Message

From: Szelag, Matthew [Szelag.Matthew@epa.gov]
Sent: 8/10/2020 5:57:10 PM
To: Chu, Rebecca [Chu.Rebecca@epa.gov]
Subject: RE: Pebble Project Briefing doc

Yeah, I agree. If we have a new version to share, that would be best. Seems like the one sent Friday will already be outdated by tomorrow afternoon.

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From: Chu, Rebecca <Chu.Rebecca@epa.gov>
Sent: Monday, August 10, 2020 9:50 AM
To: Szelag, Matthew <Szelag.Matthew@epa.gov>
Subject: RE: Pebble Project Briefing doc

Let me reach out to Michelle about the letter. Since we'll be getting the input from HQ tomorrow on the original draft- not sure it makes sense to go over the Friday draft at this point? Thoughts?

From: Szelag, Matthew <Szelag.Matthew@epa.gov>
Sent: Monday, August 10, 2020 10:43 AM
To: Chu, Rebecca <Chu.Rebecca@epa.gov>
Subject: RE: Pebble Project Briefing doc

Thanks Rebecca. A few follow up items:

- For tomorrow's briefing with Chris, do you want me to have our draft letter attached to the invite? Everyone should have it by now including Chris, so I'm not sure that is necessary, but wanted to check.
- When Andrew is back tomorrow, could you please check in with him on the approach (re: his comment Friday about making it a much smaller group) for the Thursday briefing? I think it would be good to get clarity on this as soon as we can, but realize this may not happen until we brief Chris Tuesday afternoon. We will still be proceeding with the briefing paper development for Thursday regardless.

Thanks,

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From: Chu, Rebecca <Chu.Rebecca@epa.gov>
Sent: Friday, August 07, 2020 4:51 PM
To: Szelag, Matthew <Szelag.Matthew@epa.gov>
Cc: Vaughan, Molly <Vaughan.Molly@epa.gov>; McGrath, Patricia <mcgrath.patricia@epa.gov>
Subject: RE: Pebble Project Briefing doc

Matt

Sorry to be sending this to you so late in the day- I was hoping to respond earlier.

My feedback and input is in yellow below. Given what we learned today: I'd like to check in with Cindy re: the discussion and comments that OFA compiles within the timeframe of her schedule for the HQ review. Let me know if that works for this team and any concerns, etc.

HAPPY FRIDAY. Hope you guys have a great restful weekend!

From: Szelag, Matthew <Szelag.Matthew@epa.gov>
Sent: Thursday, August 06, 2020 3:54 PM
To: Chu, Rebecca <Chu.Rebecca@epa.gov>
Cc: Vaughan, Molly <Vaughan.Molly@epa.gov>; McGrath, Patricia <mcgrath.patricia@epa.gov>
Subject: FW: Pebble Project Briefing doc

Hi Rebecca,
Although most of the team is rightfully focused on the draft letter, I want to make sure we getting prepared for the briefings scheduled for next week. Following up on my email below, here's a few updates and items I'd like to seek your feedback on. Once we get confirmation, I can update the larger group that was working on the development of the briefing document.

8/11 RA Briefing

- Meeting materials: no formal briefing paper needed, provide Chris latest version of draft letter (if different than what we plan to share tomorrow). I can ask Pam to attach it to the meeting invite when ready. Correct- Chris does not need a briefing paper.
- Roles: Assuming Andrew or you will want to provide an intro, turn it over to Patty and Molly for more details and open it up for discussion and feedback. What we heard today from Andrew is that we can focus the highlights on the high level aspect of the comments and the basis for those comments. Patty/Molly- agree you are the right people to present that to Chris. I would also recommend letting the leadership team know first that we have coordinated extensively with OFA on this- and that we are adhering to the guidance provided by them on the letter. I spoke again today with Cindy about that guidance- and can reaffirm that as needed.
- Other: Get Chris's feedback on approach for 8/13 political briefing.

