Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 1/4/2023 3:52:01 AM
To: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
CC: Giles, Cynthia [Giles.Cynthia@epa.gov]; Niebling, William [Niebling.William@epa.gov]
Subject: Re: GHG Reduction Fund - OAR Role in Transition Work
Attachments: TRANSMITTAL LETTER - EFAB GHGRF Charge FINAL DATED.pdf; EFAB GHGRF Charge Slides FINAL APPROVED.pdf; OAR_GHG Reduction Fund_Sample Projects and Metrics_010323.docx

Thank you, Ale and Tim, for all the great work. I am sure our colleagues in the AO and the new team coming on will benefit from it greatly.

Sent from my iPhone

On Jan 3, 2023, at 10:34 PM, Nunez, Alejandra <Nunez.Alejandra@epa.gov> wrote:

Hello and Happy New Year, all.

We have completed the remaining deliverables that OAR agreed to execute to assist in moving the Greenhouse Gas Reduction Fund (GHGRF) work forward while the AO hired the new team that will design and implement the program.

Attached please find the following:

1.
2.

Ex. 5 Deliberative Process (DP)

A few notes on these items:

EFAB

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Eligible Projects

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Ex. 5 Deliberative Process (DP)

While many of the OAR and OP career experts who developed this table are aware of the input that

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Additional work

In addition, during this transition period, Tim and I also assisted the AO with the development of the

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This completes the tasks that OAR was assigned to inform the team who will be undertaking the design of the Greenhouse Gas Reduction Fund. If you have any questions on the EFAB deliverable or the table on potential projects, please do not hesitate to contact me.

Thanks.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Monday, November 28, 2022 8:49 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>; Niebling, William <Niebling.William@epa.gov>
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Hi, Everyone.

Hope you all had a good Thanksgiving.

This seems to be a good moment to confirm OAR's ongoing engagement on the Greenhouse Gas

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At the same time:

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expertise at this juncture is essential.

We appreciate the chance OAR has had to contribute to getting this extremely important work on the Fund launched and the ongoing opportunity to support those of the Fund's tasks that involve metrics and project eligibility.

Happy to follow up on any of this.

Thanks,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Goffman, Joseph
Sent: Tuesday, September 27, 2022 2:48 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Thanks, Dan and Janet. Ahead of our pre-pre-brief later this afternoon, Ale, Cynthia, and I have jotted down in the attached a few follow-up thoughts on the note below and a few comments on the draft slide deck. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Tuesday, September 27, 2022 8:21 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>
Subject: Re: GHG Reduction Fund - OAR Role in Transition Work

This is great, Joe

Sent from my iPhone

> On Sep 22, 2022, at 5:57 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>
> Hi, Janet and Dan:
>
> As I hope you already know, OAR is eager to contribute to getting the GHG Reduction

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We look forward to working closely with the AO to get the Fund launched.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 11/20/2022 7:11:53 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Hoffer, Melissa [Hoffer.Melissa@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]
CC: Campbell, Ann [Campbell.Ann@epa.gov]; Nickerson, William [Nickerson.William@epa.gov]
Subject: RE: Critical End-of-Year Actions

Thanks. Tomas and I have drafted a brief memo outlining, at least for purposes of Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Of course, our suggested approach is predicated on Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Thanks, again.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Sunday, November 20, 2022 1:57 PM
To: Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Hoffer, Melissa <Hoffer.Melissa@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Critical End-of-Year Actions

Please let me know when/if I can be helpful. I'm happy to talk with Nani, or Ali, or anyone if it will help.

From: Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Sent: Friday, November 18, 2022 6:32 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Hoffer, Melissa <Hoffer.Melissa@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Critical End-of-Year Actions

Looking forward to this. Another data point per Bill:

- Ex. 5 Deliberative Process (DP)

Have a good weekend!
Vicki

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Friday, November 18, 2022 6:30 PM
To: Hoffer, Melissa <Hoffer.Melissa@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Critical End-of-Year Actions

The OAR leadership had an additional conversation about this set of challenges and I think we've come up with an

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Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Goffman, Joseph
Sent: Friday, November 18, 2022 12:56 PM
To: Hoffer, Melissa <Hoffer.Melissa@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Critical End-of-Year Actions

Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Hoffer, Melissa <Hoffer.Melissa@epa.gov>
Sent: Friday, November 18, 2022 12:51 PM
To: Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Critical End-of-Year Actions

Thanks, Vicki and all.

As I have relayed to Vicki and Dan, Ex. 5 Deliberative Process (DP)

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Thanks,
Melissa

From: Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Sent: Friday, November 18, 2022 11:25 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>; Hoffer, Melissa <Hoffer.Melissa@epa.gov>; Nickerson, William <Nickerson.William@epa.gov>
Subject: RE: Critical End-of-Year Actions

Thanks, Joe – Adding Bill for awareness and also Melissa as Counsel as she's working Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Best,
Vicki

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Thursday, November 17, 2022 6:57 PM
To: Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>
Subject: Critical End-of-Year Actions
Importance: High

With the end of the year fast approaching, I want to put on our collective radar screen the need to plan the completion

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Ex. 5 Deliberative Process (DP)

Below is the roster of actions currently on the runway with notes identifying their significance or importance; yellow highlights mark the clear top priorities. Also noted below are packages that have been under review for 90 days or will soon reach the 90-day mark.

For Signature

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To OMB

Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 11/29/2022 1:31:06 PM
To: Campbell, Ann [Campbell.Ann@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Subject: RE: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund

Nope. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Campbell, Ann <Campbell.Ann@epa.gov>
Sent: Tuesday, November 29, 2022 8:11 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund

FYA, this meeting with the Administrator landed for 4:30p Thursday. Joe, should this be added to your agenda for today's meeting with Dan U?

Subject: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund
Location: Alm Room//Microsoft Teams Meeting

Start: Thu 12/1/2022 4:30 PM
End: Thu 12/1/2022 5:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: scheduling
Required Attendees: Utech, Dan; AlmConfRoom-OA; Goffman, Joseph; Zuckerman, Rachel; Hoover, Zealan; Collin, Robin; Giles, Cynthia; Profeta, Timothy; Nunez, Alejandra; Arroyo, Victoria; McCabe, Janet; Weaver, Susannah; Fine, Philip

Categories: Red Category

Planned participants:

-Administrator Regan

-Joseph Goffman

-Rachel Zuckerman

-Zealan Hoover

-Robin Collin

-Cynthia Giles

-Tim Profeta

-Alejandra Nunez

-Victoria Arroyo

-Janet McCabe

-Susannah Weaver

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Phone Conference ID: Ex. 6 Personal Privacy (PP)

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Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 8/21/2022 3:19:10 PM
To: Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
CC: Kim, Eunjung [Kim.Eun@epa.gov]
Subject: FW: Draft IRA Priority Hiring Plan 8-20-22.docx
Attachments: Draft IRA Priority Hiring Plan 8-20-22.docx

See below. Adding Eunjung and attaching document for her benefit.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Sunday, August 21, 2022 11:16 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Subject: RE: Draft IRA Priority Hiring Plan 8-20-22.docx

Good morning,

Janet and Dan you each had questions in the document regarding details and SES positions. To respond:

1.
2.

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Zealan

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Sunday, August 21, 2022 10:07 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: Draft IRA Priority Hiring Plan 8-20-22.docx

Just a couple of comments on this first draft.

Janet

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 8/22/2022 6:45:32 PM
To: Utech, Dan [Utech.Dan@epa.gov]
CC: McCabe, Janet [McCabe.Janet@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Cascone, Gabriella [Cascone.Gabriella@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]
Subject: GHG Fund Candidate list
Attachments: GHG fund possible candidates.docx

Attached is a first cut at interesting candidates. This list is designed to prompt a focused but more wide open discussion

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Many thanks to Tim and Ale for pulling these names together.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Goffman, Joseph
Sent: Sunday, August 21, 2022 9:46 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: draft ira priority hiring plan

Dan and All – Attached are the consensus comments of Cynthia, Tim, Ale, and me on the draft Hiring Plan. As you'll see we propose relatively few changes to this excellent document. We are very, very grateful for this, and I am especially grateful to Cynthia, Tim, and Ale for the work they put into this during the course of the day today.

Looking forward to our discussion on Tuesday.

Thank you, again.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator

Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, August 21, 2022 11:47 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: Re: draft ira priority hiring plan

Nope - eod Monday is perfect.

> On Aug 21, 2022, at 9:51 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>
> Of course. I took your EOD Monday deadline as instrumental to that. Are you suggesting that you need to see our comments even earlier? The team and I are convening in 10 minutes, so it would be helpful to know if we need to shoot for an earlier deadline. Thanks.
>
> Joseph Goffman
> Principal Deputy Assistant Administrator
> Office of Air and Radiation
> U.S. Environmental Protection Agency
>
> ---
>
> **From:** Utech, Dan <Utech.Dan@epa.gov>
> **Sent:** Sunday, August 21, 2022 9:49 AM
> **To:** Goffman, Joseph <Goffman.Joseph@epa.gov>
> **Cc:** McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
> **Subject:** Re: draft ira priority hiring plan
>
> Thanks. Would be all the more productive if we can review your comments ahead. I will extend the meeting time to 45 minutes and invite Gabriella We can cover hiring and the broader ghg plan, as proposed.
>
>> On Aug 21, 2022, at 8:54 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>>
>> Thanks, Dan. We will aim to get comments back in time to use our Tuesday session for this purpose, consistent with the proposed agenda I sent you and Janet Friday evening. Thanks, again.
>>
>> Joseph Goffman
>> Principal Deputy Assistant Administrator
>> Office of Air and Radiation
>> U.S. Environmental Protection Agency
>>
>> ---
>>
>> **From:** Utech, Dan <Utech.Dan@epa.gov>
>> **Sent:** Saturday, August 20, 2022 3:42 PM
>> **To:** Goffman, Joseph <Goffman.Joseph@epa.gov>
>> **Cc:** McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady,

Alison <Cassady.Alison@epa.gov>
Subject: draft ira priority hiring plan

Joe – as discussed, I have attached a draft IRA priority hiring plan. It has 3 main parts:

1.

2.

3.

Ex. 5 Deliberative Process (DP)

If it's possible to turn edits/comments by EOD Monday, we could use a chunk of the Tuesday 5:30 pm time to talk about next steps on the hiring front. We would include Gabriella in that. If you need more review time, tell me what works for turning comments and then we can schedule time later in the week with Gabriella.

I'm available basically all weekend if you have questions. Thank you!

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 8/30/2022 2:02:37 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]
CC: Atkinson, Emily [Atkinson.Emily@epa.gov]; Willis, Sharnett [Willis.Sharnett@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]
Subject: RE: Discussion Agenda

Thanks, Janet. Yes on both counts for tomorrow's agenda: next steps on hiring and progress on outreach and engagement. Team OAR is in the midst of doing some homework on the organizational-home question and between now and Thursday we may have some more to propose on how to approach a discussion of that issue as teed up in the pager Dan circulated earlier this evening.

Back to tomorrow's agenda:

On hiring, here's what we thought we could discuss:

- Ex. 5 Deliberative Process (DP)

On engagement and outreach: pasted in below is the list of categories of stakeholders we identified – and circulated a couple of weeks ago -- as those with whom to engage. What we propose for tomorrow's meeting is that we all discuss

Ex. 5 Deliberative Process (DP)

Here is the earlier list of the categories of stakeholders:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Monday, August 29, 2022 8:41 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Discussion Agenda

Sorry for crossing emails, but I just got off the phone with Joe. He feels it would be helpful to meet tomorrow to focus

Ex. 5 Deliberative Process (DP)

Thanks all, and sorry for the confusion.

Janet

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 29, 2022 8:38 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta,

Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: Re: Discussion Agenda

Hi all - to give everyone more time with the materials we are going to cancel tomorrow's meeting and discuss the agenda below in the Thursday 12:45 slot that Janet has for this purpose. Thanks.

On Aug 29, 2022, at 6:47 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

Team – I will likely be in transit during tomorrow's meeting, but Janet will be available so we'll leave the meeting on to keep things moving. The agenda is below; it touches on recruiting, stakeholder outreach and organizational design. Joe, we haven't had a chance to connect but I have penciled in OAR to discuss next steps on the stakeholder outreach front.

There are two documents attached for discussion tomorrow:

1.
2.

Ex. 5 Deliberative Process (DP)

Also, Susannah Weaver is back from vacation. She's going to represent OGC in these discussions moving forward.

Thanks all!

Agenda

1. Recruiting/Hiring (Janet/Zealan):
    1. Leadership: Script for candidate interest calls is complete (pasted below); WHLA to begin outreach this week to potential candidates identified last week.
    2. Staff: candidate list attached; discussion of list and next steps.
2. Stakeholder Outreach (OAR)
    1. Draft stakeholder list has been developed; next steps on plan, including design questions
3. Organization (Janet)
    1. Discussion of draft options paper (attached)

Draft Script for Candidate Outreach

Call Script (Points below only cover the GHG Fund; does not include standard WHLO talking points):

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Ex. 5 Deliberative Process (DP)

Tough Q&A:

Ex. 5 Deliberative Process (DP)

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 9/6/2022 3:44:59 PM
To: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: FW: Greenhouse Gas Reduction Fund (GGRF) Implementation

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Niebling, William <Niebling.William@epa.gov>
Sent: Tuesday, September 6, 2022 11:43 AM
To: Cassady, Alison <Cassady.Alison@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: FW: Greenhouse Gas Reduction Fund (GGRF) Implementation

Ex. 5 Deliberative Process (DP)

From: Vogel, Hannah (Markey) <Hannah_Vogel@markey.senate.gov>
Sent: Thursday, September 1, 2022 12:21 PM
To: Niebling, William <Niebling.William@epa.gov>; Pal, Arnab (Markey) <Arnab_Pal@markey.senate.gov>
Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Subject: RE: Greenhouse Gas Reduction Fund (GGRF) Implementation

Thanks William! Since Senator Markey authored the legislation on the national climate bank in the Senate that was the genesis for the IRA language, he's pretty invested in the outcome & process here, so we'd love to discuss the initial thinking on the vision for this if possible. We've also got some inquiries from the WH on our thoughts, so wanted to check in with you all too to make sure we're synced up—let us know if there's any windows that might work at this point, and thank you again!

HV

From: Niebling, William <Niebling.William@epa.gov>
Sent: Monday, August 22, 2022 2:46 PM
To: Pal, Arnab (Markey) <Arnab_Pal@markey.senate.gov>
Cc: Vogel, Hannah (Markey) <Hannah_Vogel@markey.senate.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Subject: RE: Greenhouse Gas Reduction Fund (GGRF) Implementation

Hi Arnab,
Thank you for reaching out. We are obviously excited about this historic investments in the IRA. That said, we are currently engaged in initial thinking about how we can best carry out our responsibilities and authorities under the law on a number of programs, which definitely includes the GHG Reduction Fund. We will follow up when we have more specific information we can share.
-Wm.

From: Pal, Arnab (Markey) <Arnab_Pal@markey.senate.gov>
Sent: Monday, August 22, 2022 1:08 AM
To: Niebling, William <Niebling.William@epa.gov>
Cc: Vogel, Hannah (Markey) <Hannah_Vogel@markey.senate.gov>
Subject: Greenhouse Gas Reduction Fund (GGRF) Implementation

Greetings William –

Hope all is well with you! Now that the Inflation Reduction Act has been signed into law, we'd love to touch base on GGRF & learn a bit more about your plan for RFP implementation. Is it Timothy Profeta & Alejandra Nunes who are leading these efforts? If so, we'd like to set up some time with the three of you soon, as I know it's a short clock to get the RFP out.

Cheers,

Arnab Pal
Policy Advisor
Office of Senator Edward J. Markey
255 Dirksen Senate Office Building
Washington, D.C. 20510
Ph: 202-754-1292

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 8/30/2022 12:51:31 PM
To: Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: RE: Discussion Agenda

I know that but didn't want to put that in this particular email lest Janet and I do our umpteenth loop on the issue.

Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Giles, Cynthia <Giles.Cynthia@epa.gov>
Sent: Tuesday, August 30, 2022 8:34 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: RE: Discussion Agenda

Ex. 5 Deliberative Process (DP)

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Monday, August 29, 2022 9:14 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Discussion Agenda

Thanks, Janet. Yes on both counts for tomorrow's agenda: next steps on hiring and progress on outreach and engagement. Team OAR is in the midst of doing some homework on the organizational-home question and between now and Thursday we may have some more to propose on how to approach a discussion of that issue as teed up in the pager Dan circulated earlier this evening.

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Monday, August 29, 2022 8:41 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Weaver, Susannah

<Weaver.Susannah@epa.gov>
Subject: RE: Discussion Agenda

Sorry for crossing emails, but I just got off the phone with Joe. He feels it would be helpful to meet tomorrow to focus

Ex. 5 Deliberative Process (DP)

Thanks all, and sorry for the confusion.

Janet

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 29, 2022 8:38 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: Re: Discussion Agenda

Hi all - to give everyone more time with the materials we are going to cancel tomorrow's meeting and discuss the agenda below in the Thursday 12:45 slot that Janet has for this purpose. Thanks.

On Aug 29, 2022, at 6:47 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

Team – I will likely be in transit during tomorrow's meeting, but Janet will be available so we'll leave the meeting on to keep things moving. The agenda is below; it touches on recruiting, stakeholder outreach and organizational design. Joe, we haven't had a chance to connect but I have penciled in OAR to discuss next steps on the stakeholder outreach front.

There are two documents attached for discussion tomorrow:

1.
2. Ex. 5 Deliberative Process (DP)

Also, Susannah Weaver is back from vacation. She's going to represent OGC in these discussions moving forward.

Thanks all!

Agenda

1. Recruiting/Hiring (Janet/Zealan):

    1. Leadership: Script for candidate interest calls is complete (pasted below); WHLA to begin outreach this week to potential candidates identified last week.
    2. Staff: candidate list attached; discussion of list and next steps.
2. Stakeholder Outreach (OAR)
    1. Draft stakeholder list has been developed; next steps on plan, including design questions
3. Organization (Janet)
    1. Discussion of draft options paper (attached)

Draft Script for Candidate Outreach

Call Script (Points below only cover the GHG Fund; does not include standard WHLO talking points)**:**

1.
2.

Ex. 5 Deliberative Process (DP)

3.
4.

Tough Q&A:

1.

Ex. 5 Deliberative Process (DP)

2.

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 9/7/2022 11:44:50 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]
CC: Hoover, Zealan [Hoover.Zealan@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Cascone, Gabriella [Cascone.Gabriella@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Niebling, William [Niebling.William@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]
Subject: Re: GHG Fund -- Follow Up
Attachments: GHG Fund OAR recommendation.docx

Thanks, Janet. Note that this is very much a joint product with Cynthia and Ale.

Sent from my iPhone

On Sep 7, 2022, at 12:35 PM, McCabe, Janet <McCabe.Janet@epa.gov> wrote:

Hi all—on behalf of Joe, here is OAR's thought paper on where within the agency to house the GHG Fund. Joe's cover note explains the thinking.

Talk to you all tomorrow.

Janet

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Tuesday, September 6, 2022 9:07 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Subject: GHG Fund -- Follow Up

Hi, Janet.

Thanks for the conversation earlier this evening. As we discussed, here's the memo reflecting our

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

As I mentioned when we talked, we're thinking that this memo and the recommendation and explanation it puts forward might serve as a starting point for a conversation.

Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmntal Protection Agency

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 9/12/2022 5:38:44 PM
To: Tsirigotis, Peter [Tsirigotis.Peter@epa.gov]; Grundler, Christopher [grundler.christopher@epa.gov]
Subject: FW: Hybrid Meeting: Early Guidance for the 2015 Ozone Transport Final Rulemaking

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Kim, Eunjung <Kim.Eun@epa.gov>
Sent: Monday, September 12, 2022 1:34 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>
Subject: RE: Hybrid Meeting: Early Guidance for the 2015 Ozone Transport Final Rulemaking

Hey Joe and Tomas – OAQPS is asking to have this Administrator briefing on ozone transport currently scheduled for this Friday, to be moved to next week. Please let me know if this will be an issue, if not I will reach out to the AO. FWIW – I don't know how easy it'll be to move, but OAQPS did say ultimately it's ok if it stays on Friday.

Eunjung Kim *(she/her)*
Special Advisor
Office of Air and Radiation
Environmental Protection Agency
(202) 815-7252

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Sunday, August 14, 2022 4:09 PM
To: scheduling; Goffman, Joseph; Carbonell, Tomas; Nunez, Alejandra; Campbell, Ann; Kim, Eunjung; Tsirigotis, Peter; Koerber, Mike; Dunkins, Robin; Mathias, Scott; Wayland, Richard; Sasser, Erika; Smith, Korbin; Selbst, Elizabeth; Grundler, Christopher; Birnbaum, Rona; Stenhouse, Jeb; Haeuber, Richard; Farrar, Wanda; Hoffer, Melissa; Srinivasan, Gautam; Seidman, Emily; Prabhu.Aditi@epa.gov; Schramm, Daniel; Kaban, Rosemary; Hong, Jeanhee; OP ADP Calendar; Arroyo, Victoria; Corrales, Mark; Schillo, Bruce; Evans, DavidA; Schreiber, Andrew; Frey, Christopher; Benner, Tim; Winchester, Erik; Kettl, Brian; Starfield, Lawrence; Ortega, Kellie; Bartlett, Keith; Cash, David; Hamjian, Lynne; Rogan, John; Simcox, Alison; O'Brien, Patricia; Garcia, Lisa; Ruvo, Richard; Maisonet, Olga; Fradkin, Kenneth; Taveras, Fausto; Ortiz, Adam; Fernandez, Cristina; Blackman, Daniel; Freeman, Caroline; Martin, Tina; Benjamin, Lynorae; Bradley, Twunjala; Shore, Debra; Mooney, John; Nance, Earthea; Garcia, David; McCollister, Meg; Skelley, Dana; Becker, KC; Morales, Monica (she/her); Guzman, Martha; Adams, Elizabeth; Miles-McLean, Stuart; Marks, Matthew; Fine, Philip; Macedonia, Jennifer; Utech, Dan; Cassady, Alison; Profeta, Timothy
Cc: Niebling, William; Enobakhare, Rosemary; Hamilton, Lindsay
Subject: Hybrid Meeting: Early Guidance for the 2015 Ozone Transport Final Rulemaking
When: Friday, September 16, 2022 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Location: Alm Room//Microsoft Teams Meeting

Planned participants:

-Administrator Regan
-Dan Utech, AO
-Alison Cassady, AO
-Joe Goffman, OAR
-Tomás Carbonell, OAR
-Alejandra Nunez, OAR
-Ann Ferrio, OAR
-Eunjung Kim, OAR
-Peter Tsirigotis, OAR
-Mike Koerber, OAR
-Robin Dunkins, OAR
-Scott Mathias, OAR
-Richard Wayland, OAR
-Erika Sasser, OAR
-Korbin Smith, OAR
-Elizabeth Selbst, OAR
-Chris Grundler, OAR
-Rona Birnbaum, OAR
-Jeb Stenhouse, OAR
-Richard Haeuber, OAR
-Wanda Farrar, OAR
-Melissa Hoffer, OGC
-Gautam Srinivasan, OGC
-Emily Seidman, OGC
-Aditi Prabhu, OGC
-Dan Schramm, OGC
-Rosemary Kaban, OGC
-Jeanhee Hong, OGC
-Victoria Arroyo, OP
-Mark Corrales, OP
-Stuart Miles-McLean, OP
-Bruce Schillo, OP
-Dave Evans, OP
-Drew Schreiber, OP
-Chris Frey, ORD
-Tim Benner, ORD
-Erik Winchester, ORD
-Brian Kettl, ORD
-Lawrence Starfield, OECA
-Kellie Ortega, OECA
-Keith Bartlett, OECA
-David Cash, R1
-Lynne Hamjian, R1
-John Rogan, R1
-Alison Simcox, R1
-Pat O'Brien, R1
-Lisa Garcia, R2
-Richard Ruvo, R2
-Olga Maisonet, R2
-Ken Fradkin, R2
-Fausto Taveras, R2

-Adam Ortiz, R3
-Cristina Fernandez, R3
-Daniel Blackman, R4
-Caroline Freeman, R4
-Tina Martin, R4
-Lynorae Benjamin, R4
-Twunjala Bradley , R4
-Debra Shore, R5
-John Mooney, R5
-Earthea Nance, R6
-David Garcia, R6
-Meg McCollister, R7
-Dana Skelley, R7
-Kathleen (KC) Becker, R8
-Monica Morales, R8
-Martha Guzman, R9
-Elizabeth Adams, R9
-Matthew Marks, OGC
-Phil Fine, OP
-Jennifer Macedonia, OP
-Tim Profeta, OAR

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Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 9/22/2022 5:32:07 PM
To: Cassady, Alison [Cassady.Alison@epa.gov]
Subject: RE: Senator Sanders' Residential Solar Policy

Tim and/or Cynthia are fine. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Cassady, Alison <Cassady.Alison@epa.gov>
Sent: Thursday, September 22, 2022 1:31 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: FW: Senator Sanders' Residential Solar Policy

Joe,

Ex. 5 Deliberative Process (DP)

I want to get everyone on the same page on this issue sooner rather than later.

