Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 3/19/2014 11:00:41 AM
To: Gray, David [gray.david@epa.gov]
Subject: RE: did not see cmments from r 6 on the social media policy -- did we miss them or did you not have any? thanks ng

Only if you had additional comments -- given that you already have facebook and do not appear to have any niche audiences -- would not expect that you would have additional comments ..thanks ng

---

From: Gray, David
Sent: Tuesday, March 18, 2014 5:32 PM
To: Grantham, Nancy
Subject: Re: did not see cmments from r 6 on the social media policy -- did we miss them or did you not have any? thanks ng

Do I need to provide more than my verbal response during our session?

Sent from my BlackBerry 10 smartphone.

From: Grantham, Nancy
Sent: Tuesday, March 18, 2014 4:07 PM
To: Gray, David
Subject: did not see cmments from r 6 on the social media policy -- did we miss them or did you not have any? thanks ng

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 5/30/2014 10:07:08 PM
To: Abrams, Dan [Abrams.Dan@epa.gov]
Subject: Re: Heads up materials for regions

Great ras pads and adds
Thx - sorry to haunt you

From: Abrams, Dan
Sent: Friday, May 30, 2014 6:05:13 PM
To: Grantham, Nancy
Subject: Re: Heads up materials for regions

I will send when I get out of the gym. Told john that would be 7pm and he said that would be okay

---

From: Grantham, Nancy
Sent: Friday, May 30, 2014 5:26:48 PM
To: Millett, John; Abrams, Dan
Cc: Reynolds, Thomas; Drinkard, Andrea
Subject: Re: Heads up materials for regions

do you want us to send to ras as well or are they getting them via another route?

From: Millett, John
Sent: Friday, May 30, 2014 5:21:19 PM
To: Abrams, Dan; Grantham, Nancy
Cc: Reynolds, Thomas; Drinkard, Andrea
Subject: Heads up materials for regions

Hi Nancy and Dan – here are the advance materials and a cover note – thanks very much!

These materials are close hold, and they **will** change over the weekend, but not much. They are accurate and on-message, just not final. Please treat them as draft, internal.

Epa.gov will go live with final materials and the rule at 9 am on Monday. Check -- http://www2.epa.gov/cleanpowerplan. That will be the best source for final information before and during the rollout.

We will provide a follow up e-mail with internal materials, such as q/a's and a template op-ed, on Monday.

That said – here's what you've got right now:

The administrator's video script, for talking points/key messages.

And 3 Fact Sheets:

1) Overview – covering the main aspects of the proposal – general audience
2) Benefits – covering key impacts and benefits of the proposal – numbers, facts and figures
3) States Decide – covering flexibility and choices in state planning

Expect more buzz over the weekend – but the real announcement happens Monday at 10:30!

Thanks for supporting this historic announcement.

John

~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)
~~~~~~~~~~~~~~~~

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/28/2014 2:39:46 PM
To: Greene, Cynthia [Greene.Cynthia@epa.gov]
Subject: FW: Join us in Boston on June 8th - We've Got the Power

Fyi .. bob p may do Portland me event with sen king on june 6 – close hold – might be good for him to stay the weekend to do this ...thanks ng

From: Mothers Out Front [mailto:michele@betterfutureproject.org]
Sent: Wednesday, May 28, 2014 9:47 AM
To: Grantham, Nancy
Subject: Join us in Boston on June 8th - We've Got the Power

Nancy --

Thanks to you, our movement for a livable climate is growing everyday. Now it's time to build on our momentum and send a strong public message to Governor Patrick.

On Sunday, June 8th from 11am-1pm, we will gather with our families on the Boston Common to celebrate the growing power of Mothers Out Front.

- Where: Boston Common Bandstand – Off Tremont St (here's a map of the area)
- The event includes: art projects, speakers, dancing and more!
- Please RSVP by filling out this quick Registration Form. Also take a moment to join the Facebook event and invite your friends to attend

Earlier this month, Governor Patrick finally agreed to meet with Mothers Out Front. He also publicly declared that the best future is one "free of fossil fuels". These victories were only possible due to the efforts of dedicated mothers, community members and allies from across Massachusetts - **but we are just getting started.**

On June 23rd when delegates from Mothers Out Front meet with the Governor, we want to make sure that every one of you is represented.

So **join us on June 8th** as we rally, dance and remind Governor Patrick to put his words into action and sign an executive order that will commit Massachusetts to meeting new energy needs with only clean and renewable energy. Our momentum is growing as we mobilize our communities to organize households to make the switch to clean electricity. Together, *we've got the power* to create a future with hope and possibility for all children.

See you at the Boston Common!

Onward,

Electa, Eliza, Ellen, Kelsey, Neely, Stefanie, Susan and Vanessa

Mothers Out Front Leadership Team

Mothers Out Front
http://www.mothersoutfront.org/

Mothers Out Front, a Better Future Project · 30 Bow St, Cambridge, MA 02138, United States
This email was sent to grantham.nancy@epa.gov. To stop receiving emails, click here.
You can also keep up with Mothers Out Front on Twitter or Facebook.

Created with NationBuilder, the essential toolkit for leaders.

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 5/31/2014 12:59:56 AM
To: Abrams, Dan [Abrams.Dan@epa.gov]
Subject: Re: 111(d) Heads-up Materials - CLOSE HOLD DO NOT SHARE

Great job historic moment

From: Abrams, Dan
Sent: Friday, May 30, 2014 7:53:03 PM
To: PADs and Alternates; Air Division Directors and Deputies; Regional Administrators; DRA
Cc: Millett, John; Mitchell, Ken; Reynolds, Thomas; Drinkard, Andrea
Subject: 111(d) Heads-up Materials - CLOSE HOLD DO NOT SHARE

Hello All:

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Thanks for supporting this historic announcement.

John

~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

Dan Abrams
Lead Region Coordinator, Office of the Administrator
Special Assistant to the Regional Administrator, Curt Spalding
EPA New England
~~~~~~~~~~~~~~~~

office: (617) 918-1067 | cell: Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 6/2/2014 9:29:42 AM
To: Garvin, Shawn [garvin.shawn@epa.gov]
Subject: Fw: 111(d) Heads-up Materials - CLOSE HOLD DO NOT SHARE
Attachments: FACTSHEET1_Benefits.docx; FACTSHEET4_StatesRoleAndChoices.docx; Clean Power Plan - video script v3.docx; FACTSHEET5_ConsumerOverview.docx

---

From: Abrams, Dan
Sent: Friday, May 30, 2014 7:53:03 PM
To: PADs and Alternates; Air Division Directors and Deputies; Regional Administrators; DRA
Cc: Millett, John; Mitchell, Ken; Reynolds, Thomas; Drinkard, Andrea
Subject: 111(d) Heads-up Materials - CLOSE HOLD DO NOT SHARE

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Dan Abrams
Lead Region Coordinator, Office of the Administrator
Special Assistant to the Regional Administrator, Curt Spalding
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Message

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Sent: 10/5/2015 7:44:38 PM
To: Bowser, Andre [Bowser.Andre@epa.gov]; Mears, Mary [Mears.Mary@epa.gov]; Enck, Judith [Enck.Judith@epa.gov]
CC: Grantham, Nancy [grantham.nancy@epa.gov]; Spalding, Curt [Spalding.Curt@epa.gov]
Subject: LIS media event --

Hi Mary,

I got your message re: trying for November 6th for this event – and we will work on that tomorrow to hopefully reach a positive outcome.

While we are checking with CT folks, can you check with NY folks and the NY delegation at the same time so we will hopefully have an outcome on parallel tracks?

Thanks ng

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 3/25/2014 1:29:38 PM
To: Switzer, Diane [switzer.diane@epa.gov]; LeClair, Jacqueline [Leclair.Jackie@epa.gov]
Subject: FW: WOTUS materials
Attachments: SCRIPT Notifications WOUS Proposed Rule General FINAL.docx; PRESS RELEASE WOUS Proposed Rule FINAL.docx; TALKING POINTS WOUS Proposed Rule FINAL.docx; QUESTION & ANSWER WOUS Proposed Rule FINAL.docx; FACT SHEET Agriculture WOUS FINAL.docx; REVISED - WOTUS op ed draft 3.19.14.docx; BLOG WOUS Proposed Rule FINAL.docx; QUOTES Calling for WOUS.docx; EMAIL Notification FINAL.docx; SCRIPT Notifications WOUS Proposed Rule Agriculture FINAL.docx; SCRIPT Notifications WOUS Proposed Rule General FINAL.docx; SCRIPT Notifications WOUS Proposed Rule State-Local FINAL.docx; state_data_IE(1).pdf

From: Loop, Travis
Sent: Monday, March 24, 2014 4:25 PM
To: PADs and Alternates
Cc: Reynolds, Thomas; Johnson, Alisha; Purchia, Liz; Ganesan, Arvin; Bond, Brian; Rupp, Mark; Ortiz, Julia; Distefano, Nichole; Vaught, Laura; Senn, John; Leonard, Darlene; Hull, George; Fraser, Scott; Enobakhare, Rosemary
Subject: WOTUS materials

Attached are the "final" materials for announcement of the Waters of the U.S. proposed rule tomorrow (Tuesday). Please especially note the adjustments to the roll-out schedule (including embargo for media), which I have copied below. We're not "going public" until noon.

DAY OF RELEASE
9:00 a.m.: advance notification phone calls to validators and key stakeholders
9:00 a.m.: advance congressional notifications
10:00 a.m.: advisory sent for press conference call-in (regions amplify for key reporters)
10:00 p.m.: web page live
10:30 a.m.: press release issued (embargoed until noon) (regions amplify for key reporters)
11:00 a.m.: call-in for media with Administrator McCarthy and Assistant Secretary Darcy
11:00 a.m.: Secretary Vilsack interviews with AgriTalk and Brownfield
12:00 p.m.: social media, white board video and blog posted
12:00 p.m.: web banner, top story posted
12:00 p.m.: email notification of stakeholders by headquarters and regions
12:00 p.m.: press release to non-media outlets
12:00 p.m.: stakeholder call-ins with EPA and Army Corps (state/local/tribes, industry, conservation/NGO, agriculture)

Attachments
-roll-out plan
-press release
-talking points
-internal Q & A
-agriculture fact sheet
-op-ed (not final)
-blog

-list of who requested rulemaking with quotes
-scripts for phone notifications (general, ag, state/local) and email notification
-percent of seasonal/rain-dependent streams by state

Webpage: will be www.epa.gov/uswaters

Social media: the main agency accounts and OW accounts will post several messages focusing on the rule and using #uswaters. Please retweet and share these messages (feel free to contact John Senn with any questions).

Thanks everyone.

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/15/2014 12:00:09 PM
To: Feldt, Lisa [Feldt.Lisa@epa.gov]
CC: Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: Final HQ version
Attachments: oscorgplan HQ revised version May 13 2014.docx

Hi Lisa – know you are following this issue so wanted to keep you updated on the status.

Also – the removal managers are meeting in Denver on June 10, 11 and 12 – so might be a good opportunity to discuss – especially if Mathy is speaking.

I talked with Dale Perry about it this morning – so if you have any input on timing or how we might use that meeting, it would be great.

Thanks

Ng

From: Perry, Dale
Sent: Tuesday, May 13, 2014 3:54 PM
To: Grantham, Nancy; Gray, David; Bellow, Bonnie; Mears, Mary; Smith, Roxanne; Hull, George
Subject: Final HQ version

Hi all,
Just wanted to make sure you had the version of this doc that I shared with Tom. He's going to set up a mtg with Mathy and ask him to have OSWER/OEM review. After we've incorporated their comments we'll ask R1 and R6 to brief their leadership using that draft.
Will keep you posted!
Thanks,
Dale

Dale H. Perry, Ph.D.
Science Advisor to the Office of External Affairs & Environmental Education
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

Appointment

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 8/4/2014 9:31:04 PM
To: Wintrob, Paul [Wintrob.Paul@epa.gov]

Subject: Accepted: Administrator's 'Day in the Life' asthma, indoor air, EJ (close hold on this event - no calls outside of epa) Conf Line info added below
Location: Small RA Conf Room

Start: 8/5/2014 5:30:00 PM
End: 8/5/2014 6:00:00 PM
Show Time As: Busy

Recurrence: (none)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/24/2014 2:51:22 PM
To: Jensen, LeAnn [Jensen.Leann@epa.gov]
Subject: FW: 9/29 press conference

Do you mind calling the person? Thanks ng

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 10:48 AM
To: Grantham, Nancy
Cc: Jensen, LeAnn
Subject: RE: 9/29 press conference

That wld be fine if he can do that and work this out. Great venue. Don't want to lose it on TKO

Sent with Good (www.good.com)

-----Original Message-----
From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: Wednesday, September 24, 2014 10:45 AM Eastern Standard Time
To: Schain, Dennis
Cc: Jensen, LeAnn
Subject: RE: 9/29 press conference

Dennis -- our lawyer -- leann jensen -- copied here -- can call the contact for the venue and let them know that the federal government is self-insured -- however we did not want to do until I checked with you first. Thanks ng

---

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 6:05 AM
To: Grantham, Nancy
Subject: FW: 9/29 press conference

I am little concerned abt getting this processed I time to use venue for event Monday. Any hope u guys can get that done ASAP?

Sent with Good (www.good.com)

-----Original Message-----
From: Josh Urrutia [JUrrutia@Riverfront.org]
Sent: Tuesday, September 23, 2014 12:24 PM Eastern Standard Time

To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
We can make this work.
Can you process insurance for us for the event. I have attached the form that has the insurance we would need. Thank you.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Tuesday, September 23, 2014 10:46 AM
To: Josh Urrutia
Subject: RE: 9/29 press conference

We will arrive like 12:45 for 1 p.m. Media event. Will bring own portable battery operated podium. Will be one within the hour. Need no/minimal assistance. Just tell us where we can set up.

Sent with Good (www.good.com)

-----Original Message-----
From: Josh Urrutia [JUrrutia@Riverfront.org]
Sent: Tuesday, September 23, 2014 10:10 AM Eastern Standard Time
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
So you wouldn't need to use the electric or plug in anything correct? And you would arrive at what time and be done by ? Just making sure which staff member can be available for you. The other event we have is an 800 person picnic which is utilizing all staff currently.

Sincerely,

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Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 12:12 PM
To: Josh Urrutia
Subject: RE: 9/29 press conference

20 people…

Press conference with EPA Regional Administrator Curt Spalding and DEEP Commissioner Rob Klee…

Leaders of environmental interest groups and news media would be invited

Perhaps two or three vehicles need special parking arrangements if they are available…other than that, people can park on their own.

We can bring small podium and portable sound system.

We can get insurance form you need….tell me what it has to say

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) | F: 860.424.4053 | E: dennis.schain@ct.gov

Connecticut Department of
ENERGY &
ENVIRONMENTAL
PROTECTION

www.ct.gov/deep

Conserving, improving and protecting our natural resources and environment;
Ensuring a clean, affordable, reliable, and sustainable energy supply.

From: Josh Urrutia [mailto:JUrrutia@Riverfront.org]
Sent: Monday, September 22, 2014 12:05 PM
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
Can you provide some more details about this potential press event? How man vehicles it would be and amount of people? Will you be bringing your own sound reinforcement and power supply? Who will be invited to the event? Would you be able to provide insurance naming us as well as our affiliates as additional insured's?

We do have a large event that day that will be requiring the majority of our staff so I need to make sure all the details are figured out if we are going to move forward.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 9:55 AM
To: Josh Urrutia
Cc: 'Craig Mergins'
Subject: RE: 9/29 press conference

Craig thought it might be available.

If not – is it possible to do an event in the plaza along river downtown….I guess it is the amphitheatre area…isn't there portion that has tarp where we can be in case of rain.

We are talking about simple press event that would last less than an hour. We are wanting to be out along the river because of the nature of the announcement.

Let me know what you think.

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
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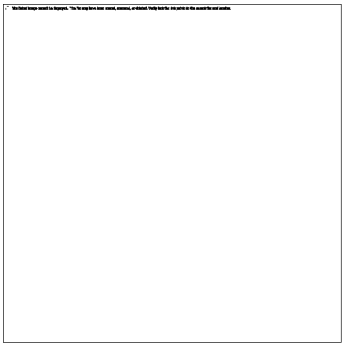
From: Josh Urrutia [mailto:JUrrutia@Riverfront.org]
Sent: Monday, September 22, 2014 9:51 AM
To: Schain, Dennis
Subject: 9/29 press conference

Good Morning Dennis,
I am the Events Manager for the Riverfront Boathouse. The Boathouse is unavailable on 9/29 as we have an event already booked that day. Please let me know if you are thinking of another day.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)



Seife v. EPA (1:19-cv-05190) 4.1.2021 ED_003047_00029206-00006

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/24/2014 11:14:57 AM
To: Jensen, LeAnn [Jensen.Leann@epa.gov]
Subject: Action Needed: FW: 9/29 press conference
Attachments: removed.txt; 2014 Insurance Hold Harmless Requirements.pdf

Hi Leann –

Can you call me about this as soon as you are in – CT DEEP doing us a big favor – so we need to help with this ..thanks ng

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 6:05 AM
To: Grantham, Nancy
Subject: FW: 9/29 press conference

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From: Josh Urrutia [JUrrutia@Riverfront.org]
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To: Schain, Dennis
Subject: RE: 9/29 press conference

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Subject: RE: 9/29 press conference

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From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 9:55 AM
To: Josh Urrutia
Cc: 'Craig Mergins'
Subject: RE: 9/29 press conference

Craig thought it might be available.

If not – is it possible to do an event in the plaza along river downtown….I guess it is the amphitheatre area…isn't there portion that has tarp where we can be in case of rain.

We are talking about simple press event that would last less than an hour. We are wanting to be out along the river because of the nature of the announcement.

Let me know what you think.

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) | F: 860.424.4053 | E: dennis.schain@ct.gov

Connecticut Department of
ENERGY &
ENVIRONMENTAL
PROTECTION

www.ct.gov/deep

Conserving, improving and protecting our natural resources and environment;
Ensuring a clean, affordable, reliable, and sustainable energy supply.

From: Josh Urrutia [mailto:JUrrutia@Riverfront.org]
Sent: Monday, September 22, 2014 9:51 AM
To: Schain, Dennis
Subject: 9/29 press conference

Good Morning Dennis,
I am the Events Manager for the Riverfront Boathouse. The Boathouse is unavailable on 9/29 as we have an event already booked that day. Please let me know if you are thinking of another day.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/24/2014 10:50:00 AM
To: Schain, Dennis [Dennis.Schain@ct.gov]
Subject: RE: 9/29 press conference

Will work on it now

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 6:05 AM
To: Grantham, Nancy
Subject: FW: 9/29 press conference

I am little concerned abt getting this processed I time to use venue for event Monday. Any hope u guys can get that done ASAP?

Sent with Good (www.good.com)

-----Original Message-----
From: Josh Urrutia [JUrrutia@Riverfront.org]
Sent: Tuesday, September 23, 2014 12:24 PM Eastern Standard Time
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
We can make this work.
Can you process insurance for us for the event. I have attached the form that has the insurance we would need. Thank you.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Tuesday, September 23, 2014 10:46 AM
To: Josh Urrutia
Subject: RE: 9/29 press conference

We will arrive like 12:45 for 1 p.m. Media event. Will bring own portable battery operated podium. Will be one within the hour. Need no/minimal assistance. Just tell us where we can set up.

Sent with Good (www.good.com)

-----Original Message-----
From: Josh Urrutia [JUrrutia@Riverfront.org]
Sent: Tuesday, September 23, 2014 10:10 AM Eastern Standard Time
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
So you wouldn't need to use the electric or plug in anything correct? And you would arrive at what time and be done by ? Just making sure which staff member can be available for you. The other event we have is an 800 person picnic which is utilizing all staff currently.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 12:12 PM
To: Josh Urrutia
Subject: RE: 9/29 press conference

20 people…

Press conference with EPA Regional Administrator Curt Spalding and DEEP Commissioner Rob Klee…

Leaders of environmental interest groups and news media would be invited

Perhaps two or three vehicles need special parking arrangements if they are available…other than that, people can park on their own.

We can bring small podium and portable sound system.

We can get insurance form you need….tell me what it has to say

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) F: 860.424.4053 | E: dennis.schain@ct.gov

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From: Josh Urrutia [mailto:JUrrutia@Riverfront.org]
Sent: Monday, September 22, 2014 12:05 PM

To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
Can you provide some more details about this potential press event? How man vehicles it would be and amount of people? Will you be bringing your own sound reinforcement and power supply? Who will be invited to the event? Would you be able to provide insurance naming us as well as our affiliates as additional insured's?

We do have a large event that day that will be requiring the majority of our staff so I need to make sure all the details are figured out if we are going to move forward.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 9:55 AM
To: Josh Urrutia
Cc: 'Craig Mergins'
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If not – is it possible to do an event in the plaza along river downtown….I guess it is the amphitheatre area…isn't there portion that has tarp where we can be in case of rain.

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Dennis Schain
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To: Schain, Dennis
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Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 9/29/2014 9:52:18 AM
To: Conger, Nick [Conger.Nick@epa.gov]; Senn, John [Senn.John@epa.gov]; Deegan, Dave [Deegan.Dave@epa.gov]
CC: Gutro, Doug [Gutro.Doug@epa.gov]
Subject: Fwd: Fall River
Attachments: Fall River_ cafo_exec_summ-9_26_14 final.doc; ATT00001.htm

Cynthia had been interested in this case -- we should discuss press strategy _ including comms with the city -- Dave can you set up a call thx ng

Sent from my iPhone

Begin forwarded message:

> **From:** "McGuire, Karen" <Mcguire.Karen@epa.gov>
> **Date:** September 26, 2014 at 5:07:18 PM EDT
> **To:** "Grantham, Nancy" <Grantham.Nancy@epa.gov>, "Deegan, Dave" <Deegan.Dave@epa.gov>
> **Cc:** "Studlien, Susan" <Studlien.Susan@epa.gov>, "O'Donnell, Mary Jane" <Odonnell.Maryjane@epa.gov>
> **Subject: FW: Fall River**
>
> Nancy and Dave,
>
> A heads up that we anticipate finalizing the Fall River CAA 112r settlement no later than Tuesday of next week. I've attached a draft of the executive summary. Please give me a call if you need more background or have questions.
>
> Karen

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/26/2014 6:15:50 PM
To: Melanson, Kate [Melanson.Kate@epa.gov]
Subject: RE: close hold

1 or 2 works – are you going to be here or in Hartford – or is Kelsey going to Hartford – if you are both in Hartford – let's do 2 ...thanks ng

---

From: Melanson, Kate
Sent: Friday, September 26, 2014 1:45 PM
To: Grantham, Nancy
Subject: Fwd: close hold

Can we talk with them Monday at 1?

Kate Melanson
U.S. EPA
Ex. 6 Personal Privacy (PP)

Begin forwarded message:

> **From:** "Vantine, Patricia (ENV)" <patricia.vantine@state.ma.us>
> **Date:** September 26, 2014 at 1:36:27 PM EDT
> **To:** "Melanson, Kate" <Melanson.Kate@epa.gov>
> **Cc:** "Cash, David (DEP)" <david.cash@state.ma.us>, "Doig, Rebecca (DEP)" <rebecca.doig@state.ma.us>
> **Subject: RE: close hold**
>
> Monday is great, does 1 or 2 work for you?
>
> ---
>
> **From:** Melanson, Kate [mailto:Melanson.Kate@epa.gov]
> **Sent:** Friday, September 26, 2014 1:34 PM
> **To:** Vantine, Patricia (EEA)
> **Cc:** Cash, David (DEP); Doig, Rebecca (DEP)
> **Subject:** Re: close hold
>
> I am unfortunately not in the office today but am available Monday morning if that works
>
> Kate Melanson
> U.S. EPA
> Ex. 6 Personal Privacy (PP)
>
> On Sep 26, 2014, at 1:33 PM, "Vantine, Patricia (ENV)" <patricia.vantine@state.ma.us> wrote:
>
>> Kate – Are you around this afternoon to discuss this?
>>
>> ---
>>
>> **From:** Melanson, Kate [mailto:Melanson.Kate@epa.gov]
>> **Sent:** Tuesday, September 23, 2014 1:30 PM
>> **To:** Cash, David (DEP); Vantine, Patricia (EEA)
>> **Cc:** Doig, Rebecca (DEP)
>> **Subject:** close hold

FYI ... we are talking with UMASS about an event in late October for this. The Governor would be invited and Congressman McGovern is holding the dates of 10/22 and 24. This is a close hold for now, but I wanted to keep both of your offices in the loop.

Thank you!

-Kate

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/17/2014 6:00:45 PM
To: Wintrob, Paul [Wintrob.Paul@epa.gov]; Hamjian, Lynne [Hamjian.Lynne@epa.gov]; Zimmerman, Emily [Zimmerman.Emily@epa.gov]; Melanson, Kate [Melanson.Kate@epa.gov]; Gutro, Doug [gutro.doug@epa.gov]
CC: Grantham, Nancy [grantham.nancy@epa.gov]
Subject: FW: Waterways Restored Event with Environment Massachusetts

We just talked with the organizers .. and they are sending us a draft of the report --

Nancy Girard from the city of boston environment department is speaking

Other 2 speakers are listed below

Kate will reach to MassDEP to get someone from there

Kimberly Williams from Env America will emcee

It should not be very long

They are focused on WOTUS and how it will protect waterways like Boston Harbor has been protected

Emily can help with talking points

Someone from our team will go over with Lynne

Thanks ng

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Thursday, October 16, 2014 12:02 PM
To: 'Kimberly Williams'
Subject: RE: Waterways Restored Event with Environment Massachusetts

Hi Kate,

Some quick updates on the event:

I'm shifting the location of the event from Long Wharf, next door to Christopher Columbus Waterfront Park. And joining me at the event will be Stacey Mac, owner of SUP SONAS stand up paddle boarding company, and stand up paddle board instructor, and Ed McCabe, rower of 36 years, with Boston Rowing Center. Ed works with a Youth Program and is planning to row up behind the event with his boat full of kids!

Ed and Stacey will be speaking about what it means to them to have Boston Harbor and all of Massachusetts waterways protected, and how the Clean Water Act has helped local businesses like theirs to thrive. It's a great opportunity to remind people that the Clean Water Act works, and it would be great to have the Regional Administrator there as well.

Thanks again!

Kimberly

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Tuesday, October 14, 2014 5:37 PM
To: 'melanson.kate@epa.gov'
Subject: Waterways Restored Event with Environment Massachusetts

Hi Kate,

Kimberly Williams, organizer with Environment Massachusetts here. I'd like to invite Regional Administrator Spalding to Environment Massachusetts' event to release our new report, called "Waterways Restored". It's a compilation of clean water success stories; instances where the Clean Water Act has made a difference. This report comes on the heels of the EPA's proposed rule to restore Clean Water Act protections to waterways across the country. Please let me know if you would like to see an embargoed draft of the report.

Of course, the clean-up of Boston Harbor is one of the most famous examples of a successful clean-up. And as polluters and some members of Congress work to stop the EPA from moving forward to protect our water, we know it's critical to remind people that the Clean Water Act works.

As President Obama said last June, "We've got to dredge up that old tape of the Cuyahoga River on fire, and the Chicago River, and just remind people that this thing worked..Because as Americans, we have an obligation to be good stewards of the gifts that have been given; and make sure that they're around for our kids and our grandkids."

I'm holding this stand up media event Tuesday the 21st at 10am on Long Wharf along Boston Harbor to release the report, celebrate the success of the Clean Water Act in cleaning up the Harbor, and help keep up the drumbeat of positive media attention around safeguarding clean water. For the event, I've invited local charter boat captains, rowers, and Senator Markey. I'd be honored if Regional Administrator Spalding could join as well, to spread the word about the great work EPA is doing to ensure that our waterways stay clean enough that we can use and enjoy.

Please let me know if you have any other questions. I can be reached most quickly via email, but you can also call my cell phone at Ex. 6 Personal Privacy (PP) I'll plan to follow up soon as well.

Best,

Kimberly Williams

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/17/2014 6:31:46 PM
To: Loop, Travis [Loop.Travis@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Ganesan, Arvin [Ganesan.Arvin@epa.gov]
Subject: FW: Waterways Restored Event with Environment Massachusetts
Attachments: Waterways Restored Advisory.docx

FYI .. the deputy in our office of ecosystem protection is doing this event -- WOTUS outreach -- at park on Boston Harbor ... thanks ng

---

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Friday, October 17, 2014 2:18 PM
To: Melanson, Kate; Grantham, Nancy
Subject: RE: Waterways Restored Event with Environment Massachusetts

Hi Nancy and Kate,

Attached is the media advisory. And again, it'd be great if you could share with your media contacts!

You can read a draft version of the report here (in earlier stages it was titled clean water success stories) : https://www.dropbox.com/s/ek2t8fbnd3puqyi/CleanWaterSuccess-v3-ToExperts.docx?dl=0

Please let me know if there's anything else you need from me!

Kimberly

From: Melanson, Kate [mailto:Melanson.Kate@epa.gov]
Sent: Friday, October 17, 2014 1:13 PM
To: Kimberly Williams; Grantham, Nancy
Subject: RE: Waterways Restored Event with Environment Massachusetts

Does 1:30 work

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Friday, October 17, 2014 12:55 PM
To: Grantham, Nancy
Cc: Melanson, Kate
Subject: RE: Waterways Restored Event with Environment Massachusetts

I can talk anytime the rest of today, what time works for you?

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Friday, October 17, 2014 12:35 PM
To: kwilliams@environmentamerica.org
Cc: Melanson, Kate
Subject: FW: Waterways Restored Event with Environment Massachusetts

Hi Kimberly,

Our Regional Administrator will be out of town on Tuesday, October 21st, however Lynne Hamjian, the Director Deputy Director of our Office of Ecosystem Protection (where our water programs are housed) would be happy to attend and speak.

Kate Melanson and I would be happy to jump on a call with you today or first thing Monday to discuss logistics, etc.

Thanks

Nancy Grantham

Ex. 6 Personal Privacy (PP)

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Thursday, October 16, 2014 12:26 PM
To: Melanson, Kate
Subject: FW: Waterways Restored Event with Environment Massachusetts

Hi Kate,

Some quick updates on the event:

I'm shifting the location of the event from Long Wharf, next door to Christopher Columbus Waterfront Park. And joining me at the event will be Stacey Mac, owner of SUP SONAS stand up paddle boarding company, and stand up paddle board instructor, and Ed McCabe, rower of 36 years, with Boston Rowing Center. Ed works with a Youth Program and is planning to row up behind the event with his boat full of kids!

Ed and Stacey will be speaking about what it means to them to have Boston Harbor and all of Massachusetts waterways protected, and how the Clean Water Act has helped local businesses like theirs to thrive. It's a great opportunity to remind people that the Clean Water Act works, and it would be great to have the Regional Administrator there as well.

Thanks again!

Kimberly

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Tuesday, October 14, 2014 5:37 PM
To: 'melanson.kate@epa.gov'
Subject: Waterways Restored Event with Environment Massachusetts

Hi Kate,

Kimberly Williams, organizer with Environment Massachusetts here. I'd like to invite Regional Administrator Spalding to Environment Massachusetts' event to release our new report, called "Waterways Restored". It's a compilation of clean water success stories; instances where the Clean Water Act has made a difference. This report comes on the heels of the EPA's proposed rule to restore Clean Water Act protections to waterways across the country. Please let me know if you would like to see an embargoed draft of the report.

Of course, the clean-up of Boston Harbor is one of the most famous examples of a successful clean-up. And as polluters and some members of Congress work to stop the EPA from moving forward to protect our water, we know it's critical to remind people that the Clean Water Act works.

As President Obama said last June, "We've got to dredge up that old tape of the Cuyahoga River on fire, and the Chicago River, and just remind people that this thing worked..Because as Americans, we have an obligation to be good stewards of the gifts that have been given; and make sure that they're around for our kids and our grandkids."

I'm holding this stand up media event Tuesday the 21st at 10am on Long Wharf along Boston Harbor to release the report, celebrate the success of the Clean Water Act in cleaning up the Harbor, and help keep up the drumbeat of positive media attention around safeguarding clean water. For the event, I've invited local charter boat captains, rowers, and Senator Markey. I'd be honored if Regional Administrator Spalding could join as well, to spread the word about the great work EPA is doing to ensure that our waterways stay clean enough that we can use and enjoy.

Please let me know if you have any other questions. I can be reached most quickly via email, but you can also call my cell phone at Ex. 6 Personal Privacy (PP) I'll plan to follow up soon as well.

Best,

Kimberly Williams

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/29/2014 12:24:01 PM
To: Deegan, Dave [Deegan.Dave@epa.gov]
Subject: FW: close hold

Can you join us?

From: Melanson, Kate
Sent: Monday, September 29, 2014 7:38 AM
To: Vantine, Patricia (ENV); Grantham, Nancy; Gutro, Doug
Cc: Cash, David (DEP); Doig, Rebecca (DEP)
Subject: RE: close hold

Hi All –

Call in for today's 2:00 is

Ex. 6 Personal Privacy (PP)

From: Vantine, Patricia (ENV) [mailto:patricia.vantine@state.ma.us]
Sent: Friday, September 26, 2014 1:36 PM
To: Melanson, Kate
Cc: Cash, David (DEP); Doig, Rebecca (DEP)
Subject: RE: close hold

Monday is great, does 1 or 2 work for you?

From: Melanson, Kate [mailto:Melanson.Kate@epa.gov]
Sent: Friday, September 26, 2014 1:34 PM
To: Vantine, Patricia (EEA)
Cc: Cash, David (DEP); Doig, Rebecca (DEP)
Subject: Re: close hold

I am unfortunately not in the office today but am available Monday morning if that works

Kate Melanson
U.S. EPA
Ex. 6 Personal Privacy (PP)

On Sep 26, 2014, at 1:33 PM, "Vantine, Patricia (ENV)" <patricia.vantine@state.ma.us> wrote:

> Kate – Are you around this afternoon to discuss this?
>
> ---
>
> **From:** Melanson, Kate [mailto:Melanson.Kate@epa.gov]
> **Sent:** Tuesday, September 23, 2014 1:30 PM
> **To:** Cash, David (DEP); Vantine, Patricia (EEA)
> **Cc:** Doig, Rebecca (DEP)
> **Subject:** close hold

FYI ... we are talking with UMASS about an event in late October for this. The Governor would be invited and Congressman McGovern is holding the dates of 10/22 and 24. This is a close hold for now, but I wanted to keep both of your offices in the loop.

Thank you!

-Kate

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/17/2014 11:36:18 AM
To: Loop, Travis [Loop.Travis@epa.gov]
CC: Allen, Laura [Allen.Laura@epa.gov]
Subject: RE: Waterways Restored Event with Environment Massachusetts

Will do

From: Loop, Travis
Sent: Friday, October 17, 2014 7:24 AM
To: Grantham, Nancy
Cc: Allen, Laura
Subject: Re: Waterways Restored Event with Environment Massachusetts

Would be good if someone could go...

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)

On Oct 16, 2014, at 12:03 PM, "Grantham, Nancy" <Grantham.Nancy@epa.gov> wrote:

> Thoughts on this event. Not likely Curt could do ... but we could have someone do the event – close to office – wotus could be highlighted. Thanks ng
>
> ---
>
> **From:** Melanson, Kate
> **Sent:** Wednesday, October 15, 2014 7:15 AM
> **To:** Grantham, Nancy; Rodriguez, Danny
> **Subject:** FW: Waterways Restored Event with Environment Massachusetts
>
> ---
>
> **From:** Kimberly Williams [mailto:kwilliams@environmentamerica.org]
> **Sent:** Tuesday, October 14, 2014 5:37 PM
> **To:** Melanson, Kate
> **Subject:** Waterways Restored Event with Environment Massachusetts
>
> Hi Kate,
>
> Kimberly Williams, organizer with Environment Massachusetts here. I'd like to invite Regional Administrator Spalding to Environment Massachusetts' event to release our new report, called "Waterways Restored". It's a compilation of clean water success stories; instances where the Clean Water Act has made a difference. This report comes on the heels of the EPA's proposed rule to restore Clean Water Act protections to waterways across the country. Please let me know if you would like to see an embargoed draft of the report.

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Best,

Kimberly Williams

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/17/2014 11:36:36 AM
To: Loop, Travis [Loop.Travis@epa.gov]
Subject: FW: Waterways Restored Event with Environment Massachusetts

FYI – Shawn is doing similar in region 3

From: Melanson, Kate
Sent: Friday, October 17, 2014 7:23 AM
To: Grantham, Nancy
Subject: FW: Waterways Restored Event with Environment Massachusetts

---

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Thursday, October 16, 2014 4:47 PM
To: Melanson, Kate
Subject: RE: Waterways Restored Event with Environment Massachusetts

Hi Kate,

I think you might also be interested to know that one of our other organizers is planning a similar event on the Anacostia River in Maryland/DC to release the report and she just let me know that Shawn Garvin has agreed to attend and speak. Hopefully, Mr. Spalding can join as well; we're excited to be increasing the visibility of the Clean Water rule, and our theory is that simultaneous events in different parts of the country help raise the visibility overall!

Thanks so much,

Kimberly

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Thursday, October 16, 2014 12:02 PM
To: 'Kimberly Williams'
Subject: RE: Waterways Restored Event with Environment Massachusetts

Hi Kate,

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Thanks again!

Kimberly

From: Kimberly Williams [mailto:kwilliams@environmentamerica.org]
Sent: Tuesday, October 14, 2014 5:37 PM
To: 'melanson.kate@epa.gov'
Subject: Waterways Restored Event with Environment Massachusetts

Hi Kate,

Kimberly Williams, organizer with Environment Massachusetts here. I'd like to invite Regional Administrator Spalding to Environment Massachusetts' event to release our new report, called "Waterways Restored". It's a compilation of clean water success stories; instances where the Clean Water Act has made a difference. This report comes on the heels of the EPA's proposed rule to restore Clean Water Act protections to waterways across the country. Please let me know if you would like to see an embargoed draft of the report.

Of course, the clean-up of Boston Harbor is one of the most famous examples of a successful clean-up. And as polluters and some members of Congress work to stop the EPA from moving forward to protect our water, we know it's critical to remind people that the Clean Water Act works.

As President Obama said last June, "We've got to dredge up that old tape of the Cuyahoga River on fire, and the Chicago River, and just remind people that this thing worked..Because as Americans, we have an obligation to be good stewards of the gifts that have been given; and make sure that they're around for our kids and our grandkids."

I'm holding this stand up media event Tuesday the 21st at 10am on Long Wharf along Boston Harbor to release the report, celebrate the success of the Clean Water Act in cleaning up the Harbor, and help keep up the drumbeat of positive media attention around safeguarding clean water. For the event, I've invited local charter boat captains, rowers, and Senator Markey. I'd be honored if Regional Administrator Spalding could join as well, to spread the word about the great work EPA is doing to ensure that our waterways stay clean enough that we can use and enjoy.

Please let me know if you have any other questions. I can be reached most quickly via email, but you can also call my cell phone at Ex. 6 Personal Privacy (PP) I'll plan to follow up soon as well.

Best,

Kimberly Williams

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/24/2014 7:31:02 PM
To: Schain, Dennis [Dennis.Schain@ct.gov]
Subject: RE: 9/29 press conference

Great news – that's why we have you on our team! Thanks

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 3:28 PM
To: Grantham, Nancy
Subject: RE: 9/29 press conference

As a result of my determination, persistence, and ability to be a total pain when necessary, I believe we have solved the insurance matter and will be able to provide Riverfront Recapture with the document they need.

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) | F: 860.424.4053 | E: dennis.schain@ct.gov

Connecticut Department of
ENERGY &
ENVIRONMENTAL
PROTECTION

www.ct.gov/deep

Conserving, improving and protecting our natural resources and environment;
Ensuring a clean, affordable, reliable, and sustainable energy supply.

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, September 24, 2014 1:46 PM
To: Schain, Dennis
Subject: RE: 9/29 press conference

If you can tell him it is our event – I think our lawyer will then explain our self-insurance – he thinks it is your event … do you know him – maybe we can hop on call with him to iron it out.

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 1:41 PM
To: Grantham, Nancy
Subject: RE: 9/29 press conference

Why does he need DEEP to sign it….isn't it your event?

I will work on it, but seems like odd answer from them.

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) | F: 860.424.4053 | E: dennis.schain@ct.gov

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From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, September 24, 2014 1:40 PM
To: Schain, Dennis
Subject: RE: 9/29 press conference

Hey – our lawyer called Josh – he said he needs ct deep to sign it – evidently has been done in the past – I would presume you are also self-insured … she suggested your lawyer call him – or maybe you know who has signed in the past ..thanks ng

---

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 10:48 AM
To: Grantham, Nancy
Cc: Jensen, LeAnn
Subject: RE: 9/29 press conference

That wld be fine if he can do that and work this out. Great venue. Don't want to lose it on TKO

Sent with Good (www.good.com)

-----Original Message-----
From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: Wednesday, September 24, 2014 10:45 AM Eastern Standard Time
To: Schain, Dennis
Cc: Jensen, LeAnn
Subject: RE: 9/29 press conference

Dennis – our lawyer – leann jensen – copied here – can call the contact for the venue and let them know that the federal government is self-insured – however we did not want to do until I checked with you first. Thanks ng

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Wednesday, September 24, 2014 6:05 AM
To: Grantham, Nancy
Subject: FW: 9/29 press conference

I am little concerned abt getting this processed I time to use venue for event Monday. Any hope u guys can get that done ASAP?

Sent with Good (www.good.com)

-----Original Message-----
From: Josh Urrutia [JUrrutia@Riverfront.org]
Sent: Tuesday, September 23, 2014 12:24 PM Eastern Standard Time
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
We can make this work.
Can you process insurance for us for the event. I have attached the form that has the insurance we would need. Thank you.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Tuesday, September 23, 2014 10:46 AM
To: Josh Urrutia
Subject: RE: 9/29 press conference

We will arrive like 12:45 for 1 p.m. Media event. Will bring own portable battery operated podium. Will be one within the hour. Need no/minimal assistance. Just tell us where we can set up.

Sent with Good (www.good.com)

-----Original Message-----
From: Josh Urrutia [JUrrutia@Riverfront.org]
Sent: Tuesday, September 23, 2014 10:10 AM Eastern Standard Time
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
So you wouldn't need to use the electric or plug in anything correct? And you would arrive at what time and be done by ? Just making sure which staff member can be available for you. The other event we have is an 800 person picnic which is utilizing all staff currently.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 12:12 PM
To: Josh Urrutia
Subject: RE: 9/29 press conference

20 people...

Press conference with EPA Regional Administrator Curt Spalding and DEEP Commissioner Rob Klee...

Leaders of environmental interest groups and news media would be invited

Perhaps two or three vehicles need special parking arrangements if they are available...other than that, people can park on their own.

We can bring small podium and portable sound system.

We can get insurance form you need…tell me what it has to say

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) | F: 860.424.4053 | E: dennis.schain@ct.gov

Connecticut Department of
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Ensuring a clean, affordable, reliable, and sustainable energy supply.

From: Josh Urrutia [mailto:JUrrutia@Riverfront.org]
Sent: Monday, September 22, 2014 12:05 PM
To: Schain, Dennis
Subject: RE: 9/29 press conference

Dennis,
Can you provide some more details about this potential press event? How man vehicles it would be and amount of people? Will you be bringing your own sound reinforcement and power supply? Who will be invited to the event? Would you be able to provide insurance naming us as well as our affiliates as additional insured's?

We do have a large event that day that will be requiring the majority of our staff so I need to make sure all the details are figured out if we are going to move forward.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

From: Schain, Dennis [mailto:Dennis.Schain@ct.gov]
Sent: Monday, September 22, 2014 9:55 AM
To: Josh Urrutia
Cc: 'Craig Mergins'
Subject: RE: 9/29 press conference

Craig thought it might be available.

If not – is it possible to do an event in the plaza along river downtown….I guess it is the amphitheatre area…isn't there portion that has tarp where we can be in case of rain.

We are talking about simple press event that would last less than an hour. We are wanting to be out along the river because of the nature of the announcement.

Let me know what you think.

Dennis Schain
Communications Director
Connecticut Department of Energy and Environmental Protection
79 Elm Street, Hartford, CT 06106-5127
P: 860.424.3110 | C: Ex. 6 Personal Privacy (PP) F: 860.424.4053 | E: dennis.schain@ct.gov

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From: Josh Urrutia [mailto:JUrrutia@Riverfront.org]
Sent: Monday, September 22, 2014 9:51 AM
To: Schain, Dennis
Subject: 9/29 press conference

Good Morning Dennis,
I am the Events Manager for the Riverfront Boathouse. The Boathouse is unavailable on 9/29 as we have an event already booked that day. Please let me know if you are thinking of another day.

Sincerely,

Josh Urrutia
Events Manager
www.riverfront.org
50 Columbus Blvd, 1st Floor,
Hartford, CT 06106-1984
Office (860) 713-3131 x 329
Cell/Text Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 9/18/2015 10:58:38 AM
To: Deegan, Dave [Deegan.Dave@epa.gov]; Murphy, Jim [Murphy.Jim@epa.gov]; Gutro, Doug [Gutro.Doug@epa.gov]
Subject: Fwd: Judge Smith decision in Centredale: EPA prevails

FYI - standing by thx ng

Sent from my iPhone

Begin forwarded message:

> **From:** "Studlien, Susan" <Studlien.Susan@epa.gov>
> **Date:** September 18, 2015 at 4:56:49 AM MDT
> **To:** "Grantham, Nancy" <Grantham.Nancy@epa.gov>
> **Cc:** "Spalding, Curt" <Spalding.Curt@epa.gov>, "Szaro, Deb" <Szaro.Deb@epa.gov>, "Gray, Stuart" <Gray.Stuart@epa.gov>
> **Subject: Re: Judge Smith decision in Centredale: EPA prevails**
>
> Thanks Nancy. We'll discuss with DOJ today.

> **From:** Grantham, Nancy
> **Sent:** Friday, September 18, 2015 6:53 AM
> **To:** Studlien, Susan
> **Cc:** Spalding, Curt; Szaro, Deb; Gray, Stuart
> **Subject:** Re: Judge Smith decision in Centredale: EPA prevails
>
> Thx for the info -- presume we need a press strategy-- desk statement? Thx ng
>
> Sent from my iPhone
>
> On Sep 18, 2015, at 3:50 AM, Studlien, Susan <Studlien.Susan@epa.gov> wrote:
>
>> Judge Smith has issued a 200-page decision in the liability phase of the Centredale litigation. He concluded that Emhart is jointly and severally liable for the contamination at the site as past operator, and that the harm is not divisible. This concludes phase I of this litigation entirely in EPA's favor.
>
>> Today we will create a very short summary of the principal points of this decision, and some talking points that Curt can use for Monday's 1:00 VTC if he wants to talk about the case.

Appointment

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 4/8/2016 6:33:43 PM
To: Burch, Julia [Burch.Julia@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Zito, Kelly [ZITO.KELLY@EPA.GOV]; Hull, George [Hull.George@epa.gov]; Gray, David [gray.david@epa.gov]; Irizarry, Gilberto [Irizarry.Gilberto@epa.gov]; Kluesner, Dave [kluesner.dave@epa.gov]

Subject: CCP update workgroup
Attachments: Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; Untitled Attachment; CCP update workgroup; Untitled Attachment; Untitled Attachment
Location: Ex. 6 Personal Privacy (PP)

Start: 4/14/2016 6:00:00 PM
End: 4/14/2016 7:00:00 PM
Show Time As: Busy

Recurrence: Weekly
Occurs every Thursday from 2:00 PM to 3:00 PM effective 4/14/2016 until 10/6/2016.

Per your request, I am setting up a reoccurring meeting to work through updating the Crisis Communications Plan.

The other day that seemed fairly open for folks was Monday. Please let me know if you prefer Monday.

Thanks!

Regards,

Julia Burch
Policy, Planning, and Training Division
Office of Human Resources
U.S. Environmental Protection Agency
202-564-0961

Appointment

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 7/5/2016 7:41:23 PM
To: Burch, Julia [Burch.Julia@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Hull, George [Hull.George@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]; Hart, Daniel [Hart.Daniel@epa.gov]
CC: Kluesner, Dave [kluesner.dave@epa.gov]

Subject: EPAosc.org guidelines briefing
Attachments: EPAosc org draft guidelines - clean.docx
Location: Geroge's office

Start: 7/8/2016 4:00:00 PM
End: 7/8/2016 5:00:00 PM
Show Time As: Tentative

Ex. 6 Personal Privacy (PP)

EPAosc org draft guidelines - clea...

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 1/13/2017 4:12:16 PM
To: Benenati, Frank [benenati.frank@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Reporter call invites

OK to say:
- We're making a decision on FTCA
- We're putting one of our attorneys on the phone with you
- Call is for attribution to an agency spokesperson
- tell them it is about FTCA, and that we're putting one of our attorneys on the phone with them? Also, the call is for attribution by an agency spokesperson?
- condition that they don't make calls on this until 2:45 eastern
- embargo lifts at 3pm

Christie St. Clair
US EPA Office of Public Affairs
C: Ex. 6 Personal Privacy (PP)

Message

From: Benenati, Frank [benenati.frank@epa.gov]
Sent: 12/20/2016 11:45:05 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: Press call tomorrow

Reynolds was a low bar but I appreciate it :)

See you tomorrow!

> On Dec 20, 2016, at 6:34 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:
>
> You are right- we don't try to be engineers - will miss you terribly - you are the best thing to happen to opa in a long time
>
> Thx ng
>
> Sent from my iPhone
>
>> On Dec 20, 2016, at 6:19 PM, Benenati, Frank <benenati.frank@epa.gov> wrote:
>>
>> Thanks for handling this. Always irks me when non comms folks question press strategy. That and I hate surprises.
>>
>> Thanks Nancy! I will miss you!
>>
>>> On Dec 20, 2016, at 6:01 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:
>>>
>>> Mathy .. let us know if you want us to add nytimes and ap ..thanks ng
>>>
>>> Nancy Grantham
>>> Office of Public Affairs
>>> US Environmental Protection Agency
>>> 202-564-6879 (desk)
>>> Ex. 6 Personal Privacy (PP) (mobile)
>>>
>>>
>>> -----Original Message-----
>>> From: Benenati, Frank
>>> Sent: Tuesday, December 20, 2016 5:49 PM
>>> To: Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>
>>> Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
>>> Subject: Re: Press call tomorrow
>>>
>>> This email also came out a lot angrier than intended. Nothing but love, Mathy.
>>>
>>> Let me know if you need anything from me.
>>>
>>>> On Dec 20, 2016, at 5:43 PM, Benenati, Frank <benenati.frank@epa.gov> wrote:
>>>>
>>>> Hey
>>>>
>>>> I know why you are calling. Because in all honesty I don't really care you can invite NYT and wires. If this was another time I would say that it is OPA who decides how press is rolled out and not program offices. I also really didn't like learning about this last minute.
>>>>
>>>> Enjoy the call.
>>>>
>>>>> On Dec 20, 2016, at 5:38 PM, Stanislaus, Mathy <Stanislaus.Mathy@epa.gov> wrote:
>>>>>
>>>>> Just left vmail message for you re: press call tomorrow - can you
>>>>> call me
>>>>>
>>>>> Mathy Stanislaus
>>>>> USEPA Assistant Administrator
>>>>> Office of Land and Emergency Management Follow us on Twitter @EPALand

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 8/26/2016 10:30:40 PM
To: Elliott, Dan [delliott@ap.org]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Gold King treatment plant overflow

Dan, regarding the stakeholder alerts, you can attribute to Nancy Grantham:

> The Gold King Mine Stakeholders Alert and Notification plan notifies stakeholders throughout the entire watershed in EPA Regions 8, 6 and 9 of any mine-related activities that could potentially impact the watershed.
>
> The list was developed in consultation with states, cities, counties and tribes impacted by the 2015 Gold King Mine release. For a list of parties who receive alerts through this system: https://www.epa.gov/sites/production/files/2015-09/documents/notificationstakeholderemaillist.pdf
>
> Beyond an initial notification, all parties are responsible for assessing the incident and determining additional needs for response and notification.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Elliott, Dan [mailto:delliott@ap.org]
Sent: Friday, August 26, 2016 3:36 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Gold King treatment plant overflow

Christie:

Thanks.

Dan

ASSOCIATED PRESS

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

1120 Lincoln St.
Suite 901
Denver, CO 80203

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Friday, August 26, 2016 1:31 PM
To: Elliott, Dan
Subject: RE: Gold King treatment plant overflow

Here's what I've got so far, Dan. I'm checking to see if the water treatment plant team has estimates on the water volume.

Water discharging from the mine has a low pH (generally around 3.0 – 3.5). It is treated with lime to raises the pH to 8.0 – 8.5, which causes metals settle out and create the treatment solids (also referred to as sludge or clarifier solids). In this pH range, the metals will not tend to remobilize in water and excess neutralizers (see below) may actually have a positive effect on the underlying soils. We have also taken steps to prevent off-site migration of the treatment solids during rain events, such as enclosing the drying area and temporary repository with soil berms.

With respect to the constituents in the treatment solids from the IWTP, while exact percentages may vary slightly, they contain about:

- 85% - 88% water
- 6% - 9% metal hydroxides (primarily iron, aluminum, manganese, and zinc hydroxide)
- 2 - 4% other (potentially gypsum, calcium carbonate, etc.)
- 1 - 2% unreacted lime

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Elliott, Dan [mailto:delliott@ap.org]
Sent: Friday, August 26, 2016 2:27 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Gold King treatment plant overflow

A hungry moose.

Have a good week off!

Dan

ASSOCIATED PRESS

Dan Elliott
303-825-0123 (Office)

1120 Lincoln St.
Suite 901

Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

Denver, CO 80203

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Friday, August 26, 2016 12:26 PM
To: Elliott, Dan
Subject: RE: Gold King treatment plant overflow

Ha! Give a moose a muffin ...

Again, off the record, sooner than later. That said, I'm going to Chincoteague for a week tomorrow morning.

I'll see what I can do about 1 or 2.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Elliott, Dan [mailto:delliott@ap.org]
Sent: Friday, August 26, 2016 2:23 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Gold King treatment plant overflow

OK, thanks. When do you think it will be finalized?

Two other questions:

1. Can I have it first, even if on a not-for-attribution basis (e.g., "The Associated Press has learned ...")
2. If not, can I get the news on an embargoed basis, so I can have a story prepared, and push the button the moment it's official?

Thanks.

Dan

ASSOCIATED PRESS

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)

1120 Lincoln St.
Suite 901
Denver, CO 80203

delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Friday, August 26, 2016 12:07 PM
To: Elliott, Dan
Subject: RE: Gold King treatment plant overflow

Dan, off the record – not for reporting in any way – we expect it will be finalized in the fall. Don't think we can say that publicly until the entire fall NPL package is released.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Elliott, Dan [mailto:delliott@ap.org]
Sent: Friday, August 26, 2016 2:01 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Gold King treatment plant overflow

Thanks, Christie.

On a different topic: When will you know whether the Bonita Peak District will be up for consideration for NPL next month, or if it will have to wait till next March?

Dan

ASSOCIATED PRESS

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

1120 Lincoln St.
Suite 901
Denver, CO 80203

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Friday, August 26, 2016 11:47 AM
To: Elliott, Dan
Subject: RE: Gold King treatment plant overflow

Sure thing, I'll see what the plant manager has available, Dan.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Elliott, Dan [mailto:delliott@ap.org]
Sent: Friday, August 26, 2016 12:56 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Gold King treatment plant overflow

Christie:

Thanks for getting me the email and the statement last night.

I'm still interested in knowing what metals got into Cement Creek, as well as what quantity of metals and the quantity of water. If those are questions the EPA is unable to answer, I'd like to know that, too.

Also, I'd like to get on the mailing list of people who get emails under the stakeholder alert and notification plan.

Thanks.

Dan

ASSOCIATED PRESS

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

1120 Lincoln St.
Suite 901
Denver, CO 80203

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Thursday, August 25, 2016 5:19 PM
To: Elliott, Dan
Subject: Re: Gold King treatment plant overflow

That's the best I can do until she confirms.

Christie St. Clair

U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Aug 25, 2016, at 7:18 PM, Elliott, Dan <delliott@ap.org> wrote:

Christie:

Yes, I can use that kind of attribution, but it will be more along the lines of "the EPA said in a written statement." If you do get a name to attach to it, please let me know.

Thanks.

Dan

<image002.jpg>

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

1120 Lincoln St.
Suite 901
Denver, CO 80203

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Thursday, August 25, 2016 5:11 PM
To: Elliott, Dan
Subject: Re: Gold King treatment plant overflow

Dan, can you attribute this to an agency spokesperson? (I've not been able to get Nancy's confirmation we can attribute to her.)

In accordance with the Gold King Mine Stakeholders Alert and Notification Plan, during the high rain event on August 23, stakeholders were notified that some treatment solids that had accumulated on the dewatering bag pad, solids which are normally recirculated back to the clarifier through a sump, overtopped the sumps and entered Cement Creek. When the release was identified, the sumps were reconfigured to recirculate the solids back into the clarifier and stop the discharge. Discharged water and solids that entered Cement Creek had been treated with lime and consisted of precipitated metals in the form of metal hydroxides which will quickly settle out of the creek. The incident was resolved in about 2 hours.

Christie St. Clair
U.S. EPA Office of Media Relations

C: Ex. 6 Personal Privacy (PP)

On Aug 25, 2016, at 7:03 PM, Elliott, Dan <delliott@ap.org> wrote:

Christie:

OK, thanks.

Dan

<image002.jpg>

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

1120 Lincoln St.
Suite 901
Denver, CO 80203

From: StClair, Christie [mailto:StClair.Christie@epa.gov]
Sent: Thursday, August 25, 2016 5:00 PM
To: Elliott, Dan
Subject: Re: Gold King treatment plant overflow

Dan, I saw the story and we have sent him a correction request on a few items.

I will be back to you really soon in these questions.

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Aug 25, 2016, at 6:46 PM, Elliott, Dan <delliott@ap.org> wrote:

Christie:

The Durango Herald is reporting that heavy rains caused an overflow at the interim treatment plant below the Gold King Mine Tuesday. You can see the story here.

Some questions and requests:

- Can you confirm for me that the overflow occurred?
- Please send me a copy of the email referenced in the story, from Brent Maier, identified as a congressional liaison for EPA.
- Who received that email?

- Can you confirm the EPA did not notify the public or the media directly?
- If the EPA didn't notify the public or media directly, why not?
- Can you tell me how much untreated water was released into Cement Creek?
- Can you tell me whether the levels of any contaminants rose in the Animas river, and if so, by how much?

Thanks.

Dan

<image002.jpg>

Dan Elliott
303-825-0123 (Office)
Ex. 6 Personal Privacy (PP) (Mobile)
delliott@ap.org
@DanElliottAP
http://bigstory.ap.org/content/dan-elliott

1120 Lincoln St.
Suite 901
Denver, CO 80203

Message

From: Burden, Susan [Burden.Susan@epa.gov]
Sent: 10/12/2016 12:29:16 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Knapp, Kristien [Knapp.Kristien@epa.gov]
Subject: FW: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx
Attachments: ORD-16-001-1229-Support EPA Public Access Plan Oct062016.docx

Hi Nancy,

Attached is the final Public Access Plan that OSA is planning to submit to OSTP. Here are the highlights that address the topics mentioned in the 8 am meeting (in case you don't have time to look through the attached):

- The "Plan to Increase Access to Results of EPA-Funded Scientific Research" was developed in response to a February 2013 memo from OSTP. The memo directed Federal departments and agencies that spend more than $100 million per year on research and development (including EPA) to develop and submit a plan to OSTP to increase public access to agency-funded peer-reviewed, scientific research publications and related research data.
- The Plan describes how the Agency intends to increase access to peer-reviewed research publications and research data resulting from EPA-funded scientific research, consistent with applicable law and policy, EPA's mission, and resource constraints. (Section II. Overview of EPA's Public Access Plan)
- The Plan prospectively covers peer-reviewed scientific research publications in scholarly journals and associated digital research data directly underlying peer reviewed publications that result from EPA-funded research. The Plan does not apply to research publications or research data generated from scientific research conducted prior to the implementation of the Plan. (Section III. Scope and Applicability)
- Classified or otherwise protected EPA-funded scientific research will not be made publicly available. This Plan does not apply to scientific research not funded by EPA that may be cited in EPA assessments, rulemakings, or peer-reviewed publications. This Plan and any newly established requirements based upon it applies to scientific research data collected after its implementation, and not to scientific research data collected before its implementation. (Section III. Scope and Applicability)

Please let me know if you have any questions.

Thanks,

Susan

Susan Burden, Ph.D.
Special Assistant (ORD, OCSPP, OCHP, SAB)
Office of the Administrator
U.S. Environmental Protection Agency
Office: (202) 564-6308
Cell: Ex. 6 Personal Privacy (PP)

From: Blackburn, Elizabeth
Sent: Friday, October 07, 2016 3:09 PM
To: Burden, Susan <Burden.Susan@epa.gov>
Subject: FW: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

I meant to copy you on this Susan. Can you please keep an eye on this. It is supposed to go to OSTP. We were told to send it to you but I think these things have to go through the official correspondence system.

Thanks!

Liz

Liz Blackburn
Chief of Staff
EPA Office of Research and Development
202-564-2192
Mobile: Ex. 6 Personal Privacy (PP)

From: Blackburn, Elizabeth
Sent: Friday, October 07, 2016 2:57 PM
To: Rivers, Charles <rivers.charles@epa.gov>; Harty, Kathi <Harty.Kathi@epa.gov>
Cc: Sinks, Tom <Sinks.Tom@epa.gov>; Cox, Taylor <cox.taylor@epa.gov>; Gentry, Nathan <Gentry.Nathan@epa.gov>; Gwinn, Maureen <gwinn.maureen@epa.gov>
Subject: FW: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Hi Charles and Kathi

As per our discussion, please use the attached revised data access plan and resubmit the package, including the cover letter for the Administrator's signature.

Susan, this memo is to transmit the Data Access Plan to OSTP.

Thank you.

Liz
Liz Blackburn
Chief of Staff
EPA Office of Research and Development
202-564-2192
Mobile: Ex. 6 Personal Privacy (PP)

From: Rennert, Kevin
Sent: Friday, October 07, 2016 1:39 PM
To: Sinks, Tom <Sinks.Tom@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>
Cc: Greene, Mary <greene.mary@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Redfern, Amanda <Redfern.Amanda@epa.gov>
Subject: RE: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Tom – we're good with this version, so the next step to get it signed would be for you to work with your office's Special Assistant for AO to get the cover letter signed by the Administrator. Thanks for all of your work on this.

Best,
Kevin

From: Sinks, Tom
Sent: Friday, October 07, 2016 11:02 AM
To: Rennert, Kevin <Rennert.Kevin@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>
Cc: Sinks, Tom <Sinks.Tom@epa.gov>; Greene, Mary <greene.mary@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Redfern, Amanda <Redfern.Amanda@epa.gov>
Subject: FW: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Kevin/Laura: Attached is the final EPA Public Access Plan with all edits accepted, reformatted, and today's date. I will be participating in a briefing with the Administrator today at 3pm and could stop by in case the package is ready to go.

From: Redfern, Amanda
Sent: Friday, October 07, 2016 10:56 AM
To: Sinks, Tom <Sinks.Tom@epa.gov>; Cox, Taylor <cox.taylor@epa.gov>
Cc: Greene, Mary <greene.mary@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Kavlock, Robert <Kavlock.Robert@epa.gov>; Anand Mudambi <Mudambi.Anand@epa.gov>
Subject: RE: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Hi Tom,

Please find attached the updated EPA Public Access Plan with the correct date.

Please let me know if you have any questions or comments, and if there is anything else I can help you with. Thank you!

Best,
Amanda Redfern

From: Sinks, Tom
Sent: Friday, October 07, 2016 10:39 AM
To: Redfern, Amanda <Redfern.Amanda@epa.gov>; Cox, Taylor <cox.taylor@epa.gov>
Cc: Greene, Mary <greene.mary@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Kavlock, Robert <Kavlock.Robert@epa.gov>; Anand Mudambi <Mudambi.Anand@epa.gov>
Subject: RE: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Looks good. One problem, please change the date on the cover page to today and then resend. ☺

From: Redfern, Amanda
Sent: Friday, October 07, 2016 10:15 AM
To: Sinks, Tom <Sinks.Tom@epa.gov>; Cox, Taylor <cox.taylor@epa.gov>
Cc: Greene, Mary <greene.mary@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Kavlock, Robert <Kavlock.Robert@epa.gov>; Anand Mudambi <Mudambi.Anand@epa.gov>
Subject: RE: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Hello Tom,

Please find attached the updated EPA Public Access Plan with all changes and edits included.

I have also saved the document in the L Drive (L Drive > Lab > OSA > STPC > Public Access Plan).

Please let me know if you have any questions or comments, and if there is anything else I can help you with. Thank you!

Best,
Amanda Redfern

From: Sinks, Tom
Sent: Friday, October 07, 2016 9:34 AM
To: Redfern, Amanda <Redfern.Amanda@epa.gov>; Cox, Taylor <cox.taylor@epa.gov>
Cc: Sinks, Tom <Sinks.Tom@epa.gov>; Greene, Mary <greene.mary@epa.gov>; Blackburn, Elizabeth <Blackburn.Elizabeth@epa.gov>; Kavlock, Robert <Kavlock.Robert@epa.gov>; Anand Mudambi <Mudambi.Anand@epa.gov>
Subject: FW: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Amanda or Taylor

Please accept all changes to this document as indicated in the redline strike out version attached and the notes below. Let's rename the new version as ORD-16-001-1229-Support EPA Public Access Plan Oct062016.docx

I'm fine with the revised legal disclaimer on page 6. I agree that Ex. 5 Deliberative Process (DP)

Please note that an accidental format change occurred somewhere along the line. The Table of Contents correctly lists IMPLEMENTATION as section IV. However, in the text on page 6 Implementation is un-numbered as a section and falls under Scope and Applicability Section. Please repair the format change so that Implementation in the text is a separate section, all sections are correctly numbered according to the Table of Contents and the pages in the table of contents are correct.

When you are done please return to me and make sure we save this version in our OSA electronic files for this topic.

From: Rennert, Kevin
Sent: Wednesday, October 05, 2016 9:15 AM
To: Sinks, Tom <Sinks.Tom@epa.gov>
Cc: Vaught, Laura <Vaught.Laura@epa.gov>
Subject: ORD-16-001-1229-Support EPA Public Access Plan_Sept212016_KR.docx

Tom – OGC just finally finished and fully cleared the text I had asked them about on the legal disclaimer on P.6. It now draws a bit more directly from the OSTP memo. This is the only modification we'd ask that you make – your other suggested edits in response to our comments look like they address the comments. I've incorporated the edits into the document version that you recently sent with changes tracked, and have attached it here.

The only other remaining small query is Ex. 5 Deliberative Process (DP) I've highlighted it, but it reads:

Ex. 5 Deliberative Process (DP)

It seems odd to leave Ex. 5 Deliberative Process (DP) was that intentional? I would think that in that case, 'and' would be appropriate.

Thank you for your work on this.
Best,
Kevin

Message

From: Stanislaus, Mathy [Stanislaus.Mathy@epa.gov]
Sent: 9/7/2016 8:36:04 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Benenati, Frank [benenati.frank@epa.gov]
Subject: FW: Region 5 American Lead Site Indianapolis IN
Attachments: American Lead Factsheet Draft Final.docx; 494975.pdf

FYI

From: Cheatham, Reggie
Sent: Wednesday, September 07, 2016 4:28 PM
To: Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>
Cc: Hilosky, Nick <Hilosky.Nick@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Schlieger, Brian <schlieger.brian@epa.gov>; Woodyard, Josh <Woodyard.Joshua@epa.gov>; Brooks, Becky <Brooks.Becky@epa.gov>
Subject: Region 5 American Lead Site Indianapolis IN

Heads up

As you may know by now, a public meeting is scheduled for tomorrow on the American Lead site. We were made aware of this site during the early discussions on East Chicago, but we have not been involved in the action memo for a TCRA or the activities leading up to this scheduled public meeting tomorrow. Attached are the site fact sheet which is going thru clearance in the region, and the action memo for a TCRA at the site. This is a non-NPL site. I will be following up with Region 5 after the public meeting.

Thanks

Reggie Cheatham, Director
Office of Emergency Management, USEPA
202.564.8003 (O); Ex. 6 Personal Privacy (PP) (M);
cheatham.reggie@epa.gov
Doris Williams, Executive Assistant
202.564.0053

Message

From: Rowan, Anne [rowan.anne@epa.gov]
Sent: 5/24/2016 3:42:56 PM
To: Deamer, Eileen [deamer.eileen@epa.gov]; Distefano, Nichole [DiStefano.Nichole@epa.gov]; Brown, Tristan [Brown.Tristan@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

I don't think it's been decided when the email will go out. I spoke to John Senn and he thinks DOJ's Wynn Hornbuckle needs to be looped in on this plan. (There is a call with the case team tomorrow and we hope Wynn will be able to weigh in at that time.) John feels a week's advance notice of an expected lodging is problematic.

Anne Rowan, Chief
News Media & Intergovernmental Relations Section
Office of External Communications
U.S. EPA Region 5, Chicago
rowan.anne@epa.gov
312-353-9391

From: Deamer, Eileen
Sent: Tuesday, May 24, 2016 10:06 AM
To: Distefano, Nichole <DiStefano.Nichole@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>
Cc: Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

And we plan to send tomorrow at 3 p.m. – not today...one week's notice. E

From: Distefano, Nichole
Sent: Tuesday, May 24, 2016 9:38 AM
To: Deamer, Eileen <deamer.eileen@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>
Cc: Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

Thanks Eileen. Are you planning to include the DC staff for these offices as well as regional staff?

Nichole Distefano
Associate Administrator
Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
(202) 564-5200
Distefano.Nichole@epa.gov

From: Deamer, Eileen
Sent: Tuesday, May 24, 2016 10:15 AM
To: Distefano, Nichole <DiStefano.Nichole@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>

Cc: Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

The plan is to send this note to congressionals today (Dingell – neighboring district, Conyers, Stabenow, and Peters) at around 3 p.m. est. The message includes the offer of a briefing on June 1 if requested…

Ex. 5 Deliberative Process (DP)

This was drafted by the whole enforcement team including DOJ.

Let me know if you need any additional information. I will be indicating that this is CLOSE HOLD. (Even though it doesn't list any of the contents of the decree.)

Thanks,

Eileen
312-886-1728

From: Distefano, Nichole
Sent: Monday, May 23, 2016 2:42 PM
To: Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Hull, George <Hull.George@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Senn, John <Senn.John@epa.gov>; Singer, Joshua <Singer.Joshua@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>
Subject: RE: bob kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

Thanks Anne. Adding Tristan

Nichole Distefano
Associate Administrator

Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
(202) 564-5200
Distefano.Nichole@epa.gov

From: Rowan, Anne
Sent: Monday, May 23, 2016 3:36 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Hull, George <Hull.George@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Senn, John <Senn.John@epa.gov>; Singer, Joshua <Singer.Joshua@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>
Subject: RE: bob kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

A joint DOJ/EPA press release (with quotes from Cruden and Giles) is scheduled to go out Ex. 5 Deliberative Process (DP) when the CD amendment expected to be lodged. Region 5 will amplify with a reg'l press release (including quote from Bob) which focuses on Detroit issues (mainly SO2). John Senn has been looped in the calls with the DOJ/EPA legal team to discuss communications. John said it's possible that Cruden and Giles (and possibly, Bob) may want to do some embargoed interviews with key reporters (tbd) prior to lodging. Bob has asked for robust outreach on-the-ground in Detroit with key local officials as well as EJ and Community leaders. The EPA Region 5 case team (air and legal folks) will be joined by the DOJ attorney for that effort. Bob spoke to the Administrator about Marathon and she asked that we coordinate with HQs EJ office. Our EJ Director, Alan Walts consulted with Mustafa who provided some advice and guidance. Alan will be joining the case team in Detroit Ex. 5 Deliberative Process (DP) Eileen Deamer is our point person for Congressional notifications and she'll be coordinating with OCIR. Josh Singer of my staff is working on the press release. I think a preliminary draft may be circulating. Neither Bob, nor our Regional Council (or I) have reviewed any draft yet.

Anne Rowan, Chief
News Media & Intergovernmental Relations Section
Office of External Communications
U.S. EPA Region 5, Chicago
rowan.anne@epa.gov
312-353-9391

From: Grantham, Nancy
Sent: Monday, May 23, 2016 1:09 PM
To: Rowan, Anne <rowan.anne@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Hull, George <Hull.George@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>
Subject: bob kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Deamer, Eileen [deamer.eileen@epa.gov]
Sent: 5/24/2016 3:05:07 PM
To: Distefano, Nichole [DiStefano.Nichole@epa.gov]; Brown, Tristan [Brown.Tristan@epa.gov]
CC: Rowan, Anne [rowan.anne@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

Yes.

From: Distefano, Nichole
Sent: Tuesday, May 24, 2016 9:38 AM
To: Deamer, Eileen <deamer.eileen@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>
Cc: Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

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Nichole Distefano
Associate Administrator
Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
(202) 564-5200
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From: Deamer, Eileen
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Subject: RE: bob Kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

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Ex. 5 Deliberative Process (DP)

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This was drafted by the whole enforcement team including DOJ.

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To: Rowan, Anne <rowan.anne@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Hull, George <Hull.George@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Senn, John <Senn.John@epa.gov>; Singer, Joshua <Singer.Joshua@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>
Subject: RE: bob kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

Thanks Anne. Adding Tristan

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Associate Administrator
Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
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Sent: Monday, May 23, 2016 3:36 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Hull, George <Hull.George@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Senn, John <Senn.John@epa.gov>; Singer, Joshua <Singer.Joshua@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>
Subject: RE: bob kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

A joint DOJ/EPA press release (with quotes from Cruden and Giles) is scheduled to go out Ex. 5 Deliberative Process (DP) when the CD amendment expected to be lodged. Region 5 will amplify with a reg'l press release (including quote from Bob) which focuses on Detroit issues (mainly SO2). John Senn has been looped in the calls with the DOJ/EPA legal team to discuss communications. John said it's possible that Cruden and Giles (and possibly, Bob) may want to do some embargoed interviews with key reporters (tbd) prior to lodging. Bob has asked for robust outreach on-the-ground in Detroit with key local officials as well as EJ and Community leaders. The EPA Region 5 case team (air and legal folks) will be joined by the DOJ attorney for that effort. Bob spoke to the Administrator about Marathon and she asked that we coordinate with HQs EJ office. Our EJ Director, Alan Walts consulted with Mustafa who provided some advice and guidance. Alan will be joining the case team in Detroit Ex. 5 Deliberative Process (DP) Eileen Deamer is our point person for Congressional notifications and she'll be coordinating with OCIR. Josh Singer of my staff is working on the press release. I think a preliminary draft may be circulating. Neither Bob, nor our Regional Council (or I) have reviewed any draft yet.

Anne Rowan, Chief
News Media & Intergovernmental Relations Section
Office of External Communications
U.S. EPA Region 5, Chicago
rowan.anne@epa.gov
312-353-9391

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Sent: Monday, May 23, 2016 1:09 PM
To: Rowan, Anne <rowan.anne@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
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Subject: bob kaplan mentioned marathon announcement is imminent -- can you fill us in on timing/briefing/background materials? thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Emergency Support Function 15

Standard Operating Procedures

July 2016

Homeland Security

[SHAPE * MERGEFORMAT]

Emergency Support

Emergency Support Function 15

Standard Operating Procedures

July 2016

Homeland Security

July 6, 2016

Preface and Transmittal

Providing the public timely and accurate lifesaving information during major incidents remains our highest priority. The Emergency Support Function (ESF) #15 Standard Operating Procedures (SOP) 2016 edition is our primary guiding document to coordinate outreach and ensure consistent public information through an integrated Federal incident communications system.

This document, an update to the 2013 SOP, builds upon the external affairs policy established in Presidential Policy Directive 8, Homeland Security Presidential Directive 5, the National Response Framework, National Incident Management System and Incident Command System.

This 2016 SOP has been updated using lessons learned from numerous incidents. Some of these include an increase of unaccompanied alien children crossing the U.S. southern border, explosions in Tianjin, China and natural disasters.

This version includes new information about Tribal Affairs, the Private Sector Incident Communications Conference Line (PICCL), a Lead Federal Official (LFO) and Federal radiation resources.

The SOP will be continually reviewed, and users are encouraged to submit comments and recommendations to the incident communications team within Department of Homeland Security Public Affairs or specific department or agency points of contacts as applicable.

We encourage all participants to recognize that success is dependent on the concept of *unity of effort*—many departments and agencies working together as a team. This SOP will be a key tool to ensure unity of effort on behalf of our communities.

Holly Jensen
Director of Crisis Response
Bureau of Public Affairs
Department of State

Jamie Davis, Maj.
Office of the Assistant Secretary of Defense
for Public Affairs
Department of Defense

Joshua Drobnyk
Acting Assistant Secretary for Public Affairs
Department of Treasury

Wyn Hornbuckle
Deputy Director, Office of Public Affairs
Department of Justice

Blake Androff
Director of Communications
Department of the Interior

Angela Harless
Office of Public Affairs
Department of Agriculture

Areaka McFadden
Deputy Director of Public Affairs
Department of Commerce

William Hall
Deputy Assistant Secretary for Public Affairs
Department of Health and Human Services

Jereon M. Brown
General Deputy Assistant Secretary
Office of Public Affairs
Department of Housing and Urban Development

Lori Irving
Office of Public Affairs
Department of Transportation

Michelle Laver
Office of External Affairs
National Nuclear Security Administration

Gary Tallman
Acting Executive Director
Office of Public Affairs
Veterans Administration

Todd Breasseale
Assistant Secretary for Public Affairs
Department of Homeland Security

Carol Chastang
Office of Communications and Public Liaison
Small Business Administration

J.D. Harrington
Office of Public Affairs
National Aeronautics and Space Administration

Brian P. Hale
Director of Public Affairs
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Quick Reference Guide

The Emergency Support Function (ESF) #15 – External Affairs Standard Operating Procedures (SOP) consists of the following components:

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- Objectives
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- External Affairs Components
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Emergency Support Function #15 - External Affairs Standard Operating Procedures (SOP)
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References:
A. Homeland Security Presidential Directive 5 (HSPD 5)
B. National Response Framework (NRF)
C. National Disaster Recovery Framework (NDRF)
D. National Incident Management System (NIMS)
E. FEMA Incident Management Handbook

NOTE TO USERS

This ESF #15 SOP is an updated guidance document to the 2013 version. The objective for this review was to ensure that our Federal external affairs doctrine encompassed a comprehensive government approach to incident response for Stafford Act and non-Stafford Act incidents. The 2016 version includes updates about Tribal Affairs, the Private Sector Incident Communications Conference Line (PICCL), a Lead Federal Official (LFO) and Federal radiation resources.

1.0 Purpose

This SOP establishes procedures and protocols for Emergency Support Function #15 External Affairs to support Federal domestic incident management during an incident requiring a coordinated Federal response. Emergency Support Function #15 integrates Public Affairs and the Joint Information Center (JIC), Congressional Affairs, Intergovernmental Affairs (State, Local, Tribal and Territorial), Planning and Products and the Private Sector under the coordinating auspices of external affairs. The JIC ensures the coordinated release of information. The Planning and Products component of external affairs develops all external and internal communications strategies and products for the ESF #15 organization.

2.0 Background

Homeland Security Presidential Directive 5 (HSPD 5) created the National Response Plan (NRP) to coordinate the Federal response to actual or potential incidents requiring a coordinated Federal response. The NRP grouped the capabilities of the Federal departments and agencies and the American Red Cross into emergency support functions. The full or partial activation of these emergency support functions is how the Federal Government responds to incidents. An ESF may be selectively activated for incidents requiring a coordinated Federal response and may also provide staffing for the National Response Coordination Center (NRCC), Regional Response Coordination Centers (RRCC), Unified Coordination staffs, Joint Information Centers (JIC), and Incident Command Posts (ICP) as required by the incident. The NRP created ESF #15 to ensure sufficient Federal external affairs resources are assigned during an incident requiring a coordinated Federal response in order to provide accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the local populace.

3.0 National Response Framework

3.1 The National Response Framework (NRF) superseded the *National Response Plan (2004 and 2006 revisions)* in January 2008. The NRF presents the guiding principles that enable all responders to prepare for and provide a unified national response to disasters and emergencies – from the small incident to the largest catastrophe. The NRF only applies to domestic incidents.

3.2 The NRF was revised as a part of the National Preparedness System mandated by Presidential Policy Directive 8: National Preparedness (PPD-8). The National Preparedness System is "aimed at strengthening the security and resilience of the United States through systematic preparation for threats that pose the greatest risk to the security of the Nation."

3.3 The NRF is one of five national frameworks established by PPD-8. **They address the mission areas of *Prevention, Protection, Mitigation, Response, and Recovery.***

3.4 The NRF is always in effect, and elements can be implemented at any level at any time.

3.5 The ESF #15 annex is available online at the FEMA NRF website ([**HYPERLINK "http://www.fema.gov/national-response-framework"**]).

4.0 National Disaster Recovery Framework (NDRF)

4.1 The NDRF is a guide that enables effective recovery support to disaster-impacted state, tribes, territorial, and local jurisdictions. It provides a flexible structure that enables disaster recovery managers to operate in a unified and collaborative manner. It also focuses on how best to restore, redevelop, and revitalize the health, social, economic, natural, and environmental fabric of the community and build a more resilient Nation.

