe (RCP); all other culverts may be constructed of either corrugated metal pipe (CMP), High Density Polyethylene Pipe (HDPEP) or RCP, as approved by CBP. Large volumes of water may require the use of concrete box culverts and shall be evaluated on a project by project basis. Each Border Patrol southwest border Sector requires specific culvert standards and sizes. See **Table 4 – Culvert Standards by CBP Sector,** for the source standards for each Sector.

CBP Sector	Culvert Standards
San Diego/ El Centro	Caltrans Drainage standards
Yuma/ Tucson	ADOT Structures standards
El Paso	TxDOT and NM Luna County standards
Big Bend/Del Rio/Laredo/RGV	TxDOT culvert and drainage standards

Table 4 - Culvert Standards by CBP Sector

7.4.1 CULVERT GRATES

When culverts cross through the primary or secondary fence, and for pipes that are [redacted], secured grates or trash racks are required. For land border primary pedestrian fence, grates shall be placed on the U.S. side of the fence. For all other applications, the designer shall coordinate with CBP regarding the preferred location of required grates. Grates serve multiple purposes including security and

maintenance. For security and safety reasons, the grates should be locked while in either closed or open positions. Grates will protect the culverts from blockage and damage from debris. Grates will require frequent inspection and maintenance for removal of debris that blocks flows and causes ponding at the upstream end of the culvert. For designed box culverts and culverts (b) (7)(E), the grate system must be designed such that there is no clear opening greater than (b) (7)(E). The type of secured grate shall be similar to that shown in **Appendix D, Miscellaneous Standard Details**.

7.4.2 CULVERT CONSTRUCTION

The backfill adjacent to and above the culvert may be placed in conjunction with normal embankment construction. The bedding beneath the culvert should include pea gravel or a permeable material. Bedding shall be placed on compacted subgrade.

Erosion protection should be placed at both ends of every culvert. This may include either concrete or gabion basket headwalls or grouted rip-rap.

7.5 ROADSIDE DITCHES

A roadside ditch may be required to provide proper drainage along a border or access road. The size and capacity of the ditch will vary depending on the volume of water needing conveyance. If the full-flow capacity of the ditch yields a velocity greater than 3 feet per second, the ditch should be lined with erosion protection as described in **Section 7.6, Erosion Control**.

Prior to the design of the roadside ditch, access across the ditch shall be determined and confirmed with CBP to ensure that the presence of the ditch does not hinder Border Patrol's operational requirements. Where continuous or point specific access is required, the roadside ditch shall be of trapezoidal shape with a (b) (7)(E) minimum bottom width and a maximum side slope of 3.5 to 1 (horizontal to vertical) for concrete-lined, and 6 to 1 (horizontal to vertical) for earthen slopes. Where additional space within the roadway easement permits, shallower side slopes in particular for concrete lined ditches, shall be evaluated. Where access from the border or access road is not required across the roadside ditch, the ditch shall be designed solely based on drainage and geotechnical recommendations.

7.6 EROSION CONTROL

For any LWC or culvert(s) installations, long term erosion control is required at both upstream and downstream locations. When rip-rap is used for erosion control, the minimum gradation size for rip-rap is D50 of 6 inches, and the maximum size of rip-rap depends on the result of drainage analysis. All rip-rap with a D50 of less than 18 inches shall be grouted, unless approved by CBP. For general rip-rap details, **see Appendix D, Miscellaneous Standard Details**. Where the use of grouted riprap is not required, from either drainage or operational perspective, the use of bio-retention ponds or swales shall

be considered. Other forms of erosion control, such as erosion control mats, concrete slope protection, and soil cement, shall be permitted as final design dictates and subject to CBP approval.

Newly constructed roadway foreslopes and backslopes, when not on rock, shall require the application of native seed mix as a minimum measure to resist long term erosion. Such slopes shall also be evaluated based on geotechnical recommendations for additional soil erosion prevention measures such as, but not limited to, concrete slope protection, geotextile, check dams, high performance turf reinforcing mat (see **Figure 28 – Erosion Control Using High Performance Turf Reinforcing Mat**), etc.

Figure 28 - Erosion Control Using High Performance Turf Reinforcing Mat

Detailing and specification of temporary measures against erosion control and sediment transport to be used during construction shall comply with local State requirements for storm water pollution prevention (SWPP).

SECTION 8. REFERENCES

(b) (7)(E)

[redacted]

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Chapter 2 –

Fence Design Standards

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SECTION 1. FENCE TYPES

Up to three layers of fence are currently used by Border Patrol across the Southwest Border. The first layer of fence is considered the primary fence, and includes pedestrian fence (PF) and vehicle fence (VF).