Alison L. Cassady
Deputy Chief of Staff for Policy
U.S. Environmental Protection Agency
Cell: (202) 941-6036

From: Niebling, William <Niebling.William@epa.gov>
Sent: Wednesday, September 21, 2022 3:41 PM
To: Cassady, Alison <Cassady.Alison@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: FW: Senator Sanders' Residential Solar Policy

Purely FYI. **Ex. 5 Deliberative Process (DP)**

Ex. 5 Deliberative Process (DP)

From: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>
Sent: Wednesday, September 21, 2022 3:38 PM
To: Niebling, William <Niebling.William@epa.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>
Subject: RE: Senator Sanders' Residential Solar Policy

Hi William,

Great, glad to hear, and nice to e-meet you Ashley. I'm sure you all have a lot of work cut out in terms of administering this funding! For the time being, I just want to confirm the EPA's intent to administer the $7 billion residential solar fund, which is technically part of but really separate from the GHG reduction fund, per the agreement made last fall between

Senator Sanders, Administrator Regan, and the White House. I'm happy to resend the legislative text we discussed last fall. If you could confirm that for me, that would be great.

Thanks!

Ethan

From: Niebling, William <Niebling.William@epa.gov>
Sent: Friday, September 16, 2022 5:36 PM
To: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>
Subject: RE: Senator Sanders' Residential Solar Policy

Hi Ethan,
Thank you for reaching back out and nice to reconnect. We are obviously excited about this historic investments in the IRA. That said, we are currently engaged in initial thinking about how we can best carry out our responsibilities and authorities under the law on a number of programs, which definitely includes the GHG Reduction Fund. We will follow up when we have more specific information we can share. Also adding Ashley Morgan, our Senate liaison, for her awareness.
-Wm.

From: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>
Sent: Thursday, September 15, 2022 5:34 PM
To: Niebling, William <Niebling.William@epa.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Subject: Senator Sanders' Residential Solar Policy

Hi Pat and William,

About a year ago, we all connected during the Build Back Better process to discuss the funding and administration of EPA residential solar dollars that Senator Sanders was able to secure as part the Build Back Better package. Now that those dollars have passed into law as part of IRA, I'm reaching out to reconnect and discuss what the pathway for that program looks like going forward. I had previous communicated with Radha Adhar about this, but as she's no longer with EPA I wanted to check with both of you to see who would be the best person to speak with.

Thanks!

Ethan

From: Niebling, William <Niebling.William@epa.gov>
Sent: Monday, November 22, 2021 4:08 PM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Hi Camila,
Thanks for checking in. Attached is our technical assistance. Please let me know if you have any further questions. Hope you have a good Thanksgiving!
-William

= = = = = = = = = = = = =
William Niebling
Associate Administrator
Office of Congressional and Intergovernmental Relations
U.S. Environmental Protection Agency

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Monday, November 22, 2021 2:01 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Hi all,

Following the House passage of BBB we're under increasing pressure to wrap up the TA process. When could we expect to receive the final document? Should we schedule a check in call this or next week? Appreciate your continued work here.

Happy Thanksgiving,
Camila

From: Thorndike, Camila (Sanders)
Sent: Friday, October 22, 2021 1:36 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Thanks Dan. We'll stay tuned.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Friday, October 22, 2021 1:33 PM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Hi Camila – we have been working on this since Monday morning. We have TA that's under review. We hope to be able to be get it to you soon.

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Friday, October 22, 2021 1:31 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders)

<Billy_Gendell@sanders.senate.gov>
Subject: Checking in RE: Solar policy meeting this week

Hi Dan, Alison and Radha –

Hope you're all well.

As it's been a week since our call, we're hoping for an update on EPA's ability to carry out the Senator's solar policy. Thanks for your work on this.

Best,
Camila

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Thursday, October 14, 2021 10:54 AM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: RE: Solar policy meeting this week

Thanks – forwarded to Alison

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Thursday, October 14, 2021 10:46 AM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: RE: Solar policy meeting this week

Invite sent, thanks Dan.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Thursday, October 14, 2021 10:05 AM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: RE: Solar policy meeting this week

How about 4:45 tomorrow?

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Wednesday, October 13, 2021 3:39 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: Solar policy meeting this week

Hi Dan,

We'd like to meet with you this week to finalize if and how EPA can execute Senator Sanders' solar policy. Can you please share your availability within these windows?

Thursday 10/14:

- 11:30-12:30
- 2p onward

Friday 10/15:
- 11-3:30
- 4:30p onward

Our LD Billy Gendell is cc'd.

Thanks,
Camila

Camila Thorndike
Legislative Assistant
Senator Bernie Sanders
332 Dirksen Building
Washington, D.C. 20510
202-224-5141

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 9/30/2022 10:51:17 PM
To: Utech, Dan [Utech.Dan@epa.gov]
CC: Giles, Cynthia [Giles.Cynthia@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
Subject: Re: slides for monday

Thanks, Dan.

Sent from my iPhone

On Sep 30, 2022, at 6:50 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

Utech, Dan has shared a OneDrive for Business file with you. To view it, click the link below.

2022-10-03 -- Briefing -- GHG Fund Program Design.pptx

Janet, Joe, Cynthia – The pre-brief on the GHG fund previously scheduled for 9/28 will now land on Monday, at the Administrator's request. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

With that in mind, I'm attaching the current version of the deck. I provided it to the Administrator this evening with the caveat that we may have a revised version to him NLT EOD Saturday.

The deck has tweaks to the prior slides to reflect the discussion we had on Tuesday. It also has three

Ex. 5 Deliberative Process (DP)

Apologies for the fire drill, but the Administrator's request to do this Monday materialized late this afternoon. As for the pre-brief itself, I'll lead it, and of course will welcome your contributions along the way.

Thanks all.

Ex. 5 Deliberative Process (DP)

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 10/1/2022 6:12:38 PM
To: Utech, Dan [Utech.Dan@epa.gov]
CC: McCabe, Janet [McCabe.Janet@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
Subject: Re: slides for monday

Thanks, Dan.

Sent from my iPhone

On Oct 1, 2022, at 2:05 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

If you need an extra hour or two that's fine. Thanks all.

On Oct 1, 2022, at 1:32 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

Dan and All – One of the four OAR'ers on this email with be sending you a set of comments on a few of the slides in this deck. We are aiming to meet your 3 PM deadline, but that may slip into a little later this afternoon. We will let you know if that turns out to be the case and how much longer we might need if it does. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Friday, September 30, 2022 9:37 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Cc: Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: slides for monday

Thanks, Dan. a quick look I didn't have any immediate comments. I think new slides 5 and 6 are helpful.

Janet

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Friday, September 30, 2022 6:51 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: Giles, Cynthia <Giles.Cynthia@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>;

Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: Re: slides for monday

Thanks, Dan.

Sent from my iPhone

On Sep 30, 2022, at 6:50 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

Utech, Dan has shared a OneDrive for Business file with you. To view it, click the link below.

2022-10-03 -- Briefing -- GHG Fund Program Design.pptx

Janet, Joe, Cynthia – The pre-brief on the GHG fund previously scheduled for 9/28 will now land on Monday, at the Administrator's request. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

With that in mind, I'm attaching the current version of the deck. I provided it to the Administrator this evening with the caveat that we may have a revised version to him NLT EOD Saturday.

The deck has tweaks to the prior slides to reflect the discussion we had

Ex. 5 Deliberative Process (DP)

Apologies for the fire drill, but the Administrator's request to do this Monday materialized late this afternoon. As for the pre-brief itself, I'll lead it, and of course will welcome your contributions along the way.

Thanks all.

Ex. 5 Deliberative Process (DP)

Message

From: Goffman, Joseph [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=23474D598E8D4EDFA9214A5991F2935B-GOFFMAN, JO]
Sent: 10/11/2022 1:13:14 PM
To: Millett, John [Millett.John@epa.gov]
CC: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: FW: GGRF next steps

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Tuesday, October 11, 2022 8:14 AM
To: Collin, Robin <Collin.Robin@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: GGRF next steps

Team – We're going to meet ON Thursday at 5:30 rather than today at 5:30 to allow time for consideration of the draft

Ex. 5 Deliberative Process (DP)

questions. Best, Dan

MEETING TAKEAWAYS:

-
-
- Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

REVISED NEAR-TERM SCHEDULE

Ex. 5 Deliberative Process (DP)

Message

From: Benkeser, Anna [Benkeser.Anna@epa.gov]
Sent: 12/19/2022 1:39:59 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Carbonell, Tomas [Carbonell.Tomas@epa.gov]; Shaw, Betsy [Shaw.Betsy@epa.gov]; Macedonia, Jennifer [Macedonia.Jennifer@epa.gov]; Chang, Alice [Chang.Alice@epa.gov]; Hamjian, Lynne [Hamjian.Lynne@epa.gov]; Niebling, William [Niebling.William@epa.gov]; Laverdiere, Maria [Laverdiere.Maria@epa.gov]; Brachtl, Megan [Brachtl.Megan@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Greene, Cynthia [Greene.Cynthia@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Damberg, Rich [Damberg.Rich@epa.gov]; Dunkins, Robin [Dunkins.Robin@epa.gov]; Mathias, Scott [Mathias.Scott@epa.gov]; Alpert, Adina [Alpert.Adina@epa.gov]; Denny, Andrea [Denny.Andrea@epa.gov]; Gunning, Paul [Gunning.Paul@epa.gov]; Kocchi, Suzanne [Kocchi.Suzanne@epa.gov]
CC: Polachek, Maggie [Polachek.Maggie@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]
Subject: RE: Hybrid Meeting: Monthly IRA Implementation Meeting -- OAR Programs
Attachments: Climate poll reduc grants overview for DA 12-19-2022_vPresent.pptx

All,

Please see attached for a slightly updated deck with minor revisions to slide 5.

Thank you,
Anna

-----Original Appointment-----
From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Monday, November 7, 2022 1:31 PM
To: McCabe, Janet; Utech, Dan; Hoover, Zealan; Arroyo, Victoria; Goffman, Joseph; Giles, Cynthia; Carbonell, Tomas; Shaw, Betsy; Macedonia, Jennifer; Benkeser, Anna; Chang, Alice; Hamjian, Lynne; Niebling, William; Laverdiere, Maria; Brachtl, Megan; Profeta, Timothy; Greene, Cynthia; Weaver, Susannah; Damberg, Rich; Dunkins, Robin; Mathias, Scott; Alpert, Adina; Denny, Andrea; Gunning, Paul; Kocchi, Suzanne
Cc: Polachek, Maggie; Monger, Jon; Drinkard, Andrea
Subject: Hybrid Meeting: Monthly IRA Implementation Meeting -- OAR Programs
When: Monday, December 19, 2022 10:15 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting + WJC-N Room 3412; DCRoomWJCN3406A/DeputyAdministrator

---

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Message

From: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]
Sent: 1/3/2023 7:13:44 PM
To: OAR Briefings [OAR_Briefings@epa.gov]
Subject: MEETING MATERIALS 1/4 at 2pm: Virtual Meeting: Biweekly Climate Pollution Grants - IRA
Attachments: Climate poll reduc grants OAR issues for decision Jan 4 2023.pptx

Good Afternoon,

Attached are the meeting materials for the Virtual Meeting: Biweekly Climate Pollution Grants – IRA tomorrow (1/4) at 2pm. Please let me know if you have any questions. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: Macedonia, Jennifer <Macedonia.Jennifer@epa.gov>
Sent: Tuesday, November 1, 2022 2:18 PM
To: Brachtl, Megan; Macedonia, Jennifer; Goffman, Joseph; Giles, Cynthia; Shaw, Betsy; Carbonell, Tomas; Kim, Eunjung; Benkeser, Anna; Hamjian, Lynne; Greene, Cynthia; Weaver, Susannah; Shoaff, John; Hoffman, Howard; Brachtl, Megan; Santiago, Juan; Dunkins, Robin; Denny, Andrea; Alpert, Adina; Kocchi, Suzanne; Grumet, Stephanie; Damberg, Rich; Roberts, Timothy-P; Profeta, Timothy
Cc: Alejandra Nunez; Tsirigotis, Peter; Grundler, Christopher; Askew, Wendel; Vijayan, Abi; Simon, Karl; Henning, Julie; Patulski, Meg; Lubetsky, Jonathan; Hockstad, Leif; Koman, Patricia; Saltman, Tamara; Fox, Tyler; Koplitz, Shannon
Subject: Virtual Meeting: Biweekly Climate Pollution Grants - IRA
When: Wednesday, January 4, 2023 2:00 PM-2:45 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

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Message

From: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]
Sent: 1/9/2023 9:20:24 PM
To: OAR Briefings [OAR_Briefings@epa.gov]
CC: Dunkins, Robin [Dunkins.Robin@epa.gov]
Subject: FINAL AO MATERIALS REVIEW: Hybrid Meeting: Introduction to Hydrogen Production and Its Climate Implications
Attachments: FINAL DRAFT_H2_Administrator_20230111_For Review v2.pptx

Good Afternoon,

Attached for your review is the final draft of the Hydrogen briefing for the AO on 1/11 at 2pm. Please let us know if you have any final comments, questions or edits. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Friday, January 6, 2023 2:35 PM
To: scheduling; Utech, Dan; Tsirigotis, Peter; Goffman, Joseph; Arroyo, Victoria; Carbonell, Tomas; Macedonia, Jennifer; Dunkins, Robin; Culligan, Kevin; Grumet, Stephanie; Lassiter, Penny; Torres, Elineth; Mathias, Scott; Dolwick, Pat; Profeta, Timothy; McIntosh-Kastrinsky, Rachel; Giles, Cynthia; Campbell, Ann; Hooper, Daniel; Gunning, Paul; Kocchi, Suzanne; Ohrel, Sara; Lupinacci, Jean; Birnbaum, Rona; Clouse, Matt; Adamantiades, Mikhail; Sasser, Erika; Svendsgaard, Dave; Cozzie, David; Shine, Brenda; Topham, Nathan; Hutson, Nick; Weatherhead, Darryl; Bielen, David; Hogan, Stephanie; Hoffman, Howard; Greenglass, Nora; Weaver, Susannah; Srinivasan, Gautam; Marks, Matthew; Mike Lee; Doster, Brian; Simon, Karl; Dunham, Sarah; Burch, Julia; Niebling, William; Benkeser, Anna; Lin, Sharon; Lie, Sharyn
Subject: Hybrid Meeting: Introduction to Hydrogen Production and Its Climate Implications
When: Wednesday, January 11, 2023 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: EPA RTP Office, Room A015 / Microsoft Teams Meeting

Planned participants:

Administrator Regan (in person)
Dan Utech (virtual)
Vicki Arroyo (virtual)
Joseph Goffman (in person)
Tomás Carbonell (in person)
Jennifer Macedonia (in person)
Peter Tsirigotis (in person)
Robin Dunkins (in person)
Kevin Culligan (in person)
Stephanie Grumet (in person)
Penny Lassiter (in person)
Elineth Torres (in person)
Scott Mathias (in person)
Pat Dolwick (in person)
Tim Profeta (in person)
Rachel McIntosh-Kastrinsky (logistical support) (in person)

Cynthia Giles (virtual)
Alejandra Nunez (virtual)
Ann Campbell (virtual)
Daniel Hooper (virtual)
Paul Gunning (virtual)
Suzanne Kocchi (virtual)
Sara Ohrel (virtual)
Jean Lupinacci (virtual)
Rona Birnbaum (virtual)
Matt Clouse (virtual)
Mikhail Adamantaides (virtual)
Erika Sasser (virtual)
Dave Svensgaard (virtual)
David Cozzie (virtual)
Brenda Shine (virtual)
Nathan Topham (virtual)
Nick Hutson (virtual)
Daryl Weatherhead (virtual)
David Bielen (virtual)
Stephanie Hogan (virtual)
Howard Hoffman (virtual)
Nora Greenglass (virtual)
Susannah Weaver (virtual)
Gautam Srinivasan (virtual)
Matt Marks (virtual)
Mike Lee (virtual)
Brian Doster (virtual)
Sharyn Lee (virtual)
Karl Simon (virtual)
Sarah Dunham (virtual)
Julia Burch (virtual)
William Niebling (virtual)
Anna Benkeser (virtual)
Sharon Lie (virtual)

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Message

From: Dunkins, Robin [Dunkins.Robin@epa.gov]
Sent: 1/9/2023 10:54:30 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
CC: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]; OAR Briefings [OAR_Briefings@epa.gov]
Subject: Re: FINAL AO MATERIALS REVIEW: Hybrid Meeting: Introduction to Hydrogen Production and Its Climate Implications

Joe,
I'm glad you brought up presenters. Have we decided who is presenting. I'm assuming one person per office will be on tap to talk. Let me know if we need to circle back and confirm who's presenting.

Robin Dunkins, Senior Advisor
Office of Air Quality Planning and Standards
U.S. Environmental Protection Agency
109 T.W. Alexander Drive
Research Triangle Park, NC 27711
O: 919-541-5335 M: 919-605-1178
dunkins.robin@epa.gov
(she/her/hers)

On Jan 9, 2023, at 5:43 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

This version is in really good shape. Nicely done. It is important, I think, for the presenter(s) to keep an eye on the clock so that we can get to "Next Steps" (slide 18) with enough time for discussion. So, I suggest that we be nimble in terms of how much time we spend on slides 14-17. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: McIntosh-Kastrinsky, Rachel <McIntoshKastrinsky.Rachel@epa.gov>
Sent: Monday, January 9, 2023 4:20 PM
To: OAR Briefings <OAR_Briefings@epa.gov>
Cc: Dunkins, Robin <Dunkins.Robin@epa.gov>
Subject: FINAL AO MATERIALS REVIEW: Hybrid Meeting: Introduction to Hydrogen Production and Its Climate Implications

Good Afternoon,

Attached for your review is the final draft of the Hydrogen briefing for the AO on 1/11 at 2pm. Please let us know if you have any final comments, questions or edits. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Friday, January 6, 2023 2:35 PM
To: scheduling; Utech, Dan; Tsirigotis, Peter; Goffman, Joseph; Arroyo, Victoria; Carbonell, Tomas; Macedonia, Jennifer; Dunkins, Robin; Culligan, Kevin; Grumet, Stephanie; Lassiter, Penny; Torres, Elineth; Mathias, Scott; Dolwick, Pat; Profeta, Timothy; McIntosh-Kastrinsky, Rachel; Giles, Cynthia; Campbell, Ann; Hooper, Daniel; Gunning, Paul; Kocchi, Suzanne; Ohrel, Sara; Lupinacci, Jean; Birnbaum, Rona; Clouse, Matt; Adamantiades, Mikhail; Sasser, Erika; Svendsgaard, Dave; Cozzie, David; Shine, Brenda; Topham, Nathan; Hutson, Nick; Weatherhead, Darryl; Bielen, David; Hogan, Stephanie; Hoffman, Howard; Greenglass, Nora; Weaver, Susannah; Srinivasan, Gautam; Marks, Matthew; Mike Lee; Doster, Brian; Simon, Karl; Dunham, Sarah; Burch, Julia; Niebling, William; Benkeser, Anna; Lin, Sharon; Lie, Sharyn
Subject: Hybrid Meeting: Introduction to Hydrogen Production and Its Climate Implications
When: Wednesday, January 11, 2023 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: EPA RTP Office, Room A015 / Microsoft Teams Meeting

Planned participants:

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Vicki Arroyo (virtual)

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Robin Dunkins (in person)
Kevin Culligan (in person)
Stephanie Grumet (in person)
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Elineth Torres (in person)
Scott Mathias (in person)
Pat Dolwick (in person)
Tim Profeta (in person)
Rachel McIntosh-Kastrinsky (logistical support) (in person)
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Alejandra Nunez (virtual)
Ann Campbell (virtual)
Daniel Hooper (virtual)
Paul Gunning (virtual)
Suzanne Kocchi (virtual)
Sara Ohrel (virtual)
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Message

From: Carroll, Timothy [Carroll.Timothy@epa.gov]
Sent: 1/13/2023 6:47:40 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Del Monico, Tim [DelMonico.Tim@epa.gov]; Michalos, Maria [Michalos.Maria@epa.gov]; Brann, Khanya (she/her/hers) [Brann.Khanya@epa.gov]; Lucey, John [Lucey.John.D@epa.gov]
Subject: RE: NYT request
Attachments: NYT Draft response final.docx

Hi all – last call for edits/feedback to our NYT response. Aiming to share the attached by 3 PM.

Also flagging that Tim Puko from Washington Post is working on a similar story. We'll likely share the same statement, but don't think we need as much of the background.

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Friday, January 13, 2023 11:09 AM
To: Monger, Jon <Monger.Jon@epa.gov>
Cc: Carroll, Timothy <Carroll.Timothy@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: Re: NYT request

No comments from me

Sent from my iPhone

On Jan 13, 2023, at 9:47 AM, Monger, Jon <Monger.Jon@epa.gov> wrote:

Thanks Tim. Minor suggested edits attached in red line.

From: Carroll, Timothy <Carroll.Timothy@epa.gov>
Sent: Friday, January 13, 2023 10:24 AM
To: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers)

<Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Hi all – bumping this chain, thanks for the notes so far. Dropped the statement and background into the attached word document. I am aiming to get back to Lisa this afternoon, and welcome any edits or feedback.

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Carroll, Timothy
Sent: Thursday, January 12, 2023 4:30 PM
To: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Ex. 5 Deliberative Process (DP)

DRAFT/DELIBERATIVE

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Drinkard, Andrea <Drinkard.Andrea@epa.gov>
Sent: Thursday, January 12, 2023 2:25 PM
To: Carroll, Timothy <Carroll.Timothy@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Apologies all for the second email, but Janet offered the following, which is a good start for point number one so I wanted to make sure that the group had seen it.

Ex. 5 Deliberative Process (DP)

From: Drinkard, Andrea
Sent: Thursday, January 12, 2023 2:21 PM
To: Carroll, Timothy <Carroll.Timothy@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Thanks, Tim, for chatting with me. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

1. Ex. 5 Deliberative Process (DP)

2. Ex. 5 Deliberative Process (DP)

I'm adding Janet to this chain so she can keep up while she's on the road.

From: Carroll, Timothy <Carroll.Timothy@epa.gov>
Sent: Thursday, January 12, 2023 1:52 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>
Subject: RE: NYT request

Hi folks – sharing a first cut of a response to the NYT for review, including statement and background

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DRAFT/DELIBERATIVE

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TKTKTKTKTK

Ex. 5 Deliberative Process (DP)

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
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Sent: Tuesday, January 10, 2023 2:29 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>
Subject: RE: NYT request

+Jon and Andrea

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Carroll, Timothy
Sent: Tuesday, January 10, 2023 2:02 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>
Subject: FW: NYT request

Hi folks – flagging the incoming from NYT on delays in regs and criticism on what we've released. Maria

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Lisa Friedman <lisa.friedman@nytimes.com>
Sent: Tuesday, January 10, 2023 11:06 AM
To: Carroll, Timothy <Carroll.Timothy@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>
Subject: NYT request

Hi folks. Looking forward to the press call today.