4.2 The NDRF outlines six Recovery Support Functions (RSF): Economic, Community Planning & Capacity Building, Infrastructure Systems, Natural & Cultural Resources, Housing, and Health and Social Services.

4.3 The NDRF identifies:

- Core recovery *principles*,
- *Roles* and *responsibilities* of recovery coordinators and other stakeholders,
- A *coordinating structure* that facilitates for pre-and post-disaster recovery planning, and;
- The overall process by which communities can capitalize on opportunities to rebuild stronger, smarter, and safer.

- ESF#15 is the coordinating structure for the Public Information core capability during the recovery coordination mission, as outlined in the NDRF.

5.0 The Whole Community

5.1 The National Response Frameworks are intended to provide guidance for the whole community. Whole community includes the private sector; nongovernmental organizations (NGOs); the general public, including individuals with disabilities and access and functional needs; disability services and organizations; and all levels of government. Individuals with access and functional needs are an integral part of every community.

5.2 Participation of the entire community requires equal access to national preparedness activities and programs without discrimination. All communities should be included and engaged in all aspects of planning, including those who:

- Are from diverse cultures, races, and nations of origin
- Have low literacy
- Have limited English proficiency
- Have physical, sensory, behavioral, or mental health disabilities
- Have intellectual, developmental, or cognitive disabilities
- Are institutionalized
- Are older adults with and without disabilities
- Are children with and without disabilities and their parents
- Are economically disadvantaged or have transportation difficulties
- Are women who are pregnant
- Have chronic medical conditions or, have pharmacological dependency
- Are often underrepresented or excluded

5.3 All communicators should strive to provide accurate, coordinated, and timely information through the use of accessible, culturally and linguistically appropriate formats.

6.0 Mission

Upon activation of ESF #15 by the Department of Homeland Security (DHS) Assistant Secretary for Public Affairs, FEMA Director of External Affairs or another lead Federal agency, Federal external affairs resources will be employed to conduct sustained operations in support of a Federal Coordinating Officer (FCO) or a Lead Federal Official (LFO), and a Unified Coordination Group (UCG).1 ESF #15 activation during an incident requiring a coordinated Federal response will facilitate accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the local populace.

[1] The UCG is comprised of senior level, state, tribal and federal response officials, to include the State Coordinating Officer (SCO) and Federal Coordinating Officer or other Lead Federal Official. Additional information on the UCG can be found in FEMA's Incident Management Handbook.

7.0 ESF #15 Director's Intent

"Our shared commitment, as the Federal external affairs team, is to execute the requirements and plans developed by are empowered to develop and disseminate external affairs plans and information the FCO/LFO and the Unified Coordination Group. Our supporting external communications strategy, based upon the concept of unity of effort, must be rapidly developed, with forces deployed in advance of an incident wherever and whenever possible, and fully integrated and synchronized within the incident command system to our state, tribal, territorial, local, and private sector partners. The FCO/LFO and ESF #15 leadership cadre. We are guided by the operating principle of *'Maximum disclosure, with minimum delay.'*"

8.0 Objectives

This SOP will be used to formulate external affairs incident action plans and procedures that will help save lives and protect the health and safety of the public, responders, and recovery workers. It will also be used as a framework to guide messaging to protect property; mitigate damages and impacts to individuals, communities, and the environment; and facilitate recovery information for individuals, families, businesses, governments, and the media.

9.0 Concept of Operations

Through coordination with the FCO/LFO, Unified Coordination Group and affected state, tribal, territorial, and local partners, the Federal Government will establish and conduct external affairs activities to support response and recovery operations. These activities and supporting organization will be scalable and flexible with respect to the incident situation. The effort will be fully synchronized and integrated with all participating counterparts, from the determined authority. The ESF #15 team will develop and execute an external affairs strategy to support the incident action plan. The ESF #15 team will utilize this SOP as procedural guidance for activating, establishing, and operating the external affairs operation. A central feature of this concept, consistent with the incident command system, is a *unified* planning component that brings unity of effort to all strategic communications planning and product development.

10.0 Department and Agency Responsibilities

10.1 Coordinating Agency

Department of Homeland Security (DHS)

10.2 Primary Agency

Federal Emergency Management Agency (FEMA)

10.3 Support Agencies

Subject to the nature of the incident, all NRF signatory departments, agencies, and organizations may be part of the external affairs operation.

11.0 External Affairs Components

11.1 Intergovernmental Affairs (State, Local, Tribal and Territorial [SLTT])

Intergovernmental Affairs (IGA) incorporates state, local, tribal, and territorial coordination to assist the FCO/LFO and Unified Coordination staff with direct communications procedures to build partnerships with all levels of governments. This component also facilitates delivery of incident management programs and resources to protect families, community livelihood, cultural, and environmental resources. Certain functions of community engagement and outreach may fall under IGA, depending on the needs of the incident and lead Federal agency requirements.

11.2 Public Affairs/Joint Information Center

Public Affairs and Joint Information Center (JIC) activities ensure the coordinated and timely release of incident-related prevention, preparedness, response, recovery, and mitigation information to the public. ESF #15 provides the interagency coordination mechanisms and resource support for Federal JIC activities.

11.3 Congressional Affairs

Congressional Affairs - provides information to the Washington, D.C., and district offices of members of congress. It addresses incident-related questions, concerns, and problems expressed by their constituents.

11.4 Private Sector

Private Sector staff supports communications, information sharing, impact assessments, and problem solving with counterparts in the non-governmental and commercial areas.

11.5 Planning and Products

Planning and Products - develops all external and internal communications strategies and products for the ESF #15 organization and components. This includes specialized communications procedures to cover language and accessible communication needs.

12.0 Roles and Responsibilities

ESF #15 unifies Federal external affairs support for all external affairs functional areas deployed to support an incident requiring a coordinated Federal response. The following positions cover the key roles and responsibilities for ESF #15. Their relationship to incident management ranks is noted where applicable.

12.1 <u>ESF #15 Director</u>

DHS Assistant Secretary for Public Affairs (ASPA) [Note: When the President appoints another agency as the lead Federal agency in response to an incident, that agency is authorized to designate an ESF #15 Director under their own authority]

12.2 <u>ESF #15 Component Directors</u>

As ESF #15 is structured around a composite team of mutually supporting external affairs activities, this unique coordination scheme must be accommodated within the Incident Command System (ICS). To this end, component directors coordinate as necessary with the ESF #15 Director as determined by the lead Federal agency.

12.3 ESF #15 Operations Director (OD)

When DHS is the lead Federal agency, the DHS Assistant Secretary for Public Affairs will designate the ESF #15 Operations Director using the template in Appendix 5 to Annex A. During incidents requiring a coordinated Federal response, DHS may retain the OD role. In those incidents where FEMA has a lead role, the ESF #15 OD responsibility will be assigned to FEMA. DHS component agency communications directors may be assigned as OD if the nature of the incident falls largely within their agency mission profile.

When the President appoints another agency as the lead Federal agency, that agency is authorized to designate their own ESF #15 Director who may assign an ESF #15 Operations Director under their own authority as the lead Federal agency.

[Note: In order to support state, tribal and county level incidents, the FEMA Director of External Affairs is authorized to designate ESF #15 External Affairs Officers.] Specific duties of the OD include the following:

- Execute the Director's Intent and strategic communications plan, in conjunction with guidance provided from the National Operations Center (NOC), NRCC, Unified Coordination Staff and the incident action plan.
- Provide direction, oversight, and coordination to the ESF #15 External Affairs Officer.
- Represent ESF #15 in the NRCC.
- Coordinate with ESF #15 Component Directors and their staffs; international; interagency; and state, local, tribal, and territorial counterparts to ensure operational information and tasking are integrated and executed.

As soon as possible following notification, the OD reports the following information to the ESF #15 Director:

- The name and contact information for the prospective or designated ESF #15 External Affairs Officer
- The status of coordination with the affected state(s) or tribe(s)

- The JIC location
- The status of ESF #15 resources in the affected area

12.4 ESF #15 Leadership Cadre

The ESF #15 leadership cadre is detailed below and includes the key functions for Federal external affairs. Leadership cadre assignments will be made in advance for some potential incidents and to support FCO/LFO and Unified Coordination staffing direction. Positions will be assigned subject to the nature of the incident, external affairs requirements, and coordination with the Unified Coordination staff.

- **ESF #15 External Affairs Officer (EAO)**
  The ESF #15 OD recommends the External Affairs Officer to the ESF #15 Director prior to, or immediately following, an incident requiring a coordinated Federal response. Upon approval of the recommendation (or selection of another EAO), the ESF #15 Director will designate the EAO using the template in Appendix 7 to Annex A. Designation and written notification of the EAO should occur as soon as possible. This includes National Security Special Events (NSSE). The EAO serves as the primary external affairs advisor to the FCO/LFO and Unified Coordination staff. The EAO has a reporting responsibility to both the ESF #15 Director and the FCO/LFO. Specific duties include coordinating and developing the external affairs and communications strategy in support of the FCO/LFO and the incident action plan. The EAO is responsible for coordinating the external affairs information flow among the ESF #15 Director; FCO/LFO; Unified Coordination staff; other departments and agencies; and state, local, tribal and territorial counterparts. The EAO is also responsible for coordinating visits by governmental officials, foreign dignitaries, and other VIPs.

  - **Initial ESF #15 External Affairs Officer**
    In the event of a no-notice incident requiring a coordinated Federal response, an initial EAO may be assigned pending arrival of the permanently assigned officer. The ESF #15 Director will assign the initial EAO in consultation with the FCO/LFO.

For a large-scale response requiring additional leadership support, another qualified EAO may be assigned to as an Assistant EAO to support the management of ESF #15 operations and staff within the Unified Coordination staff.

- **ESF #15 Assistant External Affairs Officer for Intergovernmental Affairs (State, Local, Tribal and Territorial) (AEIG)**
  Reports to the ESF #15 EAO and oversees all activities involving state, local, tribal, and territorial affairs (also known as Intergovernmental

Affairs). This officer coordinates the exchange of information with state/local elected officials and territorial/tribal government leadership to inform them of Federal programs that may be available to them. Also serves as the senior advisor for all issues relating to intergovernmental matters.

- **ESF #15 Assistant External Affairs Officer for the JIC (AEIC)**
  Reports to the ESF 15 EAO and oversees the operational component of the Joint Information Center. This officer establishes the facility for the Joint Information Center, obtains logistics support, conducts outreach to media outlets, carries out accessible traditional and social media monitoring and analysis, coordinates the release of information to the public with agency partners and is responsible for management of Federal resources supporting multistate or satellite JICs.

- **ESF #15 Assistant External Affairs Officer for Congressional Affairs (AEAC)**
  Reports to the ESF #15 EAO and oversees all activities involving Congressional Affairs. Responsibilities include coordinating the exchange of information with members and committees of Congress and their staffs, and serves as the senior advisor for all issues relating to Congressional matters.

- **ESF #15 Assistant External Affairs Officer for Private Sector (AEPS)**
  Reports to the ESF #15 EAO and serves as a liaison to private sector organizations and partners. This officer communicates with and proactively reaches out to private sector organizations in the affected areas and works closely with and in support of state, local, tribal, and territorial officials responsible for private sector programs and services to help identify and flag critical issues, opportunities or other key trends. Coordinates closely with other federal agencies, such as the Small Business Administration, and serves as the senior advisor on priority issues involving private sector matters.

- **ESF #15 Assistant External Affairs Officer for Planning and Products (AEPP)**
  Reports to the ESF #15 EAO and oversees all activities involving research and writing, external and internal strategy, plan development, messaging, and information gathering. Responsibilities include development of a proactive external affairs daily plan, accessible media communications materials, and products about the Federal response effort. Also designs the communications strategy for outreach to unique language or access and functional needs populations; information and education for the public and media about Federal assistance programs

during the incident. This officer serves as a senior advisor for all issues relating to strategy and messaging.

- **ESF #15 Spokesperson**
  Where possible, and if required, the EAO may assign a primary spokesperson(s). Consistency in spokespersons can help ensure unity of effort and consistency in messaging and support public confidence through association with a known presence. Assignment of a spokesperson does not preclude the availability of the FCO/LFO or ESF #15 leadership cadre to conduct external communications activities.

- **ESF #15 Resource Support Manager (RTMG)**
  Reports to the ESF #15 EAO and supervises all related activities in this function. This will include office space and equipment needs, JIC support, and coordination with Unified Coordination staff elements. The RTMG will coordinate directly with the ESF #15 staff and Unified Coordination Logistics, Human Resources, and Finance and Administration sections as necessary.

- **Incident Management Assistance Team (IMAT) External Affairs Advisor (FEMA)**
  External Affairs is represented on National and Regional IMATs through an External Affairs Advisor. This advisor deploys with the IMAT in a notice event prior to the expected incident and provides situational awareness to the ESF #15 OD and the Regional External Affairs Director. During a no-notice event, the time between the deployment of the IMAT, EAO and ESF #15 staff may be similar. In this case, the IMAT EA advisor provides support to the EAO as needed and as long as the IMAT is activated. During non-incidents, the EA advisors train with the IMATs and work under the mentorship of the Regional EA Director by developing plans and outreach in their region.

- **EA Program Liaisons**
  Support information-sharing, provide EA guidance, and support messaging and development for FEMA program areas, other federal agency operations, and task forces. During a recovery coordination mission (when a Federal Disaster Recovery Coordinator is activated), the ESF #15 will deploy someone to serve as the EA Liaison to the FDRC. Additional liaisons and other ESF #15 staff may also be deployed to support activated RSFs.

12.5 FEMA Regional External Affairs Directors (EAD)/Officers

FEMA Regional EADs work closely with the ESF#15 OD to appoint the EAO who will manage ESF #15 Operations during a response in his/her region. Regional EADs coordinate with ESF #15 leadership and ESF #15 staff in the field on strategic communications plans, staffing, and reporting requirements.

Regional EADs have ongoing relationships with the states, tribes, and counties in their region and they provide guidance and support on ESF #15 responses.

13.0 ESF #15 Organization, Staffing, and Operations

Guidance on organization, staffing, and operations is contained in Annex A.

Annexes

A Organization, Staffing, and Operations
B Intergovernmental Affairs (State, Local, Tribal and Territorial)
C Joint Information Center
D Congressional Affairs
E Omitted
F Private Sector
G Planning and Products
H Cybersecurity
I Military Support
J Federal Law Enforcement
K Energy
L Public Health and Medical
M Environmental
N Radiological
O NTSB Transportation Investigations
P Agriculture and Food
Q Staffing and Deployments
R Digital and Social Media
X Administration and Logistics
Y Training
Z Acronyms and Key Terms

Annex A to Emergency Support Function #15 External Affairs
Interagency Organization, Staffing, and Operations

References:
A. National Response Framework
B. National Disaster Recovery Framework
C. National Incident Management System
D. FEMA Incident Management Handbook
E. National Contingency Plan (NCP, 40 CFR 300)

1.0 Purpose

The purpose of this Annex is to provide guidance on the organizational structure, staffing, and operational employment of Emergency Support Function #15.

> **NOTE TO USERS**
>
> **In an incident requiring a coordinated Federal response, external affairs is an *operational resource* that can help save lives and support state, local, tribal and territorial incident management authorities.**

2.0 Mission

Upon activation of ESF #15 by the Department of Homeland Security (DHS) Assistant Secretary for Public Affairs, FEMA Director of External Affairs or another lead Federal agency, Federal external affairs resources will be employed to conduct sustained operations in support of a Federal Coordinating Officer (FCO) or a Lead Federal Official (LFO), and a Unified Coordination Group. ESF #15 activation during an incident requiring a coordinated Federal response will facilitate accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the local populace.

3.0 Organization

3.1 General Guidance

The ESF #15 organization is prescribed within the NRF. This organization is intended to be scalable and flexible to support incident requirements. The organization may be modified by the FCO/LFO and ESF #15 EAO.

3.2 Federal Interagency Participation

When Federal personnel are assigned to the ESF #15 field organization, they will conform to and support this SOP and other policies as directed by the FCO/LFO.

3.3 Organizational Structure – Coordinated Federal Response

Appendix 2 provides a notional organizational chart and process flow for ESF #15 during an incident requiring a coordinated Federal response with an FCO/LFO. This organization is for planning purposes and may be modified as necessary to support incident management activities.

4.0 Staffing Compliance

4.1 DHS Headquarters and ESF #15 Component Staffing

Upon ESF #15 activation, deployment and staffing will be initially coordinated by the ESF #15 Operations Director. Assignments will be based on pre-incident staffing plans and/or determined during communications between the Director, FCO/LFO, Federal Disaster Recovery Coordinator (FDRC), departments and agencies, and component directors.

4.2 Federal Interagency Staffing

In accordance with the NRF, all Federal departments and agencies support the ESF #15 organization and staff. Interagency personnel are eligible for assignment to all ESF leadership cadre and staff assignments, with the concurrence of the Director, the supporting department and agency, and FCO/LFO.

All Federal interagency personnel will conform to the guidance and policies contained within this SOP and as specified by the FCO/LFO.

The ESF #15 Operations Director will coordinate and solicit requests for staffing support with the Federal departments and agencies during an incident requiring a coordinated Federal response. Departments and agencies deploying personnel may be responsible for all travel and per diem costs. [Federal reimbursement will be dependent on legislative actions and authorities concerning an incident.] Housing will be determined by the availability, but agencies should be prepared to be flexible and support member logistics needs.

5.0 Operations

5.1 Concept of Operations

Through coordination with the FCO/LFO, Unified Coordination staff, and affected state, local, tribal and territorial counterparts, the Federal Government will establish and conduct supporting external affairs activities. These activities and supporting organization will be scalable and flexible with respect to the incident situation. The effort will be fully synchronized and integrated with all participating counterparts, from whatever authority. The ESF #15 team will develop and execute an external affairs strategy to support the incident action plan (IAP). The ESF #15 team will utilize this SOP as procedural guidance for activating, establishing, and operating the external affairs operation. A central feature of this concept, consistent with the incident command system, is a *unified* planning component that brings unity of effort to all strategic communications planning and product development.

5.2 Plan Coordination

This Plan will be executed in accordance with HSPD 5, the NRF, the NIMS, other supporting Federal plans, and in coordination with state, local, tribal and territorial emergency response plans.

5.3 Strategic Direction

Strategic communications direction will originate from White House Communications, the ESF #15 Director, ESF #15 DHS Component Directors, the ESF#15 OD, and Federal department and agency leadership. Through this strategic direction, the external communications plan will be developed by the ESF #15 EAO to support the FCO/LFO's incident action plan, in close coordination with appropriate authorities and counterparts. The ESF #15 EAO will engage fully with the FCO/LFO, FDRC, and the Unified Coordination Group and Staff. The ESF #15 EAO is encouraged to provide recommendations to the chain of command and senior External Affairs leadership. This ensures that incident-specific issues are integrated with the strategic communications direction. Appendix 2 details the chain of coordination from the National Federal level to the ESF #15 EAO.

5.4 Message Development and Risk Communications

Federal, state, local, tribal and territorial communicators must ensure messaging reflects both unknown issues and facts as they become acknowledged. In an emergency, many issues will fall within the unknown category, and to this end, communicators should be careful not to over-reassure and should note uncertainty remains. **Extensive risk communications research data shows telling the public the truth about a difficult situation and the unknown factors actually strengthens the public's trust in an organization and enhances its public credibility, especially if further uncertainty or bad news is expected.** To this end, transparency in the actions and words of authorities is absolutely critical to public confidence and national cohesion. Throughout an incident, Federal communicators will strive for transparent and consistent messaging across agencies.

5.5 Intergovernmental Affairs (State, Local, Tribal and Territorial)

State, local, tribal and territorial communicators and authorities are presumed to lead incident management efforts. To this end, Federal external affairs forces must work closely with state and local communications counterparts from the outset of the incident to integrate and synchronize efforts to the fullest extent possible. **Close coordination between all counterparts is critical in maintaining unity of effort.**

5.6 Incident Leadership and Management

Execution of this SOP will employ processes and organizations specified in the NRF and NDRF to execute Federal incident management operations. Partners for execution of ESF #15 operations include the NOC, FCO/LFO, Unified Coordination staff with National and Regional Operation Coordination Centers.

6.0 Activation

The DHS Assistant Secretary for Public Affairs, FEMA's Director of External Affairs, or the designated lead Federal Agency for an incident, will direct activation of ESF #15 in coordination with the NRCC, NOC and FEMA.

6.1 ESF #15 External Affairs Officer Designation

The ESF #15 OD will designate an ESF # 15 EAO using the template in Appendix 5. This designation will be coordinated with the FCO/LFO. Tasking within the letter may be modified due to the nature of the incident.

6.2 DHS Office of Public Affairs (OPA)

When DHS is the lead Federal agency, the DHS Assistant Secretary for Public Affairs will activate NRF incident communications protocols in conjunction with the ESF #15 activation order. These actions will be closely coordinated and executed with counterpart leadership from Federal departments, agencies, and the FCO/LFO. DHS actions will focus on:

- **Execution Checklists**
  Activation operations and execution measures for notice and no-notice incidents requiring a coordinated Federal response are provided in Appendices 2 and 3. These are notional checklists and may be modified as necessary.

- **DHS National Joint Information Center (NJIC)**
  If required to support interagency communications, the DHS NJIC will serve as the Federal incident communications coordination center during incidents requiring a coordinated Federal response. It is staffed by experienced incident communications response personnel and can rapidly mobilize and coordinate the Federal external communications effort. The Federal interagency team and National Incident Communications Conference Line (NICCL) are controlled at the NJIC. In those incidents when FEMA or another agency has the lead role, the ESF #15 OD may be delegated to lead the Federal interagency team and NICCL line responsibility. The NJIC coordinates with and supports the Secretary, NOC, Crisis Action Team (CAT), NRCC, National Infrastructure Coordination Center (NICC), FCO/LFO, Unified Coordination staff, and ESF #15 staff.

- **DHS Component Agencies**
  Within DHS, component agency communications directors have a dual-report to the DHS Assistant Secretary for Public Affairs. Through this chain of coordination, agencies receive strategic direction from the DHS Assistant Secretary and respective agency leadership in order to conduct incident communications operations in support of the overall Federal effort.

6.3 FEMA Office of External Affairs

For Stafford Act incidents, FEMA becomes the lead agency for the ESF #15 response and FEMA's External Affairs Director is appointed the ESF #15 Operations Director.

- Similar to the functional role of the NJIC, FEMA activates its External Affairs Ready Room during incidents when FEMA has a lead role. During these incidents the ESF #15 OD is the FEMA Director/Deputy Director of External Affairs. During these incidents, the FEMA Ready Room serves as the Federal incident communications coordination center.

6.4 Lead Federal Agency Roles

When the President appoints a lead Federal agency to an incident, that agency may appoint an ESF #15 Director and an ESF #15 Operations Director.

7.0 Incident Operations

In coordination with the FCO/LFO, the ESF #15 EAO will lead ESF #15 deployment and establishment efforts for the Unified Coordination staff. The nature of the incident must be carefully assessed at this point to determine if special procedures or more restrictive release of information or media access may be required. Lead roles for the incident and emergency support functions, in accordance with the NRF, will be considered during this assessment. Special consideration is also noted for the following:

7.1 National Special Security Event (NSSE)

The U.S. Secret Service leads external affairs activities and ESF #15 during a National Special Security Event (NSSE). These events frequently involve highly sensitive security operations where the external affairs strategy and Federal visibility must be protected to ensure the success of the operation. An ESF #15 EA Officer for the NSSE will be assigned from the Office of Public Affairs, U.S. Secret Service. The ESF #15 EA Officer may modify or adapt procedures and communications operations as necessary. **During an NSSE, security is a paramount consideration in determining the type and detail of information released.**

Public Health Emergency Case Study: 2016 Flint, Michigan Drinking Water Contamination

- The President designated HHS as the lead Federal agency to coordinate the response to the drinking water crisis in January.
- The HHS Deputy Assistant Secretary for Public Affairs was designated as the ESF #15 Operations Director for the event, and an ESF #15 External Affairs Officer was designated from HHS Assistant Secretary for Preparedness & Response.
- Primary objectives were to coordinate the Federal public information efforts to include intergovernmental affairs and community engagement, public affairs, and congressional outreach to ensure the Federal government engaged with all stakeholders under a unified message.
- Due to the unique nature of the Flint water crisis response and the extensive need for ESF #15 support, the Public and External Affairs effort was designated as an operational task force along with Health and Medical, Water Quality, Food and Nutrition and Human Services. This allowed for Public and External Affairs to integrate with other operational task forces.
- The ESF #15 field response was a true interagency operation with external affairs staff from numerous HHS agencies, EPA, FEMA, USDA, HUD and the American Red Cross working together with Michigan agencies and local communicators. FEMA also deployed a small number of IMAT External Affairs advisors to assist with the initial setup of the ESF #15 structure, both in Flint and at the HHS Secretary's Operations Center in Washington DC.

7.2 Terrorism and Law Enforcement

In accordance with HSPD 5, "the Attorney General has lead responsibility for criminal investigations of terrorist acts or terrorist threats by individuals or groups inside the United States, or directed at U.S. citizens or institutions…." More specifically, and per the NRF, "the FBI is the lead agency for criminal investigations of terrorist acts or terrorist threats within the United States." If a JFO or other facility is established for Unified Coordination, the FBI will establish a Joint Operations Center (JOC). Close coordination between DHS and Department of Justice (DOJ)/FBI incident communications counterparts to support this arrangement and investigation must be maintained throughout a terrorist incident to ensure effective activation and employment of ESF #15 communications activities. Procedures for release of information and media access outlined in this SOP may be modified because of this incident and investigation. More information about law enforcement procedures is in Annex J.

Terrorism & Law Enforcement Case Study: 2016 Orlando Nightclub Shooting

- DHS Office of Public Affairs conducted a 10:45 AM NICCL call on Sunday, June 12 to coordinate the communications response with the White House, DOJ, FBI, DNI, NCTC and Orlando communicators following the early morning shooting in the Pulse nightclub.

7.3 Radiological Incidents

The nature of a radiological incident may require modification to release information and media access guidelines. In accordance with the NRF, there are numerous coordinating agencies for radiological incidents. Accordingly, the ESF #15 EAO designated for a radiological incident should coordinate closely with the FCO/LFO and lead agency subject to the type of incident. Annex N provides additional information on responsibilities during a radiological incident.

- Nuclear Regulatory Commission (NRC) is the Federal agency with primary authority for incidents involving nuclear facilities licensed by the NRC.
- The Department of Energy (DOE) is the Federal agency with primary authority for

International Incident Case Study: 2011 Fukushima Nuclear Crisis (1)

- As this event was offshore, the Department of State led much of the federal communications effort, as directed by the National Security Staff and White House.
- Some key departments and agencies were not fully included within the process in the beginning.
- In addition, Federal messaging on radiation, which was convincing to Washington DC media sources, did not allay the needs of state communicators, who reported that they did not receive enough information to inform their media and public.

DHS Office of Public Affairs After Action Review input

incidents involving the transportation of radioactive materials shipped by or for the DOE.

- The Department of Defense (DOD) is the Federal agency with primary authority for incidents involving nuclear weapons under Department of Defense (DOD) control.

- The National Aeronautics Space Administration (NASA) is the Federal agency with primary authority for incidents involving space vessels carrying nuclear materials.

7.4 International Incidents

Incidents that take place outside the 56 States and Territories may still affect U.S. audiences.

- The Department of State in conjunction with the White House Office of Communications is the coordinating agency and lead for Federal communications during an international incident.

- The Department of State also leads communications for U.S. residents living overseas.

- Even though the NRF and NDRF only apply to domestic incidents, Federal communication coordination using the NICCL and SICCL protocols may still be used during those times when overseas incidents affect domestic audiences (or when use of these Federal communications protocols would benefit communicators responding to U.S. media).

7.5 Spill of National Significance

The Environmental Protection Agency (EPA) Administrator and Commandant of the U.S. Coast Guard (USCG), under the National Oil and Hazardous Substances Pollution Contingency Plan,

Spill of National Significance Case Study: 2010 Deepwater Horizon Oil Spill

- A spill of national significance (SONS)
- The White House Office of Communications provided strategic communications direction throughout the Deepwater Horizon Oil Spill.
- USCG led NICCL calls from April 23 to June 3.
- Over 300 interagency external affairs personnel from the USCG (active and reserve), EPA, NOAA, Minerals Management Service, US Fish and Wildlife Service, National Parks Service, DOS, DOD, Air National Guard, FBI, Customs and Border Protection (CBP), Immigration and Customs Enforcement (ICE), FEMA, Transportation Security Administration (TSA), HHS, US Geological Survey, US Marshals Service and the US Secret Service deployed to support the Federal communications coordination effort.

may classify an oil discharge as a Spill of National Significance (SONS).

- In a coastal zone the USCG Commandant may name a National Incident Commander (NIC) who will assume the role of the on scene coordinator in communicating with affected parties and the public and coordinating Federal, state, local, tribal and territorial and international resources at the national level. This strategic coordination will involve, as appropriate, a National Response Team (NRT), a Regional Response Team (RRT), the Governor(s) of the affected states(s), and Mayor(s) or other chief executive(s) of local government(s). In an inland zone, the EPA Administrator may name a senior agency official to assist the on scene coordinator with these functions.

- The EPA and USCG use the National Incident Management System/Incident Command System (NIMS/ICS) to organize and manage the response to hazardous materials incidents and oil spills. Communicators follow the National Response Team's Joint Information Center (NRT JIC) Model to communicate with affected publics. The NRT JIC and ESF #15 are designed to operate either independently or in coordination with one another. In instances where both models are in use, there is a need to integrate NRT JIC operations and ESF #15 to align functions and communication efforts.

- Under the NRT JIC Model, the state, local, tribal and territorial coordination function is delegated to Liaison Officers (LNOs) working outside of the NRT JIC model construct. During a major spill, experienced IGA personnel may be requested to provide assistance to support USCG and EPA LNOs.

- The Oil Spill Liability Trust Fund (OSLTF), not the Stafford Act, will likely reimburse the interagency external affairs response for significant spills. Responses executed under the NCP do not trigger a declaration that results in Stafford Act funding.

Maritime Operational Threat Response Case Study: 2015 Tianjin, China Explosions

- A NICCL call was conducted August 25 to coordinate an initial Federal communications strategy about cargo ships that departed Tianjin, China following explosions on August 12th and 15th.
- Communication participants were from DHS, USCG HQ & Pacific Area, FEMA, ICE, CBP HQ & CBP west coast, NPPD & IP, Dept of Transportation and the Maritime Security Administration (MARAD), DOD & NORTHCOM, HHS, CDC, the FDA and DNI. At that time, the USG had identified six ships that departed China for US ports shortly after the blasts.
- It was unknown if the vessels were covered with ash or hazardous chemicals from the blast.
- MOTR coordination was ongoing during this same period.

- Organization and position functions of the NRT JIC are contained in the NRT JIC Model SOP:

[HYPERLINK "http://www.nrt.org/production/NRT/NRTWeb.nsf/AllAttachmentsByTitle/SA-1056NRT_JIC_Model_October2009_Print_Ready_Version.pdf/$File/JIC_Model_011110.pdf?OpenElement"]

7.6 Maritime Operational Threat Response (MOTR)

- The USCG uses a Maritime Operational Threat Response (MOTR) plan to coordinate a maritime operational response to terrorism, piracy, and other criminal or unlawful or hostile acts committed by foreign State and non-state actors. Federal departments and agencies that have key operational roles for maritime security are DOD, DHS, DOJ, DOS, DOE, DOT and the NCTC. Federal departments and agencies' operation centers conduct a MOTR conference call to coordinate operational response to maritime security events.

- If necessary, DHS Public Affairs will use the National Joint Information Center (NJIC) and NRF protocols to coordinate Federal incident communications in response to maritime security events. A National Incident Communications Conference Line (NICCL) call with Federal department and agency communicators may be conducted in conjunction with or prior to MOTR calls based on the specifics of the maritime scenario.

- All Federal department and agency communicators, whose operations centers are involved in the maritime security response, will be invited to participate in the NICCL calls.

8.0 ESF #15 Daily Operations

8.1 ESF #15 Daily Events Schedule

After establishment of Unified Coordination and determination of a Federal, state, local, tribal and territorial operations schedule (daily briefings, operational meetings, etc.), the ESF #15 EAO will develop a daily external affairs routine. This routine is critical to the smooth flow of information and will assist synchronization. Participants must be flexible and work to ensure communications objectives and initiatives are accommodated and timed for optimum delivery. A notional daily routine is contained in Appendix 6. This may be modified as necessary by the ESF #15 EAO.

8.2 ESF #15 Daily Communications Summary

This document will be prepared daily by the ESF #15 lead components with input from Federal departments and agencies. The summary is a compilation of high-level messages from any Federal or private sector partners involved in the preparation, response, and recovery efforts surrounding an incident. These messages should be well-crafted, concise, high-level messages specifically designed to convey the broad, overarching issues facing citizens in the affected area(s). These messages should not only address issues facing citizens today, but also any

anticipated issues or guidance with respect to significant challenges such as housing, economic impacts, infrastructure, communication, etc. Required format and notional example is contained in Appendix 7.

8.3 ESF #15 Information Update (scroll)

During multiple incidents requiring a coordinated Federal response, public affairs personnel will generate a large volume of social media posts, videos, press releases and other documents. Sharing information among multiple incident locations is paramount. An ESF #15 Information Update (scroll) may be necessary in order to ensure that the ESF#15 OD's outputs do not overwhelm recipients' ability to process information. During these instances, the ESF#15 OD will develop and distribute an abbreviated summary of key news releases and informational items on an hourly basis or as needed. Appendix 8 provides a notional example of an information update.

8.4 National Incident Communications Conference Line (NICCL)

The NICCL is used for transmission and exchange of critical and timely (e.g., "breaking") *incident* information among Federal and affected state, local, tribal and territorial authorities. Affected private sector communicators may be invited by DHS, FEMA or lead Federal agency to join a NICCL call as incident coordination requirements dictate. If the nature of the incident is of critical importance and urgency, DHS Public Affairs will maintain a controller on the line continuously to provide and receive updates from departments and agencies. During sustained incident management activity, the NICCL will be used for daily or other incident communications coordination calls. DHS, FEMA or lead Federal agency will maintain a summary of key NICCL communications and interagency coordination actions. These will be maintained and distributed to participants in a timely manner. **NICCL call conferees are reminded that this is an executive call. Information and access should be protected.** Conferees should keep comments brief and place their phones on mute when not talking. Specific or complex department or agency-specific issues should be addressed off-line with the appropriate parties. The NICCL call agenda will normally follow the below routine:

> In accordance with the NRF, the NICCL, SICCL and the PICCL are pre-identified incident communications protocols established and ready for use during an incident requiring a coordinated Federal response.

- Roll call (by department and agency)
- Opening remarks by White House / lead Federal agency
- Brief operations summary (on-scene reps or operations)
- Summary of major communications plans and events
- Department- and agency-invited comments
- Messaging coordination requirements outlined by lead agency
- Conclusion

8.5 State Incident Communications Conference Line (SICCL)

The SICCL is a similar dedicated Federal-State incident communications conference line. This standing communications resource can facilitate and ensure the inclusion, transmission, and exchange of incident management information, evacuee coordination, and messaging relating to all states and territories. Access and use of this line will be managed by DHS Public Affairs. Examples of information could include unclassified public affairs guidance supporting threat information, pending national decisions, and major incidents where updates are beneficial in support of State-Federal external affairs situational awareness.

8.6 Private Sector Incident Communications Conference Line (PICCL)

The PICCL is a standing line and distribution list that component public affairs offices may use to provide timely public information to private sector communicators in Critical Infrastructure (CI) industries. The PICCL is maintained by the National Protection and Programs Directorate Office of External Affairs. More information about the PICCL is contained in Annex F (Private Sector).

9.0 USA.gov

Managed by the General Services Administration, [HYPERLINK "http://USA.gov"] is the official web portal of the U.S. Government and the agreed to site where relevant incident content is to be aggregated and curated. Its reach and multi-platform capability make it the go-to place for the general public. All Federal web sites are mandated to link to USA.gov, which lends authority to its content and improves its findability in search queries. Because USA.gov is not agency-specific, it is in a unique position to aggregate and curate high-value content from across government and publish it through a variety of channels. This centralized approach to content ensures information consistency through the web, chat, phone, print, mobile, and social distribution channels. The site is available in mobile.

9.1 Federal Procedures for Activation

The use of the USA.gov platform may be directed by the ESF #15 Director. USA.gov use should occur under conditions outlined below. The GSA staff offer unique resources that can assist the Federal Government communicate during incidents such as natural or man-made disasters, a public health crisis or acts of terrorism. These incidents may:

- involve several Federal departments and agencies with multiple leads
- last for several days
- result in national or international media attention
- generate questions from the general public
- involve several states/cities.

9.2 GobiernoUSA.gov

[HYPERLINK "http://GobiernoUSA.gov"] is the Spanish-language sister site of USA.gov. GobiernoUSA.gov follows the same mandate to provide official government information to people with Limited English Proficiency. The site is also available in mobile.

9.3 Content Approvals

Web content will be based on approved talking points and will not stray from intent of authors. Web content will be optimized for online consumption, plain language, search engine optimization, and sharing through social media. To every extent possible, all content posted on USA.gov will be posted in Spanish on GobiernoUSA.gov.

10.0 National Contact Center (NCC)

Also managed by GSA, the NCC serves as an information and referral service for the general public who seek information on a wide range of government programs, including those administered by the Executive, Legislative, and Judicial branches. The NCC operation is contracted and supported by two sites outside the National Capital Region. NCC agents handle calls to the 1-800 FED INFO line as well as emails and webchats through USA.gov and GobiernoUSA.gov. When necessary, the center can operate on a 24/7 basis with funding.

11.0 DHS Office for Civil Rights and Civil Liberties Incident Community Coordination Call (ICCT)

11.1 The ICCT is a mechanism for senior U.S. government officials to communicate with diverse communities who may have distinct civil rights and civil liberties concerns in the aftermath of any homeland security incident. The nationwide conference call is the only tool of its kind that allows for rapid two-way communication immediately following an incident of national significance, such as a terrorist attack or plot or other emergencies.

11.2 The ICCT is activated only in certain circumstances and is chaired by the DHS Officer for Civil Rights and Civil Liberties. The goal of the call is to provide timely information from the government to community leaders in the aftermath of a homeland security incident.

11.3 The call also allows the government to receive feedback from communities who may be impacted by: possible civil rights concerns in the aftermath of an incident (e.g., lack of access to information or resources during emergencies, retaliatory hate-crimes, etc.); reactions or concerns to policies or actions taken by the government; information about other concerns of these communities in the aftermath of an incident and how the government might be effective in investigating allegations or concerns.

ICCT Case Study:
2016 Orlando Pulse Nightclub Shooting

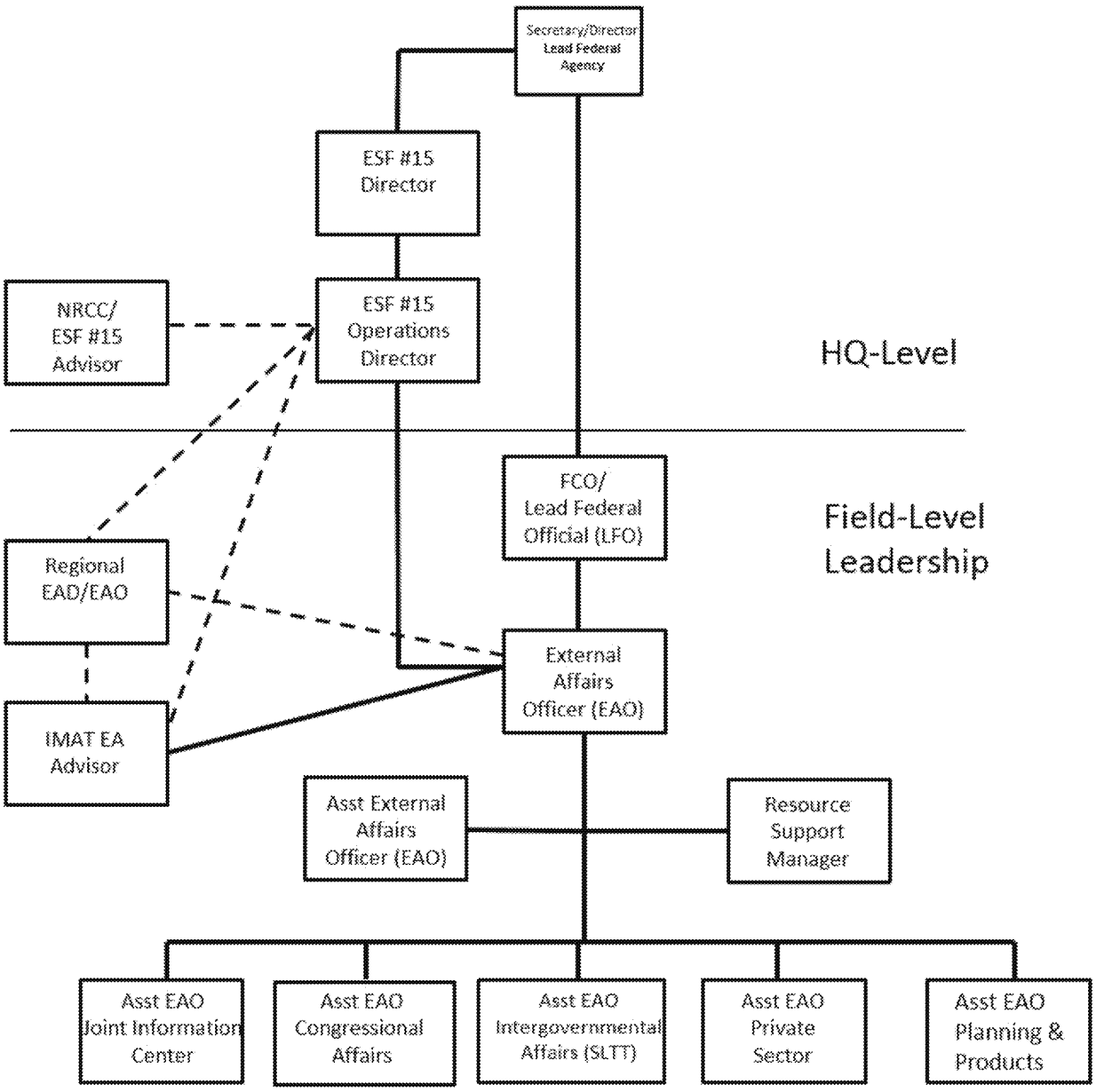
An ICCT call was conducted on Monday, June 13 with diverse community leaders and officials from DOJ, FBI, DHS, and the State Dept. Over 350 individuals participated in the call, during which community members discussed concerns and government officials shared information about the incident, as well as resources available to the public involving safety and security.

11.4 The call is comprised of key DHS and Federal agencies, as well as community leaders and entities who work closely with Federal officials nationally and in the affected areas.

Appendices

1 Organizational Chart – Coordinated Federal Response
2 ESF #15 No-Notice Incident Execution Checklist
3 ESF #15 Notice Incident Execution Checklist
4 ESF #15 External Affairs Operations Director Designation Letter
5 ESF #15 External Affairs Officer Designation Letter
6 ESF #15 Notional Strategic External Affairs Daily Routine
7 ESF #15 Daily Communications Summary
8 ESF #15 Information Update (scroll)

Appendix 1 to Annex A to Emergency Support Function #15 External Affairs
Organization Chart – Coordination of Federal Response



Notes:
1. The DHS Assistant Secretary for Public Affairs, FEMA's Director of External Affairs, or the designated lead Federal Agency for an incident, will direct activation of ESF #15 in coordination with the NRCC, NOC and FEMA.
2. If a recovery coordination mission has been established [with a Federal Disaster Recovery Coordinator (FDRC) appointed and RSFs activated], then the EA function will work through the EA #15 structure established at the JFO with additional liaisons and ESF #15 staff deployed as needed to support. Once the FCO/LFO demobilizes, ESF #15 staff will support FDRC with similar coordination structure as outlined above.

Appendix 2 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 No-Notice Incident Execution Checklist

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. ESF #15 Concept of Operations Notice and No-Notice Events, FEMA B-685

1.0 Purpose
This checklist provides a guide for major* actions and responsibilities in the event of a no-notice incident requiring a coordinated Federal response.

2.0 Activation and Deployment Execution Checklist: No-Notice Incident

Action: National Level Initial Activation
*Note: ***Many no-notice incidents result in short-term National JIC activation and:*** ▪ ***require immediate coordination with White House and SLTT communicators;*** ▪ ***use the NICCL, SICCL, and PICCL protocols and;*** ▪ ***may not require complete ESF #15 activation.***
☐ DHS or FEMA National JIC activated (as necessary)
☐ ESF #15 is activated by DHS, FEMA or a lead Federal agency
☐ ESF #15 Director appoints ESF #15 Operations Director. For FEMA this is the FEMA Director of External Affairs. The ESF #15 OD provides the following information to the director: ▪ The name and contact information for the prospective or designated ESF #15 External Affairs Officer ▪ The status of coordination with the affected state or tribe ▪ The JIC location ▪ The status of available ESF #15 resources in the affected area
☐ The ESF #15 OD establishes a news desk to answer media inquiries.
☐ DHS or White House designate a media spokesperson as required
☐ The FEMA ESF #15 OD formally appoints the EAO by letter and telephones the EAO to discuss the status of the incident, identify needs and special requirements, provide guidance, and offer support
☐ The ESF #15 OD may establish a VIP advance team to assist with requests for visits to the impacted area by congressional members, cabinet-level officials, and other senior officials
Action: Coordination/Communication Outreach

☐ **National**:

- Coordination with the FEMA Incident Management Action Team (IMAT) External Affairs Advisor
- NICCL call as determined by the ESF #15 OD to discuss:
  - Current situation
  - Lead agency roles
  - State, tribal, and local communications on incident *(the State or local PIO should provide incident information and be first on the agenda for the call)*
  - Federal strategic plan (initial)
  - ESF #15 activation and deployment needs (including interagency needs through mission assignments or MOUs)
  - JIC establishment
  - Statements by principals
  - National Terrorism Advisory System (NTAS) Alert or Bulletin as required
- SICCL call as determined by the ESF #15 OD
  - DHS, FEMA or a lead Federal agency leads this call with affected state, tribal, territorial, and local stakeholders to provide information on the current situation
- National Business EOC (NBEOC)
  - Private Sector leads this call with Private Sector stakeholders to provide information on the current situation
  - Private Sector may use the PICCL with DHS Office of Infrastructure Protection External Affairs to coordinate and communicate with critical infrastructure sector communicators
- Congressional
  - Briefings for House Authorizers and Appropriators as well as Washington DC-based Congressional Delegations representing the affected areas

☐ **Regional:**

- Deploy Regional IMAT which includes the EA Advisor as needed to supplement National IMAT and other resources
- Participate in operational Video Teleconferences as required
- Assist with disaster staffing needs using Regional personnel

☐ **Field**

- FCO/LFO and EAO discuss advance communications plans, JIC location, and special logistics requirements
- EAO meets with EA component Leads (Assistant External Affairs Officers) to convey expectations and guidance that has been provided
- EAO meets with state, local, tribal or territorial lead incident communications team
- EAO coordinates the ESF #15 team's efforts in preparing the communications plan component to the State Coordinating Officer (SCO)/FCO/LFO's Incident Action Plan

- Outreach is made to state, tribal, local, private sector stakeholders through calls and meetings
- Congressional outreach to include:
- Briefings for the local offices of the Congressional Delegations representing the affected areas
- Congressional Advisories sent to appropriate stakeholders
- Press Conferences (FEMA, state, other partners as appropriate)
- Participate in operational Video Teleconferences
- Participate in NICCL, SICCL, PICCL, and NBEOC calls as required

Action: Deployments

- EA staffing is based on the Incident Action Plan and the operational priorities.
- ESF #15 Initial Staff Requirements are assessed and identified.
- Recommended staffing considerations:
  - Program Liaisons
  - Media Relations Specialists
  - LEP/ACN Specialist
  - Visual Imaging Staff
  - Resource Support Manager
  - Strategy and Messaging Specialists
  - Digital Communications Specialists
  - Assistant External Affairs Officer (AEAO) for each ESF #15 component

Action: Products

- Advisories
- Press Releases (in English, Spanish, and other languages as identified as well as accessible formats)
- Daily update on federal response activities
- [Agency].gov page updates
- Blog and Social Media updates (English and Spanish)
- Talking Points
- Congressional Advisories and briefing materials
- Intergovernmental and Tribal Advisories and briefing materials
- Private Sector Updates to stakeholders
- B roll/photos of response activities, commodities movements, etc.
- Flyers for distribution to survivors
- Daily Communication Summary to include next day activity plans
- Initial Staffing Plan with updates for ESF #15 Operations Director
- Daily Scroll

- Battle Rhythm
- Staffing Matrix and Organization Chart
- Communications Plan

Appendix 3 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 Notice Incident Execution Checklist

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. ESF #15 Concept of Operations Notice and No-Notice Events, FEMA B-685

1.0 Purpose
This execution checklist provides a template covering major* actions and responsibility for a notice incident requiring a coordinated Federal response. The planning objective is for full ESF #15 operational capability 24 hours before an incident is projected when known or estimated.

2.0 Situations
Summarized below are examples of potential incidents requiring a coordinated Federal response and activation of ESF #15 before an incident occurs.

2.1 Possible or imminent natural disaster (e.g., hurricane, severe tropical storm).

2.2 Credible terrorism threat to a domestic location(s).

2.3 Potential man-made disaster (e.g., spill of national significance, reactor emergency, large HAZMAT release).

2.4 National Security Special Event (NSSE) (subject to threats, etc.).

3.0 Activation and Deployment Execution Checklist: Notice Incident
Note: These are notional actions and may be modified according to the specific incident.

Action: National Level Initial Activation
Note:** ***Many notice incidents result in short-term National JIC activation and: ▪ ***require immediate coordination with White House and SLTT communicators;*** ▪ ***use the NICCL, SICCL, and PICCL protocols and;*** ▪ ***may not require complete ESF #15 activation.***
☐ Notification and activation due to an imminent incident or threat
☐ DHS or FEMA National JIC activated (as necessary).
☐ ESF #15 is activated by the DHS Assistant Secretary for Public Affairs (ESF #15 Director)

☐ ESF #15 Director appoints ESF #15 Operations Director. For FEMA this is the FEMA Director of External Affairs. The ESF #15 OD provides the following information to the director: ▪ The name and contact information for the prospective or designated ESF #15 External Affairs Officer ▪ The status of coordination with the affected state or tribe ▪ The JIC location ▪ The status of available ESF #15 resources in the affected area
☐ The ESF #15 OD establishes a news desk to answer media inquiries
☐ DHS or White House designate a media spokesperson as required
☐ The FEMA ESF #15 OD formally appoints the EAO by letter and telephones the EAO to discuss the status of the incident, identify needs and special requirements, provide guidance, and offer support
☐ The ESF #15 OD may establish a VIP advance team to assist with requests for visits to the impacted area by congressional members, cabinet-level officials, and other senior officials
Action: Coordination/Communication Outreach
☐ **National**: ▪ Coordination with the FEMA Incident Management Assistance Team (IMAT) External Affairs Advisor ▪ NICCL call as determined by the ESF #15 OD to discuss: ○ Current situation ○ Lead agency roles ○ State, tribal, and local communications on incident *(the State or local PIO should provide incident information and be first on the agenda for the call)* ○ Federal strategic plan (initial) ○ ESF #15 activation and deployment needs (including interagency needs through mission assignments or MOUs) ○ JIC establishment ○ Statements by principals ○ National Terrorism Advisory System (NTAS) Alert or Bulletin as required ▪ SICCL call as determined by the ESF #15 OD ○ DHS, FEMA or a lead Federal agency leads this call with affected state, tribal, territorial, and local stakeholders to provide information on the current situation ▪ National Business EOC (NBEOC) ○ Private Sector leads this call with Private Sector stakeholders to provide information on the current situation ○ Private Sector may use the PICCL with DHS Office of Infrastructure Protection External Affairs

to coordinate and communicate with critical infrastructure sector communicators

- Congressional
  - Briefings for Congressional Delegation(s) representing the affected areas
  - Briefings for Congressional Caucuses, and Authorizers and Appropriators
  - Congressional Advisories, fact sheets, and operations reports sent to appropriate stakeholders
  - VIP Coordination

☐ **Regional:**

- Deploy Regional IMAT which includes the EA Advisor as needed to supplement National IMAT and other resources
- Participate in operational Video Teleconferences as required
- Assist with disaster staffing needs using Regional personnel

☐ **Field**

- FCO/LCO and EAO discuss advance communications plans, JIC location, and special logistics requirements
- EAO meets with EA component Leads (Assistant External Affairs Officers) to convey expectations and guidance that has been provided
- EAO meets with state, local, tribal or territorial lead incident communications team
- EAO coordinates the ESF #15 team's efforts in preparing the communications plan component to the SCO/FCO/LFO's Incident Action Plan
- Outreach is made to state, tribal, local, private sector stakeholders through calls and meetings
- Congressional outreach to include:
  - Briefings for the State and District offices of the Congressional Delegations representing the affected areas
  - Congressional Advisories, fact sheets, and operations reports sent to appropriate stakeholders
  - VIP support
- Press Conferences (Federal, state, other partners as appropriate)
- Participate in operational Video Teleconferences
- Participate in NICCL, SICCL, PICCL, and NBEOC calls as required

Action: Deployments

- EA staffing is based on the Incident Action Plan and the operational priorities.
- ESF #15 Initial Staff Requirements are assessed and identified.
- Recommended staffing considerations:
  - Program Liaisons
  - Media Relations Specialists
  - LEP/ACN Specialist

○ Resource Support Manager ○ Strategy and Messaging Specialists ○ Digital Communications Specialists ○ Assistant External Affairs Officer (AEAO) for each ESF #15 component
Action: Products
▪ Advisories ▪ Press Releases (in English, Spanish, and other languages as identified as well as accessible formats) ▪ Traditional and Social Media Monitoring Reports ▪ Daily update on federal response activities ▪ Blog and Listening Updates (English and Spanish) ▪ Talking Points ▪ [Agency].gov page updates ▪ Congressional Advisories, fact sheets, operations reports and briefing materials ▪ Intergovernmental and Tribal Advisories and briefing materials ▪ Private Sector Updates to stakeholders ▪ B roll/photos of response activities, commodities movements, etc. ▪ Flyers for distribution to survivors ▪ Daily Communication Summary (DCS) to include next day activity plans ▪ Initial Staffing Plan with updates for ESF #15 Operations Director ▪ Daily Scroll ▪ Battle Rhythm ▪ Staffing Matrix and Organization Chart ▪ Communications Plan

Appendix 4 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 External Affairs Operations Director Designation Letter

TO:

FROM: ESF #15 Director

SUBJECT: Designation as ESF #15 Operations Director

Reference: A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. Emergency Support Function #15 SOP

1. In accordance with the above references, and following activation of Emergency Support Function #15, you are hereby designated as the ESF #15 Operations Director in support of the Federal response for (event description).

2. You will report to me as my senior external affairs director in support of the Federal response. You will coordinate through me and the White House Office of Communications for strategic direction.

3. Coordinate with me and my staff to make contact with public information officials in (state) as soon as possible. Afford me and my staff the opportunity to be on the (state) call. Maintain close coordination with that staff as well as other Federal, state, local, tribal and territorial and private sector counterparts, as determined by the nature of this incident.

4. Additionally, as soon as possible, provide me the following information:

   a. The name of your designated ESF #15 External Affairs Officer
   b. The location of the Joint Information Center
   c. Your outlook whether there are sufficient ESF #15 resources available
   d. An incident action plan detailing the multi-day coordination strategy and key events/actions

5. You are authorized to modify the ESF #15 organizational structure in accordance with Federal Coordinating Officer (FCO) [or Lead Federal Official (LFO)] and Unified Coordination requirements to effectively execute Federal external affairs activities.

6. You are authorized to reassign ESF #15 leadership and staff personnel in coordination with the FCO/LFO and ESF #15 Component Directors.

Appendix 5 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 External Affairs Officer Designation Letter

TO: External Affairs Officer
Federal Coordinating Officer
FEMA Regional Administrator
FEMA Regional EA Director
DHS Assistant Secretary for Public Affairs

FROM: Director, FEMA Office of External Affairs

SUBJECT: Emergency Support Function (ESF) #15 Activation and Appointment of an External Affairs Officer for (insert DR Number)

Reference:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. ESF #15 SOP

In accordance with the above references and in response to (event description) in the areas affected in (state) during the period of (incident dates), I am formally activating ESF #15, External Affairs. In doing so, I am instructing External Affairs staff to comply with current operating procedures outlined above.

I have named (insert name) as the External Affairs Officer for this disaster. He/she will serve as the External Affairs Advisor to the Federal Coordinating Officer (FCO) [or Lead Federal Official (LFO)], and will also coordinate with me, as the ESF #15 Operations Director, and the Regional External Affairs Director as necessary for strategic direction.

As the EAO, (Mr. /Ms. Last Name) is authorized to modify the ESF #15 organizational structure in accordance with the FCO/LFO and the Joint Field Office (JFO) requirements to effectively execute Federal external affairs activities.

The EAO is also authorized to assign ESF #15 leadership and staff personnel in coordination with the FCO, myself, and ESF #15 Component Directors. The EAO should immediately co-locate with the FCO/LFO. EAO's are expected to use Reservist trainees if at all possible and are required to work closely with the FCO/LFO to ensure a staffing plan that includes the use of Coaches/Evaluators and trainees. In addition, the EAO will provide the ESF #15 Operations Director a proposed staffing plan as well as confirm the arrival of External Affairs staff on site until all initial staffing requests are filled.

The EAO is authorized and encouraged to maintain close coordination with Federal, state, local, tribal, territorial and private sector counterparts, as determined by the nature of this incident.

The EAO should coordinate all actions and requests through the Regional External Affairs Office and FEMA HQ External Affairs Disaster Operations Division.

[Note: This letter may be altered if FEMA is not the lead for the ESF #15 response]

Appendix 6 to Annex A to Emergency Support Function #15 External Affairs
Strategic External Affairs Daily Events Schedule

SAMPLE DAILY EVENT SCHEDULE (Modify as necessary)		
Time	**Event**	**Action**
0500	Secretary DHS News Summary Prepared	NOC
0600	News summary distributed by JIC	Unified Coordination JIC
0630	Unified Coordination staff Operations Briefing	Key personnel, ESF #15 EAO
0730	ESF #15 Senior Leadership Meeting	ESF #15 Leadership Cadre
0800	ESF #15 Core Group Conference Call (1)	Director, ESF #15 EAO, Other key reps
0930	Federal Strategic Communications Conference Call	White House, Director, Cabinet ASPAs, ESF #15 EAO
1000	State and local news briefing (2)	State and local counterparts ESF #15 staff/spokesperson
1000	Federal daily incident release (3)	DHS Public Affairs
1030	NICCL Conference Call (4)	Federal interagency, ESF #15, State/local
1130	NICCL Call Summary Distributed	DHS Public Affairs
1300	DC News Briefing	ESF #15 Director, Interagency
1700	ESF #15 Core Group Conference Call	DHS PA, ESF #15, Other key reps
1900	ESF #15 Daily Summary Distributed	ESF #15 Planning and Products
2000	NICCL Next Day Plans Distributed	DHS Public Affairs

(1) Primary planning and strategy discussion for preceding and immediate events
(2) Time subject to State and local determination
(3) Release is focused on key statistical measures and incident-related facts
(4) NICCL call leads with ESF #15 EAO brief, followed by affected State/local and Federal interagency. The NICCL can also address incidents with multistate evacuee issues.

Appendix 7 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 Daily Communications Summary – Sample Template

Note: This 2012 sample was produced prior to the transition of Community Relations from ESF #15 to the FEMA Recovery Directorate.

Emergency Support Function 15 – External Affairs
Post-Tropical Cyclone Sandy Daily Communications Summary
11/1/2012

KEY MESSAGES

- Our thoughts and prayers are with the families and communities in Northeast and Mid-Atlantic states who've been
- The administration's top priority is to continue supporting the governors, tribal leaders and communities in impact Coordinating through FEMA, we are committed to bringing the resources of the federal family to support the state been affected by Hurricane Sandy. We continue to work side by side in close coordination with state, local and tri voluntary and faith-based communities, and private sector -- and we have personnel on the ground across the affec
  - Search and Rescue: Federal urban search and rescue teams continue to support state and local efforts for combi structures in Queens and 870 structures in Staten Island, and rapid reconnaissance of 9,500 structures in Nassau health and wellness checks in New York and New Jersey have been completed. U.S. Coast Guard has complete
  - Assistance to Individuals: States, tribes, localities and the Red Cross and other organizations continue to suppo states supporting over 13,000 residents. To date, more than 58,000 disaster survivors from New York, New Jer federal disaster assistance, and more than $5.9 million in Individual Assistance has been approved.
  - Power Restoration: At the direction of the President, a nation power restoration working group has been establi increase federal, state, tribal, local and private sector coordination and restore power to people as quickly as pos USACE and representatives from local law enforcement. In support of an aggressive power restoration effort, t percent cost share for ten days, starting October 31, for emergency work performed by state, tribal and local go and transportation assistance required to perform this emergency work, including direct federal assistance for N counties designated for Public Assistance. Other forms of Category B (emergency work) public assistance rema
- Today, Secretary of Homeland Security Janet Napolitano traveled to Connecticut and New York to meet with sta response and recovery efforts to Hurricane Sandy. Yesterday, the President, Governor Chris Christie and FEMA damaged New Jersey coast and met with disaster survivors and first-responders, and were briefed by state and loca
- On October 30, President Obama declared major disasters for Connecticut, New York and New Jersey, making dis the heaviest hit areas affected by the storm. Individuals and business owners who sustained losses in the designate and New Jersey can begin applying for assistance by calling 1-800-621-FEMA (3362). Disaster assistance applic hearing loss and use TTY, should call 1-800-462-7585 directly; for those who use 711 or Video Relay Service (V telephone numbers will operate from 7 a.m. to 10 p.m. (local time) seven days a week until further notice. Those i internet may register by web enabled mobile device at m.fema.gov, or online at [HYPERLINK "http://www.disas
- Federal and state personnel are on the ground to conduct joint preliminary damage assessments in several states. A assessments have been scheduled for states including New Hampshire, North Carolina, Rhode Island and Virginia, scheduled as areas become accessible. These assessments are designed to give the governor of each state a better

a request for further federal support is needed.

- We understand that those who are anxious to return home following the storm, but we are asking for everyone to b from their tribal and local officials. There may be hazards that prevent you from being able to return home such as roads or bridges that are impassable, and traffic lights not working.

- For those who are unable to return home, states, tribes, localities and the Red Cross continue to operate emergency a shelter, people can download the Red Cross Hurricane app, visit the Red Cross web site, call 1-800-RED CROSS media outlets.

- The President also signed federal emergency declarations, at the request of governors, in advance of the storm for Columbia, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, Virgi FEMA to provide resources directly to state, tribal and local government engaged in life-saving and sustaining acti

KEY EFFORTS

U.S. Department of Energy

- DOE continues to release twice-daily Hurricane Sandy Situation Reports at 10am and 3pm EDFT
- As of 2pm EDT, 4.4 million customers are without power in 12 states (24 hours ago, it was 6.6M in 15 states).
- Today 11/1, Sec. Chu visited PEPCO staging location and thank lineworkers for their efforts.

U.S. Department of Health and Human Services

- The Secretary of Health and Human Services Kathleen Sebelius declared a public health emergency for the enti York City, yesterday. With the declaration, the Centers for Medicare and Medicaid Services can provide waiver Security Act so healthcare providers can continue to provide services to beneficiaries of Medicare, Medicaid an Program during the severe storms and floods affecting the state. Providers and States should contact their CMS refer to the CMS website at www.cms.gov.
- More than 650 HHS personnel are deployed to provide public health and medical assistance to New York and N response and recovery efforts.
- Ten Disaster Medical Assistance Teams with caches of medical supplies and a team of U.S. Public Health Serv providing care in medical shelters in the New York City area. These medical professionals are drawn from acro Washington State, Minnesota, Massachusetts, North Carolina, Washington State, California, Texas, Connecticu available if needed.
- A 50-person Disaster Medical Assistance Team from Tennessee continues to provide medical care in a general additional teams are available to the state if needed.
- Five liaisons, two pharmacists, and 350 ambulances remain deployed to New York and 35 additional ambulanc provide support in either state. All of the ambulances were made available through the FEMA national ambulan

U.S. Department of Defense/NORTHCOM

- All DoD installations have been directed to offer support to local community requests for assistance, to include utility recovery teams assigned to restore power.
- Also, in support of USNORTHCOM and the Department of Defense's Hurricane Sandy response, Air Mobility heavy airlift aircraft support to move 61 power restoration vehicles, associated equipment, non-medical personn Air Force Bases, Cal., to Stewart International Airport in Newburgh, New York.
- Additionally, Air Mobility Command moved 120 people into the New York City area that are a part of the Dep Disaster Medical Assistance Teams. As part of that movement, the 305th Air Mobility Wing from McGuire Ai passengers on a C-17 from Columbus, Ohio, and the 436th Airlift Wing from Dover Air Force Base, Del., mov

Dallas-Fort Worth, also on a C-17 to John F. Kennedy International Airport.

- DOD will provide 100 high-volume water pumps (350 gallons per minute and greater) with qualified teams to s of the equipment. Equipment will be staged at FEMA mobilization centers in the state of New York as a result within the State of New York at the direction of FEMA.
- The three-ship USS WASP Amphibious Ready Group arrived today off the New York - New Jersey Coast to be authorities as directed.
- USNORTHCOM has established a coordination element at Joint Base McGuire, Dix, Lakehurst, N.J., to serve a all military support activities, and as a central point for equipment and supplies.

U.S. Environmental Protection Agency

- EPA has issued two fuel waivers that will assist states impacted by Hurricane Sandy. The first waiver allows the gasoline in 16 Eastern States (Tennessee, North Carolina, South Carolina, Mississippi, Georgia, Alabama, New Delaware, Massachusetts, New Jersey, Pennsylvania, Virginia, New Hampshire, Rhode Island) and the District reformulated gasoline, and allows a number of additional states to mix reformulated gasoline and conventional the supply of gasoline to the region. The second waiver temporarily waives clean diesel fuel requirements in Ne heating oil in most generators and pumps in emergency service in New Jersey. The waiver does will not apply t in generators and pumps that could be damaged by the high sulfur fuel.

U.S. Customs and Border Protection

- U.S. Customs and Border Protection has moved more than 100 officers from the Southeast and Midwest into th assist with recovery efforts. These officers are working to ensure air and sea ports in the affected area are fully and cargo as they return to operation.
- CBP has worked to expedite the arrival of power recovery crews arriving from Canada by establishing a dedica crossing in Vermont used by the crews.

Public Affairs efforts:

- Daily updates on the status of CBP operations at ports of entry with information for travelers and the trade, as v recovery efforts, are being posted daily to the agency website, cbp.gov.
- CBP Assistant Commissioner for Field Operations Kevin McAleenan participated in an interview with USA To seaport facilities and cargo movements.

General Services Administration (GSA)

- GSA continues to assess more than 1,500 leased and owned federal facilities that were situated in Hurricane Sa 10/31, the agency fulfilled a shipment request of 1,000 chainsaws to support FEMA's relief efforts in Pennsylva schedule available to local and state governments as well as the American Red Cross so that they can more easi supplies equipment. In addition, the agency deployed 682 trucks transporting 48 shipments of essential equipm throughout the Northeast.

U.S. Department of Agriculture

- USDA has provided the Community FoodBank of New Jersey with a truckload of food (22 pallets) which the f food stocks to produce 15,000 meals per day for 5-7 days to be distributed in cooperation with the Red Cross a Additionally, the Departments of Agriculture and the Department of Education are partnering to remind states a resources available through the Department of Agriculture. States and schools may use stocks of USDA Foods Lunch Program to help prepare meals at schools, shelters or other feeding sites to help feed local residents who More information about food assistance in disaster situations is available at http://www.fns.usda.gov/fdd/progra
- USDA housing officials are making every effort to help existing USDA home borrowers who are victims of Hu grant a moratorium of payments for a period not to exceed 180 days direct and guaranteed borrowers affected b information, contact any USDA Rural Development Office. Additionally, USDA is making vacant property av victims. Vacant and habitable Real Estate Owned Property (REO) which is not under a lease or purchase agree through FEMA or directly to eligible disaster victims. USDA is continuing its utility assessment and has deter

provider and seven USDA-funded rural water systems have been affected. USDA funded Circuit Riders and fie
Additionally, USDA is working with rural electric cooperatives in affected areas to assist in restoring power in

- Additionally, USDA Animal and Plant Health Inspection Service (APHIS) has activated the APHIS Emergency to support hurricane response activities. APHIS continues to coordinate with partners on companion animal she coordinating with the National Animal Rescue and Sheltering Coalition (NARSC) and the National Alliance of Emergency Programs (NASAAEP) who are staging a distribution center at the State Fairgrounds in Syracuse, N companion animals.

U.S. Army Corps of Engineers (USACE)

- To date, USACE has received 26 Mission Assignments from FEMA, with more than 400 people engaged to su
- USACE has received a Mission Assignment from FEMA to provide 80 truckloads of water to West Virginia.
- Other Planning Response teams remain on alert for Debris Management, Commodities Distribution, Infrastruct Critical Public Facilities, Water Planning, and Temporary Housing. Additional Temporary Power Teams have a
- USACE is supporting States' and FEMA Regions I, II and III operations centers to organize response efforts. M Team Leaders have been alerted and/or deployed to provide public works and engineering expertise to include modeling, and coastal preparations.
- USACE Districts located in the impact area have secured project facilities, floating vessels, and construction sit hurricane barriers in the affected areas.

Unwatering

- USACE has shipped 12 eight inch pumps and 13 six inch pumps from New Orleans in order to support our Unw FEMA. A team is coordinating with the Navy to determine availability and capacity of the pumps. Placement o
- USACE is meeting with other private pump suppliers to determine the availability and capacity of pumps that c area.

Temporary Power

- USACE is aggressively supporting the Emergency Temporary Power mission in New York and New Jersey. W power with more than 200 generators staged at forward locations in order to provide capacity beyond states' ca
- The USACE has teams deployed to strategic locations in NY, NJ and PA and has resources in place to haul, ins critical facilities. Six generators total were installed in New Jersey, New York, and Pennsylvania. USACE rece from New York City and will immediately act upon these requests.
- USACE has deployed Temporary Emergency Power assets - 5 Planning and Response Teams, the 249th Engine and Control Vehicles/Deployable Tactical Operating Systems (ECCV/DTOS), 1 Mobile Command Vehicle (M impacted by post-tropical storm Sandy.

U.S. Coast Guard:

- The Port of New York is open to all tug and barge traffic with petroleum products, with the exceptions of the A Buttermilk Channels. The USCG reports that loaded petroleum barges can enter the port.
- District 1 reports that the New York City Vessel Traffic Service is operational.

Small Business Administration (SBA)

- SBA's disaster customer service center has received 732 calls from residents seeking Hurricane Sandy assistan 570 calls from NY, 153 from NJ and nine from CT. An additional 26 staffers have been hired to handle calls. per day.
- Responded to media inquiries about SBA assistance to business owners from several media outlets, including t Journal.
- Created a "Hurricane Sandy" landing page on SBA's website, where blogs, press releases, updates, disaster dec

<u>FEMA Response</u>

- Currently, more than 2,300 FEMA personnel are positioned along the East Coast working to support disaster pr including search and rescue, situational awareness, communications and logistical support. Included in this per

- More than 800 FEMA housing inspectors are assigned, and more are on standby and are prepared to co become accessible.
- FEMA Corps teams are deployed to support Hurricane Sandy;
- 9 federal Urban Search and Rescue Task Forces have been staged along the East Coast and are deployi requested by impacted states.
- Community relations teams are on the ground in the hardest hit areas of the Northeast and Mid-Atlantic survivors about available services and resources and to gather situational awareness.
- 14 Incident Management Assistance Teams are in place and an additional 2 teams are en route; and
- Mobile Emergency Response Support (MERS) personnel and teams are located in storm-affected states voice, video, information services, operations and logistics support to response efforts in affected states
- 12 Liaison Officers, positioned in state emergency operations centers before the storm, continue to supp are no unmet needs.
- 10 Disability Integration Advisors are advising emergency management in seven states on current alert sheltering needs.
- In storm-affected areas, tribal leadership is making plans for recovery and coordinating with federal and assistance. The Tribal Assistance Coordination Group (TAC-G) continues to host a daily conference ca conditions and unmet needs from tribes in the storm-affected region.

FEMA EXTERNAL AFFAIRS OPERATIONS

Joint Information Center

- Issued a media advisory re: National press call with FEMA Administrator Craig Fugate and Red Cross Services Charley Shimanski

Planning and Products

- Finalized news release re: National press call with FEMA Administrator Craig Fugate and Red Cross S Services. Conducted Language, Special Needs and Media to support Spanish, Russian, and other Limit Needs, to include American Sign Language and Braille.

Congressional Affairs

- FEMA Deputy Administrator Serino met with Congressmen Jon Runyan (NJ) and Christopher Smith (N update of the ongoing response and recovery efforts following Hurricane Sandy.

Intergovernmental Affairs

- Spoke with National League of Cities, NYC DC Mayor's Office, and International City/County Manag for information and requested feedback on any issues that may be affecting their constituents.
- Assisting in the coordination of calls between POTUS and the Governors of CT and NJ on 11/1 and NY

Private Sector

- Received, coordinated, and facilitated numerous requests from private sector partners on issues concern distribution. ESF 12 is providing informational updates regarding fuel and energy issues.
- Partnered with Energy and Transportation partners to provide private sector with critical planning infor and credentialing access protocols.
- Created an informational toolkit regarding disaster assistance programs for businesses per a Congressio

NATIONAL DAILY EVENT SCHEDULE		
Today		
Time	**Event**	
8:00am EDT	NRCC Shift Change	
11:00am EDT	NICCL Call	FE

12:30pm EDT	Daily Operations VTC	
2:30pm EDT	Press Conference Call	FEMA Ad
4:00pm EDT	Call with Congressional Members	
8:00pm EDT	NRCC Shift Change	
8:00am EDT	NRCC Shift Change	
Tomorrow		
Time	**Event**	
8:00am EDT	NRCC Shift Change	
11:00am EDT	NICCL Call	FE
12:30pm EDT	Daily Operations VTC	
2:30pm EDT	Press Conf. Call-Tentative	
3:00pm EDT	Tribal Assistance Coordination Group Call	
4:00pm EDT	Call with Congressional Members	DHS Sec.
8:00pm EDT	NRCC Shift Change	

Additional comments on tomorrow's plan:

WHAT OTHERS ARE SAYING

"It's really important to have the president of the United States acknowledge all the suffering that's going on here in New
We're going to work together to make sure we get ourselves through this crisis and get everything back to normal." [HYP
"http://www.washingtonpost.com/politics/decision2012/amid-outages-flooding-and-fires-new-york-and-new-jersey-start-t
11e2-8448-81b1ce7d6978_story.html"]

"We ask anyone who's listening to deliver supplies to us. If people who are listening have generators, we are asking you
crisis mode." [HYPERLINK "http://www.washingtonpost.com/world/national-security/in-hard-hit-new-jersey-towns-a-da
effort/2012/10/31/2f9b14a0-2397-11e2-8448-81b1ce7d6978_story.html"]

MEDIA MONITORING

TV/Print Media Analysis

The aftermath of Hurricane Sandy was the nearly exclusive story covered in all three evening broadcasts last night, wit
damages in New York and New Jersey and lending some attention to the political impact of the storm.
[HYPERLINK "http://media.bulletinnews.com/playclip.aspx?clipid=8cf85d47cd01a6f" \t "_blank"] lead story reporte
people were still stranded and rescuers still scrambling to pull families out of harm's way. Gas leaks bubbling out of flo
as a new potential threat, but New Jersey Natural Gas has said the leaks pose no imminent danger to life or property.
The [HYPERLINK "http://media.bulletinnews.com/playclip.aspx?clipid=8cf85cd2e257afb" \t "_blank"] lead story hig
of Queens, where 111 homes were destroyed by fire. "Nearly six million homes and businesses in 13 states are still wit
deaths are blamed on the storm. Insurance companies tell us that well over 34,000 homeowners have put in claims for d
progress in the recovery effort, noting the US military's participation and cooperation between President Obama and Ne
[HYPERLINK "http://media.bulletinnews.com/playclip.aspx?clipid=8cf85c0c72e3598" \t "_blank"] lead story empha
hit area during the storm and noted the storm's impact on the state's shoreline. NBC also cited the risk of gas leaks in N
featured President Obama's visit to the state.

Sandy remained a dominant storyline in the print media as well, with sources focusing heavily on President Obama's vi
cooperation with New Jersey Gov. Chris Cristie. Prior to flying to New Jersey, Obama visited FEMA's headquarters "to
visit in four days," the [HYPERLINK "http://www.washingtonpost.com/politics/obama-visits-fema-headquarters-befor
superstorm-sandy/2012/10/31/bb27f00c-2369-11e2-92f8-7f9c4daf276a_story.html" \t "_blank"] reports.

Social Media Trends

General Observations

Social media traffic related to "Superstorm" Sandy has remained steady since our last report. General conversations cor
effects of the storm, and the related response and recovery efforts. However, we are observing a larger amount of discus
social media users are not in life-threatening situations, but instead fear that their specific neighborhoods or communiti
utilizing social media to express their thoughts regarding adequate response and recovery efforts, with some users expr
Additionally, we continue to observe significant traffic related to volunteer opportunities, donations, and other aid effor
Jersey.