- While Primary PF, **Figure 29 – Primary Pedestrian Fence (Type P-3)**, is designed to (b) (7)(E) [redacted] Included under these standards are five types of approved PF (P-1 through P-5) that are constructed using square steel tubes or solid steel square pickets as means for impedance. See **Appendix B, Fence & Gate Standard Details,** for PF details.

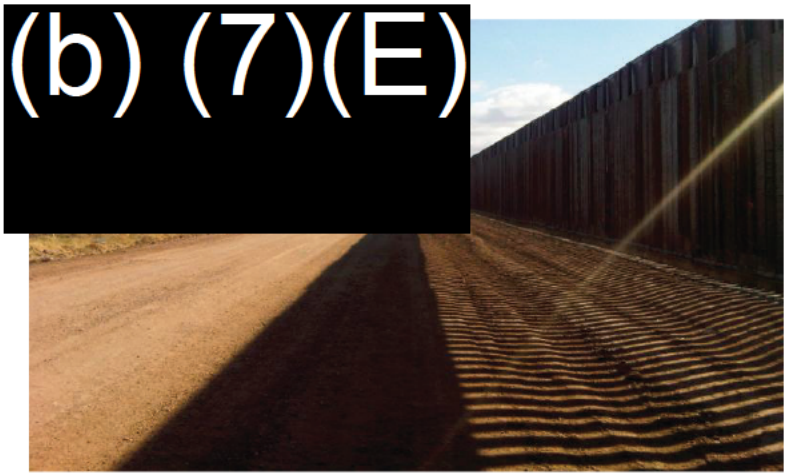

Figure 29 – Primary Pedestrian Fence (Type P-3)

- The VF [redacted] (b) (7)(E) [redacted], **Figure 30 – Vehicle Fence (Type V-2)**. Included under these standards are two types of approved VF (V-1 and V-2). The VF types are constructed using steel tubing and wide flange sections as the main fence components. See **Appendix B, Fence & Gate Standard Details,** for VF details.

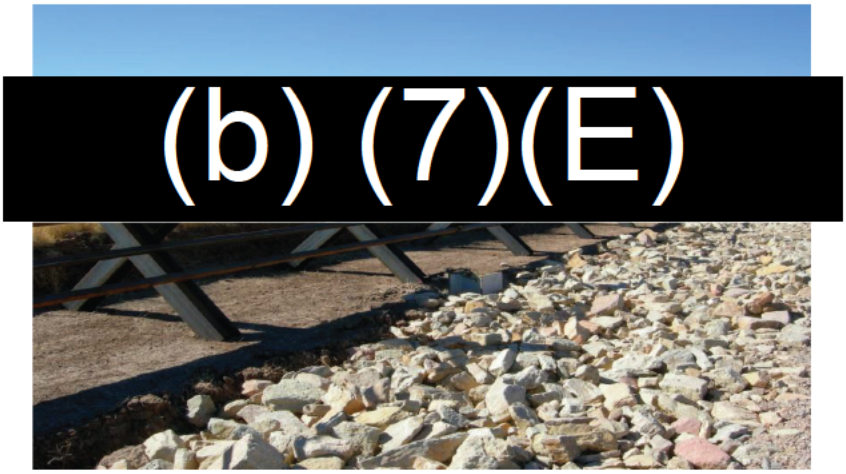

Figure 30 - Vehicle Fence (Type V-2)

The next layer of fence used by CBP is called the secondary fence, **Figure 31 – Secondary Fence (Type S-1)**. [redacted] (b) (7)(E) [redacted]. Included under

these standards is one type of SF (S-1), with the option of either (b) (7)(E) . See **Appendix B, Fence & Gate Standard Details,** for SF details.