I'm doing a story that I'm trying to wrap up by Friday about that status of EPA regulations. As I'm sure you've seen, the environmental community is now openly very critical of the agency, saying that big air regs are behind schedule, even behind EPA's own internal deadlines. And they also are critical of the regs that have come out -- like NAAQS -- saying that what is coming out of the agency doesn't have the ambition they'd hoped for or that's needed.

As you know I've already raised this issue of delayed regs in interviews with Administrator Regan -- and I have quotes from those conversations I can use. But if there's more you'd like to add or that he'd like to add, I'd be interested in following up.

In addition, I'm hoping you can give me some stats on staffing. The latest numbers show EPA staffing is still at its lowest level in years -- can someone walk me through what there is in the budget for hiring, and how that's proceeding?

My deadline is Friday. If you want to hop on a call and chat this afternoon I'm happy to do that.

Thanks so much,
Lisa

--
Lisa Friedman
Reporter, New York Times
(202) 862-0306 office
(202) 251-2083 cell
Twitter: @LFFriedman

<NYT Draft response JMonger edits.docx>

Message

From: Carroll, Timothy [Carroll.Timothy@epa.gov]
Sent: 1/19/2023 3:43:11 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Del Monico, Tim [DelMonico.Tim@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Michalos, Maria [Michalos.Maria@epa.gov]; Brann, Khanya (she/her/hers) [Brann.Khanya@epa.gov]; Lucey, John [Lucey.John.D@epa.gov]
Subject: Re: NYT request

Sure thing.

Statement attributable to Dan Utech, EPA Chief of Staff:
The Biden-Harris Administration has done more than any prior administration to tackle the climate crisis and deliver environmental protections for all, and we have no intention of slowing down now. We are moving forward with the urgency that the science demands.

EPA is at the center of the work to advance the Biden-Harris environmental priorities, and the Agency is moving further and faster than ever before. Despite depleted staffing levels, persistent funding challenges, and a previous administration that left the agency neglected and scientifically compromised, this Administration has finalized strong, legally durable rules to phase down super-pollutant HFCs, establish the strongest ever light-duty vehicle emissions standards, and deliver the strongest-ever national clean air standards to cut pollution from heavy-duty trucks. The Agency has also proposed strong standards to cut methane from new and existing oil and natural gas operations and develop stronger national air quality standards for soot and cross-state air pollution. Importantly, we have advanced this robust agenda all while creating good-paying jobs, lowering costs, and revitalizing American manufacturing.

We will continue to move urgently and aggressively on standards that protect people and the planet, building on the momentum from President Biden's Bipartisan Infrastructure Law and the Inflation Reduction Act. We are crafting these rules in a way that follows the best available science, follows the law, and will stand the test of time. These rules are backed up by robust and inclusive stakeholder engagement, to ensure the lived experiences of impacted communities are addressed. Soon we will be announcing proposals to address carbon emissions from new and existing power plants, strengthen standards for mobile sources of pollution, and more, to deliver significant environmental and economic benefits for all.

EPA remains committed to using all the tools available to meet the moment and advance President Biden's bold environmental agenda, which is already creating good-paying jobs, lowering costs, revitalizing American manufacturing, and putting the United States on track to reach its climate goals.

Background:
Since January 2021, the U.S. Environmental Protection Agency has taken significant steps forward in tackling the climate crisis, advancing environmental justice, protecting the health and safety of communities across the country, and restoring scientific integrity.

Tackling the Climate Crisis

- Issued the most ambitious federal greenhouse gas (GHG) emissions standards for passenger cars and light trucks ever.
- Finalized actions to establish a comprehensive program to dramatically cut the production and consumption of climate-damaging hydrofluorocarbons (HFCs) in the United States.
- Strengthening protections to sharply reduce pollution from the oil and natural gas industry – including, for the first time, reductions from existing sources nationwide.
- Worked with scientists and economists to assess the economic benefits of reducing climate pollution.

- Awarded nearly $1 billion to over 400 school districts in every single state and several Tribes and territories to purchase over 2,400 clean school buses that will accelerate the transition to zero emission vehicles, reducing harmful climate pollution.

Protecting the Health and Safety of Communities

- Finalized the strongest-ever national clean air standards to cut smog- and soot-forming emissions from heavy-duty trucks beginning with model year 2027.
- Proposed a federal "good neighbor" plan that would cut pollution from power plants and industrial sources that significantly contribute to unhealthy levels of ground-level ozone, or smog, to help state partners meet air quality health standards, saving lives and improving public health in smog-affected communities across the United States.
- Strengthened the authority of states, territories, and Tribes under the Clean Water Act to protect their vital water resources.
- Delivered significant progress and historic resources toward securing safe, reliable water for the people of Jackson, Mississippi.
- Invested $1 billion in the clean-up and restoration of the Great Lakes' most environmentally degraded sites, securing clean water and a better environment for millions of Americans in the Great Lakes region.
- $4 billion in water infrastructure funds to states, Tribes, territories, and the District of Columbia in capitalization grants under State Revolving Fund (SRF) programs.
- Proposed a regulation to ban the most common type of cancer-causing asbestos after years of delay and inaction.
- Delivered on actions under the EPA's Strategic Roadmap to confront PFAS contamination nationwide
- launching a national PFAS testing strategy,
- proposing a rule designating PFOA and PFOS as CERCLA hazardous substances,
- advancing policy and rule-making to better understand and address impacts from PFAS.
- Deployed $1 billion investment from the Bipartisan Infrastructure Law to initiate cleanup and clear the backlog of 49 previously unfunded Superfund sites and accelerate cleanup at dozens of other sites across the country and awarded $190 million for Brownfield projects.
- Taken significant action to protect communities from coal ash contamination.
- Advanced proposals to afford long term protection for Bristol Bay in Alaska.
- Released our first-ever agency-wide strategy to tackle lead contamination.
- Stopped the use of the pesticide chlorpyrifos on all food to better protect human health, particularly that of children and farmworkers.

Advancing Environmental Justice

- Established EPA's Office of Environmental Justice and External Civil Rights, further embedding environmental justice and civil rights into the Agency's DNA
- Continued the Journey to Justice tour in Puerto Rico and McDowell County, West Virginia, to engage with communities that have been overburdened by pollution for decades.
- Awarded $53 million for 132 community air pollution monitoring projects across the nation
- Leveraging aggressive enforcement authority to protect overburdened communities from pollution, resulting in increased inspections in the aftermath of the pandemic, reductions in significant noncompliance under the Clean Water Act, and aggressive actions to target the most serious water, air, land, and chemical violations that impact communities across the country.

Expected rules in 2023

Building on the success of the last two years, EPA anticipates additional action to advance the President's agenda in 2023, including:

Light-Duty and Medium-Duty Vehicles Multipollutant Rule

- NPRM Spring 2023

Heavy- Duty GHG Phase 3 Rule

- NPRM Spring 2023

GHG Standards of Performance for new EGU turbines (111b)

- NPRM Spring 2023

Emission Guidelines for existing fossil-fired EGU boilers (111d)

- NPRM Spring 2023

MATS Appropriate & Necessary Finding

- Final Rule Spring 2023

MATS Risk & Technology Review

- NPRM Spring 2023

Federal Plan Establishing Requirements for EGUs (Good Neighbor)

- Final Rule Spring 2023

Steam Electric ELG Standards

- NPRM Early 2023

Coal Combustion Residual Rule Legacy Surface Impoundments

- NPRM Summer 2023

Oil & Gas NSPS and Emissions Guidelines

- Final Rule Fall 2023

GHG Reporting Program Revisions

- Supplemental NPRM Spring 2023

Methane Waste Emissions Charge (Subpart W)

- NPRM Spring 2023

HFC Phasedown Rule for 2024 and Later Years

- Final Rule Summer 2023

Restrictions on the Use of HFCs

- Final Rule Fall 2023

Management of HFCs and Substitutes Under the AIM Act

- NPRM Fall 2023

Persistent staffing and resource challenges

The Agency has accomplished these actions protecting human health and the environment despite persistent staffing and resource challenges. The agency is doing everything it can to reverse the damage from the previous Administration, to listen to and lift up our workforce as they work to implement EPA's statutory mandate to protect human health and the environment, and to shape the agency for the next generation.

From having the lowest attrition rate in the federal government, according to a study from the Partnership for Public Service of voluntary quits and retirements, to increasing efficiencies in our hiring process, to adapting to a more flexible post-pandemic work environment, and to striving to have a diverse workforce, the agency is using every single tool in the toolbox to help address these challenges. For example, in the past two years:

- EPA has overhauled its **hiring tools and practices**, including providing increased training for hiring managers, implementing analytic tools to help drive hiring decisions, speeding up the hiring process in as many instances as possible, and using GSA's national hiring certificates and other specifical hiring authorities.

- EPA has significantly expanded **outreach efforts**to increase participation in recruitment events and to increase applicant pools. Using the hiring tool "Handshake" has resulted in more than 5,000 new candidate referrals, an increase of more than 280 percent. In addition, because of a wide range of efforts the agency is seeing 12 times as many potential candidates than we had seen two years ago.
- EPA has focused on employee **engagement and retention**, including updating its onboarding process from a one-day orientation to a 365-day employee experience, increasing workplace flexibilities including hybrid work teams, and increasing two-way communication between employees, management, and senior leadership.
- EPA has refocused and enhanced its efforts on **Diversity, Equity, Inclusion and Accessibility,** including issuing a historic DEIA Strategic Plan, forming a DEIA Executive Committee, and hiring the first-ever Senior Advisor for DEIA. Together these steps are helping the agency ensure that every employee feels seen and heard for who they are and continue to make progress toward a workforce that is truly reflective of the nation and the people we serve.

While there's still more work that needs to be done to reverse the damage from the previous administration, the agency has come a long way in past two years and will continue to make progress in the years to come.

Staffing: The EPA has approximately 3% more employees today compared to January 2021. These figures include both permanent and temporary employees, and exclude Public Health Officers, Experts, Consultants, and Advisory Committee Members. This chart reflects employees, not full-time equivalents.

EPA Employees	January 2021	January 2022	January 2023
Total	14377	14345	14844

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Thursday, January 19, 2023 10:41 AM
To: Del Monico, Tim <DelMonico.Tim@epa.gov>; Carroll, Timothy <Carroll.Timothy@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

OPA can you circulate the full statement we gave to NYT?

From: Del Monico, Tim <DelMonico.Tim@epa.gov>
Sent: Thursday, January 19, 2023 9:37 AM
To: Carroll, Timothy <Carroll.Timothy@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Could use some quick talkers to share with friends on the Hill.

From: Carroll, Timothy <Carroll.Timothy@epa.gov>
Sent: Thursday, January 19, 2023 9:30 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Hey folks – this NYT story is expected to run today, along with the similar Washington Post piece. Will share when they are up.

If folks need anything else for external response/reaction, let me know, happy to chat and help!

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Carroll, Timothy
Sent: Friday, January 13, 2023 1:48 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: RE: NYT request

Hi all – last call for edits/feedback to our NYT response. Aiming to share the attached by 3 PM.

Also flagging that Tim Puko from Washington Post is working on a similar story. We'll likely share the same statement, but don't think we need as much of the background.

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Friday, January 13, 2023 11:09 AM
To: Monger, Jon <Monger.Jon@epa.gov>
Cc: Carroll, Timothy <Carroll.Timothy@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: Re: NYT request

No comments from me

Sent from my iPhone

On Jan 13, 2023, at 9:47 AM, Monger, Jon <Monger.Jon@epa.gov> wrote:

Thanks Tim. Minor suggested edits attached in red line.

From: Carroll, Timothy <Carroll.Timothy@epa.gov>
Sent: Friday, January 13, 2023 10:24 AM
To: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
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Subject: RE: NYT request

Hi all – bumping this chain, thanks for the notes so far. Dropped the statement and background into the attached word document. I am aiming to get back to Lisa this afternoon, and welcome any edits or feedback.

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

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Sent: Thursday, January 12, 2023 4:30 PM
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Subject: RE: NYT request

Apologies all for the second email, but Janet offered the following, which is a good start for point number one so I wanted to make sure that the group had seen it.

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<Arroyo.Victoria@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>
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Subject: RE: NYT request

Thanks, Tim, for chatting with me. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

1.
2.

Ex. 5 Deliberative Process (DP)

I'm adding Janet to this chain so she can keep up while she's on the road.

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Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>
Subject: RE: NYT request

Hi folks – sharing a first cut of a response to the NYT for review, including statement and background

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DRAFT/DELIBERATIVE
Statement:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Background:

Ex. 5 Deliberative Process (DP)

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Sent: Tuesday, January 10, 2023 2:29 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>
Subject: RE: NYT request

+Jon and Andrea

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Carroll, Timothy
Sent: Tuesday, January 10, 2023 2:02 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya <Brann.Khanya@epa.gov>
Subject: FW: NYT request

Hi folks – flagging the incoming from NYT on delays in regs and criticism on what we've released. Maria

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

From: Lisa Friedman <lisa.friedman@nytimes.com>
Sent: Tuesday, January 10, 2023 11:06 AM
To: Carroll, Timothy <Carroll.Timothy@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>
Subject: NYT request

Hi folks. Looking forward to the press call today.

I'm doing a story that I'm trying to wrap up by Friday about that status of EPA regulations. As I'm sure you've seen, the environmental community is now openly very critical of the agency, saying that big air regs are behind schedule, even behind EPA's own internal deadlines. And they also are critical of the

regs that have come out -- like NAAQS -- saying that what is coming out of the agency doesn't have the ambition they'd hoped for or that's needed.

As you know I've already raised this issue of delayed regs in interviews with Administrator Regan -- and I have quotes from those conversations I can use. But if there's more you'd like to add or that he'd like to add, I'd be interested in following up.

In addition, I'm hoping you can give me some stats on staffing. The latest numbers show EPA staffing is still at its lowest level in years -- can someone walk me through what there is in the budget for hiring, and how that's proceeding?

My deadline is Friday. If you want to hop on a call and chat this afternoon I'm happy to do that.

Thanks so much,
Lisa

--
Lisa Friedman
Reporter, New York Times
(202) 862-0306 office
(202) 251-2083 cell
Twitter: @LFFriedman

<NYT Draft response JMonger edits.docx>

Message

From: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]
Sent: 1/18/2023 7:36:00 PM
To: OAR Briefings [OAR_Briefings@epa.gov]
CC: Dunkins, Robin [Dunkins.Robin@epa.gov]
Subject: AO MATERIALS FOR REVIEW, 1/23, 10:30am: Hybrid Meeting: IRA Biweekly Briefing
Attachments: Update for AO on CPRG 01-23-23.pptx; AO EPA Briefing Memo CPRG 01-17-2023.docx

Good Afternoon,

Here are the meeting materials for your review for the AO Hybrid Meeting: IRA Biweekly Briefing meeting on Monday, 1/23, at 10:30am. Please let me know if you have any questions. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Friday, January 13, 2023 9:51 AM
To: scheduling; McCabe, Janet; Utech, Dan; Hoover, Zealan; Arroyo, Victoria; Del Monico, Tim; Lucey, John; Enobakhare, Rosemary; Weaver, Susannah; Goffman, Joseph; Carbonell, Tomas; Macedonia, Jennifer; Collin, Robin; Engelman-Lado, Marianne (she/her/hers); Tejada, Matthew; Shaw, Betsy; Dunkins, Robin; Tsirigotis, Peter; Brachtl, Megan; Profeta, Timothy; Damberg, Rich; Denny, Andrea; Ashley, Jackie; Mathias, Scott; McIntosh-Kastrinsky, Rachel; Benkeser, Anna; Chang, Alice; Laverdiere, Maria; Burney, Jacob; Lamson, Amy (she/her/hers); Hassan, Zaid; AlmConfRoom-OA; Moeller, Njeri; Niebling, William (he/him/his)
Subject: Hybrid Meeting: IRA Biweekly Briefing
When: Monday, January 23, 2023 10:30 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Alm Room//; Microsoft Teams Meeting

Planned participants:

Administrator Regan
Janet McCabe
Dan Utech
Zealan Hoover
Vicki Arroyo
Tim Del Monico
John Lucey
Rosemary Enobakhare
Susannah Weaver
Joseph Goffman
Tomas Carbonell
Jennifer Macedonia
Robin Collin
Marianne Engleman-Lado
Matt Tejada
Betsy Shaw (virtual)
Robin Dunkins (virtual)

Peter Tsirigotis (virtual)
Megan Brachtl (virtual)
Tim Profeta (virtual)
Rich Damberg (virtual)
Andrea Denny (virtual)
Jackie Ashley (virtual)
Scott Mathias (virtual)
Rachel McIntosh-Kastrinsky (virtual)
Anna Benkeser (virtual)
Alice Chang (virtual)
Maria Laverdiere (in person)
Jacob Burney (virtual)
Amy Lamson (virtual)
Zaid Hassan (virtual)
Njeri Moller (in person)
William Niebling (virtual)

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Message

From: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]
Sent: 1/13/2023 7:01:00 PM
To: OAR Briefings [OAR_Briefings@epa.gov]
Subject: MEETING MATERIALS FOR DAO DUE TODAY: Hybrid Meeting: Monthly IRA Implementation Meeting -- OAR Programs
Attachments: AO EPA Briefing Memo CPRG 01-17-2023.docx; Update for DA on CPRG 01-17-23.pptx

Good Afternoon,

Here are the meeting materials for the DA IRA Implementation meeting on 1/17 at 11am. Please let me know if you have any questions. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Tuesday, January 10, 2023 9:35 AM
To: McCabe, Janet; Hyde, Courtney; Utech, Dan; Hoover, Zealan; Arroyo, Victoria; Goffman, Joseph; Carbonell, Tomas; Shaw, Betsy; Macedonia, Jennifer; Benkeser, Anna; Nunez, Alejandra; Brachtl, Megan; Profeta, Timothy; Damberg, Rich; Dunkins, Robin; Weaver, Susannah; Hamjian, Lynne; Greene, Cynthia; Denny, Andrea; Kocchi, Suzanne; Wise, Jahi
Cc: Polachek, Maggie; Monger, Jon; Drinkard, Andrea; Lamson, Amy; Niebling, William; Laverdiere, Maria; Moeller, Njeri; Fine, Philip
Subject: Hybrid Meeting: Monthly IRA Implementation Meeting -- OAR Programs
When: Tuesday, January 17, 2023 11:00 AM-11:45 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting; DCRoomWJCN3406A/DeputyAdministrator

---

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Message

From: Macedonia, Jennifer [Macedonia.Jennifer@epa.gov]
Sent: 1/19/2023 8:17:34 PM
To: OAR Briefings [OAR_Briefings@epa.gov]
Subject: FW: Hybrid Meeting: IRA Biweekly Briefing [For Janet's book]
Attachments: 2023-1-23 IRA Biweekly Meeting - Briefing Memo - OAR-OEJECR.docx; AO EPA Briefing Memo CPRG 01-17-2023.docx; Update for AO on CPRG 01-23-23_vF.pptx; E&CJ-Communities-Grant-Program_Admin. Briefing.pptx

Final aterials for 1/23 Monday 10:30AM IRA Biweekly w/Administrator.

From: Lamson, Amy (she/her/hers) <Lamson.Amy@epa.gov>
Sent: Thursday, January 19, 2023 2:51 PM
To: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>
Cc: AO_Implementation <AO_Implementation@epa.gov>; Moeller, Njeri (she/her/hers) <Moeller.Njeri@epa.gov>; Macedonia, Jennifer <Macedonia.Jennifer@epa.gov>; Engelman-Lado, Marianne (she/her/hers) <EngelmanLado.Marianne@epa.gov>
Subject: FW: Hybrid Meeting: IRA Biweekly Briefing [For Janet's book]

Forwarding the materials for Janet's book. Thanks!

From: Lamson, Amy (she/her/hers)
Sent: Thursday, January 19, 2023 2:49 PM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; AO_Implementation <AO_Implementation@epa.gov>; Macedonia, Jennifer <Macedonia.Jennifer@epa.gov>; Engelman-Lado, Marianne (she/her/hers) <EngelmanLado.Marianne@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Please see the attached materials for Monday's IRA briefing with the Administrator, which will include presentations by OAR and OEJECR. I will also share these with the Deputy Administrator's team. Thanks!

Amy Lamson
Special Assistant for Water and Infrastructure
Office of the Administrator
U.S. EPA
Desk: 202-564-3949
EPA cell: 202-880-4261

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Friday, January 13, 2023 9:12 AM
To: Hoover, Zealan <Hoover.Zealan@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Lamson, Amy (she/her/hers) <Lamson.Amy@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Great, thanks Zealan.

Hi Amy - Please have materials to Aaron by Thursday, 1/19 at 3PM.

Thanks!
Michelle

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Friday, January 13, 2023 9:04 AM
To: Meza, Michelle <Meza.Michelle@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Lamson, Amy (she/her/hers) <Lamson.Amy@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Good morning: Here is an updated manifest for the 1/23 IRA Biweekly Briefing. I will be out of the office next week so Amy Lamson will coordinate submission of materials to the book. Thanks!

In-person:
Janet McCabe
Dan Utech
Zealan Hoover
Vicki Arroyo
Tim Del Monico
John Lucey
Rosemary Enobakhare
Susannah Weaver
Joseph Goffman
Tomas Carbonell
Jennifer Macedonia
Robin Collin
Marianne Engleman-Lado
Matt Tejada

Virtual:
Betsy Shaw (virtual)
Robin Dunkins (virtual)
Peter Tsirigotis (virtual)
Megan Brachtl (virtual)
Tim Profeta (virtual)
Rich Damberg (virtual)
Andrea Denny (virtual)
Jackie Ashley (virtual)
Scott Mathias (virtual)
Rachel McIntosh-Kastrinsky (virtual)
Anna Benkeser (virtual)
Alice Chang (virtual)
Maria Laverdiere (virtual)
Jacob Burney (virtual)
Amy Lamson (virtual)
Zaid Hassan (virtual)

From: Meza, Michelle <Meza.Michelle@epa.gov>
Sent: Thursday, January 12, 2023 11:08 AM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>

Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Hi Zealan - Just noticed your last email on this. Standing by for the new manifest. Thanks!

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Meza, Michelle
Sent: Thursday, January 12, 2023 11:06 AM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Participants added.

Best,
Michelle

Michelle Meza
Scheduler - Office of the Administrator
U.S. Environmental Protection Agency
Cell: (202) 209-4014

From: Dickerson, Aaron <dickerson.aaron@epa.gov>
Sent: Thursday, January 12, 2023 10:00 AM
To: Hoover, Zealan <Hoover.Zealan@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Thanks Zealan. We will add the participants.

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Thursday, January 12, 2023 9:59 AM
To: Dickerson, Aaron <dickerson.aaron@epa.gov>
Cc: Lance, Kathleen <Lance.Kathleen@epa.gov>
Subject: RE: Hybrid Meeting: IRA Biweekly Briefing

Aaron – Please see below for the manifest for this meeting on January 23. Dan Utech will be the POC for materials. Thanks!