FEMA-Related Conversations

- The general conversation surrounding FEMA online continues to be positive overall. However, we are beginni
to individuals in Queens, NY reporting that they feel neglected from federal agency assistance.
- FEMA is trending especially in the hardest hit regions of New York, New Jersey and Connecticut, but has gain

Important Notes

- References to New York and New Jersey continue to dominate the majority of social media posts, with Connec
- We have seen a general shift in tone from social media users and official social media channels towards provid
operational updates. For example, we are seeing less information being shared with regard to specific tips and r
brought to affected areas.
- Click to follow the issues and discussion around Rockaway/Breezy Point, NY via [HYPERLINK "http://tweetgrid.com/grid?l=10&q1=%23rockaway&q2=%23breezypoint&q3=%23rebuildrockaway&q4=%23 help"]

PRODUCTS

White House

Blog Posts: [HYPERLINK "http://www.whitehouse.gov/blog/2012/11/01/president-obama-tours-storm-damage-new-jer
[HYPERLINK "http://www.whitehouse.gov/blog/2012/10/31/president-obama-new-jersey-we-are-here-you"] (10/31/20
[HYPERLINK "http://www.whitehouse.gov/blog/2012/10/31/how-help-survivors-hurricane-sandy"] (10/31/2012)

FEMA

[HYPERLINK "http://www.fema.gov/news-release/fema-and-federal-partners-continue-steadfast-support-areas-affected
Blog Posts: [HYPERLINK "http://www.fema.gov/blog/2012-11-01/keeping-children-safe-sandys-wake"] (11/1/2012)
[HYPERLINK "http://www.fema.gov/blog/2012-11-01/news-survivor-survivor-managing-stress-after-disaster"] (11/1/2
[HYPERLINK "http://twitter.com/" \l "!/fema"] ***and*** [HYPERLINK "http://www.facebook.com/FEMA"] ***Updates***

DOE

[HYPERLINK "http://energy.gov/articles/energy-department-and-federal-efforts-support-utility-power-restoration-effort

DOT

[HYPERLINK "http://www.dot.gov/briefing-room/us-transportation-secretary-lahood-announces-4-million-quick-releas
[HYPERLINK "http://www.dot.gov/briefing-room/us-transportation-secretary-lahood-announces-13-million-quick-relea

USCG

[HYPERLINK "http://www.uscgnews.com/go/doc/4007/1594331/Port-opened-to-tug-and-barge-traffic"] (11/1/2012)

[HYPERLINK "http://www.uscgnews.com/go/doc/4007/1594499/Coast-Guard-reopens-ports-from-Philadelphia-to-NC"
[HYPERLINK "http://www.uscgnews.com/go/doc/4007/1594119/Coast-Guard-senior-leaders-assess-Hurricane-Sandy-c
the-port-of-New-York-and-New-Jersey-is-the-highest-priority"] (11/1/2012)

National Guard
[HYPERLINK "http://www.nationalguard.mil/news/archives/2012/10/103112-force.aspx"] (10/31/2012)
[HYPERLINK "http://www.nationalguard.mil/news/archives/2012/10/103112-wake.aspx"] (10/31/2012)
[HYPERLINK "http://www.nationalguard.mil/news/archives/2012/10/103112-Virginia.aspx"] (10/31/2012)
[HYPERLINK "http://www.nationalguard.mil/news/archives/2012/10/103012-Massachusetts.aspx"] (10/30/2012)

American Red Cross
[HYPERLINK "http://www.redcross.org/news/article/Long-time-Blood-Donors-Home-Damaged-by-Sandy"] (11/1/201
[HYPERLINK "http://www.redcross.org/news/article/One-Womans-Superstorm-Experience"] (11/1/2012)
[HYPERLINK "http://www.redcross.org/news/press-release/Red-Cross-Responding-as-Thousands-Seek-Help"] (10/31/
[HYPERLINK "http://www.redcross.org/news/article/Pets-Ride-Out-Superstorm-Sandy-with-Their-Families"] (10/31/2
[HYPERLINK "http://www.redcross.org/news/article/Sandy-Brings-One-Family-Back-to-a-Familiar-Place"] (10/31/201
Red Cross Aps:
[HYPERLINK "http://www.redcross.org/mobile-apps/hurricane-app"]
[HYPERLINK "http://www.redcross.org/mobile-apps/shelter-finder-app"]
[HYPERLINK "http://www.redcross.org/find-help/contact-family/register-safe-listing"]

IRS
[HYPERLINK "http://www.irs.gov/uac/Newsroom/IRS-Gives-Additional-Time-to-Taxpayers-and-Preparers-Affected-b
Nov.-7"] (10/31/2012)

USACE
[HYPERLINK "http://www.nad.usace.army.mil/Media/NewsReleases/tabid/4870/Article/5566/new-york-district-of-the-
storm-missions.aspx"] (10/30/2012)
[HYPERLINK "http://www.nad.usace.army.mil/Media/NewsReleases/tabid/4870/Article/5538/us-army-corps-of-engine
following-hurri.aspx"] (10/30/2012)

USA.GOV
[HYPERLINK "http://www.usa.gov/Topics/Weather/Hurricane/sandy.shtml"]

DOD
[HYPERLINK "http://www.defense.gov/home/features/2012/1012_sandy/"]

HUD
[HYPERLINK "http://portal.hud.gov/hudportal/HUD?src=/press/press_releases_media_advisories/2012/HUDNo.12-167
[HYPERLINK "http://portal.hud.gov/hudportal/HUD?src=/press/press_releases_media_advisories/2012/HUDNo.12-166

SBA
[HYPERLINK "http://www.sba.gov/about-offices-content/4/2818/news/353791"] (10/31/2012)
[HYPERLINK "http://www.sba.gov/about-offices-content/4/2818/news/353801"] (10/31/2012)
[HYPERLINK "http://www.sba.gov/about-offices-content/4/2818/news/353811"] (10/31/2012)

USDA
[HYPERLINK "http://usda.gov/wps/portal/usda/usdahome?contentid=2012/10/0337.xml&contentidonly=true"] (10/31/
[HYPERLINK "http://usda.gov/wps/portal/usda/usdahome?contentid=2012/10/0338.xml&contentidonly=true"] (10/31/

FCC

[HYPERLINK "http://www.fcc.gov/document/fcc-247-emergency-contact-information-hurricane-sandy"] (10/26/2012)
[HYPERLINK "http://www.fcc.gov/encyclopedia/consumer-tips-how-communicate-during-natural-disaster-emergency"

HHS
[HYPERLINK "http://www.hhs.gov/news/press/2012pres/10/20121031a.html"] (10/31/2012)
[HYPERLINK "http://www.cdc.gov/Features/HurricanePreparedness/"] CDC
[HYPERLINK "http://www.samhsa.gov/dtac/dbhis/dbhis_hurricane_intro.asp"] SAMHSA
[HYPERLINK "http://emergency.cdc.gov/disasters/poweroutage/needtoknow.asp"] CDC

USGS
[HYPERLINK "http://www.usgs.gov/newsroom/article.asp?ID=3444&from=rss_home"] (11/1/2012)

CBP
[HYPERLINK "http://cbp.gov/xp/cgov/newsroom/highlights/sandy_survey_damage.xml"] (10/31/2012)
[HYPERLINK "http://www.dhs.gov/ice-cbp-joint-message-regarding-hurricane-sandy"] with ICE

VA
Blog Post: [HYPERLINK "http://www.blogs.va.gov/VAntage/8282/keeping-up-with-va-during-sandy/"]

Stafford Act Case Study:
Hurricane Sandy 2012

- ESF #15 was activated in October to respond to disaster declarations in 11 states
- More than 1500 External Affairs personnel deployed to respond to ensure disaster survivors had accurate, critical information needed for the response and recovery process.
- FEMA mission assigned 15 Federal Departments and Agencies to support ESF #15 operations at FEMA HQ, Regional offices, and various field offices to coordinate federal messaging.
- Outreach materials were translated in 22 languages to ensure information was accessible to Limited English Proficiency populations. Interpreters were deployed throughout various states to Disaster Recovery Centers, Town Hall Meetings, and other locations. Multilingual Media Relations Specialists worked with other language media outlets to provide information to survivors.
- FEMA established Hurricane Sandy webpages, Facebook and Twitter accounts. Thousands of survivors engaged FEMA on the Sandy-specific social media platforms. [See Annex R]

Appendix 8 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 Information Update (scroll) – Sample Template

Monday, April 27, 2009
H1N1 Influenza Outbreak

43	**(3:38 p.m.) State Incident Communications Conference Line (SICCL) Advisory** State communicators, Please find the NICCL call summary notes, an ESF #15 Information Update (scroll), and updated talking points from Centers for Disease Control and Prevention (CDC) and DHS. Please continue to send your completed press releases to the [HYPERLINK "mailto:National"] JIC and notices about upcoming press conferences to [HYPERLINK "mailto:maya.worman@dhs.gov"]. If you have any questions please call. Please note that the CDC swine flu widget with code is available from [HYPERLINK "http://www.hhs.gov/web/library/index.html" \o "http://www.hhs.gov/web/library/index.html"] (scroll to the bottom of the page)
42	**(3:31 p.m.) Governor Culver: This Is a Time for Prevention and for Caution** Governor, State Health and Homeland Security Officials provide update on Swine Flu prevention efforts. DES MOINES – Governor Chet Culver and Lt. Governor Patty Judge joined with State health and agriculture officials to provide an update on steps the State is taking to prevent an outbreak of swine flu.
41	**(3:21 p.m.)** The CDC swine flu widget with code is available from [HYPERLINK "http://www.hhs.gov/web/library/index.html" \o "http://www.hhs.gov/web/library/index.html"] (scroll to the bottom of the page).
40	**(3:00 p.m.) North Dakota Department of Health schedules media conference call to discuss swine influenza** BISMARCK, N.D. – To answer media questions about swine influenza and North Dakota's response, the North Dakota Department of Health will hold a telephone media availability conference call Monday, April 27, 2009, at 3 p.m. The following State health department officials will participate in the 3 p.m. conference call: Dr. Terry Dwelle, State health officer Tim Wiedrich, section chief, Emergency Preparedness and Response Section Kirby Kruger, State epidemiologist.
39	**(2:34 p.m.) Virginia Office of the Governor Kaine Announces Precautions to Prepare Virginia to Respond to Swine Flu Outbreak** RICHMOND – Governor Timothy M. Kaine announced today that, though there are no confirmed cases in Virginia, the Commonwealth is preparing for any outbreak of swine flu by increasing its communication with healthcare providers and is preparing to receive additional antiviral medication from the Centers for Disease Control. [HYPERLINK "http://www.governor.virginia.gov/"]
X	**(2:30 p.m.) SICCL Call**
38	**(2:18 p.m.) NICCL Call Summary** Please find a copy of the NICCL call summary, updated CDC talking points, updated DHS talking points, an OPM memorandum sent to Federal D/As and the draft ESF #15 Information Update (scroll) that was discussed on the NICCL call this morning.
37	**(Approx. Noon) Probable Swine Flu Case Reported in Michigan** Livingston County Department of Public Health (LCDPH) will hold a press conference today at 11:30 a.m. at LCDPH, 2300 East Grand River, Howell, Michigan. The following information is provided as background information. LANSING – The Michigan Department of Community Health (MDCH) announced today that one probable swine flu case has been reported in Livingston County. State laboratory results showed that a 34-year-old woman of Livingston County has a probable case of the swine influenza A

	(H1N1) virus. [HYPERLINK "http://www.michigan.gov/mdch/0,1607,7-132--213586--,00.html"]
36	**(11:50 a.m.) Governor of Missouri Gov. Nixon Press Release** Gov. Nixon directs public health officials to prepare State for possible bout with new strain of swine flu. JEFFERSON CITY, Mo. – Gov. Jay Nixon announced today that Missouri health officials are taking significant steps to deal with a new strain of swine flu that has prompted Federal officials to declare a nationwide health emergency. The Governor said that while no case of swine flu had been confirmed in Missouri, State health officials and the medical community have been on high alert since Friday because of the contagious nature of the new flu virus.
35	**(11:16 a.m.) Oklahoma State Department of Health** News Conferences on Swine Flu Outbreak Scheduled in Oklahoma City and Tulsa Today. What: The Oklahoma State Department of Health and the Tulsa Health Department will each host news conferences this afternoon at their respective offices to update news media on status of swine flu outbreak in Oklahoma. When: Today – Monday, April 27, 2009, 1:30 p.m. [HYPERLINK "http://www.health.ok.gov" \o "http://www.health.ok.gov/"]
X	**(11:00 a.m.) NICCL Call**
34	**(10:33 a.m.) CDC Press Release** Information for airline passengers exposed to swine flu. This information is current as of today, April 27, 2009, at 10:33 a.m.
33	**(10:28 a.m.) CDC Press Release** Risk of Swine Flu Associated with Travel to Affected Areas. This information is current as of today, April 27, 2009, at 10:28 a.m. Public health officials within the United States and throughout the world are investigating outbreaks of swine influenza (swine flu). [HYPERLINK "http://wwwn.cdc.gov/travel/default.aspx"]
32	**(10:03 a.m.) Wisconsin Office of the Governor** Governor Doyle Statement on Swine Influenza MADISON – Governor Doyle today gave the following statement regarding swine influenza, which has been reported in several States and in Mexico. "It is important that everyone remain calm, use common sense and simple good health practices like washing your hands. If you have flu-like symptoms, stay at home and contact your physician." Governor Doyle said. "We are in regular contact with health officials across our State and Nation, and new information will be provided as it becomes available." [HYPERLINK "http://www.wisgov.state.wi.us/journal_media_detail.asp?locid=19&prid=4160"]
31	**(9:27 a.m.) US Postal Service Press Release** Personal hygiene is key to reducing risk of illness. You've heard the news that U.S. health officials are investigating a number of cases of swine flu in several areas of the United States, and a Public Health Emergency has been declared by the Federal Government. All of these U.S. cases have been mild—all of the patients have recovered.
30	**(8:13 a.m.)** This is a reminder that there will be a NICCL call this morning at 11 a.m. regarding the swine flu outbreak. It is imperative that all Departments have a communications representative on this daily call. We plan to limit the call to just 30 minutes. Please coordinate directly with the National JIC offline if a specific issue does not warrant discussion on the call.

Annex B to Emergency Support Function #15 External Affairs
Intergovernmental Affairs (State, local, tribal and territorial)

References:
A. National Response Framework
B. National Incident Management System
C. National Preparedness Goal
D. National Infrastructure Protection Plan
E. Tribal Support Annex

NRF ESF #15 Quick Summary – Intergovernmental Affairs (State, local, tribal and territorial)	
Supports external affairs by:	**State, local, tribal and territorial coordination:** ▪ Preparing an initial action plan to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives, at the beginning and throughout an actual or potential incident ▪ Promoting Federal interaction with state, local, tribal and territorial governments and community organizations, as appropriate, by serving as primary federal point of contact for elected and appointed officials, both in the field and at coordination entities such as a Joint Field Office (JFO) ▪ Implementing a system of information sharing with IGA stakeholders. Informing IGA stakeholders by disseminating information about response efforts, protocols, and recovery programs ▪ Building relationships with elected and appointed IGA stakeholders to maintain an on-going dialogue, and serve as a clear, single point of contact for IGA stakeholders during an incident ▪ Advising leadership on current and potential volatile issues and possible resolutions ▪ Coordinating the national effort through DHS or FEMA IGA and the relevant lead agency IGA
Directed by:	▪ Assistant External Affairs Officer for Intergovernmental Affairs

1.0 Purpose

The annex describes Federal coordination with state, local, tribal and territorial governments and community organizations, as appropriate during an incident requiring a coordinated Federal response.

2.0 Mission

The component serves as a liaison to stakeholders within an affected area(s) during an incident requiring a coordinated Federal response. IGA identifies issues, responds to questions, clarifies or corrects policy and procedure concerns, and links impacted government officials and community leaders, as appropriate, with questions or problems to those who can assist them.

3.0 Organization

3.1 External Affairs Organizational Concept

It is recognized that an incident requiring a coordinated Federal response will have a significant effect on the normal business of our nation to include: societal functions, infrastructure, economy, and population. Accordingly, DHS will employ pre-identified organizational processes to foster information-sharing, deliver constituent services, and serve as a liaison between the Federal Government and State, tribal, territorial and local governments and community organizations, as appropriate.

3.2 DHS Office of Intergovernmental Affairs

DHS IGA serves as the ESF #15 component director in the ESF #15 organization. DHS IGA coordinates communications with elected and appointed public officials of affected state, local, tribal and territorial leadership within the U.S. during incidents requiring a coordinated Federal response. DHS IGA will also coordinate as necessary with preparedness and response communities, national associations and other non-governmental counterparts.

3.3 National Coordination and Support

To ensure that DHS maintains a fully informed external affairs capability at the national level during incidents requiring a coordinated Federal response, IGA maintains close coordination with the White House, DHS senior staff, ESF #15 leadership, federal agency IGA officials and other senior officials.

4.0 IGA Activities with state, local, tribal and territorial officials

IGA may conduct many activities, but not limited to:

4.1 Conduct and facilitate introductory meetings to ensure program requests are streamlined through IGA to the extent possible
4.2 Attend and participate in meetings with governors, mayors and tribal council and other state, local, tribal and territorial officials.
4.3 Attend and participate in community meetings.
4.4 Deliver programmatic briefings.
4.5 Identify effective methods to share information.
4.6 Address and resolve issues and problems.
4.7 Identify and analyze trends and potentially volatile issues.
4.8 Build relationships.

5.0 ESF #15 IGA Staff Positions

5.1 ESF #15 Assistant External Affairs Officer (AEIG)

The ESF #15 Assistant External Affairs Officer for Intergovernmental Affairs (AEIG) oversees the IGA operation on behalf of the FCO and ESF #15 EAO. The AEIG coordinates with Unified Coordination senior staff and program areas. The AEIG provides updates to DHS, FEMA and Regional IGA leaders, Unified Coordination senior staff, and the relevant lead agency.

5.2 IGA Manager (IGMG)

Coordinates the routine day-today outreach and activities of the IGA and Tribal Affairs Specialists, ensuring the AEIG has the resources necessary to dedicate to supporting the FCO/LFO leadership.

5.3 ESF #15 IGA Specialists (IGSP)

Conducts outreach to elected and appointed officials, such as county and parish elected officials, mayors, borough and city council members within a designated region to inform them of updates in all program areas and to provide each with a single point of contact for ongoing issues and concerns. IGA specialists ensure that stakeholder inquiries are processed accurately and in a timely manner.

- IGA will work closely with Disaster Survivor Assistance Teams (DSAT), formerly community relations, to coordinate their outreach efforts. It is important that IGA stakeholders know their FEMA point of contact and are not being contacted by various FEMA components without internal coordination.

5.4 ESF #15 Tribal Affairs Specialist (TBSP)

Serves as the liaison to federally recognized tribes to ensure that relevant disaster program information is provided and that situational awareness about tribal impacts is maintained. Specialists are trained and qualified personnel who have tribal experience and working knowledge of tribal governments, culture, and traditions.

6.0 Tribal Affairs

Shall identify and engage the elected Tribal Official or their duly appointed designee. The duly appointed designee could include, but is not limited to, the tribe's emergency management or disaster recovery point of contact or subject matter expert, tribal council members, or other tribal employees.

6.1 The ESF #15 structure places Tribal Affairs within the IGA function when assistance to a tribe is requested from a state. This structure may be enhanced when a tribe makes a direct request for a Presidential disaster declaration.

6.2 When a tribe makes a direct request and receives approval of a Presidential disaster declaration, the tribe becomes a grantee, which can create greater

demands on tribal resources. The Tribal Government coordinates closely with the FCO/LFO in all aspects of the disaster operation. Examples include:

- The tribe assigns a Tribal Coordinating Officer, as the primary point of contact for the tribe and is the FCO/LCO's counterpart.

- Many tribes only have a single Emergency Manager without a PIO or other ESF #15 counterpart. The Tribal Affairs Specialist can be an important resource for the tribe's efforts to assist in sharing important disaster assistance information with tribal leaders.

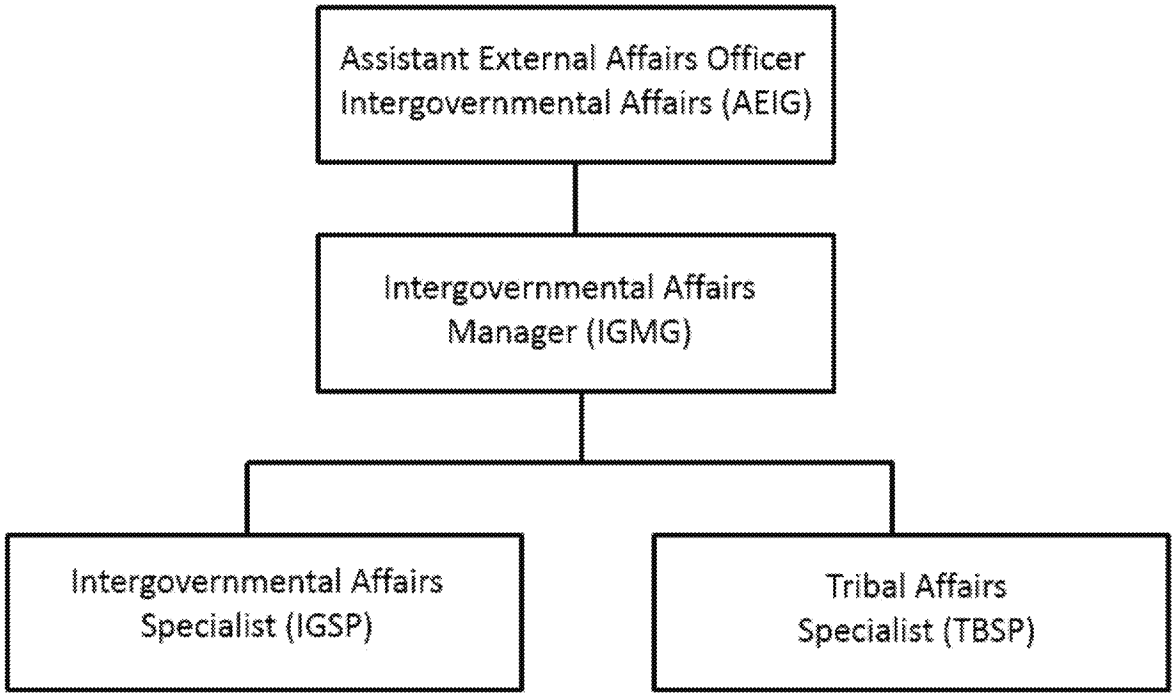
- The FEMA Tribal Affairs Specialist is a liaison to tribal leaders but due to the unique needs of tribes, may coordinate directly with the Tribal Coordinating Officer – someone who is at a higher level than the EAO or AEAO.

- On those occasions when a tribe makes a direct request for disaster assistance, FCO/LFOs may request the FEMA Tribal Affairs Specialist position to report directly to and advise him/her as a Special Advisor.

- In these cases, the Tribal Affairs Specialist (Special Advisor) should speak on behalf of the FCO/LFO, make operational decisions and should have the authority to direct program and other staff to meet the needs of the tribe. The Tribal Liaison should also have the authority to prioritize FEMA functions and help manage FEMA's engagement with the tribal staff. If other Tribal Affairs Specialists are assigned to IGA to support the disaster, they must coordinate closely with the Special Advisor to ensure TCO priorities and messaging are clear and coordinated.

Appendix 1 – Intergovernmental Affairs Organizational Chart

<u>Appendix 1 to Annex B to Emergency Support Function #15 External Affairs</u>
Intergovernmental Affairs Organizational Chart



Annex C to Emergency Support Function #15 External Affairs
Joint Information Center

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook

NRF ESF #15 Quick Summary – Joint Information Center (JIC)	
Supports External Affairs by:	▪ Preparing an initial action plan to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives at the beginning and throughout an actual or potential incident. ▪ Establishing a joint information center or co-locating with an established state, local, tribal or territorial joint information center. ▪ Overseeing the key function of accessible media relations, visual imaging, and digital communications, ensuring unity of effort among all Federal JIC participants. ▪ Coordinating messages with Federal, state, local, tribal, and territorial governments. ▪ Providing incident-related lifesaving and life sustaining information through the accessible media, web, and social media platforms to individuals, families, businesses, and industries directly or indirectly affected by the incident. ▪ Conducting news conferences and press briefings. ▪ Gathering information on the incident. ▪ Using a broad range of resources to disseminate information. ▪ Monitoring news coverage to ensure accurate information is disseminated. ▪ Monitoring and analyzing social media conversations to provide situational awareness of public perception issues. ▪ Coordinating the Media Access Program. ▪ Answering public inquiries received through digital platforms. ▪ Directing and coordinating Public Affairs activities. ▪ Training Federal responders on media release policy. ▪ Responding to rumors and inaccurate information through the media or official social media accounts.

Directed by:	▪ Assistant External Affairs Officer for the Joint Information Center

1.0 Purpose

The annex specifies guidance for the Federal Joint Information Center(s) and Unified Coordination staff media affairs operations.

2.0 JIC Operating Concepts

2.1 A JIC is a central point for coordination of incident information, media affairs activities, media access to information, and digital communications regarding the latest developments.

2.2 In the event of an incident requiring a coordinated Federal response, JICs are established to coordinate Federal, state, local tribal, territorial and private-sector incident communications with the public.

2.3 The JIC is the FCO/LFO's resource to communicate incident management response information. The FCO/LFO and ESF #15 leadership are empowered to speak on operations and policy.

2.4 The JIC must be ready to rapidly respond to developing situations and communicate to the public through the media and digital platforms.

2.5 Collocation with the state, local, tribal or territorial JIC is encouraged, as it facilitates coordination and joint cooperation for messaging.

2.6 As incident conditions and safety permit, the JIC must be able to forward deploy satellite JICs or public affairs personnel to central locations with high levels of response activity and potential media interest (e.g., airport receiving response supplies).

2.7 Major announcements, daily briefings, and incident updates from the JIC are coordinated with the FCO/LFO and the External Affairs Officer before public release and with State and local counterparts as appropriate.

3.0 JIC Organization

3.1 Requirement

A JIC, or collocation of Federal JIC staff with the state and local JIC, *must* be established during an incident requiring a coordinated Federal response. The JIC is a component of ESF #15 and is directed by the Assistant External Affairs Officer for the JIC.

3.2 Scalable and Flexible

The JIC is designed to accommodate the diverse range of responses likely to be performed by the ESF #15 team, ranging from a large multiple agency—all-hazards response—to a small single agency—single-hazard response. The JIC structure is equally scalable and flexible for use in any incident. The structure can grow or shrink, depending on the unique requirements of a specific response. This adaptability encompasses staffing, the organizational structure, facilities, hours of operation, resource and logistical requirements, and products and services.

3.3 JIC Information Management

Consistent with the decentralized organization and execution of external communications, press releases, interviews, news briefings, and statements are authorized for release by the ESF #15 External Affairs Officer and as delegated. Significant policy statements and potentially sensitive external materials should be coordinated with the FCO/LFO before release. **Any potential release issue that poses a concern with national security, law enforcement, nuclear security and safety, and classified information should be coordinated with the FCO/LFO and Unified Coordination Group.**

3.4 JIC Coordination and Planning and Products

To ensure unity of effort and effective execution of the accessible communications plan, close coordination must be maintained with the Planning and Products component. Visual emphasis and products are critical to communications, and the JIC should seek to maximize their employment for briefings, statements, and other releases depicting the response effort.

4.0 JIC Types

4.1 National JIC

Establishment of the National JIC is coordinated by the DHS office of public affairs. Federal departments and agencies would be requested to provide representatives to support the National JIC. The National JIC is activated when an incident requiring a coordinated Federal response is expected to be of a long duration (i.e., weeks or months) and when the incident affects a very broad area(s) of the country (e.g., coordination for a nationwide pandemic). If necessary, and/or to support Federal incident communications continuity of operations (COOP), the National JIC may be established outside Washington, D.C.

4.2 Area JIC

Due to the geographic magnitude of a large incident, an area command structure may be employed per the incident command system. If an area structure is employed, it must be assessed whether a supporting area JIC is necessary. In establishing this organization, careful consideration must be given as to where the media will get their primary information, existing State and local JICs, and liaison coordination among participating JICs.

4.3 Virtual JIC

As noted in the NRF, a virtual JIC may be employed. A virtual JIC uses technology and communications to connect participating external affairs components when physical collocation is not feasible or practical. If a virtual JIC is employed, leadership must ensure that connectivity and inclusion of incident participants is ensured.

4.4 Incident JIC

The incident JIC supports the FCO/LFO and Unified Coordination staff. This is the physical location from which external affairs professionals from organizations involved in the response and recovery work together to provide critical emergency information, media response, and public affairs functions. The JIC serves as a focal point for the coordination and dissemination of Federal information to the public and media concerning incident prevention, preparedness, response, recovery, and mitigation. The JIC is established at or virtually connected to the Unified Coordination staff, through the ESF #15 staff. A media center may be established at a central location for all working media to obtain news briefings and press conferences. Collocation or use of one incident media center by the Federal, State, tribal, territorial or local counterparts may be an option.

Stafford Act Case Study:
2008 Midwest Floods

From June to July 2008, FEMA led all Federal communications coordination and simultaneous staffing of six ESF #15 (external affairs) organizations comprised of over 400 personnel in Wisconsin, Iowa, Illinois, Indiana, Missouri, and Nebraska.

4.5 Satellite JIC

The Satellite JIC and its staff and operations are directed by the ESF #15 EA Officer and the Assistant External Affairs Officer for the JIC. The satellite JIC(s) provides scalable and flexible capability for timely release of information, as the incident situation evolves.

5.0 JIC Establishment

5.1 Activation

The ESF #15 EA Officer, with his Assistant External Affairs Officer for the JIC and ESF #15 Leadership Cadre, will work closely with the FCO/LFO during the *Unified Coordination Group Scoping Meeting* to outline initial and final requirements for the JIC. This is critical as the JIC must be established and communicating as soon as possible. ESF #5 is responsible for ensuring that facilities and equipment for the JIC are provided and operational.

5.2 JIC Coordination with state, local, tribal and territorial counterparts

From the onset of an incident requiring a coordinated Federal response, JIC collocation or coordination is a high-priority decision. **If possible, ESF #15 leadership should collocate Federal JIC forces with the state and local incident JIC.** While this may not always be feasible, the ESF #15 External Affairs Officer should provide liaisons if collocation is not appropriate or possible. **The key element that must be remembered is "unity of effort." Consistency in communications messaging and support to our citizens are enhanced by working together as a team.**

5.3 Configuration and Staffing

JIC organization and staffing are based on the basic requirements established in NIMS and integration capabilities with the State and local authorities. The JIC should reflect the size and nature of the incident and the anticipated needs of the agencies and partners who will staff it.

5.4 Satellite JICs

Satellite JICs remain under the direct supervision of the Assistant External Affairs Officer for the JIC. They will always maintain the closest liaison to the parent JIC.

5.5 Spokespersons

The spokesperson(s) will be designated by the ESF #15 Operations Director, External Affairs Officer and Assistant External Affairs Officer for the JIC.

5.6 Logistics Support (See Annex X)

Through ESF #5, the Unified Coordination staff ensures that logistics support, working space, equipment, and technical support are provided to the JIC in a timely manner. The ESF #15 EA Officer and Resource Manager must prepare and provide detailed requirements as soon as practical to ensure the rapid establishment and support of the JIC.

5.7 Federal Interagency Staffing (See Annex Q)

The ESF #15 external affairs team and representatives from all Federal departments and agencies will locate in the JIC or be linked through the joint information system. **Federal personnel reporting to work in the ESF #15 JIC will be required to comply with this SOP. The JIC and its operations are a unified Federal communications operation.**

5.8 State, Local, Tribal and Territorial Liaisons

If all communications counterparts decide to co-locate the JIC at the JFO, liaisons are requested from state, local, tribal and territory communicators to staff the facility and ensure unity of effort.

6.0 JIC Operational Elements

6.1 Assistant External Affairs Officer for Joint Information Center (AEIC)

Manages all JIC activities; Responsible for maintaining proper staffing levels. Also responsible for the development and creation of the media center and for acquiring the needed equipment to support the media center. Develops their portion of the ESF #15 communications plan in support of the overall effort.

6.2 Media Relations Manager (MRMG)

Manages media relations responsibilities in support of the FCO/LFO and directs hour-to-hour JIC media functions. Works closely with the Planning and Products staff to coordinate strategic messaging and to inform them of issues that might be developing from a traditional and social media standpoint. Coordinates activities in conjunction with other Federal, State, tribal, territorial and local counterparts with primary responsibility of overseeing media relations staff in the field as opposed to the Unified Coordination staff. Develops field strategy for reaching all media outlets in a proactive, strategic manner. Responsible for supplying all field staff with the latest produced information and the latest strategic messaging. Gathers and summarizes field reports with an emphasis on developing issues to be used to help develop strategic messaging. Handles events such as news conferences, press briefings, and tours for senior officials of affected areas. Works as the point of contact for all protocol issues and for organizing and planning all VIP visits.

- **EA Media Relations Specialist (MRSP)**
  Serves as the primary point of contact for the media concerning all Federal disaster response, recovery, and mitigation programs. Responsible for providing basic disaster information to the media and for organizing subject matter experts for interviews with the media depending upon the topic. Also maintains all media lists and documents all media contacts.

- **EA Media Analysis Specialist (MDSP)**
  Reviews media reporting for accuracy, content, and adjustment to ensure that accurate public information is being disseminated to the media and citizens. Working with the Digital Communications Specialist, monitors social media outlets to ensure accuracy and detect information trends. Prepares a daily media analysis report to be included in the Daily Communications Summary. Detects trends in media reporting and works with Strategic Communications within Planning and Products to inform them of those trends so they may develop messaging to address them.

- **EA Digital Communications Specialist (DCSP)**
  Serves as the primary point of contact for all digital communications engagement with the public and stakeholders. Identifies active online communities and key influencers talking about the incident on social media. Works with the Media Analysis Specialist to monitor and analyze online conversations so that public perception issues are reported. Ensures that information on websites is updated and optimized for visitors. Coordinates the posting of content to official social media accounts.

Monitors social media accounts for public inquiries and works with Planning and Products to develop responses to those inquiries. Informs Strategic Communications within Planning and Products of online conversation trends so they may develop messaging to address them.

6.3 Visual Imaging Manager (VIMG)

Manages JIC visual imagery operations involving imagery such as photography and videography. Working closely with Planning and Products, develops imagery requirements for press releases, blogs, websites, public service campaigns, video documentation, special productions, remote live interview feeds, and logistical support of public meetings and presentations. Responsible for overseeing all contract work involving satellite trucks and services.

Appendices

1 Release of Information and Spokespersons
2 JIC Organizational Chart
3 JIC Establishment Checklist
4 Media Access Program and Operations

Appendix 1 to Annex C to Emergency Support Function #15 External Affairs
Release of Information and Spokespersons

References:
A. National Response Framework
B. National Incident Management System
C. Interagency Integrated SOP

1.0 Purpose

This appendix outlines policy and guidance for release of information by the Unified Coordination staff and other Federal personnel.

2.0 Discussion

2.1 National Policy

In accordance with HSPD 5 and during an incident requiring a coordinated Federal response, it is Federal policy to maintain public trust by proactively disseminating consistent, timely, and accurate and accessible public information and instructions through coordination among Federal, State, tribal, territorial and local communicators. This concept is best characterized as *"Maximum disclosure with minimum delay."*

2.2 Factors in Releasing Information

Many factors are considered in the release of information during an incident requiring a coordinated Federal response. Normal Federal or departmental processes are adjusted to ensure that lifesaving and life-sustaining information is provided as soon as possible. In fact, release of information is a balance between the mandate described above and full consideration of certain limitations or contributing factors described below. It is important that the FCO/LFO, Unified Coordination staff leadership, and ESF #15 Leadership Cadre and senior staff fully understand these factors.

- **Federal Interagency**
  An incident requiring a coordinated Federal response, regardless of its nature, presents both coordination and communications challenges to the ESF #15 team. These challenges must be quickly and consistently managed by all levels of the strategic Federal communications team. While the FCO/LFO and ESF #15 team will have discretion and authority to release information, they will also ensure that higher authorities are apprised of the forthcoming announcement of major developments. Daily conference calls between the strategic communications team representatives are the best means to support this requirement and ensure consistency of messaging.

- **Coordination with state, local, tribal and territorial authorities**
  Federal external affairs personnel must ensure that public communications activities are fully and appropriately coordinated and/or synchronized with State, local, tribal and territorial authorities. This recognizes the leadership role of the latter with regard to incident management and as the best source of lifesaving and life-sustaining public guidance and information.

- **Classified and Law Enforcement Information**
  Incidents requiring a coordinated Federal response may involve information dealing with national security, classified issues, law enforcement investigations, and radiological security and safety. Consideration must be afforded to this material where its release could jeopardize national security and/or interfere with a judicial proceeding or law enforcement official or activity. (See Annex J for more information.)

- **Privacy**
  Communicators must ensure that the Privacy Act, other Federal statutes, and those issues that are clear unwarranted invasions of personal privacy are not compromised by external communications.

3.0 Spokespersons

3.1 Unified Coordination/ESF #15 Headquarters Staff

The ESF #15 Leadership and staff support mission requirements and incident communications operations. Personnel are authorized to speak on behalf of the FCO/LFO, Unified Coordination staff, and ESF #15. They are authorized to brief the media on all aspects of the Federal response, including policy and operations.

- **Authorized Spokespersons**

  - ESF #15 EA Officer
  - ESF #15 Deputy Officer
  - Press Secretary
  - Assistant External Affairs Officer for the JIC or *designated spokesperson*

3.2 Field Operations

Through policy established by the Director and when authorized by the FCO/LFO, Federal field response personnel are authorized to speak to the media within the scope of their assigned duties and knowledge. This is an important element as it can provide the public a clear perspective of the dedication of Federal responders and the scope of the response effort. The guiding principle is "*Talk about what you do.*" Examples include the following:

- **Rescue Helicopter Aircrews**
  Discuss rescues, missions, special training.

- **FEMA Urban Search and Rescue Task Force**
  Discuss mission, experience, operations—what they are doing *now* and where they came from.

- **Incident Management Assistance Team**
  Discuss mission, qualifications, experience, previous incidents.

3.3 Policy Questions and Issues
Questions about policy and national decisions are beyond the scope of this and would be politely deferred to ESF #15 HQ spokespersons.

3.4 Media Access (See Appendix 5)
Media access is a critical component of the overall external communications effort and highly encouraged. The above guidelines continue to apply when media are provided access to Federal incident management forces.
Remember – Talk about what you do.

4.0 ESF #15 Release of Information Procedures

4.1 Federal ESF #15 and Joint Information Center Policy
Through authorized spokespersons, the Federal Government will respond in a professional and timely manner to all media requests for information, interviews, and visual imagery.

4.2 Release Authority
Consistent with the decentralized organization and execution of external communications, press releases, interviews, news briefings, and statements are authorized for release by the ESF #15 EA Officer, and as delegated. Significant policy statements and potentially sensitive external materials should be coordinated with the FCO/LFO before release. **Any potential release issue that poses a concern with national security, law enforcement, radiological security and safety, and classified information should be coordinated with the FCO/LFO and Unified Coordination Group.**

4.3 Spokespersons

- *ESF #15 leadership can address policy and incident management operations.*
- *All others can talk about what they do.*

5.0 Contractors and Release of Information Spokespersons

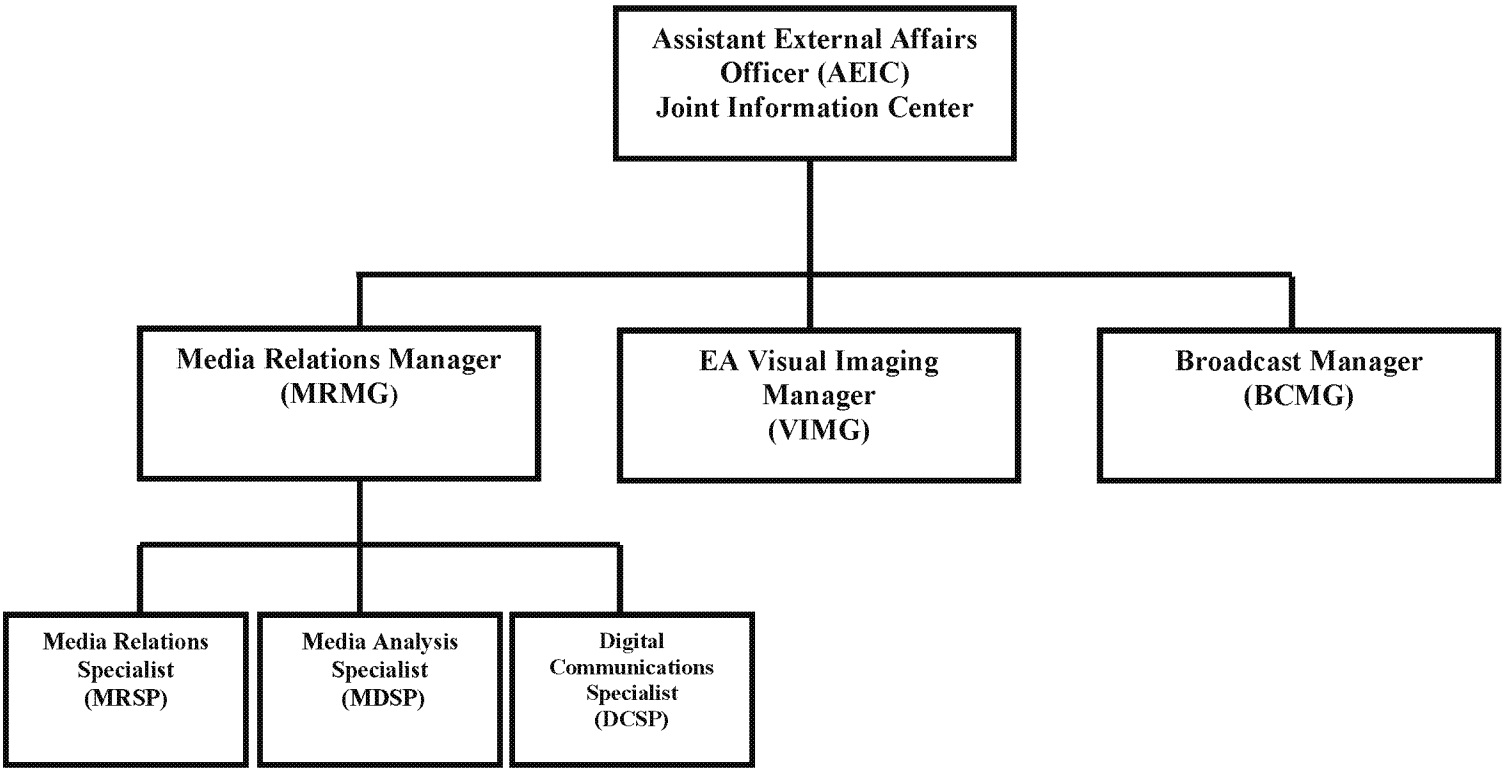
During an incident requiring a coordinated Federal response, Federal contract personnel do not have a standing authorization to conduct media interviews and activities. Senior contractors or those with specific skill sets, such as scientific or technical expertise, may be identified as primary or potential spokespersons. In other cases, contractors may be approached in the field by media, but lack the qualifications or authority to speak in an official capacity. The general guidance below covers contractors participating in a Federal response.

5.1 Contracted personnel should have language in their national contract or agreement that details the scope and nature of their authority to speak, under certain circumstances, but as standard practice should seek guidance from their corporate headquarters before proceeding. *Contractors are not automatically empowered to conduct media activities in the same manner as Federal employees.*

5.2 The ESF #15 EA Officer, Assistant External Affairs Officers, and the senior representative of a Federal agency with contract oversight, working within the Unified Coordination staff or ESF #15 staff, should coordinate with contractors, as appropriate, to identify potential spokespersons; conduct training on the release of information procedures; and provide approval for media activities, oversight, and guidance as necessary.

5.3 Special Federal departmental and agency guidance or protocols for contractors will be considered in executing this policy.

Appendix 2 to Annex C to Emergency Support Function #15 External Affairs
JIC Organizational Chart



Appendix 3 to Annex C to Emergency Support Function #15 External Affairs
JIC Establishment Checklist

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook

1.0 Purpose

This appendix details key actions for establishment of a JIC. This list is obviously affected by coordination with other counterparts and pre-incident facilities. It is intended to be a job aid to the public affairs team.

JIC Establishment Checklist **Because of the critical nature of providing emergency information to disaster victims, one of the most pressing needs the external affairs staff face in a crisis is arranging for necessary work space, materials, telephones, and staff to properly establish a JIC. The following list will assist in standing up a JIC.**
☐ Coordinate with FCO/LFO; Unified Coordination Group; and state, local, tribal and territorial authorities to identify the optimum and accessible JIC site for all participants
☐ Brief JIC staff on concept of joint operations and policy on release of information
☐ Identify staffing needs and request inter-agency support from DHS OPA
☐ Determine JIC staffing hours (scope of response/level of media interest may require staffing beyond core Unified Coordination staff hours of operations)
☐ Obtain desks/tables and chairs
☐ Obtain telephones and phone lines (dedicate one line with multiple phones as news desk number)
☐ Obtain a telephone answering machine to answer dedicated lines
☐ Obtain computers loaded with software for Internet browsing, word processing (e.g., Microsoft Word), presentations (e.g., Microsoft PowerPoint), databases, e-mail, and communication systems
☐ Obtain Internet access (Wi-Fi or landline)
☐ Obtain photocopiers
☐ Obtain log into Cision/Vocus[1] to develop media list and contact information for media outlets, editors and reporters in the impacted area
☐ Obtain pens, pencils, note paper, staplers, etc.
☐ Obtain computer printers
☐ Obtain power strips with surge protector and extension cord
☐ Obtain Associated Press stylebooks
☐ Obtain dry erase boards or flip charts
☐ Obtain a color poster printer (or access to one)

JIC Establishment Checklist **Because of the critical nature of providing emergency information to disaster victims, one of the most pressing needs the external affairs staff face in a crisis is arranging for necessary work space, materials, telephones, and staff to properly establish a JIC. The following list will assist in standing up a JIC.**
☐ Obtain AM/FM Radio
☐ Obtain televisions/monitors
☐ Obtain video/voice recorders
☐ Obtain broadcast operations package (satellite truck and crew)
☐ Obtain pipe and drape (blue curtains)
☐ Obtain podium, microphone, speakers, and multi-box
☐ Obtain media camera riser/platform
☐ Obtain sufficient seating for press briefings

Note[1] - The FEMA HQ news desk can provide the JIC staff a Cision/Vocus login

Appendix 4 to Annex C to Emergency Support Function #15 External Affairs
Media Access Program and Operations

References:
A. National Response Framework
B. National Incident Management System

1.0 Purpose
The purpose of this appendix is to outline policy and guidelines for the Federal domestic incident management media access program.

2.0 Rules of Engagement
For the safety and security of DHS units and media, media will adhere to established ground rules. Ground rules will be agreed to in advance and signed by media prior to access. Violation of the ground rules may result in the immediate termination of the access and removal from the disaster scene. These ground rules recognize the right of the media to cover Federal response operations and tell the stories of their important work.

2.1 Evaluations regarding media access will be granted with the following considerations:

National Security: Operational security and classified information must be protected.

Law Enforcement: Media access will not be granted if ongoing law enforcement operations or the prosecution of forthcoming legal action will be jeopardized.

Safety: Safety is paramount for all ESF #15 media access. Media will not be permitted access to response and recovery teams if there is a significant risk.

State and Local Approval: The Federal response to disasters is at the request of State officials. At all times, response units will abide by State and official directives and requirements. **Local officials may restrict media access to some disaster areas and those prohibitions are outside of DHS control. Access will be defined by local officials.**

2.2 The following rules must be followed to sustain media access with a Federal response unit:

- Prior to the media access, media must provide proof of credentials.
- During the access, media must comply with the previously agreed rules.
- The media is responsible for loading and carrying their equipment at all times.

- Media may live, work, and travel as part of the units with which they are afforded access.

- Media will pay their own lodging expenses if staying at a hotel, motel, bed and breakfast, or other commercial facility, as well as food and other travel expenses.

- Media will deploy with the necessary equipment to collect and transmit their stories, if required.

- Media should remain with their assigned unit. Media may terminate their access opportunity at any time. However, if the access is in a restricted access location, media will be expected to adhere to ground rules until they can be transported outside of the restricted area. The Unit PAO or assigned team point of contact will provide, as the situation permits and based on the availability of transportation, movement back to the nearest location with commercial transportation.

- All pre-determined interviews with Federal employees will be on the record. Any "comments" made by Federal employees during actual "work" with disaster survivors, which are not part of a pre-determined interview, are off the record.

- Media with access to units are not permitted to carry weapons.

- Media may report on the type of units involved and characteristics of those units (size, number of personnel, types of resources they bring to bear, etc.).

- Media may report on names and hometowns of unit members, but only after obtaining their consent. Photographs of unit members will be taken only with their consent.

- If a media representative is killed or injured in the course of the disaster response/recovery operation, the unit will immediately notify ESF #15 offices. FEMA HQ and DHS OPA will contact the reporter's own media organization(s), which will make next of kin notification in accordance with the individual's wishes.

2.3 Medical facilities, children, wounded or injured people

The following procedures and policies apply to coverage of wounded, injured, and ill civilians and personnel:

- Media representatives will be reminded of the sensitivity of using names of individual casualties or photographs they may have taken that clearly identify casualties. The deceased are the responsibility of the respective

State until next of kin can be notified. The authority to report this information must be granted by them.

- We expect media representatives to not photograph or name any child or minor (under the age of 8) without written permission of the child's parent or guardian. In cases where such permission is not available, it will be a violation of the embed guidelines to photograph or videotape any child who could be identified by the recording method.

- Media visits to medical or mortuary facilities will be in accordance with applicable regulations, standard operating procedures, operations orders, and instructions by attending physicians. Reporters who have access with National Disaster Medical System (NDMS) teams will follow all guidelines set forth by the team, local officials, and/or the host medical facility to ensure patient privacy at all times. **State and local officials may restrict media access to some disaster areas, and those prohibitions are completely outside ESF #15 control.** Any violation of this guideline will be grounds for immediate removal from the program.

- Reporters may visit those areas designated by the facility commander, but will not be allowed in operating rooms during operating procedures.

- Permission to interview or photograph an adult patient will be granted only with the consent of the attending physician or facility commander and with the patient's informed consent, witnessed by the escort.

- "Informed consent" means the patient understands his or her picture and comments are being collected for news media purposes and they may appear worldwide in news media reports.

- With adult patient permission, media can photograph, videotape, record, and interview that adult patient in waiting areas or between medical procedures with the understanding that the adult patient may rescind his/her permission at any time and that unit leaders may rescind the adult patient's permission on their behalf if doing so would be in the best interest of that adult patient; and with the understanding that medical procedures always take precedence and that any medical authority may end any interview at any time to perform such medical procedures.

2.4 Personal Protective Equipment

- Because the use of personal protective gear, such as helmets, may be mandatory at some disaster scenes, media will be responsible for procuring/using such equipment at the direction of the unit leader. Whenever possible, ESF #15 will give as much direction as possible on additional gear needed before departure.

- Media may be authorized and required to use additional personal preparedness equipment including nuclear, biological, or chemical protective equipment, firefighting turnout gear, wildfire fighting gear, urban search and rescue safety equipment, or other gear. Information on that gear will be provided before access. Unit leaders may provide gear on a temporary loan basis or reporters may be required to provide the equipment.

2.5 Security

- Federal personnel shall protect classified information from unauthorized or inadvertent disclosure. Access to classified materials will only be granted to those in the ESF function holding a current security clearance and on a need-to-know basis. Media provided access to sensitive information will be informed in advance by the unit leader or his/her designated representative of the restrictions on the use or disclosure of such information. When a question regarding reporting specific material arises, media will consult with the unit leader or his/her designated representative.

- The nature of the access process may involve observation of further sensitive information, including Federal employee deployments and movements, response and recovery preparations, response capabilities and vulnerabilities, and other information. When a unit leader or his/her designated representative has reason to believe that a media member will have access to this type of sensitive information, prior to allowing such access, he/she will take prudent precautions to ensure the security of that information. The primary safeguard will be to brief media in advance about what information is sensitive and what the parameters are for covering this type of information. If media are inadvertently exposed to sensitive information, they should be briefed after exposure on what information they should avoid covering.

- The Federal response to disasters is at the request of state or local officials. **AT ALL TIMES, response units will abide by state and local officials' directives and requirements. Local officials may restrict media access to some disaster areas, and those prohibitions are completely outside of Federal control.** Travel into disaster sites will be coordinated through local public information officials and local authorities. If states, tribes or local authorities forbid media from entering sites, accessed media will abide by those orders.

- Media and public affairs personnel will, at all times, follow any orders of the unit leader on-scene or his/her designee. If there are concerns, the

Public Affairs Officer (PAO) will discuss them with the unit leader. However, the unit leader's decision will be final.

2.6 Other

- Media will travel with the ESF #15 designated team point of contact (POC) with the understanding that the POC is not a personal guide into the disaster site. The POC will be responsible for providing other disaster information outside the scope of the unit's work. Reporters understand that the opportunity for access with the unit means that there may be long periods of time without discernible action while units await assignment. Media understand that they may miss other events or stories related to the disaster while provided access to the team.

- When purchasing gear, please consider the wide range of temperatures possible. For cold-weather gear, consider bringing clothing made out of polypropylene versus cotton and clothes that have wind-resistant or moisture-wicking features.

- News media personnel must carry and support any personal and professional gear they take with them, including protective cases for equipment, batteries, cables, converters, etc.

- A more comprehensive list of suggested equipment is in Tab C.

2.7 Internal Guidelines

- The FEMA Headquarters Public Affairs Division (PAD) in coordination with DHS Office of Public Affairs and the Unified Coordination staff ESF #15 team, is the central office for managing and approving all media access with national teams, to include allocating access slots to media organizations.

- The ESF #15 designee with a deployment order may invite local or regional media to access with them with the approval of FEMA HQ PAD. The ESF #15 designee will inform these media, prior to deploying, that FEMA HQ PAD is the approval authority for all media access and that their particular access may end after the unit's arrival on a disaster scene. The media organization may apply to FEMA HQ PAD for continued access, but there is no guarantee and the media organization will have to make arrangements for and pay for the journalists' return trip.

- Without making commitments to media organizations, deploying units may identify local media for potential embeds and nominate them to FEMA HQ PAD at 202-646-3272. Information required to be forwarded includes media organization, type of media, and contact information

including bureau chief/managing editor/news director's name; office, home and cell phone numbers; and e-mail addresses. Submissions for embeds with specific units should include a unit recommendation as to whether the request should be honored. The ESF # 15 designee should also express, through their chain of command and ESF #15 channels to FEMA HQ PAD, their desire and capability to support media embeds.

- Freelance media will be authorized access if they are selected by a news organization as their access representative.

- Reporters who happen upon units operating in the field may be permitted to join the team with the consent of the EA Media Relations Specialist assigned to the team in coordination with the team leader and FEMA HQ PAD and Response Division, as well as the agreement of other accessed media.

- Units will be authorized direct coordination with media after assignment and approval by FEMA HQ PAD. All units with an accessed reporter will designate an EA Media Relations Specialist to facilitate media coverage and access. The specialist will be responsible for checking in with FEMA HQ PAD daily or as often as conditions allow. They will also be responsible for forwarding questions about any topic other than the unit activities to FEMA HQ PAD.

- Accessed media operate as part of their assigned unit. The ESF # 15 designee will ensure the media are provided with every opportunity to observe actual operations. The personal safety of correspondents may be a reason to exclude them from actual operations, but every effort should be taken so that media can witness operations from a safe distance whenever possible.

- Media will agree to abide by the FEMA HQ PAD ground rules, (copy included in this document). Any violation of the ground rules could result in termination of that media's access opportunity.

- If pooling is implemented, pool products will be made available to all accredited media on an equitable, no-fee basis. Media pool coordinators and bureau chiefs will be responsible for distributing media pool products. Media pooling will be decided upon in advance. Media will be notified before deployment if pooling will be implemented.

- Issues, questions, difficulties, or disputes associated with ground rules or other aspects of accessed media that cannot be resolved at the unit or Unified Coordination level will be forwarded to DHS/FEMA HQ PAD. Unit leaders who wish to terminate an access for cause must notify FEMA HQ PAD prior to termination. If a dispute cannot be resolved at the

Unified Coordination/ESF #15 level, FEMA HQ PAD and the FEMA Response Division will be the final resolution authority. In all cases, this should be done as expeditiously as possible to preserve the news value of the situation.

Tabs

A Media Access Letter
B Media Access Informed Consent Form
C Media Access Suggested Gear List

Media Access Letter

Dear _____[Media]

We welcome you to the experience of seeing the work of response and recovery teams first hand.

We appreciate your interest and willingness to live and work alongside response and recovery professionals from across the United States as they help those affected by disasters. For us, it gives an opportunity to demonstrate the service provided by these outstanding individuals. For you, it provides a unique vantage point from which to tell the story of these brave and proud Americans – from behind the yellow caution tape and in the midst of the disaster scene, as they serve their neighbors.

A media escort will deploy with you during your access. His/her job is to ensure you the best access possible to get a good story, while also looking out for your safety and enforcing some modest rules so that your stay with a unit goes well, and that our operational teams keep inviting media back on future disaster deployments.

Access with a Federal Government response team does have certain constraints. As an enclosure to this letter you will find a list of ground rules we must ask you to follow. Please understand that agreement to these rules is necessary to protect you as well as the units you will work with. Failure to comply with these rules may result in termination of a news media representative's access.

In addition to ground rules, we ask that you come prepared to operate safely in a complex environment. This includes, but is not limited to, coming prepared with appropriate gear such as work boots, long pants, and extreme weather gear. A gear list is included for your use. Being properly outfitted and obeying the orders of operational unit leaders will go a long way to keeping you safe and comfortable during your embed.

Speaking of comfort, it is important to understand that disaster situations are not pleasant places. You may experience sights, smells, and sounds that are highly unpleasant, and you need to be prepared for that. You may also have very limited access to basic services that we all rely upon. You may go for several days without access to water, food, electricity, or a warm bed. Pack what you'll need to sustain yourself and stay modestly comfortable. Obviously you'll need clean water and food, but also bring along your toiletries, sunscreen, extra clothing, sleeping bag, camping gear, and anything else you can think that will be required in a very primitive environment for up to a week or more, depending on your team assignment.

FEMA Headquarters Public Affairs Division (HQ PAD) will be the final authority on access and will limit, restrict, or terminate access whenever necessary, and solely at the discretion of the office, for safety and security reasons, or to ensure the overall viability of the program.

FEMA HQ PAD will serve as your final stop before you leave, during your access, and when you return. In the field, the team leader has the ultimate authority as to where you go and how you access the team. Your ESF #15 designee will work with the team leader to ensure the greatest accessibility possible within the confines of keeping you and our team members safe. If you have questions, concerns, or a problem that cannot be solved within your access, contact the HQ PAD office (202-646-3272).

For more information, or if you are interested in access but have not yet coordinated with FEMA HQ PAD, please contact the office at 202-646-3272 and be ready to provide your full name, media organization you represent, phone number, e-mail address, and best way to reach you.

Thank you again for your interest in the media access program and we look forward to working with you soon.

FEMA's Public Affairs Division

Tab B to Appendix 5 to Annex C to Emergency Support Function #15 External Affairs
Media Access Informed Consent Form

I recognize that covering response/recovery operations at disaster scenes or elsewhere carries with it certain inherent risks to life, limb, and equipment.

I recognize that the Department of Homeland Security, in pursuing the successful accomplishment of its mission, cannot guarantee my personal safety or the safety of my equipment.

I understand that my acknowledgment of this statement is a condition of being credentialed to have media access with operations and receiving assistance for that coverage.

Whereas, I _____ **,** I am about to travel with _____ , and whereas I am doing so entirely upon my own initiative, risk and responsibility; now therefore in consideration of the permission extended to me, I do hereby for myself, my heirs, executors, and administrators, release, remise, acquit, satisfy, and forever discharge _____ and its member officers, agents, and employees acting officially or otherwise, from any and all claims, demands, actions, or causes of action, on account of my death or on account of any injury to me or my property that may occur from any cause during my stay, travel, and all ground, flight, or water operations incident thereto.

I also agree to abide by the media access ground rules that have been provided to me and to withhold any sensitive information, which may be accidentally disclosed to me. I agree that all pre-determined interviews with employees or employees of contractors during the media access will be on the record. I agree that any "comments" made by employees or contractors during actual "work" that are not part of a pre-determined interview are off the record. During my stay with _____, I will not interfere with operations. I understand that failure to comply with these restrictions will result in the loss of authorization to accompany _____ and may result in cancellation of my participation in the media access program.

_____ _____
Signature **Date**

_____ _____
Printed Name **Media organization**

Address:_____

Phone: _____

Please provide contact information for a person to be notified in an emergency (preferably next immediate relative):

_____

_____ _____
Witness **Witness**

Media Access Suggested Gear List

Recommended items for media access:

- SUV or all-terrain type vehicle if needed for your equipment
- Gear you need to do your job and file your stories from the field, if needed – pens, pencils, pads, recorders, spare batteries, spare tape, spare digital media, etc.
- Cushion-sole socks (hiking socks are good)
- Boots/sturdy shoes – steel-toed and/or steel-shanked boots may be required when embedding with some teams; ask for guidance
- Comfortable shoes – tennis shoes or other comfortable shoes when boots are not required
- Long pants – ABSOLUTELY REQUIRED when operating with USAR teams and other front-line disaster response teams
- Shorts – for warm-weather operations, NOT for operating in areas with heavy damage and safety issues
- Shirts – both long-sleeved and short sleeved
- Rain/wind resistant jacket
- Cold-weather coat, gloves, hat – if needed
- Thermal underwear – if needed
- Water – enough for three days
- Food to last three days – protein bars, canned meat, jerky, MREs, etc.
- All personal hygiene (one week's supply):
  - Toothbrush/paste
  - Soap
  - Deodorant
  - Brush/comb
  - Foot powder
- Prescription/non-prescription medications:
  - Painkiller (aspirin, acetaminophen, ibuprofen, Naproxen)
  - Antacid
  - Anti-diarrhea
  - Vitamins
  - There is no guarantee that medications can be kept cold or refrigerated.
- Contact lenses and supplies
- Denture needs
- Sunglasses
- Insect repellent w/ DEET
- Lip balm
- First-aid kit
- Ear plugs w/ case
- Sunscreen
- Baby wipes or the adult version – Bath-size wipes are available in the camping section of sporting goods stores and are a must in areas without water.
- Identification, including ID with photo
- Cash ($100 in tens and $20 spare tucked somewhere else) and various change

- Flashlight w/ batteries
- Hard hat – required with some teams
- Safety glasses – required with some teams
- Dust filter mask (fit-tested N-95 filter mask if working in areas with communicable diseases)
- Latex-free exam gloves if working in areas with communicable diseases
- Multi-purpose tool – knife, screwdriver, can-opener, etc.
- Pocket sewing kit
- Waterproof matches
- Can opener for food (if kit contains canned food) and plastic flatware
- Cell phone with spare battery, charger, and automobile charger
- Credit cards
- Health Insurance card or information
- Long-distance calling card
- Entertainment – Paperback book, deck of cards, etc.
- Battery-powered radio and extra batteries
- Sleeping bag and pillow
- Sleeping bag pad or inflatable mattress
- Travel alarm clock
- Towel
- Backpack/daypack
- Maps – Road, topographic *if necessary*

This is not an all-encompassing list. Individual gear lists should be based on personal experience with activities in a prolonged primitive environment. Feel free to consult with FEMA HQ OPA to help gauge appropriate gear.

Prohibited articles:

- Weapons/tools – If you can't take it on the plane, don't bring it, with the exception of a multi-purpose tool, which should be packed in checked baggage.
- Controlled substances or alcoholic beverages
- Destructive devices (explosives caps, tear gases, projectiles, etc.)
- Explosives and flammables (heat tabs, Sterno, etc.)
- White phosphorus matches
- Pornographic material
- Prescription drugs (restricted) – must be in original labeled container and not loose; should be in hygiene kit

Annex D to Emergency Support Function #15 External Affairs
Congressional Affairs

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. National Disaster Recovery Framework

NRF ESF #15 Quick Summary – Congressional Affairs (CA)	
Supports external affairs by:	▪ Developing an initial action plan in support of objectives identified by the FCO/LFO. ▪ In coordination with the Congressional Affairs Division (CAD) and State counterparts, establishing contact with congressional offices representing affected areas. ▪ Coordinating with interagency congressional affairs counterparts to deliver a unified message to all stakeholders.
Directed by:	▪ Assistant External Affairs Officer (EAO) for Congressional Affairs

1.0 Purpose
This annex provides guidance on congressional affairs activities during the response phase of an incident requiring a coordinated Federal response.

2.0 Congressional Affairs Primary Function
The Congressional Affairs (CA) component proactively engages and coordinates the exchange of information between DHS, FEMA, Members of Congress and their staffs by fostering a positive and continuous dialogue. CA builds strong working relationships, educates, and manages expectations. CA also coordinates with interagency congressional affairs counterparts to provide accurate, timely, consistent, and comprehensive information to Members of Congress and their staffs.

3.0 Concept of Operations

3.1 The Unified Coordination staff and regional leadership will designate an Assistant External Affairs Officer for Congressional Affairs (AEAC) during an incident requiring a coordinated Federal response.

3.2 CA will deliver a unified message through the open exchange of information between FEMA, State, and interagency congressional affairs counterparts involved in the incident.

3.3 CA will physically locate within ESF #15 spaces within the Unified Coordination staff. If not physically located in the JFO facility, every effort should be made to move CA within proximity of ESF #15 elements.

3.4 ESF #15 Planning and Products will support CA with congressional advisories, operations report summaries, fact sheets, to include congressional briefing materials and information.

4.0 Initial Activation and Deployment Actions

4.1 Make initial contact with the EAO, Unified Coordination staff, and counterparts from the Region and Headquarters.

4.2 Determine staffing levels with the EAO using staffing analysis guidelines and in consultation with National Congressional Affairs Cadre Manager. Staffing analysis guidelines are contained in Appendix 1.

4.3 Assign CA staff to liaise with congressional offices.

4.4 Develop preliminary organizational chart and anticipated assignments.

4.5 Coordinate protocol with ESF #15 Planning and Products program liaisons for initial and subsequent preparation of the operations report summary and researching inquiries, as appropriate.

4.6 Anticipate need to acquire local hire staff to supplement CA operations.

4.7 Inform the EAO and Resource Manager of specific requirements and personnel movements promptly.

5.0 Congressional Affairs Incident Tasks

5.1 Work with interagency congressional affairs counterparts to establish advisory and notification procedures for congressional offices in coordination with CAD.

5.2 Make initial contacts with congressional district offices as soon as possible.

5.3 Provide one point of contact to congressional district offices.

5.4 Provide initial incident information.

5.5 Confirm congressional offices' contact person(s) and contact information.

5.6 Determine congressional district office needs and specific concerns.

6.0 Outreach and Communications Activities

6.1 Coordinate with ESF #15 Planning and Products to provide key messages to congressional offices that can be communicated to the public.

6.2 Initiate conference calls with affected congressional offices 24–48 hours after the event when practicable and throughout the response and recovery operations. State points of contact, FEMA program staff, and leadership should be invited to participate as appropriate. Initially, the conference call should be held daily and adjusted based on congressional office needs and interests.

6.3 Provide congressional offices an operations report summary, in coordination with ESF #15 Planning and Products, that describes: 1) key response and recovery efforts by the State, Federal agencies, and voluntary organizations, 2) disaster assistance program statistics, and 3) helpful resources and referrals. Frequency of distribution should be determined by disaster type, programs activated, and congressional office needs. A notional operations summary example is contained in Appendix 2.

6.4 In coordination with CAD and the congressional district offices, establish a timeframe to hold an initial interagency congressional briefing at the Unified Coordination staff as quickly as possible after an event.

6.5 When possible, schedule congressional office visits to address congressional concerns, needs, and emerging issues.

6.6 Maintain ongoing communications with all impacted congressional district offices and respond to inquiries in a timely manner.

7.0 Other Congressional Affairs Incident Coordination Measures

7.1 Support to EAO and FCO/LFO
Provide the EAO and FCO/LFO with summaries on the Members of Congress affected (including expected level of their involvement), impact on their districts and other significant issues, biographical sketches of members (including their affiliation, term in office, major committee assignments, leadership positions, and location of State/district offices).

7.2 Product Development
Identify emerging issues and coordinate closely with ESF #15 Planning and Products staff on the development of written materials for presentations and other required activities.

7.3 Congressional Advisory Process
Establish a congressional advisory and notification process in coordination with ESF #15 Planning and Products and interagency congressional affairs counterparts.

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7.4 Interagency Contact

Establish contact with Federal department and agency personnel involved in order to develop a coordinated interagency congressional affairs strategy. Establish procedural guidelines with congressional liaisons from other Federal departments and agencies.

7.5 Documentation

Document all significant activities and interactions with congressional district offices and key parties. Keep records of congressional inquiries. Establish a phone log.

7.6 Congressional Briefing Materials

Plan for and develop a congressional briefing to be held within one week of an incident, or as soon as practical. Contents of briefing packet normally include:

- Executive Summary or Situation overview (1 page)
- Status of declaration(s)
- State map of disaster area and designated counties
- Map of congressional districts (with members' names & district numbers)
- Background information page(s) – disaster specific
- Program fact sheets
- Other appropriate materials

7.7 Anticipate VIP visits

- In coordination with CAD, arrange for incident site visits for Members of Congress and their staffs and Congressional oversight committees.

- Coordinate visits with the Unified Coordination staff, Region, CAD, and State counterparts.

- Use the VIP Visit Guidelines and tools to plan for VIP visits.

<u>Appendix 1 to Annex D to Emergency Support Function #15 External Affairs</u>
Congressional Affairs Organization Chart

[SHAPE * MERGEFORMAT]

Annex F to Emergency Support Function #15 External Affairs
Private Sector

References:

A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. National Infrastructure Protection Plan (NIPP)

NRF ESF #15 Quick Summary – Private Sector	
Supports external affairs by:	▪ **Providing strategic counsel and guidance to response leadership in an actual or potential incident:** o Prepares an initial action plan to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives o Identifies critical issues related to successful private sector recovery, and elevates them to the appropriate Unified Coordination staff component and/or FCO/LFO for awareness and resolution o Liaises with and supports state and/or regional private sector liaisons and partnership efforts ▪ **Conducting Outreach and Education** o Builds targeted local outreach networks of state private sector liaisons; regional public-private partnerships; major employers; key Chambers of Commerce; relevant trade and industry associations; impacted universities and other influential private sector stakeholders within the area o Expands the reach of disaster assistance messaging through private sector networks o Identifies opportunities for Unified Coordination staff leadership and response partners to speak directly to key private sector groups, such as at business recovery forums and events ▪ **Promoting operational integration with the impacted private sector to support local economic response and recovery:** o Establish two-way information sharing between the unified Federal response, the State/tribe/territory/local, and the impacted private sector community and their employees or members o Informs the private sector of response efforts,

	protocols, and recovery programs o Serves as a liaison between the overall government response and recovery operations and the private sector community ▪ **Supporting situational awareness:** o Engages the private sector in two-way information-sharing efforts ▪ Coordinates with partners within the Unified Coordination staff on matters relating to their specific functions and the private sector, including: key Emergency Support Functions (see table D-1); the Infrastructure Liaison and DHS Office of Infrastructure Protection; Voluntary Agency Liaisons; Faith-Based liaisons Disability Liaisons; and others as appropriate
Directed by:	▪ Assistant External Affairs Officer for Private Sector

1.0 Purpose

Coordinated communication and collaboration with the private sector supports effective incident management by integrating private sector capabilities and information into response operations. This annex describes how the government will conduct outreach to, and coordination with, the private sector in response to any type of emergency or threat. For the purpose of ESF #15, private sector includes major employers, trade and industry associations representing the impacted economy, state private sector liaisons, public-private partnerships, academia and other stakeholders who are influential in the local economy.

2.0 Assumptions

The following are key assumptions about the private sector in the event of an incident requiring a coordinated Federal response:

2.1 Regardless of the nature of the incident (natural disaster, terrorism, or other), most disasters impact businesses and the local economy.

2.2 Business recovery is a central and critical component in a community's recovery. Non-impacted may also be willing to provide services during a recovery period.

- Small-to medium-sized businesses may be most vulnerable to disruptions and are essential to local economic and community recovery. According to the U.S. Small Business Administration, 99 percent of all employers in America are small businesses.

- The majority of the Nation's critical infrastructure are owned and/or operated by the private sector, making public/private partnerships central to effective preparedness, response, recovery, and resiliency.

- Private sector organizations play a key role in providing goods, services, and technical expertise that can complement effective preparedness, response, recovery, and mitigation operations.

2.3 The private sector has communication channels that can be leveraged to distribute information directly to survivors (employee communications, customer interaction, information exchange with suppliers and partners).

2.4 By including a private sector liaison on the External Affairs team, ESF #15 can help speed disaster recovery by more fully engaging the vast resources, knowledge and capability of the private sector in emergency communications and, where appropriate, integrating private sector resources into operations.

3.0 Concept of Operations

ESF #15 private sector specialists coordinate closely with other Unified Coordination staff partners that represent and interact with key segments such as infrastructure or non-governmental organizations (NGOs), as well as voluntary agencies, faith based and disability communities. Private sector outreach and engagement focus on opening two-way information channels and fostering a spirit of collaboration. Communications to the private sector may include approved public information of particular relevance to this audience; situational updates intended to support response, recovery, preparedness and mitigation; information on disaster assistance for employees; specific guidance on response and recovery processes as they relate to private sector organizations serving access and functional needs populations; tips on how to become involved in local economic and long-term recovery planning.

3.1 Scalability

The Private Sector organizational structure within ESF #15 is intended to be flexible, scalable, and adaptable to the size, scope, and requirements of the specific incident.

3.2 National Structure

Private Sector specialists from appropriate Federal agencies may be deployed to the NJIC, the National Business Emergency Operations Center (NBEOC) in the NRCC, or FEMA Ready Room, if established, to provide subject matter expertise on a specific event and support messaging and outreach to the private sector, in coordination with the Assistant External Affairs Officer for the Private Sector (AEPS). Depending on the disaster or special security event, staff will be drawn from agencies most relevant to the event, such as DHS Private Sector Office, FEMA Private Sector Division, DHS Office of CS&C, US Coast Guard, or other agencies.

3.3 Field Structure

- In all activations, the ESF 15 Operations Director will designate an External Affairs Officer (EAO) in coordination with the Regional Office and the Federal Coordinating Officer.

- The AEPS reports to the ESF #15 EAO and will co-locate in the Joint Field Office with other External Affairs personnel.

- In addition to the AEPS, the Unified Coordination staff's private sector component may include private sector outreach liaisons, who report to the AEPS.

3.4 Coordination

The AEPS and staff will coordinate with a wide range of partners, including but not limited to:

- The Assistant External Affairs Officers for Planning and Products, and other ESF #15 section leads to ensure that private sector efforts and plans are fully synchronized.

- State and other operational partners to conduct private sector engagement, such as supporting back to business events, helping to identify issues and elevate them for resolution, and advising on collaborative efforts.

- The DHS Infrastructure Liaison, State Private Sector Liaison, Community and Faith Based Initiatives Liaison, Disability Liaison, ESF #6, and other Unified Coordination staff leadership, as applicable, to ensure a robust flow of communication with local, regional, and national private sector networks;

- Private sector representatives or liaisons in the State EOC, RRCC(s), and with the Private Sector Representative within the NRCC.

- Business emergency operation centers as appropriate, whether at the local, regional or national level.

- Deployed representatives from other Federal partners, such as the Small Business Administration (SBA), Internal Revenue Service (IRS), General Services Administration (GSA).

3.5 National level coordination

- Through the National Operations Center (NOC), DHS Private Sector Office will facilitate information sharing within the Federal interagency (SBA, IRS, GSA, Commerce, Labor, and others) as needed, to create a unified Federal outreach to the private sector. Primarily, this information will be very high level, not just specific to the response and recovery

efforts in the impacted area. The NOC seat coordinates with the FEMA Private Sector Representative in the NRCC.

- The PICCL is a standing line and distribution list comprised of private sector, Critical Infrastructure (CI) sector communicators and major national association corporate communicators. The PICCL, maintained by the National Protection and Programs Directorate Office of External Affairs, is provided to component offices to ensure private sector communicators receive timely public information during an incident requiring Federal coordination and response.

Federal department and agency communicators may assist NPPD maintain the PICCL roster by providing corporate communicator contact information

4.0 Roles and Responsibilities

4.1 FEMA Private Sector Division

The FEMA Private Sector Division (PSD) coordinates with the Disaster Operation Division of External Affairs on staffing resources, training and operational and tactical support to the AEPS. As needed, staff may participate in ESF #15 private sector operations located in the NRCC, the RRCC(s), and Unified Coordination staffs.

- FEMA PSD recruits and manages Private Sector Representatives, and oversees the NRCC National Business Emergency Operation Center (NBEOC). Through these channels, PSD connects national private sector communication and operational partners with regional or Unified Coordination staff efforts, as appropriate. The PSD's Private Sector Representative staffs the NRCC NBEOC desk and coordinates with BEOC's, if established, in the impacted area.

4.2 DHS Private Sector Office

The DHS Private Sector Office (PSO) supports efforts by coordinating public information and outreach with national private sector stakeholders, associations, academia, and non-governmental organizations that are not directly involved in the disaster. PSO works to fulfill the information requirements of the Secretary, coordinating with FEMA's Private Sector Desk in the NRCC to provide information on impacts to the private sector, and provide assistance to the operational components by leveraging its existing relationships with the private sector as necessary.

4.3 DHS Office of Infrastructure Protection

The DHS Office of Infrastructure Protection establishes and maintains an information-sharing network designed to provide timely and actionable threat information, assessments, and warnings to public and private sector security partners, specifically critical infrastructure owners and operators. DHS/IP

coordinates the deployment of Infrastructure Liaisons to Unified Coordination staffs to implement critical infrastructure support activities including coordination with ESFs, Federal Sector Specific Agencies; State, tribal, territorial and local entities; and CI owners and operators. Through the National Infrastructure Coordinating Center (NICC), a 24x7 operational component of NPPD/IP and the DHS National Operations Center's (NOC) critical infrastructure -focused operational element, DHS is positioned and practiced at providing timely and actionable situational awareness information to its government and industry stakeholders. During significant events, the NICC invites a cadre of pre-defined critical infrastructure partners into the center to support more rapid information sharing needs of industry and DHS/IP.

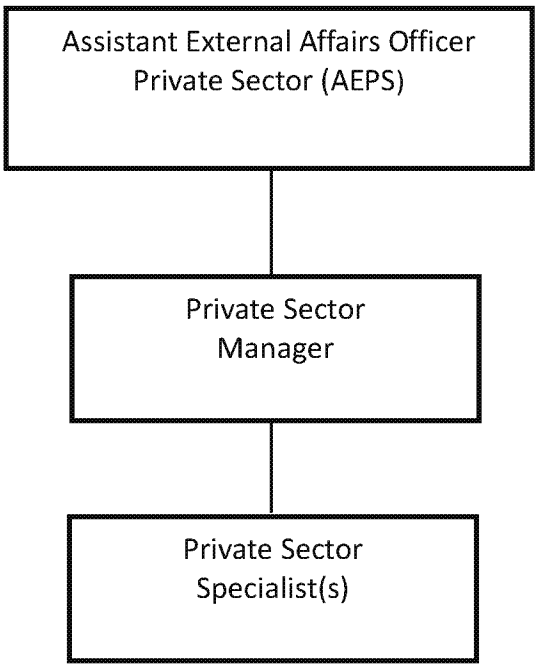
4.4 DHS Office of Cyber Security and Communications

DHS Office of Cyber Security and Communications coordinates public information and outreach with owners and operations of our Nation's critical communications and cyber infrastructure, and Federal agencies that have authorities or equities in protecting the communications infrastructure. The office works through its established networks to include the National Communications System's National Coordination Center, the National Security Telecommunications Advisory Committee (NSTAC), the Communications and Information Technology Information Sharing and Analysis Center (ISAC); and the Communications and Information Technology Sector Coordinating Councils, as well as the National Cyber Security Division's U.S. Computer Emergency Readiness Team (US-CERT).

4.5 Other DHS Components

Depending on the nature of the incident, the DHS Components have additional specific mechanisms and processes in place to reach out to their respective stakeholders in the case of an emergency. These preexisting relationships between industry and the components can be effectively utilized during an incident to amplify communications to and from their affected private sector stakeholders. Examples of these include TSA and the aviation industry, USCG and the maritime community, and CBP with shipping and manufacturing.

Appendix 1 to Annex F to Emergency Support Function #15 External Affairs
Private Sector Organizational Chart



Key Emergency Support Functions	Lead Agency	ESF Private Sector Coordination Responsibilities
ESF #1 – Transportation	Department of Transportation	Coordinate on issues identified by private sector stakeholders; include in stakeholder communications
ESF #2 – Communications	DHS/National Communications System	Cyber security coordination; include in stakeholder communications
ESF #3 - Public Works	DoD/ US Army Corps of Engineers	Share information with Infrastructure Liaison on any relevant issues that Private Sector Liaisons identify
ESF #4 – Firefighting	USDA/Forest Service	Share information on impacts to private sector issues
ESF # 5 – Information and Planning	FEMA	Coordinate with State/tribal/territorial/local emergency management staff who act as the jurisdiction's private sector liaison
ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services	FEMA	Convey offers of assistance, capabilities, expertise provided by the private sector; include in stakeholder communications
ESF #7 – Logistics	FEMA	Coordinate with retail, big box, and trucking companies as needed, depending on ESF 7 needs and stakeholder capability; include in stakeholder communications
ESF #8 – Public Health and Medical Services	HHS	Convey any issues or identified needs/capabilities related to privately owned medical facilities; include in stakeholder communications
ESF #9- Search and Rescue	USCG	Share information and connect with any additional private sector resources (such as aviation) and coordinate on issues/needs/capabilities identified during private sector outreach
ESF #10 – Oil and Hazardous Materials Response	USCG and EPA	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #11 – Agriculture and Natural Resources	USDA/Forest Service	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #12 – Energy	Department of Energy	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #13 – Public Safety and Security	Department of Justice	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #15 – External Affairs	DHS OPA/FEMA EA	Coordinate as outlined in this SOP

Table 1

Annex G to Emergency Support Function #15 External Affairs
Planning and Products

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. FEMA Independent Study Course: EA Program Liaison (IS-794)

NRF ESF #15 Quick Summary – Planning and Products (PP)	
Supports external affairs by:	▪ Preparing External Affairs inputs for the IAP and strategic communications plan(s) to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives before and during an actual or potential incident ▪ In coordination with State, tribal, territorial, and local counterparts, supporting lifesaving and life-sustaining communications by creating timely products to alert and advise the public. ▪ Through unity of effort, centrally directing and developing all messaging from the Unified Coordination staff ▪ Developing *all* written external products and internal communications documents ▪ Ensuring *all* written products and internal communications documents are produced in accessible formats ▪ Using a broad range of resources, including the common operating picture (COP), to prepare timely information products ▪ Providing inputs for the ESF #15 Daily Communications Summary. ▪ Serving as the central point for information assimilation from liaisons, ESF #15 components, State, tribal, territorial and local counterparts ▪ Centralizing strategic message planning and development
Directed by:	▪ Assistant External Affairs Officer for Planning and Products

1.0 Purpose

This annex describes processes for centralized development of messaging under the Planning and Products component.

2.0 Planning and Products Operations

Central coordination and unity of effort in development of all communications strategy and materials within ESF #15 and the Unified Coordination staff are critical. Planning and Products is the central point to coordinate and develop all communications plans, strategies and materials and ensure they are accessible to the whole community. This central focus provides greater strategic coordination and enhanced messaging efficiency.

2.1 Staff Organization

Planning and Products is directed by the Assistant External Affairs Officer for Planning and Products. It includes the following:

- Creative Services Unit
- Liaisons Unit

2.2 Staff Composition

As the staff supports the communications requirements of the FCO/LFO, Unified Coordination staff, and all ESF #15 components, the leadership should ensure appropriate planners and skills are assigned. This will be critical if the nature of the incident has a specialized focus (e.g., law enforcement threat; impact on certain ethnic, cultural, or access and functional needs groups; or unique technical and hazard requirements). The ESF #15 Director will support the EAO as needed to obtain necessary resources and staffing.

2.3 Release Authorization

Per Annex F to this SOP, and consistent with the decentralized organization and execution of external communications, routine release of information will be approved by the ESF #15 EAO, or as delegated. Significant policy statements and potentially sensitive external materials should be coordinated with the FCO/LFO and Unified Coordination Group before release.

3.0 Creative Services Unit

Creative Services supports the critical need for timely public information in the aftermath of an incident requiring a coordinated Federal response. Prepared materials will inform the media and stakeholders of the Federal response and recovery mission, responsibilities, and activities. This information will be disseminated promptly. Organization and primary focus is summarized below:

3.1 Strategy and Messaging

This element is the central location for detailing strategic plans and messages, and planning how they will be implemented, based on direction from ESF #15 leadership. Strategy and messaging acquires information from all sources, including SLTT PIOs, ESF #15 components, liaisons, Federal departments and agency communicators, and through channels with senior staff, FEMA HQ and White House Communications. It then assesses communications requirements within the incident response, incorporates FCO/LFO and Unified Coordination staff tasking, and develops and/or updates strategic communications plans.