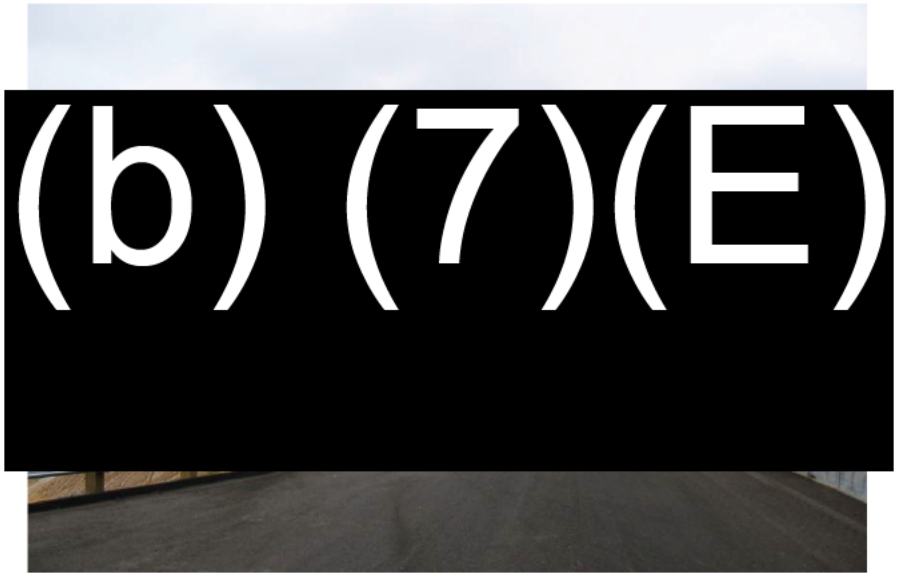

Figure 31 - Secondary Fence (Type S-1)

The final layer of fence used by CBP is the tertiary fence. The tertiary fence is used as (b) (7)(E) [redacted] See **Appendix B, Fence & Gate Standard Details,** for tertiary fence details.

Following are descriptions of the various TI fence types and design criteria. For a list of standard specifications, see **Appendix A, Standard Specifications**. For standard fence details for the fence types, see **Appendix B, Fence & Gate Standard Details**.

SECTION 2. PRIMARY PEDESTRIAN FENCE DESIGN STANDARDS

2.1 PRIMARY PEDESTRIAN FENCE TYPES

PF uses steel bollards or pickets (b) (7)(E). The standard height for PF is (b) (7)(E); however, specific operational requirements can allow (b) (7)(E), the fence types are detailed to allow for panelized installation methods. (b) (7)(E) For a full description of the design criteria required for PF, see **Section 2.2, Primary Pedestrian Fence Design Criteria**.

2.1.1 PICKET FENCE (TYPE P-1)

(b) (7)(E)

2.1.2 BOLLARD FENCE (TYPE P-2)

(b) (7)(E)

2.1.3 BOLLARD FENCE WITH STEEL PLATE (TYPE P-3)

(b) (7)(E)

(b) (7)(E)

2.1.4 FLOATING BOLLARD FENCE (TYPE P-4)

(b) (7)(E)

2.1.5 FLOATING PICKET FENCE (TYPE P-5)

(b) (7)(E)

2.2 PRIMARY PEDESTRIAN FENCE DESIGN CRITERIA

Design of the primary PF shall utilize standard details P-1 through P-5 and comply with the following design criteria, unless specifically directed or approved otherwise:

- Vehicular impact applied to the fence design (b) (7)(E) (b) (7)(E)

- Vehicular impact loading shall be applied to the fence design and combined with all applicable load groups [redacted] (b) (7)(E) [redacted]
- The minimum compressive concrete strength for foundations shall be (b) (7)(E).

(b) (7)(E)

- Fence shall disallow ponding of water on either side of the border.
- Fence shall, where it is necessary, allow migration of all species and shall have minimal impact on habitat and animal dwelling patterns per environmental requirements. The need for and spacing of migratory features within a fence shall be determined on a project-by-project basis.

(b) (7)(E)

- All fence materials shall conform to the following:
  - (b) (7)(E)

[15] Reference 15, page 48

SECTION 3.SECONDARY FENCE DESIGN STANDARDS

3.1 SECONDARY FENCE TYPES

Secondary Fence (SF) as a means of TI uses (b) (7)(E) . The standard height for SF is (b) (7)(E) (b) (7)(E) (b) (7)(E) . For a full description of the design criteria required for SF, see **Section 3.2, Secondary Fence Design Criteria**.

3.1.1 MESH FENCE (TYPE S-1)

S-1 fence consists of (b) (7)(E) (b) (7)(E)

3.2 SECONDARY FENCE DESIGN CRITERIA

Design of SF shall utilize standard details S-1 and comply with the following design criteria, unless specifically directed or approved otherwise:

(b) (7)(E)

(b) (7)(E)

- Fence shall not allow ponding of water on either side of the fence.
- Fence shall, where it is necessary, to allow migration of all species and shall have minimal impact on habitat and animal dwelling patterns per environmental requirements. The need for and spacing of migratory features within a fence shall be determined on a project-by-project basis.
- The (b) (7)(E)
- Fence design shall allow for expedient repair of damage or breaching to be completed within (b)(7)
- All fence materials shall conform to the following:
  - (b) (7)(E)

SECTION 4.TERTIARY FENCE DESIGN STANDARDS

4.1 TERTIARY FENCE TYPES

Tertiary Fence (TF) uses [redacted] (b) (7)(E) [redacted]. For a full description of the design criteria required for TF, see **Section 4.2, Tertiary Fence Design Criteria**.