Planned participants:
-Administrator Regan
-Dan Utech
-Janet McCabe
-Jahi Wise
-Zealan Hoover
-Susannah Weaver
-Rachel Zuckerman
-Amy Lamson

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Friday, December 30, 2022 8:28 AM
To: scheduling; Utech, Dan; Hoover, Zealan; McCabe, Janet
Subject: Hybrid Meeting: IRA Biweekly Briefing
When: Monday, January 23, 2023 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

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Message

From: Arroyo, Victoria [Arroyo.Victoria@epa.gov]
Sent: 1/24/2023 1:21:07 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Carroll, Timothy [Carroll.Timothy@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Del Monico, Tim [DelMonico.Tim@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]; Cortez Russell, Loni [Russell.Loni@epa.gov]; Michalos, Maria [Michalos.Maria@epa.gov]; Brann, Khanya (she/her/hers) [Brann.Khanya@epa.gov]; Lucey, John [Lucey.John.D@epa.gov]
Subject: Re: NY Times: Depleted Under Trump, a 'Traumatized' E.P.A. Struggles With Its Mission

Thanks, Tim. I think it's Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

efforts!
Vicki

Sent from my iPhone

On Jan 23, 2023, at 7:29 PM, McCabe, Janet <McCabe.Janet@epa.gov> wrote:

I agree too. There's always more than the stories tell.

Sent from my iPhone

On Jan 23, 2023, at 6:31 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

Agree, Tim, and you and lot of people on this chain put a ton of effort into being responsive to Lisa while getting important information out. Thank you.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Carroll, Timothy <Carroll.Timothy@epa.gov>
Sent: Monday, January 23, 2023 6:24 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Del Monico, Tim <DelMonico.Tim@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Michalos, Maria <Michalos.Maria@epa.gov>; Brann, Khanya (she/her/hers) <Brann.Khanya@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Subject: NY Times: Depleted Under Trump, a 'Traumatized' E.P.A. Struggles With Its Mission

Hi all – NYT story just dropped. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Happy to chat more if folks have concerns or questions.

Depleted Under Trump, a 'Traumatized' E.P.A. Struggles With Its Mission

Despite an injection of funding, the agency still has not recovered from an exodus of scientists and policy experts, both insiders and critics say.

By Lisa Friedman Jan. 23, 2023Updated 5:27 p.m. ET

WASHINGTON — The nation's top environmental agency is still reeling from the exodus of more than 1,200 scientists and policy experts during the Trump administration. The chemicals chief said her staff can't keep up with a mounting workload. The enforcement unit is prosecuting fewer polluters than at any time in the past two decades.

And now this: the stressed-out, stretched-thin Environmental Protection Agency is scrambling to write about a half dozen highly complex rules and regulations that are central to President Biden's climate goals.

The new rules have to be enacted within the next 18 months — lightning speed in the regulatory world — or they could be overturned by a new Congress or administration.

The regulations are already delayed months past E.P.A.'s own self-imposed deadlines, raising concerns from supporters in Congress and environmental groups. "It's very fair to say we are not where we hoped we'd be," said Miles Keogh, executive director of the National Association of Clean Air Agencies, which represents most state and local air regulators.
As staffing at the E.P.A. thinned out, the workload only increased, both the agency and its critics say.

Career employees are being "worked to death," said Betsy Southerland, a former top E.P.A. scientist. "They're under the greatest pressure they've ever been."

Biden administration officials insist the agency has delivered more environmental protections than any previous presidency and listed dozens of new policies, including the creation of a high-level office focused for the first time on addressing racial disparities when it comes to environmental hazards.
The agency's administrator, Michael S. Regan, has promised that new regulations being written by his staff now will be made public by spring. Agency officials said that the E.P.A. has stepped up its recruitment efforts and has purchased software that has helped it identify more potential job candidates, particularly from universities.

"The agency is moving further and faster than ever before," Dan Utech, Mr. Regan's chief of staff, said in a statement. He added that accomplishments had come "despite depleted staffing levels, persistent funding challenges and a previous administration that left the agency neglected and scientifically compromised."

The E.P.A. is at an unusual juncture. The 2021 bipartisan infrastructure law and the climate law enacted last year have begun to pump $90 billion into the agency over the next 10 years for climate projects like $1.5 billion for new technologies to monitor and reduce methane emissions from oil and gas wells, $5 billion for states to purchase low-emission school buses and $3 billion to cut pollution at ports. For the first time, the E.P.A. has "a little bit of walking-around money," Mr. Regan joked to staff at a recent meeting.

But experts said they worry the E.P.A.'s regulatory and enforcement work is taking a back seat to issuing grants.

"E.P.A. is a regulatory agency, and I worry the huge piles of money they now have to administer and manage could end up obscuring the regulatory work the statutes say they have to do," said Eric Schaeffer, executive director of the Environmental Integrity Project, a watchdog group.

And time is running out.

Mr. Biden wants to cut United States greenhouse gas emissions roughly in half this decade in order to avoid the most severe climate disruptions. Analysts say that even with the new climate law, the president can't achieve his goal without new regulations designed to cut carbon dioxide and other pollutants from power plants, cars and trucks.

The process from proposing a regulation to enacting it can take months, and the current delays may mean that some rules are not completed until next year. Under the Congressional Review Act, lawmakers can repeal any regulation within 60 legislative days of being finalized with a simple majority vote. So any final rule issued in late 2024 could be repealed by Republicans if they maintain control of the House and pick up seats in the Senate in the November 2024 elections.

Moreover, Biden administration climate rules are also likely to face legal challenges. If a new administration is elected in 2024, it might opt not to defend the rules in court.

A recent report card from Evergreen, an environmental group, found the E.P.A. was behind its own deadlines on nine key environmental regulations, including limits on power plant emissions of mercury and other toxic substances, ozone standards, and curtailing the storage of coal ash to avoid spills and contamination. Most worrisome, climate advocates said, is that the agency has yet to propose rules to limit greenhouse gas emissions from new gas-fired power plants and existing coal and gas plants — measures that energy analysts say will be necessary to eliminate fossil fuels from the electricity sector by 2035 as Mr. Biden has pledged to do.

In a recent interview, Mr. Regan said his agency has recently been reassessing its regulatory plans. The millions of dollars now available through the climate law to make it cheaper and easier for utilities and automobile manufacturers to move away from fossil fuels has led the agency to consider whether it could impose more stringent emissions goals than initially conceived, he said. That would move the power and transportation sectors of the economy even faster away from fossil fuels. He said developing the legal and economic justification for such regulations would take time but was nearing completion.

"This spring, you're going to see a number of actions taken by E.P.A." Mr. Regan said.

Despite the billions earmarked for climate programs, E.P. A. remains underfunded and understaffed when it comes to its other obligations, including enforcing environmental laws and evaluating chemicals to ensure they don't pose an unreasonable risk to human health or the environment.

The nonpartisan Environmental Integrity Project recently found that federal environmental enforcement was slipping under Mr. Biden. E.P.A.'s civil cases against polluters hit a two-decade low in 2022, with 72 such enforcement cases closed in court. That's fewer than during the Trump administration, which bristled against restrictions on industry yet closed an average of 94 enforcement cases per year. The Obama administration averaged 210 per year, the report found. E.P.A. officials said they were focused on protecting heavily polluted communities by increasing inspections and targeting the most serious violations.

Industries regulated by the E.P.A. are also frustrated, saying the agency is taking too long to determine whether new and existing chemicals pose an unreasonable risk to the environment or human health.
The American Chemistry Council, which represents companies like Dow, Dupont and ExxonMobil Chemical, is frustrated by "constant delays and lack of transparency in how resources are being deployed," according to a statement from Kimberly Wise White, vice president of regulatory and scientific affairs at the trade group.

Michal Freedhoff, who leads the E.P.A.'s chemical unit, told Congress recently that the office of chemical safety would fall short of its obligations and miss many "significant statutory deadlines." She blamed the fact that after a 2016 law significantly increased the agency's duties, the E.P.A. under the Trump administration never sought the resources from Congress that were required to perform the work.

In fact, Mr. Trump tried each year to slash the E.P.A. budget by at least 30 percent. Highly skilled scientists and other experts left the agency as the Trump administration dismantled science advisory panels, disregarded scientific evidence and weakened protections against pollution.

"They beat down the E.P.A. work force, a lot of people left dispirited," said Senator Tom Carper, Democrat of Delaware and chairman of the Committee on Environment and Public Works, which oversees the E.P.A.

The result is that the E.P.A.'s chemical safety office is way behind, Ms. Freedhoff told Congress. Attracting and retaining staff has been difficult because of the heavy workload, she said.

Mr. Carper said he was "impatient," particularly with the regulatory delays, and had expressed that to Mr. Regan personally.
The E.P.A. is hiring and, in the past two years, has increased its payroll by 3 percent, up to 14,844 employees. But that has brought total staffing levels to slightly more than when Ronald Reagan was president.

Staffing at the E.P.A. peaked in 2004 during the George W. Bush administration, when there were 17,611 employees, according to the agency. Those levels ebbed and flowed slightly, but began to take a sharp dip during the Obama administration amid Republican control of the House and Senate.

When Mr. Trump entered the White House, the E.P.A. had 15,408 employees. The following year it dropped to 14,172 employees, a level that stood more or less steady until the Biden administration.

It was only last month that the agency received its first significant budget increase in years, an additional $576 million, for enforcement and compliance, as well as clean air, water and toxic chemical programs.

Max Stier, the head of the Partnership for Public Service, a nonpartisan organization that seeks to make government more effective, said the E.P.A. faced a "consequential hurdle" to both accomplishing the long list of rules that Mr. Biden has promised and to expanding further to make sure money from the new climate law gets spent effectively.

"You have an organization that was at some level traumatized to begin with, that was facing difficulties created over many, many years of divestment and now you have a new set of requirements that are going to call for new capabilities," he said. "They're going to have to build up their strength, and that does not happen overnight."

Tim Carroll (he/him)
Press Secretary
Environmental Protection Agency
202-384-7510 (mobile)
Twitter: @EPAPressOffice

Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 3/7/2023 12:39:24 AM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: RE: Deputy's Request for Final Draft of DOE MOU

That should be ok. I'm about to pack up Ex. 6 Personal Privacy (PP), but I should be done with all that by 9. I'll call you, or you call me, whoever gets to it first.

Thanks, Joe

janet

Please note that I may have sent this note outside regular work hours. If you receive this email outside of your normal working hours, please know that I do not expect a response until you are back at work during your normal hours.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Monday, March 6, 2023 7:34 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Subject: Re: Deputy's Request for Final Draft of DOE MOU

How is 9 this evening?

Sent from my iPhone

> On Mar 6, 2023, at 6:59 PM, McCabe, Janet <McCabe.Janet@epa.gov> wrote:
>
> Thanks for asking--We can chat. Also, I have 3 other things to mention to you. Two of them might lead to other meetings with others in OAR, but I wanted to let you know what they are first.
>
> Can we talk later tonight or tomorrow sometime?
>
> Janet
>
> *Please note that I may have sent this note outside regular work hours. If you receive this email outside of your normal working hours, please know that I do not expect a response until you are back at work during your normal hours.*
>
> ---
>
> **From:** Goffman, Joseph <Goffman.Joseph@epa.gov>
> **Sent:** Monday, March 6, 2023 12:47 PM
> **To:** McCabe, Janet <McCabe.Janet@epa.gov>
> **Subject:** FW: Deputy's Request for Final Draft of DOE MOU
> **Importance:** High
>
> Been meaning to ask you this question for months and months, and this request reminds me for the

Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Campbell, Ann <Campbell.Ann@epa.gov>
Sent: Monday, March 6, 2023 12:28 PM
To: Carbonell, Tomas <Carbonell.Tomas@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: Deputy's Request for Final Draft of DOE MOU
Importance: High

The Deputy has requested a copy of (or to be copied on) the final draft of the MOU. I have attached it here. Would you like for me to send it forward to her?

Ann (Campbell) Ferrio
Chief of Staff
EPA, Office of Air & Radiation
Office: (202)566-1370

APPROVED BY: Tim Del Monico

EVENT MEMO
March 17, 2023

MEMORANDUM FOR THE ADMINISTRATOR

FROM:	Tim Del Monico, OCIR//Ashley Morgan, OCIR
CC:	Dan Utech, AO//John Lucey, OCIR//Joe Goffman, OAR
SUBJECT:	Meeting with Senator Manchin (D-WV)
EVENT DATE:	Tuesday, March 21, 2023
TIME:	2:45 PM – 3:15 PM EDT
LOCATION:	306 Hart Senate Office Building
STAFFING:	Tim Del Monico, OCIR; Ashley Morgan, OCIR

STATEMENT OF PURPOSE

YOU are scheduled to meet with Senator Manchin on Tuesday, March 21, 2023, at 2:45PM in his Washington, DC office. This meeting follows a phone call you had with Senator Manchin last week.

The Senator raised he would like to discuss coal ash plants, West Virginia's class VI well primacy, and the impact of the Good Neighbor rule on West Virginia. Senator Manchin has also expressed concerns with the impacts of EPA's regulatory agenda on the coal industry.

Team OCIR has provided his staff with information on these items, but this meeting will provide an opportunity to discuss the Senator's topics of interest as well as working to establish a clear line of communication with the Senator and his team.

LIKELY TOPICS AND TALKING POINTS

Ex. 5 Deliberative Process (DP)

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- To summarize specific next steps:

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ED_014197_00001866-00008

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

ED_014197_00001866-00009

Ex. 5 Deliberative Process (DP)

ED_014197_00001866-00010

BIOGRAPHY

Senator Joe Manchin (D-WV)

U.S. Senator Joe Manchin (D-W.Va.) was sworn into the United States Senate on November 15, 2010. Senator Manchin currently serves as the Chairman of the Senate Energy and Natural Resources Committee, and also serves on the Senate Committee on Appropriations, the Senate Committee on Armed Services, and the Senate Committee on Veterans' Affairs. Prior to the Senate, Sen. Manchin was Governor of West Virginia from 2005 to 2010 and was the state's Secretary of State from 2001 to 2005 and served in the West Virginia Legislature from 1982 to 1986.

Born and raised in the small coal mining town of Farmington, W.Va., Sen. Manchin grew up learning the values that all West Virginians share — family, common sense, fairness and hard work. Senator Manchin is strongly committed to developing a balanced national energy plan that utilizes all of our resources and recognizes that fossil fuels will be a vital part of our energy mix for decades to come. He believes that a balanced, commonsense approach that considers the needs of our environment and the demands of our economy, can and must be developed if we are to achieve energy independence within this generation.

Senator Manchin is an avid pilot, outdoorsman, hunter, angler and motorcyclist. He has been married for more than four decades to the former Gayle Conelly of Beckley. They have three children: Heather, Joseph IV and Brooke, and are the proud grandparents of Joseph V, Sophie, Kelsey, Madeline, Chloe, Jack, Carly, Vivian, Beaux and Knox.

ED_014197_00001866-00011

Message

From: Morgan, Ashley [Morgan.Ashley.M@epa.gov]
Sent: 3/27/2023 5:54:22 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Del Monico, Tim [DelMonico.Tim@epa.gov]; Lucey, John [Lucey.John.D@epa.gov]; Chen, Royce (he/him/his) [Chen.Royce@epa.gov]; Cope, Grant [Cope.Grant@epa.gov]; Prieto, Jeffrey (he/him/his) [Prieto.Jeffrey@epa.gov]; Sorgente, Natalia (she/her/hers) [Sorgente.Natalia@epa.gov]; Amin, Faisal [Amin.Faisal@epa.gov]; Terris, Carol [Terris.Carol@epa.gov]; Walsh, Ed [Walsh.Ed@epa.gov]; Michalos, Maria [Michalos.Maria@epa.gov]; Bascomb, Desiree [Bascomb.Desiree@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Niebling, William (he/him/his) [Niebling.William@epa.gov]; Freedhoff, Michal [Freedhoff.Michal@epa.gov]; Fox, Radhika [Fox.Radhika@epa.gov]; AlmConfRoom-OA [AlmConfRoomOA@epa.gov]; Carroll, Timothy [Carroll.Timothy@epa.gov]
CC: Hoover, Zealan [Hoover.Zealan@epa.gov]; Schafer, Zach [Schafer.Zach@epa.gov]
Subject: RE: Hybrid Meeting: HAC Prep Session 2
Attachments: 2.02 - Member Memos - Democrats.docx; 2.01 - Member Memos - Republicans.docx; 3.01 - Hot Topics.docx

Attached here are the documents we are reviewing.

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Thursday, March 23, 2023 9:08 AM
To: scheduling; McCabe, Janet; Monger, Jon; Utech, Dan; Del Monico, Tim; Morgan, Ashley; Lucey, John; Chen, Royce (he/him/his); Cope, Grant; Prieto, Jeffrey (he/him/his); Sorgente, Natalia (she/her/hers); Amin, Faisal; Terris, Carol; Walsh, Ed; Michalos, Maria; Bascomb, Desiree; Goffman, Joseph; Niebling, William (he/him/his); Freedhoff, Michal; Fox, Radhika; AlmConfRoom-OA; Carroll, Timothy
Cc: Hoover, Zealan; Schafer, Zach
Subject: Hybrid Meeting: HAC Prep Session 2
When: Monday, March 27, 2023 1:30 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Alm Room//Microsoft Teams meeting

Planned participants:

-Administrator Regan
-Janet McCabe or Jon Monger
-Tim Del Monico, OCIR
-Ashley Morgan, OCIR
-John Lucey, OCIR
-Royce Chen, OCIR
-Dan Utech, AO
-Grant Cope, AO
-Jeff Prieto or Natalia Sorgente, OGC
-Faisal Amin, OCFO
-Carol Terris, OFCO
-Ed Walsh, OCFO
-Maria Michalos, OPA
-Desiree Bascomb, OPA
-Joe Goffman or William Niebling, OAR
-Radhika Foxx or designee, OW
-Michal Freedhoff or designee, OCSPP
-Zealan Hoover, AO

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Message

From: Morgan, Ashley [Morgan.Ashley.M@epa.gov]
Sent: 3/21/2023 2:05:26 PM
To: Utech, Dan [Utech.Dan@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Del Monico, Tim [DelMonico.Tim@epa.gov]; Lucey, John [Lucey.John.D@epa.gov]; Chen, Royce (he/him/his) [Chen.Royce@epa.gov]; Cope, Grant [Cope.Grant@epa.gov]; Amin, Faisal [Amin.Faisal@epa.gov]; Terris, Carol [Terris.Carol@epa.gov]; Sorgente, Natalia (she/her/hers) [Sorgente.Natalia@epa.gov]; Michalos, Maria [Michalos.Maria@epa.gov]; Bascomb, Desiree [Bascomb.Desiree@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Niebling, William (he/him/his) [Niebling.William@epa.gov]; Freedhoff, Michal [Freedhoff.Michal@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Monger, Jon [Monger.Jon@epa.gov]; AlmConfRoom-OA [AlmConfRoomOA@epa.gov]; Schafer, Zach [Schafer.Zach@epa.gov]; Engelman-Lado, Marianne (she/her/hers) [EngelmanLado.Marianne@epa.gov]
Subject: RE: Hybrid Meeting: EPW Prep Session 3
Attachments: HOT TOPICS COMBINED 03 21 2023.pdf; 2.03 EPW Reps Bios for 2023 03 22 Hearing.docx; 2.02 EPW Dems Memo for 2023 03 22 Hearing - Copy.docx

Attached are materials for today's prep.

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Tuesday, March 7, 2023 9:19 AM
To: scheduling; Utech, Dan; McCabe, Janet; Del Monico, Tim; Morgan, Ashley; Lucey, John; Chen, Royce (he/him/his); Cope, Grant; Amin, Faisal; Terris, Carol; Sorgente, Natalia (she/her/hers); Michalos, Maria; Bascomb, Desiree; Goffman, Joseph; Niebling, William (he/him/his); Freedhoff, Michal; Hoover, Zealan; Monger, Jon; AlmConfRoom-OA; Schafer, Zach; Engelman-Lado, Marianne (she/her/hers)
Subject: Hybrid Meeting: EPW Prep Session 3
When: Tuesday, March 21, 2023 10:30 AM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Alm Room//Microsoft Teams Meeting

Planned participants:

-Administrator Regan
-Janet McCabe, AO
-Jon Monger, AO
-Tim Del Monico, OCIR
-Ashley Morgan, OCIR
-John Lucey, OCIR
-Royce Chen, OCIR
-Dan Utech, AO
-Grant Cope, AO
-Natalia Sorgente, OGC
-Faisal Amin, OCFO
-Carol Terris, OFCO
-Maria Michalos, OPA
-Desiree Bascomb, OPA
-Joe Goffman or William Niebling, OAR
-Radhika Foxx or designee, OW
-Michal Freedhoff or designee, OCSPP
-Zealan Hoover, AO

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Phone Conference ID: Ex. 6 Personal Privacy (PP)

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Message

From: Hoover, Zealan [Hoover.Zealan@epa.gov]
Sent: 11/1/2022 1:35:37 AM
To: Utech, Dan [Utech.Dan@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]; Sorgente, Natalia [Sorgente.Natalia@epa.gov]; Zuckerman, Rachel [Zuckerman.Rachel@epa.gov]
Subject: GGRF Updates

Good evening,

Dan is going to pull down the 5:30-6:15 GGRF check-ins scheduled for this week and next week. Our major updates are on stakeholder engagement and hiring:

Ex. 5 Deliberative Process (DP)

Stakeholder Meetings Scheduled:

- **State Green Banks:** Nov. 1 (2:00pm-2:45pm)
- **Public Listening Session:** Nov. 1 (7:00pm-9:00pm)
- **Nonprofit Green Banks:** Nov. 3 (11:00am - 11:45am)
- **Labor:** Nov. 3 (12-12:45pm)
- **Public Listening Session:** Nov. 9 (7:00pm-9:00pm)
- **NEJAC SteerCo:** Nov. 10 (time TBD) – brief introduction to GGRF in prep for in-person meeting
- **Advocacy Groups and Think Tanks:** Nov. 15 (3:30-4:15pm)
- **Tribes:** Will be part of IRA tribal consultation that's being planned. Webinar scheduled Nov. 15 (2:30-4:00pm)
- **Community Financial Institutions:** Nov. 18 (10:30-11:15am)
- **LGAC:** Nov. 18 (2:00-4:00pm)
- **NEJAC in-person public meeting:** Nov. 30 (10:30-11:30am) *will require travel to Old Town, Alexandria*
- **WHEJAC:** Upcoming in-person meeting slated for Nov. 30 – Dec. 1, details to be confirmed *will require travel to Old Town, Alexandria*
- **Governors (U.S. Climate Alliance)** Dec. 1 (11:00-11:45am)
- **Governors and States (NGA and National Conference of State Legislatures)** Dec. 1 (12:00-12:45pm)
- **States (ECOS, NACAA, AAPCA, NASEO, and NARUC):** Dec. 2 (11:00-11:45am)

-----Original Appointment-----
From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 8, 2022 5:58 PM

To: Utech, Dan; Cassady, Alison; Hoover, Zealan; Collin, Robin; Giles, Cynthia; Profeta, Timothy; Alejandra Nunez (Nunez.Alejandra@epa.gov); Arroyo, Victoria; McCabe, Janet; Weaver, Susannah
Cc: Goffman, Joseph; Atkinson, Emily; Willis, Sharnett; Dickerson, Aaron; Fine, Philip; Sorgente, Natalia
Subject: Discussion
When: Tuesday, November 1, 2022 5:30 PM-6:15 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Team – I'd like to convene this group Tuesday at 5:30 to have an initial AO/OAR discussion regarding the GHG reduction fund included in the Senate-passed IRA. To facilitate that discussion, I'm attaching a set of slides. I'd like to devote most of tomorrow's discussion to slide 3, which is a draft list of near-term implementation actions.

There is understandably a great deal of interest in and enthusiasm about this program! Over time many people at EPA will be involved in making this a success. But for this initial conversation I'd like to keep the manifest manageable. So please don't forward the invitation. If there is someone who you think is essential that I have omitted, please email me separately.

Thanks, and I look forward to tomorrow's discussion.