3.2 Research and Writing

This is the central point for the development of all materials in support of the communication efforts of ESF #15 as well as Unified Coordination staff operations. This area is responsible for all produced materials including but not limited to press releases, briefing materials, flyers, presentation materials, talking points, stakeholder advisories, timeline tracking, and other materials as needed.

3.3 Limited English Proficiency/Accessible Communication Needs

This function is responsible for developing outreach strategies to ensure information is available to LEP/ACN communities through the most effective formats. This function is also responsible for facilitating the availability of interpreters and translation of materials into languages identified in a disaster-impacted area. The function also coordinates closely with the Disability Integration Advisor to deliver information in other forms to support populations with accessible communications needs.

3.4 Speakers Bureau

This function organizes requests requiring speakers for events such as town hall meetings, specialized group meetings, and other gatherings where disaster information is requested and a subject matter expert is needed. Speakers Bureau will work closely program areas and other federal agencies to coordinate support for outreach events.

4.0 Liaison Unit

Planning and Products will identify and provide liaison support to the active components within the Unified Coordination staff, including support for all activated ESFs. The liaison serves as a subject matter expert and links ESF #15 to program areas, branches and divisions, and other federal agencies involved in response and recovery activities. Federal agencies responsible for a specific ESF will be required to provide a liaison to ESF #15 to act as a subject matter expert and communication specialist for all matters involving their ESF. Liaisons will be responsible for gathering information, working with strategy and messaging to develop pro-active planning and messaging, and provide information for all activities involving their respective operational element or ESF. The Reports Specialist within the unit compiles key information provided by ESF #15 components to develop consolidated reports for internal awareness and coordination.

4.1 EA Program Liaison

Serves as the liaison and External Affairs subject matter expert to program area, branch or division, or other federal agency to facilitate information sharing and message planning and development. Will support all elements of ESF #15 by keeping them apprised of developments and activities involving the area they are responsible for covering. The EA Program Liaison will provide information to Strategy and Messaging on rumors and trends identified by their operational entity, and ensure the use of approved products ESF #15 products and messages.

When other federal agencies are activated to support response and recovery activities, those agencies shall provide a liaison to support Planning & Products to ensure coordinated messaging related to their agency's operations.

4.2 Speakers Bureau

This function organizes requests requiring speakers for events such as town hall meetings, specialized group meetings, and other gatherings where disaster information is requested and a subject matter expert is needed. Speakers Bureau will work closely program areas and other federal agencies to coordinate support for outreach events.

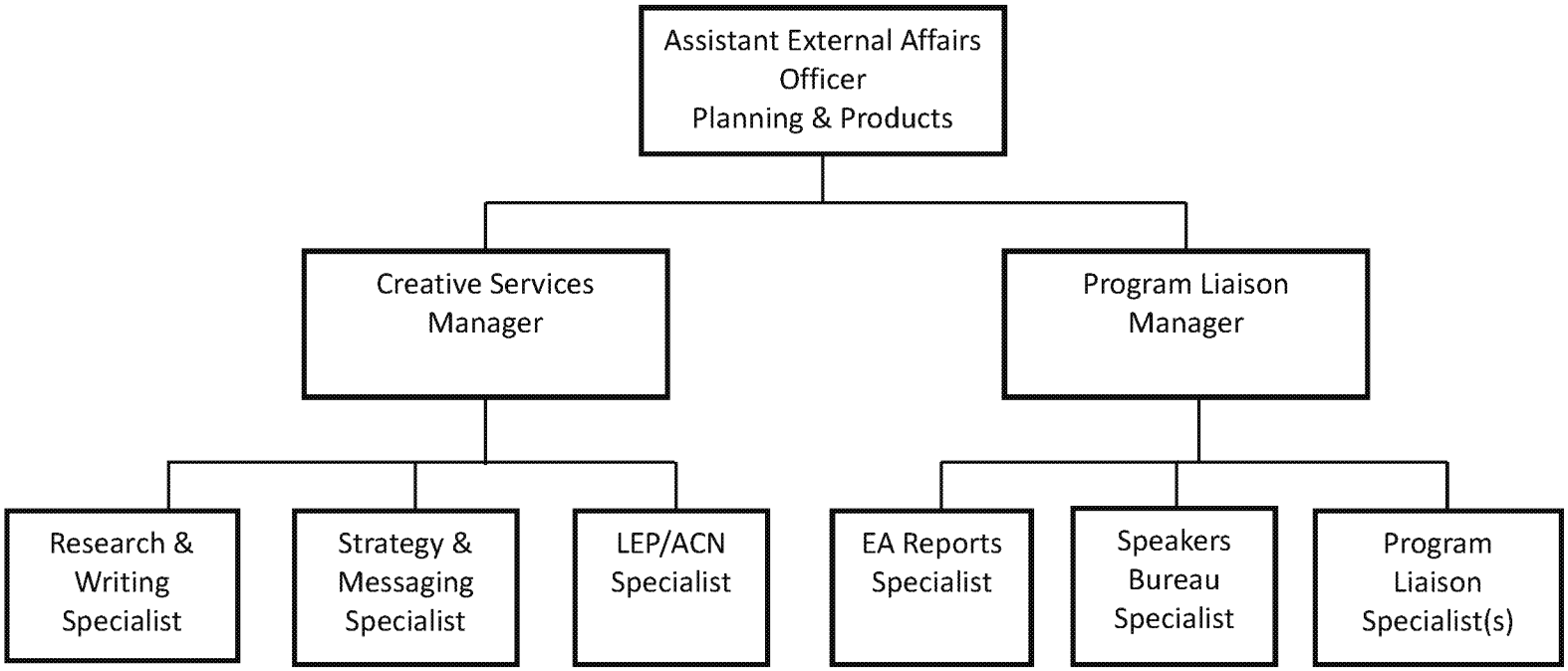
4.3 Reports Specialist

Central data collection point for creating reports in support of information sharing among all areas within a Unified Coordination staff and ESF #15. The Reports Specialist is responsible for compiling information from liaisons and ESF #15 components to the ESF #15 Daily Communications Summary in coordination with other Federal, state, local, tribal, territorial and private sector counterparts as appropriate. The Reports Specialist is also responsible for collecting information to complete ICS 215 documents for the Incident Action Plan and the ESF #15 input for the Situation Report, the Daily Events Schedule (Battle Rhythm), and any additional reports requested by the Unified Coordination staff and ESF #15.

Appendix

1 Planning and Products Organizational Chart

Appendix 1 to Annex G to Emergency Support Function #15 External Affairs
Planning and Products Organizational Chart



Annex H to Emergency Support Function #15 External Affairs
Cybersecurity

References:
A. Executive Order 13636
B. Presidential Policy Directive 21 (PPD-21)
C. Presidential Policy Directive 8 (PPD-8)
D. Homeland Security Presidential Directive 5 (HSPD 5)
E. National Incident Management System (NIMS)
F. Federal Information Systems Management Act (FISMA)
G. Executive Order 13618
H. The Defense Production Act of 1950, as amended
I. National Security Directive 42
J. National Infrastructure Protection Plan (NIPP)
K. National Strategy to Secure Cyberspace

1.0 Background

External affairs are the interaction and exchange of information with external audiences. For DHS cybersecurity, these external audiences can include the general public, other Federal agencies, state, tribal, territorial and local governments, Congress, private sector entities, and non-governmental organizations (NGO). Cybersecurity external affairs is a continual process, helping external audiences understand and prepare for cyber threats, and respond to and recover from cyber incidents.

1.1 Prior to incidents occurring (steady state), external affairs are responsible for generating public awareness for cyber threats and for building and maintaining relationships with potential incident response partners. These relationships are important in the event of a significant cyber incident that requires increased national coordination. External affairs during incident response help maintain public confidence and trust. Activities include informing the public about potential threats to cyber, communications, and critical infrastructures, providing timely, accurate and credible information, and recommending actionable steps the public can take to protect themselves.

2.0 Purpose

The purpose of this annex is to establish a strategic framework for organizational roles, responsibilities, and actions for external affairs activities that prepare for, respond to, and recover from a cyber incident significant enough to warrant activating ESF #15.

3.0 Guiding Principles

3.1 Regardless of the lead agency or agencies, government communications and actions must remain open and transparent to maintain public confidence and trust. It is essential that the general public, Congress, and the media have access to accurate, concise, up-to-date information.

3.3 Speed, coupled with accuracy, is the essence of incident communications. Public statements are critical to building trust and conveying actionable information. Delays in making these statements erode trust and decrease the public's chances of being resilient during and after an incident.

3.4 To be effective, communications strategies should be based on sound risk communications principles and standardized practices that provide critical information to appropriate audiences before, during, and after a cyber incident. Effective risk communication practices will be implemented following an incident to guide the response of the public, the news media, and other groups, while prioritizing public safety measures.

4.0 Key Stakeholder Outreach and Coordination

The NPPD oversees and manages communications with identified stakeholders as it pertains to cyber, telecommunications and critical infrastructure activities. These outreach efforts will be part of the NPPD's day-to-day operations and will serve to strengthen stakeholder relationships. NPPD will also work to build and maintain solid working relationships with potential incident response partners, such as Federal, state, tribal, territorial, local and private sector organizations. In the event of a significant cyber incident, NPPD will follow ESF #15 guidance in communicating with the following audiences:

4.1 General Public/Community

Public affairs around a cyber incident should focus on actionable messaging. In developing communications products for the general public, authors and subject matter experts (SME) need to put themselves in the place of the public and answer the question: "What am I supposed to do?" Message coordination occurs at the NCCIC and is relayed to the National Joint Information Center (NJIC) for public dissemination.

4.2 Federal, state, tribal, territorial and local partners

DHS departmental staff with support from NPPD and the NCCIC will coordinate and disseminate information to appropriate government partners in all jurisdictions.

4.3 Private Sector

Private sector communications should be flexible and scalable to the scope of the situation. If needed, the ESF #15 Director will appoint an assistant to provide a communications liaison for the private sector.

4.4 Congressional Members and/or Staff

Communication with Congressional members and their staff should focus on building and maintaining relationships through open and consistent dialogue, in both steady-state and incident response. DHS Office of Legislative Affairs will coordinate and disseminate information about an incident as appropriate.

4.5 Nongovernmental Organizations (NGO)

Communications to NGOs should be coordinated with NPPD and the NCCIC as NGOs may be called upon to help develop and implement sustainable strategies for effectively mitigating and addressing the consequences of a cyber incident.

4.6 Media

Communications with media should be open and transparent, with DHS OPA and NPPD External Affairs providing the latest, most accurate information available. The NJIC and NPPD External Affairs will monitor and analyze media outputs, correcting misinformation when identified.

5.0 Organizations' Roles and Responsibilities

During a significant cyber incident in which ESF #15 is activated, communications will be closely coordinated by the DHS OPA, NPPD External Affairs, the NJIC, the NCCIC, and other organizations as necessary. These organizations may include the White House Office of Communications, Federal departments and agencies' public affairs offices, private sector or nongovernmental entities' public affairs teams, and affected state public information officials.

5.1 White House Office of Communications

The White House Office of Communications will establish the strategic direction for communications in consultation with the National Security Advisor, Cybersecurity Coordinator, the ESF #15 Director, the NPPD Under Secretary and/or the NPPD Deputy Under Secretary for Cybersecurity and Communications (CS&C), the CS&C Assistant Secretary for Cybersecurity and Communications, the Cyber Unified Coordination Group (UCG), and other agencies as appropriate.

5.2 Department of Homeland Security

The DHS Assistant Secretary for Public Affairs is the Director of ESF #15. The Director will formulate strategic communications direction in coordination with the White House and other public affairs directors and will designate the Operations Director and External Affairs Officer for a cyber incident.

- During a cyber incident DHS OPA may retain the role of Operations Director.
- The NPPD Director of External Affairs will serve as the External Affairs Officer (EAO) during a cyber incident. The EAO will be the principal point for coordination with the NCCIC and NPPD leadership and staff throughout the incident.
- Additionally, the EAO will coordinate with DHS OPA and the NJIC to develop a cyber-specific National Terrorism Advisory System (NTAS) Alert or Bulletin, when appropriate.

5.3 National Cybersecurity & Communications Integration Center (NCCIC)

The NCCIC is a 24x7 integrated cybersecurity and communications operations center. It serves as a centralized location where the operational elements involved in

cyber response activities are physically and virtually co-located. The NCCIC is staffed and structured to be an always-ready, multiagency incident response center. During steady-state operations, the NCCIC will utilize its co-located elements and outreach mechanisms to bring together all appropriate information to form a common operational picture and to support a coordinated incident response. The NCCIC is responsible for coordinating and integrating information to provide cross-domain situational awareness and fostering collaboration and a shared situational awareness among collaborating cybersecurity centers.

5.4 National Joint Information Center (NJIC)
The DHS NJIC serves as the Federal incident communications coordination center during incidents requiring a coordinated Federal response. The NJIC may locate at the NCCIC facility during a significant cyber incident.

5.5 DHS NCCIC
Regardless of the location of the NJIC, the NCCIC will provide cyber SMEs to the NJIC to assist in answering technical questions about cybersecurity and to provide technical insight to the reports.

5.6 Federal Bureau of Investigation
In the event the NJIC is activated and the cyber incident is determined to be an act of terrorism, the Department of Justice will recommend to the ESF #15 Director that a Federal Bureau of Investigation (FBI) Public Affairs officer will serve as the EAO. In this circumstance, the NPPD Deputy Director of External Affairs will directly report to and support the FBI.

6.0 State and Local External Affairs / Private Sector
Federal external affairs organizations encourage state, tribal, territorial, local and private sector participation in their communications activities. NPPD External Affairs will ensure that communications are established with key state, tribal, territorial and local leaders (i.e., governors, mayors, and homeland security advisors), in full cooperation with Office of Intergovernmental Affairs (IGA). Communications with other personnel will be established on an event-specific basis.

5.3 NPPD will ensure that communications are established under the NIPP framework with relevant key private sector leaders, in cooperation with the Private Sector Office (PSO). Communications with other personnel will be established on an event-specific basis.

6.2 NPPD will work with Sector Coordinating Councils (SCC) and Information Sharing and Analysis Centers (ISAC).

7.0 Cyber Unified Coordination Group (UCG)
The Cyber UCG is an interagency and inter-organizational coordination body that incorporates public and private sector officials. It works during steady-state to ensure unity of NCCIC coordination and preparedness efforts and to facilitate the rapid response in the

case of a Significant Cyber Incident. The Cyber UCG consists of a pool of individuals working to ensure centralized coordination and execution can take place effectively. The Cyber UCG is composed of senior officials and staff, all of whom were pre -selected by the leadership of their department, agency, or organization.

8.0 External Affairs response during a cyber incident

During cyber incidents requiring a coordinated Federal response, the EAO will assume operational control of external affairs personnel in other NPPD divisions. When applicable, this officer is also authorized to coordinate with interagency personnel in the areas of public affairs; international affairs; private sector outreach; and state, local, tribal, and territorial outreach. This ability to surge external affairs personnel strength will ensure senior leadership receives the appropriate level of external affairs support during an incident.

9.0 Communications Themes/Key Messages

The following communications themes and messages can be used as guidance for cyber incident response. All external affairs communications should go through the proper approval channels. All messaging to the general public should be disseminated through the DHS NJIC.

- DHS serves as the Federal agency in charge of cybersecurity and the Federal Government's cyber incident response. We have taken the lead in assessing the situation in coordinating with [state/local/private sector/international] partners.

- The Department of Homeland Security (DHS) is aware of a potential cyber incident affecting [INSERT]. DHS is leading a coordinated effort through the National Cybersecurity and Communications Integration Center (NCCIC), the Department's 24x7 center designed to provide a common operating picture for cyber and communications across the federal, state, and local governments, intelligence and law enforcement communities and the private sector. We are coordinating with our [interagency/State/local/private sector] partners to assess the incident and determine the next steps in mitigating or responding. We will provide you with details as they become available.

- DHS learned about the incident through [INSERT DETAILS]. However, in order to protect the [privacy/confidential information/proprietary information] of the entities affected, as well as protect the integrity of a potential law enforcement investigation of this incident, we cannot provide further details. More information will be provided as it becomes releasable.

- The complexity and sophistication of cyber intrusions, combined with the anonymity of the Internet, can make it difficult to determine the nature or scope of any potential incident, as in this case. But we don't need to wait to know the origins of an incident to coordinate with our partners and take steps to mitigate it.

9.1 Roles and Responsibilities Messaging

- **Department of Homeland Security**
  During a cybersecurity incident, DHS leads the coordinated effort between affected Federal, state, and local agencies, as well as critical infrastructure sectors, private sector organizations, and international partners, to identify the cause of the incident, mitigate its effects, and prevent further disruption.

- **Department of Defense**
  DOD is responsible for the security of DOD information networks and all websites ending in .mil. DOD, through U.S. Cyber Command (USCYBERCOM), works closely with DHS in during steady state by monitoring and analyzing cyber threats. As the sector specific agency for the Defense Industrial Base (DIB), DOD also works closely with DIB companies on cybersecurity issues. During a cyber incident response, DHS works with DOD as needed.

- **Federal Bureau of Investigation**
  The FBI investigates cybercrimes in the United States and works closely with DHS to coordinate their cybercrime investigation with DHS' mitigation. During steady state, the FBI shares information with DHS on cyber threats and criminals and provides information to help DHS maintain a comprehensive awareness of the national cybersecurity landscape.

- **United States Computer Emergency Response Team (US-CERT)**
  US-CERT closely monitors and analyzes Federal networks and systems for malicious cyber activity. Through its 24X7 monitoring, US-CERT shares alerts and warnings to minimize and prevent disruptions to computer systems. US-CERT also provides technical assistance to information systems operators.

- **Industrial Control Systems Computer Emergency Response Team (ICS-CERT)**
  ICS-CERT works closely with US-CERT to monitor and analyze threats to industrial control systems, and respond to incidents affecting industrial control systems. Industrial control systems are prevalent in several industries, including electrical, water, gas, and oil. These systems monitor and control critical infrastructure equipment.

- **National Coordinating Center for Communications (NCC)**
  The NCC works closely with its NCCIC partners and continuously monitors national and international incidents and events that may impact emergency communications. With much of the nation's cyber infrastructure tied into communications, the NCC is a vital partner to the national cybersecurity effort. The NCC works with both US-CERT and ICS-CERT to monitor and resolve issues impacting cyber and communications during an emergency. The NCC leads emergency communications response and recovery efforts under ESF #2.

Annex I to Emergency Support Function #15 External Affairs
Military Support

References:
A. National Response Framework
B. National Incident Management System
C. Joint Publication 3-61, Public Affairs

1.0 Purpose
This annex provides a framework for military public affairs activity provided by the Department of Defense (DOD) and its components when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response. It outlines the roles and responsibilities of the DOD in providing support to ESF #15.

1.1 The US Army Corps of Engineers (USACE), while part of the Department of Defense, has specific statutory authorities and responsibilities where it often operates autonomously from the rest to the Department of Defense in accomplishing tasks under ESF #3.

1.2 The US Coast Guard is a branch of the US Armed Forces operated under the Department of Homeland Security during peace time, and is not covered in this annex.

2.0 Mission
The mission of the Department of Defense is to provide the military forces needed to deter war and to protect the security of our country. While maintaining its primary mission, the Department of Defense is also a key partner in the "whole of government" approach to domestic incidents, and military support is fully coordinated through the mechanisms of the National Response Framework.

3.0 Concept of Operations
It is the policy of the Department of Defense to make available timely and accurate information so that the public, Congress, and the news media may assess and understand the facts about the role of the military supporting national security and defense strategy. There are two centers of gravity for military support during domestic incidents:

3.1 State/Local Response
National Guard forces, under the command and control of the Governor and State Adjutant General, will usually be the first military force to respond to an event (a Nuclear Weapons Accident/Incident as described in Annex N will be a notable exception). The National Guard, in state status, may also provide support to a neighboring State, through Emergency Management Assistant Compact (EMAC). In most instances this will be the only military involvement. When an incident is close to or within a Federal military installation, Active duty and Reserve commanders have the authority to provide immediately response capabilities to save life and property within their abilities.

3.2 Whole of Government Response

Active duty and Reserve military forces may take part in a larger "whole of government" response as described in the National Response Framework. Federal military support may be called to respond: (1) at the direction of the President; (2) at the request of another Federal agency under the Economy Act, or (3) in response to a request from DHS's Federal Emergency Management Agency (FEMA) under the Stafford Act. The second and third mechanisms require a request for assistance and approval of the Secretary of Defense.

4.0 Responsibilities

4.1 Office of the Assistant Secretary of Defense, Public Affairs (OASD PA)

Provides the overarching public communications policy within the Department of Defense. DoD Public Affairs guidance is normally coordinated within the department with the Joint Staff, U.S. Northern Command in the Continental United States (including Alaska and territories in the Caribbean area), U.S. Pacific Command in Hawaii and the Pacific Territories, U.S. Strategic Command, and the National Guard Bureau, and with DHS and FEMA public affairs, to ensure unity of effort.

4.2 US Northern Command Public Affairs (US NORTHCOM PA)

Provides public communications guidance within USNORTHCOM Unified Combatant Command area of responsibility (North America including Continental US states, Puerto Rico and US Virgin Islands) and assigned forces, in coordination with DoD Public Affairs, Joint Staff, DHS and FEMA. Also serves as the lead for top-line messages on Federal (Title 10) military support in USNORTHCOM area of responsibility.

4.3 US Pacific Command Public Affairs (USPACOM PA)

Provides communications guidance within USPACOM Unified Combatant Command area of responsibility (primarily Hawaii and the Pacific Territories) and assigned forces, in coordination with DoD Public Affairs, Joint Staff, DHS and FEMA. Also serves as the lead for top-line messages on Federal (Title 10) military support in USPACOM area of responsibility.

4.4 US Strategic Command Public Affairs (USSTRATCOM PA)

In coordination with other unified commands, provides communications guidance for space operations, global strike, cyber operations, integrated missile defense; intelligence, surveillance and reconnaissance, and combating weapons of mass destruction.

4.5 National Guard Bureau Public Affairs (NGB PA)

Provides public affairs advice and support to the Chief, National Guard Bureau (CNGB) and the 54 States, Territories and the District of Columbia Adjutants General. Also serves as the lead for top-line messages about overall support being provided by the National Guard in State Status (SAD and Title 32).

4.6 State National Guard Public Affairs Officer

Provide public affairs advice and support to their respective Governor and Adjutant General. Also serves as the lead for top-line messages about specific support provided by their (State) National Guard forces, in coordination with NGB Public Affairs and the State Emergency Operations Centers, supporting the lead state or local agency.

4.7 Unit Level Public Affairs

Generally the military will deploy public affairs support with military units supporting civil authorities. Public affairs support will typically remain with their units to provide tactical level public affairs support to the respective commanders.

5.0 Coordination

5.1 Senior-Level Communications Coordination

The Assistant Secretary of Defense for Public Affairs will coordinate DOD external affairs activities with the White House, National Security Council, and other Cabinet level agencies to ensure "unity of effort."

5.2 National Incident Communications Conference Line (NICCL)

The NICCL is the primary means to coordinate a Federal-military response. The Office of the Assistant Secretary of Defense for Public Affairs, Joint Staff Public Affairs, Unified Combatant Commands (USNORTHCOM or USPACOM) and the National Guard Bureau Public Affairs offices will normally participate in these calls. The responsible geographic Combatant Command (COCOM) will normally conduct a follow-on call with military organizations involved in the event.

5.3 National Joint Information Center

DoD may provide public affairs support to the NJIC when military support is anticipated or as requested by the primary agency. (Note: The DOD public affairs representative will normally come from OASD/PA or the respective combatant command.)

Non-Stafford Act Case Study:
2014 Unaccompanied Alien Children (UAC)

- During a surge of border crossings by unaccompanied alien children, the country was faced with temporarily caring for them.
- The DoD was tasked with providing the temporary housing on several military installations.
- In a coordinated effort between DoD and HHS, plans were developed, public communication responsibilities delineated, and successful engagements were conducted.
- NICCL calls were conducted daily from FEMA headquarters between June and July to support the federal coordination.

5.4 Incident Joint Information Center(s)

A military public affairs officer will normally join a local JIC when there is a significant military presence. (Note: The primary agency may request a mission assignment for additional military public affairs support.)

5.5 State/Local & Installation-level Coordination

The State National Guard Public Affairs Officer typically works closely with state emergency management counterparts in their state, and in their governor's office, and coordinates public affairs activity with the National Guard Bureau Public Affairs. Installation public affairs offices actively coordinate public affairs activities with their counterparts in local community and Unified Command. In anticipation of providing support, the National Guard Bureau and Unified Command(s) posture resources and offer communications guidance and talking points to assist State National Guard and Installation level PAOs.

6.0 Communications

6.1 Spokespersons

The Department of Defense will generally provide senior defense officials and military leaders as spokespersons. Defense Press Officers and Public Affairs personnel may be appointed as spokespersons at all levels for "response to query."

6.2 Objective

The overall communication objective is to inform the public, provide transparency, and promote confidence in the military's role, capabilities, and authorities in support of the "Whole of Government" response to a domestic incident.

6.3 Key Themes

- The Department of Defense, its people, and its supporting elements;
- DoD is an integrated part of the "whole of government" response
- DoD response supports state and local authorities
- DoD is trained, equipped and ready to perform their missions
- DoD can provide needed capabilities during times of crisis
- DoD anticipates requests, actions and requirements to support developing situations.

Appendices

Appendix 1: Department of Defense, Public Affairs Policy on Interaction with the Media
Appendix 2: Office of the Assistant Secretary of Defense
Appendix 3: US Northern Command
Appendix 4: North American Aerospace Defense Command
Appendix 5: National Guard Bureau
Appendix 6: US Army Corps of Engineers

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Appendix 1 to Annex I to Emergency Support Function #15 External Affairs
Department of Defense Public Affairs Policy on Interaction with Media

References:
A. Joint Publication 3-61, Public Affairs
B. DoD Directive 5122.05, "Assistant Secretary of Defense for Public Affairs," Sept 5, 2008

1.0 DoD Directive 5122.05

DoD public affairs policy is outlined in DoD Directive 5122.05, "Assistant Secretary of Defense for Public Affairs" and applies to the full continuum of day-to-day activities and operations. The Office of the Assistant Secretary of Defense for Public Affairs is the sole release authority for official DoD information to news media in Washington, and that all media activities must be coordinated through appropriate public affairs channels.

2.0 DoD Principles of Information

It is the policy of the Department of Defense to make available timely and accurate information so that the public, Congress, and the news media may assess and understand the facts about national security and defense strategy. Requests for information from organizations and private citizens shall be answered in a timely manner. In carrying out the policy, the following principles of information will apply:

2.1 Information will be made fully and readily available, consistent with the statutory requirements, unless its release is precluded by current and valid security classification. The provisions of the Freedom of Information Act will be supported in both letter and spirit.

2.2 A free flow of general and military information will be made available, without censorship or propaganda, to the men and women of the Armed Forces and their dependents.

2.3 Information will not be classified or otherwise withheld to protect the Government from criticism or embarrassment.

2.4 Information will be withheld only when disclosure would adversely affect national security, threaten the safety or privacy of the men and women of the Armed Forces, or if otherwise authorized by statute or regulation.

2.5 The Department of Defense's obligation to provide the public with information on its major programs may require detailed public affairs planning and coordination within the Department of Defense and with the other Government agencies. The sole purpose of such activity is to expedite the flow of information to the public; propaganda has no place in DoD public affairs programs.

3.0 Statement of DoD Principles for News Media Coverage of DoD Operations

3.1 Open and independent reporting shall be the principal means of coverage of U.S. military operations.

3.2 Journalists shall be provided access to all major military units. Special operations restrictions may limit access in some cases.

3.3 Military PA officers should act as liaisons, but should not interfere with the reporting process.

3.4 Under conditions of open coverage, field commanders should be instructed to permit journalists to ride on military vehicles and aircraft when possible.

Appendix 2 to Annex I to Emergency Support Function #15 External Affairs
Office of the Assistant Secretary of Defense, Public Affairs

NRF ESF #15 Quick Summary – Department of Defense	
Office of the Assistant Secretary of Defense, Public Affairs supports external affairs by: Coordination, Policy and Public Affairs Guidance	▪ Reports directly to the Secretary of Defense. ▪ Provides Senior-Level Communications Coordination with WH, NSC, and other Cabinet level agencies ▪ Provides overarching communications policy and Public Affairs guidance within the Department of Defense ▪ Participates in the NICCL Calls ▪ Serves as the focal point, for top-line messages about overall support being provided by the military, as part of the "whole-of-government" response ▪ Coordinates and exchanges information with other OSD officials, the Heads of the DoD Components, and Federal agencies having collateral or related responsibilities and functions. ▪ Coordinates messages concerning policy, proper authority, and scope of military support ▪ Communicates information through chain of command, Defense Media Activity and DoD Website ▪ Engages national and international media via Pentagon Press Corps, Defense Media Activity and DoD Website ▪ Supports situational awareness by reaching internal and external audiences with coordinated preparedness, response and recovery messages

1.0 Purpose

This appendix outlines the activities of Office of the Assistant Secretary of Defense for Public Affairs (OASD/PA), also known as "DoD Public Affairs", when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

The Assistant Secretary of Defense Public Affairs (ASD/PA) is the principal staff advisor and assistant to the Secretary of Defense and Deputy Secretary of Defense for public information, internal information, community relations, information training, and audiovisual matters. The ASD/PA follows the Secretary's Principles of Information in providing defense department information to the public, the Congress and the media. (See Appendix 1)

3.0 Concept of Operations

In anticipation and in response to an incident requiring a coordinated Federal response, OASD/PA will coordinate DoD external affairs with the White House, National Security Council, DHS, FEMA, and other Cabinet level agencies, and with the Joint Staff, Unified Commands, and the National Guard Bureau, to ensure unity of effort.

4.0 Responsibilities

4.1 Assistant Secretary of Defense for Public Affairs

The ASD/PA actively coordinates external affairs activities with senior-level counterparts at the White House, National Security Council, DHS, FEMA, and other Cabinet level agencies to ensure "unity of effort". The OASD/PA disseminates overarching communications guidance and strategy to senior defense officials and offices within the department.

4.2 OASD/PA Press Secretary/Pentagon Spokesperson

Serves as the focal point for the Pentagon Press Corps, national and international media, for top-line messages about the overall support being provided by the military and conducts press briefings to engage media and promote situational awareness, with coordinated preparedness, response and recovery messages.

4.3 OASD/PA Defense Press Operations

Disseminates overarching Public Affairs guidance. Coordinates updated talking points concerning policy, proper authority, and scope of military support with Unified Commands, National Guard Bureau and inter-agency partners. Issues press releases, provides "response to query", and prepares senior defense officials for media interviews concerning policy, proper authority, and scope of military support being provided by the military. Participates in NICCL calls.

4.4 Defense Media Activity

Provides a broad range of high quality multimedia products and services to inform and educate Department of Defense audiences around the world about support being provided by the military.

5.0 Coordination

5.1 Senior Communications Coordination Call

OASD/PA actively participates in strategic level communications coordination with the White House, National Security Council, and other Cabinet level agencies to insure unity of effort.

6.3 National Incident Communications Conference Line (NICCL)

OASD/PA actively participates in NICCL calls and serves as lead for other DoD agencies participating in the call.

6.4 National Joint Information Center

OASD/PA may approve military support to NJIC if requested by the primary agency.

6.0 Contact Information

Commercial Phone: OASD Public Affairs (703) 697-5131
Website: [HYPERLINK "http://www.defense.gov"]

Quick Summary – US Northern Command	
US NORTHCOM Public Affairs supports external affairs by: Strategic-Level Communications	▪ Serves as lead for communications guidance within USNORTHCOM Unified Combatant Command area of responsibility (North America including Continental US states, Puerto Rico and US Virgin Islands) and assigned forces, in coordination with DoD Public Affairs, Joint Staff, DHS and FEMA. ▪ Participates in the development of Public Affairs Guidance for military operations within the respective area of responsibility. ▪ Provides top-line messages on Federal military support within the Unified Combatant Command area of responsibility, as part of the integrated military response effort ▪ Provides top-line messages on military support provided under Dual Status Command ▪ Supports situational awareness by engaging internal and external audiences with coordinated preparedness, response and recovery messages ▪ Communicates information through chain of command and via Unified Command Website ▪ Participates in NICCL Calls ▪ Requests and deploys Public Affairs assets (personnel and equipment) as requested and approved through the Mission Assignment process or as needed to conduct military operations

1.0 Purpose

This appendix outlines the activities of US Northern Command public affairs and its components when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

The mission of the US Northern Command is to conduct homeland defense, civil support, and security cooperation to defend and secure the United States and its interests. The US Northern Command area of operations includes the Continental United States, Canada, Mexico, the Bahamas, Puerto Rico, and the US Virgin Islands.

3.0 Concept of Operations

US Northern Command and its service components (US Army North, US Air Forces Northern, Marine Forces North, and Naval Forces North) are poised to coordinate the military support to events requiring a Federal response.

3.1 In US Northern Command, "military" public affairs officers may include enlisted, officer, and/or government civilian personnel. Military PAOs have extensive training and experience in public affairs, media relations, and crisis communications. Many are equipped to operate in austere or challenging environments. USNORTHCOM PAOs have completed all NIMS related ESF #15 training.

3.2 US Northern Command has Defense Coordinating Officers (DCO) and their supporting Defense Coordinating elements (DCE) co-located with FEMA Regions. When an incident happens in a region the initial Federal military support comes from the DCO/DCE. While there is not a military PAO assigned to the DCE, one can quickly deploy from US Army North to provide support to the DCO.

3.3 Generally, military units will deploy with "organic" public affairs assets. Those public affairs assets will typically remain with their units and will be focused on providing tactical level public affairs support to the respective commanders.

3.4 US Northern Command may deploy additional public affairs elements to provide additional capability including JIC representatives, as part of a Joint Task Force (JTF) Headquarters or with a large military force. These additional PAOs are to provide support to the military. Other agencies may use the Mission Assignment process to request DOD PAO support (usually under the Stafford Act or the Economy Act).

3.5 The military has developed several pre-scripted mission assignments (not pre-approved) to streamline the Mission Assignment process. Currently, there is a pre-scripted mission assignment for "Public Affairs Broadcast Transmission Support." This PSMA is to provide a rapidly deployable satellite terminal that is capable of feeding broadcast quality video to the media. Normally, this system is operated in conjunction with the Defense Video & Imagery Distribution System.

4.0 Coordination

4.1 National Incident Communications Conference Line (NICCL)
The NICCL is the primary means to coordinate a Federal military response. US Northern Command Public Affairs will normally participate in these calls and in some cases initiate a NICCL.

4.2 National Joint Information Center
US Northern Command may provide public affairs support to the NJIC when military support is anticipated or as requested by the primary agency and approved by OASD/PA.

4.3 Incident Joint Information Center(s): A military public affairs officer will normally join the JIC during a major incident when there is a significant military presence. The primary agency may submit a mission assignment to request military public affairs support when US Northern Command does not provide that support.

4.3 Dual Status Command Arrangement
When National Guard and Federal military assets are deployed together in response to an incident, the Dual Status Command is the customary arrangement for command and control of the assets. US Northern Command will typically deploy a PAO to assist the National Guard PAO.

4.4 State/Local Response
Military installation commanders have the authority to provide military assistance for up to 3 days to save lives and mitigate property damage as long as that does not interfere with their mission. Additionally, many municipalities have standing mutual aid agreements with nearby military installations. The PAOs at these installations may work closely with local and state responders.

5.0 Communications

5.1 Spokespersons
US Northern Command will generally provide senior defense officials and military leaders as spokespersons. Public Affairs personnel may be appointed as spokespersons at all levels for "response to query".

5.2 Objective
The overall communication objective is to inform the public, provide transparency, and promote confidence in the military's role, capabilities, and authorities in support of the "whole ccommunity" response to a domestic incident.

5.3 Key Themes
- US Northern Command works closely with FEMA and other agencies on a daily basis
- US Northern Command response supports state and local authorities
- US Northern Command can provide unique capabilities during times of crisis
- US Northern Command anticipate requests, actions and requirements to support developing situations.

6.0 Contact Information
Commercial Phone: USNORTHCOM Public Affairs (719) 554-6889
Website: [HYPERLINK "http://www.northcom.mil"]

Appendix 4 to Annex I to Emergency Support Function #15 External Affairs
North American Aerospace Defense Command (NORAD)

Quick Summary – North American Aerospace Defense Command	
NORAD Public Affairs supports external affairs by: Communicating actions of the bi-national (US and Canada) North American Aerospace Defense Command activities to provide aerospace defense, aerospace warning, and maritime warning for North America	▪ Serves as lead for communications guidance regarding NORAD activities to include enforcement of temporary flight restrictions. ▪ Develops Public Affairs Guidance for NORAD operations within the continental United States and Canada. ▪ Coordinates communication activities with other agencies including Federal Aviation Administration, Transportation Security Administration and law enforcement agencies. ▪ Participates in NICCL Calls ▪ Provides information regarding aerospace threats to North America including foreign missile launches ▪ Provides information regarding intercepts of tracks of interest in the approaches to and within the continental US and Canada

1.0 Purpose

This appendix outlines the activities of North American Aerospace Defense Command public affairs and its components when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

The mission of the North American Aerospace Defense Command (NORAD) is to conduct aerospace warning, aerospace control, and maritime warning in the defense of North America.

3.0 Concept of Operations

NORAD and its regions (Continental NORAD Region, Canadian NORAD Region, and Alaskan NORAD Region) are poised to conduct military operations in support of the NORAD mission.

3.1 In NORAD "military" public affairs officers may include enlisted, officer, and/or government civilian personnel. Military PAOs have extensive training and experience in public affairs, media relations, and crisis communications.

3.2 Due to the bi-national nature of the command, some NORAD public affairs officers are Canadian military officers.

4.0 Coordination

The NICCL may serve as a means to coordinate NORAD activities that involve multiple agencies. NORAD Public Affairs will normally monitor NICCL calls. NORAD will often coordinate activities with the US Department of Defense and Canadian Ministry of Defense as well as directly with other Federal agencies in the US and Canada.

5.0 Communications

5.1 Spokespersons

NORAD will provide senior defense officials and military leaders as spokespersons. Public Affairs personnel may be appointed as spokespersons at all levels for "response to query."

5.2 Objective

The overall communication objective is to inform the public, provide transparency, and promote confidence in the military's role, capabilities, and authorities.

6.0 Contact Information

Commercial Phone: NORAD Public Affairs (719) 554-6889
Website: [HYPERLINK "http://www.norad.mil"]

Appendix 5 to Annex I to Emergency Support Function #15 External Affairs
National Guard Bureau Public Affairs

References:
A. Homeland Security Presidential Directive 5 (HSPD 5), 28 February 2003
B. National Response Framework (NRF), January 2008
C. National Incident Management System (NIMS), December 2008
D. NGB-PA Guidelines
E. Joint Pub 3-61, Public Affairs, 25 August 2010
F. AR 360-1, The Army Public Affairs Program, 25 May 2011
G. AFI 35-101, Public Affairs Policies and Procedures, 18 August 2010
H. DOD Strategy for Homeland Defense and Civil Support, June 2005
I. DOD Directive 3025.18, Defense Support of Civil Authorities, 29 December 2010
J. DOD Homeland Defense and Civil Support Joint Operating Concept 2.0, 1 October 2007

Quick Summary – National Guard Bureau Public Affairs	
National Guard Bureau Public Affairs supports external affairs by: Operational-Level Communications (State)	▪ Reports to the Chief, National Guard Bureau ▪ Provides National Guard senior-level communications coordination with OASD Public Affairs, CJCS-Public Affairs, Unified Combatant Commands, DHS and FEMA. ▪ Serves as lead for PA policy and guidance for the National Guard in 54 States, Territories and District of Columbia ▪ Participates in NICCL Calls ▪ Serves as the focal point, for top-line messages about overall support being provided by the National Guard in State Status (SAD and Title 32), as part of the coordinated and integrated military-response effort ▪ Supports situational awareness by engaging internal and external audiences with coordinated preparedness, response and recovery messages ▪ Communicates information through chain of command and to the public via National Guard Website and social media ▪ Coordinates messages concerning policy, proper authority, and scope of National Guard support ▪ Approves media embed and aviation requests for the Guard ▪ Deploys PA capabilities to support State PAOs, and NGB Joint Enabling Teams, when requested

1.0 Purpose

This appendix outlines the activities of National Guard Bureau Public Affairs (NGB-PA) when working with OASD Public Affairs, CJCS-Public Affairs, Unified Combatant Commands, DHS, FEMA and State agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

NGB-PA provides public affairs advice and support to the Chief, National Guard Bureau (CNGB) and the 54 States, Territories and the District of Columbia Adjutants General. The National Guard Bureau is a joint activity of the Department of Defense, responsible for formulating, developing and coordinating all policies, programs and plans affecting more than 455,000 Army and Air National Guard personnel.

3.0 Concept of Operations

The National Guard is a ready and reliable military force within the 54 states, territories, and the District of Columbia. [Referred to hereafter as the "states".] It is accessible to the states for both state and combined state and Federal purposes and to the Federal Government for Federal purposes.

3.1 Governors may activate and deploy National Guard forces on State Active Duty in response to natural disasters and man-made emergencies including terrorist attacks. The Secretary of Defense may provide funds to a Governor to employ National Guard forces under Title 32 for homeland defense activities that the Secretary determines to be necessary and appropriate. When in state active duty or Title 32 status, National Guard forces remain under the operational, tactical and administrative control of the Governor and the state government.

4.0 Responsibilities

National Guard public affairs practitioners are responsible for communicating information regarding the National Guard response, recovery and mitigation actions, as well as assisting the dissemination of emergency information to the media and general public during a contingency or crisis operation. National Guard Public Affairs Officers (PAOs) coordinate public affairs activities/programs in an assigned area and advise leadership on public affairs implications of National Guard policies and decisions, which include recommending actions to correct misperceptions and to enhance public understanding. The PAO ensures that all information and materials accurately reflect the policies, views, and program initiatives of the National Guard.

4.1 National Guard Bureau Public Affairs (NGB-PA)

Serves as the CNGB's official channel for public affairs coordination between the 54 States, Territories and the District of Columbia National Guard Public Affairs offices with OASD Public Affairs, CJCS-PA, Unified Commands, the Army and Air Force, DHS and FEMA. Provides top-line messages about the overall support provided by the National Guard in state status (SAD and Title 32). Approves media embed and aviation requests for the Guard (See 4.2.1 for aviation policy.) Participates actively in the NICCL call.

4.2 State National Guard Public Affairs (State PAO)

The State PAO in each of the 54 States, Territories and the District of Columbia supports their Governors and Adjutants General and serves as the focal point for top-line messages regarding their respective forces' role in the response. Actively engages media to explain their role and support in coordination with the lead agency. Also provides public affairs guidance, direction, and contact information to supporting State PIOs. **Note: Several State NG PAOs also serve in a Homeland Security communications role for those states whose Adjutant Generals fill a role as the Governor's homeland security advisor.**

Aviation Policy

TAG is approval authority for in-state media flights, with a copy of event details to NGB-PA at [HYPERLINK "mailto:NGBmediadesk@mail.mil"]. For out-of state activity, media request details should be sent to NGB-PA at the same e-mail address. In the case of emergency actions, state and Federal emergency response leaders may accompany TAG during flights for incident evaluation, etc, again with copy of flight details sent to NGB-PA.

4.3 National Guard Units

Units are encouraged to support media embeds when approved by NGB-PA and place media on military flights supporting the operation. Commanders are encouraged to identify unit public affairs representatives (UPARs) to provide additional public affairs support.

5.0 Communications

5.1 Spokespersons

The Director, National Guard Bureau Public Affairs serves as the focal point for top-line messages concerning overall support provided by the National Guard in state status (SAD and Title 32). NGB public affairs officers and specialists provide "response to query". The National Guard Bureau will generally provide senior Guard officials as spokespersons for media interviews. The State PAOs support their Governors and Adjutants General and serve as the focal point for top-line messages regarding their respective forces' role in the response. National Guard Soldiers and Airmen are encouraged to participate in media interviews in coordination with their commanders and their State PAO.

5.2 Objective

National Guard themes and messages should emphasize the role of the National Guard as a first military responder and the roles and responsibilities of the National Guard, NGB and the Joint Force Headquarters (JFHQ)-States in Homeland Defense and Defense Support to Civil Authorities. The following paragraph provides an example of an overarching message delineating the roles and responsibilities of HQ NGB and JFHQ-States in responding to incidents requiring a coordinated Federal response.

5.3 Overarching Message

(QUOTE) The National Guard has been defending the homeland since the founding of our nation. We are frequently requested to support civil authorities, and we always answer the call. The Guard is uniquely suited like no other entity in the Defense Department. No other organization has our combination of size, skills, training and experience, dispersion across the nation, command and communications infrastructure, and the legal flexibility to support civil authorities at a moment's notice. (UNQUOTE)

5.4 Key Messages

- "Always ready, always there…" The National Guard is typically the first military organization called upon to respond to natural disasters and incidents requiring a coordinated Federal response. As a result, the National Guard has developed enhanced capabilities and diversified readiness that will save American lives

- "When you call out the Guard you call out America." The National Guard's expanded coverage; proximity, agility, and efficiency ensure that we are critical to America's homeland defense, continuing our tradition since the founding of our nation.

- "Neighbors helping neighbors…" NG roles and responsibilities in Civil Support means the State NG is under the command and control of the State governors and Adjutants General until such time the President federalizes these Soldiers and Airmen.

- In cases involving terrorism, the following bullet should be used: "We are ready, willing and able to deter, defend against, and defeat terrorist activities."

6.0 After Action Report (AAR)

National Guard State PAOs involved in or who deploy in support of the incident/operation should provide an after-action report no later than seven days upon conclusion of PA activities. Send AARs to NGB-PA.

1.0 Contact Information

Commercial Phone: NGB Public Affairs (703) 607-2584
Website: [HYPERLINK "http://www.nationalguard.mil"]

Appendix 6 to Annex I to Emergency Support Function #15 External Affairs
U.S. Army Corps of Engineers (USACE)

References:

A. HQUSACE Operations Order 2011-15, USACE All Hazards OPORD 2015, 29 May 2015 (updated as required)
B. Emergency Support Function #3 (ESF #3) Field Guide & Supporting Documents, 1 Apr 15
C. AR 360-1, The Army Public Affairs Program
D. AFM 3-61.1 Public Affairs Tactics, Techniques and Procedures
E. AFM 46-1, Public Affairs Operations
F. AR 25-1, Army Information Management
G. ER 360-1, *Public Affairs*
H. USACE CPAT Standard Operating Procedures

1.0 Purpose

This appendix outlines roles and responsibilities of the external affairs function of the U.S. Army Corps of Engineers in support of the NRF and under its own authority PL 84-99 (Flood Control and Coastal Emergencies).

2.0 Mission

2.1 National Response Framework

USACE is the primary agency for ESF #3, Public Works and Engineering. Activities within the scope of this function include conducting pre-incident and post-incident assessments of public works and infrastructure; executing emergency contract support for lifesaving and life-sustaining services; providing technical assistance to include engineering expertise, construction management, and contracting and real estate services; providing emergency repair of damaged public infrastructure and critical facilities.

2.2 Public Law (PL) 84-99

Public Law (PL) 84-99 (33 U.S.C. 701n) (69 Stat. 186) provides USACE with the authority to plan for all hazards. Under this law, the Chief of Engineers, acting for the Secretary of the Army, is authorized to undertake activities including disaster preparedness, advance measures, emergency operations (Flood Response and Post Flood Response), rehabilitation of flood control works threatened or destroyed by flood, protection or repair of federally authorized shore protective works threatened or damaged by a coastal storm, and provisions of emergency water due to drought or contaminated source.

3.0 Concept of Operations

3.1 USACE has a headquarters office and 9 divisions with more than 40 districts that cover the United States and its territories. The Public Affairs offices in each district and division are responsible for coordinating information with local, State, and regional Federal agencies. These offices work with FEMA Regional External Affairs. If ESF #15 is activated, then USACE will provide external affairs support to the Federal JIC, the Unified Coordination staff, and External Affairs Planning and Products component. If properly requested, approved and funded, USACE may provide additional external affairs support to the overall Federal response (additional staffing for JIC operations, public information distribution, etc).

3.2 USACE Headquarters Public Affairs Office is responsible for staffing the National Response Coordination Center and National JIC as required.

3.3 USACE PAOs provide mission public affairs support to Recovery Field Offices (RFOs) and/or FEMA efforts to include publicizing debris, power, temporary housing, demolition, logistical distribution points, Rights of Entry (ROE) signup points for Blue Roof, and other related information needed by the victim community and other audiences.

3.4 USACE public affairs will maintain release authority on all PL 84-99 missions. In FEMA directed missions, USACE will maintain initial release authority prior to Unified Coordination staff establishment. Once FEMA external affairs operations are established, USACE PAOs and members of the USACE EA-PRT will coordinate with their FEMA counterparts to determine local procedures for release of information. General guidance is that release authority is at the lowest level to provide accurate and timely information to citizens affected by the emergency.

4.0 Geographical Relationships

4.1 State Planning and Response

The following USACE Divisions have the lead for PL-84-99 State planning and response consistent with Civil Works boundaries and authorities: Great Lakes and Ohio River Division (LRD), Mississippi Valley Division (MVD), North Atlantic Division (NAD), Northwestern Division (NWD), Pacific Ocean Division (POD), South Atlantic Division (SAD), South Pacific Division (SPD), and Southwestern Division (SWD).

4.2 Robert T. Stafford Disaster Relief & Emergency Assistance Act Planning & Response

The following Divisions have the lead for Stafford Act planning and response as indicated. Note: See map, as some states are divided between divisions:

- **Great Lakes and Ohio River Division**
  FEMA Region II, for the State of NY
  FEMA Region III, for the States of PA, VA and WV

FEMA Region IV, for the States of GA, KY, MS, NC and TN
FEMA Region V, for the States of IL, IN, MI, MN, OH and WI

- **Mississippi Valley Division**
  FEMA Region IV, for the State of AL, MS and TN
  FEMA Region V, for the States of IL, MN, and WI
  FEMA Region VI, for the States of LA and AR
  FEMA Region VII, for the States of IA and MO
  FEMA Region VIII, for the States of ND and SD

- **North Atlantic Division**
  FEMA Region I, for the States of CT, MA, ME, NH, VT, RI
  FEMA Region II, for the States of NY and NJ
  FEMA Region III, for the States of DE, PA, MD, VA, WV and DC
  FEMA Region IV, for the State of NC

- **Northwestern Division**
  FEMA Region VII, for the States of IA, KS, MO and NE
  FEMA Region VIII, for the States of CO, MT, ND, SD and WY
  FEMA Region IX, for the States of ID, NV, OR, and WA

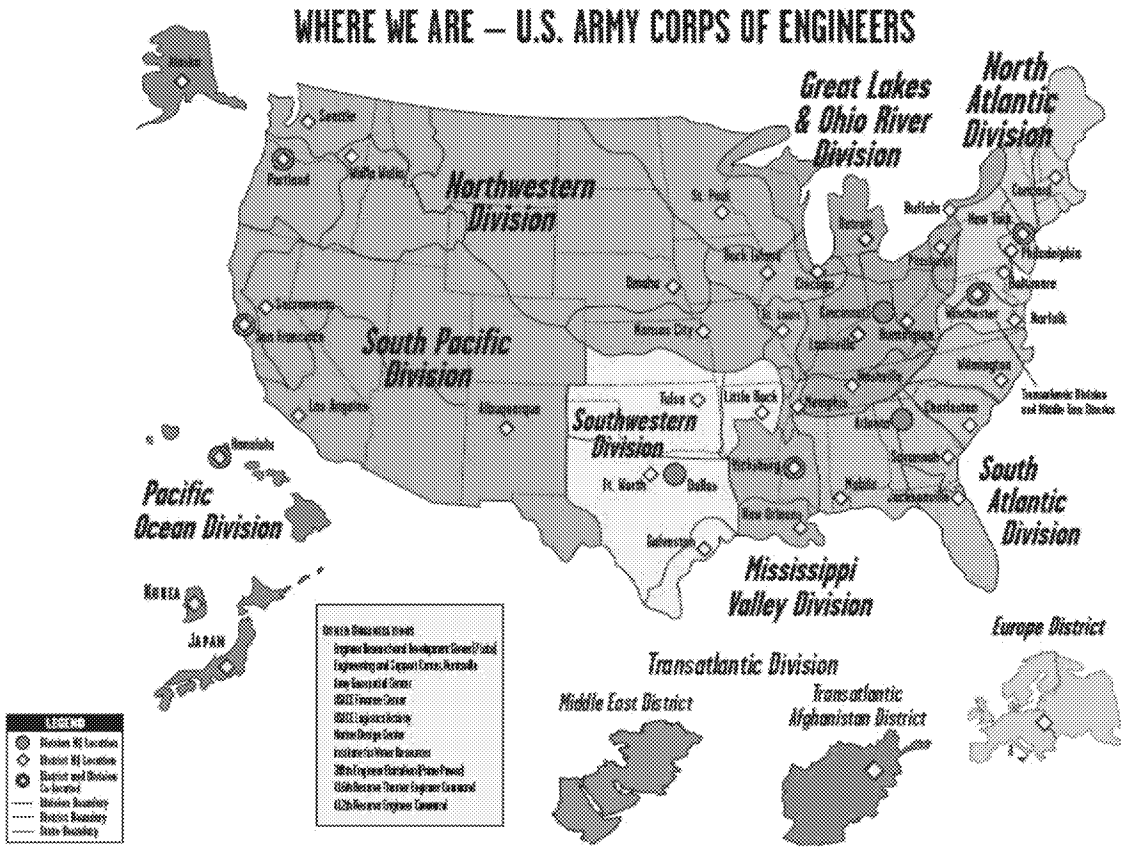
- **Pacific Ocean Division**
  FEMA Region IX, for the State of HI, territories of Guam and American Samoa, the Commonwealth of Northern Marianas, and Pacific governments authorized assistance under provisions of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Federated States of Micronesia and Republic of Marshall Islands).\
  FEMA Region X, for AK

- **South Atlantic Division**
  FEMA Region II, for Puerto Rico and the Virgin Islands
  FEMA Region IV, for the States of AL, FL, GA, MS, NC, and SC

- **South Pacific Division**
  FEMA Region VI, for the States of NM and TX
  FEMA Region VIII, for the States of CO, UT and WY
  FEMA Region IX, for the States of AZ, CA, ID and NV

- **Southwestern Division**
  FEMA Region VI, for the States of AR, OK, TX
  FEMA Region VII, for the States of KS and MO

USACE Civil Engineer Divisions and Districts



Annex J to Emergency Support Function #15 External Affairs
Federal Law Enforcement

References:
A. National Response Framework
B. National Incident Management System

1.0 Purpose

This annex provides a framework for the U.S. Department of Justice (DOJ) and its components working with other Federal agencies to inform the public of the law enforcement efforts in response to an incident requiring a coordinated Federal response. This annex outlines the roles and responsibilities of the public affairs function of DOJ in coordination with its components: Federal Bureau of Investigation (FBI); Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF); Drug Enforcement Administration (DEA); U.S. Marshals Service (USMS); Bureau of Prisons (BOP); the U.S. Attorneys offices; and other DOJ components as appropriate.

2.0 Operating Concepts

2.1 If an incident is deemed to be terrorist-related, the FBI is the lead DOJ component handling the investigation.

2.2 Coordination of all DOJ components is crucial. As soon as an incident occurs, DOJ's Office of Public Affairs will initiate a conference call with public affairs representatives at the FBI, ATF, DEA, USMS, BOP, and other DOJ components as appropriate, to discuss the incident and coordinate press strategy, including new/digital media.

2.3 In the event of ESF #15 activation, an FBI and/or ATF public affairs officer will be designated as an ESF #15 EA Officer.

3.0 Communication Protocols

This annex will be used in addition to the existing communications processes already established, which include:

3.1 Communications strategy developed and coordinated with White House Communications and the DHS.

3.2 Participation in the NICCL and SICCL.

3.3 DOJ's Office of Public Affairs will initiate a conference call with public affairs representatives at the FBI, ATF, and other DOJ components as appropriate before each NICCL call in order to discuss law enforcement operations and coordinate law enforcement messages.

3.4 DOJ's Office of Public Affairs will coordinate with affected U.S. Attorney's Offices, to ensure coordinated law enforcement messaging, including the use of

social media. U.S. Attorney's Offices public information officer (s) should be included in follow-on NICCL and SICCL communication, and should coordinate with field law enforcement components as appropriate.

3.5 Coordination with other government agencies as appropriate, including National Transportation Safety Board (NTSB), Department of Health and Human Services (HHS), and the Director of National Intelligence.

3.6 Activation of a NJIC.

4.0 Objectives

During a terrorist-related incident, DOJ will:

4.1 Coordinate with its components, Federal Government agencies, and State and local law enforcement as appropriate to inform the public and the media of law enforcement and investigative efforts.

4.2 Provide information that will help ensure the public's safety.

4.3 Ensure that information disseminated is accurate and provided in a timely manner.

4.4 Monitor major social/new media networks to assess ongoing public reaction. Provide analysis for consideration of message development.

5.0 Policies

The DOJ Office of Public Affairs (OPA) coordinating with its component public affairs offices leads public affairs efforts for law enforcement.

5.1 The Attorney General and the Director of the FBI will participate in any law enforcement announcement. Depending on the nature of the incident, other DOJ components may participate in a law enforcement announcement.

5.2 Any written or oral statement regarding law enforcement will be approved by DOJ OPA in consultation with FBI and other appropriate DOJ components.

5.3 No statement should be made that could possibly compromise DOJ's investigation of the incident or any future prosecution.

5.4 The Department of Justice is the only authorized agency to declare an incident an "act of terrorism" and will be the first agency to confirm whether or not an incident has occurred as a result of terrorism. No other agency may confirm publicly that an incident is the result of "terrorism" or involves "terrorists" without DOJ consent.

5.5 Statements to the public and media may address the following:

- Law enforcement and investigative efforts

- Federal, State, and local coordination
- Public safety
- Legal issues
- The need for public and media assistance to help track down those responsible for the crime through tip lines, photos, and other means.

6.0 Message/Themes:

6.1 "The DOJ is using all available law enforcement resources working with all [international] Federal, State, and local enforcement agencies in order to track down and hold accountable those responsible for the incident.

6.2 Law enforcement is organized and focused on these efforts. Our mission is clear – we are united in our efforts across [international] Federal, State, and local lines to bring those responsible for this incident to justice.

6.3 We are steadfast and resolute in our resolve to prevent further incidents against the United States.

6.4 We ask the American people to remain vigilant and report any suspicious activity to the FBI [or the DOJ component with primary jurisdiction].

6.5 We will continue to keep the public informed of our law enforcement efforts."

7.0 Message Development

7.1 The DOJ is the lead on law enforcement messages. Any mention of a law enforcement activity by any Federal agency official, in any press release, statement by any Federal agency, or web posting, must be approved by the DOJ Public Affairs Office.

7.2 The DOJ Public Affairs Office will coordinate with its components and approve any message about law enforcement or investigative efforts.

7.3 Federal, State, and local law enforcement must work together to ensure that law enforcement messages are coordinated, accurate, and presented to the media and the public in a timely manner.

7.4 Correct misinformation promptly.

8.0 Message Dissemination

The DOJ will utilize a variety of ways to provide critical law enforcement information in a timely manner to the media, public, government, and non-government agencies.

8.1 The DOJ's Office of Public Affairs will provide critical law enforcement information to the media and public in a timely manner through various means:

- Conduct news conferences with the media (with agency and/or appropriate law enforcement officials). Press conference location sites may include Main DOJ, FBI Headquarters, DHS NJIC.
- Conduct conference calls with the media.
- Issue press releases, press statements, fact sheets.
- Issue media advisories.
- Organize and participate in media briefings (on the record and on background).
- Organize and participate in television and radio interviews.
- Provide information on the DOJ Web site as well as other DOJ components' Web sites as appropriate.
- Send e-mail alerts, including social media alerts/updates to subscribers/e-mail lists.
- Provide updates to community partners through conference calls.
- Provide photos of fugitives (for law enforcement purposes).
- Conduct telephone calls and e-mail information to a list of DOJ beat reporters (which includes national and international media outlets: news wires, newspapers, television, magazines, Internet).

8.2 The DOJ's Office of Public Affairs will coordinate law enforcement messages with its various components' public affairs offices that will then provide information to their staff. For example, DOJ OPA will coordinate with the FBI and ATF Public Affairs Offices who will then communicate the law enforcement message to their Special Agents in Charge (SACs) across the country.

- Provide Qs & As, talking points, public affairs guidance, and other information (and resources) to field office media coordinators (U.S. Attorneys offices, FBI, and ATF SACs) in order to ensure law enforcement message is accurate and coordinated.
- DOJ and its components will draft talking points and speeches for senior officials.

8.3 The DOJ's Executive Office for United States Attorneys will coordinate information to the 94 United States Attorneys' offices around the country.

9.0 Office of Public Affairs Incident Communications Plan

9.1 In the event of an incident, the Department of Justice's Office of Public Affairs (DOJ OPA) will coordinate its operations with its components. DOJ OPA will relocate and conduct operations with the FBI's Office of Public Affairs with representatives from ATF and DOJ's other components. The offices will conduct operations and have representatives in several locations, which may include the FBI's Special Incident Operations Center (SIOC), the Department's Command Center, the DHS NJIC, and other undisclosed locations.

9.2 OPA's Crisis Management Team, which includes the Director, Deputy Directors, senior Public Affairs Specialists, and Press Assistants, will report to various locations to perform its public affairs responsibilities. DOJ's OPA staff will work in shifts to ensure that during an incident requiring a coordinated Federal response, OPA's areas of responsibilities will be addressed 24 hours a day as necessary. The OPA Director, Deputy Directors, senior Public Affairs Specialists, and New Media Specialist, will provide information to the media and answer press inquiries. OPA staff responsibilities include the following:

- Director or designee (Deputy Director) responsible for overall law enforcement message, answers press inquiries and provides information to the media. Director or designee also accompanies the Attorney General to a relocation site.

- Deputy Directors/Public Affairs Specialists coordinate efforts with the White House, DHS, and other Federal agencies. These representatives will participate in the NICCL and the NJIC. They will answer media inquiries and coordinate OPA staff directives.

- Speechwriters and Public Affairs Specialists will draft press releases, statements, and law enforcement messages. Public Affairs Specialists will provide information to the media and answer press inquiries.

- Public Affairs Specialists will provide information and coordinate with U.S. Attorneys Offices and DOJ components.

- Designated Public Affairs Specialists will participate in a Federal agency deployment team as appropriate.

- Press Assistants will disseminate press releases, media advisories, and other public statements and logistical information to the media by telephone, e-mail, and fax. Press Assistants will also post press releases and press statements to DOJ's Web site in coordination with the Department's Justice Management Division (JMD).

[To be developed]

Annex L to Emergency Support Function #15 External Affairs
Public Health and Medical

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)

1.0 Purpose

The Public Health and Medical annex to ESF #15 – External Affairs provides a framework for the U.S. Department of Health and Human Services (HHS), its agencies, and partners working under Emergency Support Function 8, to educate and inform the public, health care professionals, policy makers, partner organizations, and the media in a timely, accurate, and coordinated way during the response and recovery phases of an incident requiring a coordinated Federal response. This annex outlines the roles and responsibilities of the public affairs function of the HHS, its agencies and partners in support of ESF #8 and ESF #15.

2.0 Background

Under the NRF, HHS is the primary Federal agency for coordination of ESF #8 – Public Health and Medical Services and a support agency of ESF #6. Given the unique requirements for the external affairs response during a national public health emergency, HHS and DHS, as the respective leads for ESF #8 and ESF #15, will team together to coordinate and disseminate critical health information and guidance.

3.0 Objectives

During an incident requiring a coordinated Federal response, HHS will:

3.1 Coordinate public health and medical messages across the Federal Government to ensure accuracy and consistency and timely information so that affected individuals and communities can make sound decisions about protecting health.

3.2 Coordinate communications activities with State and local public health, medical, and emergency response agency communications staffs, including regional or local communications centers as appropriate.

3.3 Communicate with members of the public, particularly in affected communities, on the real and perceived public health and medical impacts of the emergency.

3.4 Promptly respond to rumors and inaccurate information to minimize concern, social disruption, and stigmatization.

3.5 Coordinate international information exchange and communication strategies.

4.0 Planning Assumptions

4.1 Operational Communications Assumptions

- The HHS Office of the Assistant Secretary for Public Affairs (OASPA) will lead the overall Federal public health and medical communications response under ESF #15 with support from all relevant HHS agencies and offices.

- The Office of the Assistant Secretary for Public Affairs, Department of Homeland Security, will lead communications for non-health effects of an incident (e.g., transportation, commerce, economy, education).

- White House Communications will guide overall communications strategy and policy for the U.S. Government.

- Risk communication principles will be incorporated into all public health and medical information activities.

- Access to communication channels and business destinations may be hindered, so staffs may need to work remotely.

- Traditional communications channels (e.g., telephone, e-mail, Internet) may be unavailable or inaccessible, which will create difficulties for internal communications within departments/agencies and across the USG, resulting in delays or barriers to the timely release of information to the public.

4.2 Strategic Communications Assumptions

- The first public announcement of a potential public health or medical emergency will come through social media, followed by announcements in traditional news media.

- The public affected by the incident will need to be informed quickly about the measures they can take to protect their health and the health of their families. Regardless of the type of incident, people will be concerned about real or perceived health impacts and will raise questions about protecting health.

- There will be incomplete information, misinformation, rumors, and misconceptions among the public.

- There will be an insatiable demand for information from the public and from domestic and international media.

- There will be overwhelming public pressure on government to provide facts quickly.

5.0 Control

The public health or medical impacts of an emergency may be confined locally or may have a non-specific geographic focus, which may require a very comprehensive and inclusive communications strategy. This plan recognizes that many players, especially non-governmental, have and will play a key role in communicating preparedness and lifesaving information on a rapid and mass scale. The principal elements of communications control and key leadership team include:

5.1 Strategic Communications

White House will direct strategic communications activities and efforts.

5.2 Medical and Public Health Communications

HHS will coordinate and direct all medical and public health Federal communications activities, with support from ESF #8 partners. These efforts will enhance state and local public health and medical communications activities and messaging.

5.3 Incident Communications

DHS will coordinate and, with HHS, direct appropriate elements of the Federal incident communications activities.

6.0 Coordination

The Office of the Assistant Secretary for Public Affairs (OASPA) is the central authority within HHS that will manage and coordinate the public health and medical communications for incidents requiring a coordinated Federal response. OASPA will work closely with HHS agencies including the Office of the Assistant Secretary for Preparedness and Response, the Centers for Disease Control and Prevention, the Food and Drug Administration (FDA), the Centers for Medicare and Medicaid Services, the National Institutes of Health, the Substance Abuse and Mental Health Services Administration, the Administration for Children and Families, and the Administration on Aging. Certain functions may be delegated to agency personnel at the discretion of OASPA.

6.1 HHS Virtual Emergency Communications Center

When the Plan is activated, HHS communications efforts will be orchestrated using a virtual Emergency Communications Center with the capability of originating or accessing social media posts; video feeds; coordinating news conferences with in-house and other Federal studio/broadcast staff; posting mass electronic mailings; responding to media calls; clearing and vetting messaging among HHS divisions, other Federal agencies, and state and local agencies. Primary methods of coordination include conference call and e-mail. ASPA, ASPR, CDC, SAMHSA, FDA, other HHS divisions involved in the response, and ESF #8 partners will each assign an agency public affairs staff member as a liaison.

6.2 HHS Public Affairs Conference Line (PACL)

Central to the HHS communications coordinating effort will be a conference line to allow telephone connectivity for public affairs staff supporting ESF #8. This conference line will allow HHS public affairs personnel to work from dispersed sites during the crisis yet be able to receive guidance or direction or to provide information to those needing it. This line also will be used to coordinate messaging between public affairs, social media, and web content managers from HHS agencies and other public health and medical federal partners.

6.3 National Incident Communications Conference Line (NICCL)

The DHS NICCL will be used for transmission and exchange of critical and timely [e.g., "breaking"] *incident* information among Federal authorities. DHS will turn over control of the NICCL conference calls to HHS, when needed, to coordinate communications information related to the public health and medical aspects of a response, particularly in a public health specific emergency such as a pandemic disease.

6.4 National Public Health Information Coalition

HHS will leverage a network of state and local health public health communicators to exchange information and increase the likelihood of consistent messaging and communication activities between Federal and state or local governments regarding the emergency and its impact on health.

Non-Stafford Act Case Study: 2009 H1N1 Flu Outbreak

- H1N1 NICCL calls were the first that combined all of North America with European communicators. Between April 24 and May 11 there were 16 NICCL calls with an average of 28 Departments and Agencies' public affairs representatives and communicators from Mexico, Canada (and later) the United Kingdom, Germany, the World Health Organization and the European Union.
- H1N1 SICCL calls were the first to combine emergency management with public health public information officers. Between April 24 and May 8th there were 15 SICCL calls combining hundreds of attendees ranging from 10 to 38 states' public health, emergency management public information officers and homeland security communicators.

The USG conducted "textbook response for public communications"

John Rainford, World Health Organization

6.5 ESF #15 – External Affairs

HHS will support the activation and management of ESF #15 – External Affairs and within HHS, this support will be led by the HHS Office of the Assistant Secretary for Public Affairs. For emergency responses in which HHS is designated as the lead Federal agency, ESF #15 – External Affairs will be coordinated and led by the HHS Office of the Assistant Secretary for Public Affairs ***[See Flint, Michigan case study]***. This function could involve a Washington, D.C. area and/or deployed site

to support a Unified Coordination in a state, U.S. territory, the District of Columbia, or an international area.

6.6 HHS Secretary's Operations Center (SOC)

SOC serves as HHS's official notification point for operational/non-media aspects of an impending or actual disaster or emergency. The SOC is staffed 24 hours a day, 7 days a week. This facility maintains a 24-hour capability to monitor all sources of warning/disaster information, including other Federal agencies, DHS regions, and the news media. The SOC reports disaster events to DHS key officials, DHS regions, and ESF and NRF signatory agencies. An HHS public affairs staff member occupies a seat in the SOC during emergencies and serves as POC and liaison to virtual emergency communications center the OASPA headquarters office and other HHS division public affairs offices.

6.7 HHS Incident Response Coordination Team (IRCT)

HHS may deploy an IRCT to the field within hours following the identification of a public health emergency to establish situational awareness on the ground and to assess the short-term and potential long-term requirements for the HHS response. The IRCT commander and a Federal Health Coordinating Officer (FHCO) are identified for the Federal response. HHS public affairs staff member(s) may deploy with the IRCT to provide public affairs support to the IRCT commander, the FHCO, the IRCT staff, and any deployed public health or medical teams to represent HHS public affairs interests in the field; the deployed public affairs staff report into the virtual emergency communications centers for situational awareness and rely on OASPA HQ for final approval and clearance of public affairs activities and materials.

7.0 Communication

7.1 Spokespersons

Based on the information need, HHS will provide three types of spokespeople: public affairs officers, technical/subject-matter experts, and senior officials. When an information request is received by any HHS agency, OASPA will assess the request and determine the kind of spokesperson who is needed to address the issues or provide the information. The information request will be forwarded to the most appropriate available spokesperson. The IRTC commander or Federal Health Coordinating Officer (FHCO) serves as the spokesperson for deployed public health and medical assets. In addition, each public health, behavioral health, and medical team must identify a spokesperson to interact with any media that arrive at a public health or medical deployment site such as a Federal Medical Station (FMS). The IRCT commander, FHCO, and deployed teams will coordinate media interviews through the designated HHS public affairs officer.

- **Public Affairs Officers**
  The HHS Assistant Secretary for Public Affairs will act as the lead departmental public affairs officer. The virtual emergency

communications center will act as the clearinghouse for information requests, triaging them as to priority and directing them to the proper spokesperson for a timely response. OASPA will track the number and type of requests and the follow-up responses. This information will be used to compile lists of frequently asked questions and to develop consistent communication messages that can be provided to HHS spokespeople and partners as appropriate.

- **Technical/Subject-Matter Experts (SME)**
  HHS's technical/subject-matter experts comprise a broad array of very specific subject-matter experts throughout the Department. These individuals will provide responses for information requests that cannot be addressed by the HHS Public Affairs Officers or are requested for official media interviews by the HHS public affairs staff.

- **HHS Senior Leaders**
  Individuals serving in the following senior HHS leadership positions have been identified as primary spokespeople for public health and medical emergencies. This list will be supplemented by additional staff-level subject-matter experts relevant to the specific nature of the emergency.

  - Secretary
  - Deputy Secretary
  - Assistant Secretary for Health
  - Assistant Secretary for Preparedness and Response
  - Principal Deputy Assistant Secretary for Preparedness and Response
  - Director, Centers for Disease Control and Prevention
  - Director, National Institutes of Health
  - Director, National Institute of Allergy and Infectious Diseases, National Institutes of Health
  - Commissioner, Food and Drug Administration
  - Administrator, Substance Abuse and Mental Health Services Administration
  - Assistant Secretary for Public Affairs
  - Deputy Assistant Secretary for Public Affairs/Media
  - Deputy Assistant Secretary for Public Affairs/Public Health

Annex M to Emergency Support Function #15 External Affairs
Environmental

References:
A. National Response Framework (NRF)
B. NRF ESF #10 and ESF #15
C. National Contingency Plan
D. National Incident Management System (NIMS)
E. EPA's National Approach to Response
F. EPA Memorandum on "Incorporating Environmental Justice Considerations into EPA Disaster and Response Procedures," dated Nov. 2, 2006

1.0 Purpose

This annex outlines the roles and responsibilities of the public affairs function of the U.S. Environmental Protection Agency (EPA) in support of ESF #15. EPA support will be coordinated by the headquarters Office of Public Affairs and the ten regional offices of Public Affairs as outlined in the EPA's National Approach to Response Crisis Communications Plan.

2.0 Guiding Principles

2.1 Use the Web to share data and information with the media and the public in a timely manner;

2.2 Communicate all data and information in a simple, easily understandable format;

2.3 Work with partner agencies at the Federal, State, local, and tribal levels, as well as private sector and non-governmental organizations, to develop and communicate key environmental and public health information to the public; and

2.4 Ensure that these messages are conveyed to the media and the public quickly and consistently; and as required by the incident, ensure all information dissemination is coordinated with the DHS ESF #15 EAO and the DHS JIC.

3.0 Mission

3.1 EPA Support of the Inter-Agency Federal Public Affairs Effort

EPA is a support agency for many Emergency Support Functions under the National Response Framework. EPA will support the inter-agency public affairs effort, including JIC staffing, to ensure coordination with DHS and other agencies' communications and outreach efforts. Public affairs personnel may be deployed from EPA headquarters, the affected region(s), or other regions. (See Appendix 1 for a map showing the EPA's regional organization.)

3.2 ESF #10 – Oil and Hazardous Materials

- **Incidents in Inland Zones**
  EPA is the lead agency for ESF #10 – Oil and Hazardous Materials Response Annex for incidents in inland zones. Inland zones are the environment inland of the coast zones excluding the Great Lakes and specified ports and harbors along inland rivers. ESF #10 provides the appropriate response and recovery actions to prepare for, prevent, minimize, or mitigate a threat to health, welfare, or the environment caused by actual or potential oil and hazardous materials incidents.

- **Incidents in Coastal Zones**
  The U.S. Coast Guard is the lead agency for ESF #10 incidents in coastal zones. For incidents affecting both inland and coastal zones, EPA is the lead agency and DHS/USCG serve as the deputy.

- **Lead Agency Responsibilities**
  When EPA is the lead agency for ESF #10, EPA public affairs will coordinate with and support the ESF #15 function in establishing and staffing a JIC, including private sector representation, when appropriate. EPA has the dual responsibilities of protecting human health and the environment. The agency public affairs effort at the on-scene, regional, and headquarters levels will pursue active media relations and public information programs during all incidents to quickly and accurately provide the media and the public with accurate and timely information about the extent of and risk from the incident.

4.0 Concept of Operations

4.1 EPA Public Affairs Deliberate Planning Operations

In those instances where there is advance warning of an impending incident, EPA through its headquarters and regional public affairs offices will support the inter-agency effort under ESF #15 by providing the media and the public with information on EPA's preparations for responding to the event. EPA will deploy public affairs personnel to the JIC(s) or other ESF #15 functions in advance of an incident when requested by the ESF #15 EAO.

4.2 Response to a Major Incident

- EPA will staff the public information officer positions in its headquarters Emergency Operations Center and regional EOC(s), as well as continue to support the JIC(s) for the duration of the incident.

- EPA will make every effort to give the media access to agency incident operations so that they can report them fully and accurately to the public.

- EPA will issue press releases and other materials to inform the media and the public of the health and environmental consequences of the incident.

- In coordination with the affected region(s), EPA headquarters public affairs will develop and maintain one Web site to keep the public informed with up-to-date information and data on the incident.

5.0 Coordination

5.1 EPA Personnel Operational Control

The Associate Administrator for Public Affairs and/or the Regional Public Affairs Director(s) will coordinate the deployment of EPA public affairs personnel during an incident and the timing, methods, and content of agency information releases. The Associate Administrator for Public Affairs is the final approval authority for the release of incident data-related materials and information.

5.2 National Incident Communications Conference Line

The EPA headquarters Office of Public Affairs will represent the agency on NICCL calls during incidents and will maintain liaison with the ESF #15 function at DHS Public Affairs.

Appendix 1 to Annex M to Emergency Support Function # 15
EPA Regional Organization

[INCLUDEPICTURE "http://www.epa.gov/epahome/images/us-regions.gif" * MERGEFORMATINET]

Annex N to Emergency Support Function #15 External Affairs
Radiological

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. Nuclear/Radiological Incident Annex to the Response and Recovery Federal Interagency Operational Plans (NRIA)
D. DOD 3150.8-M, Nuclear Weapon Accident Response Procedures (NARP) Manual D

1.0 Purpose

The annex details radiological incident communications strategy, actions, and coordination in conjunction with a domestic nuclear/radiological accident or an act of nuclear/radiological terrorism in order to ensure coordination and execution of a unified public outreach effort.

2.0 Background

2.1 DHS is the coordinating agency for the overall Federal Government response to radiological incidents in accordance with HSPD 5 and the NRF. For radiological incidents of lesser severity (those incidents that do not reach the level of an incident requiring a coordinated Federal response), the agency with jurisdictional authority will serve as Federal agency with primary authority.

2.2 Radiological Incidents

Incidents involving radioactive materials may vary in nature. The incident source will dictate which Federal department or agency is the lead coordinator. For example, the NRC is the Federal agency with primary authority for incidents involving commercial nuclear facilities licensed by the NRC. The U.S. Department of Energy (DOE) is the Federal agency with primary authority for incidents at weapons production nuclear facilities and incidents involving the transportation of radioactive materials shipped by or for the DOE. The DOD is the Federal agency with primary authority for nuclear weapons under military custody, and the National Aeronautics Space Administration (NASA) is the Federal agency with primary authority for the launch of radioactive materials. (See Table 1)

Incident Type, Facilities, or Materials Involved	Primary Authority for Federal Response
Nuclear Facilities that are: a) Owned or operated by the DOD b) Owned or operated by the DOE c) Licensed by the NRC or an NRC Agreement State d) Not licensed, owned, or operated by a federal agency, an NRC Agreement State, or currently or formerly licensed facilities for which the owner/operator is not financially viable or is otherwise unable to respond	a) DOD b) DOE c) NRC d) EPA
Nuclear Weapons and Components that are: e) In the custody of the DOD f) In the custody of the DOE	e) DOD f) DOE
Radioactive Materials Being Transported: g) By or for the DOD h) By or for the DOE i) Containing NRC or NRC Agreement State licensed materials j) Within certain areas of the coastal zone that are not licensed or owned by a federal agency or an NRC Agreement State k) Outside certain areas of the coastal zone and not licensed or owned by a federal agency or an NRC Agreement State	g) DOD h) DOE i) NRC j) USCG k) EPA
Radioactive Materials in Space Vehicles Impacting the United States that are: l) Managed by the National Aeronautics and Space Administration (NASA) m) Managed by the DOD n) Not managed by the DOD or the NASA and impacting certain areas of the coastal zone o) Not managed by the DOD or the NASA and not impacting certain areas in the coastal zone	l) NASA m) DOD n) USCG o) EPA
Foreign, Unknown, or Unlicensed Material Involving: p) Certain areas of the coastal zone q) Certain areas outside of the coastal zone r) Imported contaminated consumer products that are distributed before detection s) Inadvertently imported radioactive materials	p) USCG q) EPA r) EPA s) U.S. Customs and Border Protection (CBP)
International Incidents t) U.S. Government assistance to foreign government response and recovery efforts	t) DOS/USAID
All deliberate attacks involving nuclear/radiological facilities or materials (e.g., Radiological Dispersion Devices, Improvised Nuclear Devices)	DHS
Law Enforcement and Counterterrorism Operations Related to the Incidents in this Table: It is the policy of the United States that until otherwise determined, any weapons of mass destruction incident will be treated as an actual terrorist incident, until the Attorney General, generally acting through the FBI Director, determines otherwise.	
Note: DHS/FEMA may be called upon to lead or provide supplemental operational coordination support for the primary authority during complex incidents.	