4.1.1 CHAIN LINK FENCE (TYPE T-1)

T-1 fence consists of [redacted] (b) (7)(E) [redacted]

4.1.2 BARBED WIRE FENCE (TYPE T-2)

T-2 fence consists of [redacted] (b) (7)(E) [redacted]

4.2 TERTIARY FENCE DESIGN CRITERIA

Design of the TF shall utilize standard details T-1 and T-2 and shall comply with the following design criteria, unless specifically directed or approved otherwise.

- [redacted] (b) (7)(E) [redacted]
- The minimum compressive concrete strength for foundations shall be [redacted] (b) (7)(E) [redacted].
- [redacted] (b) (7)(E) [redacted]
- Fence shall be site adaptable where necessary to allow migration of all species and have minimal impact on habitat and animal dwelling patterns per environmental requirements. The need for and spacing of migratory features within a fence shall be determined on a project-by-project basis.
- The [redacted] (b) (7)(E) [redacted].
- [redacted] (b) (7)(E) [redacted].
- All fence materials shall conform to the following:
  - [redacted] (b) (7)(E) [redacted]
  - [redacted]
  - [redacted]

SECTION 5. PRIMARY VEHICLE FENCE DESIGN STANDARDS

5.1 PRIMARY VEHICLE FENCE TYPES

VF as a means of [redacted] (b) (7)(E) [redacted] (b) (7)(E) [redacted] For a full description of the design criteria required for VF, see **Section 5.2, Primary Vehicle Fence Design Criteria**.

5.1.1 POST & RAIL FENCE (TYPE V-1)

V-1 fence consists of [redacted] (b) (7)(E) [redacted]

5.1.2 NORMANDY FENCE (TYPE V-2)

V-2 fence is constructed of [redacted] (b) (7)(E) [redacted]

5.2 PRIMARY VEHICLE FENCE DESIGN CRITERIA

Design of primary VF shall utilize standard details V-1 and V-2 and shall comply with the following design criteria, unless specifically directed or approved otherwise.

- Vehicular impact applied to the fence design as [redacted] (b) (7)(E) [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- [redacted]
- Construction shall take place within temporary construction easement.
- All fence materials shall conform to the following:
  - [redacted]
  - [redacted]
  - [redacted]
  - [redacted]
  - [redacted]
  - [redacted]
  - [redacted]
  - [redacted]

SECTION 6.FENCE DRAINAGE PROTECTION DESIGN STANDARDS

Any alteration to existing conditions requires consideration of drainage effects as they relate to the installation or improvement of primary pedestrian, secondary, tertiary and primary vehicle fence (TI fence). TI fence shall be protected from erosion due to stormwater run-off and allow the conveyance of stormwater run-off design across the site. In addition, any TI fence constructed or improved within the Roosevelt Reservation, or 60 feet north of the land border, as well as any TI fence constructed within the Rio Grande and Colorado River floodplains, are required to comply with various border related treaties between the U.S. and Mexico. General drainage design criteria that shall be used for sizing erosion protection and conveyance measures as well as USIBWC treaty requirements is discussed in **Chapter 1, Road, Bridge & Signage Design Standards, Section 7.1, USIBWC Floodplain,** and **Section 7.2, General Drainage**.

6.1 DRAINAGE, SCOUR & EROSION CONTROL DESIGN

To meet the USIBWC requirements for impacts to WSE within drainage crossings, three means of increasing drainage conveyance through the primary pedestrian fence types P-1, P-2 and P-3 have been accepted by CBP and USIBWC. The first means of increasing drainage conveyance (applicable only to primary pedestrian fence types P-2 and P-3) is to [redacted] (b) (7)(E) [redacted] See drawings for primary pedestrian fence Types P-2 and P-3 Section B located in **Appendix B, Fence & Gate Standard Details,** for additional clarification. [redacted] (b) (7)(E) [redacted]. See **Chapter 3, Gate Design Standards**, for additional drainage gate requirements. Where primary pedestrian fence types P-4 and P-5 are the specified fence type to be installed, the primary fence will be required to transition to Type P-1, P-2 or P-3 at all drainage crossings.

While drainage crossings at secondary, tertiary and primary vehicle fence types can have significantly less impact at the border compared to primary pedestrian fence types, the designer shall still comply with USIBWC treaty requirements. Whereas upon completion of the analysis, the results show that the fence in question, impacts the water surface elevation above acceptable limits, the designer shall implement means of drainage conveyance [redacted] (b) (7)(E) [redacted]

In addition to meeting USIBWC requirements, the fence shall also be protected from scour and erosion. [redacted] (b) (7)(E) [redacted]. Once fence scour requirements are met, erosion control shall be evaluated at both upstream and downstream locations of the fence.