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Message

From: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]
Sent: 11/16/2022 7:03:03 PM
To: OAR Briefings [OAR_Briefings@epa.gov]
CC: Dunkins, Robin [Dunkins.Robin@epa.gov]
Subject: RE: Hybrid Meeting: Option Selection: Mercury and Air Toxics
Attachments: MATS RTR Options Selection_AO 11.21.22.pptx; MATS RTR Options Selection Decision Memo_AO 11.21.22.docx

Good Afternoon,

Here are the final materials for the AO MATS RTR Option Selection on 11/21. Please let me know if you have any questions. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Wednesday, November 16, 2022 12:32 PM
To: scheduling; Goffman.joesph@epa.gov; McCabe, Janet; Carbonell, Tomas; Giles, Cynthia; Campbell, Ann; Hooper, Daniel; Tsirigotis, Peter; Dunkins, Robin; Culligan, Kevin; Lassiter, Penny; Sasser, Erika; Cozzie, David; Hutson, Nick; Benish, Sarah; King, Melanie; Dolwick, Pat; Macpherson, Alex; Caparoso, Jennifer; Pekar.zach@epa.gov; Wayland, Robertj; Weatherhead, Darryl; Pfohl, Marisa; Grundler.christoper@epa.gov; Birnbaum, Rona; Stenhouse, Jeb; Eschmann, Erich; Corcoran, Kate; Fann, Neal; Ashley, Jackie; Profeta, Timothy; Parker, Barrett; Adamantiades, Misha; McLamb, Marguerite; Isnard, Julien; Lessard, Patrick; Topham, Nathan; Shrager.brain@epa.gov; Iadinisi.joseph@epa.gov; McIntosh-Kastrinsky, Rachel; Grumet, Stephanie; Prieto, Jeffrey; Hoffer, Melissa; Srinivasan.gautham@epa.gov; Marks, Matthew; Anderson, Lea; McNerney, Matthew; Weaver.susan@epa.gov; Arroyo, Victoria; Evans, DavidA; Schillo, Bruce; Nagelhout, Peter; Gwinn, Maureen (she/her/hers); Cuje, Jace; Ryan, Jeff; Segal, Deborah; Kopylev, Leonid; Starfield, Larry; Ayres, Sara; Argentieri, Sabrina
Subject: Hybrid Meeting: Option Selection: Mercury and Air Toxics
When: Monday, November 21, 2022 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: RTP EPA Office // Microsoft Teams meeting

Planned participants:

Administrator Regan
Janet McCabe
Joseph Goffman
Tomás Carbonell
Cynthia Giles
Ann Campbell
Daniel Hooper
Peter Tsirigotis
Robin Dunkins
Kevin Culligan
Penny Lassiter
Erika Sasser
David Cozzie

Nick Hutson
Sarah Benish
Melanie King
Pat Dolwick
Alex Macpherson
Jennifer Caparoso
Zach Pekar
Robert J. Wayland
Darryl Weatherhead
Marisa Pfohl
Christopher Grundler
Rona Birnbaum
Jeb Stenhouse
Erich Eschmann
Katherine Corcoran
Neal Fann
Jackie Ashley
Timothy Profeta
Barrett Parker
Mikhail Adamantiades
Marguerite McLamb
Julien Isnard
Patrick Lessard
Nathan Topham
Brian Shrager
Joseph Iadonisi
Rachel McIntosh-Kastrinsky
Stephanie Grumet
Jeffrey Prieto
Melissa Hoffer
Gautham Srinivasan
Matthew Marks
Lea Anderson
Matthew McNerney
Susannah Weaver
Victoria Arroyo
David A. Evans
Bruce Schillo
Peter Nagelhout
Maureen Gwinn
Jace Cuje
Jeff Ryan
Deborah Segal
Leonid Kopylev
Lawrence Starfield
Sara Ayres
Sabrina Argentieri

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Message

From: Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Sent: 11/17/2022 3:20:34 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]
CC: Weaver, Susannah [Weaver.Susannah@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
Subject: RE: EFAB update

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We discussed all these issues extensively with Ed Chu, who has been providing guidance to everyone who is involved in this charge.
Thanks.

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Monday, October 3, 2022 10:39 PM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Cc: Weaver, Susannah <Weaver.Susannah@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: EFAB update

I think we should talk about this.

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Monday, October 3, 2022 4:58 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Cc: Weaver, Susannah <Weaver.Susannah@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: EFAB update

Hi all,

We have crafted an initial draft of charge questions for EFAB. We will share it with the White House today for review, and then proceed to engage in substantive discussions with the workgroup.

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Please let us know if you have any questions.

Thanks.

Message

From: McIntosh-Kastrinsky, Rachel [McIntoshKastrinsky.Rachel@epa.gov]
Sent: 11/17/2022 2:04:11 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Carbonell, Tomas [Carbonell.Tomas@epa.gov]; OAR Briefings [OAR_Briefings@epa.gov]
CC: Dunkins, Robin [Dunkins.Robin@epa.gov]
Subject: RE: Hybrid Meeting: Option Selection: Mercury and Air Toxics

Good Morning,

Thank you both. I will let the team know.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Wednesday, November 16, 2022 6:31 PM
To: Carbonell, Tomas <Carbonell.Tomas@epa.gov>; McIntosh-Kastrinsky, Rachel <McIntoshKastrinsky.Rachel@epa.gov>; OAR Briefings <OAR_Briefings@epa.gov>
Cc: Dunkins, Robin <Dunkins.Robin@epa.gov>
Subject: RE: Hybrid Meeting: Option Selection: Mercury and Air Toxics

And I put in my two cents yesterday. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Carbonell, Tomas <Carbonell.Tomas@epa.gov>
Sent: Wednesday, November 16, 2022 6:29 PM
To: McIntosh-Kastrinsky, Rachel <McIntoshKastrinsky.Rachel@epa.gov>; OAR Briefings <OAR_Briefings@epa.gov>
Cc: Dunkins, Robin <Dunkins.Robin@epa.gov>
Subject: RE: Hybrid Meeting: Option Selection: Mercury and Air Toxics

Thanks Rachel. These materials look good to me. Best,

Tomás

From: McIntosh-Kastrinsky, Rachel <McIntoshKastrinsky.Rachel@epa.gov>
Sent: Wednesday, November 16, 2022 2:03 PM
To: OAR Briefings <OAR_Briefings@epa.gov>
Cc: Dunkins, Robin <Dunkins.Robin@epa.gov>
Subject: RE: Hybrid Meeting: Option Selection: Mercury and Air Toxics

Good Afternoon,

Here are the final materials for the AO MATS RTR Option Selection on 11/21. Please let me know if you have any questions. Thank you.

Rachel McIntosh-Kastrinsky
OAQPS Special Assistant
Office of Air and Radiation
U.S. Environmental Protection Agency
(919) 541-5647
Pronouns: she, her, hers

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Wednesday, November 16, 2022 12:32 PM
To: scheduling; Goffman.joesph@epa.gov; McCabe, Janet; Carbonell, Tomas; Giles, Cynthia; Campbell, Ann; Hooper, Daniel; Tsirigotis, Peter; Dunkins, Robin; Culligan, Kevin; Lassiter, Penny; Sasser, Erika; Cozzie, David; Hutson, Nick; Benish, Sarah; King, Melanie; Dolwick, Pat; Macpherson, Alex; Caparoso, Jennifer; Pekar.zach@epa.gov; Wayland, Robertj; Weatherhead, Darryl; Pfohl, Marisa; Grundler.christoper@epa.gov; Birnbaum, Rona; Stenhouse, Jeb; Eschmann, Erich; Corcoran, Kate; Fann, Neal; Ashley, Jackie; Profeta, Timothy; Parker, Barrett; Adamantiades, Misha; McLamb, Marguerite; Isnard, Julien; Lessard, Patrick; Topham, Nathan; Shrager.brain@epa.gov; ladinisi.joseph@epa.gov; McIntosh-Kastrinsky, Rachel; Grumet, Stephanie; Prieto, Jeffrey; Hoffer, Melissa; Srinivasan.gautham@epa.gov; Marks, Matthew; Anderson, Lea; McNerney, Matthew; Weaver.susan@epa.gov; Arroyo, Victoria; Evans, DavidA; Schillo, Bruce; Nagelhout, Peter; Gwinn, Maureen (she/her/hers); Cuje, Jace; Ryan, Jeff; Segal, Deborah; Kopylev, Leonid; Starfield, Larry; Ayres, Sara; Argentieri, Sabrina
Subject: Hybrid Meeting: Option Selection: Mercury and Air Toxics
When: Monday, November 21, 2022 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: RTP EPA Office // Microsoft Teams meeting

Planned participants:

Administrator Regan
Janet McCabe
Joseph Goffman
Tomás Carbonell
Cynthia Giles
Ann Campbell
Daniel Hooper
Peter Tsirigotis
Robin Dunkins
Kevin Culligan
Penny Lassiter
Erika Sasser
David Cozzie
Nick Hutson
Sarah Benish
Melanie King
Pat Dolwick
Alex Macpherson
Jennifer Caparoso
Zach Pekar
Robert J. Wayland
Darryl Weatherhead
Marisa Pfohl
Christopher Grundler
Rona Birnbaum
Jeb Stenhouse
Erich Eschmann

Katherine Corcoran
Neal Fann
Jackie Ashley
Timothy Profeta
Barrett Parker
Mikhail Adamantiades
Marguerite McLamb
Julien Isnard
Patrick Lessard
Nathan Topham
Brian Shrager
Joseph Iadonisi
Rachel McIntosh-Kastrinsky
Stephanie Grumet
Jeffrey Prieto
Melissa Hoffer
Gautham Srinivasan
Matthew Marks
Lea Anderson
Matthew McNerney
Susannah Weaver
Victoria Arroyo
David A. Evans
Bruce Schillo
Peter Nagelhout
Maureen Gwinn
Jace Cuje
Jeff Ryan
Deborah Segal
Leonid Kopylev
Lawrence Starfield
Sara Ayres
Sabrina Argentieri

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sip:teams@video.epa.gov
Video Conference ID: Ex. 6 Personal Privacy (PP)
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Message

From: Giles, Cynthia [Giles.Cynthia@epa.gov]
Sent: 11/22/2022 4:42:06 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Yes, it isn't a process point. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

I don't think Ex. 5 Deliberative Process (DP)

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Tuesday, November 22, 2022 10:27 AM
To: Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Note these two bullets on slide Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

- Ex. 5 Deliberative Process (DP)

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Giles, Cynthia <Giles.Cynthia@epa.gov>
Sent: Tuesday, November 22, 2022 9:13 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: FW: GHG Reduction Fund - OAR Role in Transition Work

And here is the powerpoint (I think final) for the administrator from September. Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

From: Giles, Cynthia
Sent: Tuesday, November 22, 2022 8:43 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: FW: GHG Reduction Fund - OAR Role in Transition Work

Here are the two key documents: the bottom of the chain below, which is the Joe offer re Ale (which is clear that it is

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ann is looking for a time for us to talk tomorrow.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Tuesday, September 27, 2022 2:48 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Thanks, Dan and Janet. Ahead of our pre-pre-brief later this afternoon, Ale, Cynthia, and I have jotted down in the attached a few follow-up thoughts on the note below and a few comments on the draft slide deck. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Tuesday, September 27, 2022 8:21 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>
Subject: Re: GHG Reduction Fund - OAR Role in Transition Work

This is great, Joe

Sent from my iPhone

> On Sep 22, 2022, at 5:57 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>
> Hi, Janet and Dan:
>
> As I hope you already know, OAR is eager to contribute to getting the GHG Reduction Fund off to a fully

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

We look forward to working closely with the AO to get the Fund launched.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 11/22/2022 7:50:52 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
CC: Hoover, Zealan [Hoover.Zealan@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]; Sorgente, Natalia [Sorgente.Natalia@epa.gov]; Zuckerman, Rachel [Zuckerman.Rachel@epa.gov]; OAR_Scheduling [OAR_Scheduling@epa.gov]
Subject: Re: TUE (11/22): GGRF Discussion -- 5:30-6:15

Scheduling is waiting on me for a manifest I think, so my bad there. But not to worry - the administrator will be traveling to Jackson MS next Tuesday so this briefing will be rescheduled.

On Nov 22, 2022, at 2:40 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

OAR does not have a meeting on our calendars for "next Tuesday's status update with the Administrator". Presumably, this is for the AO only? Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Monday, November 21, 2022 10:10 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Sorgente, Natalia <Sorgente.Natalia@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Zuckerman, Rachel <Zuckerman.Rachel@epa.gov>
Subject: TUE (11/22): GGRF Discussion -- 5:30-6:15

Good evening,

This group is meeting tomorrow at 5:30pm to discuss the GGRF. Our primary objective for this meeting is to flip through the materials for next Tuesday's status update with the Administrator. That draft presentation can be found here:
<image001.png>
2022-11-29 GGRF Slides.pptx

Regards,
Zealan

-----Original Appointment-----
From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 8, 2022 5:58 PM

To: Utech, Dan; Cassady, Alison; Hoover, Zealan; Giles, Cynthia; Profeta, Timothy; Alejandra Nunez (Nunez.Alejandra@epa.gov); Arroyo, Victoria; McCabe, Janet; Weaver, Susannah; Collin, Robin
Cc: Goffman, Joe; Atkinson, Emily; Willis, Sharnett; Dickerson, Aaron; Fine, Philip; Sorgente, Natalia
Subject: Discussion
When: Tuesday, November 22, 2022 5:30 PM-6:15 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Team – I'd like to convene this group Tuesday at 5:30 to have an initial AO/OAR discussion regarding the GHG reduction fund included in the Senate-passed IRA. To facilitate that discussion, I'm attaching a set of slides. I'd like to devote most of tomorrow's discussion to slide 3, which is a draft list of near-term implementation actions.

There is understandably a great deal of interest in and enthusiasm about this program! Over time many people at EPA will be involved in making this a success. But for this initial conversation I'd like to keep the manifest manageable. So please don't forward the invitation. If there is someone who you think is essential that I have omitted, please email me separately.

Thanks, and I look forward to tomorrow's discussion.

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Message

From: Hoover, Zealan [Hoover.Zealan@epa.gov]
Sent: 11/23/2022 10:46:09 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Sorgente, Natalia [Sorgente.Natalia@epa.gov]
CC: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Zuckerman, Rachel [Zuckerman.Rachel@epa.gov]
Subject: GGRF Materials & Next Steps

Hoover, Zealan has shared OneDrive for Business files with you. To view them, click the links below.

2022-12-01 GGRF Slides_DRAFT.pptx

White Paper on GGRF Design_vDRAFT.docx

Good evening,

I'm writing to follow-up with four items from yesterday evening's GGRF discussion:

1. **Administrator Briefing Materials (For Review):** The latest version of the presentation is attached. Please share any additional feedback by COB Monday.
2. **GGRF White Paper (For Review):** The team in CC has developed a white paper to accompany the briefing deck that expands on the key policy design questions introduced on pg. 6 of the presentation. Please share any feedback by COB Monday.
3. **GGRF Press Release (FYI):** We are developing a press release that can go out early next week. It will be framed as a reminder about the RFI deadline while providing an opportunity to address some of the issued that we discussed last night. We will circulate a draft once it has been through OGC/OGD/OPA review.
4. **Initial Staffing Decisions (FYI):** Please see below for brief bios on the three team members we discussed last night.

Happy Thanksgiving,
Zealan

##

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Wednesday, November 23, 2022 11:08 AM
To: scheduling; Utech, Dan; AlmConfRoom-OA; Goffman, Joseph; Zuckerman, Rachel; Hoover, Zealan; Collin, Robin; Giles, Cynthia; Profeta, Timothy; Nunez, Alejandra; Arroyo, Victoria; McCabe, Janet; Weaver, Susannah
Subject: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund
When: Thursday, December 1, 2022 4:30 PM-5:15 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Alm Room//Microsoft Teams Meeting

Planned participants:

-Administrator Regan
-Joseph Goffman
-Rachel Zuckerman
-Zealan Hoover
-Robin Collin
-Cynthia Giles
-Tim Profeta
-Alejandra Nunez
-Victoria Arroyo
-Janet McCabe
-Susannah Weaver

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Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 11/26/2022 11:23:03 PM
To: Hoover, Zealan [Hoover.Zealan@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Sorgente, Natalia [Sorgente.Natalia@epa.gov]
CC: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Zuckerman, Rachel [Zuckerman.Rachel@epa.gov]
Subject: RE: GGRF Materials & Next Steps

Thanks, all....

Thank you for circulating these materials. I think the powerpoint looks good, and the only comments I had about the

Ex. 5 Deliberative Process (DP)

Thanks,
Janet

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Wednesday, November 23, 2022 5:46 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>; Sorgente, Natalia <Sorgente.Natalia@epa.gov>
Cc: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Zuckerman, Rachel <Zuckerman.Rachel@epa.gov>
Subject: GGRF Materials & Next Steps

Good evening,

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4. **Initial Staffing Decisions (FYI):** Please see below for brief bios on the three team members we discussed last night.

Happy Thanksgiving,
Zealan

##

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

financial analyst, and executive.

Ex. 5 Deliberative Process (DP)

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Wednesday, November 23, 2022 11:08 AM
To: scheduling; Utech, Dan; AlmConfRoom-OA; Goffman, Joseph; Zuckerman, Rachel; Hoover, Zealan; Collin, Robin; Giles, Cynthia; Profeta, Timothy; Nunez, Alejandra; Arroyo, Victoria; McCabe, Janet; Weaver, Susannah
Subject: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund
When: Thursday, December 1, 2022 4:30 PM-5:15 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Alm Room//Microsoft Teams Meeting

Planned participants:

-Administrator Regan
-Joseph Goffman
-Rachel Zuckerman
-Zealan Hoover
-Robin Collin
-Cynthia Giles
-Tim Profeta
-Alejandra Nunez
-Victoria Arroyo
-Janet McCabe
-Susannah Weaver

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Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 11/30/2022 10:37:13 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]
CC: Giles, Cynthia [Giles.Cynthia@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Campbell, Ann [Campbell.Ann@epa.gov]; Niebling, William [Niebling.William@epa.gov]
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Joe – thanks for your email. More importantly, thanks Ex. 5 Deliberative Process (DP) and thanks to the broader OAR team that has worked on this. Drafting the RFI, working with EFAB, staffing many engagement sessions over the last 6 weeks – the OAR contribution to all of that and more has been invaluable. And we'll welcome OAR's contributions in future on the issues you mention below, and to working with OAR through Ale on those. We also understand that Ale, Tim and the whole OAR team has many other important responsibilities. Thanks, Dan

---

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Monday, November 28, 2022 8:49 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>; Niebling, William <Niebling.William@epa.gov>
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Hi, Everyone.

Hope you all had a good Thanksgiving.

This seems to be a good moment to confirm OAR's ongoing engagement on the Greenhouse Gas Reduction Fund now

Ex. 5 Deliberative Process (DP)

At the same time:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

We appreciate the chance OAR has had to contribute to getting this extremely important work on the Fund launched and the ongoing opportunity to support those of the Fund's tasks that involve metrics and project eligibility.

Happy to follow up on any of this.

Thanks,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation

From: Goffman, Joseph
Sent: Tuesday, September 27, 2022 2:48 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: RE: GHG Reduction Fund - OAR Role in Transition Work

Thanks, Dan and Janet. Ahead of our pre-pre-brief later this afternoon, Ale, Cynthia, and I have jotted down in the attached a few follow-up thoughts on the note below and a few comments on the draft slide deck. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Tuesday, September 27, 2022 8:21 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>
Subject: Re: GHG Reduction Fund - OAR Role in Transition Work

This is great, Joe

Sent from my iPhone

> On Sep 22, 2022, at 5:57 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>
> Hi, Janet and Dan:

As I hope you already know, OAR is eager to contribute to getting the GHG Reduction Fund off to a fully

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

We look forward to working closely with the AO to get the Fund launched.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

Message

From: Campbell, Ann [Campbell.Ann@epa.gov]
Sent: 12/1/2022 8:21:49 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Subject: FW: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund
Attachments: 0300 2022-12-01 Hybrid Meeting - Briefing - Greenhouse Gas Reduction Fund.docx; 0301 2022-12-01 GGRF Slides_Preread.pptx; 0302 2022-12-01 White Paper on GGRF Design_vPreread.docx

Re-upping this in your inboxes for today's 4:30p meeting.

From: Dickerson, Aaron <dickerson.aaron@epa.gov>
Sent: Wednesday, November 30, 2022 11:08 PM
To: Utech, Dan <Utech.Dan@epa.gov>; AlmConfRoom-OA <AlmConfRoomOA@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Zuckerman, Rachel <Zuckerman.Rachel@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Sorgente, Natalia <Sorgente.Natalia@epa.gov>; Jahi Wise Ex. 6 Personal Privacy (PP)
Subject: Hybrid Meeting: Briefing: Greenhouse Gas Reduction Fund

Attached are the briefing materials. Thanks.

Aaron Dickerson
Senior Special Assistant
Office of the Administrator
U.S. EPA
Cell: 202-689-4794

Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 8/2/2022 2:58:56 AM
To: Niebling, William [Niebling.William@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]; Hamilton, Lindsay [Hamilton.Lindsay@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]
Subject: Re: email regarding state outreach, etc.

Ex. 5 Deliberative Process (DP)

On Aug 1, 2022, at 9:53 PM, Niebling, William <Niebling.William@epa.gov> wrote:

Who will pursue Ex. 5 Deliberative Process (DP)

On Aug 1, 2022, at 9:42 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

No objection here.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 1, 2022 9:41 PM
To: Niebling, William <Niebling.William@epa.gov>
Cc: Hamilton, Lindsay <Hamilton.Lindsay@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: Re: email regarding state outreach, etc.

We should Ex. 5 Deliberative Process (DP)

On Aug 1, 2022, at 9:26 PM, Niebling, William <Niebling.William@epa.gov> wrote:

Hi all – so, it seems the next round of power sector engagement is due for August 11,

Ex. 5 Deliberative Process (DP)

-Wm.

From: Bowles, Jack <Bowles.Jack@epa.gov>
Sent: Monday, August 1, 2022 9:22 PM
To: Niebling, William <Niebling.William@epa.gov>; Lucey, John <Lucey.John.D@epa.gov>
Cc: Barbery, Andrea <Barbery.Andrea@epa.gov>; Gill, Sonam <Gill.Sonam@epa.gov>
Subject: FW: email regarding state outreach, etc.

Internal Deliberative

Hey William and John – As y'all know we are moving into the next round of

Ex. 5 Deliberative Process (DP)

Best,
Jack

From: Carbonell, Tomas <Carbonell.Tomas@epa.gov>
Sent: Monday, August 1, 2022 3:10 PM
To: Bowles, Jack <Bowles.Jack@epa.gov>; Profeta, Timothy <Profeta.Timoth.@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: email regarding state outreach, etc.

Hi Jack, thanks, that sounds great. I believe this is the latest version of the questions. Best,

1. In both the ACE and CPP proposals, EPA identified options for systems of emission reduction that included fuel-switching or co-firing; carbon capture, utilization, and sequestration; and improvements in operating efficiency. We would welcome your input on whether EPA should consider these systems in developing proposed emission guidelines under section 111(d).
    a. What are your views on the feasibility, cost, air pollution impacts, energy impacts, or other advantages and disadvantages of these systems?
    b. Are there particular types or subcategories of EGUs for which one or more of these systems would be particularly appropriate or inappropriate?
    c. Are there particular conditions, criteria, or limitations that EPA should consider with respect to any of these systems to address climate, public health or environmental justice considerations?
    d. Are there other systems EPA should be considering, as alternatives to or in conjunction with these systems?
2. Standards under section 111 have typically taken the form of a "rate-based" limit expressed in terms of a quantity of pollution per unit of product produced or per unit of energy consumed (for example, lb/kWh or lb/mmBTU). What options should EPA be considering in expressing proposed limits on CO2 from existing power plants?