Table 1: (Source: Nuclear/Radiological Incident Annex to the Response and Recovery Federal Interagency Operational Plans)

3.0 Radiological Dispersal Device (RDD)

An RDD is a device that disperses radioactive material over area. A dirty bomb is a type of RDD that uses a conventional explosion to disperse radioactive material over a targeted area. Most of the radioactive particles dispersed by a dirty bomb would likely fall to the ground within a few city blocks or miles of the explosion. RDDs could also include other means of dispersal such as placing a container of radioactive material in a public place or using an airplane to disperse powdered or aerosolized forms of radioactive material.

4.0 Improvised Nuclear Device (IND)

An IND may be constructed from components of a stolen state-built nuclear weapon or from scratch using nuclear material to produce a nuclear explosion. An IND is very different from an RDD which simply disperses radiological material using conventional explosives. An IND creates an explosion that is thousands to millions of times more powerful than any conventional explosive that might be used in a dirty bomb. The resulting radioactive cloud (or plume) from a nuclear bomb contains fine particles of radioactive dust that can blanket large areas (tens to hundreds of square miles) with fallout. The most deadly radioactive particles decay rapidly. People in the downwind area should stay inside for 24-48 hours until this decay occurs.

5.0 Federal Response

5.1 Federal Interagency Modeling and Atmospheric Assessment Center (IMAAC)

The IMAAC provides a single point for the coordination and dissemination of Federal dispersion modeling and hazard prediction products that represent the Federal position during actual or potential incidents involving hazardous atmospheric releases. Through plume modeling analysis, the IMAAC provides emergency responders and decision makers with predictions of hazards associated with atmospheric releases to aid in protecting the public and the environment.

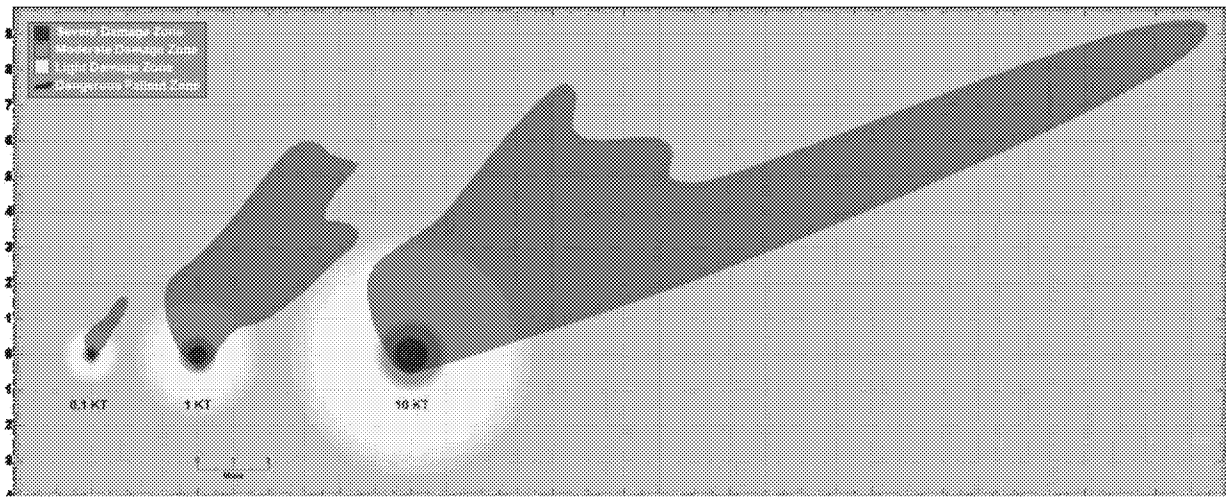
- Led by the Federal Emergency Management Agency (FEMA), the IMAAC is a partnership among eight Federal agencies, each with supporting capabilities and/or responsibilities for plume modeling. These agencies include: DHS/FEMA, Department of Energy, Department of Defense/Defense Threat Reduction Agency, National Oceanic and Atmospheric Administration, Environmental Protection Agency, Nuclear Regulatory Commission, and the Department of Health and Human Services.

- The IMAAC products provide actionable information to help inform emergency response decisions. These products show hazard areas, affected populations, potential casualties and/or fatalities, damage estimates, health effects, and recommended protective action guidelines. The IMAAC also provides support for exercises. The IMAAC products

are distributed through various mechanisms, to include email and the Homeland Security Information Network.

- Any Federal, state, local, tribal or territorial agency may request activation of the IMAAC for emergencies involving an atmospheric release. IMAAC assistance can be requested through the DHS/FEMA National Watch Center (NWC).

Miles from ground zero



Representative dangerous fallout (DF) zones for 0.1KT, 1.0KT and 10 KT IND in which an early and direct threat from fallout radioactivity exists. A radiation *exposure rate* of 10 R/h is used to bound this zone. The DF zone will begin to shrink immediately and decrease relatively quickly over time.

5.2 Public Plume Maps

Plume maps are visual representations of the projected path of a hazardous material in the air and/or deposited on the ground. During a radiological incident, timely dissemination of plume maps through multiple communication channels, to include social media, will:

- Support the Homeland Security Presidential Directive 5 requirement for the Secretary who "ensures that, as appropriate, information related to domestic incidents is gathered and provided to the public."
- Increase public awareness of the location of the hazardous material.
- Increase public understanding of protective action decisions.

Emergency response personnel, including public affairs responders, need to be aware of the value and limitations of plume maps. A misunderstanding of these products can lead to ineffective, inappropriate, or even detrimental actions during an incident.

International Incident Case Study: 2011 Fukushima Nuclear Crisis (2)

- *"During the first day following the tsunami and the deteriorating conditions at the Fukushima Daiichi plant, thousands of residents in the town of Namie evacuated north to Tsushima to avoid the radioactive plume. In the absence of publicly available forecasts and radioactive plume predictions from the government of Tokyo, town officials in Namie advised residents to evacuate to Tsushima based on seasonal expectations that the winter winds would be blowing south. Town officials would learn 2 months later that the winds had actually been blowing directly toward Tsushima, making it one of the areas of highest radioactive contamination."*
  *Center of Biosecurity of UPMC - **After Fukushima: Managing the Consequences of a Radiological Release** – Final Report March 2012*

- *Meanwhile, there was criticism from the media, local officials and the public over something known as SPEEDI – the System for Prediction of Environmental Emergency Dose Information. SPEEDI is a system that helps authorities model the dispersion of radioactive materials. In the early stages of the disaster, data generated by SPEEDI were not disclosed to local governments or the public. This appears to have been due to a combination of factors, ranging from differing assessments of the data's reliability to breakdowns in interagency communication. The net result was that potentially valuable dispersion information was not available to inform the evacuation process. According to both Japanese and international reports, this resulted in some people evacuating from less contaminated areas to areas that were in the path of radioactive releases. In several reports reviewing the management of the accident, Japanese officials were candid in recognizing the seriousness of the communication problems: "Especially immediately after this accident, actions were not sufficiently taken to provide local residents with information or easily understood explanations about radiation, radioactive materials, or information on future outlooks on risk factors." In addition, "although the results generated by SPEEDI are now being disclosed, disclosure should have been conducted from the initial stage."* Becker SM (2012). ***Risk communication and information in disasters and emergencies. In: Local Planning for Terror and Disaster: From Bioterrorism to Earthquakes,*** L. Cole and N. Connell, eds., Wiley.

5.3 Federal Radiological Monitoring and Assessment Center (FRMAC)

The FRMAC is an interagency organization with representatives from various Federal, state, and local radiological response organizations. The purpose of FRMAC is to assist the State, local, and tribal governments in their mission to

protect the health and well-being of their citizens by coordinating all Federal environmental radiological monitoring efforts and providing:

- Verified radiation measurements
- Interpretations of radiation distributions based on EPA, FDA, or local Protective Action Guidelines
- Characterization of overall radiological conditions

5.4 Protective Action Recommendations (PAR)

State, local, tribal and territorial governments are responsible for issuing and communicating protective actions to the public as they deem appropriate. EPA publishes the Protective Action Guide (PAG) manual that contains dose guidelines that would trigger public safety measures, such as evacuation or staying indoors, to minimize or prevent radiation exposure during an emergency. It also includes advice on use of pharmaceutical countermeasures, such as potassium iodide (KI), and long-term measures, such as restriction of food, temporary relocation, or permanent resettlement, to avoid or minimize exposure to residual radiation or exposure through the ingestion pathway. The Advisory Team for Environment, Food and Health (Advisory Team) is the Federal interagency group of radiation experts whose mission is to provide radiation safety recommendations to decision-makers at all levels of government following a radioactive release (not directly to the public). The Advisory Team is comprised of radiation expert representatives from FDA, CDC, EPA and USDA.

6.0 Responsibilities

6.1 DHS

DHS will coordinate the overall Federal incident management response for nuclear incidents. Immediate action by DHS public affairs and other Federal, State, and local authorities is necessary to communicate health and safety information.

- **National Incident Communications Conference Line (NICCL)**
  The NICCL is the primary interagency protocol for all departments and agencies involved in the coordinated Federal response to an IND, an RDD, or other radiological incidents. DOE, National Nuclear Security Administration (NNSA), DOD, FEMA, EPA, NASA, NORTHCOM, and other Federal public affairs personnel represent their agency on the NICCL to maintain liaison with the ESF #15 functions based on the nature of the radiological incident.

6.2 DOE and NNSA

DOE and NNSA facilitate the immediate and follow-on data management support for state and local decision making and public messaging efforts. The National Atmospheric Release Advisory Center (NARAC), the DOE component of the IMAAC, maps the initial spread of contamination so emergency managers can

decide what protective actions are necessary. As a follow-on to the initial NARAC projections, NNSA manages the FRMAC to monitor environmental radiation and provide maps for protection of the public. (See Appendix 2 for more information on the NARAC and FRMAC.)

- DOE and NNSA public affairs may also be involved in preparing a Senior Energy Official (SEO) for a press conference along with the Secretary of Homeland Security following an IND/RDD.

6.3 DOJ/FBI

Under HSPD 5, the Attorney General, generally acting through the FBI, has lead responsibility for criminal investigations of terrorist acts or terrorist threats and for coordinating activities of other members of the law enforcement community to detect, prevent, preempt, investigate, and disrupt terrorist attacks against the United States.

- A radiological terrorist incident may affect a single location, or multiple locations, each of which may require an incident response and a crime scene investigation simultaneously.

6.4 Domestic Nuclear Detection Office (DNDO)

Established by NSPD-43/HSPD 14, DNDO resides within DHS and reports to the Secretary of Homeland Security. DNDO integrates interagency efforts to develop nuclear detection capabilities, measures detector system performance, ensures effective response to detection alarms, advances and integrates nuclear forensics efforts, and conducts transformational research and development for advanced detection and forensics technologies. As part of the national effort to protect the nation from radiological and nuclear threats, the national office is staffed by representatives from several Federal Government agencies, and works closely with State and local organizations. DNDO retains expertise in nuclear detection and forensics operations and response, technical capabilities, and intelligence analysis. DHS Office of Public Affairs is responsible to determine what detection information is released to the media. DNDO would support DHS Public Affairs, as needed, by providing publicly releasable information regarding nuclear detection and related issues.

- DNDO is responsible for coordinating the nation's national technical nuclear forensics (NTNF) program, including planning and execution of pre-incident communications. In the immediate aftermath of a nuclear detonation the NTNF Ground Collections Task Force (GCTF), comprised of members of the Department of Justice (DOJ)/Federal Bureau of Investigation (FBI), the NTNF GCTF leader, and the Departments of Energy (DOE), and Defense (DOD), would play a crucial role by collecting vital information and evidence at the incident site. Nuclear forensic analysis and evaluation of the collected materials would support attribution efforts, along with

intelligence and law enforcement information. DNDO would support DHS Public Affairs, as needed, by providing publicly releasable information on the nuclear forensics program, including the NTNF GCTF. Such information would pertain to the general aspects of the program rather than information about the investigation itself, the release of which would be under the purview of the FBI as the lead agency for the investigation.

7.0 Federal Radiation Resources

IND Response

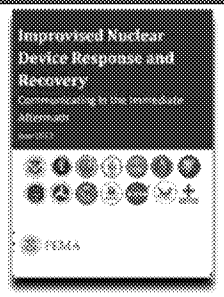
Incident Type: Improvised Nuclear Device (many messages applicable to other radiolog

Content: Key messages for affected community and the nation

Pre-approved answers to anticipated public and media questions

Social media templates for immediate safety actions

URL: [HYPERLINK "http://www.fema.gov/media-library-data/20130726- 1919-25045-0



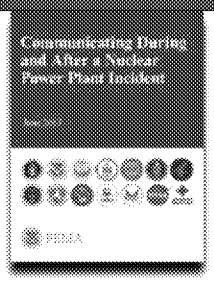
Communi

Incident Type: Nuclear Power Plant

Content: Roles and responsibilities for communicating after a nuclear power plant incident

Pre-approved answers to anticipated public and media questions

URL: [HYPERLINK "http://www.fema.gov/media-library-data/20130726- 1919-25045-1



Communicating Ra

Incident Type: Radiological Emergency (Transportation and Dirty Bomb)

Content: Guidelines for emergency message development. Example questions and answers for transportation an

URL: [HYPERLINK "http://nepis.epa.gov/Exe/ZyPDF.cgi/500025HA.PDF?Dockey=500025HA.PDF"]

Radiation Emergency Tool Kits for Public Health Professionals

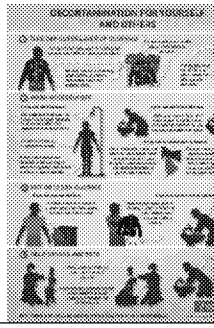
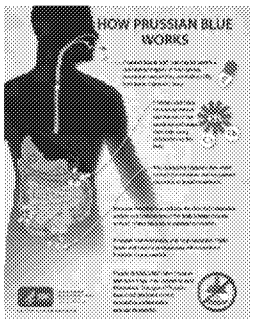
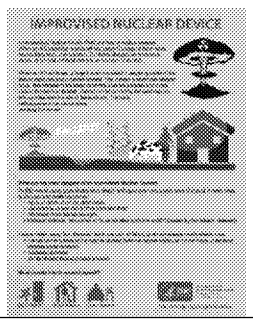
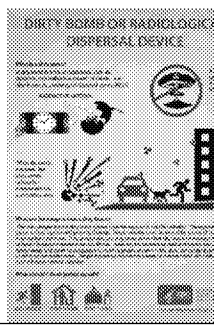
- **Content**: Guidance, training, and educational materials for professionals. Fact sheets and other content th
  URL: [HYPERLINK "http://emergency.cdc.gov/radiation/toolkits.asp"]_

Radiation Basics Made Simple Videos

- **Content:** Eight brief educational videos on protective actions, countermeasures, and health effects, which
- **URL:** [HYPERLINK "http://emergency.cdc.gov/radiation/protectiveactions.asp"]_____

Radiation Communications Research Reports

- **Content:** Formative research reports on radiation-related message testing
- **URL:** [HYPERLINK "http://emergency.cdc.gov/radiation/professionals.asp"]

[HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_where_to_go.pdf"][1]	
[HYPERLINK  "http://emergency.cdc.gov/radiation/pdf/infographic_prussian_blue.pdf"][4]	"http://emergency.cdc
[HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_improvised_nuclear_device.pdf"][7] 	
[HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_radiological_exposure_device.pdf"][10]	

1. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_where_to_go.pdf"]

2. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_decontamination.pdf"]
3. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_ki.pdf"]
4. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_prussian_blue.pdf"]
5. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_contamination_versus_exposure.pdf"]
6. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_radiation_and_pregnancy.pdf"]
7. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_improvised_nuclear_device.pdf"]
8. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_radiological_dispersal_device.pdf"]
9. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_nuclear_power_plant.pdf"]
10. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_radiological_exposure_device.pdf"]
11. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_transportation_accidents.pdf"]
12. [HYPERLINK "http://emergency.cdc.gov/radiation/pdf/infographic_workplace_radiation_incidents.pdf"]

HHS's Radiation Emergency Medical Management

- [HYPERLINK "http://www.remm.nlm.gov/"]

HHS/CDC

- [HYPERLINK "http://emergency.cdc.gov/radiation/"]

NRC

- [HYPERLINK "http://www.nrc.gov/about-nrc/emerg-preparedness.html"]

EPA

- [HYPERLINK "http://www.epa.gov/radiation"]

DOE/NNSA

- [HYPERLINK "http://nnsa.energy.gov/aboutus/ourprograms/emergencyoperationscounterterrorism"]

FEMA

- [HYPERLINK "http://www.ready.gov/"]

Substance Abuse and Mental Health Services Administration Disaster Distress Helpline

- [HYPERLINK "http://www.samhsa.gov/find-help/disaster-distress-helpline"]

National Alliance for Radiation Readiness

- [HYPERLINK "http://www.radiationready.org/"]

Conference of Radiation Control Program Directors

- [HYPERLINK "http://crcpd.org/"]

National Council on Radiation Protection and Measurement

- [HYPERLINK "http://ncrponline.org/"]

International Commission on Radiological Protection

- [HYPERLINK "http://www.icrp.org/"]

Health Physics Society

- [HYPERLINK "http://hps.org/publicinformation/ate/find.cfm"]

RadResponder Network

- [HYPERLINK "http://www.RadResponder.Net"]

Appendices

1 U.S. Nuclear Regulatory Commission
2 Department of Energy/National Nuclear Security Administration
3 Department of Defense
4 National Aeronautics and Space Administration
5 Environmental Protection Agency

Appendix 1 to Annex N to Emergency Support Function #15 External Affairs
U.S. Nuclear Regulatory Commission (NRC)

References:
A. National Response Framework
B. National Incident Management System

1.0 Purpose

This appendix outlines the key elements to be used by the U.S. Nuclear Regulatory Commission's Office of Public Affairs in response to a significant incident that may affect public health and safety and involves a nuclear power plant licensee or any other facility or organization licensed by the NRC to use radioactive material.

2.0 Background

In response to a serious event involving an NRC licensee, NRC activates its Headquarters Operations Center in Rockville, Md., and one or more of its four Regional Incident Response Centers (Region I in King of Prussia, Pa; Region II in Atlanta, Ga; Region III in Lisle, Il; and Region IV in Arlington, Texas). NRC's highest priority is to provide expert consultation, support, and assistance to the licensee and State and local public safety officials.

2.1 An Executive Team assembles in the Headquarters Operations Center to lead the response, obtain and evaluate event information and to assess the potential impact of the event. The Executive Team is typically headed by the NRC Chairman or a Commissioner acting as Chairman. NRC scientists and engineers analyze the event and evaluate possible recovery strategies. Meanwhile, other agency experts evaluate the effectiveness of protective actions recommended by the licensee, which may be implemented by State and local officials to minimize the impact on public health and safety and the environment.

2.2 If event conditions warrant, the NRC will dispatch a Site Team, consisting of technical experts and a Site Team Director, from the Regional Office to the site. Once the Site Team is in place, authority to manage event-related activities is turned over to that team. The Site Team provides a firsthand assessment of the situation and face-to-face communications with all participants. The Headquarters Operations Center provides round-the-clock logistical and technical support throughout the response.

2.3 As described in the Nuclear/Radiological Incident Annex to the National Response Framework, the NRC is the Coordinating Agency for events occurring at NRC-licensed facilities and for radioactive materials either licensed by NRC or under NRC's Agreement States Program. As Coordinating Agency, NRC has technical leadership for the Federal Government's response to the event. If the severity of an event rises to the level of General Emergency (the highest of the NRC incident severity categories), or is terrorist-related, DHS would assume coordination of the overall Federal response to the event, while the NRC would retain a technical leadership role.

3.0 PA Posture

The NRC Office of Public Affairs is responsible for keeping the public and the media informed about NRC's actions during an event. OPA's approach depends on the nature of the crisis and the potential impact on the public. Effective communications are achieved by providing accurate, timely and reliable information through a variety of channels. Information is communicated through direct conversations with media representatives (through press conferences or responding to inquiries), news releases, the NRC website and social media such as the NRC blog, Twitter and Facebook.

3.1 It is intended that these communications should serve to:

- Convey the status of the crisis and our actions to protect people and the environment;
- Reduce uncertainty and dispel rumors in order to minimize counter-productive behaviors;
- Underscore NRC professionalism and credibility; and
- Reassure Congress, the public and stakeholders that the situation is being handled appropriately.

3.2 Further, OPA uses these philosophies to guide its crisis response:

- Timely, accurate information is key to maintaining public trust and reducing possible health or safety consequences.
- Verified information must be released as quickly as possible, even if all the details are not yet known.
- Open and prompt information at the onset of a crisis protects the organization's credibility and creates a positive initial image.
- Erroneous information not corrected immediately can become "common knowledge" and almost impossible to refute later. Monitoring the media and responding rapidly to correct mistakes is vital.
- The concept of "people first" should guide communication actions, including expressing concern for any victims or potential victims of the crisis.
- Incident information must be in simple language and can and should be repetitive. Repeating consistent messages and using multiple media (i.e. print, television, radio, social media and the NRC website), helps ensure the messages are heard and understood.
- There will be many "voices" in the media from the Federal, State, local government, the private sector, academia, etc. during an incident requiring a coordinated Federal response. NRC spokespeople must discuss only NRC-related issues with the media.
- If the NRC conveys inaccurate information, the mistake should be acknowledged and corrected.

4.0 Themes/Key Messages

Messages should be brief and factual, and avoid speculation. They should accurately convey the status of the situation without sugarcoating.

4.1 The NRC is ensuring appropriate action is being taken to resolve this incident as soon as possible, and working with State and local officials, and our Federal partners to protect people and the environment.

4.2 The NRC is committed to keeping the public informed of the actions we are taking as this incident unfolds and will provide timely and accurate information primarily through the media and directly on our web site, at www.nrc.gov.

4.3 We understand this situation may cause worry, but please stay calm and listen to instructions from your local officials.

4.4 We have activated our headquarters' Operations Center and regional Incident Response Center and have a team of experts en route/onsite. (Specific NRC actions being taken, as appropriate.)

5.0 Media Interest

Any significant event involving nuclear or radiological material with a possibility of compromising public health and safety – whether terrorist-initiated or a safety system malfunction – will generate significant media attention requiring a coordinated Federal response and 24-hour-a-day media relations activities. Media attention will come from local, regional, national, and international news outlets and trade press. It can be anticipated that information on the incident will be disseminated via traditional print and broadcast media, as well as through new media channels, including web sites, blogs, podcasts, electronic bulletin boards, e-mail, Twitter, Facebook, etc.

6.0 Media Outlets

NRC will release information to traditional media and new media outlets in order to ensure the timely, accurate dissemination of critical information related both to the safety implications of the event and the government's response.

7.0 Other Audiences

The NRC's Office of Congressional Affairs is responsible for communication with the Congress; other offices are responsible for communication with State, tribal, and local responders, the industry, and other stakeholders. The NRC may initiate a public Contact Center to answer questions from the general public using materials and information developed by OPA.

8.0 PA Products

8.1 Press releases
8.2 Media interviews
8.3 Press conferences and teleconferences (alone or with other State, local, and Federal officials)
8.4 Blog posts
8.5 Twitter messages
8.6 Facebook posts

8.7 YouTube videos
8.8 Fact sheets, backgrounders, and Qs & As
8.9 The web site (including activation of the emergency event web page), web casts, and streaming video
8.10 Response to inquiries (e-mail, phone)
8.11 Other tools as appropriate following resolution of the situation, including Op-Eds, trade press articles, public meetings, etc.

9.0 NRC Public Affairs Responsibilities and Staffing

9.1 HQ OPA Operations Center Team

During normal working hours, OPA's Director and another staff person move to the Public Affairs Liaison desk in the Operations Center immediately after it is activated and the Executive Team (ET) is called in. In this position, the OPA team assesses the situation, collects information, offers public affairs guidance to the ET, initiates press releases, obtains appropriate approvals before disseminating material, and schedules media briefings, as appropriate, using a phone bridge or the NRC News Center. OPA may also activate NRC's Emergency Event Web Page if the crisis warrants. The OPA team will also coordinate with the regions, as appropriate. A specially trained technical briefer will also support OPA efforts in the Operations Center.

9.2 HQ OPA News Center Team

When OPA, with ET approval, determines the News Center should be activated, at least one Public Affairs Officer and one OPA support person staff the News Center. Activation is recommended if it seems likely that a briefing will be needed and/or that the media are likely to arrive onsite. However, it is more likely that initial press conferences will be held at locations in Washington and supported by other Federal agencies, notably the Department of Homeland Security, or by the White House. In such a case, the OPA Director would accompany the Chairman or Commissioner who represents the NRC at the press conference.

9.3 HQ Public Affairs Office Team

One secretary and at least two Public Affairs Officers remain in the Public Affairs Office to answer phones, maintain telephone logs, respond to incoming OPA e-mail, communicate with Federal partners and the regions, and manage the Emergency Event Web Page and agency social media sites. They are joined by one or more technical briefers and assisted by other pre-identified NRC staff who can augment the OPA professional staff in emergencies. (Note: Media monitoring would be done under an existing contractor with increased daily reports if necessary). The Office of Nuclear Security and Incident Response has created a public Contact Center, with staff from various offices within the NRC trained to answer questions from the public. The Call Center can be activated at the request of OPA and would allow the public affairs team to devote its energy and resources to answering media inquiries and preparing other materials.

9.4 Regional Public Affairs Staff

Two regional PAO staff members are initially dispatched to the Joint Information Center or to another suitable site near the incident. Other regions' public affairs staff may be dispatched by the OPA Director to appropriate locations, including headquarters, as needed. Regional public affairs staff communicate regularly with HQ and coordinate release of information as appropriate. (Note: At least one technical briefer with expertise in either reactors or nuclear materials – is assigned to support OPA in each of these locations.)

9.5 Field Operations

As the focus of the event shifts from headquarters to the field, generally within the first 24–48 hours, a primary, high-ranking spokesperson will be designated to serve as the voice of the NRC. This spokesperson could be the Chairman, director of public affairs, regional administrator acting as site team director, or another knowledgeable individual experienced with the media. This individual will operate out of whatever location is most suitable and most accessible to the media. Additional NRC public affairs and administrative back-up from other regions and headquarters will also be dispatched to the field operations, as appropriate. In a significantly large event, adjunct public affairs personnel will also need to be sent to the field.

Appendix 2 to Annex N to Emergency Support Function #15 External Affairs
Department of Energy/National Nuclear Security Administration (DOE/NNSA)

1.0 Purpose:
This appendix outlines the public affairs roles and responsibilities of the Department of Energy and National Nuclear Security Administration in response to significant radiological incidents.

2.0 Background
DOE/NNSA public affairs would coordinate the Federal response with DHS following radiological incidents involving materials in DOE custody such as:

2.1 Nuclear/radiological release at a DOE facility or involving DOE materials during the use, storage, and shipment of a variety of radioactive materials.

2.2 The shipment of spent reactor fuel.

2.3 The production, assembly, and shipment of nuclear weapons and special nuclear materials.

2.4 The production and shipment of radioactive sources for space vehicles.

2.5 The storage and shipment of radioactive and mixed waste.

3.0 Nuclear Weapons Incident Response Program
In response to an incident involving a nuclear weapon in DOE custody, DOE will be the coordinating agency. However, regardless of custody, DOE and DOD will conduct the response operation as partners. The NNSA Nuclear Weapons Incident Response (NWIR) Program serves as the Federal Government's primary capability for radiological and nuclear emergency response. The NWIR responds to all nuclear emergencies whether DOE is the Coordinating Agency or not. The NWIR provides emergency management, operations, support, and incident response to emergencies requiring DOE/NNSA expertise and technical assistance. Members of the program work as a team to respond with an effective range of technical and scientific capabilities to mitigate nuclear and radiological incidents worldwide. The NWIR provides core competencies in the following areas:

3.1 Knowledge of U.S. nuclear weapons, RDD and INDs with specific specialties in spectroscopy, nuclear device modeling, radiography and device diagnostics, and assessment technology

3.2 Technical operations (explosive ordinance disposal procedures and techniques for device access, disablement, render safe procedures, weapon recovery, stabilization and packaging for final disposition)

3.3 Technical support requirements (attribution, weapons effects, health and treatment

capabilities, and the radiological elements of consequence management)

3.4 Technical support for radiological monitoring and assessment, atmospheric modeling of radiological releases, and the medical effects of radiation exposure.

4.0 Policy

DOE/NNSA policy is to provide accurate, candid, and timely information to the public during all emergencies consistent with the requirements of the Freedom of Information Act and the Privacy Act in order to establish facts and avoid speculation. In situations involving classified information, DOE policy is to provide sufficient unclassified information to explain emergency response and protective actions required for the health and safety of workers and the public. Furthermore, under DOE policy, a DOE/NNSA public information officer will accompany the DOE/NNSA Senior Energy Official (SEO) to the accident site and be present in the Incident JIC.

5.0 NNSA Emergency Response Assets

There are numerous emergency response national assets that may gain the attention of the news media as the assets provide nuclear/radiological assistance in support of State and local agencies. Activation of these assets would occur following a major national or international nuclear or radiological accident or incident.

5.1 Radiological Assistance Program (RAP)

Maintained since the late 1950s, the RAP is designed to provide first-responder radiological assistance to protect the health and safety of the general public and the environment and to assist other Federal agencies, as well as State, tribal, local, and private individuals in the detection, identification and analysis, and response to events involving radiological or nuclear material. Deployed RAP teams provide field monitoring and assessment support. To provide a timely response capability, RAP is implemented on a regional basis. This regional coordination is intended to foster a working relationship between DOE radiological response elements and those of State, local, and other Federal agencies. RAP ensures a 24-hour response capability that can be deployed within 2 hours of the request for assistance. The response team(s) will be on the site of a radiological emergency within 6 hours of a request for assistance. The RAP response capability is self-sustained for the initial 24 hours of an emergency or until more permanent support is deployed to the emergency site. For additional information see [HYPERLINK "http://www.nnsa.energy.gov/RAP"]

5.2 National Atmospheric Release Advisory Center (NARAC)

NARAC is the DOE component of the IMAAC. When a hazardous material is released into the atmosphere, the NARAC can model the probable plume pathway in time for an emergency manager to decide if taking protective actions are necessary. NARAC is located at Lawrence Livermore National Laboratory (LLNL), Livermore, California. NARAC provides world-wide centralized emergency response service. For additional information see [HYPERLINK "http://www.nnsa.energy.gov/NARAC"]

5.3 Aerial Measuring System (AMS)

The AMS provides helicopters and fixed wing aircraft to respond to radiological emergencies. Personnel and equipment aboard these aircraft provide aerial radiological detection and aerial radiation surveys. Aircraft are located at Las Vegas, NV, and Washington, D.C. Additional capabilities are provided at the DOE Savannah River Site (SC) using site security helicopters and US Customs and Border Protection aircraft and by EPA aircraft flown out of the Dallas, Texas area (under a Memorandum of Understanding between NNSA and EPA). For additional information see [HYPERLINK "http://www.nnsa.energy.gov/AMS"]

5.4 Radiation Emergency Assistance Center/Training Site (REAC/TS)

Formed in 1976, the REAC/TS has provided support to the DOE, the World Health Organization (WHO), and the International Atomic Energy Agency (IAEA) in the medical management of radiation accidents. REAC/TS operates the only Cytogenetic Biodosimety Laboratory (CBL) in the U.S. civilian community. The CBL can clinically determine dose levels for potentially exposed victims following a nuclear emergency. REAC/TS is a 24-hour emergency response program at the Oak Ridge Institute for Science and Education (ORISE). As such, it trains, consults, or assists in the response to all types of radiation accidents or incidents. The Center's specially trained team of physicians, nurses, health physicists, radiobiologists, and emergency coordinators is prepared around-the-clock to provide assistance at the local, national, or international level. Designated a WHO Collaborating Center in 1980, REAC/TS is recognized around the world for its expertise and is called upon to assist the global community in providing medical care to radiation accident victims, directly or indirectly as consultants. For additional information see [HYPERLINK "http://www.nnsa.energy.gov/REACTS"]

5.5 Federal Radiological Monitoring and Assessment Center (FRMAC)

In the emergency phase of the response, the DOE/NNSA coordinates all Federal environmental radiological monitoring activities through the FRMAC. Early in the event, this coordination is provided by the Consequence Management Home Team (CMHT) via telephone bridgeline. The FRMAC is deployed from Las Vegas, NV, and will be fully functional within 24 hours of the event providing aerial and ground based environmental monitoring and assessment of data. FRMAC is responsible for providing a single source of quality controlled monitoring and assessment data to the lead Federal agency involved in the incident response. Once the immediate emergency is stabilized, DOE transfers responsibility for coordinating FRMAC actions to the EPA to continue long-term monitoring activities. For additional information see [HYPERLINK "http://www.nnsa.energy.gov/FRMAC"]

6.0 DOE Personnel Operational Control

During an incident, the DOE Deputy Director of Communications will coordinate the deployment of DOE public affairs personnel to support a NJIC.

Appendix 3 to Annex N to Emergency Support Function #15 External Affairs
Department of Defense (DOD)

References:
A. National Response Framework (NRF)
B. JP 3-61 Public Affairs
C. DOD Instruction 3150.10 "DOD Response to US Nuclear Weapons Incidents"

1.0 Purpose
This appendix outlines the Department of Defense (DOD) public affairs response to the use of a radiological dispersal device (RDD), improvised nuclear device (IND) or a significant incident that may involve nuclear weapons in DOD custody.

2.0 Background
DOD will likely respond to an RDD or IND incident, but will not be the primary agency. DOD has significant capabilities that can be used in a radiological environment. As with any major DOD response, public affairs personnel will accompany the deploying forces, but will remain outside the hazard area. These personnel will coordinate public information activities specific to the military response and will work closely with an established JIC or ESF #15 entity. DOD will be the primary agency in the response to a DOD nuclear weapons incident. DOD will establish a JIC and encourage all supporting agencies to participate in the JIC.

3.0 Policy
The DOD policy for nuclear weapons incidents is contained in reference c. Generally, an incident involving a US nuclear weapon could be characterized as a relatively small radiological hazmat incident. However, any incident involving a nuclear weapon will be significant and will generate a substantial DOD response. Joint Publication 3-61 outlines DOD public affairs operations.

3.1. Nuclear weapons related events will be treated as an "incident" involving a hostile act – until the FBI determines the event to be an accident. This determination will be make in-conjunction with interagency partners but with the responsibility for the decision residing with the FBI Special Agent in Charge. In accordance with Ref c., it is assumed that all US nuclear weapon incidents will be investigated as hostile acts until proven otherwise. An actual of attempted hostile act involving a US nuclear weapon in DOD custody may initially appear as a type of accident. A hostile act adds complexity to incident response operations due to the additional agencies participating in the response effort. It is assumed that eliminating a hostile act as a cause of the incident may take time.

3.2. The Attorney General has lead responsibility for criminal investigations of terrorist acts or terrorist threats inside the US, or directed at US citizens or institutions abroad, where such acts are within the Federal criminal jurisdiction of the United States, as well as for related intelligence collection activities within the United States. The Attorney General generally executes this responsibility

through the FBI.

3.3 DOD working in conjunction with interagency partners will manage the on-site response for events involving a DOD facility and the overall operational response for nuclear weapons or other radioactive material in DOD custody. If DOD has custody of the nuclear weapon at the time of the accident, DOD becomes the Coordinating Agency, regardless of custody; however, DOD will manage the response in partnership with DOE and the FBI. Although the DOD incident commander has overall responsibility and authority over activities occurring on property where DOD has exclusive jurisdiction, including establishing a National Defense Area (NDA), the FBI still has overall authority over the Federal law enforcement and investigative activities occurring in these areas. The involvement of the FBI as lead agency for criminal investigations of potential hostile acts necessitates incorporation of FBI functions into the overall incident management structure.

3.4 In the United States, its territories, or its possessions, DOD policy requires DOD incident communications to confirm the presence of nuclear weapons or radioactive nuclear components in the interest of public safety or to reduce or prevent widespread public alarm. Public authorities must be notified if the public is, or may be, in danger of radiation exposure or other danger posed by the weapon or its components.

4.0 Responsibilities

The Department of Homeland Security's Office of Public Affairs (DHS OPA) has primary responsibility for coordinating the Federal incident communication effort for domestic incidents. Except where DOD is the Federal agency with primary authority in a nuclear weapons incident, DOD will be a supporting agency.

4.1 The NICCL will serve as the primary coordination mechanism where agency public affairs responsibilities will be outlined. In a nuclear related event, the guidance and policy is expected to come from the highest levels.

4.2 DOD organizations responding to a nuclear relate incident will limit their public communication efforts to information regarding the military response, immediate public safety, or support of the primary agency messaging.

4.3 A nuclear weapons incident will likely involve classified information. DOD public affairs will practice "security at the source" to ensure no classified, sensitive, or privacy information is provided to the media or public.

Appendix 4 to Annex N to Emergency Support Function #15 External Affairs
National Aeronautics and Space Administration (NASA)

References:
A. National Response Framework (NRF)
B. Launch site emergency response planning document
C. National Aeronautics and Space Administration Headquarters Radiological Contingency Response Plan (by the Office of Security and Program Protection)
D. NPR 8715.3B National Aeronautics and Space Administration Launch Requirements
E. NPR 8621.1 NASA Procedural Requirements for Mishap and Close Call Reporting, Investigating, and Recordkeeping

1.0 Purpose

This appendix outlines the National Aeronautics and Space Administration's (NASA's) public affairs and communications support of the launch of radioactive materials in quantities requiring development of specific contingency response plans and pre-deployment of resources as described by NASA requirements or specified in applicable interagency agreements.

2.0 Scope

NASA will establish a JIC for launches of radioactive materials in quantities requiring development of specific contingency response plans and pre-deployment of resources. The JIC is managed by NASA and supports the timely interagency coordination and distribution of information regarding any launch, ascent, or reentry accident affecting the mission.

3.0 Policy

3.1 Public information releases on the status and consequences of a launch vehicle accident and/or radiological emergency must be accurate, timely, and easily understood. Information disseminated to the public must be released from official government sources. Information must also be closely coordinated between the Federal, State, and local agencies as well as tribal governments involved in emergency responses and be released from official government sources.

3.2 The NASA-managed JIC provides the single, unified source of information for the news media and the public about Federal radiological response to a declared launch accident or radiological contingency.

3.3 A NASA launch is a highly public event scheduled many months or years beforehand. NASA and its core risk communications team will distribute factual information well in advance about the mission, its need for a radiological power source or payload, and its launch nuclear safety protocol. Information will be available to the general public and the media, using a variety of formats, venues, and interactive methods that leverage existing agency outreach programs and personnel.

4.0 Staffing

Each participating Federal agency and State and county organization will assign a Public Affairs Officer or designee to the JIC to act on behalf of their respective organizations as a single point of contact for interagency coordination of information.

4.1 All representatives of participating agencies and organizations will be physically collocated in one general work area (the JIC) for the purpose of coordination and discussion of any issues prior to the preparation of statements, releases, response, or briefing.

4.2 Minimum JIC Staffing

- JIC Manager (NASA Headquarters PAO)
- JIC Support Manager (Kennedy Space Center PAO)
- Risk Communication Coordinator(s) (designated by NASA and DOE)
- JIC social media representative (designated by NASA)
- NASA External Relations representative to coordinate with the Department of State
- Department of Energy public information office representative
- Launch site State representative(s)
- Department of Homeland Security/FEMA representative
- Environmental Protection Agency representative
- Department of Defense/United States Air Force representative
- Brevard County representative

5.0 JIC Operations

5.1 Activation of the NASA JIC will occur as part of the overall radiological contingency implementation. The JIC will continue to operate until released by emergency operations management.

5.2 JIC operations will be governed by a coordinated and approved JIC Plan, developed specifically for each mission. This plan will describe in detail the coordination concurrence and approval process for JIC information releases.

6.0 NASA Public Affairs Launch Commentator

6.1 The designated NASA Public Affairs Launch Commentator has the responsibility for announcing initial public information concerning emergencies. The commentator will be authorized to use pre-coordinated, pre-scripted statements for specific contingency situations as directed by the JIC.

6.2 Initial launch commentary releases pertaining to radiological hazards following any declared launch accident or radiological contingency will include initial emergency instructions and advisories to news media, on-site personnel, and visitors to the launch.

Appendix 5 to Annex N to Emergency Support Function #15 External Affairs
Environmental Protection Agency

References:
A. National Response Framework (NRF)/Nuclear/Radiological Incident Annex (NRIA)
B. National Incident Management System (NIMS)
C. ESF #15 SOP, Annex M
D. EPA National Approach to Response Crisis Communications Plan

1.0 Purpose

This appendix outlines the EPA public affairs response to a radiological incident where EPA may be the coordinating agency or support an interagency response.

2.0 Background

Under the NRF Nuclear/Radiological Incident Annex, EPA has roles as both a support agency and as a coordinating agency. EPA is the Coordinating Agency for emergencies involving a source or facility that is not licensed, owned, or operated by another Federal agency and for emergencies involving radiological releases outside the United States. EPA may be called in as a support agency for radiological incidents that involve materials licensed, owned, or operated by another Federal agency or an Agreement State.

2.1 EPA Office of Air and Radiation (OAR)

The EPA OAR develops national programs, technical policies, and regulations for controlling air pollution and radiation exposure.

2.2 Radiological Emergency Response Team (RERT)

EPA has [HYPERLINK "http://www.epa.gov/emergency-response/epas-scene-coordinators-oscs"] and several [HYPERLINK "http://www.epa.gov/emergency-response/epas-role-emergency-response-special-teams"] that focus on responding to environmental emergencies, including the Radiological Emergency Response Team (RERT). The RERT is a multi-disciplinary team of scientists, engineers, health physicists (radiation experts), communications experts and laboratory staff, whose job it is to support federal, state, local and tribal response efforts during all stages of a radiological response. The RERT provides technical advice, monitoring, sampling, data assessment, and cleanup assistance. The RERT has Public Information Officers specializing in radiological incident communications.

2.3 Chemical, Biological, Radiological and Nuclear Consequence Management Advisory Division (CMAD)

EPA's Chemical, Biological, Radiological, and Nuclear Consequence Management Advisory Division (CMAD) provides 24/7 scientific and technical expertise for all phases of consequence management, including sampling, decontamination, and clearance. Toxicological/exposure assessment during the decontamination of buildings during an incident involving releases of radiological, biological, or chemical contaminants is also provided. CMAD operates ASPECT; the only airborne real-time chemical and radiological

detection, infrared and photographic imagery platform in the U.S.

3.0 Policy

During an incident requiring a coordinated Federal response, EPA retains full responsibility for incident communication programs and policies related to its activities. EPA will implement an organized, integrated, and coordinated mechanism to ensure the delivery of understandable, timely, accurate, and consistent information to the public during an incident as outlined in EPA's National Approach to Response Crisis Communications Plan. EPA will contribute to the overall unified message of the response and support external affairs activities identified in the ESF #15 Annex of the NRF.

4.0 EPA Public Affairs Response

4.1 ESF #15 Staffing

EPA, through its field and regional incident management structures, will support the interagency effort under ESF #15 by providing the media and the public with information on EPA's response activities. During a radiological incident requiring a coordinated Federal response, EPA PIOs working in the NJIC will help address on all issues raised to the JIC including those related to environmental or EPA-specific matters.

4.2 Addressing Public Concerns

In the event of a radiological incident, EPA will make every effort to provide the media with information on Agency actions and data so that the media can report them fully and accurately to the public. EPA will issue press releases and other materials to inform the media and the public of the health and environmental consequences of the incident. EPA's Office of External Affairs (OEA), in coordination with the Office of Environmental Information (OEI), will develop and maintain one web site to keep the public informed of the incident status. All approved content and data will be posted to the Web site as quickly as possible. Contacts mechanisms (i.e., e-mail, social media and phone) will be established for two-way communication with the public.

Annex O to Emergency Support Function #15 External Affairs
NTSB Transportation Investigations

References:
A. 49 U.S.C. § 1132(a)
B. 49 U.S.C. § 1113(a)(1)
C. 49 U.S.C. § 1133
D. 49 U.S.C. § 1134

1.0 Purpose

This annex outlines the roles and responsibilities of the National Transportation Safety Board and public affairs procedures regarding transportation incidents. Under Federal law, the National Transportation Safety Board is responsible for investigating and determining the probable cause of every civil aviation accident in the United States (including accidents involving certain public use aircraft, such as those owned by State and municipal governments).

1.1 The Board also investigates major accidents in the other modes of transportation – rail, highway, marine and pipeline. **Historically, the NTSB has been the lead Federal investigating agency for such major surface transportation accidents as ship collisions, train derailments, pipeline explosions and bridge collapses, among others.**

1.2 ESF #15 may or may not be activated following an incident requiring an NTSB investigation. Regardless of ESF #15 activation, NTSB retains the lead for all public affairs activity involving their investigative role.

2.0 Mission

The NTSB is an independent Federal accident investigation agency. Since its creation in 1967, the Safety Board's mission has been to determine the probable cause of transportation accidents to formulate safety recommendations to prevent accidents and improve transportation safety.

3.0 Procedures for Major Accidents

3.1 The NTSB will send one or more public affairs officers (PAOs) to accompany an investigative Go-Team to the scene of a major accident to facilitate information dissemination. Usually, one of the five Presidentially appointed Board Members also accompanies the team and serves as the principal on-scene spokesperson. However, a senior career investigator, designated as Investigator-in-Charge (IIC), leads the Go-Team.

3.2 While the NTSB's investigative team will include representatives from other agencies and organizations (FAA, airline operator, airplane/engine manufacturer, etc.), only the Board will release factual information on the progress of the investigation.

3.3 A command post is established at the crash site, usually in a nearby hotel. On-scene public affairs operations are organized from the Command Post.

3.4 Media briefings are often held at Reagan National Airport at Hangar 6, before the Go-Team's departure, and upon the Go-Team's arrival at the accident site. During the on-scene investigation, the NTSB strives to conduct two press briefings a day, one mid- to late-afternoon and the other in the evening following the investigative team's daily progress meeting.

3.5 The NTSB's spokespersons discuss only factual, documented information. They do not discuss or provide any analysis, nor speculate as to the significance of any particular piece of information. The NTSB will not announce the probable cause of an accident while on-scene; indeed, the probable cause may not be determined for 12 to 18 months after the accident.

3.6 The NTSB also will not release the identities of victims or survivors of accidents. The transportation company involved or the local medical authorities generally release such information. If conditions permit, NTSB PAOs will attempt to bring the news media to the accident site (using a pool arrangement if it is a large group), keeping in mind limitations posed by physical and biomedical hazards.

3.7 The Board maintains a public affairs presence at an accident scene for as long as circumstances warrant, usually 3 to 7 days. After that, information is released from the public affairs office in Washington, D.C.

- There are occasions when multiple agencies, particularly State and local agencies, are involved in some aspect of the post-accident scene. For example, police are responsible for public safety, State transportation officials are responsible for arranging alternative transportation opportunities, the medical examiner is responsible for victim identification, etc. Each agency has its need to conduct press briefings. Although the NTSB does not conduct joint press briefings once their investigation begins, it is willing to work with all other agencies to arrange press briefings schedules so as not to interfere with each other.

3.8 After the team has left the accident scene, the fact-gathering phase of the investigation continues. During this phase, the Board may hold a public hearing. At that time, a public docket is opened and a series of detailed factual reports are released, which become the basis for the analysis to come.

3.9 The final report of a major accident investigation – containing the Board's findings, a probable cause determination, and safety recommendations – is adopted by the five-member Board at a public meeting held in Washington, D.C.

4.0 Federal Bureau of Investigation

4.1 Federal law provides that, "If the Attorney General, in consultation with the Chairman of the Board, determines and notifies the NTSB that circumstances reasonably indicate that the accident may have been caused by an intentional criminal act, the NTSB shall relinquish investigative priority to the Federal Bureau of Investigation." The Board then ceases all media activity with regard to the accident and operates in support of the FBI as requested, and the FBI becomes the lead agency for the release of information relating to the accident. This provision was employed on September 11, 2001.

4.2 Until such time that a criminal determination is made, the NTSB retains primacy in every civil aviation accident investigation, and every surface transportation accident investigation in which it has asserted jurisdiction.

Annex P to Emergency Support Function #15 External Affairs
Agriculture and Food

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)

1.0 Purpose

This annex outlines the public affairs roles and responsibilities of the U.S. Department of Agriculture (USDA) and the Department of Health and Human Services (HHS)/Food and Drug Administration (FDA) in response to an incident requiring a coordinated Federal response involving agriculture and food systems.

2.0 Background

Agriculture and food incidents will require a coordinated external affairs response when public health, animal health, food production, aquaculture, livestock production, plant health, wildlife, soils, rangelands, and agricultural water supplies are affected.

3.0 Roles and Responsibilities

3.1 USDA and HHS/FDA

USDA and HHS/FDA, acting under their own authorities, lead public affairs efforts for agricultural and food incidents that occur due to natural causes.

- **USDA**
  USDA Office of Communications in coordination with USDA agency public affairs are the lead for handling the following issues:

  - Safety and defense of **meat, poultry,** and **processed egg products** through the USDA/Food Safety and Inspection Service (FSIS).

  - **Nutrition assistance**, including determining nutrition assistance needs, obtaining appropriate USDA Foods and infant formula and food, arranging for the transportation and delivery of the USDA Foods and infant formula and food, and authorizing Disaster Supplemental Nutrition Assistance Program (D-SNAP) benefits through the USDA/Food and Nutrition Service (FNS)

  - **Animal and plant disease and pest response,** which includes response to an outbreak of a highly contagious or economically devastating animal/zoonotic disease, an outbreak of a highly infective exotic plant disease, or an economically devastating plant pest infestation through the USDA/Animal and Plant Health Inspection Service (APHIS)

  - **National forests and domestic rangelands incident response** through the USDA/Forest Service (FS)

- Disaster impacts on the **official inspection and weighing of export grain**, and the promotion of fair trade practices in the marketing of livestock, meat and poultry, through the USDA/Grain Inspection, Packers and Stockyards Administration (GIPSA).

- **Producer and rancher assistance,** which includes disaster payments for certain livestock and livestock feed related losses and low-interest loans to rebuild the infrastructure and supply seed and start-up livestock, and the conservation reserve program to enable farmers and ranchers to restore buffers, trees, and other natural resources that protect water and wildlife through the USDA/Farm Service Agency (FSA).

- In any disaster, any active **crop and livestock insurance** is honored as stated in policies held by customers for natural causes, through the USDA/Risk Management Agency (RMA).

- The **safety and well-being of household pets** by coordinating (with DHS/FEMA and other organizations) the provision of rescue, care, shelter and other essential services to individuals with household pets or service animals through the USDA/APHIS.

- The **safety and well-being of animals** regulated under the Animal Welfare Act by USDA-APHIS.

- **Rural utilities and rural housing assistance,** which includes essential public facilities and services as water and sewer, electric and telephone systems, housing, health clinics, emergency service facilities, and economic development throughout rural America through the USDA/Rural Development (RD).

- **Support of multi-institutional Ag homeland security networks, including the Extension Disaster Education Network (EDEN).** EDEN is a network of personnel and a database of research-based educational materials which deal with all phases of disasters. When one state has a particular need, EDEN delegates from other states provide previously developed resources that were proven successful in similar events. EDEN is led and funded through the USDA/National Institute of Food and Agriculture (NIFA).

- Along with FDA, USDA is a designated Sector Specific Agency for the Food and Agriculture Sector. In this capacity, USDA engages with State, Local, Tribal, and Territorial partners through the Government Coordinating Council (GCC) and the private sector through the Sector Coordinating Council (SCC). These councils provide a mechanism for communication, coordination, and outreach on issues related to national preparedness, including response activities.

- **HHS/FDA**
  HHS/FDA is responsible for protecting public health by ensuring the safety, efficacy, and defense of our nation's food (human and pet), animal feed supply, and dietary supplements. HHS/CDC in coordination with the States, develops and implements surveillance systems to monitor the health of the human population.

  - HHS/FDA has statutory authority for all domestic and imported food except meat, poultry, and egg products not regulated by USDA which include: dried, frozen, or liquid eggs, with or without added ingredients.

  - In addition FDA is responsible for hard cooked eggs, in-shell pasteurized eggs and shell eggs (except for grading, which is USDA's responsibility). FDA also has statutory authority for animal feed and for the approval of animal drugs intended for both therapeutic and non-therapeutic use in food animals as well as household pets and service animals.)

3.2 Department of Justice and the Federal Bureau of Investigation (DOJ/FBI)

A terrorist attack on agriculture or food may initially be indistinguishable from a naturally occurring event. Several days could pass before food, medical, or agriculture authorities suspect an attack has taken place. Criminal intent may not be apparent until after illnesses are recognized. Once a public health, food, or agriculture incident occurs (or becomes known) due to a biological, chemical, or radiological agent, or if there are indications that disease may not be the result of natural causes, the DOJ/FBI must be notified. Due to the criminal nature of the attack, the FBI will assume the public affairs lead for the investigation and work closely with the FDA Office of Criminal Investigation.

3.3 Department of the Interior (DOI)

The USDA Forest Service, as the ESF #4 lead, works with DOI to manage and coordinate wild land firefighting operations. DOI assumes full responsibility for fighting wildfires burning on lands within its jurisdiction. USDA and DOI provide firefighting assistance to other Federal land management organizations as requested under the terms of existing agreements and the NRF. USDA and DOI will coordinate public affairs activities with the National Interagency Fire Center (NIFC) in Boise, ID.

3.4 Department of State (DOS)

A food or animal health incident could take place as a result of international trade. The DOS will coordinate with USDA, HHS, and the Department of Commerce public affairs to release information regarding food safety or international trade with another nation as this information could have an effect on the economy.

4.0 Laboratory Testing

The news media will likely focus on the results of laboratory testing of contaminated

food and infected animals and plants. Depending on the agency responsible for the laboratory testing, USDA or HHS public affairs would have the lead for dissemination of these results to the media and general public. USDA's National Veterinary Services Laboratories serves as the national veterinary diagnostic reference and confirmatory laboratory. The networks involved include the Food Emergency Response Network (FERN), the National Animal Health Laboratory Network, the National Plant Diagnostic Network and the Laboratory Response Network (LRN). The responsible Federal agencies (USDA and HHS) oversee operations of networks. Each of these networks is represented on the Integrated Consortium of Laboratory Networks.

5.0 Concept of Operations

5.1 USDA Public Affairs Operations

USDA's Office of Communications (OC) will provide communications policy direction, review, and coordination of all information programs; maintain the flow of information; and lead communications coordination efforts between USDA agencies and mission areas to the mass communication media, State and local governments, and the public.

- In the event of an agricultural or animal health emergency that is national in scope, OC, with support from USDA agencies, will conduct operations from a USDA Joint Information Center (JIC). And should the incident require a coordinated Federal response due to a natural or man-made disaster, OC will participate in the designated U.S. DHS National JIC (NJIC) during the emergency.

- Under the ICS, OC will assign a public information officer (PIO) to support the incident command structure. OC would also assign a PIO to the NJIC and/or a Joint Field Office. The PIO represents and advises the Incident Command on all public information matters relating to management of the incident. The PIO handles media and public inquiries, emergency public information and warnings, rumor monitoring and response, media monitoring, and other functions to coordinate, clear with appropriate authorities, and disseminate accurate and timely information related to the incident, particularly regarding information on animal health and food safety and protection.

- The PIO is also responsible for coordinating public information at or near the incident site and serving as the on-scene link to the Joint Information System (JIS). In a large-scale operation, the on-scene PIO serves as a field PIO with links to the JIC, which is typically collocated with the Federal, regional, State, local, or tribal emergency operations center responsible for primary incident coordination. The JIS provides the mechanism for integrating public information activities among JICs, across jurisdictions, and with private-sector and nongovernmental organizations.

5.2 USDA Response to a Major Incident

- **Intergovernmental/stakeholder outreach**
  - Internal USDA conference call with USDA agency public affairs/mission areas
  - Federal interagency conference call (White House, HHS, DOI, DHS, DOS)
  - Intergovernmental conference call with local/State governments (including animal health, human health, homeland security, and natural resources)
  - Stakeholder conference call with industry groups
  - Congressional conference call or personal visits

- **Media outreach**
  - Conduct press conference with HHS, State rep, and other relevant officials to discuss animal, food, and/or human health implications, actions being taken, guidance for the public
  - Issue news release
  - Issue media advisory listing available resources (b-roll Beta tapes, still photos, Qs & As, fact sheet, updated sound bites via the Web)
  - Establish media briefing schedule to ensure predictable, established lines of communication with reporters to provide updates on management of the incident.
  - Distribute Qs & As and fact sheet and post on the Web site
  - Provide b-roll tapes upon request
  - Post still photos on the Web site (lab testing/inspectors at processing plant)
  - Offer updated sound bites via the Web site
  - Monitor media 24/7 to promptly correct misinformation

- **General public outreach**
  - Distribute public service announcements (PSAs)containing key messages to radio stations
  - Post downloadable PSAs on USDA Web site

5.3 FDA Office of External Affairs Incident Response

As the agency responsible for ensuring the safety, efficacy, and defense of our Nation's food (human and pet) and animal feed supply, FDA assists and supports the public health- and medical-related efforts to prevent, respond, mitigate, and recover from an incident.

Non Stafford Act Case Study: 2010 Salmonella Outbreak in Fresh Eggs

- Beginning in late May, the FDA, the CDC, and state public health partners began investigating a slowly increasing multistate increase of Salmonella Enteritidis infections, and by late July had traced the outbreak back to two large farms in Iowa producing tainted eggs. Approximately 2000 cases of infection were related to this outbreak.
- In August 2010, FDA recalled an unprecedented 500 million fresh eggs because of salmonella contamination.
- FDA and CDC are traditional communication partners in foodborne illness outbreaks. Both organizations' PIOs were in constant contact on epidemiological data, regulatory actions and messaging to the public. FDA led daily coordination calls from May to August with Federal and State public health PIOs to review daily plans and events, discuss regulatory communications leads and to share public messages.
- Communications regarding the historic egg recall quickly expanded to include:
  - USDA FNS – eggs in school lunches
  - HHS/FDA and USDA FSIS - powdered eggs in processed food production
  - USDA/Agricultural Marketing Service (AMS) – on-farm egg graders

- Ensure the safety and defense of food in coordination with other responsible Federal Agencies (e.g., USDA); in cooperation with State, tribal, territorial and local officials, assess whether food manufacturing, food processing, food distribution, food service, and food retail establishments in the affected area are able to provide safe and secure food.

- In cooperation with Federal, State, tribal, territorial and local officials, ensure the proper disposal of contaminated products and the decontamination of affected food facilities in order to protect human health.

- In cooperation with State, tribal, territorial and local officials as well as the food industry, conduct trace backs or recalls of adulterated products.

- Issuing safety alerts, health information advisories, warnings, advice and guidance to consumers and industry.

6.0 Coordination

6.1 USDA/FDA State Communications

USDA and FDA, under their respective authorities, will notify the State communications officials in the affected State(s). USDA and FDA OC, in cooperation with Federal interagency public affairs staff, will hold conference calls with communicators from State Departments of Agriculture, Health, Homeland Security, and Natural Resources when needed to coordinate and disseminate information regarding the situation. FDA External Affairs may also initiate calls with stakeholders, including state health and (depending on circumstances) agriculture counterparts, in coordination with the USDA Office of Communications and relevant agencies.

6.2 National Incident Communications Conference Line (NICCL)

USDA Office of Communications and FDA headquarters will represent their agency on NICCL calls during incidents and will maintain liaison with the ESF #15 function at DHS Public Affairs.

Annex Q to Emergency Support Function #15 External Affairs
Staffing and Deployments

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. FEMA Incident Management Handbook

1.0 Purpose

This annex outlines staffing and deployment policies and procedures to ensure that there are a sufficient number of external affairs personnel ready to deploy to fill critical ESF #15 staff positions following an incident. (Appendix 1 to Annex X provides the ESF #15 Leadership Roster.)

2.0 Staffing External Affairs Leadership Positions

An incident requiring a coordinated Federal response will require external affairs personnel to fill ESF #15 leadership positions over an extended time period. Additionally, the nature of the incident may call for personnel with a variety of external affairs skills and experience from numerous departments and agencies.

2.1 Terrorist Incidents

The FBI, ATF, CBP, ICE, USCG, and other law enforcement PIOs are well suited to serve as either the EAO or in another external affairs leadership position due to their knowledge and background in law enforcement and terrorism.

2.2 Natural Disasters

FEMA has the primary responsibility for leading and coordinating the Federal Government's disaster response efforts. However, numerous Federal departments and agencies have deployed to support the emergency response following U.S. natural disasters and have a significant external affairs support role.

2.3 Public Health Incidents

Public Affairs personnel from HHS agencies including ASPA, ASPR, CDC, and FDA, would be called on to fill ESF #15 leadership roles for public health emergencies.

2.4 Aircraft Incidents near Military/Civilian Communities

Many unforeseen incidents may require a rapid response from Department of Defense, U.S. NORTHCOM, the FAA, TSA, and the NTSB. Incidents such as civilian or military aircraft crashes in (or near) military and civilian communities may call for a military public affairs officer to rapidly deploy to lead ESF #15 in an incident JIC.

3.0 Responsibilities

3.1 DHS Public Affairs

Following an incident, the DHS Public Affairs (Incident Communications) may request Federal department and agency volunteers to immediately deploy to help form a Unified Coordination staff or an incident JIC. Volunteer public affairs personnel from State and local authorities in non-affected jurisdictions will be considered for assignment. Costs for deployment of these personnel will be covered by parent departments or agencies.

3.2 FEMA External Affairs

FEMA EA staff frequently deploy in support of natural disasters and incidents requiring a coordinated Federal response. FEMA fills ESF #15 disaster response staffing requirements with full time staff. Cadre On-Call Response Employees, Incident Management Cadre On-Call Response Employees (CORE), and reservists.

- **FEMA Reservists**
  FEMA reservists are intermittent employees that are called up to deploy to fill long-term ESF #15 positions following incidents. Reservists are hired under the authority of the Robert T. Stafford Disaster Relief and Emergency Assistance Act. Therefore, reservists may only be used to perform disaster-related work, defined as specific disaster, emergencies, projects, or activities of a non-continuous nature.

- **FEMA CORE Employees**
  FEMA CORE employees are temporary full-time staff (generally two year appointments) that deploy to support disaster responses.

3.3 Deployment Tracking System (DTS)

DTS is the system by which FEMA deploys all personnel to disaster response operations. Disaster managers in the field, region, or at HQ identify their staffing needs and create deployment orders through DTS per current deployment policies, procedures, and protocols.

3.4 Federal Department and Agency Public Affairs

All Federal department and agency public affairs offices are strongly encouraged to develop plans, policies, and procedures to rapidly deploy personnel immediately following natural disasters and other incidents requiring a coordinated Federal response. Federal department and agency public affairs offices should develop and maintain national deployment rosters to give public affairs personnel maximum deployment predictability. Such rosters may be forwarded to the DHS Public Affairs (Incident Communications) for coordination purposes as they are updated.

4.0 Training

Given the activities and responsibilities under ESF #15, personnel must be trained in order to lead an ESF #15 staff. All ESF #15 staff must understand a JIC and other ESF #15 component structures, be able to execute NIMS, NRF, NDRF principles, and have completed mandatory Independent Study courses offered on the FEMA Emergency Management Institute Web page (IS-100, IS-200, IS-700, and IS-800 [or agency equivalent training on the NIMS and NRF]). Personnel are also encouraged to complete IS-300, IS-400, IS-2900 and any additional ICS position-specific training. For more information about training, see Annex Y.

5.0 Federal Deployment Teams

Some departments and agencies deploy pre-identified personnel regularly in response to a crisis. While most deployment teams do not have an allocation for an external affairs or public affairs position, most teams require public affairs reach back support. Some of the Federal Government's deployment teams that would require public affairs support are:

Lead Dept./Agency	Team	Capability
FEMA	Incident Management Assistance Teams	IMAT
	Three National IMATs (N-IMATs)	N-IMAT Readily deployable One EA Advisor on each N-IMAT
	Two N-IMAT East and one N-IMAT West There are regional IMATs for each FEMA Region (R-IMAT)	R-IMAT Located within the FEMA region and contains an EA Advisor on each R-IMAT.
HHS/ASPR	Incident Response Coordination Team	Deploys following the identification of a public health emergency to assess HHS long- and short-term requirements and response. A public affairs staff member may deploy with the IRCT and serve as the public affairs advisor to the Senior Health Official and their IRCT staff.
	National Disaster Medical System (DMAT, IMSuRT, NVRT, DMORT, NMRT)	NDMS teams of medical providers deploy to an impacted area to augment state and local healthcare providers and veterinarians, support patient evacuations from affected to unaffected areas of the country, and support the local coroner in victim identification.
HHS/PHS	Public Health Teams	U.S. Public Health Service officers will deploy on teams to augment state and local public health offices.
HHS/CDC	Advisory Team for Environment, Food,	Team includes representatives from EPA, the Department of Agriculture

Lead Dept./Agency	Team	Capability
	and Health	(USDA), the Food and Drug Administration, the Centers for Disease Control and Prevention, and other Federal agencies.
	CDC Deployment Teams	Provide specific disease-related advice to State/Local health officials
EPA	Environmental Response Team (ERT)	ERT- Deploys to emergencies to deal with human health and environmental impacts of terrorist attacks.
	Radiological Emergency Response Team (RERT)	RERT - Responds following the release of radioactive materials to provide technical advice, monitoring, sampling, and cleanup assistance.
	National Decontamination Team (NDT)	NDT-Provides decontamination expertise of chemical, biological, and radioactive contaminants.
	National Criminal Enforcement Response Team (NCERT)	NCERT - Provides law enforcement support for contaminated sites linked to terrorism or environmental crimes.
NTSB	Investigative Go-Team	See Annex O. Investigative team that deploys to civil aviation accidents and major accidents in the other modes of transportation – rail, highway, marine, and pipeline. The number of team members varies based on the circumstances of the accident and public interest.
USCG	Public Information Assist Team (PIAT)	Emergency public information during oil spills, natural disasters, domestic terrorism events, exercise participants
FBI	Media Fly Team	Consists of one to eight public affairs specialists that deploy upon the activation of FBI incident teams
DOE/NNSA	Nuclear Incident Response Team (NIRT) [consist of the:] Federal Radiological Monitoring and Assessment Center (FRMAC) Aerial Measuring System (AMS) Accident Response Group (ARG) National Atmospheric Release Advisory Center (NARAC)	FRMAC's public information officer will deploy with a response team. For more information see Annex N.

Lead Dept./Agency	Team	Capability
	Radiation Emergency Assistance Center/Training Site (REAC/TS)	
USACE	External Affairs Planning and Response Team	One team centrally managed out of Headquarters but members span the entire enterprise (District/Divisions). Team is readily deployable with recruited skills/capabilities (media relations/videography/photography, etc) to match the needs of the particular mission.

Annex R to Emergency Support Function #15 External Affairs
Digital and Social Media

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)

1.0 Purpose
This annex outlines the plan for Federal departments and agencies to use digital, social, web-based and other interactive communications with the public during incidents requiring a coordinated Federal response.

2.0 Concept of Operations
Official websites, blogs, photos, videos, social media sites, text messages (SMS), and smartphone applications are effective tools to advise and inform the public if used in a coordinated, strategic, and timely manner, and should be used in concert with other non-digital communication channels.

2.1 As digital and technology solutions continue to grow and evolve, the concepts, principles, and guidelines in this Annex should carry over to any digital communication channel.

2.2 All content, messaging, and communication channels should be accessible to populations with access & functional needs and populations with Limited English Proficiency (LEP), and should be coordinated and thoroughly aligned with Products and Planning and Joint Information Center appropriately. The Digital Communications Specialist sits in the Media Relations Unit in the JIC.

3.0 Digital Communications Channels
Once the ESF-15 Operations Director is identified, the respective agency and their communication channels are the lead.

3.1 Coordination
For prolonged national level incidents or incidents where multiple Federal departments are involved, a digital communications coordination panel can be convened at the discretion of the ESF #15 Operations Director, their respective agency, the DHS or the General Services Administration (GSA). This coordination panel should include the digital communication leads for agencies directly affecting the national level response.

3.2 USA.gov
For prolonged national level incidents or incidents where multiple Federal departments are involved, the primary portal website will be USA.gov, operated by the GSA. This site will serve as a portal to the lead agency and other agencies that are communicating incident specific information. The following is not meant to provide an exclusive list of channels, and the focus should be on the underlying principles and guidelines:

3.3 Department and Agency Websites

Agencies should follow these guidelines for the best way to support the response and recovery efforts:

- Stay within agency mission lanes when commenting or creating content about the incident.
- Ensure your website and blog are up to date with the latest information regarding the incident.
- Ensure that information being provided is accessible and in the proper format.
- Do not copy or re-post content that is available on another agency website (especially if the other agency is the lead [or authoritative source] for the information.) Cross-link to other agencies' content that would be beneficial for your audience.
- In some instances, it may be relevant that multiple agencies stand up pages specific to the disaster, utilizing the same word/keyword (E.g. Energy.gov/sandy or Treasury.gov/sandy)

3.4 Department and Agency Social Media Sites

Agencies should always use pre-established accounts during an incident because the account already has an established base of users and level of trust with social media users.

- The lead agency's social media accounts shall provide information and amplify information being provided by other agencies. Other agencies shall provide mission specific information and point back to the lead agency accounts or, if applicable, the incident specific account.
- Before launching new accounts for a particular incident, answer the following questions:

  - Will the response and/or the recovery be prolonged?
  - Will there be confusion between this new account and existing accounts?
  - Who will manage the new account after the incident?
  - Who will answer public questions that are posted to the account? Is there a policy for quality assurance?
  - Is there a specific regional or language social media site or network that represents the audience impacted by the incident?

- Agencies should follow these guidelines for the best way to support the response and recovery efforts and engage audiences:

- Stay within your agency's mission lanes when commenting or creating content about the incident.
- Ensure your social media sites have up to date messages regarding the incident.
- Respond to questions or inquiries from social media users in a timely manner. When the question or inquiry falls outside your agency's mission lanes, direct users to the appropriate agency.
- Ensure that information being provided is accessible and in the proper format.
- Cross-link to other agencies' social media sites that are involved with the incident.

4.0 Messaging and Distribution

As noted in concept of operations, content and messaging should be coordinated and thoroughly aligned with Products and Planning and Joint Information Center appropriately. Posting important, accurate, and timely content is the most important component of any Web and social media operation. When it comes to digital communication channels, agencies should follow these guidelines for the best way to support the response and recovery efforts and engage audiences:

4.1 As with all messaging during a Federal response, content should be actionable information to promote public safety and should include "asks" to the public to rebroadcast the content and share it with others who they know may be affected by the incident. It should be encouraged to share the content thru both social media channels and non-social media channels.

4.2 Core content and messages should be posted on the agency's website or blog and the social media channels; content posting should not be restrictive to only one social media site or digital communication channel, and as required by law, content and messages must be provided in accessible formats.

4.3 Content for social media sites (e.g. Facebook, Twitter) should be tailored to fit the characteristics of each site. In general, content on social media sites should be in plain language and provide relevant updates in an easily digestible format, preferably with actionable public safety information.

The Federal government does not endorse any non-government websites, companies or applications. The concepts presented in this annex are applicable for any social media site or digital communication platform.

4.4 All Federal, State, Tribal, and local partners should amplify messaging on their accounts as appropriate. All private sector entities, including but not limited to, associations, businesses, non-profits, and educational institutions, should also amplify messages through their channels, as they may have followers that are impacted by the incident.

5.0 Social Media Monitoring and Reporting for Situational Awareness

Monitoring publicly available content across online channels is as important as posting information, and agency policies and procedures should be followed as it relates to monitoring social media. During an incident, ESF #15 should search appropriate keywords, hashtags, and monitor public accounts on digital channels to find information for situational awareness. ESF #15 should also analyze search results and public posts for public perception information requirements and report findings to Federal response partners for situational awareness.

5.1 All responding agencies should follow their agencies' rules, policies, and procedures as to what capacity they are authorized to use approved applications and platforms.

6.0 Planning and Products Joint Information Centers

While the Digital Communications Specialist falls within the Joint Information Center, the specialist should work closely with counterparts in Planning and Products in several ways:

6.1 Alerting Planning and Products to priority issues stemming from public social media conversations and advising on best practices for messaging in response to those priority issues.

6.2 Monitoring for inquiries and feedback sent from the public directly to the agency social media accounts, and working with the AEPP, Program Liaisons, Limited English Proficiency Specialists, and Strategy and Messaging Specialists so appropriate responses can be incorporated into the communications plan.

6.3 Providing guidance and recommendations on timing for posting content on digital channels, along with other best practices for developing digital content.

7.0 Reporting

Agencies should ensure that any and all reports follow their agencies' legal, privacy, and records management rules and appropriate Standard Operating Procedures, and should always take into account copyrighted content and the public's right to privacy.

Hurricane Sandy Rumor Control

- After Sandy made landfall, the web and social media team found that a large amount of misinformation was circulating on social media, related to FEMA and the state's role in the response. In order to ensure an effective external affairs operation, and in coordination with the other aspects of ESF #15 including the media outreach team, FEMA began a Rumor Control initiative.
- A page on Fema.gov was created. When a rumor was identified, the social media team worked with ESF #15 staff to track down additional information and gather the correct information. These details were then added to the Rumor Control page, providing clear language about the misinformation and resources where people could find correct information for each rumor.
- Rumor Control messages were shared widely by FEMA's social media accounts, as well as by other responding agencies. The social media team shared this information with the interagency through the NICCL, and collaborated with state and local partners to share these messages and expand their reach.

Stafford Act Case Study:
Hurricane Sandy 2012

- FEMA was designated as the ESF #15 lead for Hurricane Sandy, and was responsible for coordinating the External Affairs for the federal response.
- Staff from multiple FEMA regional offices, as well as DHS Headquarters, coordinated with FEMA HQ External Affairs on web and social media outreach at FEMA Headquarters and eventually at Joint Field Offices in New York, New Jersey and Connecticut. At the height of the storm, more than 15 staff members were supporting the social media operation. This surge support, and the ability of FEMA digital staff to work from anywhere there was an internet connection, was critical in FEMA's digital response to this disaster.
- The social media team worked across ESF #15 to develop and write social media content, and to manage the FEMA social media accounts – including the newly established Facebook and Twitter accounts that provided specific updates about Sandy response and recovery.
- Additionally, the team used social media for situational awareness including information about social media discussions on power outages, volunteering and donations, and sentiment about the response efforts, that was shared with Department, ESF #15, and interagency leadership, as well as the National Response Coordination Center, Joint Field Offices, and other important partners.

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. FEMA Incident Management Handbook

1.0 Purpose

This annex outlines information and procedures concerning administration and logistics requirements and operations support for the ESF #15 organization.

2.0 Requirement

External Affairs operations *are* mission-essential tasks, and they must be afforded a high priority by the Unified Coordination Group when establishing basic operational capabilities. Infrastructure and supporting capabilities to deliver life-saving and life-sustaining information must be established in a timely manner. **If the ESF #15 team does not have these and other basic tools, External Affairs operations cannot be successfully executed.**

3.0 Responsibilities

3.1 ESF #15 External Affairs Officer (EAO)

Upon designation and activation of ESF #15, the ESF #15 EAO will assess initial logistical requirements necessary in establishing operational capabilities in the Unified Coordination staff (and JIC). The ESF #15 EAO will work closely with the ESF #15 OD, assistant external affairs officers, and Unified Coordination staff to ensure that initial requirements are identified in a timely manner and action is taken to address shortfalls where they exist. **This information should be provided by ESF #15 to the Unified Coordination Group Scoping Meeting.** If the nature of the incident requires, the ESF #15 EAO should identify an ESF #15 Resource Manager.

3.2 ESF #15 Resource Manager (RTMG)

The RTMG will coordinate all administrative and logistics related activities for the ESF #15 operation. This will include office space and equipment needs, in-processing of the ESF #15 staff, JIC support, and coordination with Unified Coordination staff elements. The RTMG will coordinate directly with the ESF #15 staff and the following partners:

- Logistics: Ensures that logistic support including working space, equipment, and technical support are provided to the EA in a timely manner.

- Human Resources: Ensures EA staffing deployment requests are fulfilled, daily staff accountability completed, and provides additional HR support to the JFO.

- Finance and Admin: Coordinates all EA funding with Comptroller on LEP/CAN translations, ordering of supplies, and assists with WebTA payroll certification.

4.0 Personnel and Staffing Coordination

The RTMG will maintain close coordination with the ESF #15 OD, component directors, and interagency SLTT public affairs counterparts to ensure that appropriate staffing is provided for the ESF #15 organization.

5.0 Pre-scripted Mission Assignments (PSMA) and Mission Assignments

PSMAs are developed in advance to facilitate rapid response following ESF #15 activation. The following PSMAs are approved in advance. Other PSMAs may be developed in addition to the following:

- PSMA-167: U.S. Coast Guard Public Affairs subject matter experts
- PSMA-168: Other Federal Agency technical subject matter experts that can speak publically about their agency's activities
- PSMA-170: U.S. Department of Defense (DOD) Broadcast Transmission Support-Public Affairs Communications Teams
- PSMA-287: Bureau of Indian Affairs' tribal liaison support

Any agency can be mission assigned to support ESF #15 operations. Some frequently used mission assignments include:

- All D/As External Affairs personnel to support coordination of messaging related to D/A response operations (most frequently used: DOD, HUD, HHS, USACE, and USCG)
- DOD-Combat Camera teams for visual imagery
- DOD-Joint Public Affairs Support Element (JPASE) or Civil Affairs and Information Support Element (CAISE)
- Bureau of Indian Affairs (BIA)-Tribal Liaison support
- Any agency-External Affairs subject matter experts to support FEMA's National News Desk or Social Media operations when our internal assets are exhausted

Appendix 1 to Annex X to Emergency Support Function #15 External Affairs
ESF #15 Leadership Roster

EMERGENCY SUPPORT FUNCTION #15 – INCIDENT LEADERSHIP STAFFING						
Incident Site & Situation:						
Position	**Assigned**	**Duty**	**E-Mail**	**Off Phone**	**Cell**	**Other Info**
Joint Field Office Leadership						
FCO/LFO						
Unified Coordination Group ESF #15 Leadership Cadre						
Ext Affairs Officer						
AEPS						
AECA						
AEIG						
AEIC						
AEPP						
Spokesperson						
FEMA Reg EA						
FEMA Reg EAD /EAO						
IMAT EA Advisor						

EA Staff Roster

Name	Title	PFT, CORE, IM-CORE, RSV	Location	FEMA Cell	Personal Cell	Arrival Date	Release Date	Rotation Dates	Hotel & Room #
External Affairs									
Joint Information Center									
Planning and Products									
Intergovernmental Affairs									
Congressional Affairs									
Private Sector									
SBA, State, USACE, other partners									
Name	**Title**	**Location**	**Cell**	**Email**					

Important Disaster Numbers	
Switchboard	
Main Fax #	
EA Fax #	
News Desk	
Safety	
Security	
ERO	
Alternate Dispute Resolution	
Log Chief	

Regional and HQ Numbers									
Name	**Title**	**Location**	**FEMA Cell**	**Landline**	**Email**				

Annex Y to Emergency Support Function #15 External Affairs
Training

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. Interagency Integrated SOP
D. EMI Curriculum Management System Guidebook
E. Homeland Security Exercise Evaluation Program

1.0 Purpose

This annex outlines necessary training for ESF #15 personnel and training requirements for Federal, state, local, tribal, and territorial counterparts.

2.0 Training and Objectives

2.1 Director's Perspective

Training is critical to the success of ESF #15 in support of the FCO and Unified Coordination staff. Pre-incident training builds teamwork, expertise, and confidence, ensuring the ESF #15 staff will be successful during an incident requiring a coordinated Federal response or major incident. **Training will be a fundamental building block of the ESF #15 operation.**

2.2 ESF #15 Training Program Responsibilities

- **Program Direction, Oversight, Coordination**
  DHS Office of Public Affairs

- **Program Support (Materials and Course Development)**
  FEMA Office of External Affairs, Disaster Operations Division, in coordination with the Emergency Management Institute (EMI), FEMA Qualification System training, and the Incident Workforce Management Division (IWMD)

2.3 ESF #15 Training Program Objectives

- ESF #15 Leadership Cadre is fully prepared to assume assigned positions when directed and in support of the FCO/LFO and Unified Coordination staff.

- ESF #15 staff is prepared for duties within the organization and in support of the FCO/LFO and Unified Coordination staff.

- Federal interagency ESF #15 deploying leadership and staff are fully prepared to assume assigned positions.

- State, territorial, and tribal counterparts have awareness of ESF #15 functions and integration within the JIS and ICS.

3.0 Training Program Requirements

ESF #15 staff training requirements are outlined in specific ESF #15 qualification sheets maintained by the FEMA External Affairs Cadre Management Team.

4.0 Training Resources

Summarized below are training resources and supporting details.

4.1 Recommended Online Courses

The below courses are recommended for all ESF #15 leadership and staff personnel. These courses can be accessed online at https://training.fema.gov/is/.

- IS-29. Public Information Officer Awareness
- IS-100.b Introduction to Incident Command System
- IS-200.b ICS for Single Resources and Initial Action Incidents
- IS-650.a Building Partnerships with Tribal Governments
- IS-700.a. National Incident Management System (NIMS) Intro
- IS-702.a NIMS Public Information Systems
- IS-800.b. National Response Framework (NRF) Intro

4.2 EMI Training Courses

A complete list of EMI courses and their schedules is located online at: [HYPERLINK "http://training.fema.gov/EMICourses/"] Some of the key ESF #15/EA courses are listed below:

- **External Affairs Specialist Training (E-475)**
  This FEMA Qualification System course provides an orientation to the knowledge and tools necessary to support ESF #15 operations. This one-week training is required for qualification in all specialist positions. Modules related to specific job functions are offered during the training.