Typically, erosion control is in the form of LWC and/or grouted rip-rap. The minimum gradation size for rip-rap is D50 of 6 inches, and the maximum size of rip-rap depends on the result of drainage analysis. All rip-rap with a D50 of less than 18 inches shall be grouted. Other forms of erosion control, such as erosion control mats, concrete slope protection, or soil cement shall be permitted as final design dictates and subject to CBP approval.

SECTION 7.REFERENCES

Reference 15: (b) (7)(E)

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23.6 Project Schedule Example

RGV Hybrid V2.pdf

Activity ID	Activity Name	Start	Finish	Remaining Duration	Calendar	2017	2018

(b) (5), (b) (7)(E)

Activity ID	Activity Name	Start	Finish	Remaining Duration	Calendar	2017	2018

(b) (5), (b) (7)(E)

23.7 Master Schedule

Border Wall System
DRAFT IMS_20170612.

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 2019

Q2 '17 Q3 '17 Q4 '17 Q1 '18 Q2 '18 Q3 '18 Q4 '18 Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

Border Wall System DRAFT IMS - as of 6/12/17

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

ID	Task Name	Duration	Start	Finish	Actual Start	Actual Finish	Predecessors	Successors	AoR/Sector

2018 | 2019

Q2 '17 | Q3 '17 | Q4 '17 | Q1 '18 | Q2 '18 | Q3 '18 | Q4 '18 | Q1 '19

(b) (5), (b) (7)(E)

23.8 Program Management Plan

23.8 BWSP PMP.docx

U.S. Customs and Border Protection

Comprehensive Immigration Reform
New Border Wall System
Program Management Plan

Version 1.6

I

~~For Official Use Only~~

1300 Pennsylvania Avenue
Washington, DC 20229

U.S. Customs and Border Protection

DATE

TO: Manager/Official Name
Job Title
Program Office

FROM: (b) (6), (b) (7)(C) [sign here]
Deputy Program Manager
BPAM PMO

SUBJECT: New Border Wall System Program Management Plan

[BODY OF MEMO]

_____ _____
Approval Signature Date

~~For Official Use Only~~

(b) (5)

[redacted]

~~For Official Use Only~~

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(b) (5), (b) (7)(E)

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(b) (5), (b) (7)(E)

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[redacted]

~~For Official Use Only~~

23.9 Legacy per Mile Construction Costs

Wall Construction Cost Variables Per Mile						
	Wall System (b) (7)(E)	Wall System (rest of border)	Fence/Wall (b) (7)(E)) (RGV)	Fence (rest of border)	Replacement Fence	Road Construction
Total	**$ 17,900,000**	**$ 24,548,000**	**$ 17,800,000**	**$ 9,300,000**	**$ 7,300,000**	**$ 3,300,000**
Construction planning (surveys, design, geotech, hydrology modeling)	*$ 1,466,429*	*$ 1,750,000*	*$ 500,000*	*$ 500,000*	*$ -*	*$ 300,000*
(b) (7)(E)	*$ 8,000,000*	*$ 8,000,000*	*$ 15,000,000*	*$ 6,500,000*	*$ 7,000,000*	*$ -*
Road construction	*$ -*	*$ -*	*$ -*	*$ -*	*$ -*	*$ 1,000,000*
(b) (7)(E) □	*$ 4,800,000*	*$ 4,800,000*	*$ -*	*$ -*	*$ -*	*$ -*
Drag road north of wall	*$ -*	*$ 500,000*	*$ -*	*$ -*	*$ -*	*$ -*
Lights	*$ -*	*$ 400,000*	*$ -*	*$ -*	*$ -*	*$ -*
(b) (7)(E)	*$ 264,286*	*$ 300,000*	*$ 300,000*	*$ 300,000*	*$ 300,000*	*$ -*
Tactical Communications Towers	*$ 1,000,000*	*$ 1,000,000*	*$ -*	*$ -*	*$ -*	*$ -*
Vehicle gates for access between Primary Wall and Primary Fence □	*$ 600,000*	*$ 600,000*	*$ -*	*$ -*	*$ -*	*$ -*
Road in between primary fence and Primary wall	*$ -*	*$ 1,000,000*	*$ -*	*$ -*	*$ -*	*$ -*
Real Estate	*$ -*	*$ 4,000,000*	*$ 2,000,000*	*$ 2,000,000*	*$ -*	*$ 2,000,000*
Construction Oversight	*$ 1,622,643*	*$ 1,992,000*	*$ -*	*$ -*	*$ -*	*$ -*
PMO Staffing	*$ 146,643*	*$ 206,000*	*$ -*	*$ -*	*$ -*	*$ -*