3. Section 111(d) gives states responsibility for designing state plans that establish, implement and enforce standards of performance for CO2 from existing power plants.
    a. What flexibilities should EPA offer to states with regard to designing such plans? How much time should an emission guideline provide for states to develop and submit plans to EPA?
    b. Can EPA allow states to design alternative forms of emission limitations (e.g., state-wide emissions budgets) and what limitations, conditions, or criteria should EPA establish to ensure such plans are satisfactory?
    c. What requirements, guidance, or tools and resources can EPA provide to ensure state plans improve air quality and reduce emissions in communities with environmental justice concerns?
    d. Section 111(d) provides that states must be allowed to consider "remaining useful life and other factors" in developing state plans. What requirements or guidance should EPA provide with respect to how such factors can be considered in the context of CO2 from existing power plants?
4. EPA's regulations will be proposed and finalized in the context of transition within the power sector, which makes it important to ensure that any regulatory approach captures the most current information about investment decisions in the sector. Are there any significant recent announcements or commitments to transitioning generation of which the Agency should be aware?
5. In the spring, OAR released a draft whitepaper on GHG control technologies for combustion turbines. It included discussion of a range of technologies including efficient combustion, carbon capture storage and utilization and hydrogen. What are your thoughts regarding how EPA should consider those technologies as we consider developing a 111(b) rule. In addition, what other factors do you think we should consider as we develop the 111(b) proposal.

From: Bowles, Jack <Bowles.Jack@epa.gov>
Sent: Monday, August 1, 2022 3:03 PM
To: Profeta, Timothy <Profeta.Timothy@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: email regarding state outreach, etc.

I am glad to do that, Tim. Would you be able to forward the Qs to share with him?

Best,
Jack

From: Profeta, Timothy <Profeta.Timothy@epa.gov>
Sent: Monday, August 1, 2022 2:49 PM
To: Kim, Eunjung <Kim.Eun@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: email regarding state outreach, etc.

I would advocate we send them out but maybe we should Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

From: Kim, Eunjung <Kim.Eun@epa.gov>
Sent: Monday, August 1, 2022 2:48 PM
To: Profeta, Timothy <Profeta.Timothy@epa.gov>
Cc: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: Re: email regarding state outreach, etc.

We are anticipating to have our first meeting on the 11th. I worry if we share the

Ex. 5 Deliberative Process (DP)

in September? It just seems really late.

On Aug 1, 2022, at 2:44 PM, Profeta, Timothy <Profeta.Timothy@epa.gov> wrote:

All – sorry to miss the call today. One item was just raised to me – given

Ex. 5 Deliberative Process (DP)

I am comfortable Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Tim

From: Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>
Sent: Tuesday, May 31, 2022 8:15 AM
To: Carbonell, Tomas <Carbonell.Tomas@epa.gov>; Cortez Russell, Loni <Russell.Loni@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>
Subject: RE: email regarding state outreach, etc.

Thanks team!

Loni lets talk about this today when we check-in.

From: Carbonell, Tomas <Carbonell.Tomas@epa.gov>
Sent: Friday, May 27, 2022 10:48 AM
To: Cortez Russell, Loni <Russell.Loni@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Kim, Eunjung <Kim.Eun@epa.gov>
Subject: RE: email regarding state outreach, etc.

Thanks!

From: Cortez Russell, Loni <Russell.Loni@epa.gov>
Sent: Thursday, May 26, 2022 7:03 PM
To: Bowles, Jack <Bowles.Jack@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>
Subject: Re: email regarding state outreach, etc.

@tomas that sounds good and we will reach out to coordinate

> On May 26, 2022, at 4:42 PM, Bowles, Jack <Bowles.Jack@epa.gov> wrote:
>
> Thank you Tim – the info below is very helpful and certainly enough for reaching out. One Q – do y'all have a specific week in mind when you'd like to set these up?
>
> Best,
> Jack
>
> **From:** Profeta, Timothy <Profeta.Timothy@epa.gov>
> **Sent:** Wednesday, May 25, 2022 9:12 AM
> **To:** Cortez Russell, Loni <Russell.Loni@epa.gov>; Enobakhare, Rosemary <Enobakhare.Rosemary@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>
> **Subject:** email regarding state outreach, etc.
>
> Hello all --
>
> Per our call on Monday, we would like to arrange
>
> **Ex. 5 Deliberative Process (DP)**
>
> envision 60 minute meetings with an agenda such as the following:
>
> 1. **Ex. 5 Deliberative Process (DP)**

2 Ex. 5 Deliberative Process (DP)

(I would leave the second part of the agenda general in the writing for now, as we can work with colleagues to refine, but I anticipate that topics would include:

Ex. 5 Deliberative Process (DP)

Jack, is this sufficient for you to contact the groups? I am happy to be a partner in those conversations. (Also would love to congratulate Ben and Casey on their new roles...).

Past this outreach, I believe OPEEE is reaching out to EJ leadership about the conversations we discussed, and that I will reach out to some of the reliability groups. Lastly, Tomas and I are planning on going to the EEI event in Orlando in June, and OPEEE is talking with Alex about the details.

Please let me know if this captures everything adequately for folks.

Best,

Tim

Tim Profeta
Special Counsel for the Power Sector
Office of Air Quailty, Planning and Standards
U.S. Environmental Protection Agency

Profeta.Timothy@epa.gov

Office: 919/541-5667
Mobile: 919/309-5395

Message

From: Collin, Robin [Collin.Robin@epa.gov]
Sent: 8/11/2022 6:32:16 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: RE: Discussion follow-up

Hello All,
As we proceed to assess our internal capacities, please remember that OEJ – soon to be OEJECR – has developed an entrepreneurial model for grant dispersal that will be joined by other federal agencies. Thriving Communities Technical Assistance Centers. And, we have learned valuable lessons from ARP about tracking funds from Day One.
Thanks! Adelante!

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Tuesday, August 9, 2022 10:12 PM
To: Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: Discussion follow-up

Thanks all for joining today. I'll organize a follow-up for early next week. Coming of today we agreed that:

- Ex. 5 Deliberative Process (DP)
-
-

Draft Stakeholder List

- Ex. 5 Deliberative Process (DP)
-
-

Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 8/17/2022 2:26:19 AM
To: Utech, Dan [Utech.Dan@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]
Subject: RE: follow-ups

To a smaller group—

I had dinner with Jeff tonight and we talked about a range of things, including IRA. He is eager for OGC to be prepared

Ex. 5 Deliberative Process (DP)

Janet

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Tuesday, August 16, 2022 6:51 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: follow-ups

Thanks all for a good discussion. Follow-up actions below.

- **Priority Hiring**
  - Ex. 5 Deliberative Process (DP)
- **Planning**
  - Ex. 5 Deliberative Process (DP)

Message

From: Giles, Cynthia [Giles.Cynthia@epa.gov]
Sent: 8/17/2022 8:05:56 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: FW: follow-ups
Attachments: GHG Reduction Fund -- High-level budget.xlsx

Joe – I think it makes sense to loop Betsy, Courtney and Ann into this and try to bring this into our regular order. OK?

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Tuesday, August 16, 2022 6:51 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: follow-ups

Thanks all for a good discussion. Follow-up actions below.

- **Priority Hiring**

Ex. 5 Deliberative Process (DP)

- **Planning**

Ex. 5 Deliberative Process (DP)

Message

From: Giles, Cynthia [Giles.Cynthia@epa.gov]
Sent: 8/21/2022 1:43:21 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Subject: RE: draft ira priority hiring plan

Sure, great.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Sunday, August 21, 2022 9:25 AM
To: Profeta, Timothy <Profeta.Timothy@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: draft ira priority hiring plan
Importance: High

I have something else I need to bring up. Can I join that call, please?

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Profeta, Timothy <Profeta.Timothy@epa.gov>
Sent: Sunday, August 21, 2022 9:24 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: draft ira priority hiring plan

Thanks Joe – Cynthia, Ale and I are fortuitously talking at 10, so will look forward to discussing then and circling back quickly.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Sunday, August 21, 2022 9:20 AM
To: Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: FW: draft ira priority hiring plan
Importance: High

Please see the action items and hoped-for timeline below, highlighted in yellow. I learned this weekend from Dan and

Ex. 5 Deliberative Process (DP)

On Friday evening, I had proposed to Dan and Janet that we use Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

I will be on the clock for several hours today but not necessarily all day. Please ping me if you have thoughts or questions.

Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Saturday, August 20, 2022 3:42 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: draft ira priority hiring plan

Joe – as discussed, I have attached a draft IRA priority hiring plan. It has 3 main parts:

Ex. 5 Deliberative Process (DP)

If it's possible to turn edits/comments by EOD Monday, we could use a chunk of the Tuesday 5:30 pm time to talk about next steps on the hiring front. We would include Gabriella in that. If you need more review time, tell me what works for turning comments and then we can schedule time later in the week with Gabriella.

I'm available basically all weekend if you have questions. Thank you!

Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 8/26/2022 1:20:01 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]
CC: Cascone, Gabriella [Cascone.Gabriella@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]
Subject: Re: GHG Fund Candidate list

Excellent!

On Aug 25, 2022, at 8:56 PM, McCabe, Janet <McCabe.Janet@epa.gov> wrote:

That's fantastic, well done, team!

From: Cascone, Gabriella <Cascone.Gabriella@epa.gov>
Sent: Thursday, August 25, 2022 8:00 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: Re: GHG Fund Candidate list

Good news to share with the group tonight: Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Let me know if you have questions / concerns, etc.

Thanks!
Gabriella

On Aug 22, 2022, at 4:13 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

https://www.youtube.com/watch?v=bKe8o5M6AR0

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 22, 2022 3:44 PM
To: Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: RE: GHG Fund Candidate list

Thanks Gabriella. Not sure Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Cascone, Gabriella <Cascone.Gabriella@epa.gov>
Sent: Monday, August 22, 2022 3:42 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: RE: GHG Fund Candidate list

Thank you Joe and team! This is a very helpful list. Just a note to please hold on doing

Ex. 5 Deliberative Process (DP)

Gabriella Cascone (*she, her, hers*)
White House Liaison
U.S. Environmental Protection Agency
Cell: 202-309-2225
Email: Cascone.Gabriella@epa.gov

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Monday, August 22, 2022 2:46 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: GHG Fund Candidate list

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Many thanks to Tim and Ale for pulling these names together.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Goffman, Joseph
Sent: Sunday, August 21, 2022 9:46 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: RE: draft ira priority hiring plan

Dan and All – Attached are the consensus comments of Cynthia, Tim, Ale, and me on the draft Hiring Plan. As you'll see we propose relatively few changes to this excellent document. We are very, very grateful for this, and I am especially grateful to Cynthia, Tim, and Ale for the work they put into this during the course of the day today.

Looking forward to our discussion on Tuesday.

Thank you, again.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, August 21, 2022 11:47 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: Re: draft ira priority hiring plan

Nope - eod Monday is perfect.

On Aug 21, 2022, at 9:51 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

Of course. I took your EOD Monday deadline as instrumental to that. Are you suggesting that you need to see our comments even earlier? The team and I are convening in 10 minutes, so it would be helpful to know if we need to shoot for an earlier deadline. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, August 21, 2022 9:49 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: Re: draft ira priority hiring plan

Thanks. Would be all the more productive if we can review your comments ahead. I will extend the meeting time to 45 minutes and invite Gabriella We can cover hiring and the broader ghg plan, as proposed.

> On Aug 21, 2022, at 8:54 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>
> Thanks, Dan. We will aim to get comments back in time to use our Tuesday session for this purpose, consistent with the proposed agenda I sent you and Janet Friday evening. Thanks, again.
>
> Joseph Goffman
> Principal Deputy Assistant Administrator
> Office of Air and Radiation
> U.S. Environmental Protection Agency
>
> ---
>
> **From:** Utech, Dan <Utech.Dan@epa.gov>
> **Sent:** Saturday, August 20, 2022 3:42 PM
> **To:** Goffman, Joseph <Goffman.Joseph@epa.gov>
> **Cc:** McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
> **Subject:** draft ira priority hiring plan

Joe – as discussed, I have attached a draft IRA priority hiring plan. It has 3 main parts:

Ex. 5 Deliberative Process (DP)

If it's possible to turn edits/comments by EOD Monday, we could use a chunk of the Tuesday 5:30 pm time to talk about next steps on the hiring front. We would include Gabriella in that. If you need more review time, tell me what works for turning comments and then we can schedule time later in the week with Gabriella.

I'm available basically all weekend if you have questions. Thank you!

Message

From: Dyson, Ray [Dyson.Ray@epa.gov]
Sent: 8/29/2022 7:10:57 PM
To: Cascone, Gabriella [Cascone.Gabriella@epa.gov]
CC: Giles, Cynthia [Giles.Cynthia@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Polachek, Maggie [Polachek.Maggie@epa.gov]
Subject: Re: GHG Fund Candidate list

Looping in Maggie!

On Aug 29, 2022, at 1:15 PM, Cascone, Gabriella <Cascone.Gabriella@epa.gov> wrote:

Good afternoon Cynthia and all,

A few things below:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Thank you!!

———————————————

Intro Email:

Dear X,

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Sincerely,

…

Call Script (Points below only cover the GHG Fund; does not include standard WHLO talking points)**:**

Ex. 5 Deliberative Process (DP)

Tough Q&A:

Ex. 5 Deliberative Process (DP)

On Aug 26, 2022, at 9:17 AM, Giles, Cynthia <Giles.Cynthia@epa.gov> wrote:

Great news Gabriella. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Cascone, Gabriella <Cascone.Gabriella@epa.gov>
Sent: Thursday, August 25, 2022 8:00 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: Re: GHG Fund Candidate list

Good news to share with the group tonight: Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Let me know if you have questions / concerns, etc.

Thanks!
Gabriella

On Aug 22, 2022, at 4:13 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

https://www.youtube.com/watch?v=bKe8o5M6AR0

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 22, 2022 3:44 PM
To: Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan

<Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: RE: GHG Fund Candidate list

Thanks Gabriella. Not sure Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Thanks all.

From: Cascone, Gabriella <Cascone.Gabriella@epa.gov>
Sent: Monday, August 22, 2022 3:42 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: RE: GHG Fund Candidate list

Thank you Joe and team! This is a very helpful list. Just a note to please

Ex. 5 Deliberative Process (DP)

Gabriella Cascone (*she, her, hers*)
White House Liaison
U.S. Environmental Protection Agency
Cell: 202-309-2225
Email: Cascone.Gabriella@epa.gov

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Monday, August 22, 2022 2:46 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>
Subject: GHG Fund Candidate list

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Many thanks to Tim and Ale for pulling these names together.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

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Subject: RE: draft ira priority hiring plan

Dan and All – Attached are the consensus comments of Cynthia, Tim, Ale, and me on the draft Hiring Plan. As you'll see we propose relatively few changes to this excellent document. We are very, very grateful for this, and I am especially grateful to Cynthia, Tim, and Ale for the work they put into this during the course of the day today.

Looking forward to our discussion on Tuesday.

Thank you, again.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, August 21, 2022 11:47 AM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison

<Cassady.Alison@epa.gov>
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Nope - eod Monday is perfect.

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>
> Of course. I took your EOD Monday deadline as instrumental to that. Are you suggesting that you need to see our comments even earlier? The team and I are convening in 10 minutes, so it would be helpful to know if we need to shoot for an earlier deadline. Thanks.
>
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> Principal Deputy Assistant Administrator
> Office of Air and Radiation
> U.S. Environmental Protection Agency
>
> ---
>
> **From:** Utech, Dan <Utech.Dan@epa.gov>
> **Sent:** Sunday, August 21, 2022 9:49 AM
> **To:** Goffman, Joseph <Goffman.Joseph@epa.gov>
> **Cc:** McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
> **Subject:** Re: draft ira priority hiring plan
>
> Thanks. Would be all the more productive if we can review your comments ahead. I will extend the meeting time to 45 minutes and invite Gabriella We can cover hiring and the broader ghg plan, as proposed.
>
>> On Aug 21, 2022, at 8:54 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>>
>> Thanks, Dan. We will aim to get comments back in time to use our Tuesday session for this purpose, consistent with the proposed agenda I sent you and Janet Friday evening. Thanks, again.
>>
>> Joseph Goffman
>> Principal Deputy Assistant Administrator
>> Office of Air and Radiation
>> U.S. Environmental Protection Agency

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Subject: draft ira priority hiring plan

Joe – as discussed, I have attached a draft IRA priority hiring plan. It has 3 main parts:

Ex. 5 Deliberative Process (DP)

If it's possible to turn edits/comments by EOD Monday, we could use a chunk of the Tuesday 5:30 pm time to talk about next steps on the hiring front. We would include Gabriella in that. If you need more review time, tell me what works for turning comments and then we can schedule time later in the week with Gabriella.

I'm available basically all weekend if you have questions. Thank you!

Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 8/23/2022 7:58:59 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]
CC: Cascone, Gabriella [Cascone.Gabriella@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]; Willis, Sharnett [Willis.Sharnett@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]
Subject: Agenda for today
Attachments: Draft IRA Priority Hiring Plan_Updated 08-23-22.docx; GHG fund possible candidates.docx; GHG Fund initial work plan revised 8 23 22.docx

Thanks to Joe and team OAR, and to Zealan and Gabriella for pulling together the attached documents, and to all who provide comments on them. They are:

1. Draft Priority IRA Priority Hiring Plan
2. Draft GHG Fund Candidate List
3. Draft GHG Workplan

For today's meeting my proposed agenda Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Message

From: Giles, Cynthia [Giles.Cynthia@epa.gov]
Sent: 8/29/2022 9:09:25 PM
To: Cascone, Gabriella [Cascone.Gabriella@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Dyson, Ray [Dyson.Ray@epa.gov]
Subject: RE: GHG Fund Candidate list

I think this looks good! Thank you.

From: Cascone, Gabriella <Cascone.Gabriella@epa.gov>
Sent: Monday, August 29, 2022 1:15 PM
To: Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Dyson, Ray <Dyson.Ray@epa.gov>
Subject: Re: GHG Fund Candidate list

Good afternoon Cynthia and all,

A few things below:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Thank you!!

———————————————

Intro Email:

Dear X,

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Sincerely,

...

Call Script (Points below only cover the GHG Fund; does not include standard WHLO talking points):

Ex. 5 Deliberative Process (DP)

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Ex. 5 Deliberative Process (DP)

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U.S. Environmental Protection Agency

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> Office of Air and Radiation
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> **Cc:** McCabe, Janet <McCabe.Janet@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
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Ex. 5 Deliberative Process (DP)

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I'm available basically all weekend if you have questions. Thank you!

Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 8/30/2022 12:48:45 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]
CC: Giles, Cynthia [Giles.Cynthia@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]; Willis, Sharnett [Willis.Sharnett@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]
Subject: Re: Discussion Agenda

Sounds good. Thanks.

On Aug 29, 2022, at 8:41 PM, McCabe, Janet <McCabe.Janet@epa.gov> wrote:

Sorry for crossing emails, but I just got off the phone with Joe. He feels it would be helpful to meet

Ex. 5 Deliberative Process (DP)

Thanks all, and sorry for the confusion.

Janet

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 29, 2022 8:38 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>; Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: Re: Discussion Agenda

Hi all - to give everyone more time with the materials we are going to cancel tomorrow's meeting and discuss the agenda below in the Thursday 12:45 slot that Janet has for this purpose. Thanks.

On Aug 29, 2022, at 6:47 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

Team – I will likely be in transit during tomorrow's meeting, but Janet will be available so we'll leave the meeting on to keep things moving. The agenda is below; it touches on recruiting, stakeholder outreach and organizational design. Joe, we haven't had a chance to connect but I have penciled in OAR to discuss next steps on the stakeholder outreach front.

There are two documents attached for discussion tomorrow:

1.

2.

Ex. 5 Deliberative Process (DP)

Also, Susannah Weaver is back from vacation. She's going to represent OGC in these discussions moving forward.

Thanks all!

Agenda

1.

2.

3.

Ex. 5 Deliberative Process (DP)

Draft Script for Candidate Outreach

Ex. 5 Deliberative Process (DP)

Tough Q&A:

Ex. 5 Deliberative Process (DP)

Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 8/31/2022 9:28:58 PM
To: Hoover, Zealan [Hoover.Zealan@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: RE: Hybrid Meeting: Weekly Inflation Reduction Act Impacts Planning

Thank you.

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Wednesday, August 31, 2022 5:20 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Monger, Jon <Monger.Jon@epa.gov>; Niebling, William <Niebling.William@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Cascone, Gabriella <Cascone.Gabriella@epa.gov>; Shaw, Betsy <Shaw.Betsy@epa.gov>
Cc: Atkinson, Emily <Atkinson.Emily@epa.gov>; Kabanda, Thierry <Kabanda.Thierry@epa.gov>; Campbell, Ann <Campbell.Ann@epa.gov>
Subject: Hybrid Meeting: Weekly Inflation Reduction Act Impacts Planning

Good afternoon,

Cynthia and I met earlier today regarding upcoming meetings for IRA implementation. Below is the plan through next week:

1. **The IRA meetings scheduled for tomorrow (9/1) and Tuesday (9/6) will be cancelled.** Work is underway on both GHG Fund and other IRA programs but there are no pressing items that merit senior leadership input on those dates.
2. **This group will convene in the second half of next week to discuss**:
    a. GHG Fund detailed outreach plans including a proposal for the first 3 listening sessions;
    b. Initial OAR findings on organizational placement that can inform a future decision;
    c. Time-sensitive hiring updates.
3. **The date of that meeting is in flux.** You currently have an invite from Janet for Wednesday (9/7) from 3-4pm but we understand that Joe and Ale are traveling that day. Emily is looking to identify alternatives later in the week.

Regards,
Zealan

-----Original Appointment-----
From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Tuesday, August 2, 2022 1:46 PM
To: McCabe, Janet; Utech, Dan; Monger, Jon; Niebling, William; Cassady, Alison; Goffman, Joseph; Arroyo, Victoria; Hoover, Zealan; Giles, Cynthia; Weaver, Susannah; Profeta, Timothy; Nunez, Alejandra; Collin, Robin; Cascone, Gabriella
Cc: Shaw, Betsy
Subject: Hybrid Meeting: Weekly Inflation Reduction Act Impacts Planning
When: Wednesday, September 7, 2022 3:00 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting + wJC-N Room 3412

Microsoft Teams meeting

Join on your computer or mobile app
Click here to join the meeting

Meeting ID: Ex. 6 Personal Privacy (PP)
Passcode: Ex. 6 Personal Privacy (PP)
Download Teams | Join on the web

Join with a video conferencing device
sip:teams@video.epa.gov
Video Conference ID: Ex. 6 Personal Privacy (PP)
Alternate VTC instructions

Or call in (audio only)
Ex. 6 Personal Privacy (PP) United States, Washington DC
Phone Conference ID: Ex. 6 Personal Privacy (PP)
Find a local number | Reset PIN

For all EPA meetings, there is no expectation of privacy regarding any communications. Participation in a recorded meeting will be deemed as consent to be recorded. Information on EPA systems is the property of the Agency and may become official records.

Learn More | Meeting options

Message

From: Hoover, Zealan [Hoover.Zealan@epa.gov]
Sent: 9/2/2022 6:14:15 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]
CC: Cascone, Gabriella [Cascone.Gabriella@epa.gov]; Dyson, Ray [Dyson.Ray@epa.gov]; Polachek, Maggie [Polachek.Maggie@epa.gov]; Kim, Eunjung [Kim.Eun@epa.gov]
Subject: [FYI] GHG Fund -- Recruitment update

Good afternoon,

The table below provides an update on our outreach to candidates for senior leadership positions with the GHG Fund. Many thanks to Ray for running point on all these communications. Consistent with our discussion on Tuesday we are working towards first round interviews the week of September 12. We still anticipate Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP) We will share another update when this group meets next Thursday. Please don't hesitate to ask if you have any questions in the interim.

Table 1 – GHG Fund Senior Leadership Recruitment

Candidate	Status
Ex. 5 Deliberative Process (DP)	

--
Zealan T. Hoover
Senior Advisor to the Administrator
U.S. Environmental Protection Agency
202-306-6891

Message

From: Cynthia Giles Ex. 6 Personal Privacy (PP)
Sent: 9/7/2022 4:10:10 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
CC: Fox, Radhika [Fox.Radhika@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: Re: GHG Fund -- Follow Up
Attachments: GHG Fund OAR recommendation.docx

Fyi this is my personal email account. Copying my work email.