- **ESF #15 Leadership Courses-EAO (L-767), Assistant EAOs (L-748)**
  These courses are developed to provide participants, who are experienced ESF #15 staff, with skills on managing programs, leading people, and working collaboratively to serve in ESF #15 leadership roles.

- **State & Local Public Affairs Courses (G-289 Public Information Officer Awareness; G-290 Basic Public Information Officer; G-291 Joint Information System/Joint Information Center Planning for tribal, state and local PIOs; E-388 Advanced PIO Course; E-389 Master PIO Course)**
  ESF #15-specific training is incorporated into the Master PIO course offered at EMI.

4.3 Crisis and Emergency Risk Communications (CERC) Training

Personnel at all levels of government are encouraged to complete Crisis and Emergency Risk Communications (CERC) training, which focuses on communicating successfully in high concern situations. The Centers for Disease Control and Prevention offers free online CERC training. The training provides an introduction to Crisis and Emergency Risk Communication principles, describes the psychology of a crisis and the type of messages each audience needs, explains how to tailor messages in alignment with CERC principles, and defines core concepts of crisis communication planning. The training is available at [HYPERLINK "http://emergency.cdc.gov/cerc/training/basic/index.asp"]

4.4 FEMA Incident Workforce Academy Series (FIWA)

FIWA is "a multi-phased initiative designed to standardize common training for all FEMA employees, beginning with the Specialist Series followed by middle and upper-level management and leadership courses. All employees hired after October 2012 must attend the FIWA – Specialist Series. Subsequent FIWA courses will be required as IM personnel progress to each new management tier level." (FQS Guide, October 2016).

4.5 Field/Just In Time Training

Along with the EMI courses outlined above, there are also scalable versions of this information to be delivered to a wide-variety of audiences, including just-in-time training in the field. Trainings can be delivered face-to-face, via webinar, or video-teleconferences.

4.6 Exercises

Personnel at all levels within the Federal, state, local, tribal, territorial and private sector participate in homeland security and all-hazards exercises. Many of these are conducted as a national level or capstone exercise series. These exercises provide a superb means to train personnel on ESF #15 procedures and respective staff assignments. DHS will use this SOP as the primary planning document for all exercises.

4.7 Real-World Training

Real-world events, and those that directly result in activation of ESF #15, provide an equally valuable opportunity for training of leadership and staff personnel. ESF #15 leadership should actively consider deploying available personnel to real-world incidents, if conditions permit, for training purposes. This should be coordinated with the FCO/LFO and Unified Coordination staff.

4.8 Interagency Coordination

Interagency opportunities, such as the Incident Communications Public Affairs Coordination Committee (ICPACC) meeting and annual Hurricane table top exercises will be used to discuss ESF #15 processes, teamwork and training needs. DHS OPA or FEMA EA will coordinate meeting programs in conjunction with other department and agency hosts.

4.9 Basic Guidance for Public Information Officers (PIOs/National Incident Management System [NIMS] – FEMA 517/November 2007)

This guidance document was developed in coordination with Federal, state, local, tribal and territorial Public Information Officers (PIOs). The goal of this publication is to provide operational practices for performing PIO duties within the ICS. It offers basic procedures to operate within the JIS and establish an effective JIC – including integrating with Federal support and ESF #15.

Annex Z to Emergency Support Function #15 External Affairs
Acronyms and Key Terms

AAR	After Action Report
AEAC	Assistant External Affairs Officer for Congressional Affairs
AEIC	Assistant External Affairs Officer for the Joint Information Center
AEIG	Assistant External Affairs Officer for Intergovernmental Affairs
AEPP	Assistant External Affairs Officer for Private Sector
AMS	Aerial Measuring System
ANG	Air National Guard
APHIS	Animal and Plant Health Inspection Service
ARG	Accident Response Group
ARNG	Army National Guard
ASD/PA	Assistant Secretary of Defense- Public Affairs
ASPA	Assistant Secretary for Public Affairs
ASPR	Assistant Secretary for Public Response (ASPR) (HHS)
CA	Congressional Affairs
CAD	Congressional Affairs Division
CAT	Crisis Action Team
CBL	Cytogenetic Biodosimety Laboratory
CBP	Customs and Border Protection
CDC	Centers for Disease Control and Prevention
CERC	Crisis and Emergency Risk Communications
CI	Critical Infrastructure
CJCS	Chairman of the Joint Chiefs of Staff
CMHT	Consequence Management Home Team
CNGB	Chief of the National Guard Bureau
COOP	Continuity of Operations
COP	Common Operating Picture
CS&C	Cybersecurity and Communications
DCE	Defense Coordinating Elements
DCO	Defense Coordinating Officer
DHS	Department of Homeland Security
DHS/IP	Department of Homeland Security Office of Infrastructure Protection
DMAT	Disaster Medical Assistance Team
DNDO	Domestic Nuclear Detection Office
DOD	Department of Defense
DOE	Department of Energy
DOI	Department of Interior
DSAT	Disaster Survivor Assistance Team
D-SNAP	Disaster Supplemental Nutrition Assistance Program
EAD	External Affairs Director
EAO	External Affairs Officer
EAS	Emergency Alert System
EDEN	Extension Disaster Education Network
EMI	Emergency Management Institute
EOC	Emergency Operations Center
ERT	Environmental Response Team
ESF	Emergency Support Function
ET	Executive Team

FCC	Federal Communications Commission
FCO	Federal Coordinating Officer
FDA	Food and Drug Administration
FEMA	Federal Emergency Management Agency
FERN	Food Emergency Response Network
FHCO	Federal Health Coordinating Officer
FISMA	Federal Information Systems Management Act
FMS	Federal Medical Station
FNS	Food and Nutrition Service
FRMAC	Federal Radiological Monitoring and Assessment Center
FS	Forest Service
FSA	Farm Service Agency
FSIS	Food Safety and Inspection Service
GCC	Government Coordinating Council
GETS	Government Emergency Communications Service
GIPSA	Grain Inspection, Packers, and Stockyards Administration
GSA	General Services Administration
HHS	U.S. Department of Health and Human Services
HSIN	Homeland Security Information Network
HSPD	Homeland Security Presidential Directive
IA	Individual Assistance
IAP	Incident Action Plan
ICCT	Incident Community Coordination Call
ICP	Incident Command Post
ICPACC	Incident Communications Public Affairs Coordination Committee
ICS	Incident Command System
IGA	Intergovernmental Affairs
IMAAC	Federal Interagency Modeling and Atmospheric Center
IMAT	Incident Management Assistance Team
IND	Improvised Nuclear Device
IRCT	Incident Response Coordination Team (HHS)
ISAC	Information Sharing and Analysis Center
JFHQ	Joint Force Headquarters
JFO	Joint Field Office
JIC	Joint Information Center
JMD	Department of Justice Management Division
JTF	Joint Task Force
LEP	Limited English Proficiency
LEP/ACN	Limited English Proficiency/Accessible Communications Needs
LFO	Lead Federal Official
LNO	Liaison Officer
LRN	Laboratory Response Network
MARAD	Maritime Security Administration
MOTR	Maritime Operational Threat Response
NAD	North Atlantic Division (USACE)
NARAC	National Atmospheric Release Advisory Center
NARP	Nuclear Weapon Accident Response Procedures
NBEOC	National Business Emergency Operation Center
NCC	National Coordinating Center
NCC	National Contact Center
NCCIC	National Cybersecurity and Communication Integration Center

NCERT	National Criminal Enforcement Response Team
NCP	National Contingency Plan
NCS	National Communications System
NDMS	National Disaster Medical System
NDRF	National Disaster Recovery Framework
NDT	National Decontamination Team
NGB	National Guard Bureau
NIC	National Incident Commander
NICC	National Infrastructure Coordination Center
NICCL	National Incident Communications Conference Line
NIFA	National Institute of Food and Agriculture
NIFC	National Interagency Fire Center
NIMS	National Incident Management System
NIMS/ICS	National Incident Management System/ Incident Command System
NIPP	National Infrastructure Protection Plan
NIRT	Nuclear Incident Response Team
NJIC	National Joint Information Center
NNSA	National Nuclear Security Administration
NOAA	National Oceanic and Atmospheric Administration
NOC	National Operations Center
NORAD	North American Aerospace Defense Command
NPPD	National Protection and Programs Directorate
NRC	Nuclear Regulatory Commission
NRCC	National Response Coordination Center (FEMA)
NRF	National Response Framework
NRT JIC	National Response Team Joint Information Center
NRP	National Response Plan
NRT	National Response Team
NSSE	National Special Security Event
NSTAC	National Security Telecommunications Advisory Committee
NTAS	National Terrorism Advisory System
NTNF GCTF	National Technical Nuclear Forensics Ground Collections Task Force (DNDO)
NTSB	National Transportation Safety Board
NWIR	Nuclear Weapons Incident Response
OASD	Office of the Assistant Secretary of Defense (DOD)
OAR	Office of Air and Radiation
OC	Office of Communication (White House or USDA)
OD	Operations Director
OEA	Office of External Affairs
OEC	Office of Emergency Communication (DHS)
OEI	Office of Environmental Information (EPA)
OPA	Office of Public Affairs
OPM	Office of Personnel Management
ORISE	Oak Ridge Institute for Science and Education
OSD	Office of the Secretary of Defense
OSLTF	Oil Spill Liability Trust Fund
PACL	Public Affairs Conference Line (HHS)
PAD	Public Affairs Division (FEMA)
PAO	Public Affairs Officer
PARC	Public Affairs Response Cell
PA	Public Affairs

PAR	Protective Action Recommendation
PICCL	Private Sector Incident Communications Conference Line
PIO	Public Information Officer
POC	Point of Contact
PP	Planning and Products (ESF #15)
PSA	Public Service Announcement
PSD	Private Sector Division (FEMA)
PSMA	Pre-Scripted Mission Assignment
PSO	Private Sector Office
PPD	Presidential Policy Directive
RAP	Radiological Assistance Program
RDD	Radiological Dispersal Device
REAC/TS	Radiation Emergency Assistance Center/ Training Site
RERT	Radiological Emergency Response Team
RFO	Recovery Field Office
ROE	Rights of Entry
RRCC	Regional Response Coordination Center
RRT	Regional Response Team
RSF	Recovery Support Function
RTMG	Resource Support Manager
SAC	Special Agents In-Charge
SAD	State Active Duty
SAMHSA	Substance Abuse and Mental Health Services Administration
SBA	Small Business Administration
SCC	Sector Coordinating Councils
SCO	State Coordinating Officer
SEO	Senior Energy Official
SHO	Senior Health Official
SICCL	State Incident Communications Conference Line
SIOC	Special Incident Operations Center (FBI HQ)
SITREP	Situation Report
SLTT	State, Local, Tribal and Territorial
SME	Subject Matter Expert
SOC	Secretary's Operations Center (HHS)
SONS	Spill of National Significance
SOP	Standard Operating Procedures
SPEEDI	System for Prediction of Environmental Emergency Dose Information (Japan)
SSA	Sector Specific Agency
UCG	Unified Coordination Group
US-CERT	U.S. Computer Emergency Response Team
USACE	U.S. Army Corps of Engineers
USNORTHCOM	United States Northern Command
VA	Veterans Affairs
VAL	Voluntary Agency Liaison
VOAD	Voluntary Organizations Active in Disaster
VTC	Video Teleconference
WHO	World Health Organization
WPS	Wireless Priority Service
WMD-CST	Weapons of Mass Destruction Civil Support Team

ESF #15 SOP NOTES

Message

From: Russell, Diane [russell.diane@epa.gov]
Sent: 10/6/2016 5:13:38 PM
To: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
CC: Adler, Ari (GOV) (AdlerA@michigan.gov) [AdlerA@michigan.gov]; Suzanne Cupal (Scupal@Gchd.us) [Scupal@Gchd.us]; Minicucia@michigan.gov; Nowotarski, Allison [nowotarski.allison@epa.gov]; Voirin, Anthony (OS/ASPR/OEM) [Anthony.Voirin@hhs.gov]; Byron Mason [Byron.Mason@hhs.gov]; Jones, Kamara (OS/ASPA) [Kamara.Jones@hhs.gov]; Kane, Elleen (OS/ASPR/COO) [Elleen.Kane@hhs.gov]; Kmoore@cityofflint.com; Ron Leix (LeixR@michigan.gov) [LeixR@michigan.gov]; Eiten, Lauren (HRSA) [LEiten@hrsa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Durno, Mark [durno.mark@epa.gov]
Subject: Re: Dept of Education Event in Flint

If there's room, I would be interested in being there. Let me know if they have room for me.

Diane Russell
U.S. EPA Region 5 Superfund
Community Involvement Coordinator

989-401-5507 (office)
Ex. 6 Personal Privacy (PP) (cell)

On Oct 6, 2016, at 11:15 AM, Michael, Gretchen (OS/ASPR/COO) <Gretchen.Michael@hhs.gov> wrote:

> All –
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>
> **U.S. Department of Education**
> **Office of Communications & Outreach, Press Office**
> **400 Maryland Ave., S.W.**
> **Washington, D.C. 20202**
>
> **For Immediate Release:**
> Oct. 7, 2016
>
> **CONTACT:**
> Press Office, (202) 401-1576 or press@ed.gov
>
> **U.S. Department of Education Awards $480,000 to Flint, Michigan Schools**
>
> The U.S. Department of Education's Office of Safe and Healthy Students today awarded Flint Community Schools in Flint, Michigan a Project School Emergency Response to Violence (SERV) grant totaling $480,000. The grant will be used to restore the learning environment following the water crisis that began in 2014 that left residents with lead-contaminated drinking water.

The crisis has disrupted the education of thousands of students as well as their parents, teachers, administrators, and support personnel. And it has placed increased demands on Flint's schools that educate and support the children of Flint.

"Helping the people of Flint recover from this water crisis is our collective responsibility," said U.S. Secretary of Education John B. King Jr. "This Project SERV grant will help the students and educators foster a nurturing school environment. We want those impacted to receive the supports they need to work through this difficult situation."

Project SERV provides funding for local educational agencies and institutions of higher education that have experienced a significant violent or traumatic event and need resources to respond, recover, and re-establish a safe environment conducive to learning. There are two types of Project SERV awards—Immediate Services and Extended Services. Immediate Services grants, one of which was awarded to Flint Community Schools, provide emergency, short-term assistance to affected school districts or colleges and universities. Extended Services grants assist school districts and colleges and universities in carrying out the long-term recovery efforts that may be needed following a significant, traumatic event. To date, the Office of Safe and Healthy Students has awarded nearly $44 million to 140 grantees, including Flint Community Schools, since the grants program began in 2001.

Flint Community Schools has faced significant challenges as a result of the city-wide water crisis that has impacted nearly every facet of the community. Many families have left the community. Students whose families stayed have been dealing with many challenges associated with having contaminated water—preparing meals, bathing, washing clothes, and more. Flint Community Schools have felt that impact in areas ranging from attendance to discipline to social work services.

The district, in partnership with the community and state, is working to provide continued supports and resources for students, families, and community members—with a central focus on improving schools while delivering high-quality and effective teaching and learning. It will use its Project SERV grant to hire four assistant attendance specialists, who will identify and support students who are repeatedly absent. The attendance specialists will make home visits to assess the family environment and to collaborate with school staff to develop interventions and customized educational plans for truant students.

The district also will hire three responsive service school counselors and two school psychologists to address the mental health needs of its students. Staff in these positions will help design, develop, implement and evaluate a comprehensive, developmental and systematic Responsive Service School Counseling program. In addition three additional speech therapists will be hired to handle the increase in special education referrals and requests for testing from parents.

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Administration Supported Efforts in Flint

- The Centers for Medicare & Medicaid Services (CMS) expanded Medicaid coverage for children up to age 21 and for pregnant women impacted by lead exposure. Thousands of additional children and pregnant women became eligible for Medicaid coverage, and 30,000 current Medicaid beneficiaries in the area became eligible for expanded services. In addition, CMS awarded $300,000 to the Greater Flint Health Coalition to support and

coordinate outreach and enrollment efforts to get more eligible children enrolled in Medicaid and the Children's Health Insurance Program, and to help connect children to available resources.

- In January 2016, USDA approved the Michigan Department of Education's (MDE) request for additional funds totaling $62,700 through the Fresh Fruit and Vegetable Program, which provides fresh fruits and vegetables at no cost to students in eligible schools. These funds, along with practical technical assistance on menu planning strategies, are designed to aid schools in identifying and incorporating more foods high in vitamin C, calcium, and iron that may help reduce lead levels in the body. In August 2016, USDA approved MDE's request for additional FFVP funds in the amount of $158,750 for immediate expansion of the FFVP in Flint, which will be used to provide grants to all eligible Genesse County schools that applied and qualified for SY 2016-17 FFVP funds.

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- The University of Michigan Flint receive a $400,000 University Center Grant from the U.S. Department of Commerce to coordinate, inform, and contribute to economic development efforts that cultivate innovation and advance high-growth entrepreneurship needed to build and sustain a diversified economy throughout the region. The University Center will provide services to a seven-county region (Genesee, Huron, Lapeer, St. Clair, Sanilac, Shiawassee and Tuscola counties).

- The Flint Genesee Chamber of Commerce and the Genesee Area Focus Fund, in partnership with the City of Flint, received a $197,416 Economic Adjustment Assistance grant to conduct a feasibility study for a business accelerator at Flint's largest Brownfield site known locally as Buick City (Racer Trust site). The study will provide the city and its

strategic partners with critical capacity building to support the redevelopment of Buick City.

- The Small Business Administration (SBA) provided approximately $400,000 in additional funding through a number of programs including $100,000 in Microloan capital, an additional $100,000 available for training and technical assistance to Flint entrepreneurs, $100,000 increase in existing technical assistance for small businesses in the area, and $100,000 in supplemental funding to the Kettering University Small Business Development Corporation. SBA also approved a state request for low-interest disaster loans for small businesses within the greater Flint area.

To view a list of Project SERV grantees and award amounts, or to learn more about the program, visit http://www2.ed.gov/programs/dvppserv/index.html.

###

Gretchen Michael, JD

Director of Communications
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office
Ex. 6 Personal Privacy (PP) cell

<image003.png>

Message

From: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Sent: 10/6/2016 4:15:18 PM
To: Adler, Ari (GOV) (AdlerA@michigan.gov) [AdlerA@michigan.gov]; Suzanne Cupal (Scupal@Gchd.us) [Scupal@Gchd.us]; 'Minicucia@michigan.gov' [Minicucia@michigan.gov]; Nowotarski, Allison [nowotarski.allison@epa.gov]; Voirin, Anthony (OS/ASPR/OEM) [Anthony.Voirin@hhs.gov]; Byron Mason [Byron.Mason@hhs.gov]; Jones, Kamara (OS/ASPA) [Kamara.Jones@hhs.gov]; Kane, Elleen (OS/ASPR/COO) [Elleen.Kane@hhs.gov]; 'Kmoore@cityofflint.com' [Kmoore@cityofflint.com]; Ron Leix (LeixR@michigan.gov) [LeixR@michigan.gov]; Eiten, Lauren (HRSA) [LEiten@hrsa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Russell, Diane [russell.diane@epa.gov]; Durno, Mark [durno.mark@epa.gov]
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U.S. Department of Education
Office of Communications & Outreach, Press Office
400 Maryland Ave., S.W.
Washington, D.C. 20202

For Immediate Release:
Oct. 7, 2016

CONTACT:
Press Office, (202) 401-1576 or press@ed.gov

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- With a FEMA Staffing for Adequate Fire and Emergency Response grant of $3.7 million, Flint can restore 33 firefighter positions in the city.

- An Economic Development Administration $1.9 million investment is supporting Phase II of Kettering University's Automotive Research Area, a 19-acre state-of-the-art automotive research facility and testing grounds. The investment will strengthen the local community and will improve Kettering University's already highly recognized experientially based engineering programs that support the area's automobile industry.

- The University of Michigan Flint receive a $400,000 University Center Grant from the U.S. Department of Commerce to coordinate, inform, and contribute to economic development efforts that cultivate innovation and advance high-growth entrepreneurship needed to build and sustain a diversified economy throughout the region. The University Center will provide services to a seven-county region (Genesee, Huron, Lapeer, St. Clair, Sanilac, Shiawassee and Tuscola counties).

- The Flint Genesee Chamber of Commerce and the Genesee Area Focus Fund, in partnership with the City of Flint, received a $197,416 Economic Adjustment Assistance grant to conduct a feasibility study for a business accelerator at Flint's largest Brownfield site known locally as Buick City (Racer Trust site). The study will provide the city and its strategic partners with critical capacity building to support the redevelopment of Buick City.

- The Small Business Administration (SBA) provided approximately $400,000 in additional funding through a number of programs including $100,000 in Microloan capital, an additional $100,000 available for training and technical assistance to Flint entrepreneurs, $100,000 increase in existing technical assistance for small businesses in the area, and $100,000 in supplemental funding to the Kettering University Small Business Development Corporation. SBA also approved a state request for low-interest disaster loans for small businesses within the greater Flint area.

To view a list of Project SERV grantees and award amounts, or to learn more about the program, visit http://www2.ed.gov/programs/dvppserv/index.html.

###

Gretchen Michael, JD

Director of Communications
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office
Ex. 6 Personal Privacy (PP) cell

ASPR
ASSISTANT SECRETARY FOR PREPAREDNESS AND RESPONSE

Message

From: Natarajan, Nitin [Natarajan.Nitin@epa.gov]
Sent: 5/5/2016 4:58:21 PM
To: Durno, Mark [durno.mark@epa.gov]; Davis, CatherineM [Davis.CatherineM@epa.gov]; Bassler, Rachel [Bassler.Rachel@epa.gov]; Deamer, Eileen [deamer.eileen@epa.gov]; Fortin, Denise [Fortin.Denise@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Kelley, Jeff [kelley.jeff@epa.gov]; Brown, Tristan [Brown.Tristan@epa.gov]; Asher, Jonathan [Asher.Jonathan@epa.gov]
Subject: RE: Summary of federal activities supporting the Flint water crisis response
Attachments: 2016-04-29 Flint federal activities summary.docx

---

Nitin Natarajan
Deputy Assistant Administrator
Office of Land and Emergency Management
Environmental Protection Agency
202-566-0200 Office

From: Durno, Mark
Sent: Thursday, May 05, 2016 12:58 PM
To: Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Davis, CatherineM <Davis.CatherineM@epa.gov>; Bassler, Rachel <Bassler.Rachel@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>; Asher, Jonathan <Asher.Jonathan@epa.gov>
Subject: RE: Summary of federal activities supporting the Flint water crisis response

Nitin –

Can you send along the attachment?

Mark Durno
Homeland Security Advisor / Deputy Chief
Emergency Response Branch
U.S. Environmental Protection Agency
25063 Center Ridge Road
Westlake, OH 44145
440-250-1743

From: Natarajan, Nitin
Sent: Thursday, May 05, 2016 12:37 PM
To: Davis, CatherineM <Davis.CatherineM@epa.gov>; Bassler, Rachel <Bassler.Rachel@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>; Asher, Jonathan <Asher.Jonathan@epa.gov>
Cc: Durno, Mark <durno.mark@epa.gov>
Subject: RE: Summary of federal activities supporting the Flint water crisis response

I'm not sure where they are collecting their information from.

Mark – Is this coming from the daily UCG meetings?

Rachel – Can this be worked through ESF 15 or should we ping HHS HQ from here.

N

Nitin Natarajan
Deputy Assistant Administrator
Office of Land and Emergency Management
Environmental Protection Agency
202-566-0200 Office

From: Davis, CatherineM
Sent: Monday, May 02, 2016 2:04 PM
To: Bassler, Rachel <Bassler.Rachel@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>; Fortin, Denise <Fortin.Denise@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>; Asher, Jonathan <Asher.Jonathan@epa.gov>
Subject: Re: Summary of federal activities supporting the Flint water crisis response

Hi All,

I'm not sure who is the right person to check with on this. Since Dan Shulman from FEMA has had to send out corrections to this document the past few weeks for FEMA's information, I was wondering if the EPA information is also out of date. Some of the information looks old, and it doesn't mention 'Flush for Flint'. I'm not sure how this document is used. There is an EOP address on the list.

Thanks,
Cathy Davis
Office of Congressional and Intergovernmental Relations
Office: 202-564-2703
Mobile: Ex. 6 Personal Privacy (PP)
Email: davis.catherinem@epa.gov

Send mail to:
US Environmental Protection Agency
1200 Pennsylvania Ave, NW
MC: 1305A
Washington, DC 20460

From: Fillpot, Dirk (OS/ASPR/COO) <Dirk.Fillpot@hhs.gov>
Sent: Friday, April 29, 2016 12:03:22 PM
To: Abell, Kaitlin (SAMHSA/OA); ACF hswatchofficer; Adamski Shayne; Allman, Kimberly; Arnesen, Stacey (NIH/NLM) [E]; Asher, Jonathan; Bahamonde, Marty; Barson, Emily (HHS/IEA); Bassler, Rachel; Beckmann, Ronna Erin; Beeton, Jonathan (OS/OASH); Bennett, Kelly (HHS/ASPR/OEM); Berge, Kathryn (HHS/ASL); Bolger, Matt; Botticella, Angela (OS/IEA); Bove, Paul (FDA/OC); Boyce, Don (OS/ASPR/OEM); Bratcher-Bowman, Nikki (HHS/IEA); Brittany Trotter; Broido, Tara (HHS/OASH); Brown, Melanie; Burden, Bernadette (CDC/OD/OADC); Burklow, John (NIH/OD) [E]; Cannon, Phillippa; Cassell, Peter; Cassie Ringsdorf; Castro Herrera, Lucia; Champ-Blackwell, Siobhan (NIH/NLM) [E]; Charme, Joni S. (CDC/OD/OCS); Chastang, Carol; Coady, Jeffrey (SAMHSA/OPPI); Cox, Joanne D. (CDC/OPHPR/DEO); OS Cramer, Drew; Daigle, David (CDC/OID/NCIRD); Daniel, Katherine Lyon (CDC/OD/OADC); Davis, Aaron; Davis, CatherineM; Davis, Jay; Deamer, Eileen; DeGraff, Kelly; Dempsey, Jay H. (CDC/OD/OADC); DeSalvo, Karen (OS/ONC); Devore, Adam (OS/ASPR/COO); Distefano, Nichole; Downing, Gregory (HHS/OS); Eisner, Jennifer; Elbaum, Kentia (OS/ASPR/COO); El-Hinnawy, Patricia (FDA/ORA); Ellis, Barbara; English, Tim; EOC JIC Lead 3; Falk, Kathleen (OS/IEA); Fantinato, Jessica (OS/ASPR/OEM); Ferreira, Frank; Fillpot, Dirk (OS/ASPR/COO); Finnen, April (FDA/OC); Fiorito, Kathleen ; Fisher, Marc (ACF); FLINT.INFO (OS/ASPR); Flowers, Christine B (NIH/NIEHS) [E]; Ford-Barnes, Arwenthia (HHS/ASPR/IO); Fortin,

Denise; Frasca, Dominic (FDA/OC); OS Fusion (HHS/ASPR/OEM); Gabriel, Edward (OS/ASPR/IO); Gabuzzi, Sam (OS/IEA); Galatas, Kate (CDC/OD/OADC); Garlow, Nicholas (HHS/ASPA); Garza, Roberto (ACF); Gaskill-Clemons, Robert; Gautier, Peter (EOP.GOV); Geels, Joni (OS/ASPR/COO); Gentile, Laura; Giles-AA, Cynthia; Glenn, Robert; Goldhaber, Benjamin (OS/ASPR/COO); Goodloe, Shantae; Grantham, Nancy; Gray, David; Green, Angela (ACF); Griffis, Kevin (OS/ASPA); Gutierrez, David; Haddad, Carla (HRSA); Hadzibegovic, Diana (OS/ASPR/OEM); Hall, Bill (HHS/ASPA); Harben, Kathy (CDC/OD/OADC); Harbour, Tracy; IRCT1.LNO (HHS/ASPR); Harless, Angela; Harris, Andrea (OS/OASH); Harrison, Melissa; Hawk, Nicole (CDC/CGH/DGHP); Helling, Andrea (ACF); Hendrick, Susan; Hild, Jeff (ACF); Hillman, Bruce; Hoff, Joanne (HRSA); Holland, Meegan; Hooban, Tala (ACF); Hovagimian, Seta (OS/ASPR/COO); Huang, Gloria; Hubbard, Carolyn; Ihenacho, Mark; Jarrett, Elizabeth (OS/ASPR/COO); Jeffery, Yvette; Johnathan.monroe@fns.usda.gov; Jones, Kamara (OS/ASPA); Josh Batkin; Kane, Elleen (OS/ASPR/COO); Katherine.fink@fns.usda.gov; Kaul, Rachel (OS/ASPR/OPP); Kelley, Jeff; Kimberly Phillips; Kittrie, Zachary; Klimczak, Kate (HHS/ASFR); Kramer, Martin (HRSA); Lampton, Michael; Larma, Tamara; Lee, Monica; Lemar, Naweed (OS/ASPA); Levine, Cheryl (OS/ASPR/OPP); Loop, Travis; Lubell, Keri M. (CDC/OPHPR/DEO); Lurie, Nicole (OS/ASPR/IO); MacMartin, Sandra; Mark Peterson ; Mason, Byron (OS/ASPR/OEM); Mason, James (HHS/IEA); Maynard, Ellis; McSeveney, Megan (FDA/OC); Meckes, Madeline (OS/ASPR/COO) (CTR); Meghan Luke; Michael, Gretchen (OS/ASPR/COO); Migliaccio, Kate (HHS/OASH); Miller, Samantha (HRSA); Minicuci, Angela; Mlade, Nicole; Moon, Jason; Morris, Dena (CDC/OD/CDCWO); Mullen, Jewel (HHS/OASH); Natarajan, Nitin; Nowotarski, Allison; Nurthen, Nancy (OS/ASPR/OEM); Orquina, Jessica; Osborne, Jonathan (OS/ASPR/COO); Ostomel, Caitlin; Padilla, Marissa (OS/ASPA); Pereira, Esmeralda (OS/ASPR/OEM); Piedrahita, Ron (OS/ASPR/COO); ronald.pinheiro@hhs.gov; Prasad, Joshua (HHS/OASH); Purchia, Liz; Rafael Lemaitre; Reid, Anne (HHS/IOS); Reynolds, Barbara S. (CDC/OD/OADC); Richman, Karyn (CDC/OD/CDCWO); Riley, Mary (ACF); Robinson, Maryann (SAMHSA/CMHS); Ross, Gregg (OS/IEA); Rowan, Anne; Ruben, Wendy (CDC/ONDIEH/NCBDDD); Russell, Diane; Waters, Kellee L. (CDC/OPHPR/DEO); Pieh, Luseni; Powell, Rachel (CDC/OID/NCHHSTP); Ragland, Micah; Salatti, Acacia (HHS/CFBCI); Saletta, Stephen (OS/ASPR/COO); Sandy Jasmund; Scheel, Christian (CDC/ONDIEH/NCEH); Schindelar, Jessica (CDC/OD/OADC); Senerchia, Elizabeth (HRSA); Senn, John; Shanon Banner (BannerS@michigan.gov); Sharp, Cathy; Shockey, Caitlin E. (CDC/OPHPR/OD); Shulman, Dan; Singleton, Sara M. (HHS/ASL); Smith, Sara; OS Secretarys Operations Center; Spear, Terri (SAMHSA/OPPI); Stephan, Briana (OS/ASPR/IO); Stephanie Tennyson; Stone, Bradford W. (SAMHSA/OA); Sturrock, Kenneth (OS/ASPR/OEM); Tatem, Anne (NIH/OD) [E]; Telfer, Jana L. (CDC/ONDIEH/NCEH); Thomas H Reynolds Ex. 6 Personal Privacy (PP); Travis, Alexandra; Trytten, Dana; Underwood, Lauren (HHS/ASPR/IO); Vandegrift, Serina (OS/ASPR/COO); Vick, Hannah; Vineyard, Michael (OS/ASPR/OEM); Voirin, Anthony (OS/ASPR/OEM); Wadlington, Christina; Waites, Kesha; Wang, Claire (HHS/OASH) (CTR); Weaver, Penny; Weeks, Cole (ACF); Weinberger, Collin (OS/ASPR/IO) (CTR); Wolf, Laura (OS/ASPR/OEM); Wolfe, Herbert (CDC/ONDIEH/NCEH); Wolfe, Kenneth (ACF); OS Wood, John; Wortman, Eric (CDC/OD/CDCWO)
Subject: Summary of federal activities supporting the Flint water crisis response

Attached is this week's federal activities summary.

Regards,
Dirk

Dirk Fillpot
Public Affairs Specialist
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services
200 C St. SW, Washington, D.C. 20201
Office: (202) 205-8165
Cell: Ex. 6 Personal Privacy (PP)
phe.gov

Message

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 8/17/2016 5:27:06 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Wilber, Eric [Wilber.Eric@epa.gov]
Subject: osc org draft guidelines - clean v2 lrt.swerlo comments
Attachments: osc org draft guidelines - clean v2 lrt.swerlo comments.docx

Here are the other comments from OGC. These are the comments that didn't like words like "responsibility" when applied to OSCs or PADs.

Regards,

Julia Burch
Office of Transportation and Air Quality
U.S. Environmental Protection Agency
202-564-0961

Message

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 8/17/2016 4:48:00 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Wilber, Eric [Wilber.Eric@epa.gov]
Subject: EPAosc org draft guidelines -GLO comments
Attachments: EPAosc org draft guidelines -GLO comments.docx

Here are OGC-GLO's edits to the FOIA paragraph. Also in attached. To me it matches the version we were just reviewing.

Good to Know

FOIA

Ex. 5 Deliberative Process (DP)

Message

From: Gray, David [gray.david@epa.gov]
Sent: 8/12/2016 2:27:25 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Burch, Julia [Burch.Julia@epa.gov]
Subject: EPAosc.org revision
Attachments: EPAosc org draft guidelines - 081116.docx; OSCorg comments to resolve.docx

Not ready for primetime but there is where we are right now. More soon.

Appointment

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 8/11/2016 5:45:13 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Zito, Kelly [ZITO.KELLY@EPA.GOV]; Hull, George [Hull.George@epa.gov]; Gray, David [gray.david@epa.gov]; Irizarry, Gilberto [Irizarry.Gilberto@epa.gov]; Kluesner, Dave [kluesner.dave@epa.gov]

Subject: CCP update workgroup
Attachments: Comments on EPAosc.org consolidated.docx; Communication Strike Team CONOPS rev 08112016.docx
Location: Ex. 6 Personal Privacy (PP)

Start: 8/11/2016 6:00:00 PM
End: 8/11/2016 7:00:00 PM
Show Time As: Tentative

Recurrence: Weekly
every Thursday from 2:00 PM to 3:00 PM

As FYI

Comments on EPAosc.org cons...

For discussion

Communication Strike Team CO...

Regards,

Julia Burch
Policy, Planning, and Training Division
Office of Human Resources
U.S. Environmental Protection Agency
202-564-0961

Message

From: Mutter, Andrew [mutter.andrew@epa.gov]
Sent: 8/10/2016 5:33:20 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Thomas, Deb [thomas.debrah@epa.gov]
Subject: CLOSE HOLD - Proposed RTQ (ARA Assignment)

Nancy,
Edited and reduced content.

Andrew

PROPOSED Response to Query (RTQ)

Ex. 5 Deliberative Process (DP)

Andrew Mutter
Deputy Director, Office of Communication and Public Involvement & Director of Public Affairs
U.S. Environmental Protection Agency, Region 8 (Denver, CO)
Office: 303.312.6448
Twitter: @EPARegion8
Facebook: U.S. EPA Region 8
Webpage: EPA Region 8 (Mountains and Plains)

Message

From: Mutter, Andrew [mutter.andrew@epa.gov]
Sent: 8/10/2016 3:22:22 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: CLOSE HOLD - Proposed RTQ

Nancy,
FYI and comment.

Andrew

Andrew Mutter
Deputy Director, Office of Communication and Public Involvement & Director of Public Affairs
U.S. Environmental Protection Agency, Region 8 (Denver, CO)
Office: 303.312.6448
Twitter: @EPARegion8
Facebook: U.S. EPA Region 8
Webpage: EPA Region 8 (Mountains and Plains)

From: Mutter, Andrew
Sent: Tuesday, August 09, 2016 4:43 PM
To: Thomas, Deb <thomas.debrah@epa.gov>
Subject: CLOSE HOLD - Proposed RTQ

Deb,
First cut (a bit rough), but wanted you to see the draft as I continue to tweak.

Andrew

PROPOSED Response to Query (RTQ)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

End of statement

Andrew Mutter
Deputy Director, Office of Communication and Public Involvement & Director of Public Affairs
U.S. Environmental Protection Agency, Region 8 (Denver, CO)
Office: 303.312.6448
Twitter: @EPARegion8
Facebook: U.S. EPA Region 8
Webpage: EPA Region 8 (Mountains and Plains)

Message

From: Mattas-Curry, Lahne [Mattas-Curry.Lahne@epa.gov]
Sent: 8/10/2016 12:27:02 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Deener, Kathleen [Deener.Kathleen@epa.gov]; Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]
Subject: Re: Flint meeting with HHS today

Thanks Nancy!

From: Grantham, Nancy
Sent: Wednesday, August 10, 2016 6:32 AM
To: Deener, Kathleen; Mattas-Curry, Lahne; Hubbard, Carolyn
Subject: FW: Flint meeting with HHS today

Fyi

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Grantham, Nancy
Sent: Monday, August 08, 2016 4:36 PM
To: Durno, Mark <durno.mark@epa.gov>; Ragland, Micah <Ragland.Micah@epa.gov>; Pieh, Luseni <Pieh.Luseni@epa.gov>; Vargas, Melissa <vargas.melissa@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Fritz, Matthew <Fritz.Matthew@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Flint meeting with HHS today

Hi –

We had a productive meeting with our HHS colleagues today (DC and Flint). Here are the highlights:

Rash Rollout

Dr. Lurie, along with CDC staff, briefing Mayor and Governor on August 15. In advance of that HHS staff will be on the ground later this week to continue meetings with community groups and leaders (some repeats) as well as next week.

August 22nd – Congressional briefings on rash study.

Embargoed interview with key reporters

August 23rd - Press event with Mayor, CDC, Dr. Barkey, EPA (Mark Durno) – presentation and panel, Q and A, Dr. Lurie closes with resources.

August 23rd - Presentation at Points of Recovery meeting
August 25th - Presentation at FLCC Friday meeting

TBD -- 2 community meetings with CDC – Pat Breysse or Donna Knutson

TBD – Medical Ground Rounds with Dr. Barkey and Dr. Mona

TBD – Other information meetings as appropriate

HHS developing 2 fact sheets; rash study to be posted on ASPR website and others, including EPA to link to it.

EPA to give Dr. Edwards a heads up at the Data Summit on 8/15

Surgeon General

Will be in Flint on 8/15 – unrelated to rash rollout; more info to come

Boots on the Ground

EPA -- Mark, Becky, Diane, person TBD

HHS – committed to having HHS staff there every week; close hold that there is likely a person who will come from DC for several days a week and Kathleen/Lauren will likely be there 1 day each week.

EPA/HHS Open House

Discussed doing this after labor day.

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Agenda
HHS – EPA Flint Coordination Meeting
Monday, August 8, 2016
EPA Offices, WJC-North Room 3415
1200 Pennsylvania Avenue, NW
Call in: Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

A. **Rash Rollout plan**

- EPA staff provided recommendations to HHS/CDC on community leaders to meet with in advance of report rollout
- If the rollout is going to be a UCG rollout, let us know if you need an EPA staffer present to answer inquiries on water samples that were taken as part of the rash health assessment process.

B. **Calendar Review August – December**

- August TBD – Dr. Marc Edwards releases his most recent round of data on his disinfection byproducts, lead and hot water heater testing.
- August 15th – Data Summit
- August 25th – EPA Healthy Homes Workshop for Community Health Workers

- September TBD (After Labor Day Weekend) – Open House/Expo
- September TBD – HHS Grant Writing Workshop

C. **VIP visits**

- No planned EPA VIP visits at this time

D. **Major EPA Milestones and possible announcements**

- LCR Compliance – TBD
- Corrosion Control Compliance – TBD
- SDWA Enforcement Order Compliance – TBD

E. **Community Engagement plans – HHS/EPA**

- Attend ARC Points of Recovery Meetings and other standing meetings
- Distribution of EPA Materials
  - PODs/GST Michigan Works
- Filter Education Job Liaison Program
- Workshop Series
  - Healthy Homes Workshop in August
- EPA Community Ambassador Meetings
- EPA Community Based Programs (Non-Water Related)
  - Brownfields grant collaboration with Chevy Commons & Land Bank
  - CUPP collaboration with Kettering, UM-Flint and MSU
- EPA Community Involvement Plan/Hire Flint Public Engagement Director

---

From: Pieh, Luseni
Sent: Monday, August 08, 2016 12:47 PM
To: Ragland, Micah <Ragland.Micah@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Vargas, Melissa <vargas.melissa@epa.gov>
Subject: Re: Agenda for HHS Meeting

Looks good to me also.

Sent from my iPhone

On Aug 8, 2016, at 12:28 PM, Ragland, Micah <Ragland.Micah@epa.gov> wrote:

> Hey Guys – Below is a draft of our outline for our meeting with HHS later today. Send me your edits and inserts and I will circulate a final before our meeting. Thanks, MR

Agenda
HHS – EPA Flint Coordination Meeting
Monday, August 8, 2016

EPA Offices, WJC-North Room 3415
1200 Pennsylvania Avenue, NW

Call in Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

A. **Rash Rollout plan**

- EPA staff provided recommendations to HHS/CDC on community leaders to meet with in advance of report rollout
- If the rollout is going to be a UCG rollout, let us know if you need an EPA staffer present to answer inquiries on water samples that were taken as part of the rash health assessment process.

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- EPA Community Based Programs (Non-Water Related)
  - Brownfields grant collaboration with Chevy Commons & Land Bank
  - CUPP collaboration with Kettering, UM-Flint and MSU
- EPA Community Involvement Plan/Hire Flint Public Engagement Director

F. **Other**

Message

From: Gray, David [gray.david@epa.gov]
Sent: 9/28/2016 2:08:02 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Heads Up - San Jacinto CONFIDENTIAL

Yes. The roll out is going well.

From: Grantham, Nancy
Sent: Wednesday, September 28, 2016 9:06 AM
To: Gray, David <gray.david@epa.gov>
Subject: RE: Heads Up - San Jacinto CONFIDENTIAL

We are assuming you are handling everything from there ..thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Gray, David
Sent: Friday, September 23, 2016 2:50 PM
To: Benenati, Frank <benenati.frank@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Subject: Heads Up - San Jacinto CONFIDENTIAL

All – here are the latest copies of our communication plan and press release. Our target is Wednesday, September 28. Please keep these materials close – there are lots of people trying to find out the details of this action. After talking with Nicole, we will do Congressional Committee notifications from here also.

David

From: Gray, David
Sent: Tuesday, September 13, 2016 9:39 AM
To: Benenati, Frank <benenati.frank@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Brown, Tristan <brown.tristan@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Subject: Heads Up - San Jacinto CONFIDENTIAL

THIS EMAIL CONTAINS PREDECISIONAL INFORMATION. DO NOT DISTRIBUTE, CITE OR QUOTE.

All –

Attached is the final draft communication plan for announcing the proposed remedy for the San Jacinto Waste Pits Superfund site in Harris County, Texas. This is close-hold. Please do not forward further. It is planned for next week – but as you know, timing may shift. I will keep you updated on timing and share any revisions with you as we approach the announcement.

David

General summary: EPA is releasing for public comment its proposed plan to clean up waste materials, including dioxins and furans, at the San Jacinto River Waste Pits Site in Harris County, Texas. After careful review of all available information, EPA's Preferred Remedy proposes Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP) The proposed plan presents a summary of the risks associated with the hazardous substances at the site, a summary of remedial alternatives, and the Preferred Remedy to address the contamination at the site. EPA has also released its Administrative Record, which consists of all documents used to support its Preferred Remedy. The public comment period is for 60 days.

Message

From: Mosher, Eric [Mosher.Eric@epa.gov]
Sent: 6/30/2016 9:46:40 PM
To: Burch, Julia [Burch.Julia@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Wenning, Stephanie [Wenning.Stephanie@epa.gov]; Schaefer, Joe [Schaefer.Joe@epa.gov]; Wilber, Eric [Wilber.Eric@epa.gov]; Rodriguez, Elias [Rodriguez.Elias@epa.gov]; Kluesner, Dave [kluesner.dave@epa.gov]; Mattas-Curry, Lahne [Mattas-Curry.Lahne@epa.gov]; Irizarry, Gilberto [Irizarry.Gilberto@epa.gov]
Subject: RE: EPAosc.org draft guidelines - woot!!
Attachments: EPAosc org draft guidelines.docx

Julia,

I had only one minor change at the top of page 2.

Regards,

Eric

From: Burch, Julia
Sent: Thursday, June 30, 2016 1:11 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Wenning, Stephanie <Wenning.Stephanie@epa.gov>; Schaefer, Joe <Schaefer.Joe@epa.gov>; Wilber, Eric <Wilber.Eric@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Rodriguez, Elias <Rodriguez.Elias@epa.gov>; Kluesner, Dave <kluesner.dave@epa.gov>; Mattas-Curry, Lahne <Mattas-Curry.Lahne@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>
Subject: EPAosc.org draft guidelines - woot!!

Thank you everyone!!! We really appreciate your time and expertise.

Please get comments to me by COB tomorrow.

From there, the review schedule is below:

- Share the next version with Matt Fritz and the rest of the team on July 5. They will have July 8 to get me comments.
- The next version will be shared with the RMs and SF DDs (via Eric M and Tito). Comments due to Eric W by July 15.
- At the same time, this version will be shared with the PADs (via David K and Nancy). Comments due to me by July 22.
- Team will have until July 29 to integrate comments and turn out a final version.
- Joint memo from OPA AA and OLEM AA out early August.

If you have any questions please let me know.

Regards,

Julia Burch
Office of Transportation and Air Quality
U.S. Environmental Protection Agency
202-564-0961

Message

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 7/29/2016 4:53:21 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Irizarry, Gilberto [Irizarry.Gilberto@epa.gov]
Subject: FW: Regional SF DD/RM Action Requested: review and comments on draft epaosc.org guidelines (July 27th deadline)
Attachments: EPAosc org draft guidelines - clean v2 (002) OEI comments rev.docx

Official comments from OEI are below. Same basic position as what Danny sent, although opens the door to negotiation/collaboration on utilizing epa.gov.

Regards,

Julia Burch
Office of Transportation and Air Quality
U.S. Environmental Protection Agency
202-564-0961

From: Jones-Parra, Lisa
Sent: Friday, July 29, 2016 12:49 PM
To: Schaefer, Joe <Schaefer.Joe@epa.gov>
Cc: Simon, Harvey <Simon.Harvey@epa.gov>; Burch, Julia <Burch.Julia@epa.gov>; Smiley, Susan <smiley.susan@epa.gov>; Darlington, Lin <Darlington.Lin@epa.gov>; Byrd, Jonda <byrd.jonda@epa.gov>; Fagan, Susan <Fagan.Susan@epa.gov>; Larsen, Elena <Larsen.Elena@epa.gov>
Subject: RE: Regional SF DD/RM Action Requested: review and comments on draft epaosc.org guidelines (July 27th deadline)

Hello Joe,

Thank you for the extra time to provide comments, they are attached. I want to state first that OEI understands OLEM's need to post information quickly to support emergency response. Where applicable, OEI is committed to help facilitate any issues and work collaboratively with OLEM and OPA.

EPAosc org draft guidelines - clea...

Thanks

Lisa

****
Lisa Jones-Parra
Senior Advisor to the Chief Information Officer
Office of Environmental Information
U.S. Environmental Protection Agency
Desk: (202) 566-1157
Cell: Ex. 6 Personal Privacy (PP)

From: Schaefer, Joe
Sent: Thursday, July 14, 2016 9:54 AM
To: Jones-Parra, Lisa <Jones-Parra.Lisa@epa.gov>; Larsen, Elena <Larsen.Elena@epa.gov>
Cc: Simon, Harvey <Simon.Harvey@epa.gov>; Burch, Julia <Burch.Julia@epa.gov>
Subject: FW: Regional SF DD/RM Action Requested: review and comments on draft epaosc.org guidelines (July 27th deadline)

Lisa & Elena,

Attached is a draft memo related to the Gold King Mine after action recommendations related to usage guidelines for the EPAOSC.ORG website. After the Scribe memo, I thought it would be a good idea to send a draft to OEI during the comment phase. I spoke with Harvey and he thought it was best to just send it directly to you.

The objective of the memo is provide guidance to the Regions on using EPAOSC.ORG for public communication for small emergencies and how to engage with their public affairs staff on coordinating content for posting on epa.gov for the larger responses.

We would like comments back from OEI by Thursday July 28th. They can be sent to Julia Burch (burch.julia@epa.gov).

If you have any questions please let me know.

Thank you,

Joe Schaefer
Environmental Response Team
US EPA
(C Ex. 6 Personal Privacy (PP)

From: Irizarry, Gilberto
Sent: Wednesday, July 13, 2016 10:50 AM
To: Ballotti, Doug <ballotti.douglas@epa.gov>; Barmakian, Nancy <Barmakian.Nancy@epa.gov>; Carpenter, Angela <Carpenter.Angela@epa.gov>; Chaffins, Randall <Chaffins.Randall@epa.gov>; DiForte, Nicoletta <DiForte.Nicoletta@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Fleming, Sheila <fleming.sheila@epa.gov>; Guillard, Jennifer <Guillard.Jennifer@epa.gov>; Hestmark, Martin <Hestmark.Martin@epa.gov>; Hill, Franklin <Hill.Franklin@epa.gov>; Jackson, Robert W. <Jackson.Robertw@epa.gov>; Karl, Richard <karl.richard@epa.gov>; Lindsay, Nancy <Lindsay.Nancy@epa.gov>; Manzanilla, Enrique <Manzanilla.Enrique@epa.gov>; Melvin, Karen <Melvin.Karen@epa.gov>; Mugdan, Walter <Mugdan.Walter@epa.gov>; Olson, Bryan <Olson.Bryan@epa.gov>; Peterson, Mary <Peterson.Mary@epa.gov>; Phillips, Pam <phillips.pam@epa.gov>; Stavnes, Sandra <Stavnes.Sandra@epa.gov>; Cheatham, Reggie <cheatham.reggie@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Woolford, James <Woolford.James@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Barr, Pamela <Barr.Pamela@epa.gov>; Field, Chris <Field.Chris@epa.gov>; Runge, Roberta <Runge.Roberta@epa.gov>; Meer, Daniel <Meer.Daniel@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Giacalone, Kristin <Giacalone.Kristin@epa.gov>; Cheatham, Reggie <cheatham.reggie@epa.gov>; Woodyard, Josh <Woodyard.Joshua@epa.gov>; Schlieger, Brian <schlieger.brian@epa.gov>; Lee, Eugene <Lee.Eugene@epa.gov>; Runge, Roberta <Runge.Roberta@epa.gov>; Tucker, Carol <tucker.carol@epa.gov>; Gross, Bonnie <Gross.bonnie@epa.gov>; Webster, James <Webster.James@epa.gov>; El-Zein, Jason <el-zein.jason@epa.gov>; Borries, Samuel <borries.samuel@epa.gov>; Rotola, Joe <Rotola.Joe@epa.gov>; Crossland, Ronnie <Crossland.Ronnie@epa.gov>; Buchholz, Ken <Buchholz.Kenneth@epa.gov>; Ostrander, David <Ostrander.David@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>

Cc: OLEM OEM Managers <OLEMOEMManagers@epa.gov>; Gray, David <gray.david@epa.gov>; Burch, Julia <Burch.Julia@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Schaefer, Joe <Schaefer.Joe@epa.gov>
Subject: Regional SF DD/RM Action Requested: review and comments on draft epaosc.org guidelines (July 27th deadline)

SF DDs and Removal Managers:

Here's an action request related to another GKM AAR recommendation/action … Please find attached **draft epaosc.org guidelines** for your review and comments. You should know that these have been developed by a sub-group of the GKM AAR implementation team with direct support/involvement of ER program and OPA personnel as well as ERT folks who manage/maintain the website. This draft has also been shared with the regional PADs for their review and comments.

By **NLT 5:00 pm (eastern time) on Wednesday, July 27th**, please submit regionally consolidated, track changes comments to Julia Burch (burch.julia@epa.gov) and me. Please coordinate with your region's PAD to consolidate comments into a single region response, if at all possible.

<< File: EPAosc org draft guidelines - clean v2.docx >>

Thanks,

Gilberto "Tito" Irizarry, Director
Preparedness & Response Operations Division (PROD)
Office of Emergency Management (OEM)
U.S. Environmental Protection Agency
O: 202-564-7982
C: Ex. 6 Personal Privacy (PP)

Message

From: Lincoln, Larry [Lincoln.Larry@epa.gov]
Sent: 9/14/2016 2:28:13 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: For Comment: DCR - AO Emergency Incident Management Response Directives (4)
Attachments: ESF15_SOP_07.06.2016.3.pdf

Ok, I'm sure you already have this but I included the new ESF-15 SOP as an attachment.

Larry

Larry S. Lincoln
Director
Office of External Affairs
U.S. Environmental Protection Agency, Region 4
Phone: (404) 562-8304
e-mail: lincoln.larry@epa.gov
http://www.epa.gov/region4/newsevents/index.html
Follow Region 4 on Twitter: www.twitter.com/EPASoutheast
and Facebook: www.facebook.com/eparegion4

From: Grantham, Nancy
Sent: Wednesday, September 14, 2016 10:27 AM
To: Lincoln, Larry <Lincoln.Larry@epa.gov>
Subject: RE: For Comment: DCR - AO Emergency Incident Management Response Directives (4)

Will look now

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Lincoln, Larry
Sent: Wednesday, September 14, 2016 10:24 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: For Comment: DCR - AO Emergency Incident Management Response Directives (4)

Nancy,

This has worked its way to me as part of Matt Fritz's request. I have a question – is there updated language re: ESF-15 under Order number 2071? It currently reads:

- **ESF #15** – External Affairs—EPA's role may include appropriate support as required. (OPA)

In the recently updated FEMA SOP dated July 2016, the description for ESF #15 reads:

Emergency Support Function #15 integrates Public Affairs and the Joint Information Center (JIC), Congressional Affairs, Intergovernmental Affairs (State, Local, Tribal and Territorial), Planning and Products and the Private Sector under the coordinating auspices of external affairs. The JIC ensures the coordinated release of information. The Planning and Products component of external affairs develops all external and internal communications strategies and products for the ESF #15 organization.

Has this already been identified at HQ for revision in the Order?

Thanks,

Larry

Larry S. Lincoln
Director
Office of External Affairs
U.S. Environmental Protection Agency, Region 4
Phone: (404) 562-8304
e-mail: lincoln.larry@epa.gov
http://www.epa.gov/region4/newsevents/index.html
Follow Region 4 on Twitter: www.twitter.com/EPASoutheast
and Facebook: www.facebook.com/eparegion4

Emergency Support Function 15

Standard Operating Procedures

July 2016

Homeland Security

Emergency Support Function 15

Standard Operating Procedures

July 2016

July 6, 2016

Preface and Transmittal

Providing the public timely and accurate lifesaving information during major incidents remains our highest priority. The Emergency Support Function (ESF) #15 Standard Operating Procedures (SOP) 2016 edition is our primary guiding document to coordinate outreach and ensure consistent public information through an integrated Federal incident communications system.

This document, an update to the 2013 SOP, builds upon the external affairs policy established in Presidential Policy Directive 8, Homeland Security Presidential Directive 5, the National Response Framework, National Incident Management System and Incident Command System.

This 2016 SOP has been updated using lessons learned from numerous incidents. Some of these include an increase of unaccompanied alien children crossing the U.S. southern border, explosions in Tianjin, China and natural disasters.

This version includes new information about Tribal Affairs, the Private Sector Incident Communications Conference Line (PICCL), a Lead Federal Official (LFO) and Federal radiation resources.

The SOP will be continually reviewed, and users are encouraged to submit comments and recommendations to the incident communications team within Department of Homeland Security Public Affairs or specific department or agency points of contacts as applicable.

We encourage all participants to recognize that success is dependent on the concept of *unity of effort*—many departments and agencies working together as a team. This SOP will be a key tool to ensure unity of effort on behalf of our communities.

Holly Jensen
Director of Crisis Response
Bureau of Public Affairs
Department of State

Jamie Davis, Maj.
Office of the Assistant Secretary of Defense
for Public Affairs
Department of Defense

Joshua Drobnyk
Acting Assistant Secretary for Public Affairs
Department of Treasury

Wyn Hornbuckle
Deputy Director, Office of Public Affairs
Department of Justice

Blake Androff
Director of Communications
Department of the Interior

Angela Harless
Office of Public Affairs
Department of Agriculture

Areaka McFadden
Deputy Director of Public Affairs
Department of Commerce

William Hall
Deputy Assistant Secretary for Public Affairs
Department of Health and Human Services

Jereon M. Brown
General Deputy Assistant Secretary
Office of Public Affairs
Department of Housing and Urban Development

Lori Irving
Office of Public Affairs
Department of Transportation

Michelle Laver
Office of External Affairs
National Nuclear Security Administration

Gary Tallman
Acting Executive Director
Office of Public Affairs
Department of Veterans Affairs

Todd Breasseale
Assistant Secretary for Public Affairs
Department of Homeland Security

George Hull
Director, Office of Media Relations
Environmental Protection Agency

Carol Chastang
Office of Communications and Public Liaison
Small Business Administration

J.D. Harrington
Office of Public Affairs
National Aeronautics and Space Administration

Brian P. Hale
Director of Public Affairs
Office of the Director of National Intelligence

Eliot Brenner
Director, Office of Public Affairs
Nuclear Regulatory Commission

Michael P. Kortan
Assistant Director, Office of Public Affairs
Federal Bureau of Investigation

Stephanie Tennyson
Deputy Director, Office of External Affairs
Federal Emergency Management Agency

Dean Boyd
Director of Public Affairs
Central Intelligence Agency

Mark Wigfield
Deputy Director, Office of Media Relations
Federal Communications Commission

Sarah Crane
Director, USAGov
General Services Administration

Christopher T. O'Neil
Director of Public Affairs
National Transportation Safety Board

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Quick Reference Guide

The Emergency Support Function (ESF) #15 – External Affairs Standard Operating Procedures (SOP) consists of the following components:

Basic Plan

- Purpose
- Background
- National Response Framework
- National Disaster Recovery Framework
- The Whole Community
- Mission
- ESF #15 Director's Intent
- Objectives
- Concept of Operations
- Department and Agency Responsibilities
- External Affairs Components
- Roles and Responsibilities
- ESF #15 Organization, Staffing and Operations

Annex A, Interagency Organization, Staffing, and Operations

- Purpose
- Mission
- Organization
- Staffing Compliance
- Operations
- Activation
- Incident Operations
- **Case Study - 2016 Flint Water Contamination**
- **Case Study - 2016 Orlando Nightclub Shooting**
- **Case Study - 2011 Fukushima Nuclear Crisis**
- **Case Study - 2010 Deepwater Horizon Oil Spill**
- **Case Study - 2015 Tianjin, China Explosions**
- ESF #15 Daily Operations
- USA.GOV
- National Contact Center
- DHS CRCL Incident Community Coordination Call
- **Case Study – 2016 Orlando Nightclub Shooting**
- App 1 Coordination Federal Response
- App 2 No-Notice Checklist
- App 3 Notice Checklist
- App 4 Operations Director Designation
- App 5 External Affairs Officer Designation
- App 6 Notional Strategic EA Daily Events Schedule
- App 7 Daily Communications Summary
- **Case Study - 2012 Hurricane Sandy**
- App 8 Information Update

Annex B, Intergovernmental Affairs

- Quick Summary
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- Mission
- Organization
- IGA Activities
- ESF #15 IGA Staff Positions
- Tribal Affairs

Annex C, Joint Information Center

- Quick Summary
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- JIC Operating Concepts
- JIC Organization
- JIC Types
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- JIC Establishment
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- CA Primary Functions
- Concept of Operations
- Initial Activation and Deployment Actions
- CA Incident Tasks
- Outreach and Communications Activities
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Annex E, Omitted

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- Assumptions
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Annex G, Planning and Products

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- Creative Services
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- Guiding Principles
- Key Stakeholder Outreach and Coordination
- Organizations' Roles and Responsibilities
- State and Local External Affairs / Private Sector
- Cyber Unified Coordination Group
- External Affairs response during a cyber Incident
- Communication Themes/Key Messages

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- **Case Study - 2014 Unaccompanied Alien Children (UAC)**
- Communications
- App 1 Assistant Secretary of Defense
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- App 3 US Northern Command
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Annex J, Federal Law Enforcement

- Purpose
- Operating Concepts
- Communication Protocols
- Objectives
- Policies
- Message/Themes
- Message Development
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- OPA Incident Communications Plan

Annex K, Energy

Annex L, Public Health and Medical

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- Control
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- **Case Study - 2009 H1N1 Flu Outbreak**
- Communication

Annex M, Environmental

- Purpose
- Guiding Principles
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- Concept of Operations
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Annex N, Radiological

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- Radiological Dispersal Device (RDD)
- Improvised Nuclear Device (IND)
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- **Case Study – 2011 Fukushima Nuclear Crisis**
- Responsibilities
- Federal Radiation Resources
- App 1 Nuclear Regulatory Commission
- App 2 Department of Energy/National Nuclear Security Administration
- App 3 Department of Defense
- App 4 National Aeronautics and Space Administration
- App 5 EPA Office of Air and Radiation

Annex O, NTSB Transportation Investigations

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- Mission
- Procedures for Major Accidents
- Federal Bureau of Investigations

Annex P, Agriculture and Food

- Purpose
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- Roles and Responsibilities
- Laboratory Testing
- Concept of Operations
- **Case Study – 2010 Salmonella Egg Outbreak**
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Annex Q, Staffing and Deployments

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- Staffing Leadership Positions
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- Training
- Federal Deployment Teams

Annex R, Digital and Social Media

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- Concept of Operation
- Digital Communications Channels
- Messaging and Distribution
- Social Media and Reporting for Situational Awareness
- Products and Planning and JICs
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- **Case Study - 2012 Hurricane Sandy**

Annex X, Administration and Logistics

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- Responsibilities
- Personnel and Staffing Coordination
- Pre-scripted Mission Assignments
- Personnel and Staffing
- App 1 ESF #15 Leadership Roster

Annex Y, Training

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- Training and Objectives
- Training Program Requirements
- Training Resources

Annex Z, Acronyms and Key Terms

Notes

Emergency Support Function #15 - External Affairs Standard Operating Procedures (SOP)
Basic Plan

References:
A. Homeland Security Presidential Directive 5 (HSPD 5)
B. National Response Framework (NRF)
C. National Disaster Recovery Framework (NDRF)
D. National Incident Management System (NIMS)
E. FEMA Incident Management Handbook

NOTE TO USERS

This ESF #15 SOP is an updated guidance document to the 2013 version. The objective for this review was to ensure that our Federal external affairs doctrine encompassed a comprehensive government approach to incident response for Stafford Act and non-Stafford Act incidents. The 2016 version includes updates about Tribal Affairs, the Private Sector Incident Communications Conference Line (PICCL), a Lead Federal Official (LFO) and Federal radiation resources.

1.0 Purpose

This SOP establishes procedures and protocols for Emergency Support Function #15 External Affairs to support Federal domestic incident management during an incident requiring a coordinated Federal response. Emergency Support Function #15 integrates Public Affairs and the Joint Information Center (JIC), Congressional Affairs, Intergovernmental Affairs (State, Local, Tribal and Territorial), Planning and Products and the Private Sector under the coordinating auspices of external affairs. The JIC ensures the coordinated release of information. The Planning and Products component of external affairs develops all external and internal communications strategies and products for the ESF #15 organization.

2.0 Background

Homeland Security Presidential Directive 5 (HSPD 5) created the National Response Plan (NRP) to coordinate the Federal response to actual or potential incidents requiring a coordinated Federal response. The NRP grouped the capabilities of the Federal departments and agencies and the American Red Cross into emergency support functions. The full or partial activation of these emergency support functions is how the Federal Government responds to incidents. An ESF may be selectively activated for incidents requiring a coordinated Federal response and may also provide staffing for the National Response Coordination Center (NRCC), Regional Response Coordination Centers (RRCC), Unified Coordination staffs, Joint Information Centers (JIC), and Incident Command Posts (ICP) as required by the incident. The NRP created ESF #15 to ensure sufficient Federal external affairs resources are assigned during an incident requiring a coordinated Federal response in order to provide accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the local populace.

3.0 National Response Framework

3.1 The National Response Framework (NRF) superseded the *National Response Plan (2004 and 2006 revisions)* in January 2008. The NRF presents the guiding principles that enable all responders to prepare for and provide a unified national response to disasters and emergencies – from the small incident to the largest catastrophe. The NRF only applies to domestic incidents.

3.2 The NRF was revised as a part of the National Preparedness System mandated by Presidential Policy Directive 8: National Preparedness (PPD-8). The National Preparedness System is "aimed at strengthening the security and resilience of the United States through systematic preparation for threats that pose the greatest risk to the security of the Nation."

3.3 The NRF is one of five national frameworks established by PPD-8. **They address the mission areas of *Prevention, Protection, Mitigation, Response, and Recovery.***

3.4 The NRF is always in effect, and elements can be implemented at any level at any time.

3.5 The ESF #15 annex is available online at the FEMA NRF website (**www.fema.gov/national-response-framework**).

4.0 National Disaster Recovery Framework (NDRF)

4.1 The NDRF is a guide that enables effective recovery support to disaster-impacted state, tribes, territorial, and local jurisdictions. It provides a flexible structure that enables disaster recovery managers to operate in a unified and collaborative manner. It also focuses on how best to restore, redevelop, and revitalize the health, social, economic, natural, and environmental fabric of the community and build a more resilient Nation.

4.2 The NDRF outlines six Recovery Support Functions (RSF): Economic, Community Planning & Capacity Building, Infrastructure Systems, Natural & Cultural Resources, Housing, and Health and Social Services.

4.3 The NDRF identifies:

- Core recovery *principles*,
- *Roles* and *responsibilities* of recovery coordinators and other stakeholders,
- A *coordinating structure* that facilitates for pre-and post-disaster recovery planning, and;
- The overall process by which communities can capitalize on opportunities to rebuild stronger, smarter, and safer.

- ESF#15 is the coordinating structure for the Public Information core capability during the recovery coordination mission, as outlined in the NDRF.

5.0 The Whole Community

5.1 The National Response Frameworks are intended to provide guidance for the whole community. Whole community includes the private sector; nongovernmental organizations (NGOs); the general public, including individuals with disabilities and access and functional needs; disability services and organizations; and all levels of government. Individuals with access and functional needs are an integral part of every community.

5.2 Participation of the entire community requires equal access to national preparedness activities and programs without discrimination. All communities should be included and engaged in all aspects of planning, including those who:

- Are from diverse cultures, races, and nations of origin
- Have low literacy
- Have limited English proficiency
- Have physical, sensory, behavioral, or mental health disabilities
- Have intellectual, developmental, or cognitive disabilities
- Are institutionalized
- Are older adults with and without disabilities
- Are children with and without disabilities and their parents
- Are economically disadvantaged or have transportation difficulties
- Are women who are pregnant
- Have chronic medical conditions or, have pharmacological dependency
- Are often underrepresented or excluded

5.3 All communicators should strive to provide accurate, coordinated, and timely information through the use of accessible, culturally and linguistically appropriate formats.

6.0 Mission

Upon activation of ESF #15 by the Department of Homeland Security (DHS) Assistant Secretary for Public Affairs, FEMA Director of External Affairs or another lead Federal agency, Federal external affairs resources will be employed to conduct sustained operations in support of a Federal Coordinating Officer (FCO) or a Lead Federal Official (LFO), and a Unified Coordination Group (UCG).[1] ESF #15 activation during an incident requiring a coordinated Federal response will facilitate accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the local populace.

[1] The UCG is comprised of senior level, state, tribal and federal response officials, to include the State Coordinating Officer (SCO) and Federal Coordinating Officer or other Lead Federal Official. Additional information on the UCG can be found in FEMA's Incident Management Handbook.

7.0 ESF #15 Director's Intent

"Our shared commitment, as the Federal external affairs team, is to execute the requirements and plans developed by are empowered to develop and disseminate external affairs plans and information the FCO/LFO and the Unified Coordination Group. Our supporting external communications strategy, based upon the concept of unity of effort, must be rapidly developed, with forces deployed in advance of an incident wherever and whenever possible, and fully integrated and synchronized within the incident command system to our state, tribal, territorial, local, and private sector partners. The FCO/LFO and ESF #15 leadership cadre. We are guided by the operating principle of *'Maximum disclosure, with minimum delay.'*"

8.0 Objectives

This SOP will be used to formulate external affairs incident action plans and procedures that will help save lives and protect the health and safety of the public, responders, and recovery workers. It will also be used as a framework to guide messaging to protect property; mitigate damages and impacts to individuals, communities, and the environment; and facilitate recovery information for individuals, families, businesses, governments, and the media.

9.0 Concept of Operations

Through coordination with the FCO/LFO, Unified Coordination Group and affected state, tribal, territorial, and local partners, the Federal Government will establish and conduct external affairs activities to support response and recovery operations. These activities and supporting organization will be scalable and flexible with respect to the incident situation. The effort will be fully synchronized and integrated with all participating counterparts, from the determined authority. The ESF #15 team will develop and execute an external affairs strategy to support the incident action plan. The ESF #15 team will utilize this SOP as procedural guidance for activating, establishing, and operating the external affairs operation. A central feature of this concept, consistent with the incident command system, is a *unified* planning component that brings unity of effort to all strategic communications planning and product development.

10.0 Department and Agency Responsibilities

10.1 Coordinating Agency

Department of Homeland Security (DHS)

10.2 Primary Agency

Federal Emergency Management Agency (FEMA)

10.3 Support Agencies

Subject to the nature of the incident, all NRF signatory departments, agencies, and organizations may be part of the external affairs operation.

11.0 External Affairs Components

11.1 Intergovernmental Affairs (State, Local, Tribal and Territorial [SLTT])
Intergovernmental Affairs (IGA) incorporates state, local, tribal, and territorial coordination to assist the FCO/LFO and Unified Coordination staff with direct communications procedures to build partnerships with all levels of governments. This component also facilitates delivery of incident management programs and resources to protect families, community livelihood, cultural, and environmental resources. Certain functions of community engagement and outreach may fall under IGA, depending on the needs of the incident and lead Federal agency requirements.

11.2 Public Affairs/Joint Information Center
Public Affairs and Joint Information Center (JIC) activities ensure the coordinated and timely release of incident-related prevention, preparedness, response, recovery, and mitigation information to the public. ESF #15 provides the interagency coordination mechanisms and resource support for Federal JIC activities.

11.3 Congressional Affairs
Congressional Affairs - provides information to the Washington, D.C., and district offices of members of congress. It addresses incident-related questions, concerns, and problems expressed by their constituents.

11.4 Private Sector
Private Sector staff supports communications, information sharing, impact assessments, and problem solving with counterparts in the non-governmental and commercial areas.

11.5 Planning and Products
Planning and Products - develops all external and internal communications strategies and products for the ESF #15 organization and components. This includes specialized communications procedures to cover language and accessible communication needs.

12.0 Roles and Responsibilities

ESF #15 unifies Federal external affairs support for all external affairs functional areas deployed to support an incident requiring a coordinated Federal response. The following positions cover the key roles and responsibilities for ESF #15. Their relationship to incident management ranks is noted where applicable.

12.1 <u>ESF #15 Director</u>
DHS Assistant Secretary for Public Affairs (ASPA) [Note: When the President appoints another agency as the lead Federal agency in response to an incident, that agency is authorized to designate an ESF #15 Director under their own authority]

12.2 <u>ESF #15 Component Directors</u>

As ESF #15 is structured around a composite team of mutually supporting external affairs activities, this unique coordination scheme must be accommodated within the Incident Command System (ICS). To this end, component directors coordinate as necessary with the ESF #15 Director as determined by the lead Federal agency.

12.3 ESF #15 Operations Director (OD)

When DHS is the lead Federal agency, the DHS Assistant Secretary for Public Affairs will designate the ESF #15 Operations Director using the template in Appendix 5 to Annex A. During incidents requiring a coordinated Federal response, DHS may retain the OD role. In those incidents where FEMA has a lead role, the ESF #15 OD responsibility will be assigned to FEMA. DHS component agency communications directors may be assigned as OD if the nature of the incident falls largely within their agency mission profile.

When the President appoints another agency as the lead Federal agency, that agency is authorized to designate their own ESF #15 Director who may assign an ESF #15 Operations Director under their own authority as the lead Federal agency.

[Note: In order to support state, tribal and county level incidents, the FEMA Director of External Affairs is authorized to designate ESF #15 External Affairs Officers.] Specific duties of the OD include the following:

- Execute the Director's Intent and strategic communications plan, in conjunction with guidance provided from the National Operations Center (NOC), NRCC, Unified Coordination Staff and the incident action plan.
- Provide direction, oversight, and coordination to the ESF #15 External Affairs Officer.
- Represent ESF #15 in the NRCC.
- Coordinate with ESF #15 Component Directors and their staffs; international; interagency; and state, local, tribal, and territorial counterparts to ensure operational information and tasking are integrated and executed.

As soon as possible following notification, the OD reports the following information to the ESF #15 Director:

- The name and contact information for the prospective or designated ESF #15 External Affairs Officer
- The status of coordination with the affected state(s) or tribe(s)

- The JIC location
- The status of ESF #15 resources in the affected area

12.4 ESF #15 Leadership Cadre

The ESF #15 leadership cadre is detailed below and includes the key functions for Federal external affairs. Leadership cadre assignments will be made in advance for some potential incidents and to support FCO/LFO and Unified Coordination staffing direction. Positions will be assigned subject to the nature of the incident, external affairs requirements, and coordination with the Unified Coordination staff.

- **ESF #15 External Affairs Officer (EAO)**
  The ESF #15 OD recommends the External Affairs Officer to the ESF #15 Director prior to, or immediately following, an incident requiring a coordinated Federal response. Upon approval of the recommendation (or selection of another EAO), the ESF #15 Director will designate the EAO using the template in Appendix 7 to Annex A. Designation and written notification of the EAO should occur as soon as possible. This includes National Security Special Events (NSSE). The EAO serves as the primary external affairs advisor to the FCO/LFO and Unified Coordination staff. The EAO has a reporting responsibility to both the ESF #15 Director and the FCO/LFO. Specific duties include coordinating and developing the external affairs and communications strategy in support of the FCO/LFO and the incident action plan. The EAO is responsible for coordinating the external affairs information flow among the ESF #15 Director; FCO/LFO; Unified Coordination staff; other departments and agencies; and state, local, tribal and territorial counterparts. The EAO is also responsible for coordinating visits by governmental officials, foreign dignitaries, and other VIPs.

  - **Initial ESF #15 External Affairs Officer**
    In the event of a no-notice incident requiring a coordinated Federal response, an initial EAO may be assigned pending arrival of the permanently assigned officer. The ESF #15 Director will assign the initial EAO in consultation with the FCO/LFO.

For a large-scale response requiring additional leadership support, another qualified EAO may be assigned to as an Assistant EAO to support the management of ESF #15 operations and staff within the Unified Coordination staff.

- **ESF #15 Assistant External Affairs Officer for Intergovernmental Affairs (State, Local, Tribal and Territorial) (AEIG)**
  Reports to the ESF #15 EAO and oversees all activities involving state, local, tribal, and territorial affairs (also known as Intergovernmental

Affairs). This officer coordinates the exchange of information with state/local elected officials and territorial/tribal government leadership to inform them of Federal programs that may be available to them. Also serves as the senior advisor for all issues relating to intergovernmental matters.

- **ESF #15 Assistant External Affairs Officer for the JIC (AEIC)**
  Reports to the ESF 15 EAO and oversees the operational component of the Joint Information Center. This officer establishes the facility for the Joint Information Center, obtains logistics support, conducts outreach to media outlets, carries out accessible traditional and social media monitoring and analysis, coordinates the release of information to the public with agency partners and is responsible for management of Federal resources supporting multistate or satellite JICs.

- **ESF #15 Assistant External Affairs Officer for Congressional Affairs (AEAC)**
  Reports to the ESF #15 EAO and oversees all activities involving Congressional Affairs. Responsibilities include coordinating the exchange of information with members and committees of Congress and their staffs, and serves as the senior advisor for all issues relating to Congressional matters.

- **ESF #15 Assistant External Affairs Officer for Private Sector (AEPS)**
  Reports to the ESF #15 EAO and serves as a liaison to private sector organizations and partners. This officer communicates with and proactively reaches out to private sector organizations in the affected areas and works closely with and in support of state, local, tribal, and territorial officials responsible for private sector programs and services to help identify and flag critical issues, opportunities or other key trends. Coordinates closely with other federal agencies, such as the Small Business Administration, and serves as the senior advisor on priority issues involving private sector matters.

- **ESF #15 Assistant External Affairs Officer for Planning and Products (AEPP)**
  Reports to the ESF #15 EAO and oversees all activities involving research and writing, external and internal strategy, plan development, messaging, and information gathering. Responsibilities include development of a proactive external affairs daily plan, accessible media communications materials, and products about the Federal response effort. Also designs the communications strategy for outreach to unique language or access and functional needs populations; information and education for the public and media about Federal assistance programs

during the incident. This officer serves as a senior advisor for all issues relating to strategy and messaging.

- **ESF #15 Spokesperson**
  Where possible, and if required, the EAO may assign a primary spokesperson(s). Consistency in spokespersons can help ensure unity of effort and consistency in messaging and support public confidence through association with a known presence. Assignment of a spokesperson does not preclude the availability of the FCO/LFO or ESF #15 leadership cadre to conduct external communications activities.

- **ESF #15 Resource Support Manager (RTMG)**
  Reports to the ESF #15 EAO and supervises all related activities in this function. This will include office space and equipment needs, JIC support, and coordination with Unified Coordination staff elements. The RTMG will coordinate directly with the ESF #15 staff and Unified Coordination Logistics, Human Resources, and Finance and Administration sections as necessary.

- **Incident Management Assistance Team (IMAT) External Affairs Advisor (FEMA)**
  External Affairs is represented on National and Regional IMATs through an External Affairs Advisor. This advisor deploys with the IMAT in a notice event prior to the expected incident and provides situational awareness to the ESF #15 OD and the Regional External Affairs Director. During a no-notice event, the time between the deployment of the IMAT, EAO and ESF #15 staff may be similar. In this case, the IMAT EA advisor provides support to the EAO as needed and as long as the IMAT is activated. During non-incidents, the EA advisors train with the IMATs and work under the mentorship of the Regional EA Director by developing plans and outreach in their region.

- **EA Program Liaisons**
  Support information-sharing, provide EA guidance, and support messaging and development for FEMA program areas, other federal agency operations, and task forces. During a recovery coordination mission (when a Federal Disaster Recovery Coordinator is activated), the ESF #15 will deploy someone to serve as the EA Liaison to the FDRC. Additional liaisons and other ESF #15 staff may also be deployed to support activated RSFs.

12.5 FEMA Regional External Affairs Directors (EAD)/Officers

FEMA Regional EADs work closely with the ESF#15 OD to appoint the EAO who will manage ESF #15 Operations during a response in his/her region. Regional EADs coordinate with ESF #15 leadership and ESF #15 staff in the field on strategic communications plans, staffing, and reporting requirements.

Regional EADs have ongoing relationships with the states, tribes, and counties in their region and they provide guidance and support on ESF #15 responses.

13.0 ESF #15 Organization, Staffing, and Operations

Guidance on organization, staffing, and operations is contained in Annex A.

Annexes

A Organization, Staffing, and Operations
B Intergovernmental Affairs (State, Local, Tribal and Territorial)
C Joint Information Center
D Congressional Affairs
E Omitted
F Private Sector
G Planning and Products
H Cybersecurity
I Military Support
J Federal Law Enforcement
K Energy
L Public Health and Medical
M Environmental
N Radiological
O NTSB Transportation Investigations
P Agriculture and Food
Q Staffing and Deployments
R Digital and Social Media
X Administration and Logistics
Y Training
Z Acronyms and Key Terms

Annex A to Emergency Support Function #15 External Affairs
Interagency Organization, Staffing, and Operations

References:
A. National Response Framework
B. National Disaster Recovery Framework
C. National Incident Management System
D. FEMA Incident Management Handbook
E. National Contingency Plan (NCP, 40 CFR 300)

1.0 Purpose

The purpose of this Annex is to provide guidance on the organizational structure, staffing, and operational employment of Emergency Support Function #15.

> **NOTE TO USERS**
>
> **In an incident requiring a coordinated Federal response, external affairs is an *operational resource* that can help save lives and support state, local, tribal and territorial incident management authorities.**

2.0 Mission

Upon activation of ESF #15 by the Department of Homeland Security (DHS) Assistant Secretary for Public Affairs, FEMA Director of External Affairs or another lead Federal agency, Federal external affairs resources will be employed to conduct sustained operations in support of a Federal Coordinating Officer (FCO) or a Lead Federal Official (LFO), and a Unified Coordination Group. ESF #15 activation during an incident requiring a coordinated Federal response will facilitate accurate, coordinated, and timely information to affected audiences, including governments, media, the private sector, and the local populace.