23.10 Historical CLIN Maintenance Costs

Annual CLIN Maintenance Cost Per Unit			
CLIN	Unit Cost (FY15$)		Unit
Drainage & Grates	$	6,665	Each
Fencing & Gates	$	16,793	Mile
Lighting/Elec	$	2,879	Each
Roads & Bridges	$	21,525	Mile
Veg/Debris	$	1,466	Acre

23.11 Project Artifacts

Artifacts are available upon request from DHS Cost Analysis Division. To request artifacts email [redacted]

Project Name	Document Name	Construction Type	Document Type	Miles	Year
[redacted]	[redacted]	Flevee	USACE Cost Estimate	[redacted]	2009
		Flevee	Award		2010
		Flevee	PRD		2010
		PF - Bollards	PRD		2012
		PF - Bollards	PRD		2012
		PF - Bollards	PRD		2015
		Road Improvement	PRD		2010
		Road Improvement	PRD		2013
		Flevee	Cost Estimate		2017
		PF - Bollards	PRD		2010
		Flevee	Cost Summary		2009
		Flevee	Schedule		2017
		Flevee	PRD		2017
		Flevee	Risk Register		2017
		Road Improvement	PRD		2013
		Wall System	Cost Estimate		2017
		Gates	PRD		2017

23.12 Concept of Operations

Will attach to appendix by 7/15/2017… Currently being routed for signature.

23.13 Real Estate – Acreages impacted (south of wall) by Wall construction

(b) (7)(E)

Proposed Segment	Acres	Parcel Count	Length (Mi)
(b) (7)(E), (b) (5)			

(b) (7)(E)

Proposed Segment	Acres	Parcel Count	Length (Mi)
(b) (7)(E), (b) (5)			

(b) (7)(E), (b) (5)

[redacted]

[redacted]

Border Wall System Program (BWSP)

Cost Estimating Baseline Document (CEBD)

Version 1.0

30 June 2017

[redacted]

U.S. Customs and Border Protection

Department of Homeland Security

Customs and Border Protection (CBP)

Border Wall System Program Cost Estimating Baseline Document (CEBD)

VERSION [1.0]

[June 30, 2017]

Submitted by:

[redacted] **– Acquisition Program Manager**	Date

Endorsed by:

[redacted] **– Portfolio Acquisition Executive**	Date

Endorsed by:

[redacted] **- Lead Business Authority**	Date

Endorsed by:

[redacted] **– Component Chief Financial Officer (Acting)**	Date

Approved by:

[redacted] **- Component Acquisition Executive**	Date

[redacted]

Document Version History

Version #	Brief Description of Change	Approved By	Effective Date
1.0	Initial version		

(b) (5)

[redacted]

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[redacted]

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[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5), (b) (7)(E)

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[redacted]

(b) (5), (b) (7)(E)

[redacted]

(b) (5)

(b) (5), (b) (7)(E), (b)(6);(b)(7)(C)

[redacted]

[redacted]

(b) (5), (b) (7)(E)

(b) (5), (b) (7)(E)

[redacted]

(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 1, 2017 3:20 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C)
Subject: RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

10-4, thank you!

(b)(6);(b)(7)(C)
Branch Chief (A), Communications and Workforce Strategy
Border Patrol & Air and Marine (BPAM)
Program Management Office
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 01, 2017 4:18 PM
To: (b)(6);(b)(7)(C)
Cc:
Subject: FW: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

(b)(6);(b)(7)(C) per our conversation, here are the corrected assignments. Can you please pass the ones that are not ours back to tasking? (b)(6);(b)(7)(C) – see below – some are still ours. (b)(6);(b – Can you hold the pen and consolidate our answers?

(USBP/OCA – BPAM can give suggestions but ultimately prioritization of infrastructure is requirements driven)
Question 15b: Which infrastructure projects does CBP consider critical and is there any additional legislative action that we can take to help address these priority projects?

(USBP) Question 21a (wf 1144403**):** I generally hear positive reports from Arizonans about the good work of the Border Patrol. However, one complaint that I am sure you are aware of is road maintenance; we often hear from ranchers and others that the Border Patrol utilizes local roads for surveillance, but is unable to maintain the same roads. I have since requested a GAO study on border road deterioration and maintenance and look forward to its results. The FY17 Appropriations provided funding for both border road maintenance ($22,400,000) and border road construction ($77,400,000).

I understand there are limitations for CBP with regard to border road maintenance, but how will you **prioritize** utilizing these funds to maintain border roads used heavily by the Border Patrol?

(USBP) Question 21b: Another issue I often hear about is border access for your agents. Arizona's rough terrain and intermittent roads hinder the ability of agents to apprehend criminal border crossers or drug runners in a timely fashion. How will new funding for border roads improve this situation?