On Sep 7, 2022, at 7:48 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

I was surprised she sent it to the whole group, and she may have talked to Dan for his approval before sending it.

Sent from my iPhone

On Sep 7, 2022, at 12:46 PM, Fox, Radhika <Fox.Radhika@epa.gov> wrote:

Her note is quite neutral. So not sure

On Sep 7, 2022, at 6:39 AM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

Breakthrough?

Sent from my iPhone

Begin forwarded message:

From: "McCabe, Janet" <McCabe.Janet@epa.gov>
Date: September 7, 2022 at 12:35:28 PM GMT+1
To: "Hoover, Zealan" <Hoover.Zealan@epa.gov>, "Weaver, Susannah" <Weaver.Susannah@epa.gov>, "Giles, Cynthia" <Giles.Cynthia@epa.gov>, "Profeta, Timothy" <Profeta.Timothy@epa.gov>, "Nunez, Alejandra" <Nunez.Alejandra@epa.gov>, "Cascone, Gabriella" <Cascone.Gabriella@epa.gov>, "Arroyo, Victoria" <Arroyo.Victoria@epa.gov>, "Utech, Dan" <Utech.Dan@epa.gov>, "Monger, Jon" <Monger.Jon@epa.gov>, "Niebling, William" <Niebling.William@epa.gov>, "Cassady, Alison" <Cassady.Alison@epa.gov>, "Goffman, Joseph" <Goffman.Joseph@epa.gov>, "Collin, Robin"

<Collin.Robin@epa.gov>
Subject: FW: GHG Fund -- Follow Up

Hi all—on behalf of Joe, here is OAR's thought paper on where within the agency to house the GHG Fund. Joe's cover note explains the thinking.

Talk to you all tomorrow.

Janet

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Tuesday, September 6, 2022 9:07 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>
Subject: GHG Fund -- Follow Up

Hi, Janet.

Thanks for the conversation earlier this evening. As we discussed, here's the memo reflecting our current thinking about "housing" the Fund.

By way of a little more formal an introduction than what I relayed to you over the phone, here's the cover note I had planned to send to the larger group if and when you (and Dan) felt comfortable with focusing our Thursday discussion on this approach:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

As I mentioned when we talked, we're thinking that this memo and the recommendation and explanation it puts forward might serve as a starting point for a conversation.

Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmntal Protection Agency

Message

From: Kim, Eunjung [Kim.Eun@epa.gov]
Sent: 9/8/2022 1:47:14 PM
To: Lance, Kathleen [Lance.Kathleen@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]
CC: scheduling [scheduling@epa.gov]; Campbell, Ann [Campbell.Ann@epa.gov]; Kabanda, Thierry [Kabanda.Thierry@epa.gov]
Subject: RE: Hybrid Meeting: Options Selection: CAA Sections 111(b) and 111(d) GHG Standards for Electric Generating Units (EGUs)
Attachments: 2022 09 12 - OAR 111 EGU Options Selection_Briefing Memo.docx; 2022 09 12 OAR EGU Options Selection.pptx

Hello,
Please see attached materials for Monday's 12:45PM meeting for EGU standards.

Could you add Sarah Benish Benish.Sarah@epa.gov (virtual)?

In-Person Attendees:
OAR
- Joe Goffman
- Tomas Carbonell
- Cynthia Giles
- Kevin Culligan
- Nick Swanson
- Rona Birnbaum
- Ryan Simms

OGC
- Melissa Hoffer
- Susannah Weaver
- Stephanie Hogan

Thanks!

Eunjung Kim *(she/her)*
Special Advisor
Office of Air and Radiation
Environmental Protection Agency
(202) 815-7252

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Wednesday, August 31, 2022 6:12 AM
To: scheduling; Zinsmeister, Emma; Utech, Dan; Cassady, Alison; Goffman, Joseph; Carbonell, Tomas; Giles, Cynthia; Campbell, Ann; Kim, Eunjung; Hooper, Daniel; Tsirigotis, Peter; Koerber, Mike; Culligan, Kevin; Profeta, Timothy; Dunkins, Robin; Lassiter, Penny; Sasser, Erika; Cozzie, David; Hutson, Nick; Swanson, Nicholas; Fellner, Christian; Honda, Gregory; Ashley, John; Caparoso, Jennifer; Torres, Elineth; Weatherhead, Darryl; Keaveny, Brian; Wayland, Robertj; Mathias, Scott; Vetter, Cheryl; Svendsgaard, Dave; Wayland, Richard; Fox, Tyler; Simon, Heather; Wood, Anna; Ashley, Jackie; Macpherson, Alex; Grundler, Christopher; Kocchi, Suzanne; Birnbaum, Rona; Stenhouse, Jeb; Adamantiades, Mikhail; DeFigueiredo, Mark; Sims, Ryan; Marcy, Cara; Eschmann, Erich; LaCount, Melanie; Lalani, Imran; Schreifels, Jeremy; Tafoya, Johnathan; Gunning, Paul; Huetteman, Justine; Assmus, Phillip; Hannan, Michael; Smith, Korbin; King, Melanie; banish.sarah@epa.gov; Werner, Christopher; Lessard, Patrick; Parker, Barrett; Topham, Nathan; Sugerik, Corey; Abrahamian, Tanya; Naess, Liz (she/her); Baker, Sarah; Prieto, Jeffrey; Hoffer, Melissa; Srinivasan, Gautam;

Marks, Matthew; Hogan, Stephanie; Hoffman, Howard; Vijayan, Abi; Greenglass, Nora; Schramm, Daniel; Weaver, Susannah; Arroyo, Victoria; Evans, DavidA; Gilbreath, Jan; Macedonia, Jennifer; McGartland, Al; Gwinn, Maureen; Benner, Tim; Frey, Christopher; Starfield, Lawrence; Ayres, Sara; Argentieri, Sabrina; Briskin, Jeanne; Dzubow, Rebecca; Romano, Laura; Cash, David; Moskal, John; Rogan, John; Shore, Debra; Cain, Alexis; Breen, Barry; Benware, Richard; Khoury, Samar; Banks, Dawn; Fox, Radhika; Simons, Andrew; Palma, Elizabeth
Cc: McCabe, Janet; Niebling, William; Enobakhare, Rosemary; Hamilton, Lindsay
Subject: Hybrid Meeting: Options Selection: CAA Sections 111(b) and 111(d) GHG Standards for Electric Generating Units (EGUs)
When: Monday, September 12, 2022 12:45 PM-1:45 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Location: Alm Room/ Microsoft Teams Meeting

Planned participants:

-Administrator Regan, AO
-Deputy Administrator McCabe, AO (Optional)
-Dan Utech, AO
-Alison Cassady, AO
-Emma Zinsmeister, AO
-Joseph Goffman, OAR
-Tomás Carbonell, OAR
-Cynthia Giles, OAR
-Ann Campbell, OA
-Eunjung Kim, OAR
-Daniel Hooper, OAR
-Peter Tsirigotis, OAR
-Mike Koerber, OAR
-Kevin Culligan, OAR
-Timothy Profeta, OAR
-Robin Dunkins, OAR
-Korbin Smith, OAR
-Penny Lassiter, OAR
-Erika Sasser, OAR
-David Cozzie, OAR
-Nick Hutson, OAR
-Nicholas Swanson, OAR
-Christian Fellner, OAR
-Melanie King; OAR
-Gregory Honda, OAR
-John Ashley, OAR
-Jennifer Caparoso, OAR
-Elineth Torres, OAR
-Sarah Benish, OAR
-Christopher Werner, OAR
-Patrick Lessard, OAR
-Barrett Parker, OAR
-Nathan Topham, OAR
-Darryl Weatherhead, OAR
-Brian Keaveny, OAR
-Robertj Wayland, OAR
-Scott Mathias, OAR
-Cheryl Vetter, OAR

-Corey Sugerik, OAR
-Dave Svendsgaard, OAR
-Tanya Abrahamian, OAR
-Richard Wayland, OAR
-Tyler Fox, OAR
-Heather Simon, OAR
-Anna Wood, OAR
-Liz Naess, OAR
-Sarah Baker, OAR
-Jackie Ashley, OAR
-Alex Macpherson, OAR
-Christopher Grundler, OAR
-Suzanne Kocchi, OAR
-Rona Birnbaum, OAR
-Jeb Stenhouse, OAR
-Mikhail Adamantiades, OAR
-Mark DeFigueiredo, OAR
-Ryan Sims, OAR
-Cara Marcy, OAR
-Erich Eschmann, OAR
-Melanie LaCount, OAR
-Imran Lalani, OAR
-Jeremy Schreifels, OAR
-Johnathan Tafoya, OAR
-Paul Gunning, OAR
-Justine Huetteman, OAR
-Phillip Assmus, OAR
-Michael Hannan, OAR
-Beth Palma, OAR
-Jeffrey Prieto, OGC
-Melissa Hoffer, OGC
-Susannah Weaver, OGC
-Gautham Srinivasan, OGC
-Matthew Marks, OGC
-Stephanie Hogan, OGC
-Howard Hoffman, OGC
-Abi Vijayan, OGC
-Nora Greenglass, OGC
-Daniel Schramm, OGC
-Matt Marks, OGC
-Andrew Simons, OGC
-Victoria Arroyo, OP
-Jennifer Macedonia, OP
-Al McGartland, OP
-DavidA Evans, OP
-Jan Gilbreath, OP
-Christopher Frey, ORD
-Maureen Gwinn, ORD
-Tim Benner, ORD
-Lawrence Starfield, OECA
-Sara Ayres, OECA
-Sabrina Argentieri, OECA
-Jeanne Briskin, OCHP

-Rebecca Dzubow, OCHP
-Laura Romano, OCHP
-David Cash, Region 1
-John Moskal, Region 1
-John Rogan, Region 1
-Debra Shore, Region 5
-Alexis Cain, Region 5
-Barry Breen, OLEM
-Richard Huggins, OLEM
-Samar Khoury, OLEM
-Dawn Banks, OLEM
-Radhika Fox, OW
-Richard Benware, OW

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Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 9/12/2022 12:22:15 AM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
CC: Hengst, Benjamin [Hengst.Benjamin@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Dunham, Sarah [Dunham.Sarah@epa.gov]; Lance, Kathleen [Lance.Kathleen@epa.gov]; Meza, Michelle [Meza.Michelle@epa.gov]
Subject: Re: OAR Briefings tomorrow
Attachments: 2022.09.12 RFS talking points.docx

Agree thanks Ben!

On Sep 11, 2022, at 8:14 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

Looks good here Thanks, Ben

Sent from my iPhone

On Sep 11, 2022, at 8:09 PM, Hengst, Benjamin <Hengst.Benjamin@epa.gov> wrote:

Dan—here are a few brief talking points for review. I left these in a stand-alone document for now, but please let me know if you need anything further. Thanks—Ben

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, September 11, 2022 5:26 PM
To: Hengst, Benjamin <Hengst.Benjamin@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: OAR Briefings tomorrow

These are excellent. Joe, the only thing I would suggest on top of these is a memo that emphasizes two key points for the Administrator to make:

Ex. 5 Deliberative Process (DP)

Joe, give me a ring when you land and we can discuss.

From: Hengst, Benjamin <Hengst.Benjamin@epa.gov>
Sent: Sunday, September 11, 2022 4:14 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>

Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: OAR Briefings tomorrow

Dan—here are a few additional slides OAR has put together for potential use. Thanks—Ben

---

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, September 11, 2022 1:49 PM
To: Hengst, Benjamin <Hengst.Benjamin@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: OAR Briefings tomorrow

If there isn't anything more recent, I think the options selection memo and slides would work fine.

From: Hengst, Benjamin <Hengst.Benjamin@epa.gov>
Sent: Sunday, September 11, 2022 1:01 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: RE: OAR Briefings tomorrow

OK, I'll see what off-the-shelf materials we can use.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Sunday, September 11, 2022 12:41 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: Dickerson, Aaron <dickerson.aaron@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Dunham, Sarah <Dunham.Sarah@epa.gov>; Hengst, Benjamin <Hengst.Benjamin@epa.gov>; Lance, Kathleen <Lance.Kathleen@epa.gov>; Meza, Michelle <Meza.Michelle@epa.gov>
Subject: Re: OAR Briefings tomorrow

Thanks Joe. I spoke to him Friday and he asked for off the shelf briefing materials, which I was planning to pull. But if oar could do that, all the better. I was also planning to put some basic tps together. I'm happy to do that part. Joe perhaps we can find a few minutes this afternoon to discuss that. I'm available all day - just let me know what works for you.

> On Sep 11, 2022, at 12:26 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:
>
> Is there a plan for preparing him for this meeting?

Ben/Sarah - let's at least pull some off-the-shelf material to send to the AO ASAP. Thanks

Sent from my iPhone

> On Sep 11, 2022, at 5:22 PM, Dickerson, Aaron <dickerson.aaron@epa.gov> wrote:
>
> Got it. Thanks Joe.
>
> ---
>
> **From:** Goffman, Joseph <Goffman.Joseph@epa.gov>
> **Sent:** Sunday, September 11, 2022 12:21 PM
> **To:** Dickerson, Aaron <dickerson.aaron@epa.gov>
> **Subject:** Re: OAR Briefings tomorrow
>
> Let's keep OS for 111 on Monday and do EG on 2015 Ozone Transport on Friday. Thanks
>
> Sent from my iPhone
>
>> On Sep 11, 2022, at 4:47 PM, Dickerson, Aaron <dickerson.aaron@epa.gov> wrote:
>>
>> Hi Joe
>>
>> Due to the Principals Fuels mtg with Gina, Sec Vilsack, etc, being scheduled for 1pm tomorrow, we will have to reschedule one of your briefings from tomorrow to Friday. Is there a preference on which briefing you would like to have tomorrow, Options selection for 111 or early guidance for 2015 ozone transport rule?
>>
>> Aaron Dickerson
>> Office of the Administrator
>> U.S. EPA
>> Cell: 202-689-4794

Message

From: Kim, Eunjung [Kim.Eun@epa.gov]
Sent: 9/12/2022 5:47:36 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Carbonell, Tomas [Carbonell.Tomas@epa.gov]
CC: Campbell, Ann [Campbell.Ann@epa.gov]
Subject: RE: Hybrid Meeting: Early Guidance for the 2015 Ozone Transport Final Rulemaking

Just heard from Korbin that the preference is to keep it on Friday. I will stand down. Thanks!

Eunjung Kim *(she/her)*
Special Advisor
Office of Air and Radiation
Environmental Protection Agency
(202) 815-7252

From: Kim, Eunjung
Sent: Monday, September 12, 2022 1:34 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Carbonell, Tomas <Carbonell.Tomas@epa.gov>
Cc: Campbell, Ann <Campbell.Ann@epa.gov>
Subject: RE: Hybrid Meeting: Early Guidance for the 2015 Ozone Transport Final Rulemaking

Hey Joe and Tomas – OAQPS is asking to have this Administrator briefing on ozone transport currently scheduled for this Friday, to be moved to next week. Please let me know if this will be an issue, if not I will reach out to the AO. FWIW – I don't know how easy it'll be to move, but OAQPS did say ultimately it's ok if it stays on Friday.

Eunjung Kim *(she/her)*
Special Advisor
Office of Air and Radiation
Environmental Protection Agency
(202) 815-7252

-----Original Appointment-----
From: scheduling <scheduling@epa.gov>
Sent: Sunday, August 14, 2022 4:09 PM
To: scheduling; Goffman, Joseph; Carbonell, Tomas; Nunez, Alejandra; Campbell, Ann; Kim, Eunjung; Tsirigotis, Peter; Koerber, Mike; Dunkins, Robin; Mathias, Scott; Wayland, Richard; Sasser, Erika; Smith, Korbin; Selbst, Elizabeth; Grundler, Christopher; Birnbaum, Rona; Stenhouse, Jeb; Haeuber, Richard; Farrar, Wanda; Hoffer, Melissa; Srinivasan, Gautam; Seidman, Emily; Prabhu.Aditi@epa.gov; Schramm, Daniel; Kaban, Rosemary; Hong, Jeanhee; OP ADP Calendar; Arroyo, Victoria; Corrales, Mark; Schillo, Bruce; Evans, DavidA; Schreiber, Andrew; Frey, Christopher; Benner, Tim; Winchester, Erik; Kettl, Brian; Starfield, Lawrence; Ortega, Kellie; Bartlett, Keith; Cash, David; Hamjian, Lynne; Rogan, John; Simcox, Alison; O'Brien, Patricia; Garcia, Lisa; Ruvo, Richard; Maisonet, Olga; Fradkin, Kenneth; Taveras, Fausto; Ortiz, Adam; Fernandez, Cristina; Blackman, Daniel; Freeman, Caroline; Martin, Tina; Benjamin, Lynorae; Bradley, Twunjala; Shore, Debra; Mooney, John; Nance, Earthea; Garcia, David; McCollister, Meg; Skelley, Dana; Becker, KC; Morales, Monica (she/her); Guzman, Martha; Adams, Elizabeth; Miles-McLean, Stuart; Marks, Matthew; Fine, Philip; Macedonia, Jennifer; Utech, Dan; Cassady, Alison; Profeta, Timothy
Cc: Niebling, William; Enobakhare, Rosemary; Hamilton, Lindsay
Subject: Hybrid Meeting: Early Guidance for the 2015 Ozone Transport Final Rulemaking
When: Friday, September 16, 2022 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Location: Alm Room//Microsoft Teams Meeting

Planned participants:

-Administrator Regan
-Dan Utech, AO
-Alison Cassady, AO
-Joe Goffman, OAR
-Tomás Carbonell, OAR
-Alejandra Nunez, OAR
-Ann Ferrio, OAR
-Eunjung Kim, OAR
-Peter Tsirigotis, OAR
-Mike Koerber, OAR
-Robin Dunkins, OAR
-Scott Mathias, OAR
-Richard Wayland, OAR
-Erika Sasser, OAR
-Korbin Smith, OAR
-Elizabeth Selbst, OAR
-Chris Grundler, OAR
-Rona Birnbaum, OAR
-Jeb Stenhouse, OAR
-Richard Haeuber, OAR
-Wanda Farrar, OAR
-Melissa Hoffer, OGC
-Gautam Srinivasan, OGC
-Emily Seidman, OGC
-Aditi Prabhu, OGC
-Dan Schramm, OGC
-Rosemary Kaban, OGC
-Jeanhee Hong, OGC
-Victoria Arroyo, OP
-Mark Corrales, OP
-Stuart Miles-McLean, OP
-Bruce Schillo, OP
-Dave Evans, OP
-Drew Schreiber, OP
-Chris Frey, ORD
-Tim Benner, ORD
-Erik Winchester, ORD
-Brian Kettl, ORD
-Lawrence Starfield, OECA
-Kellie Ortega, OECA
-Keith Bartlett, OECA
-David Cash, R1
-Lynne Hamjian, R1
-John Rogan, R1
-Alison Simcox, R1
-Pat O'Brien, R1
-Lisa Garcia, R2
-Richard Ruvo, R2
-Olga Maisonet, R2
-Ken Fradkin, R2

-Fausto Taveras, R2
-Adam Ortiz, R3
-Cristina Fernandez, R3
-Daniel Blackman, R4
-Caroline Freeman, R4
-Tina Martin, R4
-Lynorae Benjamin, R4
-Twunjala Bradley , R4
-Debra Shore, R5
-John Mooney, R5
-Earthea Nance, R6
-David Garcia, R6
-Meg McCollister, R7
-Dana Skelley, R7
-Kathleen (KC) Becker, R8
-Monica Morales, R8
-Martha Guzman, R9
-Elizabeth Adams, R9
-Matthew Marks, OGC
-Phil Fine, OP
-Jennifer Macedonia, OP
-Tim Profeta, OAR

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Message

From: Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Sent: 9/23/2022 2:02:04 AM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: RE: Senator Sanders' Residential Solar Policy

I am not recused, as the value of the solar stock that my spouse owns is (and has been for many months) now below the thresholds.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Thursday, September 22, 2022 1:32 PM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Subject: FW: Senator Sanders' Residential Solar Policy

Are you recused from solar?

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Cassady, Alison <Cassady.Alison@epa.gov>
Sent: Thursday, September 22, 2022 1:31 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: FW: Senator Sanders' Residential Solar Policy

Joe,

Ex. 5 Deliberative Process (DP)

I want to get everyone on the same page on this issue sooner rather than later.

Alison L. Cassady
Deputy Chief of Staff for Policy
U.S. Environmental Protection Agency
Cell: (202) 941-6036

From: Niebling, William <Niebling.William@epa.gov>
Sent: Wednesday, September 21, 2022 3:41 PM
To: Cassady, Alison <Cassady.Alison@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Subject: FW: Senator Sanders' Residential Solar Policy

Purely FYI. **Ex. 5 Deliberative Process (DP)**

Ex. 5 Deliberative Process (DP)

From: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>
Sent: Wednesday, September 21, 2022 3:38 PM
To: Niebling, William <Niebling.William@epa.gov>; Haman, Patricia <Haman.Patricia@epa.gov>

Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>
Subject: RE: Senator Sanders' Residential Solar Policy

Hi William,

Great, glad to hear, and nice to e-meet you Ashley. I'm sure you all have a lot of work cut out in terms of administering this funding! For the time being, I just want to confirm the EPA's intent to administer the $7 billion residential solar fund, which is technically part of but really separate from the GHG reduction fund, per the agreement made last fall between Senator Sanders, Administrator Regan, and the White House. I'm happy to resend the legislative text we discussed last fall. If you could confirm that for me, that would be great.

Thanks!

Ethan

From: Niebling, William <Niebling.William@epa.gov>
Sent: Friday, September 16, 2022 5:36 PM
To: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Cc: Morgan, Ashley <Morgan.Ashley.M@epa.gov>
Subject: RE: Senator Sanders' Residential Solar Policy

Hi Ethan,
Thank you for reaching back out and nice to reconnect. We are obviously excited about this historic investments in the IRA. That said, we are currently engaged in initial thinking about how we can best carry out our responsibilities and authorities under the law on a number of programs, which definitely includes the GHG Reduction Fund. We will follow up when we have more specific information we can share. Also adding Ashley Morgan, our Senate liaison, for her awareness.
-Wm.

From: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>
Sent: Thursday, September 15, 2022 5:34 PM
To: Niebling, William <Niebling.William@epa.gov>; Haman, Patricia <Haman.Patricia@epa.gov>
Subject: Senator Sanders' Residential Solar Policy

Hi Pat and William,

About a year ago, we all connected during the Build Back Better process to discuss the funding and administration of EPA residential solar dollars that Senator Sanders was able to secure as part the Build Back Better package. Now that those dollars have passed into law as part of IRA, I'm reaching out to reconnect and discuss what the pathway for that program looks like going forward. I had previous communicated with Radha Adhar about this, but as she's no longer with EPA I wanted to check with both of you to see who would be the best person to speak with.

Thanks!

Ethan

From: Niebling, William <Niebling.William@epa.gov>
Sent: Monday, November 22, 2021 4:08 PM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders)

<Billy_Gendell@sanders.senate.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Hi Camila,
Thanks for checking in. Attached is our technical assistance. Please let me know if you have any further questions. Hope you have a good Thanksgiving!
-William

= = = = = = = = = = = = =
William Niebling
Associate Administrator
Office of Congressional and Intergovernmental Relations
U.S. Environmental Protection Agency

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Monday, November 22, 2021 2:01 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Hi all,

Following the House passage of BBB we're under increasing pressure to wrap up the TA process. When could we expect to receive the final document? Should we schedule a check in call this or next week? Appreciate your continued work here.

Happy Thanksgiving,
Camila

From: Thorndike, Camila (Sanders)
Sent: Friday, October 22, 2021 1:36 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Thanks Dan. We'll stay tuned.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Friday, October 22, 2021 1:33 PM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: RE: Checking in RE: Solar policy meeting this week

Hi Camila – we have been working on this since Monday morning. We have TA that's under review. We hope to be able to be get it to you soon.