3.0 Organization

3.1 General Guidance

The ESF #15 organization is prescribed within the NRF. This organization is intended to be scalable and flexible to support incident requirements. The organization may be modified by the FCO/LFO and ESF #15 EAO.

3.2 Federal Interagency Participation

When Federal personnel are assigned to the ESF #15 field organization, they will conform to and support this SOP and other policies as directed by the FCO/LFO.

3.3 Organizational Structure – Coordinated Federal Response

Appendix 2 provides a notional organizational chart and process flow for ESF #15 during an incident requiring a coordinated Federal response with an FCO/LFO. This organization is for planning purposes and may be modified as necessary to support incident management activities.

4.0 Staffing Compliance

4.1 DHS Headquarters and ESF #15 Component Staffing

Upon ESF #15 activation, deployment and staffing will be initially coordinated by the ESF #15 Operations Director. Assignments will be based on pre-incident staffing plans and/or determined during communications between the Director, FCO/LFO, Federal Disaster Recovery Coordinator (FDRC), departments and agencies, and component directors.

4.2 Federal Interagency Staffing

In accordance with the NRF, all Federal departments and agencies support the ESF #15 organization and staff. Interagency personnel are eligible for assignment to all ESF leadership cadre and staff assignments, with the concurrence of the Director, the supporting department and agency, and FCO/LFO.

All Federal interagency personnel will conform to the guidance and policies contained within this SOP and as specified by the FCO/LFO.

The ESF #15 Operations Director will coordinate and solicit requests for staffing support with the Federal departments and agencies during an incident requiring a coordinated Federal response. Departments and agencies deploying personnel may be responsible for all travel and per diem costs. [Federal reimbursement will be dependent on legislative actions and authorities concerning an incident.] Housing will be determined by the availability, but agencies should be prepared to be flexible and support member logistics needs.

5.0 Operations

5.1 Concept of Operations

Through coordination with the FCO/LFO, Unified Coordination staff, and affected state, local, tribal and territorial counterparts, the Federal Government will establish and conduct supporting external affairs activities. These activities and supporting organization will be scalable and flexible with respect to the incident situation. The effort will be fully synchronized and integrated with all participating counterparts, from whatever authority. The ESF #15 team will develop and execute an external affairs strategy to support the incident action plan (IAP). The ESF #15 team will utilize this SOP as procedural guidance for activating, establishing, and operating the external affairs operation. A central feature of this concept, consistent with the incident command system, is a *unified* planning component that brings unity of effort to all strategic communications planning and product development.

5.2 Plan Coordination

This Plan will be executed in accordance with HSPD 5, the NRF, the NIMS, other supporting Federal plans, and in coordination with state, local, tribal and territorial emergency response plans.

5.3 Strategic Direction

Strategic communications direction will originate from White House Communications, the ESF #15 Director, ESF #15 DHS Component Directors, the ESF#15 OD, and Federal department and agency leadership. Through this strategic direction, the external communications plan will be developed by the ESF #15 EAO to support the FCO/LFO's incident action plan, in close coordination with appropriate authorities and counterparts. The ESF #15 EAO will engage fully with the FCO/LFO, FDRC, and the Unified Coordination Group and Staff. The ESF #15 EAO is encouraged to provide recommendations to the chain of command and senior External Affairs leadership. This ensures that incident-specific issues are integrated with the strategic communications direction. Appendix 2 details the chain of coordination from the National Federal level to the ESF #15 EAO.

5.4 Message Development and Risk Communications

Federal, state, local, tribal and territorial communicators must ensure messaging reflects both unknown issues and facts as they become acknowledged. In an emergency, many issues will fall within the unknown category, and to this end, communicators should be careful not to over-reassure and should note uncertainty remains. **Extensive risk communications research data shows telling the public the truth about a difficult situation and the unknown factors actually strengthens the public's trust in an organization and enhances its public credibility, especially if further uncertainty or bad news is expected.** To this end, transparency in the actions and words of authorities is absolutely critical to public confidence and national cohesion. Throughout an incident, Federal communicators will strive for transparent and consistent messaging across agencies.

5.5 Intergovernmental Affairs (State, Local, Tribal and Territorial)

State, local, tribal and territorial communicators and authorities are presumed to lead incident management efforts. To this end, Federal external affairs forces must work closely with state and local communications counterparts from the outset of the incident to integrate and synchronize efforts to the fullest extent possible. **Close coordination between all counterparts is critical in maintaining unity of effort.**

5.6 Incident Leadership and Management

Execution of this SOP will employ processes and organizations specified in the NRF and NDRF to execute Federal incident management operations. Partners for execution of ESF #15 operations include the NOC, FCO/LFO, Unified Coordination staff with National and Regional Operation Coordination Centers.

6.0 Activation

The DHS Assistant Secretary for Public Affairs, FEMA's Director of External Affairs, or the designated lead Federal Agency for an incident, will direct activation of ESF #15 in coordination with the NRCC, NOC and FEMA.

6.1 ESF #15 External Affairs Officer Designation

The ESF #15 OD will designate an ESF # 15 EAO using the template in Appendix 5. This designation will be coordinated with the FCO/LFO. Tasking within the letter may be modified due to the nature of the incident.

6.2 DHS Office of Public Affairs (OPA)

When DHS is the lead Federal agency, the DHS Assistant Secretary for Public Affairs will activate NRF incident communications protocols in conjunction with the ESF #15 activation order. These actions will be closely coordinated and executed with counterpart leadership from Federal departments, agencies, and the FCO/LFO. DHS actions will focus on:

- **Execution Checklists**
  Activation operations and execution measures for notice and no-notice incidents requiring a coordinated Federal response are provided in Appendices 2 and 3. These are notional checklists and may be modified as necessary.

- **DHS National Joint Information Center (NJIC)**
  If required to support interagency communications, the DHS NJIC will serve as the Federal incident communications coordination center during incidents requiring a coordinated Federal response. It is staffed by experienced incident communications response personnel and can rapidly mobilize and coordinate the Federal external communications effort. The Federal interagency team and National Incident Communications Conference Line (NICCL) are controlled at the NJIC. In those incidents when FEMA or another agency has the lead role, the ESF #15 OD may be delegated to lead the Federal interagency team and NICCL line responsibility. The NJIC coordinates with and supports the Secretary, NOC, Crisis Action Team (CAT), NRCC, National Infrastructure Coordination Center (NICC), FCO/LFO, Unified Coordination staff, and ESF #15 staff.

- **DHS Component Agencies**
  Within DHS, component agency communications directors have a dual-report to the DHS Assistant Secretary for Public Affairs. Through this chain of coordination, agencies receive strategic direction from the DHS Assistant Secretary and respective agency leadership in order to conduct incident communications operations in support of the overall Federal effort.

6.3 FEMA Office of External Affairs

For Stafford Act incidents, FEMA becomes the lead agency for the ESF #15 response and FEMA's External Affairs Director is appointed the ESF #15 Operations Director.

- Similar to the functional role of the NJIC, FEMA activates its External Affairs Ready Room during incidents when FEMA has a lead role. During these incidents the ESF #15 OD is the FEMA Director/Deputy Director of External Affairs. During these incidents, the FEMA Ready Room serves as the Federal incident communications coordination center.

6.4 Lead Federal Agency Roles

When the President appoints a lead Federal agency to an incident, that agency may appoint an ESF #15 Director and an ESF #15 Operations Director.

7.0 Incident Operations

In coordination with the FCO/LFO, the ESF #15 EAO will lead ESF #15 deployment and establishment efforts for the Unified Coordination staff. The nature of the incident must be carefully assessed at this point to determine if special procedures or more restrictive release of information or media access may be required. Lead roles for the incident and emergency support functions, in accordance with the NRF, will be considered during this assessment. Special consideration is also noted for the following:

7.1 National Special Security Event (NSSE)

The U.S. Secret Service leads external affairs activities and ESF #15 during a National Special Security Event (NSSE). These events frequently involve highly sensitive security operations where the external affairs strategy and Federal visibility must be protected to ensure the success of the operation. An ESF #15 EA Officer for the NSSE will be assigned from the Office of Public Affairs, U.S. Secret Service. The ESF #15 EA Officer may modify or adapt procedures and communications operations as necessary. **During an NSSE, security is a paramount consideration in determining the type and detail of information released.**

Public Health Emergency Case Study:
2016 Flint, Michigan Drinking Water Contamination

- The President designated HHS as the lead Federal agency to coordinate the response to the drinking water crisis in January.
- The HHS Deputy Assistant Secretary for Public Affairs was designated as the ESF #15 Operations Director for the event, and an ESF #15 External Affairs Officer was designated from HHS Assistant Secretary for Preparedness & Response.
- Primary objectives were to coordinate the Federal public information efforts to include intergovernmental affairs and community engagement, public affairs, and congressional outreach to ensure the Federal government engaged with all stakeholders under a unified message.
- Due to the unique nature of the Flint water crisis response and the extensive need for ESF #15 support, the Public and External Affairs effort was designated as an operational task force along with Health and Medical, Water Quality, Food and Nutrition and Human Services. This allowed for Public and External Affairs to integrate with other operational task forces.
- The ESF #15 field response was a true interagency operation with external affairs staff from numerous HHS agencies, EPA, FEMA, USDA, HUD and the American Red Cross working together with Michigan agencies and local communicators. FEMA also deployed a small number of IMAT External Affairs advisors to assist with the initial setup of the ESF #15 structure, both in Flint and at the HHS Secretary's Operations Center in Washington DC.

Seife v. EPA (1:19-cv-05190) 4.1.2021 ED_003047_00031804-00024

7.2 Terrorism and Law Enforcement

In accordance with HSPD 5, "the Attorney General has lead responsibility for criminal investigations of terrorist acts or terrorist threats by individuals or groups inside the United States, or directed at U.S. citizens or institutions…." More specifically, and per the NRF, "the FBI is the lead agency for criminal investigations of terrorist acts or terrorist threats within the United States." If a JFO or other facility is established for Unified Coordination, the FBI will establish a Joint Operations Center (JOC). Close coordination between DHS and Department of Justice (DOJ)/FBI incident communications counterparts to support this arrangement and investigation must be maintained throughout a terrorist incident to ensure effective activation and employment of ESF #15 communications activities. Procedures for release of information and media access outlined in this SOP may be modified because of this incident and investigation. More information about law enforcement procedures is in Annex J.

Terrorism & Law Enforcement Case Study: 2016 Orlando Nightclub Shooting

- DHS Office of Public Affairs conducted a 10:45 AM NICCL call on Sunday, June 12 to coordinate the communications response with the White House, DOJ, FBI, DNI, NCTC and Orlando communicators following the early morning shooting in the Pulse nightclub.

7.3 Radiological Incidents

The nature of a radiological incident may require modification to release information and media access guidelines. In accordance with the NRF, there are numerous coordinating agencies for radiological incidents. Accordingly, the ESF #15 EAO designated for a radiological incident should coordinate closely with the FCO/LFO and lead agency subject to the type of incident. Annex N provides additional information on responsibilities during a radiological incident.

- Nuclear Regulatory Commission (NRC) is the Federal agency with primary authority for incidents involving nuclear facilities licensed by the NRC.
- The Department of Energy (DOE) is the Federal agency with primary authority for

International Incident Case Study: 2011 Fukushima Nuclear Crisis (1)

- As this event was offshore, the Department of State led much of the federal communications effort, as directed by the National Security Staff and White House.
- Some key departments and agencies were not fully included within the process in the beginning.
- In addition, Federal messaging on radiation, which was convincing to Washington DC media sources, did not allay the needs of state communicators, who reported that they did not receive enough information to inform their media and public.

DHS Office of Public Affairs After Action Review input

incidents involving the transportation of radioactive materials shipped by or for the DOE.

- The Department of Defense (DOD) is the Federal agency with primary authority for incidents involving nuclear weapons under Department of Defense (DOD) control.

- The National Aeronautics Space Administration (NASA) is the Federal agency with primary authority for incidents involving space vessels carrying nuclear materials.

7.4 International Incidents

Incidents that take place outside the 56 States and Territories may still affect U.S. audiences.

- The Department of State in conjunction with the White House Office of Communications is the coordinating agency and lead for Federal communications during an international incident.

- The Department of State also leads communications for U.S. residents living overseas.

- Even though the NRF and NDRF only apply to domestic incidents, Federal communication coordination using the NICCL and SICCL protocols may still be used during those times when overseas incidents affect domestic audiences (or when use of these Federal communications protocols would benefit communicators responding to U.S. media).

Spill of National Significance Case Study: 2010 Deepwater Horizon Oil Spill

- A spill of national significance (SONS)
- The White House Office of Communications provided strategic communications direction throughout the Deepwater Horizon Oil Spill.
- USCG led NICCL calls from April 23 to June 3.
- Over 300 interagency external affairs personnel from the USCG (active and reserve), EPA, NOAA, Minerals Management Service, US Fish and Wildlife Service, National Parks Service, DOS, DOD, Air National Guard, FBI, Customs and Border Protection (CBP), Immigration and Customs Enforcement (ICE), FEMA, Transportation Security Administration (TSA), HHS, US Geological Survey, US Marshals Service and the US Secret Service deployed to support the Federal communications coordination effort.

7.5 Spill of National Significance

The Environmental Protection Agency (EPA) Administrator and Commandant of the U.S. Coast Guard (USCG), under the National Oil and Hazardous Substances Pollution Contingency Plan,

may classify an oil discharge as a Spill of National Significance (SONS).

- In a coastal zone the USCG Commandant may name a National Incident Commander (NIC) who will assume the role of the on scene coordinator in communicating with affected parties and the public and coordinating Federal, state, local, tribal and territorial and international resources at the national level. This strategic coordination will involve, as appropriate, a National Response Team (NRT), a Regional Response Team (RRT), the Governor(s) of the affected states(s), and Mayor(s) or other chief executive(s) of local government(s). In an inland zone, the EPA Administrator may name a senior agency official to assist the on scene coordinator with these functions.

- The EPA and USCG use the National Incident Management System/Incident Command System (NIMS/ICS) to organize and manage the response to hazardous materials incidents and oil spills. Communicators follow the National Response Team's Joint Information Center (NRT JIC) Model to communicate with affected publics. The NRT JIC and ESF #15 are designed to operate either independently or in coordination with one another. In instances where both models are in use, there is a need to integrate NRT JIC operations and ESF #15 to align functions and communication efforts.

- Under the NRT JIC Model, the state, local, tribal and territorial coordination function is delegated to Liaison Officers (LNOs) working outside of the NRT JIC model construct. During a major spill, experienced IGA personnel may be requested to provide assistance to support USCG and EPA LNOs.

- The Oil Spill Liability Trust Fund (OSLTF), not the Stafford Act, will likely reimburse the interagency external affairs response for significant spills. Responses executed under the NCP do not trigger a declaration that results in Stafford Act funding.

Maritime Operational Threat Response Case Study: 2015 Tianjin, China Explosions

- A NICCL call was conducted August 25 to coordinate an initial Federal communications strategy about cargo ships that departed Tianjin, China following explosions on August 12th and 15th.
- Communication participants were from DHS, USCG HQ & Pacific Area, FEMA, ICE, CBP HQ & CBP west coast, NPPD & IP, Dept of Transportation and the Maritime Security Administration (MARAD), DOD & NORTHCOM, HHS, CDC, the FDA and DNI. At that time, the USG had identified six ships that departed China for US ports shortly after the blasts.
- It was unknown if the vessels were covered with ash or hazardous chemicals from the blast.
- MOTR coordination was ongoing during this same period.

- Organization and position functions of the NRT JIC are contained in the NRT JIC Model SOP:

http://www.nrt.org/production/NRT/NRTWeb.nsf/AllAttachmentsByTitle/SA-1056NRT_JIC_Model_October2009_Print_Ready_Version.pdf/$File/JIC_Model_011110.pdf?OpenElement

7.6 Maritime Operational Threat Response (MOTR)

- The USCG uses a Maritime Operational Threat Response (MOTR) plan to coordinate a maritime operational response to terrorism, piracy, and other criminal or unlawful or hostile acts committed by foreign State and non-state actors. Federal departments and agencies that have key operational roles for maritime security are DOD, DHS, DOJ, DOS, DOE, DOT and the NCTC. Federal departments and agencies' operation centers conduct a MOTR conference call to coordinate operational response to maritime security events.

- If necessary, DHS Public Affairs will use the National Joint Information Center (NJIC) and NRF protocols to coordinate Federal incident communications in response to maritime security events. A National Incident Communications Conference Line (NICCL) call with Federal department and agency communicators may be conducted in conjunction with or prior to MOTR calls based on the specifics of the maritime scenario.

- All Federal department and agency communicators, whose operations centers are involved in the maritime security response, will be invited to participate in the NICCL calls.

8.0 ESF #15 Daily Operations

8.1 ESF #15 Daily Events Schedule

After establishment of Unified Coordination and determination of a Federal, state, local, tribal and territorial operations schedule (daily briefings, operational meetings, etc.), the ESF #15 EAO will develop a daily external affairs routine. This routine is critical to the smooth flow of information and will assist synchronization. Participants must be flexible and work to ensure communications objectives and initiatives are accommodated and timed for optimum delivery. A notional daily routine is contained in Appendix 6. This may be modified as necessary by the ESF #15 EAO.

8.2 ESF #15 Daily Communications Summary

This document will be prepared daily by the ESF #15 lead components with input from Federal departments and agencies. The summary is a compilation of high-level messages from any Federal or private sector partners involved in the preparation, response, and recovery efforts surrounding an incident. These messages should be well-crafted, concise, high-level messages specifically designed to convey the broad, overarching issues facing citizens in the affected area(s). These messages should not only address issues facing citizens today, but also any

anticipated issues or guidance with respect to significant challenges such as housing, economic impacts, infrastructure, communication, etc. Required format and notional example is contained in Appendix 7.

8.3 ESF #15 Information Update (scroll)

During multiple incidents requiring a coordinated Federal response, public affairs personnel will generate a large volume of social media posts, videos, press releases and other documents. Sharing information among multiple incident locations is paramount. An ESF #15 Information Update (scroll) may be necessary in order to ensure that the ESF#15 OD's outputs do not overwhelm recipients' ability to process information. During these instances, the ESF#15 OD will develop and distribute an abbreviated summary of key news releases and informational items on an hourly basis or as needed. Appendix 8 provides a notional example of an information update.

8.4 National Incident Communications Conference Line (NICCL)

The NICCL is used for transmission and exchange of critical and timely (e.g., "breaking") *incident* information among Federal and affected state, local, tribal and territorial authorities. Affected private sector communicators may be invited by DHS, FEMA or lead Federal agency to join a NICCL call as incident coordination requirements dictate. If the nature of the incident is of critical importance and urgency, DHS Public Affairs will maintain a controller on the line continuously to provide and receive updates from departments and agencies. During sustained incident management activity, the NICCL will be used for daily or other incident communications coordination calls. DHS, FEMA or lead Federal agency will maintain a summary of key NICCL communications and interagency coordination actions. These will be maintained and distributed to participants in a timely manner. **NICCL call conferees are reminded that this is an executive call. Information and access should be protected.** Conferees should keep comments brief and place their phones on mute when not talking. Specific or complex department or agency-specific issues should be addressed off-line with the appropriate parties. The NICCL call agenda will normally follow the below routine:

> In accordance with the NRF, the NICCL, SICCL and the PICCL are pre-identified incident communications protocols established and ready for use during an incident requiring a coordinated Federal response.

- Roll call (by department and agency)
- Opening remarks by White House / lead Federal agency
- Brief operations summary (on-scene reps or operations)
- Summary of major communications plans and events
- Department- and agency-invited comments
- Messaging coordination requirements outlined by lead agency
- Conclusion

8.5 State Incident Communications Conference Line (SICCL)

The SICCL is a similar dedicated Federal-State incident communications conference line. This standing communications resource can facilitate and ensure the inclusion, transmission, and exchange of incident management information, evacuee coordination, and messaging relating to all states and territories. Access and use of this line will be managed by DHS Public Affairs. Examples of information could include unclassified public affairs guidance supporting threat information, pending national decisions, and major incidents where updates are beneficial in support of State-Federal external affairs situational awareness.

8.6 Private Sector Incident Communications Conference Line (PICCL)

The PICCL is a standing line and distribution list that component public affairs offices may use to provide timely public information to private sector communicators in Critical Infrastructure (CI) industries. The PICCL is maintained by the National Protection and Programs Directorate Office of External Affairs. More information about the PICCL is contained in Annex F (Private Sector).

9.0 USA.gov

Managed by the General Services Administration, USA.gov is the official web portal of the U.S. Government and the agreed to site where relevant incident content is to be aggregated and curated. Its reach and multi-platform capability make it the go-to place for the general public. All Federal web sites are mandated to link to USA.gov, which lends authority to its content and improves its findability in search queries. Because USA.gov is not agency-specific, it is in a unique position to aggregate and curate high-value content from across government and publish it through a variety of channels. This centralized approach to content ensures information consistency through the web, chat, phone, print, mobile, and social distribution channels. The site is available in mobile.

9.1 Federal Procedures for Activation

The use of the USA.gov platform may be directed by the ESF #15 Director. USA.gov use should occur under conditions outlined below. The GSA staff offer unique resources that can assist the Federal Government communicate during incidents such as natural or man-made disasters, a public health crisis or acts of terrorism. These incidents may:

- involve several Federal departments and agencies with multiple leads
- last for several days
- result in national or international media attention
- generate questions from the general public
- involve several states/cities.

9.2 GobiernoUSA.gov

GobiernoUSA.gov is the Spanish-language sister site of USA.gov. GobiernoUSA.gov follows the same mandate to provide official government information to people with Limited English Proficiency. The site is also available in mobile.

9.3 Content Approvals

Web content will be based on approved talking points and will not stray from intent of authors. Web content will be optimized for online consumption, plain language, search engine optimization, and sharing through social media. To every extent possible, all content posted on USA.gov will be posted in Spanish on GobiernoUSA.gov.

10.0 National Contact Center (NCC)

Also managed by GSA, the NCC serves as an information and referral service for the general public who seek information on a wide range of government programs, including those administered by the Executive, Legislative, and Judicial branches. The NCC operation is contracted and supported by two sites outside the National Capital Region. NCC agents handle calls to the 1-800 FED INFO line as well as emails and webchats through USA.gov and GobiernoUSA.gov. When necessary, the center can operate on a 24/7 basis with funding.

11.0 DHS Office for Civil Rights and Civil Liberties Incident Community Coordination Call (ICCT)

11.1 The ICCT is a mechanism for senior U.S. government officials to communicate with diverse communities who may have distinct civil rights and civil liberties concerns in the aftermath of any homeland security incident. The nationwide conference call is the only tool of its kind that allows for rapid two-way communication immediately following an incident of national significance, such as a terrorist attack or plot or other emergencies.

11.2 The ICCT is activated only in certain circumstances and is chaired by the DHS Officer for Civil Rights and Civil Liberties. The goal of the call is to provide timely information from the government to community leaders in the aftermath of a homeland security incident.

11.3 The call also allows the government to receive feedback from communities who may be impacted by: possible civil rights concerns in the aftermath of an incident (e.g., lack of access to information or resources during emergencies, retaliatory hate-crimes, etc.); reactions or concerns to policies or actions taken by the government; information about other concerns of these communities in the aftermath of an incident and how the government might be effective in investigating allegations or concerns.

ICCT Case Study:
2016 Orlando Pulse Nightclub Shooting

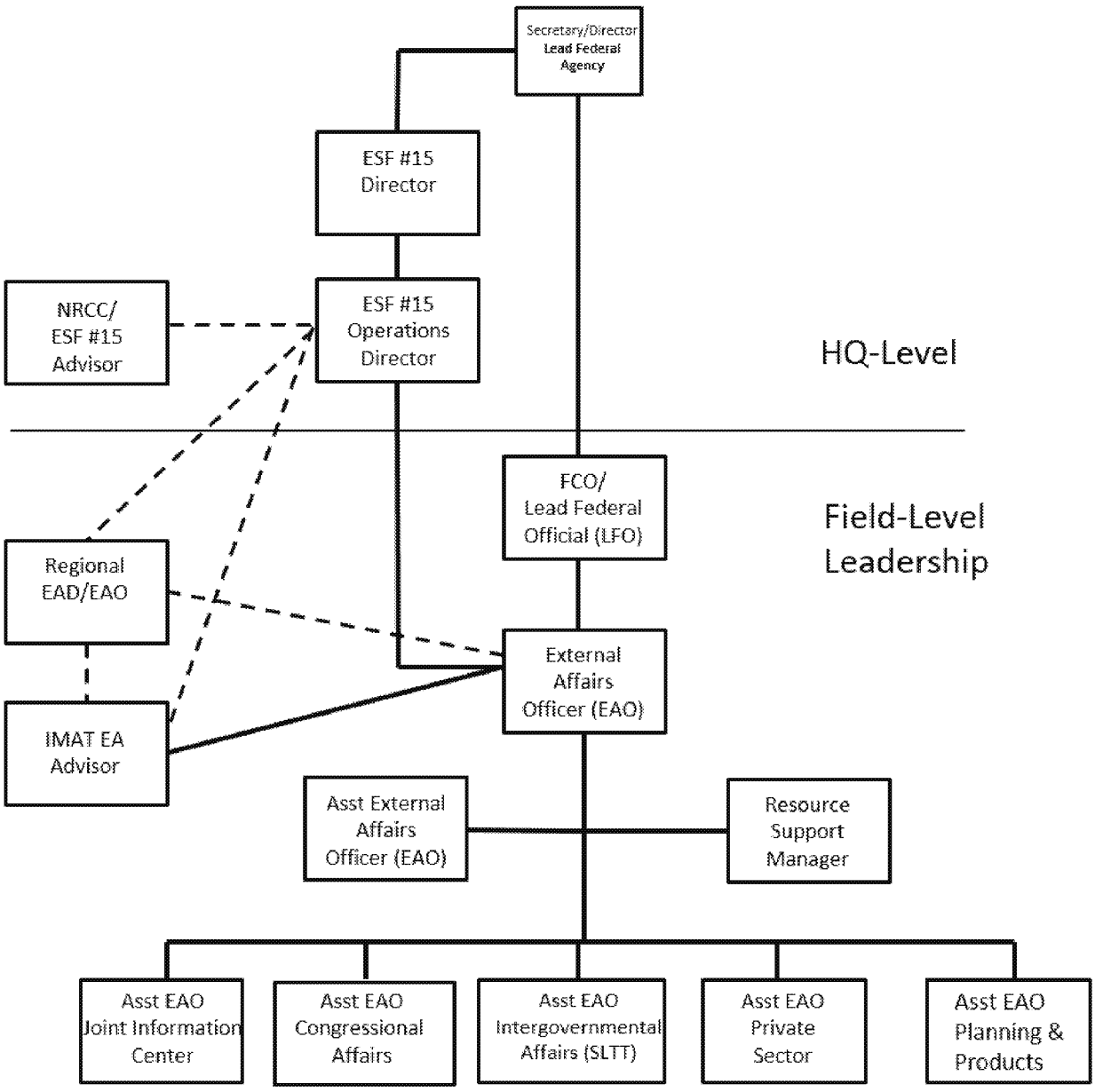
An ICCT call was conducted on Monday, June 13 with diverse community leaders and officials from DOJ, FBI, DHS, and the State Dept. Over 350 individuals participated in the call, during which community members discussed concerns and government officials shared information about the incident, as well as resources available to the public involving safety and security.

11.4 The call is comprised of key DHS and Federal agencies, as well as community leaders and entities who work closely with Federal officials nationally and in the affected areas.

Appendices

1 Organizational Chart – Coordinated Federal Response
2 ESF #15 No-Notice Incident Execution Checklist
3 ESF #15 Notice Incident Execution Checklist
4 ESF #15 External Affairs Operations Director Designation Letter
5 ESF #15 External Affairs Officer Designation Letter
6 ESF #15 Notional Strategic External Affairs Daily Routine
7 ESF #15 Daily Communications Summary
8 ESF #15 Information Update (scroll)

Appendix 1 to Annex A to Emergency Support Function #15 External Affairs
Organization Chart – Coordination of Federal Response



Notes:
1. The DHS Assistant Secretary for Public Affairs, FEMA's Director of External Affairs, or the designated lead Federal Agency for an incident, will direct activation of ESF #15 in coordination with the NRCC, NOC and FEMA.
2. If a recovery coordination mission has been established [with a Federal Disaster Recovery Coordinator (FDRC) appointed and RSFs activated], then the EA function will work through the EA #15 structure established at the JFO with additional liaisons and ESF #15 staff deployed as needed to support. Once the FCO/LFO demobilizes, ESF #15 staff will support FDRC with similar coordination structure as outlined above.

Appendix 2 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 No-Notice Incident Execution Checklist

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. ESF #15 Concept of Operations Notice and No-Notice Events, FEMA B-685

1.0 Purpose
This checklist provides a guide for major* actions and responsibilities in the event of a no-notice incident requiring a coordinated Federal response.

2.0 Activation and Deployment Execution Checklist: No-Notice Incident

Action: National Level Initial Activation
*Note: ***Many no-notice incidents result in short-term National JIC activation and:*** ▪ ***require immediate coordination with White House and SLTT communicators;*** ▪ ***use the NICCL, SICCL, and PICCL protocols and;*** ▪ ***may not require complete ESF #15 activation.***
☐ DHS or FEMA National JIC activated (as necessary)
☐ ESF #15 is activated by DHS, FEMA or a lead Federal agency
☐ ESF #15 Director appoints ESF #15 Operations Director. For FEMA this is the FEMA Director of External Affairs. The ESF #15 OD provides the following information to the director: ▪ The name and contact information for the prospective or designated ESF #15 External Affairs Officer ▪ The status of coordination with the affected state or tribe ▪ The JIC location ▪ The status of available ESF #15 resources in the affected area
☐ The ESF #15 OD establishes a news desk to answer media inquiries.
☐ DHS or White House designate a media spokesperson as required
☐ The FEMA ESF #15 OD formally appoints the EAO by letter and telephones the EAO to discuss the status of the incident, identify needs and special requirements, provide guidance, and offer support
☐ The ESF #15 OD may establish a VIP advance team to assist with requests for visits to the impacted area by congressional members, cabinet-level officials, and other senior officials
Action: Coordination/Communication Outreach

☐ **National**:

- Coordination with the FEMA Incident Management Action Team (IMAT) External Affairs Advisor
- NICCL call as determined by the ESF #15 OD to discuss:
  - Current situation
  - Lead agency roles
  - State, tribal, and local communications on incident *(the State or local PIO should provide incident information and be first on the agenda for the call)*
  - Federal strategic plan (initial)
  - ESF #15 activation and deployment needs (including interagency needs through mission assignments or MOUs)
  - JIC establishment
  - Statements by principals
  - National Terrorism Advisory System (NTAS) Alert or Bulletin as required
- SICCL call as determined by the ESF #15 OD
  - DHS, FEMA or a lead Federal agency leads this call with affected state, tribal, territorial, and local stakeholders to provide information on the current situation
- National Business EOC (NBEOC)
  - Private Sector leads this call with Private Sector stakeholders to provide information on the current situation
  - Private Sector may use the PICCL with DHS Office of Infrastructure Protection External Affairs to coordinate and communicate with critical infrastructure sector communicators
- Congressional
  - Briefings for House Authorizers and Appropriators as well as Washington DC-based Congressional Delegations representing the affected areas

☐ **Regional:**

- Deploy Regional IMAT which includes the EA Advisor as needed to supplement National IMAT and other resources
- Participate in operational Video Teleconferences as required
- Assist with disaster staffing needs using Regional personnel

☐ **Field**

- FCO/LFO and EAO discuss advance communications plans, JIC location, and special logistics requirements
- EAO meets with EA component Leads (Assistant External Affairs Officers) to convey expectations and guidance that has been provided
- EAO meets with state, local, tribal or territorial lead incident communications team
- EAO coordinates the ESF #15 team's efforts in preparing the communications plan component to the State Coordinating Officer (SCO)/FCO/LFO's Incident Action Plan

- Outreach is made to state, tribal, local, private sector stakeholders through calls and meetings
- Congressional outreach to include:
- Briefings for the local offices of the Congressional Delegations representing the affected areas
- Congressional Advisories sent to appropriate stakeholders
- Press Conferences (FEMA, state, other partners as appropriate)
- Participate in operational Video Teleconferences
- Participate in NICCL, SICCL, PICCL, and NBEOC calls as required

Action: Deployments

- EA staffing is based on the Incident Action Plan and the operational priorities.
- ESF #15 Initial Staff Requirements are assessed and identified.
- Recommended staffing considerations:
  - Program Liaisons
  - Media Relations Specialists
  - LEP/ACN Specialist
  - Visual Imaging Staff
  - Resource Support Manager
  - Strategy and Messaging Specialists
  - Digital Communications Specialists
  - Assistant External Affairs Officer (AEAO) for each ESF #15 component

Action: Products

- Advisories
- Press Releases (in English, Spanish, and other languages as identified as well as accessible formats)
- Daily update on federal response activities
- [Agency].gov page updates
- Blog and Social Media updates (English and Spanish)
- Talking Points
- Congressional Advisories and briefing materials
- Intergovernmental and Tribal Advisories and briefing materials
- Private Sector Updates to stakeholders
- B roll/photos of response activities, commodities movements, etc.
- Flyers for distribution to survivors
- Daily Communication Summary to include next day activity plans
- Initial Staffing Plan with updates for ESF #15 Operations Director
- Daily Scroll

- Battle Rhythm
- Staffing Matrix and Organization Chart
- Communications Plan

Appendix 3 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 Notice Incident Execution Checklist

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. ESF #15 Concept of Operations Notice and No-Notice Events, FEMA B-685

1.0 Purpose
This execution checklist provides a template covering major* actions and responsibility for a notice incident requiring a coordinated Federal response. The planning objective is for full ESF #15 operational capability 24 hours before an incident is projected when known or estimated.

2.0 Situations
Summarized below are examples of potential incidents requiring a coordinated Federal response and activation of ESF #15 before an incident occurs.

2.1 Possible or imminent natural disaster (e.g., hurricane, severe tropical storm).

2.2 Credible terrorism threat to a domestic location(s).

2.3 Potential man-made disaster (e.g., spill of national significance, reactor emergency, large HAZMAT release).

2.4 National Security Special Event (NSSE) (subject to threats, etc.).

3.0 Activation and Deployment Execution Checklist: Notice Incident
Note: These are notional actions and may be modified according to the specific incident.

Action: National Level Initial Activation
*Note: ***Many notice incidents result in short-term National JIC activation and:*** ▪ ***require immediate coordination with White House and SLTT communicators;*** ▪ ***use the NICCL, SICCL, and PICCL protocols and;*** ▪ ***may not require complete ESF #15 activation.***
☐ Notification and activation due to an imminent incident or threat
☐ DHS or FEMA National JIC activated (as necessary).
☐ ESF #15 is activated by the DHS Assistant Secretary for Public Affairs (ESF #15 Director)

☐ ESF #15 Director appoints ESF #15 Operations Director. For FEMA this is the FEMA Director of External Affairs. The ESF #15 OD provides the following information to the director: ▪ The name and contact information for the prospective or designated ESF #15 External Affairs Officer ▪ The status of coordination with the affected state or tribe ▪ The JIC location ▪ The status of available ESF #15 resources in the affected area
☐ The ESF #15 OD establishes a news desk to answer media inquiries
☐ DHS or White House designate a media spokesperson as required
☐ The FEMA ESF #15 OD formally appoints the EAO by letter and telephones the EAO to discuss the status of the incident, identify needs and special requirements, provide guidance, and offer support
☐ The ESF #15 OD may establish a VIP advance team to assist with requests for visits to the impacted area by congressional members, cabinet-level officials, and other senior officials
Action: Coordination/Communication Outreach
☐ **National**: ▪ Coordination with the FEMA Incident Management Assistance Team (IMAT) External Affairs Advisor ▪ NICCL call as determined by the ESF #15 OD to discuss: ○ Current situation ○ Lead agency roles ○ State, tribal, and local communications on incident *(the State or local PIO should provide incident information and be first on the agenda for the call)* ○ Federal strategic plan (initial) ○ ESF #15 activation and deployment needs (including interagency needs through mission assignments or MOUs) ○ JIC establishment ○ Statements by principals ○ National Terrorism Advisory System (NTAS) Alert or Bulletin as required ▪ SICCL call as determined by the ESF #15 OD ○ DHS, FEMA or a lead Federal agency leads this call with affected state, tribal, territorial, and local stakeholders to provide information on the current situation ▪ National Business EOC (NBEOC) ○ Private Sector leads this call with Private Sector stakeholders to provide information on the current situation ○ Private Sector may use the PICCL with DHS Office of Infrastructure Protection External Affairs

to coordinate and communicate with critical infrastructure sector communicators

- Congressional
  - Briefings for Congressional Delegation(s) representing the affected areas
  - Briefings for Congressional Caucuses, and Authorizers and Appropriators
  - Congressional Advisories, fact sheets, and operations reports sent to appropriate stakeholders
  - VIP Coordination

☐ **Regional:**

- Deploy Regional IMAT which includes the EA Advisor as needed to supplement National IMAT and other resources
- Participate in operational Video Teleconferences as required
- Assist with disaster staffing needs using Regional personnel

☐ **Field**

- FCO/LCO and EAO discuss advance communications plans, JIC location, and special logistics requirements
- EAO meets with EA component Leads (Assistant External Affairs Officers) to convey expectations and guidance that has been provided
- EAO meets with state, local, tribal or territorial lead incident communications team
- EAO coordinates the ESF #15 team's efforts in preparing the communications plan component to the SCO/FCO/LFO's Incident Action Plan
- Outreach is made to state, tribal, local, private sector stakeholders through calls and meetings
- Congressional outreach to include:
  - Briefings for the State and District offices of the Congressional Delegations representing the affected areas
  - Congressional Advisories, fact sheets, and operations reports sent to appropriate stakeholders
  - VIP support
- Press Conferences (Federal, state, other partners as appropriate)
- Participate in operational Video Teleconferences
- Participate in NICCL, SICCL, PICCL, and NBEOC calls as required

Action: Deployments

- EA staffing is based on the Incident Action Plan and the operational priorities.
- ESF #15 Initial Staff Requirements are assessed and identified.
- Recommended staffing considerations:
  - Program Liaisons
  - Media Relations Specialists
  - LEP/ACN Specialist

- Resource Support Manager
- Strategy and Messaging Specialists
- Digital Communications Specialists
- Assistant External Affairs Officer (AEAO) for each ESF #15 component

Action: Products

- Advisories
- Press Releases (in English, Spanish, and other languages as identified as well as accessible formats)
- Traditional and Social Media Monitoring Reports
- Daily update on federal response activities
- Blog and Listening Updates (English and Spanish)
- Talking Points
- [Agency].gov page updates
- Congressional Advisories, fact sheets, operations reports and briefing materials
- Intergovernmental and Tribal Advisories and briefing materials
- Private Sector Updates to stakeholders
- B roll/photos of response activities, commodities movements, etc.
- Flyers for distribution to survivors
- Daily Communication Summary (DCS) to include next day activity plans
- Initial Staffing Plan with updates for ESF #15 Operations Director
- Daily Scroll
- Battle Rhythm
- Staffing Matrix and Organization Chart
- Communications Plan

Appendix 4 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 External Affairs Operations Director Designation Letter

TO:

FROM: ESF #15 Director

SUBJECT: Designation as ESF #15 Operations Director

Reference: A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. Emergency Support Function #15 SOP

1. In accordance with the above references, and following activation of Emergency Support Function #15, you are hereby designated as the ESF #15 Operations Director in support of the Federal response for (event description).

2. You will report to me as my senior external affairs director in support of the Federal response. You will coordinate through me and the White House Office of Communications for strategic direction.

3. Coordinate with me and my staff to make contact with public information officials in (state) as soon as possible. Afford me and my staff the opportunity to be on the (state) call. Maintain close coordination with that staff as well as other Federal, state, local, tribal and territorial and private sector counterparts, as determined by the nature of this incident.

4. Additionally, as soon as possible, provide me the following information:

   a. The name of your designated ESF #15 External Affairs Officer
   b. The location of the Joint Information Center
   c. Your outlook whether there are sufficient ESF #15 resources available
   d. An incident action plan detailing the multi-day coordination strategy and key events/actions

5. You are authorized to modify the ESF #15 organizational structure in accordance with Federal Coordinating Officer (FCO) [or Lead Federal Official (LFO)] and Unified Coordination requirements to effectively execute Federal external affairs activities.

6. You are authorized to reassign ESF #15 leadership and staff personnel in coordination with the FCO/LFO and ESF #15 Component Directors.

Appendix 5 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 External Affairs Officer Designation Letter

TO: External Affairs Officer
Federal Coordinating Officer
FEMA Regional Administrator
FEMA Regional EA Director
DHS Assistant Secretary for Public Affairs

FROM: Director, FEMA Office of External Affairs

SUBJECT: Emergency Support Function (ESF) #15 Activation and Appointment of an External Affairs Officer for (insert DR Number)

Reference:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. ESF #15 SOP

In accordance with the above references and in response to (event description) in the areas affected in (state) during the period of (incident dates), I am formally activating ESF #15, External Affairs. In doing so, I am instructing External Affairs staff to comply with current operating procedures outlined above.

I have named (insert name) as the External Affairs Officer for this disaster. He/she will serve as the External Affairs Advisor to the Federal Coordinating Officer (FCO) [or Lead Federal Official (LFO)], and will also coordinate with me, as the ESF #15 Operations Director, and the Regional External Affairs Director as necessary for strategic direction.

As the EAO, (Mr. /Ms. Last Name) is authorized to modify the ESF #15 organizational structure in accordance with the FCO/LFO and the Joint Field Office (JFO) requirements to effectively execute Federal external affairs activities.

The EAO is also authorized to assign ESF #15 leadership and staff personnel in coordination with the FCO, myself, and ESF #15 Component Directors. The EAO should immediately co-locate with the FCO/LFO. EAO's are expected to use Reservist trainees if at all possible and are required to work closely with the FCO/LFO to ensure a staffing plan that includes the use of Coaches/Evaluators and trainees. In addition, the EAO will provide the ESF #15 Operations Director a proposed staffing plan as well as confirm the arrival of External Affairs staff on site until all initial staffing requests are filled.

The EAO is authorized and encouraged to maintain close coordination with Federal, state, local, tribal, territorial and private sector counterparts, as determined by the nature of this incident.

The EAO should coordinate all actions and requests through the Regional External Affairs Office and FEMA HQ External Affairs Disaster Operations Division.

[Note: This letter may be altered if FEMA is not the lead for the ESF #15 response]

Appendix 6 to Annex A to Emergency Support Function #15 External Affairs
Strategic External Affairs Daily Events Schedule

SAMPLE DAILY EVENT SCHEDULE (Modify as necessary)		
Time	**Event**	**Action**
0500	Secretary DHS News Summary Prepared	NOC
0600	News summary distributed by JIC	Unified Coordination JIC
0630	Unified Coordination staff Operations Briefing	Key personnel, ESF #15 EAO
0730	ESF #15 Senior Leadership Meeting	ESF #15 Leadership Cadre
0800	ESF #15 Core Group Conference Call (1)	Director, ESF #15 EAO, Other key reps
0930	Federal Strategic Communications Conference Call	White House, Director, Cabinet ASPAs, ESF #15 EAO
1000	State and local news briefing (2)	State and local counterparts ESF #15 staff/spokesperson
1000	Federal daily incident release (3)	DHS Public Affairs
1030	NICCL Conference Call (4)	Federal interagency, ESF #15, State/local
1130	NICCL Call Summary Distributed	DHS Public Affairs
1300	DC News Briefing	ESF #15 Director, Interagency
1700	ESF #15 Core Group Conference Call	DHS PA, ESF #15, Other key reps
1900	ESF #15 Daily Summary Distributed	ESF #15 Planning and Products
2000	NICCL Next Day Plans Distributed	DHS Public Affairs

(1) Primary planning and strategy discussion for preceding and immediate events
(2) Time subject to State and local determination
(3) Release is focused on key statistical measures and incident-related facts
(4) NICCL call leads with ESF #15 EAO brief, followed by affected State/local and Federal interagency. The NICCL can also address incidents with multistate evacuee issues.

ESF #15 Daily Communications Summary – Sample Template

Note: This 2012 sample was produced prior to the transition of Community Relations from ESF #15 to the FEMA Recovery Directorate.

Emergency Support Function 15 – External Affairs
Post-Tropical Cyclone Sandy Daily Communications Summary
11/1/2012

KEY MESSAGES

- Our thoughts and prayers are with the families and communities in Northeast and Mid-Atlantic states who've been affected by this storm.

- The administration's top priority is to continue supporting the governors, tribal leaders and communities in impacted states, as response efforts continue. Coordinating through FEMA, we are committed to bringing the resources of the federal family to support the states, tribes and communities that have been affected by Hurricane Sandy. We continue to work side by side in close coordination with state, local and tribal emergency management officials, voluntary and faith-based communities, and private sector -- and we have personnel on the ground across the affected states.

  - Search and Rescue: Federal urban search and rescue teams continue to support state and local efforts for combined searches of more than 3,300 structures in Queens and 870 structures in Staten Island, and rapid reconnaissance of 9,500 structures in Nassau County, New York. Over 4,100 health and wellness checks in New York and New Jersey have been completed. U.S. Coast Guard has completed 59 search and rescue missions.

  - Assistance to Individuals: States, tribes, localities and the Red Cross and other organizations continue to support more than 258 shelters across 16 states supporting over 13,000 residents. To date, more than 58,000 disaster survivors from New York, New Jersey and Connecticut have applied for federal disaster assistance, and more than $5.9 million in Individual Assistance has been approved.

  - Power Restoration: At the direction of the President, a nation power restoration working group has been established to cut through the red tape, increase federal, state, tribal, local and private sector coordination and restore power to people as quickly as possible and includes DoD, DOT, DOE, USACE and representatives from local law enforcement. In support of an aggressive power restoration effort, the President has approved a 100 percent cost share for ten days, starting October 31, for emergency work performed by state, tribal and local governments to restore emergency power and transportation assistance required to perform this emergency work, including direct federal assistance for New Jersey, New York, and Connecticut counties designated for Public Assistance. Other forms of Category B (emergency work) public assistance remain at a 75 percent cost share.

- Today, Secretary of Homeland Security Janet Napolitano traveled to Connecticut and New York to meet with state and local officials and view ongoing response and recovery efforts to Hurricane Sandy. Yesterday, the President, Governor Chris Christie and FEMA Administrator Fugate toured the storm damaged New Jersey coast and met with disaster survivors and first-responders, and were

briefed by state and local officials on response efforts.

- On October 30, President Obama declared major disasters for Connecticut, New York and New Jersey, making disaster assistance available to those in the heaviest hit areas affected by the storm. Individuals and business owners who sustained losses in the designated counties in Connecticut, New York and New Jersey can begin applying for assistance by calling 1-800-621-FEMA (3362). Disaster assistance applicants, who have a speech disability or hearing loss and use TTY, should call 1-800-462-7585 directly; for those who use 711 or Video Relay Service (VRS), call 1-800-621-3362. The toll-free telephone numbers will operate from 7 a.m. to 10 p.m. (local time) seven days a week until further notice. Those in affected areas with access to the internet may register by web enabled mobile device at m.fema.gov, or online at www.disasterassistance.gov.

- Federal and state personnel are on the ground to conduct joint preliminary damage assessments in several states. At the request of the respective states, assessments have been scheduled for states including New Hampshire, North Carolina, Rhode Island and Virginia, and assessments in other states will be scheduled as areas become accessible. These assessments are designed to give the governor of each state a better picture of damages, and to determine if a request for further federal support is needed.

- We understand that those who are anxious to return home following the storm, but we are asking for everyone to be patient and to wait for directions from their tribal and local officials. There may be hazards that prevent you from being able to return home such as downed power lines, road closures, roads or bridges that are impassable, and traffic lights not working.

- For those who are unable to return home, states, tribes, localities and the Red Cross continue to operate emergency shelters along the East Coast. To find a shelter, people can download the Red Cross Hurricane app, visit the Red Cross web site, call 1-800-RED CROSS (1-800-733-2767), or check local media outlets.

- The President also signed federal emergency declarations, at the request of governors, in advance of the storm for Connecticut, Delaware, District of Columbia, Maryland, Massachusetts, New Hampshire, New Jersey, New York, Pennsylvania, Rhode Island, Virginia, and West Virginia. This allows FEMA to provide resources directly to state, tribal and local government engaged in life-saving and sustaining activities.

KEY EFFORTS

U.S. Department of Energy

- DOE continues to release twice-daily Hurricane Sandy Situation Reports at 10am and 3pm EDFT
- As of 2pm EDT, 4.4 million customers are without power in 12 states (24 hours ago, it was 6.6M in 15 states).
- Today 11/1, Sec. Chu visited PEPCO staging location and thank lineworkers for their efforts.

U.S. Department of Health and Human Services

- The Secretary of Health and Human Services Kathleen Sebelius declared a public health emergency for the entire state of New York, including New York City, yesterday. With the declaration, the Centers for Medicare and Medicaid Services can provide waivers under Section

1135 of the Social Security Act so healthcare providers can continue to provide services to beneficiaries of Medicare, Medicaid and the Children's Health Insurance Program during the severe storms and floods affecting the state. Providers and States should contact their CMS Regional Office for information or refer to the CMS website at www.cms.gov.

- More than 650 HHS personnel are deployed to provide public health and medical assistance to New York and New Jersey in Superstorm Sandy response and recovery efforts.
- Ten Disaster Medical Assistance Teams with caches of medical supplies and a team of U.S. Public Health Service commissioned corps officers are providing care in medical shelters in the New York City area. These medical professionals are drawn from across the country, including Rhode Island, Washington State, Minnesota, Massachusetts, North Carolina, Washington State, California, Texas, Connecticut, and Florida. Additional teams are available if needed.
- A 50-person Disaster Medical Assistance Team from Tennessee continues to provide medical care in a general population shelter in New Jersey, and additional teams are available to the state if needed.
- Five liaisons, two pharmacists, and 350 ambulances remain deployed to New York and 35 additional ambulances are staged in New Jersey, ready to provide support in either state. All of the ambulances were made available through the FEMA national ambulance contract.

U.S. Department of Defense/NORTHCOM

- All DoD installations have been directed to offer support to local community requests for assistance, to include providing staging and bed-down for utility recovery teams assigned to restore power.
- Also, in support of USNORTHCOM and the Department of Defense's Hurricane Sandy response, Air Mobility Command provided C-5s and C-17s heavy airlift aircraft support to move 61 power restoration vehicles, associated equipment, non-medical personnel and cargo from Travis and March Air Force Bases, Cal., to Stewart International Airport in Newburgh, New York.
- Additionally, Air Mobility Command moved 120 people into the New York City area that are a part of the Department of Health and Human Services Disaster Medical Assistance Teams. As part of that movement, the 305th Air Mobility Wing from McGuire Air Force, N.J., moved approximately 50 passengers on a C-17 from Columbus, Ohio, and the 436th Airlift Wing from Dover Air Force Base, Del., moved approximately 70 passengers from Dallas-Fort Worth, also on a C-17 to John F. Kennedy International Airport.
- DOD will provide 100 high-volume water pumps (350 gallons per minute and greater) with qualified teams to support the operation and maintenance of the equipment. Equipment will be staged at FEMA mobilization centers in the state of New York as a result of Hurricane Sandy and deployment within the State of New York at the direction of FEMA.
- The three-ship USS WASP Amphibious Ready Group arrived today off the New York - New Jersey Coast to be in position to provide support to civil authorities as directed.
- USNORTHCOM has established a coordination element at Joint Base McGuire, Dix, Lakehurst, N.J., to serve as the command and control node for all military support activities, and as a central point for equipment and supplies.

U.S. Environmental Protection Agency

- EPA has issued two fuel waivers that will assist states impacted by Hurricane Sandy. The first waiver allows the sale and distribution of conventional gasoline in 16 Eastern States (Tennessee, North Carolina, South Carolina, Mississippi, Georgia, Alabama, New York, Maryland, Connecticut, Delaware, Massachusetts, New Jersey, Pennsylvania, Virginia, New Hampshire, Rhode Island) and the District of Columbia that are required to use reformulated gasoline, and allows a number of additional states to mix reformulated gasoline and conventional gasoline to

remove potential barriers to the supply of gasoline to the region. The second waiver temporarily waives clean diesel fuel requirements in New Jersey to allow the use of home heating oil in most generators and pumps in emergency service in New Jersey. The waiver does will not apply to a small subset of diesel engines used in generators and pumps that could be damaged by the high sulfur fuel.

U.S. Customs and Border Protection

- U.S. Customs and Border Protection has moved more than 100 officers from the Southeast and Midwest into the New York and New Jersey areas to assist with recovery efforts. These officers are working to ensure air and sea ports in the affected area are fully staffed and ready to receive passengers and cargo as they return to operation.
- CBP has worked to expedite the arrival of power recovery crews arriving from Canada by establishing a dedicated traffic lane at the land border crossing in Vermont used by the crews.

Public Affairs efforts:

- Daily updates on the status of CBP operations at ports of entry with information for travelers and the trade, as well as stories on CBP response and recovery efforts, are being posted daily to the agency website, cbp.gov.
- CBP Assistant Commissioner for Field Operations Kevin McAleenan participated in an interview with USA Today on recovery efforts related to seaport facilities and cargo movements.

General Services Administration (GSA)

- GSA continues to assess more than 1,500 leased and owned federal facilities that were situated in Hurricane Sandy's path to ensure public safety. On 10/31, the agency fulfilled a shipment request of 1,000 chainsaws to support FEMA's relief efforts in Pennsylvania. GSA has made its purchasing schedule available to local and state governments as well as the American Red Cross so that they can more easily and quickly buy needed emergency supplies equipment. In addition, the agency deployed 682 trucks transporting 48 shipments of essential equipment and supplies to FEMA depots throughout the Northeast.

U.S. Department of Agriculture

- USDA has provided the Community FoodBank of New Jersey with a truckload of food (22 pallets) which the food bank will combine with existing food stocks to produce 15,000 meals per day for 5-7 days to be distributed in cooperation with the Red Cross and Salvation Army at local shelters. Additionally, the Departments of Agriculture and the Department of Education are partnering to remind states and schools of existing federal resources available through the Department of Agriculture. States and schools may use stocks of USDA Foods purchased for the National School Lunch Program to help prepare meals at schools, shelters or other feeding sites to help feed local residents who may be in need of nutrition assistance. More information about food assistance in disaster situations is available at http://www.fns.usda.gov/fdd/programs/fd-disasters/.
- USDA housing officials are making every effort to help existing USDA home borrowers who are victims of Hurricane Sandy. USDA is authorized to grant a moratorium of payments for a period not to exceed 180 days direct and guaranteed borrowers affected by the designated disaster. For more information, contact any USDA Rural Development Office. Additionally, USDA is making vacant property available to FEMA to shelter hurricane victims. Vacant and habitable Real Estate Owned Property (REO) which is not under a lease or purchase agreement may be made available for lease through FEMA or directly to eligible disaster victims. USDA is continuing its utility assessment and has determined that at least one broadband provider and seven USDA-funded rural water systems have been affected. USDA funded Circuit Riders and

field staff are deployed in the area. Additionally, USDA is working with rural electric cooperatives in affected areas to assist in restoring power in the disaster zone.

- Additionally, USDA Animal and Plant Health Inspection Service (APHIS) has activated the APHIS Emergency Operations Center in Raleigh, N.C., to support hurricane response activities. APHIS continues to coordinate with partners on companion animal sheltering. APHIS Animal Care is coordinating with the National Animal Rescue and Sheltering Coalition (NARSC) and the National Alliance of State Animal and Agriculture Emergency Programs (NASAAEP) who are staging a distribution center at the State Fairgrounds in Syracuse, New York, with supplies for 4,000 companion animals.

U.S. Army Corps of Engineers (USACE)

- To date, USACE has received 26 Mission Assignments from FEMA, with more than 400 people engaged to support the response mission.
- USACE has received a Mission Assignment from FEMA to provide 80 truckloads of water to West Virginia.
- Other Planning Response teams remain on alert for Debris Management, Commodities Distribution, Infrastructure Assessment, Temporary Roofing, Critical Public Facilities, Water Planning, and Temporary Housing. Additional Temporary Power Teams have also been placed on alert status.
- USACE is supporting States' and FEMA Regions I, II and III operations centers to organize response efforts. More than 20 Team Leaders or Assistant Team Leaders have been alerted and/or deployed to provide public works and engineering expertise to include damage modeling, storm surge modeling, and coastal preparations.
- USACE Districts located in the impact area have secured project facilities, floating vessels, and construction sites. USACE Districts have closed hurricane barriers in the affected areas.

Unwatering

- USACE has shipped 12 eight inch pumps and 13 six inch pumps from New Orleans in order to support our Unwatering Mission Assignment from FEMA. A team is coordinating with the Navy to determine availability and capacity of the pumps. Placement of the pumps is underway.
- USACE is meeting with other private pump suppliers to determine the availability and capacity of pumps that could be delivered to the New York area.

Temporary Power

- USACE is aggressively supporting the Emergency Temporary Power mission in New York and New Jersey. We are ready to provide emergency power with more than 200 generators staged at forward locations in order to provide capacity beyond states' capabilities.
- The USACE has teams deployed to strategic locations in NY, NJ and PA and has resources in place to haul, install, operate and maintain generators at critical facilities. Six generators total were installed in New Jersey, New York, and Pennsylvania. USACE received a prioritized list of requirements from New York City and will immediately act upon these requests.
- USACE has deployed Temporary Emergency Power assets - 5 Planning and Response Teams, the 249th Engineer Battalion, 9 Emergency Command and Control Vehicles/Deployable Tactical Operating Systems (ECCV/DTOS), 1 Mobile Command Vehicle (MCV) to provide support to areas impacted by post-tropical storm Sandy.

U.S. Coast Guard:

- The Port of New York is open to all tug and barge traffic with petroleum products, with the exceptions of the Arthur Kill, Kill Van Kull, and Buttermilk Channels. The USCG reports that loaded petroleum barges can enter the port.
- District 1 reports that the New York City Vessel Traffic Service is operational.

Small Business Administration (SBA)

- SBA's disaster customer service center has received 732 calls from residents seeking Hurricane Sandy assistance. The breakout:
  570 calls from NY, 153 from NJ and nine from CT. An additional 26 staffers have been hired to handle calls. The call center capacity is 2,000 calls per day.
- Responded to media inquiries about SBA assistance to business owners from several media outlets, including the Huffington Post and The Wall Street Journal.
- Created a "Hurricane Sandy" landing page on SBA's website, where blogs, press releases, updates, disaster declarations and stats will be posted.

FEMA Response

- Currently, more than 2,300 FEMA personnel are positioned along the East Coast working to support disaster preparedness and response operations, including search and rescue, situational awareness, communications and logistical support. Included in this personnel total are:
  - More than 800 FEMA housing inspectors are assigned, and more are on standby and are prepared to conduct homes inspections, once areas become accessible.
  - FEMA Corps teams are deployed to support Hurricane Sandy;
  - 9 federal Urban Search and Rescue Task Forces have been staged along the East Coast and are deploying into affected areas as needed, and requested by impacted states.
  - Community relations teams are on the ground in the hardest hit areas of the Northeast and Mid-Atlantic going door-to-door to inform disaster survivors about available services and resources and to gather situational awareness.
  - 14 Incident Management Assistance Teams are in place and an additional 2 teams are en route; and
  - Mobile Emergency Response Support (MERS) personnel and teams are located in storm-affected states to provide secure and non-secure voice, video, information services, operations and logistics support to response efforts in affected states.
  - 12 Liaison Officers, positioned in state emergency operations centers before the storm, continue to support response activities and ensure there are no unmet needs.
  - 10 Disability Integration Advisors are advising emergency management in seven states on current alert and warning and evacuation and sheltering needs.
  - In storm-affected areas, tribal leadership is making plans for recovery and coordinating with federal and non-governmental agencies for assistance. The Tribal Assistance Coordination Group (TAC-G) continues to host a daily conference call to get an update on weather conditions and unmet needs from tribes in the storm-affected region.

FEMA EXTERNAL AFFAIRS OPERATIONS

Joint Information Center

- Issued a media advisory re: National press call with FEMA Administrator Craig Fugate and Red Cross Senior Vice President of Disaster Services Charley Shimanski

Planning and Products

- Finalized news release re: National press call with FEMA Administrator Craig Fugate and Red Cross Senior Vice President of Disaster Services. Conducted Language, Special Needs and Media to support Spanish, Russian, and other Limited English Proficiency and Special Needs, to include American Sign Language and Braille.

Congressional Affairs

- FEMA Deputy Administrator Serino met with Congressmen Jon Runyan (NJ) and Christopher Smith (NJ) to provide them with a status update of the ongoing response and recovery efforts following Hurricane Sandy.

Intergovernmental Affairs

- Spoke with National League of Cities, NYC DC Mayor's Office, and International City/County Management Association, fulfilling requests for information and requested feedback on any issues that may be affecting their constituents.
- Assisting in the coordination of calls between POTUS and the Governors of CT and NJ on 11/1 and NY 11/2.

Private Sector

- Received, coordinated, and facilitated numerous requests from private sector partners on issues concerning gasoline, fuel location, and distribution. ESF 12 is providing informational updates regarding fuel and energy issues.
- Partnered with Energy and Transportation partners to provide private sector with critical planning information to include road closure updates and credentialing access protocols.
- Created an informational toolkit regarding disaster assistance programs for businesses per a Congressional inquiry.

NATIONAL DAILY EVENT SCHEDULE

Time	Event	Lead Organization
Today		
8:00am EDT	NRCC Shift Change	NRCC
11:00am EDT	NICCL Call	FEMA; Interagency Partners
12:30pm EDT	Daily Operations VTC	FEMA Operations
2:30pm EDT	Press Conference Call	FEMA Admin. Fugate; NHC Director Knabb
4:00pm EDT	Call with Congressional Members	FEMA
8:00pm EDT	NRCC Shift Change	NRCC
8:00am EDT	NRCC Shift Change	NRCC
Tomorrow		
Time	**Event**	**Lead Organization**
8:00am EDT	NRCC Shift Change	NRCC
11:00am EDT	NICCL Call	FEMA; Interagency Partners
12:30pm EDT	Daily Operations VTC	FEMA Operations
2:30pm EDT	Press Conf. Call-Tentative	Admin. Fugate; NOAA
3:00pm EDT	Tribal Assistance Coordination Group Call	TAC-G
4:00pm EDT	Call with Congressional Members	DHS Sec. Napolitano; FEMA Admin. Fugate
8:00pm EDT	NRCC Shift Change	NRCC

Additional comments on tomorrow's plan:

WHAT OTHERS ARE SAYING

"It's really important to have the president of the United States acknowledge all the suffering that's going on here in New Jersey, and I appreciate it very much. We're going to work together to make sure we get ourselves through this crisis and get everything back to normal." New Jersey Governor Chris Christie

"We ask anyone who's listening to deliver supplies to us. If people who are listening have generators, we are asking you to bring them. We are still very much in crisis mode." Hoboken Mayor Dawn Zimmer

MEDIA MONITORING

TV/Print Media Analysis

The aftermath of Hurricane Sandy was the nearly exclusive story covered in all three evening broadcasts last night, with outlets continuing to highlight damages in New York and New Jersey and lending some attention to the political impact of the storm.

ABC World News lead story reported that as of Wednesday, thousands of people were still stranded and rescuers still scrambling to pull families out of harm's way. Gas leaks bubbling out of flood waters in New Jersey were reported as a new potential threat, but New Jersey Natural Gas has said the leaks pose no imminent danger to life or property.

The CBS Evening News lead story highlighted the New York City borough of Queens, where 111 homes were destroyed by fire. "Nearly six million homes and businesses in 13 states are still without electricity tonight. At least 68 deaths are blamed on the storm. Insurance companies tell us that well over 34,000 homeowners have put in claims for damage or destruction." CBS cited progress in the recovery effort, noting the US military's participation and cooperation between President Obama and New Jersey Gov. Chris Christie.

NBC Nightly News lead story emphasized that New Jersey was the hardest hit area during the storm and noted the storm's impact on the state's shoreline. NBC also cited the risk of gas leaks in New Jersey and like other outlets featured President Obama's visit to the state.

Sandy remained a dominant storyline in the print media as well, with sources focusing heavily on President Obama's visit to New Jersey and highly publicized cooperation with New Jersey Gov. Chris Cristie. Prior to flying to New Jersey, Obama visited FEMA's headquarters "to meet with agency chiefs," his "second visit in four days," the AP reports.

Social Media Trends

General Observations

Social media traffic related to "Superstorm" Sandy has remained steady since our last report. General conversations continue to surround the measurable effects of the storm, and the related response and recovery efforts. However, we are observing a larger amount of discussion related to "needing help." These social media users are not in life-threatening situations, but instead fear that their specific neighborhoods or communities are being neglected. Many users are utilizing social media to express their thoughts regarding adequate response and recovery efforts, with some users expressing frustration as described above. Additionally, we continue to observe significant traffic related to volunteer opportunities, donations, and other aid efforts, specifically in New York and New Jersey.

FEMA-Related Conversations

- The general conversation surrounding FEMA online continues to be positive overall. However, we are beginning to see issues emerging with respect to individuals in Queens, NY reporting that they feel neglected from federal agency assistance.

- FEMA is trending especially in the hardest hit regions of New York, New Jersey and Connecticut, but has gained momentum across the country.

Important Notes

- References to New York and New Jersey continue to dominate the majority of social media posts, with Connecticut traffic following a steady track
- We have seen a general shift in tone from social media users and official social media channels towards providing actionable information and/or operational updates. For example, we are seeing less information being shared with regard to specific tips and more about what commodities are being brought to affected areas.
- Click to follow the issues and discussion around Rockaway/Breezy Point, NY via tweet grid

PRODUCTS

White House
Blog Posts: Obama Tours Storm Damage in New Jersey (11/1/2012)
President Obama in New Jersey: We are Here for You (10/31/2012)
How to Help the Survivors of Hurricane Sandy (10/31/2012)

FEMA
FEMA and Federal Partners Continue Steadfast Support for Areas Affected by Superstorm (10/31/2012)
Blog Posts: Keeping Children Safe in Sandy's Wake (11/1/2012)
In the News: From Survivor to Survivor-Managing the Stress After a Disaster (11/1/2012)
Twitter and Facebook Updates

DOE
Energy Department and Federal Efforts to Support Utility Power Restoration Efforts (10/31/2012)

DOT
Sec. LaHood Announces $4M in Quick Release Emergency Funds for Hurricane Sandy Damage in North Carolina (10/31/2012)
Sec. LaHood Announces $13M in Quick Release Emergency Repair Funds for Hurricane Sandy Damage in New York and Rhode Island (10/30/2012)

USCG
Port of NY/NJ Open to Tug and Barge Traffic (11/1/2012)
USCG Reopens Ports from Philadelphia to NC (11/1/2012)
USCG Leaders Assess Damages from Sandy along East Coast (11/1/2012)

National Guard
N.C. aviators to lead Northeast task force (10/31/2012)
More than 2,300 New York Guard members helping in Sandy's wake (10/31/2012)
Virginia Guard Soldiers rescue seven adults and one child after Sandy (10/31/2012)
Massachusetts National Guard Downsizing Relief Efforts (10/30/2012)

American Red Cross
Long Time Blood Doner's Home Damaged by Sandy (11/1/2012)
One Woman's Superstorm Experience (11/1/2012)
Red Cross Responding as Thousands Seek Help (10/31/2012)
Pets Ride Out Superstorm Sandy with Their Families (10/31/2012)

Sandy Brings One Family Back to a Familiar Place (10/31/2012)
Red Cross Aps:
Red Cross Hurricane Ap
Red Cross Shelter Finder Ap
Safe and Well Registry

IRS
IRS Gives Additional Time to Tax Payers and Preparers Affected by Hurricane Sandy (10/31/2012)

USACE
NY District Begins Post-Storm Missions in Region Following Sandy… (10/30/2012)
USACE North Atlantic Division takes action following Hurricane Sandy (10/30/2012)

USA.GOV
Hurricane Sandy Recovery Page

DOD
DOD Hurricane Sandy Response Webpage

HUD
HUD Secretary announces Foreclosure Protection for New York Storm Victims (10/30/2012)
HUD Secretary announces Foreclosure Protection for New Jersey Storm Victims (10/30/2012)

SBA
SBA Stands Ready to Assist Connecticut Residents Affected by Hurricane Sandy (10/31/2012)
SBA Stands Ready to Support New Jersey Residents affected by Hurricane Sandy (10/31/2012)
SBA Stands Ready to Support New York Residents affected by Hurricane Sandy (10/31/2012)

USDA
Farmers and Ranchers Urged to Record Losses from Sandy (10/31/2012)
USDA Mobilizes to Assist Those Affected by Sandy (10/31/2012)

FCC
FCC 24/7 Emergency Contact Information for Hurricane Sandy (10/26/2012)
FCC/FEMA Tips on How to Communicate During a Natural Disaster Emergency

HHS
HHS Secretary Sebelius declares Public Health Emergency in New York (10/31/2012)
Hurricane Readiness Page CDC
Immediate Disaster Response –Hurricane Sandy SAMHSA
What You Need to Know When the Power Goes Out CDC

USGS
USGS Sampling Water for Nutrients, Sediment, and Pesticides in Hurricane Sandy Aftermath (11/1/2012)

CBP
CBP Surveys Damage from Sandy; Facilitates Arrival of Utility Crews from Canada (10/31/2012)
Joint Message Regarding Hurricane Sandy with ICE

VA
Blog Post: Keeping up with the VA during Hurricane Sandy

Stafford Act Case Study:
Hurricane Sandy 2012

- ESF #15 was activated in October to respond to disaster declarations in 11 states
- More than 1500 External Affairs personnel deployed to respond to ensure disaster survivors had accurate, critical information needed for the response and recovery process.
- FEMA mission assigned 15 Federal Departments and Agencies to support ESF #15 operations at FEMA HQ, Regional offices, and various field offices to coordinate federal messaging.
- Outreach materials were translated in 22 languages to ensure information was accessible to Limited English Proficiency populations. Interpreters were deployed throughout various states to Disaster Recovery Centers, Town Hall Meetings, and other locations. Multilingual Media Relations Specialists worked with other language media outlets to provide information to survivors.
- FEMA established Hurricane Sandy webpages, Facebook and Twitter accounts. Thousands of survivors engaged FEMA on the Sandy-specific social media platforms. [See Annex R]

Appendix 8 to Annex A to Emergency Support Function #15 External Affairs
ESF #15 Information Update (scroll) – Sample Template

Monday, April 27, 2009
H1N1 Influenza Outbreak

43	**(3:38 p.m.) State Incident Communications Conference Line (SICCL) Advisory** State communicators, Please find the NICCL call summary notes, an ESF #15 Information Update (scroll), and updated talking points from Centers for Disease Control and Prevention (CDC) and DHS. Please continue to send your completed press releases to the National JIC and notices about upcoming press conferences to xxxx. If you have any questions please call. Please note that the CDC swine flu widget with code is available from http://www.hhs.gov/web/library/index.html (scroll to the bottom of the page)
42	**(3:31 p.m.) Governor Culver: This Is a Time for Prevention and for Caution** Governor, State Health and Homeland Security Officials provide update on Swine Flu prevention efforts. DES MOINES – Governor Chet Culver and Lt. Governor Patty Judge joined with State health and agriculture officials to provide an update on steps the State is taking to prevent an outbreak of swine flu.
41	**(3:21 p.m.)** The CDC swine flu widget with code is available from http://www.hhs.gov/web/library/index.html (scroll to the bottom of the page).
40	**(3:00 p.m.) North Dakota Department of Health schedules media conference call to discuss swine influenza** BISMARCK, N.D. – To answer media questions about swine influenza and North Dakota's response, the North Dakota Department of Health will hold a telephone media availability conference call Monday, April 27, 2009, at 3 p.m. The following State health department officials will participate in the 3 p.m. conference call: Dr. Terry Dwelle, State health officer Tim Wiedrich, section chief, Emergency Preparedness and Response Section Kirby Kruger, State epidemiologist.
39	**(2:34 p.m.) Virginia Office of the Governor Kaine Announces Precautions to Prepare Virginia to Respond to Swine Flu Outbreak** RICHMOND – Governor Timothy M. Kaine announced today that, though there are no confirmed cases in Virginia, the Commonwealth is preparing for any outbreak of swine flu by increasing its communication with healthcare providers and is preparing to receive additional antiviral medication from the Centers for Disease Control. http://www.governor.virginia.gov/
X	**(2:30 p.m.) SICCL Call**
38	**(2:18 p.m.) NICCL Call Summary** Please find a copy of the NICCL call summary, updated CDC talking points, updated DHS talking points, an OPM memorandum sent to Federal D/As and the draft ESF #15 Information Update (scroll) that was discussed on the NICCL call this morning.
37	**(Approx. Noon) Probable Swine Flu Case Reported in Michigan** Livingston County Department of Public Health (LCDPH) will hold a press conference today at 11:30 a.m. at LCDPH, 2300 East Grand River, Howell, Michigan. The following information is provided as background information. LANSING – The Michigan Department of Community Health (MDCH) announced today that one probable swine flu case has been reported in Livingston County. State laboratory results showed that a 34-year-old woman of Livingston County has a probable case of the swine influenza A (H1N1) virus. http://www.michigan.gov/mdch/0,1607,7-132--213586--,00.html
36	**(11:50 a.m.) Governor of Missouri Gov. Nixon Press Release**

	Gov. Nixon directs public health officials to prepare State for possible bout with new strain of swine flu. JEFFERSON CITY, Mo. – Gov. Jay Nixon announced today that Missouri health officials are taking significant steps to deal with a new strain of swine flu that has prompted Federal officials to declare a nationwide health emergency. The Governor said that while no case of swine flu had been confirmed in Missouri, State health officials and the medical community have been on high alert since Friday because of the contagious nature of the new flu virus.
35	**(11:16 a.m.) Oklahoma State Department of Health** News Conferences on Swine Flu Outbreak Scheduled in Oklahoma City and Tulsa Today. What: The Oklahoma State Department of Health and the Tulsa Health Department will each host news conferences this afternoon at their respective offices to update news media on status of swine flu outbreak in Oklahoma. When: Today – Monday, April 27, 2009, 1:30 p.m. www.health.ok.gov
X	**(11:00 a.m.) NICCL Call**
34	**(10:33 a.m.) CDC Press Release** Information for airline passengers exposed to swine flu. This information is current as of today, April 27, 2009, at 10:33 a.m.
33	**(10:28 a.m.) CDC Press Release** Risk of Swine Flu Associated with Travel to Affected Areas. This information is current as of today, April 27, 2009, at 10:28 a.m. Public health officials within the United States and throughout the world are investigating outbreaks of swine influenza (swine flu). www.cdc.gov/travel
32	**(10:03 a.m.) Wisconsin Office of the Governor** Governor Doyle Statement on Swine Influenza MADISON – Governor Doyle today gave the following statement regarding swine influenza, which has been reported in several States and in Mexico. "It is important that everyone remain calm, use common sense and simple good health practices like washing your hands. If you have flu-like symptoms, stay at home and contact your physician." Governor Doyle said. "We are in regular contact with health officials across our State and Nation, and new information will be provided as it becomes available." http://www.wisgov.state.wi.us/journal_media_detail.asp?locid=19&prid=4160
31	**(9:27 a.m.) US Postal Service Press Release** Personal hygiene is key to reducing risk of illness. You've heard the news that U.S. health officials are investigating a number of cases of swine flu in several areas of the United States, and a Public Health Emergency has been declared by the Federal Government. All of these U.S. cases have been mild—all of the patients have recovered.
30	**(8:13 a.m.)** This is a reminder that there will be a NICCL call this morning at 11 a.m. regarding the swine flu outbreak. It is imperative that all Departments have a communications representative on this daily call. We plan to limit the call to just 30 minutes. Please coordinate directly with the National JIC offline if a specific issue does not warrant discussion on the call.

Annex B to Emergency Support Function #15 External Affairs
Intergovernmental Affairs (State, local, tribal and territorial)

References:
A. National Response Framework
B. National Incident Management System
C. National Preparedness Goal
D. National Infrastructure Protection Plan
E. Tribal Support Annex

NRF ESF #15 Quick Summary – Intergovernmental Affairs (State, local, tribal and territorial)	
Supports external affairs by:	**State, local, tribal and territorial coordination:** ▪ Preparing an initial action plan to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives, at the beginning and throughout an actual or potential incident ▪ Promoting Federal interaction with state, local, tribal and territorial governments and community organizations, as appropriate, by serving as primary federal point of contact for elected and appointed officials, both in the field and at coordination entities such as a Joint Field Office (JFO) ▪ Implementing a system of information sharing with IGA stakeholders. Informing IGA stakeholders by disseminating information about response efforts, protocols, and recovery programs ▪ Building relationships with elected and appointed IGA stakeholders to maintain an on-going dialogue, and serve as a clear, single point of contact for IGA stakeholders during an incident ▪ Advising leadership on current and potential volatile issues and possible resolutions ▪ Coordinating the national effort through DHS or FEMA IGA and the relevant lead agency IGA
Directed by:	▪ Assistant External Affairs Officer for Intergovernmental Affairs

1.0 Purpose

The annex describes Federal coordination with state, local, tribal and territorial governments and community organizations, as appropriate during an incident requiring a coordinated Federal response.

2.0 Mission

The component serves as a liaison to stakeholders within an affected area(s) during an incident requiring a coordinated Federal response. IGA identifies issues, responds to questions, clarifies or corrects policy and procedure concerns, and links impacted government officials and community leaders, as appropriate, with questions or problems to those who can assist them.

3.0 Organization

3.1 External Affairs Organizational Concept

It is recognized that an incident requiring a coordinated Federal response will have a significant effect on the normal business of our nation to include: societal functions, infrastructure, economy, and population. Accordingly, DHS will employ pre-identified organizational processes to foster information-sharing, deliver constituent services, and serve as a liaison between the Federal Government and State, tribal, territorial and local governments and community organizations, as appropriate.

3.2 DHS Office of Intergovernmental Affairs

DHS IGA serves as the ESF #15 component director in the ESF #15 organization. DHS IGA coordinates communications with elected and appointed public officials of affected state, local, tribal and territorial leadership within the U.S. during incidents requiring a coordinated Federal response. DHS IGA will also coordinate as necessary with preparedness and response communities, national associations and other non-governmental counterparts.

3.3 National Coordination and Support

To ensure that DHS maintains a fully informed external affairs capability at the national level during incidents requiring a coordinated Federal response, IGA maintains close coordination with the White House, DHS senior staff, ESF #15 leadership, federal agency IGA officials and other senior officials.

4.0 IGA Activities with state, local, tribal and territorial officials

IGA may conduct many activities, but not limited to:

4.1 Conduct and facilitate introductory meetings to ensure program requests are streamlined through IGA to the extent possible
4.2 Attend and participate in meetings with governors, mayors and tribal council and other state, local, tribal and territorial officials.
4.3 Attend and participate in community meetings.
4.4 Deliver programmatic briefings.
4.5 Identify effective methods to share information.
4.6 Address and resolve issues and problems.
4.7 Identify and analyze trends and potentially volatile issues.
4.8 Build relationships.

5.0 ESF #15 IGA Staff Positions

5.1 ESF #15 Assistant External Affairs Officer (AEIG)

The ESF #15 Assistant External Affairs Officer for Intergovernmental Affairs (AEIG) oversees the IGA operation on behalf of the FCO and ESF #15 EAO. The AEIG coordinates with Unified Coordination senior staff and program areas. The AEIG provides updates to DHS, FEMA and Regional IGA leaders, Unified Coordination senior staff, and the relevant lead agency.

5.2 IGA Manager (IGMG)

Coordinates the routine day-today outreach and activities of the IGA and Tribal Affairs Specialists, ensuring the AEIG has the resources necessary to dedicate to supporting the FCO/LFO leadership.

5.3 ESF #15 IGA Specialists (IGSP)

Conducts outreach to elected and appointed officials, such as county and parish elected officials, mayors, borough and city council members within a designated region to inform them of updates in all program areas and to provide each with a single point of contact for ongoing issues and concerns. IGA specialists ensure that stakeholder inquiries are processed accurately and in a timely manner.

- IGA will work closely with Disaster Survivor Assistance Teams (DSAT), formerly community relations, to coordinate their outreach efforts. It is important that IGA stakeholders know their FEMA point of contact and are not being contacted by various FEMA components without internal coordination.

5.4 ESF #15 Tribal Affairs Specialist (TBSP)

Serves as the liaison to federally recognized tribes to ensure that relevant disaster program information is provided and that situational awareness about tribal impacts is maintained. Specialists are trained and qualified personnel who have tribal experience and working knowledge of tribal governments, culture, and traditions.

6.0 Tribal Affairs

Shall identify and engage the elected Tribal Official or their duly appointed designee. The duly appointed designee could include, but is not limited to, the tribe's emergency management or disaster recovery point of contact or subject matter expert, tribal council members, or other tribal employees.

6.1 The ESF #15 structure places Tribal Affairs within the IGA function when assistance to a tribe is requested from a state. This structure may be enhanced when a tribe makes a direct request for a Presidential disaster declaration.

6.2 When a tribe makes a direct request and receives approval of a Presidential disaster declaration, the tribe becomes a grantee, which can create greater

demands on tribal resources. The Tribal Government coordinates closely with the FCO/LFO in all aspects of the disaster operation. Examples include:

- The tribe assigns a Tribal Coordinating Officer, as the primary point of contact for the tribe and is the FCO/LCO's counterpart.