(USBP/OCA) Question 21c: What else can Congress do to assist in these efforts?

(b)(6);(b)(7)(C) **– will want OCC to review) Question 23a (**wf 1144405**):** Following the passage of the Secure Fence Act in 2006, the U.S. built nearly 700 miles of fencing along federal land in California and Arizona. In Texas, however, most of the land along the U.S.-Mexico border is privately owned. When the government attempted to take parts of that land, many owners sued. The government has spent years litigating the issues, and nearly 100 cases are still open. According to the Government Accountability Office, only about one-third of the land on which the President's proposed border wall would sit is owned by the federal government or Native American tribes.

Does DHS plan to use eminent domain to procure the land it needs to build the border wall?

(b)(6);(b)(7)(C) **– will want OCC to review) Question 23c:** Is there guidance in place to determine the appropriate amount of "just compensation" to which landowners subject to eminent domain are constitutionally entitled?

(b)(6);(b)(7)(C) **/EEMD) Question 25a (**wf 1144407**):** According to the Fish and Wildlife Service, at least 89 endangered or threatened species, 108 species of migratory bird, and four national wildlife refuges could potentially be affected by activities along the border region.

Has CBP reviewed the environmental harms to wildlife, wildlands, and waterways that would be done by construction and maintenance of a border wall?

(b)(6);(b)(7)(C) **/EEMD) Question 25b:** Does CBP have a plan in place to mitigate the damage done to the environment?

(ES/USBP – this is what is also says in the doc) Question 28 (wf 1144410**):** With border apprehensions at a 40 year low, and lower this year than they have been at comparable points in each of the last five years, does it make sense for us to pour resources into border personnel, infrastructure, and surveillance? Is there a coherent strategy for the use of these funds?

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 01, 2017 3:49 PM
To: (b)(6);(b)(7)(C)
Cc: (b)(6);(b)(7)(C) >
Subject: RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

(b)(6);(b)(7)(C), just gave you a call back.

I believe we have input on the following: 15b, 21a, 21b, 21c, 23a, 23b, 23c, 25a, 25b, 28

OFAM did not assign by PMO, just sent out all marked for OFAM review.

(b)(6);(b)(7)(C)
Branch Chief (A), Communications and Workforce Strategy
Border Patrol & Air and Marine (BPAM)

Program Management Office
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
[redacted]

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 01, 2017 3:39 PM
To: [redacted]
Cc: [redacted]
Subject: RE: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

(b)(6);(b)(7)(C) Can you give me a call when you get a sec? I don't think some of these should be ours. Example:

Question 15a (wf 1144397**):** It's no secret that the infrastructure at our ports of entry is aging and that CBP needs more funding to build new facilities and maintain existing ones. That is why I was glad to see additional appropriations provided to DHS to address facilities maintenance.

Which ports of entry along the Southern border has CBP prioritized for infrastructure improvements in FY 2017?

Question 21a (wf 1144403**):** I generally hear positive reports from Arizonans about the good work of the Border Patrol. However, one complaint that I am sure you are aware of is road maintenance; we often hear from ranchers and others that the Border Patrol utilizes local roads for surveillance, but is unable to maintain the same roads. I have since requested a GAO study on border road deterioration and maintenance and look forward to its results. The FY17 Appropriations provided funding for both border road maintenance ($22,400,000) and border road construction ($77,400,000).

I understand there are limitations for CBP with regard to border road maintenance, but how will you prioritize utilizing these funds to maintain border roads used heavily by the Border Patrol?

Question 21b: Another issue I often hear about is border access for your agents. Arizona's rough terrain and intermittent roads hinder the ability of agents to apprehend criminal border crossers or drug runners in a timely fashion. How will new funding for border roads improve this situation?

And some others also…

(b)(6);(b)(7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b)(6);(b)(7)(C)

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 01, 2017 3:18 PM
To: [redacted]
Cc: [redacted]

Subject: FW: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016
Importance: High

Hi All,

We received some updated guidance on this task:

Per ES guidance, USBP has been added to 4a; OPR has been added to 4c and 5b; OFO has been added to 5c and 5e; OFO has lead on 16a and 16b.

Let me know if you have any questions!

Thanks,

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

From: (b)(6);(b)(7)(C)
Sent: Thursday, June 01, 2017 3:16 PM
To: (b)(6);(b)(7)(C) >
Cc: (b)(6);(b)(7)(C)
Subject: NEW TASK: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016
Importance: High

Hi (b)(6);(b

OES has requested that we respond to the attached QFRs. Please see below and attached. When you have a moment, please work with (b)(6);(b)(7)(C) to develop a response.

This task is due NLT 5:00 PM TOMORROW 6/2/17.

Feel free to reach out with any questions!