8/12 Career Leadership Discussion

- Meeting materials: letter will have already been provided to this group.
- Roles: Matt facilitates, assuming Andrew or you will want to provide an intro, turn it over to Patty and Molly for any more details but primarily open it up for discussion and feedback. This seems pretty straight forward- recommend the same strategy as presenting the intro as with Chris- note that we have been coordinating with OFA and this group and followed that guidance in drafting the letter; highlight the high level aspects of the comments and basis for this (and reiterate the tie back to the guidance from OFA and this group as needed). Patty/Molly- you may want to check in with Cindy or Marthea before this call just to get a sense of how the review went in HQ and what questions may be asked or concerns raised before hand. Alternatively- I can do that type of prep coordination if preferred.
- Other: additional agenda items include preparing for next day's political briefing (roles, briefing document, logistics, etc.) and litigation update.

8/13 Political Briefing

- Meeting materials: briefing paper is currently briefing drafted, see link below. Cindy may provide OFA template and Matt will reformat. Matt plans to send to career leader group by COB Monday after accepting edits from

team below and ask for edits by COB Tuesday. I would like to send the final version to RA's Office right after career leadership discussion on 8/12 in case there is last minute feedback.

- Roles: See agenda link below. Need to identify roles/speakers. Based on discussion today with Andrew- this may be a smaller discussion amongst the senior leaders and political leaders. Given that- I think scoping out what questions or discussions are happening across programs and at HQ and R10 ahead of time will be really important so that the leadership is prepped for this call. Matt, Patty & Molly: let me know where I can help support you on that front.
- Other: anything special to be aware of for navigating a Teams briefing for political leadership?

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From: Szelag, Matthew
Sent: Wednesday, August 05, 2020 1:16 PM
To: Nalven, Heidi <Nalven.Heidi@epa.gov>; Hough, Palmer <Hough.Palmer@epa.gov>; Wehling, Carrie <Wehling.Carrie@epa.gov>; McGrath, Patricia <mcgrath.patricia@epa.gov>; Vaughan, Molly <Vaughan.Molly@epa.gov>; LaCroix, Matthew <LaCroix.Matthew@epa.gov>; Steiner-Riley, Cara <Steiner-Riley.Cara@epa.gov>; Hoppe, Allison <hoppe.allison@epa.gov>
Cc: Urban, Amanda <urban.amanda@epa.gov>; Barnhart, Megan <Barnhart.Megan@epa.gov>; Soden, Caitlin <Soden.Caitlin@epa.gov>; Johnson, Patrick <johnson.patrick@epa.gov>; Marshall, Tom <marshall.tom@epa.gov>; Rountree, Marthea <Rountree.Marthea@epa.gov>; Barger, Cindy <Barger.Cindy@epa.gov>; Chu, Rebecca <Chu.Rebecca@epa.gov>; Jensen, Amy A. <jensen.amy@epa.gov>; Brown, Leah <Brown.Leah@epa.gov>; Grandinetti, Cami <Grandinetti.Cami@epa.gov>
Subject: RE: Pebble Project Briefing doc

Hi everyone,
In follow up to our career leader meeting today regarding the preparation of a briefing document for next week, I've started a draft agenda and the shell of a briefing document on SP taking into account the direction we received today.

Given the stage of the FEIS comment development, I think the earliest I can ask for revisions is **3:00pm pacific Friday, 8/7**. Patty/Molly, please let me know if that's possible on your end. In addition to NEPA, we need some updates on CWA 404, the state's permitting process and litigation. Please feel free to provide any suggestions on the overall format of the document as well.

I can turn around the document and send to the career leader group by COB 8/7 and see if they have any input on 8/10 prior to our briefing with the RA on 8/11. I am anticipating we can use the same briefing document on 8/13 for political leadership incorporating any updates we may receive in the meantime.

Thank you all for the assistance.

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