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Friday, October 22, 2021 1:31 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Adhar, Radha <Adhar.Radha@epa.gov>
Cc: Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: Checking in RE: Solar policy meeting this week

Hi Dan, Alison and Radha –

Hope you're all well.

As it's been a week since our call, we're hoping for an update on EPA's ability to carry out the Senator's solar policy. Thanks for your work on this.

Best,
Camila

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Thursday, October 14, 2021 10:54 AM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: RE: Solar policy meeting this week

Thanks – forwarded to Alison

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Thursday, October 14, 2021 10:46 AM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: RE: Solar policy meeting this week

Invite sent, thanks Dan.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Thursday, October 14, 2021 10:05 AM
To: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy (Sanders) <Billy_Gendell@sanders.senate.gov>; Cassady, Alison <Cassady.Alison@epa.gov>
Subject: RE: Solar policy meeting this week

How about 4:45 tomorrow?

From: Thorndike, Camila (Sanders) <Camila_Thorndike@sanders.senate.gov>
Sent: Wednesday, October 13, 2021 3:39 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: Adhar, Radha <Adhar.Radha@epa.gov>; Hinch, Ethan (Sanders) <Ethan_Hinch@sanders.senate.gov>; Gendell, Billy

(Sanders) <Billy_Gendell@sanders.senate.gov>
Subject: Solar policy meeting this week

Hi Dan,

We'd like to meet with you this week to finalize if and how EPA can execute Senator Sanders' solar policy. Can you please share your availability within these windows?

Thursday 10/14:
- 11:30-12:30
- 2p onward

Friday 10/15:
- 11-3:30
- 4:30p onward

Our LD Billy Gendell is cc'd.

Thanks,
Camila

Camila Thorndike
Legislative Assistant
Senator Bernie Sanders
332 Dirksen Building
Washington, D.C. 20510
202-224-5141

Message

From: Cassady, Alison [Cassady.Alison@epa.gov]
Sent: 9/23/2022 4:12:26 PM
To: Niebling, William [Niebling.William@epa.gov]; Morgan, Ashley [Morgan.Ashley.M@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: RE: GHG Reduction Fund
Attachments: KEN21630_Solar.pdf; 2021-11-21 EPA TA Sanders GHG Reduction Fund as passed by House_JAW.docx; 7.13.21_Distributed Solar Energy Amendment_Summary.docx

DELIBERATIVE

Hi all,

For our conversation later this afternoon, I am attaching:

Ex. 5 Deliberative Process (DP)

Thanks,
Alison

Alison L. Cassady
Deputy Chief of Staff for Policy
U.S. Environmental Protection Agency
Cell: (202) 941-6036

From: Cassady, Alison
Sent: Thursday, September 22, 2022 2:01 PM
To: Niebling, William <Niebling.William@epa.gov>; Morgan, Ashley <Morgan.Ashley.M@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: RE: GHG Reduction Fund

Hi all,

I added a call on your calendars for tomorrow at 4:30, when everyone looked available. If this time doesn't work, let me know.

The purpose is to discuss the "zero emissions technology" section and a request from Senator Sanders related to solar.

I didn't include Ale Nunez on this meeting, because she is recused from solar-related things, but feel free to add her if that is no longer accurate.

I will send a summary of the issue later today or tomorrow morning.

Thanks,

Alison

Alison L. Cassady
Deputy Chief of Staff for Policy
U.S. Environmental Protection Agency
Cell: (202) 941-6036

-----Original Appointment-----
From: Cassady, Alison
Sent: Thursday, September 22, 2022 1:58 PM
To: Niebling, William; Morgan, Ashley; Profeta, Timothy; Giles, Cynthia; Utech, Dan; Hoover, Zealan; Weaver, Susannah
Subject: GHG Reduction Fund
When: Friday, September 23, 2022 4:30 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

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Message

From: Hoover, Zealan [Hoover.Zealan@epa.gov]
Sent: 9/28/2022 1:06:31 AM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: RE: TUE (9/27): Discussion materials for 5:30pm meeting
Attachments: GHG Fund - WH Briefing_September_DRAFT.pptx

I've attached the latest version of the presentation for tomorrow's meeting that reflects the edits from this evening's discussion.

Zealan

From: Hoover, Zealan
Sent: Monday, September 26, 2022 6:21 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Subject: TUE (9/27): Discussion materials for 5:30pm meeting

Good evening,

This group has time tomorrow at 5:30pm. The objective for tomorrow's meeting is to prep for the Administrator's meeting on Thursday with senior White House staff focused on the GHG Fund. I've attached a draft presentation for that Thursday meeting that Ale and I worked on today. We look forward to this group's feedback in tomorrow's meeting.

To ensure everyone is tracking, there are three GHG Fund meetings this week:

- **Tuesday, September 27 at 5:30pm:** Weekly GHG fund meeting convened by Dan. Does not include the Administrator.
- **Wednesday, September 28 at 11:30am:** Prep with the Administrator for his Thursday meeting at the White House. Same manifest as this email chain.
- **Thursday, September 29 at 4:00pm:** Administrator meeting at the White House. EPA participants TBD.

Regards,
Zealan

-----Original Appointment-----
From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 8, 2022 5:58 PM
To: Utech, Dan; Cassady, Alison; Hoover, Zealan; Collin, Robin; Profeta, Timothy; Alejandra Nunez (Nunez.Alejandra@epa.gov); Arroyo, Victoria; McCabe, Janet; Weaver, Susannah; Giles, Cynthia
Cc: Goffman, Joseph; Atkinson, Emily; Willis, Sharnett; Dickerson, Aaron
Subject: Discussion
When: Tuesday, September 27, 2022 5:30 PM-6:15 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Team – I'd like to convene this group Tuesday at 5:30 to have an initial AO/OAR discussion regarding the GHG reduction fund included in the Senate-passed IRA. To facilitate that discussion, I'm attaching a set of slides. I'd like to devote most of tomorrow's discussion to slide 3, which is a draft list of near-term implementation actions.

There is understandably a great deal of interest in and enthusiasm about this program! Over time many people at EPA will be involved in making this a success. But for this initial conversation I'd like to keep the manifest manageable. So please don't forward the invitation. If there is someone who you think is essential that I have omitted, please email me separately.

Thanks, and I look forward to tomorrow's discussion.

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Message

From: Hoover, Zealan [Hoover.Zealan@epa.gov]
Sent: 9/26/2022 10:21:26 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: TUE (9/27): Discussion materials for 5:30pm meeting
Attachments: 2022-09-29 -- GHG Fund WH Briefing_FOR BOOK.docx; 2022-09-29 -- GHG Fund WH Briefing_FOR BOOK.pptx

Good evening,

This group has time tomorrow at 5:30pm. The objective for tomorrow's meeting is to prep for the Administrator's meeting on Thursday with senior White House staff focused on the GHG Fund. I've attached a draft presentation for that Thursday meeting that Ale and I worked on today. We look forward to this group's feedback in tomorrow's meeting.

To ensure everyone is tracking, there are three GHG Fund meetings this week:

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- **Thursday, September 29 at 4:00pm:** Administrator meeting at the White House. EPA participants TBD.

Regards,
Zealan

-----Original Appointment-----
From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Monday, August 8, 2022 5:58 PM
To: Utech, Dan; Cassady, Alison; Hoover, Zealan; Collin, Robin; Profeta, Timothy; Alejandra Nunez (Nunez.Alejandra@epa.gov); Arroyo, Victoria; McCabe, Janet; Weaver, Susannah; Giles, Cynthia
Cc: Goffman, Joseph; Atkinson, Emily; Willis, Sharnett; Dickerson, Aaron
Subject: Discussion
When: Tuesday, September 27, 2022 5:30 PM-6:15 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Microsoft Teams Meeting

Team – I'd like to convene this group Tuesday at 5:30 to have an initial AO/OAR discussion regarding the GHG reduction fund included in the Senate-passed IRA. To facilitate that discussion, I'm attaching a set of slides. I'd like to devote most of tomorrow's discussion to slide 3, which is a draft list of near-term implementation actions.

There is understandably a great deal of interest in and enthusiasm about this program! Over time many people at EPA will be involved in making this a success. But for this initial conversation I'd like to keep the manifest manageable. So please don't forward the invitation. If there is someone who you think is essential that I have omitted, please email me separately.

Thanks, and I look forward to tomorrow's discussion.

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Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 9/30/2022 10:50:00 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]
CC: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
Subject: slides for monday

Utech, Dan has shared a OneDrive for Business file with you. To view it, click the link below.

2022-10-03 -- Briefing -- GHG Fund Program Design.pptx

Janet, Joe, Cynthia – The pre-brief on the GHG fund previously scheduled for 9/28 will now land on Monday, at the Administrator's request. The brief for the WH hasn't landed yet but we have asked for Wednesday.

With that in mind, I'm attaching the current version of the deck. I provided it to the Administrator this evening with the caveat that we may have a revised version to him NLT EOD Saturday.

The deck has tweaks to the prior slides to reflect the discussion we had on Tuesday. It also has three

Ex. 5 Deliberative Process (DP)

Apologies for the fire drill, but the Administrator's request to do this Monday materialized late this afternoon. As for the pre-brief itself, I'll lead it, and of course will welcome your contributions along the way.

Thanks all.

Ex. 5 Deliberative Process (DP)

Message

From: Lance, Kathleen [Lance.Kathleen@epa.gov]
Sent: 10/3/2022 12:01:00 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]
CC: Dickerson, Aaron [dickerson.aaron@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]
Subject: RE: Hybrid Meeting: Briefing: GHG Fund
Attachments: 2022-10-03 -- Briefing -- GHG Fund Program Design v3.pptx

The attached slides are for today's 10:30AM meeting.

Kathleen C. Lance
Director of Scheduling and Advance
U.S. Environmental Protection Agency
Cell: (202) 941-1109

-----Original Appointment-----
From: Dickerson, Aaron **On Behalf Of** scheduling
Sent: Friday, September 30, 2022 2:53 PM
To: scheduling; McCabe, Janet; Utech, Dan; Cassady, Alison; Collin, Robin; Arroyo, Victoria; Goffman, Joseph; Giles, Cynthia; Nunez, Alejandra; Profeta, Timothy; Hoover, Zealan
Subject: Hybrid Meeting: Briefing: GHG Fund
When: Monday, October 3, 2022 10:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Alm Room//Microsoft Teams Meeting

Planned participants:

-Administrator Regan
-Deputy Administrator McCabe
-Dan Utech
-Alison Cassady
-Robin Collin
-Vicki Arroyo
-Joe Goffman
-Cynthia Giles
-Ale Nunez
-Tim Profeta
-Zealan Hoover

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Message

From: Utech, Dan [Utech.Dan@epa.gov]
Sent: 10/3/2022 10:08:30 PM
To: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]
CC: McCabe, Janet [McCabe.Janet@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
Subject: RE: slides for monday

Thanks Ale and team

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Monday, October 3, 2022 4:21 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: slides for monday

Hi Dan,

In case this is helpful, below please find some suggested revisions to the slide deck that incorporate the Administrator's feedback from our meeting this morning. The suggestions below focus on content/outcomes rather than process.

Slide 2 – Agenda

Ex. 5 Deliberative Process (DP)

Slide 3 – Vision
After this morning's discussion, we suggest inserting a new slide 3.

Suggested slide:

Ex. 5 Deliberative Process (DP)

Key considerations:

Ex. 5 Deliberative Process (DP)

Slide 5 – Our Approach

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

The other slides in the deck could then be adjusted to align with the above content.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Saturday, October 1, 2022 8:31 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: slides for monday

Dan and All – One more thought from OAR, although this is neither a suggestion for a change in the deck nor a topic to discuss on Monday. It seems to Ale, Cynthia, Tim, and me that the tasks outlined Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

ideas:

1.

2. Ex. 5 Deliberative Process (DP)

Thanks for considering.

Best,
Joe

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Saturday, October 1, 2022 6:31 PM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: slides for monday

Thanks all!

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Saturday, October 1, 2022 4:55 PM
To: Utech, Dan <Utech.Dan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: slides for monday

Hi Dan,

Thank you very much for the extra time. See comments from Joe, Cynthia, Tim, and I, below.

Slide 5

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Slide 6

Ex. 5 Deliberative Process (DP)

Slide 7

Ex. 5 Deliberative Process (DP)

Slide 8

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Saturday, October 1, 2022 2:05 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>
Cc: McCabe, Janet <McCabe.Janet@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: Re: slides for monday

If you need an extra hour or two that's fine. Thanks all.

On Oct 1, 2022, at 1:32 PM, Goffman, Joseph <Goffman.Joseph@epa.gov> wrote:

Dan and All – One of the four OAR'ers on this email with be sending you a set of comments on a few of the slides in this deck. We are aiming to meet your 3 PM deadline, but that may slip into a little later this afternoon. We will let you know if that turns out to be the case and how much longer we might need if it does. Thanks.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Friday, September 30, 2022 9:37 PM
To: Goffman, Joseph <Goffman.Joseph@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>
Cc: Giles, Cynthia <Giles.Cynthia@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: RE: slides for monday

Thanks, Dan. a quick look I didn't have any immediate comments. I think new slides 5 and 6 are helpful.

Janet

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Friday, September 30, 2022 6:51 PM
To: Utech, Dan <Utech.Dan@epa.gov>
Cc: Giles, Cynthia <Giles.Cynthia@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: Re: slides for monday

Thanks, Dan.

Sent from my iPhone

On Sep 30, 2022, at 6:50 PM, Utech, Dan <Utech.Dan@epa.gov> wrote:

Utech, Dan has shared a OneDrive for Business file with you. To view it, click the link below.

2022-10-03 -- Briefing -- GHG Fund Program Design.pptx

Janet, Joe, Cynthia – The pre-brief on the GHG fund previously scheduled for 9/28 will now land on Monday, at the Administrator's request. The brief for the WH hasn't landed yet but we have asked for Wednesday.

With that in mind, I'm attaching the current version of the deck. I provided it to the Administrator this evening with the caveat that we may have a revised version to him NLT EOD Saturday.

The deck has tweaks to the prior slides to reflect the discussion we had on Tuesday. It

Ex. 5 Deliberative Process (DP)

Apologies for the fire drill, but the Administrator's request to do this Monday materialized late this afternoon. As for the pre-brief itself, I'll lead it, and of course will welcome your contributions along the way.

Thanks all.

Ex. 5 Deliberative Process (DP)

Message

From: Nunez, Alejandra [Nunez.Alejandra@epa.gov]
Sent: 10/4/2022 11:43:54 AM
To: McCabe, Janet [McCabe.Janet@epa.gov]
CC: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
Subject: Re: EFAB update

Hi Janet,
Certainly.
If at any point it would be useful to include Ed in this conversation, please let me know. We have had many conversations about this issue.
Thanks.

Sent from my iPhone

On Oct 3, 2022, at 10:39 PM, McCabe, Janet <McCabe.Janet@epa.gov> wrote:

I think we should talk about this.

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Monday, October 3, 2022 4:58 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>
Cc: Weaver, Susannah <Weaver.Susannah@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Subject: EFAB update

Hi all,

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Please let us know if you have any questions.

Thanks.

Message

From: Giles, Cynthia [Giles.Cynthia@epa.gov]
Sent: 10/4/2022 5:37:50 PM
To: Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: FW: Agenda for GHG Fund meeting today
Attachments: 2022-10-03 -- Briefing -- GHG Fund Program Design v4.pptx

This looks pretty good. My only thought is to Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

At the same time Ex. 5 Deliberative Process (DP)

If folks agree, suggest Ale makes this point at the appropriate moment.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Tuesday, October 4, 2022 12:49 PM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Cc: Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Agenda for GHG Fund meeting today

Thanks Ale. The current draft of the deck is attached for discussion at today's meeting. Key changes to flag:

Ex. 5 Deliberative Process (DP)

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Tuesday, October 4, 2022 10:53 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Cc: Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: Agenda for GHG Fund meeting today

Hi all,

Cynthia, Zealan, and I suggest the following agenda for today's meeting.

Ex. 5 Deliberative Process (DP)

Below are the links to the current versions of the documents under items 2 and 3. If you have problems accessing them, please let me know.

Thanks.

Draft EFAB charge questions
DRAFT_GHGRF Possible Charge Questions_10-3-22.docx

Draft comms plan
GHG Fund - DRAFT comms plan - 10-3-22.docx

Draft press release
GHG Fund DRAFT PR_10-3-22.docx

Thank you.

Message

From: Profeta, Timothy [Profeta.Timothy@epa.gov]
Sent: 10/4/2022 6:00:51 PM
To: Giles, Cynthia [Giles.Cynthia@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]
CC: Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: RE: Agenda for GHG Fund meeting today

Agree.

Ale and I just talked to Ed Chu about EFAB schedule. This looks like Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

From: Giles, Cynthia <Giles.Cynthia@epa.gov>
Sent: Tuesday, October 4, 2022 1:38 PM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Profeta, Timothy <Profeta.Timothy@epa.gov>
Cc: Goffman, Joseph <Goffman.Joseph@epa.gov>
Subject: FW: Agenda for GHG Fund meeting today

This looks pretty good. My only thought is to mention Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

At the same time Ex. 5 Deliberative Process (DP)

If folks agree, suggest Ale makes this point at the appropriate moment.

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Tuesday, October 4, 2022 12:49 PM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Cassady, Alison <Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Cc: Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: RE: Agenda for GHG Fund meeting today

Thanks Ale. The current draft of the deck is attached for discussion at today's meeting. Key changes to flag:

Ex. 5 Deliberative Process (DP)

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Tuesday, October 4, 2022 10:53 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Cassady, Alison

<Cassady.Alison@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Cc: Atkinson, Emily <Atkinson.Emily@epa.gov>; Willis, Sharnett <Willis.Sharnett@epa.gov>; Dickerson, Aaron <dickerson.aaron@epa.gov>
Subject: Agenda for GHG Fund meeting today

Hi all,

Cynthia, Zealan, and I suggest the following agenda for today's meeting.

Ex. 5 Deliberative Process (DP)

Below are the links to the current versions of the documents under items 2 and 3. If you have problems accessing them, please let me know.

Thanks.

Draft EFAB charge questions
DRAFT_GHGRF Possible Charge Questions_10-3-22.docx

Draft comms plan
GHG Fund - DRAFT comms plan - 10-3-22.docx

Draft press release
GHG Fund DRAFT PR_10-3-22.docx

Thank you.

Message

From: Hoover, Zealan [Hoover.Zealan@epa.gov]
Sent: 10/19/2022 3:37:10 PM
To: Goffman, Joseph [Goffman.Joseph@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
CC: Profeta, Timothy [Profeta.Timothy@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]
Subject: RE: Draft RFI - suggested edits

Will do.

From: Goffman, Joseph <Goffman.Joseph@epa.gov>
Sent: Wednesday, October 19, 2022 11:36 AM
To: Hoover, Zealan <Hoover.Zealan@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Draft RFI - suggested edits

Ale has a few suggestions from me directly; pending her and/or Tim's final edits, OAR is good, too. Thanks, everyone, for the great work.

Joseph Goffman
Principal Deputy Assistant Administrator
Office of Air and Radiation
U.S. Environmental Protection Agency

From: Hoover, Zealan <Hoover.Zealan@epa.gov>
Sent: Wednesday, October 19, 2022 11:31 AM
To: Utech, Dan <Utech.Dan@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Draft RFI - suggested edits

Great. Susannah just confirmed that Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Zealan

From: Utech, Dan <Utech.Dan@epa.gov>
Sent: Wednesday, October 19, 2022 10:02 AM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Draft RFI - suggested edits

Ale – thanks to you, Zealan, Tim and Susannah for doing such a quick turn on this. It's in really good shape and I have no comments, except to say that I'm eager to keep this moving forward to a Friday announcement!

From: McCabe, Janet <McCabe.Janet@epa.gov>
Sent: Wednesday, October 19, 2022 1:02 AM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Draft RFI - suggested edits

I read through this and am impressed. I caught a few very minor things, but otherwise don't have any comments on this draft.

Thanks,
Janet

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Tuesday, October 18, 2022 11:17 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: Draft RFI - suggested edits

Hi all,
As discussed this afternoon, we received revisions to the RFI from EOP this afternoon. Zealan, Tim, Susannah, and I made a few more edits to their very good draft.
Here is a redline of these changes for your review.
DRAFT GGRF public engagmenet questions_EOP_10182022_4pm-an.docx
If you could please get back to us by 12 PM ET tomorrow that would be great, so we can send the redline back to EOP and discuss any outstanding issues.
Many thanks.

Message

From: Collin, Robin [Collin.Robin@epa.gov]
Sent: 10/19/2022 3:41:53 PM
To: Nunez, Alejandra [Nunez.Alejandra@epa.gov]
CC: Profeta, Timothy [Profeta.Timothy@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Fine, Philip [Fine.Philip@epa.gov]; Utech, Dan [Utech.Dan@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]
Subject: RE: Draft RFI - suggested edits

Thanks, Ale, these look fine to me. Thursday perhaps we can talk about my concerns **Ex. 5 Deliberative Process (DP)** **Ex. 5 Deliberative Process (DP)**

From: Arroyo, Victoria <Arroyo.Victoria@epa.gov>
Sent: Wednesday, October 19, 2022 7:25 AM
To: Nunez, Alejandra <Nunez.Alejandra@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: RE: Draft RFI - suggested edits

Thanks, Ale – Looks good to me and I hope Phil can take a look at the language (especially at the top of the list of questions) **Ex. 5 Deliberative Process (DP)** – and that he can help and join meetings while I'm away the rest of this week. Thanks all!
Vicki

From: Nunez, Alejandra <Nunez.Alejandra@epa.gov>
Sent: Tuesday, October 18, 2022 11:17 PM
To: McCabe, Janet <McCabe.Janet@epa.gov>; Utech, Dan <Utech.Dan@epa.gov>; Collin, Robin <Collin.Robin@epa.gov>; Arroyo, Victoria <Arroyo.Victoria@epa.gov>; Fine, Philip <Fine.Philip@epa.gov>; Goffman, Joseph <Goffman.Joseph@epa.gov>; Giles, Cynthia <Giles.Cynthia@epa.gov>
Cc: Profeta, Timothy <Profeta.Timothy@epa.gov>; Hoover, Zealan <Hoover.Zealan@epa.gov>; Weaver, Susannah <Weaver.Susannah@epa.gov>
Subject: Draft RFI - suggested edits

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As discussed this afternoon, we received revisions to the RFI from EOP this afternoon. Zealan, Tim, Susannah, and I made a few more edits to their very good draft.
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If you could please get back to us by 12 PM ET tomorrow that would be great, so we can send the redline back to EOP and discuss any outstanding issues.
Many thanks.

Message

From: Weaver, Susannah [Weaver.Susannah@epa.gov]
Sent: 10/4/2022 9:44:26 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Cassady, Alison [Cassady.Alison@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]; Willis, Sharnett [Willis.Sharnett@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]

Ex. 5 Deliberative Process (DP)

Message

From: Cassady, Alison [Cassady.Alison@epa.gov]
Sent: 10/4/2022 9:45:27 PM
To: Utech, Dan [Utech.Dan@epa.gov]; Hoover, Zealan [Hoover.Zealan@epa.gov]; Collin, Robin [Collin.Robin@epa.gov]; Giles, Cynthia [Giles.Cynthia@epa.gov]; Profeta, Timothy [Profeta.Timothy@epa.gov]; Nunez, Alejandra [Nunez.Alejandra@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Arroyo, Victoria [Arroyo.Victoria@epa.gov]; McCabe, Janet [McCabe.Janet@epa.gov]; Atkinson, Emily [Atkinson.Emily@epa.gov]; Willis, Sharnett [Willis.Sharnett@epa.gov]; Dickerson, Aaron [dickerson.aaron@epa.gov]; Weaver, Susannah [Weaver.Susannah@epa.gov]

one question would be **Ex. 5 Deliberative Process (DP)**