TASK GUIDANCE:

Please review and respond to the attached QFRs as relevant to your PMO. OFAM has been assigned the following QFRs for completion:

OFAM: 15a, 15b, 21a, 21b, 21c, 23a, 23b, 23c, 25a, 25b, input on 28

FOF also proposed to address 5d.

For environmental questions 25a and 25b BPAM to take lead with EEMD input.

Good morning, [redacted].

OFAM needs to be included on Question 5d. We can help with Questions 18, if OFO wants our help. We also recommend that Question 5 be directed to OFO, not just BP.

My POC determined that the rest of the questions were assigned correctly.

v/r,

(b)(6);(b)(7)(C)

Contractor – Voigt Peters Dumouchelle

Field Operations Facilities Program Management Office

Office of Facilities and Asset Management

U.S. Customs & Border Protection

Phone: (b)(6);(b)(7)(C)

Email: (b)(6);(b)(7)(C)

FOF PMO's mission is to provide trusted facility services and portfolio management solutions for the distinctive needs of the Office of Field Operations.

FME/BPAM + FOF + EEM,

Please see new QFR's below due back to ES on Monday, June 5th.

Please review and let me know if any re-assignments are necessary before noon today for reply to ES.

Thank you!

(b)(6);(b)(7)(C)

Senior Task Manager

Agile Group

Office of Facilities and Asset Management

U.S. Customs and Border Protection

Mobile: (b)(6);(b)(7)(C)

(b)(6);(b)(7)(C)

From: Enterprise Services Exec Sec
Sent: Thursday, June 01, 2017 9:52 AM
To: HRM TASKINGS (b) (7)(E); OIT TASKINGS (b) (7)(E); OFAM-TASKINGS (b) (7)(E) >; ACQUISITIONEXECSEC (b) (7)(E) >; OF TASKINGS (b) (7)(E)
Cc: Enterprise Services Exec Sec (b) (7)(E)
Subject: FW: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

Good morning HRM, OIT, OFAM, OA, and OF,

Please see the assignments for questions below and provide a drafted response by no later than Monday June 3 at 3 PM in order to provide for EAC clearance.

Please let us know ASAP if these assignments are incorrect. Reassignment closes at NOON TODAY.

Questions are as follows:

HRM: Q 4a, 13a, 13c, 26a, input on 28

OF: 5a, Input on 28.

OF/HRM: 5b

OF/OA: 5d

OFAM: 15a, 15b, 21a, 21b, 21c, 23a, 23b, 23c, 25a, 25b, input on 28

OIT: 16a, 16b
OA: input on 28,

Thank you,

(b)(6);(b)(7)(C)

Enterprise Services ExecSec
Senior Management Council ExecSec

U.S. Customs and Border Protection

From: (b)(6);(b)(7)(C)
Sent: Wednesday, May 31, 2017 6:10 PM
To: OPRTASKING-CBP (b) (7)(E); Enterprise Services Exec Sec (b) (7)(E); INA TASKING (b) (7)(E) >; AMO TASKING (b) (7)(E) >; OCC CORRESPONDENCE BOX (b) (7)(E); CBP-INTERGOVERNMENTAL-PUBLIC-LIAISON (b) (7)(E) >; OI CORRESPONDENCE GML (b) (7)(E) >; (b)(6);(b)(7)(C); OFO BUDGET FORMULATION (b) (7)(E)

Cc: CBP Reports-QFRs (b) (7)(E) (b)(6);(b)(7)(C)

Subject: CBP Tracking 2.0 assignment - Folder 2017-QFR-00016

To: USBP, OCC, OCA, ES/HRM, ES/OF, ES/OAQ, OFO, INA, OI, AMO, OPR, ES/OFAM, ES/OIT, IPL, ES,

Re: QFRs - Vitiello Judiciary, Building America's Trust Through Border Security: Progress on the Southern Border, folder 2017-QFR-00016

Under attachment type CBP Draft Response, you have been assigned a QFR set from Acting Deputy Commissioner Ronald Vitiello's May 23rd testimony before the Senate Committee on Judiciary titled: "Building America's Trust Through Border Security: Progress on the Southern Border."

If you feel any QFR has been mis-assigned, please let us know **NLT noon tomorrow Thursday, June 1st** or you will be responsible for ensuring the response is completed. In your Journal Entry, note the specific QFR and to whom it should be reassigned.

Please provide your responses **NLT 3pm Tuesday, June 6th** to CBP Reports QFRs.

Folder **2017-QFR-00016** has been assigned to you for action by (b)(6);(b)(7)(C).

(b) (7)(E)

Thank you!

(b)(6);(b)(7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b)(6);(b)(7)(C)
(b)(6);(b)(7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.