- Many tribes only have a single Emergency Manager without a PIO or other ESF #15 counterpart. The Tribal Affairs Specialist can be an important resource for the tribe's efforts to assist in sharing important disaster assistance information with tribal leaders.

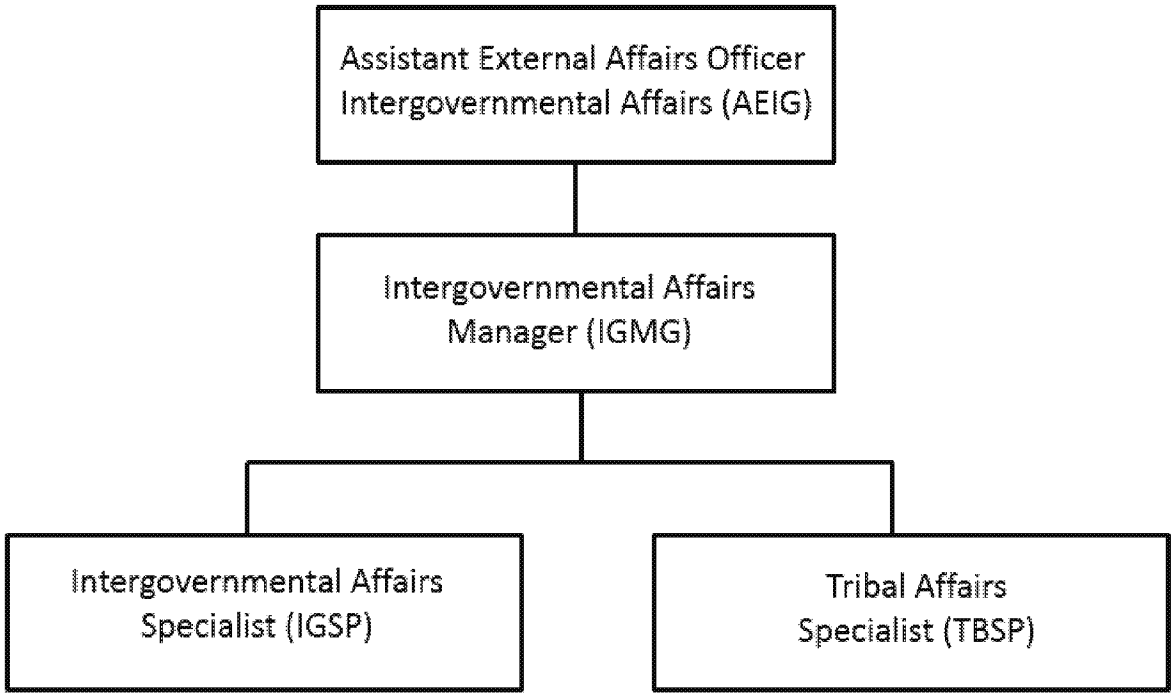
- The FEMA Tribal Affairs Specialist is a liaison to tribal leaders but due to the unique needs of tribes, may coordinate directly with the Tribal Coordinating Officer – someone who is at a higher level than the EAO or AEAO.

- On those occasions when a tribe makes a direct request for disaster assistance, FCO/LFOs may request the FEMA Tribal Affairs Specialist position to report directly to and advise him/her as a Special Advisor.

- In these cases, the Tribal Affairs Specialist (Special Advisor) should speak on behalf of the FCO/LFO, make operational decisions and should have the authority to direct program and other staff to meet the needs of the tribe. The Tribal Liaison should also have the authority to prioritize FEMA functions and help manage FEMA's engagement with the tribal staff. If other Tribal Affairs Specialists are assigned to IGA to support the disaster, they must coordinate closely with the Special Advisor to ensure TCO priorities and messaging are clear and coordinated.

Appendix 1 – Intergovernmental Affairs Organizational Chart

Appendix 1 to Annex B to Emergency Support Function #15 External Affairs
Intergovernmental Affairs Organizational Chart



Annex C to Emergency Support Function #15 External Affairs
Joint Information Center

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook

NRF ESF #15 Quick Summary – Joint Information Center (JIC)	
Supports External Affairs by:	▪ Preparing an initial action plan to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives at the beginning and throughout an actual or potential incident. ▪ Establishing a joint information center or co-locating with an established state, local, tribal or territorial joint information center. ▪ Overseeing the key function of accessible media relations, visual imaging, and digital communications, ensuring unity of effort among all Federal JIC participants. ▪ Coordinating messages with Federal, state, local, tribal, and territorial governments. ▪ Providing incident-related lifesaving and life sustaining information through the accessible media, web, and social media platforms to individuals, families, businesses, and industries directly or indirectly affected by the incident. ▪ Conducting news conferences and press briefings. ▪ Gathering information on the incident. ▪ Using a broad range of resources to disseminate information. ▪ Monitoring news coverage to ensure accurate information is disseminated. ▪ Monitoring and analyzing social media conversations to provide situational awareness of public perception issues. ▪ Coordinating the Media Access Program. ▪ Answering public inquiries received through digital platforms. ▪ Directing and coordinating Public Affairs activities. ▪ Training Federal responders on media release policy. ▪ Responding to rumors and inaccurate information through the media or official social media accounts.

Directed by:	▪ Assistant External Affairs Officer for the Joint Information Center

1.0 Purpose

The annex specifies guidance for the Federal Joint Information Center(s) and Unified Coordination staff media affairs operations.

2.0 JIC Operating Concepts

2.1 A JIC is a central point for coordination of incident information, media affairs activities, media access to information, and digital communications regarding the latest developments.

2.2 In the event of an incident requiring a coordinated Federal response, JICs are established to coordinate Federal, state, local tribal, territorial and private-sector incident communications with the public.

2.3 The JIC is the FCO/LFO's resource to communicate incident management response information. The FCO/LFO and ESF #15 leadership are empowered to speak on operations and policy.

2.4 The JIC must be ready to rapidly respond to developing situations and communicate to the public through the media and digital platforms.

2.5 Collocation with the state, local, tribal or territorial JIC is encouraged, as it facilitates coordination and joint cooperation for messaging.

2.6 As incident conditions and safety permit, the JIC must be able to forward deploy satellite JICs or public affairs personnel to central locations with high levels of response activity and potential media interest (e.g., airport receiving response supplies).

2.7 Major announcements, daily briefings, and incident updates from the JIC are coordinated with the FCO/LFO and the External Affairs Officer before public release and with State and local counterparts as appropriate.

3.0 JIC Organization

3.1 Requirement

A JIC, or collocation of Federal JIC staff with the state and local JIC, *must* be established during an incident requiring a coordinated Federal response. The JIC is a component of ESF #15 and is directed by the Assistant External Affairs Officer for the JIC.

3.2 Scalable and Flexible

The JIC is designed to accommodate the diverse range of responses likely to be performed by the ESF #15 team, ranging from a large multiple agency—all-hazards response—to a small single agency—single-hazard response. The JIC structure is equally scalable and flexible for use in any incident. The structure can grow or shrink, depending on the unique requirements of a specific response. This adaptability encompasses staffing, the organizational structure, facilities, hours of operation, resource and logistical requirements, and products and services.

3.3 JIC Information Management

Consistent with the decentralized organization and execution of external communications, press releases, interviews, news briefings, and statements are authorized for release by the ESF #15 External Affairs Officer and as delegated. Significant policy statements and potentially sensitive external materials should be coordinated with the FCO/LFO before release. **Any potential release issue that poses a concern with national security, law enforcement, nuclear security and safety, and classified information should be coordinated with the FCO/LFO and Unified Coordination Group.**

3.4 JIC Coordination and Planning and Products

To ensure unity of effort and effective execution of the accessible communications plan, close coordination must be maintained with the Planning and Products component. Visual emphasis and products are critical to communications, and the JIC should seek to maximize their employment for briefings, statements, and other releases depicting the response effort.

4.0 JIC Types

4.1 National JIC

Establishment of the National JIC is coordinated by the DHS office of public affairs. Federal departments and agencies would be requested to provide representatives to support the National JIC. The National JIC is activated when an incident requiring a coordinated Federal response is expected to be of a long duration (i.e., weeks or months) and when the incident affects a very broad area(s) of the country (e.g., coordination for a nationwide pandemic). If necessary, and/or to support Federal incident communications continuity of operations (COOP), the National JIC may be established outside Washington, D.C.

4.2 Area JIC

Due to the geographic magnitude of a large incident, an area command structure may be employed per the incident command system. If an area structure is employed, it must be assessed whether a supporting area JIC is necessary. In establishing this organization, careful consideration must be given as to where the media will get their primary information, existing State and local JICs, and liaison coordination among participating JICs.

4.3 Virtual JIC

As noted in the NRF, a virtual JIC may be employed. A virtual JIC uses technology and communications to connect participating external affairs components when physical collocation is not feasible or practical. If a virtual JIC is employed, leadership must ensure that connectivity and inclusion of incident participants is ensured.

4.4 Incident JIC

The incident JIC supports the FCO/LFO and Unified Coordination staff. This is the physical location from which external affairs professionals from organizations involved in the response and recovery work together to provide critical emergency information, media response, and public affairs functions. The JIC serves as a focal point for the coordination and dissemination of Federal information to the public and media concerning incident prevention, preparedness, response, recovery, and mitigation. The JIC is established at or virtually connected to the Unified Coordination staff, through the ESF #15 staff. A media center may be established at a central location for all working media to obtain news briefings and press conferences. Collocation or use of one incident media center by the Federal, State, tribal, territorial or local counterparts may be an option.

Stafford Act Case Study:
2008 Midwest Floods

From June to July 2008, FEMA led all Federal communications coordination and simultaneous staffing of six ESF #15 (external affairs) organizations comprised of over 400 personnel in Wisconsin, Iowa, Illinois, Indiana, Missouri, and Nebraska.

4.5 Satellite JIC

The Satellite JIC and its staff and operations are directed by the ESF #15 EA Officer and the Assistant External Affairs Officer for the JIC. The satellite JIC(s) provides scalable and flexible capability for timely release of information, as the incident situation evolves.

5.0 JIC Establishment

5.1 Activation

The ESF #15 EA Officer, with his Assistant External Affairs Officer for the JIC and ESF #15 Leadership Cadre, will work closely with the FCO/LFO during the *Unified Coordination Group Scoping Meeting* to outline initial and final requirements for the JIC. This is critical as the JIC must be established and communicating as soon as possible. ESF #5 is responsible for ensuring that facilities and equipment for the JIC are provided and operational.

5.2 JIC Coordination with state, local, tribal and territorial counterparts

From the onset of an incident requiring a coordinated Federal response, JIC collocation or coordination is a high-priority decision. **If possible, ESF #15 leadership should collocate Federal JIC forces with the state and local incident JIC.** While this may not always be feasible, the ESF #15 External Affairs Officer should provide liaisons if collocation is not appropriate or possible. **The key element that must be remembered is "unity of effort." Consistency in communications messaging and support to our citizens are enhanced by working together as a team.**

5.3 Configuration and Staffing

JIC organization and staffing are based on the basic requirements established in NIMS and integration capabilities with the State and local authorities. The JIC should reflect the size and nature of the incident and the anticipated needs of the agencies and partners who will staff it.

5.4 Satellite JICs

Satellite JICs remain under the direct supervision of the Assistant External Affairs Officer for the JIC. They will always maintain the closest liaison to the parent JIC.

5.5 Spokespersons

The spokesperson(s) will be designated by the ESF #15 Operations Director, External Affairs Officer and Assistant External Affairs Officer for the JIC.

5.6 Logistics Support (See Annex X)

Through ESF #5, the Unified Coordination staff ensures that logistics support, working space, equipment, and technical support are provided to the JIC in a timely manner. The ESF #15 EA Officer and Resource Manager must prepare and provide detailed requirements as soon as practical to ensure the rapid establishment and support of the JIC.

5.7 Federal Interagency Staffing (See Annex Q)

The ESF #15 external affairs team and representatives from all Federal departments and agencies will locate in the JIC or be linked through the joint information system. **Federal personnel reporting to work in the ESF #15 JIC will be required to comply with this SOP. The JIC and its operations are a unified Federal communications operation.**

5.8 State, Local, Tribal and Territorial Liaisons

If all communications counterparts decide to co-locate the JIC at the JFO, liaisons are requested from state, local, tribal and territory communicators to staff the facility and ensure unity of effort.

6.0 JIC Operational Elements

6.1 Assistant External Affairs Officer for Joint Information Center (AEIC)

Manages all JIC activities; Responsible for maintaining proper staffing levels. Also responsible for the development and creation of the media center and for acquiring the needed equipment to support the media center. Develops their portion of the ESF #15 communications plan in support of the overall effort.

6.2 Media Relations Manager (MRMG)

Manages media relations responsibilities in support of the FCO/LFO and directs hour-to-hour JIC media functions. Works closely with the Planning and Products staff to coordinate strategic messaging and to inform them of issues that might be developing from a traditional and social media standpoint. Coordinates activities in conjunction with other Federal, State, tribal, territorial and local counterparts with primary responsibility of overseeing media relations staff in the field as opposed to the Unified Coordination staff. Develops field strategy for reaching all media outlets in a proactive, strategic manner. Responsible for supplying all field staff with the latest produced information and the latest strategic messaging. Gathers and summarizes field reports with an emphasis on developing issues to be used to help develop strategic messaging. Handles events such as news conferences, press briefings, and tours for senior officials of affected areas. Works as the point of contact for all protocol issues and for organizing and planning all VIP visits.

- **EA Media Relations Specialist (MRSP)**
  Serves as the primary point of contact for the media concerning all Federal disaster response, recovery, and mitigation programs. Responsible for providing basic disaster information to the media and for organizing subject matter experts for interviews with the media depending upon the topic. Also maintains all media lists and documents all media contacts.

- **EA Media Analysis Specialist (MDSP)**
  Reviews media reporting for accuracy, content, and adjustment to ensure that accurate public information is being disseminated to the media and citizens. Working with the Digital Communications Specialist, monitors social media outlets to ensure accuracy and detect information trends. Prepares a daily media analysis report to be included in the Daily Communications Summary. Detects trends in media reporting and works with Strategic Communications within Planning and Products to inform them of those trends so they may develop messaging to address them.

- **EA Digital Communications Specialist (DCSP)**
  Serves as the primary point of contact for all digital communications engagement with the public and stakeholders. Identifies active online communities and key influencers talking about the incident on social media. Works with the Media Analysis Specialist to monitor and analyze online conversations so that public perception issues are reported. Ensures that information on websites is updated and optimized for visitors. Coordinates the posting of content to official social media accounts.

Monitors social media accounts for public inquiries and works with Planning and Products to develop responses to those inquiries. Informs Strategic Communications within Planning and Products of online conversation trends so they may develop messaging to address them.

6.3 Visual Imaging Manager (VIMG)

Manages JIC visual imagery operations involving imagery such as photography and videography. Working closely with Planning and Products, develops imagery requirements for press releases, blogs, websites, public service campaigns, video documentation, special productions, remote live interview feeds, and logistical support of public meetings and presentations. Responsible for overseeing all contract work involving satellite trucks and services.

Appendices

1 Release of Information and Spokespersons
2 JIC Organizational Chart
3 JIC Establishment Checklist
4 Media Access Program and Operations

Appendix 1 to Annex C to Emergency Support Function #15 External Affairs
Release of Information and Spokespersons

References:
A. National Response Framework
B. National Incident Management System
C. Interagency Integrated SOP

1.0 Purpose

This appendix outlines policy and guidance for release of information by the Unified Coordination staff and other Federal personnel.

2.0 Discussion

2.1 National Policy

In accordance with HSPD 5 and during an incident requiring a coordinated Federal response, it is Federal policy to maintain public trust by proactively disseminating consistent, timely, and accurate and accessible public information and instructions through coordination among Federal, State, tribal, territorial and local communicators. This concept is best characterized as *"Maximum disclosure with minimum delay."*

2.2 Factors in Releasing Information

Many factors are considered in the release of information during an incident requiring a coordinated Federal response. Normal Federal or departmental processes are adjusted to ensure that lifesaving and life-sustaining information is provided as soon as possible. In fact, release of information is a balance between the mandate described above and full consideration of certain limitations or contributing factors described below. It is important that the FCO/LFO, Unified Coordination staff leadership, and ESF #15 Leadership Cadre and senior staff fully understand these factors.

- **Federal Interagency**
  An incident requiring a coordinated Federal response, regardless of its nature, presents both coordination and communications challenges to the ESF #15 team. These challenges must be quickly and consistently managed by all levels of the strategic Federal communications team. While the FCO/LFO and ESF #15 team will have discretion and authority to release information, they will also ensure that higher authorities are apprised of the forthcoming announcement of major developments. Daily conference calls between the strategic communications team representatives are the best means to support this requirement and ensure consistency of messaging.

- **Coordination with state, local, tribal and territorial authorities**
  Federal external affairs personnel must ensure that public communications activities are fully and appropriately coordinated and/or synchronized with State, local, tribal and territorial authorities. This recognizes the leadership role of the latter with regard to incident management and as the best source of lifesaving and life-sustaining public guidance and information.

- **Classified and Law Enforcement Information**
  Incidents requiring a coordinated Federal response may involve information dealing with national security, classified issues, law enforcement investigations, and radiological security and safety. Consideration must be afforded to this material where its release could jeopardize national security and/or interfere with a judicial proceeding or law enforcement official or activity. (See Annex J for more information.)

- **Privacy**
  Communicators must ensure that the Privacy Act, other Federal statutes, and those issues that are clear unwarranted invasions of personal privacy are not compromised by external communications.

3.0 Spokespersons

3.1 Unified Coordination/ESF #15 Headquarters Staff

The ESF #15 Leadership and staff support mission requirements and incident communications operations. Personnel are authorized to speak on behalf of the FCO/LFO, Unified Coordination staff, and ESF #15. They are authorized to brief the media on all aspects of the Federal response, including policy and operations.

- **Authorized Spokespersons**

  - ESF #15 EA Officer
  - ESF #15 Deputy Officer
  - Press Secretary
  - Assistant External Affairs Officer for the JIC or *designated spokesperson*

3.2 Field Operations

Through policy established by the Director and when authorized by the FCO/LFO, Federal field response personnel are authorized to speak to the media within the scope of their assigned duties and knowledge. This is an important element as it can provide the public a clear perspective of the dedication of Federal responders and the scope of the response effort. The guiding principle is "*Talk about what you do.*" Examples include the following:

- **Rescue Helicopter Aircrews**
  Discuss rescues, missions, special training.

- **FEMA Urban Search and Rescue Task Force**
  Discuss mission, experience, operations—what they are doing *now* and where they came from.

- **Incident Management Assistance Team**
  Discuss mission, qualifications, experience, previous incidents.

3.3 Policy Questions and Issues
Questions about policy and national decisions are beyond the scope of this and would be politely deferred to ESF #15 HQ spokespersons.

3.4 Media Access (See Appendix 5)
Media access is a critical component of the overall external communications effort and highly encouraged. The above guidelines continue to apply when media are provided access to Federal incident management forces.
Remember – Talk about what you do.

4.0 ESF #15 Release of Information Procedures

4.1 Federal ESF #15 and Joint Information Center Policy
Through authorized spokespersons, the Federal Government will respond in a professional and timely manner to all media requests for information, interviews, and visual imagery.

4.2 Release Authority
Consistent with the decentralized organization and execution of external communications, press releases, interviews, news briefings, and statements are authorized for release by the ESF #15 EA Officer, and as delegated. Significant policy statements and potentially sensitive external materials should be coordinated with the FCO/LFO before release. **Any potential release issue that poses a concern with national security, law enforcement, radiological security and safety, and classified information should be coordinated with the FCO/LFO and Unified Coordination Group.**

4.3 Spokespersons

- *ESF #15 leadership can address policy and incident management operations.*
- *All others can talk about what they do.*

5.0 Contractors and Release of Information Spokespersons

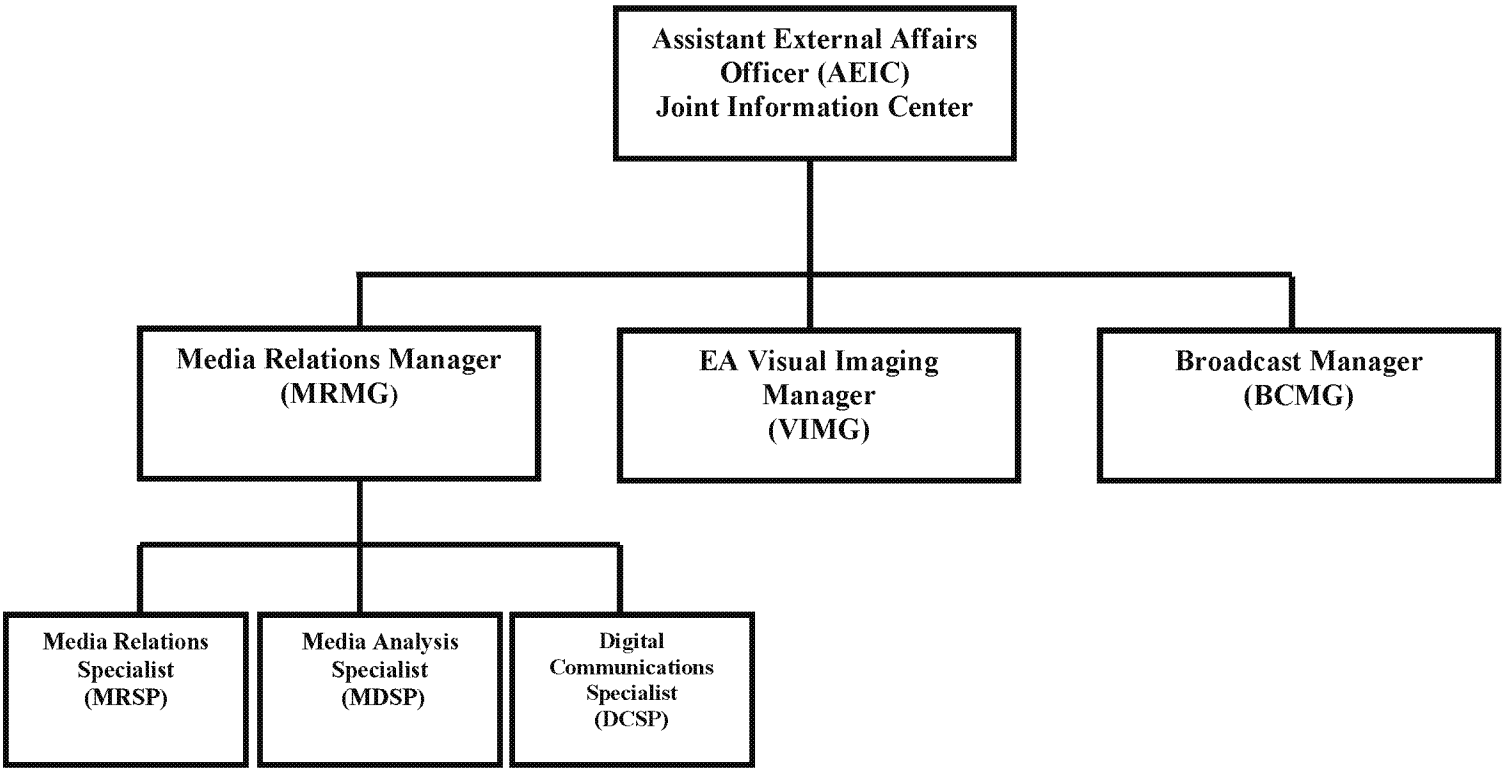
During an incident requiring a coordinated Federal response, Federal contract personnel do not have a standing authorization to conduct media interviews and activities. Senior contractors or those with specific skill sets, such as scientific or technical expertise, may be identified as primary or potential spokespersons. In other cases, contractors may be approached in the field by media, but lack the qualifications or authority to speak in an official capacity. The general guidance below covers contractors participating in a Federal response.

5.1 Contracted personnel should have language in their national contract or agreement that details the scope and nature of their authority to speak, under certain circumstances, but as standard practice should seek guidance from their corporate headquarters before proceeding. *Contractors are not automatically empowered to conduct media activities in the same manner as Federal employees.*

5.2 The ESF #15 EA Officer, Assistant External Affairs Officers, and the senior representative of a Federal agency with contract oversight, working within the Unified Coordination staff or ESF #15 staff, should coordinate with contractors, as appropriate, to identify potential spokespersons; conduct training on the release of information procedures; and provide approval for media activities, oversight, and guidance as necessary.

5.3 Special Federal departmental and agency guidance or protocols for contractors will be considered in executing this policy.

Appendix 2 to Annex C to Emergency Support Function #15 External Affairs
JIC Organizational Chart



Appendix 3 to Annex C to Emergency Support Function #15 External Affairs
JIC Establishment Checklist

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook

1.0 Purpose

This appendix details key actions for establishment of a JIC. This list is obviously affected by coordination with other counterparts and pre-incident facilities. It is intended to be a job aid to the public affairs team.

JIC Establishment Checklist **Because of the critical nature of providing emergency information to disaster victims, one of the most pressing needs the external affairs staff face in a crisis is arranging for necessary work space, materials, telephones, and staff to properly establish a JIC. The following list will assist in standing up a JIC.**
☐ Coordinate with FCO/LFO; Unified Coordination Group; and state, local, tribal and territorial authorities to identify the optimum and accessible JIC site for all participants
☐ Brief JIC staff on concept of joint operations and policy on release of information
☐ Identify staffing needs and request inter-agency support from DHS OPA
☐ Determine JIC staffing hours (scope of response/level of media interest may require staffing beyond core Unified Coordination staff hours of operations)
☐ Obtain desks/tables and chairs
☐ Obtain telephones and phone lines (dedicate one line with multiple phones as news desk number)
☐ Obtain a telephone answering machine to answer dedicated lines
☐ Obtain computers loaded with software for Internet browsing, word processing (e.g., Microsoft Word), presentations (e.g., Microsoft PowerPoint), databases, e-mail, and communication systems
☐ Obtain Internet access (Wi-Fi or landline)
☐ Obtain photocopiers
☐ Obtain log into Cision/Vocus[1] to develop media list and contact information for media outlets, editors and reporters in the impacted area
☐ Obtain pens, pencils, note paper, staplers, etc.
☐ Obtain computer printers
☐ Obtain power strips with surge protector and extension cord
☐ Obtain Associated Press stylebooks
☐ Obtain dry erase boards or flip charts
☐ Obtain a color poster printer (or access to one)

JIC Establishment Checklist **Because of the critical nature of providing emergency information to disaster victims, one of the most pressing needs the external affairs staff face in a crisis is arranging for necessary work space, materials, telephones, and staff to properly establish a JIC. The following list will assist in standing up a JIC.**
☐ Obtain AM/FM Radio
☐ Obtain televisions/monitors
☐ Obtain video/voice recorders
☐ Obtain broadcast operations package (satellite truck and crew)
☐ Obtain pipe and drape (blue curtains)
☐ Obtain podium, microphone, speakers, and multi-box
☐ Obtain media camera riser/platform
☐ Obtain sufficient seating for press briefings

Note[1] - The FEMA HQ news desk can provide the JIC staff a Cision/Vocus login

Appendix 4 to Annex C to Emergency Support Function #15 External Affairs
Media Access Program and Operations

References:
A. National Response Framework
B. National Incident Management System

1.0 Purpose
The purpose of this appendix is to outline policy and guidelines for the Federal domestic incident management media access program.

2.0 Rules of Engagement
For the safety and security of DHS units and media, media will adhere to established ground rules. Ground rules will be agreed to in advance and signed by media prior to access. Violation of the ground rules may result in the immediate termination of the access and removal from the disaster scene. These ground rules recognize the right of the media to cover Federal response operations and tell the stories of their important work.

2.1 Evaluations regarding media access will be granted with the following considerations:

National Security: Operational security and classified information must be protected.

Law Enforcement: Media access will not be granted if ongoing law enforcement operations or the prosecution of forthcoming legal action will be jeopardized.

Safety: Safety is paramount for all ESF #15 media access. Media will not be permitted access to response and recovery teams if there is a significant risk.

State and Local Approval: The Federal response to disasters is at the request of State officials. At all times, response units will abide by State and official directives and requirements. **Local officials may restrict media access to some disaster areas and those prohibitions are outside of DHS control. Access will be defined by local officials.**

2.2 The following rules must be followed to sustain media access with a Federal response unit:

- Prior to the media access, media must provide proof of credentials.
- During the access, media must comply with the previously agreed rules.
- The media is responsible for loading and carrying their equipment at all times.

- Media may live, work, and travel as part of the units with which they are afforded access.

- Media will pay their own lodging expenses if staying at a hotel, motel, bed and breakfast, or other commercial facility, as well as food and other travel expenses.

- Media will deploy with the necessary equipment to collect and transmit their stories, if required.

- Media should remain with their assigned unit. Media may terminate their access opportunity at any time. However, if the access is in a restricted access location, media will be expected to adhere to ground rules until they can be transported outside of the restricted area. The Unit PAO or assigned team point of contact will provide, as the situation permits and based on the availability of transportation, movement back to the nearest location with commercial transportation.

- All pre-determined interviews with Federal employees will be on the record. Any "comments" made by Federal employees during actual "work" with disaster survivors, which are not part of a pre-determined interview, are off the record.

- Media with access to units are not permitted to carry weapons.

- Media may report on the type of units involved and characteristics of those units (size, number of personnel, types of resources they bring to bear, etc.).

- Media may report on names and hometowns of unit members, but only after obtaining their consent. Photographs of unit members will be taken only with their consent.

- If a media representative is killed or injured in the course of the disaster response/recovery operation, the unit will immediately notify ESF #15 offices. FEMA HQ and DHS OPA will contact the reporter's own media organization(s), which will make next of kin notification in accordance with the individual's wishes.

2.3 Medical facilities, children, wounded or injured people

The following procedures and policies apply to coverage of wounded, injured, and ill civilians and personnel:

- Media representatives will be reminded of the sensitivity of using names of individual casualties or photographs they may have taken that clearly identify casualties. The deceased are the responsibility of the respective

State until next of kin can be notified. The authority to report this information must be granted by them.

- We expect media representatives to not photograph or name any child or minor (under the age of 8) without written permission of the child's parent or guardian. In cases where such permission is not available, it will be a violation of the embed guidelines to photograph or videotape any child who could be identified by the recording method.

- Media visits to medical or mortuary facilities will be in accordance with applicable regulations, standard operating procedures, operations orders, and instructions by attending physicians. Reporters who have access with National Disaster Medical System (NDMS) teams will follow all guidelines set forth by the team, local officials, and/or the host medical facility to ensure patient privacy at all times. **State and local officials may restrict media access to some disaster areas, and those prohibitions are completely outside ESF #15 control.** Any violation of this guideline will be grounds for immediate removal from the program.

- Reporters may visit those areas designated by the facility commander, but will not be allowed in operating rooms during operating procedures.

- Permission to interview or photograph an adult patient will be granted only with the consent of the attending physician or facility commander and with the patient's informed consent, witnessed by the escort.

- "Informed consent" means the patient understands his or her picture and comments are being collected for news media purposes and they may appear worldwide in news media reports.

- With adult patient permission, media can photograph, videotape, record, and interview that adult patient in waiting areas or between medical procedures with the understanding that the adult patient may rescind his/her permission at any time and that unit leaders may rescind the adult patient's permission on their behalf if doing so would be in the best interest of that adult patient; and with the understanding that medical procedures always take precedence and that any medical authority may end any interview at any time to perform such medical procedures.

2.4 Personal Protective Equipment

- Because the use of personal protective gear, such as helmets, may be mandatory at some disaster scenes, media will be responsible for procuring/using such equipment at the direction of the unit leader. Whenever possible, ESF #15 will give as much direction as possible on additional gear needed before departure.

- Media may be authorized and required to use additional personal preparedness equipment including nuclear, biological, or chemical protective equipment, firefighting turnout gear, wildfire fighting gear, urban search and rescue safety equipment, or other gear. Information on that gear will be provided before access. Unit leaders may provide gear on a temporary loan basis or reporters may be required to provide the equipment.

2.5 Security

- Federal personnel shall protect classified information from unauthorized or inadvertent disclosure. Access to classified materials will only be granted to those in the ESF function holding a current security clearance and on a need-to-know basis. Media provided access to sensitive information will be informed in advance by the unit leader or his/her designated representative of the restrictions on the use or disclosure of such information. When a question regarding reporting specific material arises, media will consult with the unit leader or his/her designated representative.

- The nature of the access process may involve observation of further sensitive information, including Federal employee deployments and movements, response and recovery preparations, response capabilities and vulnerabilities, and other information. When a unit leader or his/her designated representative has reason to believe that a media member will have access to this type of sensitive information, prior to allowing such access, he/she will take prudent precautions to ensure the security of that information. The primary safeguard will be to brief media in advance about what information is sensitive and what the parameters are for covering this type of information. If media are inadvertently exposed to sensitive information, they should be briefed after exposure on what information they should avoid covering.

- The Federal response to disasters is at the request of state or local officials. **AT ALL TIMES, response units will abide by state and local officials' directives and requirements. Local officials may restrict media access to some disaster areas, and those prohibitions are completely outside of Federal control.** Travel into disaster sites will be coordinated through local public information officials and local authorities. If states, tribes or local authorities forbid media from entering sites, accessed media will abide by those orders.

- Media and public affairs personnel will, at all times, follow any orders of the unit leader on-scene or his/her designee. If there are concerns, the

Public Affairs Officer (PAO) will discuss them with the unit leader. However, the unit leader's decision will be final.

2.6 Other

- Media will travel with the ESF #15 designated team point of contact (POC) with the understanding that the POC is not a personal guide into the disaster site. The POC will be responsible for providing other disaster information outside the scope of the unit's work. Reporters understand that the opportunity for access with the unit means that there may be long periods of time without discernible action while units await assignment. Media understand that they may miss other events or stories related to the disaster while provided access to the team.

- When purchasing gear, please consider the wide range of temperatures possible. For cold-weather gear, consider bringing clothing made out of polypropylene versus cotton and clothes that have wind-resistant or moisture-wicking features.

- News media personnel must carry and support any personal and professional gear they take with them, including protective cases for equipment, batteries, cables, converters, etc.

- A more comprehensive list of suggested equipment is in Tab C.

2.7 Internal Guidelines

- The FEMA Headquarters Public Affairs Division (PAD) in coordination with DHS Office of Public Affairs and the Unified Coordination staff ESF #15 team, is the central office for managing and approving all media access with national teams, to include allocating access slots to media organizations.

- The ESF #15 designee with a deployment order may invite local or regional media to access with them with the approval of FEMA HQ PAD. The ESF #15 designee will inform these media, prior to deploying, that FEMA HQ PAD is the approval authority for all media access and that their particular access may end after the unit's arrival on a disaster scene. The media organization may apply to FEMA HQ PAD for continued access, but there is no guarantee and the media organization will have to make arrangements for and pay for the journalists' return trip.

- Without making commitments to media organizations, deploying units may identify local media for potential embeds and nominate them to FEMA HQ PAD at 202-646-3272. Information required to be forwarded includes media organization, type of media, and contact information

including bureau chief/managing editor/news director's name; office, home and cell phone numbers; and e-mail addresses. Submissions for embeds with specific units should include a unit recommendation as to whether the request should be honored. The ESF # 15 designee should also express, through their chain of command and ESF #15 channels to FEMA HQ PAD, their desire and capability to support media embeds.

- Freelance media will be authorized access if they are selected by a news organization as their access representative.

- Reporters who happen upon units operating in the field may be permitted to join the team with the consent of the EA Media Relations Specialist assigned to the team in coordination with the team leader and FEMA HQ PAD and Response Division, as well as the agreement of other accessed media.

- Units will be authorized direct coordination with media after assignment and approval by FEMA HQ PAD. All units with an accessed reporter will designate an EA Media Relations Specialist to facilitate media coverage and access. The specialist will be responsible for checking in with FEMA HQ PAD daily or as often as conditions allow. They will also be responsible for forwarding questions about any topic other than the unit activities to FEMA HQ PAD.

- Accessed media operate as part of their assigned unit. The ESF # 15 designee will ensure the media are provided with every opportunity to observe actual operations. The personal safety of correspondents may be a reason to exclude them from actual operations, but every effort should be taken so that media can witness operations from a safe distance whenever possible.

- Media will agree to abide by the FEMA HQ PAD ground rules, (copy included in this document). Any violation of the ground rules could result in termination of that media's access opportunity.

- If pooling is implemented, pool products will be made available to all accredited media on an equitable, no-fee basis. Media pool coordinators and bureau chiefs will be responsible for distributing media pool products. Media pooling will be decided upon in advance. Media will be notified before deployment if pooling will be implemented.

- Issues, questions, difficulties, or disputes associated with ground rules or other aspects of accessed media that cannot be resolved at the unit or Unified Coordination level will be forwarded to DHS/FEMA HQ PAD. Unit leaders who wish to terminate an access for cause must notify FEMA HQ PAD prior to termination. If a dispute cannot be resolved at the

Unified Coordination/ESF #15 level, FEMA HQ PAD and the FEMA Response Division will be the final resolution authority. In all cases, this should be done as expeditiously as possible to preserve the news value of the situation.

Tabs

A Media Access Letter
B Media Access Informed Consent Form
C Media Access Suggested Gear List

Media Access Letter

Dear _____[Media]

We welcome you to the experience of seeing the work of response and recovery teams first hand.

We appreciate your interest and willingness to live and work alongside response and recovery professionals from across the United States as they help those affected by disasters. For us, it gives an opportunity to demonstrate the service provided by these outstanding individuals. For you, it provides a unique vantage point from which to tell the story of these brave and proud Americans – from behind the yellow caution tape and in the midst of the disaster scene, as they serve their neighbors.

A media escort will deploy with you during your access. His/her job is to ensure you the best access possible to get a good story, while also looking out for your safety and enforcing some modest rules so that your stay with a unit goes well, and that our operational teams keep inviting media back on future disaster deployments.

Access with a Federal Government response team does have certain constraints. As an enclosure to this letter you will find a list of ground rules we must ask you to follow. Please understand that agreement to these rules is necessary to protect you as well as the units you will work with. Failure to comply with these rules may result in termination of a news media representative's access.

In addition to ground rules, we ask that you come prepared to operate safely in a complex environment. This includes, but is not limited to, coming prepared with appropriate gear such as work boots, long pants, and extreme weather gear. A gear list is included for your use. Being properly outfitted and obeying the orders of operational unit leaders will go a long way to keeping you safe and comfortable during your embed.

Speaking of comfort, it is important to understand that disaster situations are not pleasant places. You may experience sights, smells, and sounds that are highly unpleasant, and you need to be prepared for that. You may also have very limited access to basic services that we all rely upon. You may go for several days without access to water, food, electricity, or a warm bed. Pack what you'll need to sustain yourself and stay modestly comfortable. Obviously you'll need clean water and food, but also bring along your toiletries, sunscreen, extra clothing, sleeping bag, camping gear, and anything else you can think that will be required in a very primitive environment for up to a week or more, depending on your team assignment.

FEMA Headquarters Public Affairs Division (HQ PAD) will be the final authority on access and will limit, restrict, or terminate access whenever necessary, and solely at the discretion of the office, for safety and security reasons, or to ensure the overall viability of the program.

FEMA HQ PAD will serve as your final stop before you leave, during your access, and when you return. In the field, the team leader has the ultimate authority as to where you go and how you access the team. Your ESF #15 designee will work with the team leader to ensure the greatest accessibility possible within the confines of keeping you and our team members safe. If you have questions, concerns, or a problem that cannot be solved within your access, contact the HQ PAD office (202-646-3272).

For more information, or if you are interested in access but have not yet coordinated with FEMA HQ PAD, please contact the office at 202-646-3272 and be ready to provide your full name, media organization you represent, phone number, e-mail address, and best way to reach you.

Thank you again for your interest in the media access program and we look forward to working with you soon.

FEMA's Public Affairs Division

Tab B to Appendix 5 to Annex C to Emergency Support Function #15 External Affairs
Media Access Informed Consent Form

I recognize that covering response/recovery operations at disaster scenes or elsewhere carries with it certain inherent risks to life, limb, and equipment.

I recognize that the Department of Homeland Security, in pursuing the successful accomplishment of its mission, cannot guarantee my personal safety or the safety of my equipment.

I understand that my acknowledgment of this statement is a condition of being credentialed to have media access with operations and receiving assistance for that coverage.

Whereas, I _____ **,** I am about to travel with _____ , and whereas I am doing so entirely upon my own initiative, risk and responsibility; now therefore in consideration of the permission extended to me, I do hereby for myself, my heirs, executors, and administrators, release, remise, acquit, satisfy, and forever discharge _____ and its member officers, agents, and employees acting officially or otherwise, from any and all claims, demands, actions, or causes of action, on account of my death or on account of any injury to me or my property that may occur from any cause during my stay, travel, and all ground, flight, or water operations incident thereto.

I also agree to abide by the media access ground rules that have been provided to me and to withhold any sensitive information, which may be accidentally disclosed to me. I agree that all pre-determined interviews with employees or employees of contractors during the media access will be on the record. I agree that any "comments" made by employees or contractors during actual "work" that are not part of a pre-determined interview are off the record. During my stay with _____, I will not interfere with operations. I understand that failure to comply with these restrictions will result in the loss of authorization to accompany _____ and may result in cancellation of my participation in the media access program.

_____ _____
Signature **Date**

_____ _____
Printed Name **Media organization**

Address:_____

Phone: _____

Please provide contact information for a person to be notified in an emergency (preferably next immediate relative):

_____

_____ _____
Witness **Witness**

Media Access Suggested Gear List

Recommended items for media access:

- SUV or all-terrain type vehicle if needed for your equipment
- Gear you need to do your job and file your stories from the field, if needed – pens, pencils, pads, recorders, spare batteries, spare tape, spare digital media, etc.
- Cushion-sole socks (hiking socks are good)
- Boots/sturdy shoes – steel-toed and/or steel-shanked boots may be required when embedding with some teams; ask for guidance
- Comfortable shoes – tennis shoes or other comfortable shoes when boots are not required
- Long pants – ABSOLUTELY REQUIRED when operating with USAR teams and other front-line disaster response teams
- Shorts – for warm-weather operations, NOT for operating in areas with heavy damage and safety issues
- Shirts – both long-sleeved and short sleeved
- Rain/wind resistant jacket
- Cold-weather coat, gloves, hat – if needed
- Thermal underwear – if needed
- Water – enough for three days
- Food to last three days – protein bars, canned meat, jerky, MREs, etc.
- All personal hygiene (one week's supply):
  - Toothbrush/paste
  - Soap
  - Deodorant
  - Brush/comb
  - Foot powder
- Prescription/non-prescription medications:
  - Painkiller (aspirin, acetaminophen, ibuprofen, Naproxen)
  - Antacid
  - Anti-diarrhea
  - Vitamins
  - There is no guarantee that medications can be kept cold or refrigerated.
- Contact lenses and supplies
- Denture needs
- Sunglasses
- Insect repellent w/ DEET
- Lip balm
- First-aid kit
- Ear plugs w/ case
- Sunscreen
- Baby wipes or the adult version – Bath-size wipes are available in the camping section of sporting goods stores and are a must in areas without water.
- Identification, including ID with photo
- Cash ($100 in tens and $20 spare tucked somewhere else) and various change

- Flashlight w/ batteries
- Hard hat – required with some teams
- Safety glasses – required with some teams
- Dust filter mask (fit-tested N-95 filter mask if working in areas with communicable diseases)
- Latex-free exam gloves if working in areas with communicable diseases
- Multi-purpose tool – knife, screwdriver, can-opener, etc.
- Pocket sewing kit
- Waterproof matches
- Can opener for food (if kit contains canned food) and plastic flatware
- Cell phone with spare battery, charger, and automobile charger
- Credit cards
- Health Insurance card or information
- Long-distance calling card
- Entertainment – Paperback book, deck of cards, etc.
- Battery-powered radio and extra batteries
- Sleeping bag and pillow
- Sleeping bag pad or inflatable mattress
- Travel alarm clock
- Towel
- Backpack/daypack
- Maps – Road, topographic *if necessary*

This is not an all-encompassing list. Individual gear lists should be based on personal experience with activities in a prolonged primitive environment. Feel free to consult with FEMA HQ OPA to help gauge appropriate gear.

Prohibited articles:

- Weapons/tools – If you can't take it on the plane, don't bring it, with the exception of a multi-purpose tool, which should be packed in checked baggage.
- Controlled substances or alcoholic beverages
- Destructive devices (explosives caps, tear gases, projectiles, etc.)
- Explosives and flammables (heat tabs, Sterno, etc.)
- White phosphorus matches
- Pornographic material
- Prescription drugs (restricted) – must be in original labeled container and not loose; should be in hygiene kit

Annex D to Emergency Support Function #15 External Affairs
Congressional Affairs

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. National Disaster Recovery Framework

NRF ESF #15 Quick Summary – Congressional Affairs (CA)	
Supports external affairs by:	▪ Developing an initial action plan in support of objectives identified by the FCO/LFO. ▪ In coordination with the Congressional Affairs Division (CAD) and State counterparts, establishing contact with congressional offices representing affected areas. ▪ Coordinating with interagency congressional affairs counterparts to deliver a unified message to all stakeholders.
Directed by:	▪ Assistant External Affairs Officer (EAO) for Congressional Affairs

1.0 Purpose
This annex provides guidance on congressional affairs activities during the response phase of an incident requiring a coordinated Federal response.

2.0 Congressional Affairs Primary Function
The Congressional Affairs (CA) component proactively engages and coordinates the exchange of information between DHS, FEMA, Members of Congress and their staffs by fostering a positive and continuous dialogue. CA builds strong working relationships, educates, and manages expectations. CA also coordinates with interagency congressional affairs counterparts to provide accurate, timely, consistent, and comprehensive information to Members of Congress and their staffs.

3.0 Concept of Operations

3.1 The Unified Coordination staff and regional leadership will designate an Assistant External Affairs Officer for Congressional Affairs (AEAC) during an incident requiring a coordinated Federal response.

3.2 CA will deliver a unified message through the open exchange of information between FEMA, State, and interagency congressional affairs counterparts involved in the incident.

3.3 CA will physically locate within ESF #15 spaces within the Unified Coordination staff. If not physically located in the JFO facility, every effort should be made to move CA within proximity of ESF #15 elements.

3.4 ESF #15 Planning and Products will support CA with congressional advisories, operations report summaries, fact sheets, to include congressional briefing materials and information.

4.0 Initial Activation and Deployment Actions

4.1 Make initial contact with the EAO, Unified Coordination staff, and counterparts from the Region and Headquarters.

4.2 Determine staffing levels with the EAO using staffing analysis guidelines and in consultation with National Congressional Affairs Cadre Manager. Staffing analysis guidelines are contained in Appendix 1.

4.3 Assign CA staff to liaise with congressional offices.

4.4 Develop preliminary organizational chart and anticipated assignments.

4.5 Coordinate protocol with ESF #15 Planning and Products program liaisons for initial and subsequent preparation of the operations report summary and researching inquiries, as appropriate.

4.6 Anticipate need to acquire local hire staff to supplement CA operations.

4.7 Inform the EAO and Resource Manager of specific requirements and personnel movements promptly.

5.0 Congressional Affairs Incident Tasks

5.1 Work with interagency congressional affairs counterparts to establish advisory and notification procedures for congressional offices in coordination with CAD.

5.2 Make initial contacts with congressional district offices as soon as possible.

5.3 Provide one point of contact to congressional district offices.

5.4 Provide initial incident information.

5.5 Confirm congressional offices' contact person(s) and contact information.

5.6 Determine congressional district office needs and specific concerns.

6.0 Outreach and Communications Activities

6.1 Coordinate with ESF #15 Planning and Products to provide key messages to congressional offices that can be communicated to the public.

6.2 Initiate conference calls with affected congressional offices 24–48 hours after the event when practicable and throughout the response and recovery operations. State points of contact, FEMA program staff, and leadership should be invited to participate as appropriate. Initially, the conference call should be held daily and adjusted based on congressional office needs and interests.

6.3 Provide congressional offices an operations report summary, in coordination with ESF #15 Planning and Products, that describes: 1) key response and recovery efforts by the State, Federal agencies, and voluntary organizations, 2) disaster assistance program statistics, and 3) helpful resources and referrals. Frequency of distribution should be determined by disaster type, programs activated, and congressional office needs. A notional operations summary example is contained in Appendix 2.

6.4 In coordination with CAD and the congressional district offices, establish a timeframe to hold an initial interagency congressional briefing at the Unified Coordination staff as quickly as possible after an event.

6.5 When possible, schedule congressional office visits to address congressional concerns, needs, and emerging issues.

6.6 Maintain ongoing communications with all impacted congressional district offices and respond to inquiries in a timely manner.

7.0 Other Congressional Affairs Incident Coordination Measures

7.1 Support to EAO and FCO/LFO

Provide the EAO and FCO/LFO with summaries on the Members of Congress affected (including expected level of their involvement), impact on their districts and other significant issues, biographical sketches of members (including their affiliation, term in office, major committee assignments, leadership positions, and location of State/district offices).

7.2 Product Development

Identify emerging issues and coordinate closely with ESF #15 Planning and Products staff on the development of written materials for presentations and other required activities.

7.3 Congressional Advisory Process

Establish a congressional advisory and notification process in coordination with ESF #15 Planning and Products and interagency congressional affairs counterparts.

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7.4 Interagency Contact

Establish contact with Federal department and agency personnel involved in order to develop a coordinated interagency congressional affairs strategy. Establish procedural guidelines with congressional liaisons from other Federal departments and agencies.

7.5 Documentation

Document all significant activities and interactions with congressional district offices and key parties. Keep records of congressional inquiries. Establish a phone log.

7.6 Congressional Briefing Materials

Plan for and develop a congressional briefing to be held within one week of an incident, or as soon as practical. Contents of briefing packet normally include:

- Executive Summary or Situation overview (1 page)
- Status of declaration(s)
- State map of disaster area and designated counties
- Map of congressional districts (with members' names & district numbers)
- Background information page(s) – disaster specific
- Program fact sheets
- Other appropriate materials

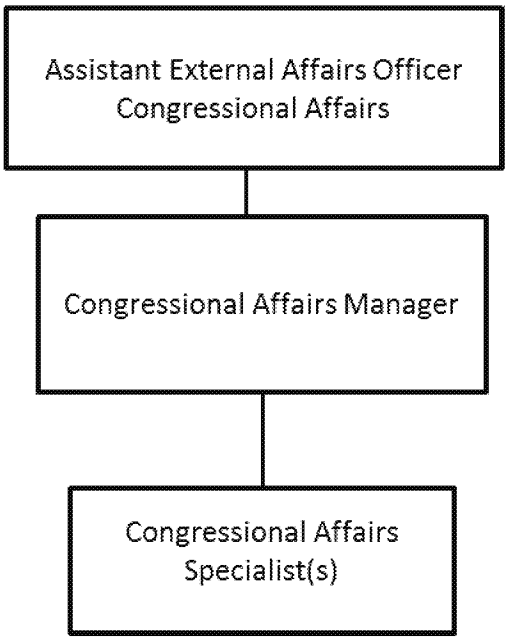
7.7 Anticipate VIP visits

- In coordination with CAD, arrange for incident site visits for Members of Congress and their staffs and Congressional oversight committees.

- Coordinate visits with the Unified Coordination staff, Region, CAD, and State counterparts.

- Use the VIP Visit Guidelines and tools to plan for VIP visits.

Appendix 1 to Annex D to Emergency Support Function #15 External Affairs
Congressional Affairs Organization Chart



Annex F to Emergency Support Function #15 External Affairs
Private Sector

References:

A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. National Infrastructure Protection Plan (NIPP)

NRF ESF #15 Quick Summary – Private Sector	
Supports external affairs by:	▪ **Providing strategic counsel and guidance to response leadership in an actual or potential incident:** o Prepares an initial action plan to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives o Identifies critical issues related to successful private sector recovery, and elevates them to the appropriate Unified Coordination staff component and/or FCO/LFO for awareness and resolution o Liaises with and supports state and/or regional private sector liaisons and partnership efforts ▪ **Conducting Outreach and Education** o Builds targeted local outreach networks of state private sector liaisons; regional public-private partnerships; major employers; key Chambers of Commerce; relevant trade and industry associations; impacted universities and other influential private sector stakeholders within the area o Expands the reach of disaster assistance messaging through private sector networks o Identifies opportunities for Unified Coordination staff leadership and response partners to speak directly to key private sector groups, such as at business recovery forums and events ▪ **Promoting operational integration with the impacted private sector to support local economic response and recovery:** o Establish two-way information sharing between the unified Federal response, the State/tribe/territory/local, and the impacted private sector community and their employees or members o Informs the private sector of response efforts,

	protocols, and recovery programs o Serves as a liaison between the overall government response and recovery operations and the private sector community ▪ **Supporting situational awareness:** o Engages the private sector in two-way information-sharing efforts ▪ Coordinates with partners within the Unified Coordination staff on matters relating to their specific functions and the private sector, including: key Emergency Support Functions (see table D-1); the Infrastructure Liaison and DHS Office of Infrastructure Protection; Voluntary Agency Liaisons; Faith-Based liaisons Disability Liaisons; and others as appropriate
Directed by:	▪ Assistant External Affairs Officer for Private Sector

1.0 Purpose

Coordinated communication and collaboration with the private sector supports effective incident management by integrating private sector capabilities and information into response operations. This annex describes how the government will conduct outreach to, and coordination with, the private sector in response to any type of emergency or threat. For the purpose of ESF #15, private sector includes major employers, trade and industry associations representing the impacted economy, state private sector liaisons, public-private partnerships, academia and other stakeholders who are influential in the local economy.

2.0 Assumptions

The following are key assumptions about the private sector in the event of an incident requiring a coordinated Federal response:

2.1 Regardless of the nature of the incident (natural disaster, terrorism, or other), most disasters impact businesses and the local economy.

2.2 Business recovery is a central and critical component in a community's recovery. Non-impacted may also be willing to provide services during a recovery period.

- Small-to medium-sized businesses may be most vulnerable to disruptions and are essential to local economic and community recovery. According to the U.S. Small Business Administration, 99 percent of all employers in America are small businesses.

- The majority of the Nation's critical infrastructure are owned and/or operated by the private sector, making public/private partnerships central to effective preparedness, response, recovery, and resiliency.

- Private sector organizations play a key role in providing goods, services, and technical expertise that can complement effective preparedness, response, recovery, and mitigation operations.

2.3 The private sector has communication channels that can be leveraged to distribute information directly to survivors (employee communications, customer interaction, information exchange with suppliers and partners).

2.4 By including a private sector liaison on the External Affairs team, ESF #15 can help speed disaster recovery by more fully engaging the vast resources, knowledge and capability of the private sector in emergency communications and, where appropriate, integrating private sector resources into operations.

3.0 Concept of Operations

ESF #15 private sector specialists coordinate closely with other Unified Coordination staff partners that represent and interact with key segments such as infrastructure or non-governmental organizations (NGOs), as well as voluntary agencies, faith based and disability communities. Private sector outreach and engagement focus on opening two-way information channels and fostering a spirit of collaboration. Communications to the private sector may include approved public information of particular relevance to this audience; situational updates intended to support response, recovery, preparedness and mitigation; information on disaster assistance for employees; specific guidance on response and recovery processes as they relate to private sector organizations serving access and functional needs populations; tips on how to become involved in local economic and long-term recovery planning.

3.1 Scalability

The Private Sector organizational structure within ESF #15 is intended to be flexible, scalable, and adaptable to the size, scope, and requirements of the specific incident.

3.2 National Structure

Private Sector specialists from appropriate Federal agencies may be deployed to the NJIC, the National Business Emergency Operations Center (NBEOC) in the NRCC, or FEMA Ready Room, if established, to provide subject matter expertise on a specific event and support messaging and outreach to the private sector, in coordination with the Assistant External Affairs Officer for the Private Sector (AEPS). Depending on the disaster or special security event, staff will be drawn from agencies most relevant to the event, such as DHS Private Sector Office, FEMA Private Sector Division, DHS Office of CS&C, US Coast Guard, or other agencies.

3.3 Field Structure

- In all activations, the ESF 15 Operations Director will designate an External Affairs Officer (EAO) in coordination with the Regional Office and the Federal Coordinating Officer.

- The AEPS reports to the ESF #15 EAO and will co-locate in the Joint Field Office with other External Affairs personnel.

- In addition to the AEPS, the Unified Coordination staff's private sector component may include private sector outreach liaisons, who report to the AEPS.

3.4 Coordination

The AEPS and staff will coordinate with a wide range of partners, including but not limited to:

- The Assistant External Affairs Officers for Planning and Products, and other ESF #15 section leads to ensure that private sector efforts and plans are fully synchronized.

- State and other operational partners to conduct private sector engagement, such as supporting back to business events, helping to identify issues and elevate them for resolution, and advising on collaborative efforts.

- The DHS Infrastructure Liaison, State Private Sector Liaison, Community and Faith Based Initiatives Liaison, Disability Liaison, ESF #6, and other Unified Coordination staff leadership, as applicable, to ensure a robust flow of communication with local, regional, and national private sector networks;

- Private sector representatives or liaisons in the State EOC, RRCC(s), and with the Private Sector Representative within the NRCC.

- Business emergency operation centers as appropriate, whether at the local, regional or national level.

- Deployed representatives from other Federal partners, such as the Small Business Administration (SBA), Internal Revenue Service (IRS), General Services Administration (GSA).

3.5 National level coordination

- Through the National Operations Center (NOC), DHS Private Sector Office will facilitate information sharing within the Federal interagency (SBA, IRS, GSA, Commerce, Labor, and others) as needed, to create a unified Federal outreach to the private sector. Primarily, this information will be very high level, not just specific to the response and recovery

efforts in the impacted area. The NOC seat coordinates with the FEMA Private Sector Representative in the NRCC.

- The PICCL is a standing line and distribution list comprised of private sector, Critical Infrastructure (CI) sector communicators and major national association corporate communicators. The PICCL, maintained by the National Protection and Programs Directorate Office of External Affairs, is provided to component offices to ensure private sector communicators receive timely public information during an incident requiring Federal coordination and response.

Federal department and agency communicators may assist NPPD maintain the PICCL roster by providing corporate communicator contact information

4.0 Roles and Responsibilities

4.1 FEMA Private Sector Division

The FEMA Private Sector Division (PSD) coordinates with the Disaster Operation Division of External Affairs on staffing resources, training and operational and tactical support to the AEPS. As needed, staff may participate in ESF #15 private sector operations located in the NRCC, the RRCC(s), and Unified Coordination staffs.

- FEMA PSD recruits and manages Private Sector Representatives, and oversees the NRCC National Business Emergency Operation Center (NBEOC). Through these channels, PSD connects national private sector communication and operational partners with regional or Unified Coordination staff efforts, as appropriate. The PSD's Private Sector Representative staffs the NRCC NBEOC desk and coordinates with BEOC's, if established, in the impacted area.

4.2 DHS Private Sector Office

The DHS Private Sector Office (PSO) supports efforts by coordinating public information and outreach with national private sector stakeholders, associations, academia, and non-governmental organizations that are not directly involved in the disaster. PSO works to fulfill the information requirements of the Secretary, coordinating with FEMA's Private Sector Desk in the NRCC to provide information on impacts to the private sector, and provide assistance to the operational components by leveraging its existing relationships with the private sector as necessary.

4.3 DHS Office of Infrastructure Protection

The DHS Office of Infrastructure Protection establishes and maintains an information-sharing network designed to provide timely and actionable threat information, assessments, and warnings to public and private sector security partners, specifically critical infrastructure owners and operators. DHS/IP

coordinates the deployment of Infrastructure Liaisons to Unified Coordination staffs to implement critical infrastructure support activities including coordination with ESFs, Federal Sector Specific Agencies; State, tribal, territorial and local entities; and CI owners and operators. Through the National Infrastructure Coordinating Center (NICC), a 24x7 operational component of NPPD/IP and the DHS National Operations Center's (NOC) critical infrastructure -focused operational element, DHS is positioned and practiced at providing timely and actionable situational awareness information to its government and industry stakeholders. During significant events, the NICC invites a cadre of pre-defined critical infrastructure partners into the center to support more rapid information sharing needs of industry and DHS/IP.

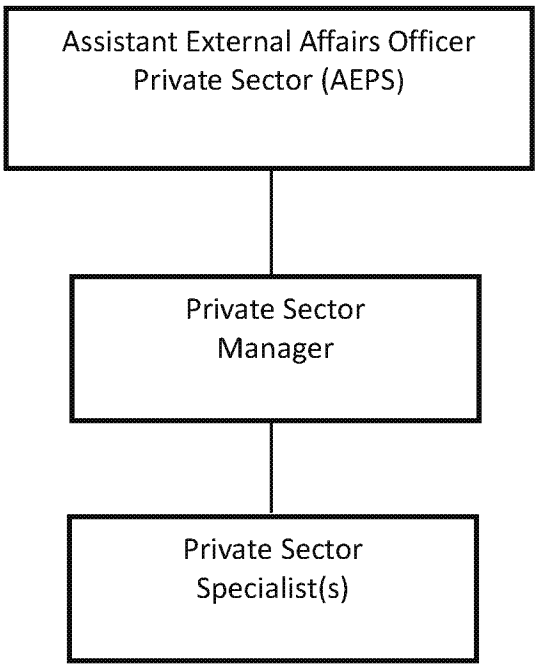
4.4 DHS Office of Cyber Security and Communications

DHS Office of Cyber Security and Communications coordinates public information and outreach with owners and operations of our Nation's critical communications and cyber infrastructure, and Federal agencies that have authorities or equities in protecting the communications infrastructure. The office works through its established networks to include the National Communications System's National Coordination Center, the National Security Telecommunications Advisory Committee (NSTAC), the Communications and Information Technology Information Sharing and Analysis Center (ISAC); and the Communications and Information Technology Sector Coordinating Councils, as well as the National Cyber Security Division's U.S. Computer Emergency Readiness Team (US-CERT).

4.5 Other DHS Components

Depending on the nature of the incident, the DHS Components have additional specific mechanisms and processes in place to reach out to their respective stakeholders in the case of an emergency. These preexisting relationships between industry and the components can be effectively utilized during an incident to amplify communications to and from their affected private sector stakeholders. Examples of these include TSA and the aviation industry, USCG and the maritime community, and CBP with shipping and manufacturing.

Appendix 1 to Annex F to Emergency Support Function #15 External Affairs
Private Sector Organizational Chart



Key Emergency Support Functions	Lead Agency	ESF Private Sector Coordination Responsibilities
ESF #1 – Transportation	Department of Transportation	Coordinate on issues identified by private sector stakeholders; include in stakeholder communications
ESF #2 – Communications	DHS/National Communications System	Cyber security coordination; include in stakeholder communications
ESF #3 - Public Works	DoD/ US Army Corps of Engineers	Share information with Infrastructure Liaison on any relevant issues that Private Sector Liaisons identify
ESF #4 – Firefighting	USDA/Forest Service	Share information on impacts to private sector issues
ESF # 5 – Information and Planning	FEMA	Coordinate with State/tribal/territorial/local emergency management staff who act as the jurisdiction's private sector liaison
ESF #6 – Mass Care, Emergency Assistance, Housing, and Human Services	FEMA	Convey offers of assistance, capabilities, expertise provided by the private sector; include in stakeholder communications
ESF #7 – Logistics	FEMA	Coordinate with retail, big box, and trucking companies as needed, depending on ESF 7 needs and stakeholder capability; include in stakeholder communications
ESF #8 – Public Health and Medical Services	HHS	Convey any issues or identified needs/capabilities related to privately owned medical facilities; include in stakeholder communications
ESF #9- Search and Rescue	USCG	Share information and connect with any additional private sector resources (such as aviation) and coordinate on issues/needs/capabilities identified during private sector outreach
ESF #10 – Oil and Hazardous Materials Response	USCG and EPA	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #11 – Agriculture and Natural Resources	USDA/Forest Service	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #12 – Energy	Department of Energy	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #13 – Public Safety and Security	Department of Justice	Coordinate on issues/needs/capabilities identified during private sector outreach; include in stakeholder communications
ESF #15 – External Affairs	DHS OPA/FEMA EA	Coordinate as outlined in this SOP

Table 1

Annex G to Emergency Support Function #15 External Affairs
Planning and Products

References:
A. National Response Framework
B. National Incident Management System
C. FEMA Incident Management Handbook
D. FEMA Independent Study Course: EA Program Liaison (IS-794)

NRF ESF #15 Quick Summary – Planning and Products (PP)	
Supports external affairs by:	▪ Preparing External Affairs inputs for the IAP and strategic communications plan(s) to support the FCO/LFO and Unified Coordination staff with incident-specific guidance and objectives before and during an actual or potential incident ▪ In coordination with State, tribal, territorial, and local counterparts, supporting lifesaving and life-sustaining communications by creating timely products to alert and advise the public. ▪ Through unity of effort, centrally directing and developing all messaging from the Unified Coordination staff ▪ Developing *all* written external products and internal communications documents ▪ Ensuring *all* written products and internal communications documents are produced in accessible formats ▪ Using a broad range of resources, including the common operating picture (COP), to prepare timely information products ▪ Providing inputs for the ESF #15 Daily Communications Summary. ▪ Serving as the central point for information assimilation from liaisons, ESF #15 components, State, tribal, territorial and local counterparts ▪ Centralizing strategic message planning and development
Directed by:	▪ Assistant External Affairs Officer for Planning and Products

1.0 Purpose

This annex describes processes for centralized development of messaging under the Planning and Products component.

2.0 Planning and Products Operations

Central coordination and unity of effort in development of all communications strategy and materials within ESF #15 and the Unified Coordination staff are critical. Planning and Products is the central point to coordinate and develop all communications plans, strategies and materials and ensure they are accessible to the whole community. This central focus provides greater strategic coordination and enhanced messaging efficiency.

2.1 Staff Organization

Planning and Products is directed by the Assistant External Affairs Officer for Planning and Products. It includes the following:

- Creative Services Unit
- Liaisons Unit

2.2 Staff Composition

As the staff supports the communications requirements of the FCO/LFO, Unified Coordination staff, and all ESF #15 components, the leadership should ensure appropriate planners and skills are assigned. This will be critical if the nature of the incident has a specialized focus (e.g., law enforcement threat; impact on certain ethnic, cultural, or access and functional needs groups; or unique technical and hazard requirements). The ESF #15 Director will support the EAO as needed to obtain necessary resources and staffing.

2.3 Release Authorization

Per Annex F to this SOP, and consistent with the decentralized organization and execution of external communications, routine release of information will be approved by the ESF #15 EAO, or as delegated. Significant policy statements and potentially sensitive external materials should be coordinated with the FCO/LFO and Unified Coordination Group before release.

3.0 Creative Services Unit

Creative Services supports the critical need for timely public information in the aftermath of an incident requiring a coordinated Federal response. Prepared materials will inform the media and stakeholders of the Federal response and recovery mission, responsibilities, and activities. This information will be disseminated promptly. Organization and primary focus is summarized below:

3.1 Strategy and Messaging

This element is the central location for detailing strategic plans and messages, and planning how they will be implemented, based on direction from ESF #15 leadership. Strategy and messaging acquires information from all sources, including SLTT PIOs, ESF #15 components, liaisons, Federal departments and agency communicators, and through channels with senior staff, FEMA HQ and White House Communications. It then assesses communications requirements within the incident response, incorporates FCO/LFO and Unified Coordination staff tasking, and develops and/or updates strategic communications plans.

3.2 Research and Writing

This is the central point for the development of all materials in support of the communication efforts of ESF #15 as well as Unified Coordination staff operations. This area is responsible for all produced materials including but not limited to press releases, briefing materials, flyers, presentation materials, talking points, stakeholder advisories, timeline tracking, and other materials as needed.

3.3 Limited English Proficiency/Accessible Communication Needs

This function is responsible for developing outreach strategies to ensure information is available to LEP/ACN communities through the most effective formats. This function is also responsible for facilitating the availability of interpreters and translation of materials into languages identified in a disaster-impacted area. The function also coordinates closely with the Disability Integration Advisor to deliver information in other forms to support populations with accessible communications needs.

4.0 Liaison Unit

Planning and Products will identify and provide liaison support to the active components within the Unified Coordination staff, including support for all activated ESFs. The liaison serves as a subject matter expert and links ESF #15 to program areas, branches and divisions, and other federal agencies involved in response and recovery activities. Federal agencies responsible for a specific ESF will be required to provide a liaison to ESF #15 to act as a subject matter expert and communication specialist for all matters involving their ESF. Liaisons will be responsible for gathering information, working with strategy and messaging to develop pro-active planning and messaging, and provide information for all activities involving their respective operational element or ESF. The Reports Specialist within the unit compiles key information provided by ESF #15 components to develop consolidated reports for internal awareness and coordination.

4.1 EA Program Liaison

Serves as the liaison and External Affairs subject matter expert to program area, branch or division, or other federal agency to facilitate information sharing and message planning and development. Will support all elements of ESF #15 by keeping them apprised of developments and activities involving the area they are responsible for covering. The EA Program Liaison will provide information to Strategy and Messaging on rumors and trends identified by their operational entity, and ensure the use of approved products ESF #15 products and messages. When other federal agencies are activated to support response and recovery activities, those agencies shall provide a liaison to support Planning & Products to ensure coordinated messaging related to their agency's operations.

4.2 Speakers Bureau

This function organizes requests requiring speakers for events such as town hall meetings, specialized group meetings, and other gatherings where disaster

information is requested and a subject matter expert is needed. Speakers Bureau will work closely program areas and other federal agencies to coordinate support for outreach events.

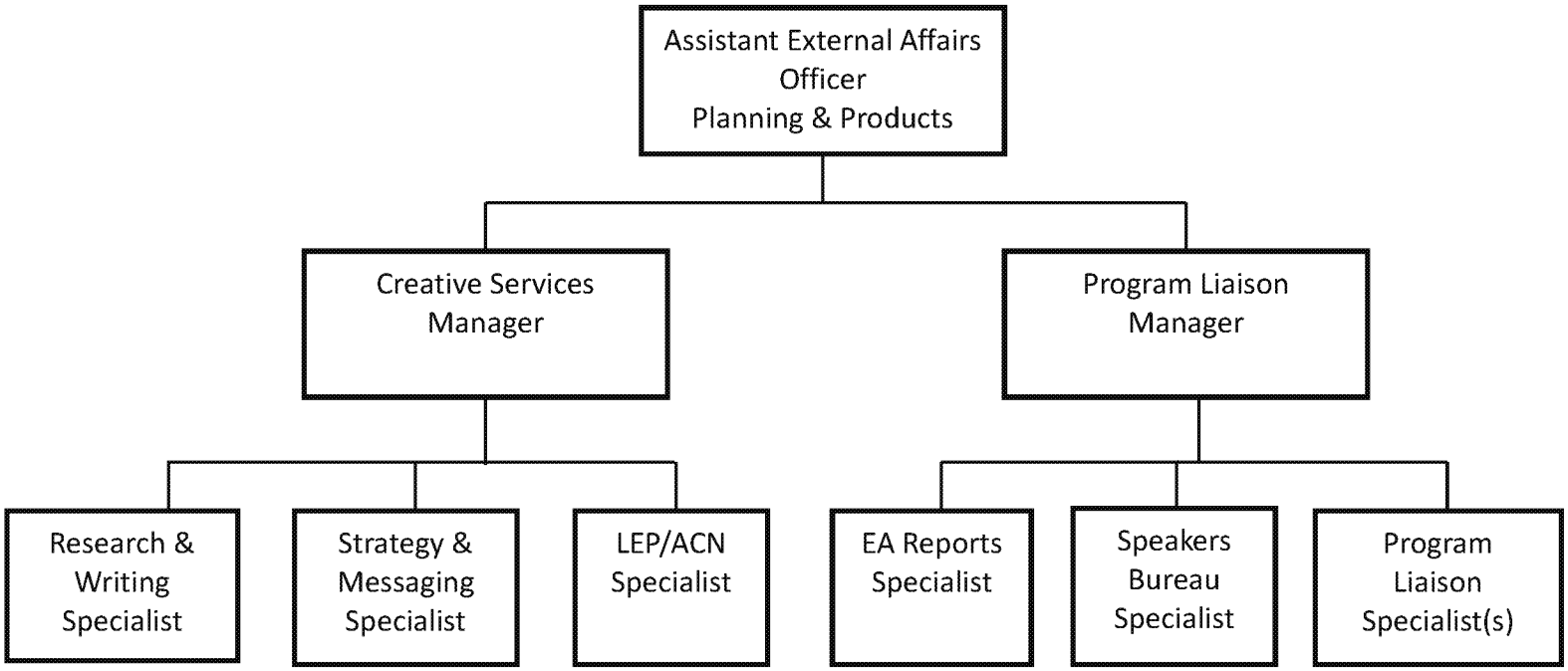
4.3 Reports Specialist

Central data collection point for creating reports in support of information sharing among all areas within a Unified Coordination staff and ESF #15. The Reports Specialist is responsible for compiling information from liaisons and ESF #15 components to the ESF #15 Daily Communications Summary in coordination with other Federal, state, local, tribal, territorial and private sector counterparts as appropriate. The Reports Specialist is also responsible for collecting information to complete ICS 215 documents for the Incident Action Plan and the ESF #15 input for the Situation Report, the Daily Events Schedule (Battle Rhythm), and any additional reports requested by the Unified Coordination staff and ESF #15.

Appendix

1 Planning and Products Organizational Chart

Appendix 1 to Annex G to Emergency Support Function #15 External Affairs
Planning and Products Organizational Chart



Annex H to Emergency Support Function #15 External Affairs
Cybersecurity

References:
A. Executive Order 13636
B. Presidential Policy Directive 21 (PPD-21)
C. Presidential Policy Directive 8 (PPD-8)
D. Homeland Security Presidential Directive 5 (HSPD 5)
E. National Incident Management System (NIMS)
F. Federal Information Systems Management Act (FISMA)
G. Executive Order 13618
H. The Defense Production Act of 1950, as amended
I. National Security Directive 42
J. National Infrastructure Protection Plan (NIPP)
K. National Strategy to Secure Cyberspace

1.0 Background

External affairs are the interaction and exchange of information with external audiences. For DHS cybersecurity, these external audiences can include the general public, other Federal agencies, state, tribal, territorial and local governments, Congress, private sector entities, and non-governmental organizations (NGO). Cybersecurity external affairs is a continual process, helping external audiences understand and prepare for cyber threats, and respond to and recover from cyber incidents.

1.1 Prior to incidents occurring (steady state), external affairs are responsible for generating public awareness for cyber threats and for building and maintaining relationships with potential incident response partners. These relationships are important in the event of a significant cyber incident that requires increased national coordination. External affairs during incident response help maintain public confidence and trust. Activities include informing the public about potential threats to cyber, communications, and critical infrastructures, providing timely, accurate and credible information, and recommending actionable steps the public can take to protect themselves.

2.0 Purpose

The purpose of this annex is to establish a strategic framework for organizational roles, responsibilities, and actions for external affairs activities that prepare for, respond to, and recover from a cyber incident significant enough to warrant activating ESF #15.

3.0 Guiding Principles

3.1 Regardless of the lead agency or agencies, government communications and actions must remain open and transparent to maintain public confidence and trust. It is essential that the general public, Congress, and the media have access to accurate, concise, up-to-date information.

3.2 Speed, coupled with accuracy, is the essence of incident communications. Public statements are critical to building trust and conveying actionable information. Delays in making these statements erode trust and decrease the public's chances of being resilient during and after an incident.

3.3 To be effective, communications strategies should be based on sound risk communications principles and standardized practices that provide critical information to appropriate audiences before, during, and after a cyber incident. Effective risk communication practices will be implemented following an incident to guide the response of the public, the news media, and other groups, while prioritizing public safety measures.

4.0 Key Stakeholder Outreach and Coordination

The NPPD oversees and manages communications with identified stakeholders as it pertains to cyber, telecommunications and critical infrastructure activities. These outreach efforts will be part of the NPPD's day-to-day operations and will serve to strengthen stakeholder relationships. NPPD will also work to build and maintain solid working relationships with potential incident response partners, such as Federal, state, tribal, territorial, local and private sector organizations. In the event of a significant cyber incident, NPPD will follow ESF #15 guidance in communicating with the following audiences:

4.1 General Public/Community

Public affairs around a cyber incident should focus on actionable messaging. In developing communications products for the general public, authors and subject matter experts (SME) need to put themselves in the place of the public and answer the question: "What am I supposed to do?" Message coordination occurs at the NCCIC and is relayed to the National Joint Information Center (NJIC) for public dissemination.

4.2 Federal, state, tribal, territorial and local partners

DHS departmental staff with support from NPPD and the NCCIC will coordinate and disseminate information to appropriate government partners in all jurisdictions.

4.3 Private Sector

Private sector communications should be flexible and scalable to the scope of the situation. If needed, the ESF #15 Director will appoint an assistant to provide a communications liaison for the private sector.

4.4 Congressional Members and/or Staff

Communication with Congressional members and their staff should focus on building and maintaining relationships through open and consistent dialogue, in both steady-state and incident response. DHS Office of Legislative Affairs will coordinate and disseminate information about an incident as appropriate.

4.5 Nongovernmental Organizations (NGO)

Communications to NGOs should be coordinated with NPPD and the NCCIC as NGOs may be called upon to help develop and implement sustainable strategies for effectively mitigating and addressing the consequences of a cyber incident.

4.6 Media

Communications with media should be open and transparent, with DHS OPA and NPPD External Affairs providing the latest, most accurate information available. The NJIC and NPPD External Affairs will monitor and analyze media outputs, correcting misinformation when identified.

5.0 Organizations' Roles and Responsibilities

During a significant cyber incident in which ESF #15 is activated, communications will be closely coordinated by the DHS OPA, NPPD External Affairs, the NJIC, the NCCIC, and other organizations as necessary. These organizations may include the White House Office of Communications, Federal departments and agencies' public affairs offices, private sector or nongovernmental entities' public affairs teams, and affected state public information officials.

5.1 White House Office of Communications

The White House Office of Communications will establish the strategic direction for communications in consultation with the National Security Advisor, Cybersecurity Coordinator, the ESF #15 Director, the NPPD Under Secretary and/or the NPPD Deputy Under Secretary for Cybersecurity and Communications (CS&C), the CS&C Assistant Secretary for Cybersecurity and Communications, the Cyber Unified Coordination Group (UCG), and other agencies as appropriate.

5.2 Department of Homeland Security

The DHS Assistant Secretary for Public Affairs is the Director of ESF #15. The Director will formulate strategic communications direction in coordination with the White House and other public affairs directors and will designate the Operations Director and External Affairs Officer for a cyber incident.

- During a cyber incident DHS OPA may retain the role of Operations Director.
- The NPPD Director of External Affairs will serve as the External Affairs Officer (EAO) during a cyber incident. The EAO will be the principal point for coordination with the NCCIC and NPPD leadership and staff throughout the incident.
- Additionally, the EAO will coordinate with DHS OPA and the NJIC to develop a cyber-specific National Terrorism Advisory System (NTAS) Alert or Bulletin, when appropriate.

5.3 National Cybersecurity & Communications Integration Center (NCCIC)

The NCCIC is a 24x7 integrated cybersecurity and communications operations center. It serves as a centralized location where the operational elements involved in

cyber response activities are physically and virtually co-located. The NCCIC is staffed and structured to be an always-ready, multiagency incident response center. During steady-state operations, the NCCIC will utilize its co-located elements and outreach mechanisms to bring together all appropriate information to form a common operational picture and to support a coordinated incident response. The NCCIC is responsible for coordinating and integrating information to provide cross-domain situational awareness and fostering collaboration and a shared situational awareness among collaborating cybersecurity centers.

5.4 National Joint Information Center (NJIC)
The DHS NJIC serves as the Federal incident communications coordination center during incidents requiring a coordinated Federal response. The NJIC may locate at the NCCIC facility during a significant cyber incident.

5.5 DHS NCCIC
Regardless of the location of the NJIC, the NCCIC will provide cyber SMEs to the NJIC to assist in answering technical questions about cybersecurity and to provide technical insight to the reports.

5.6 Federal Bureau of Investigation
In the event the NJIC is activated and the cyber incident is determined to be an act of terrorism, the Department of Justice will recommend to the ESF #15 Director that a Federal Bureau of Investigation (FBI) Public Affairs officer will serve as the EAO. In this circumstance, the NPPD Deputy Director of External Affairs will directly report to and support the FBI.

6.0 State and Local External Affairs / Private Sector

Federal external affairs organizations encourage state, tribal, territorial, local and private sector participation in their communications activities. NPPD External Affairs will ensure that communications are established with key state, tribal, territorial and local leaders (i.e., governors, mayors, and homeland security advisors), in full cooperation with Office of Intergovernmental Affairs (IGA). Communications with other personnel will be established on an event-specific basis.

6.1 NPPD will ensure that communications are established under the NIPP framework with relevant key private sector leaders, in cooperation with the Private Sector Office (PSO). Communications with other personnel will be established on an event-specific basis.

6.2 NPPD will work with Sector Coordinating Councils (SCC) and Information Sharing and Analysis Centers (ISAC).

7.0 Cyber Unified Coordination Group (UCG)

The Cyber UCG is an interagency and inter-organizational coordination body that incorporates public and private sector officials. It works during steady-state to ensure unity of NCCIC coordination and preparedness efforts and to facilitate the rapid response in the

case of a Significant Cyber Incident. The Cyber UCG consists of a pool of individuals working to ensure centralized coordination and execution can take place effectively. The Cyber UCG is composed of senior officials and staff, all of whom were pre -selected by the leadership of their department, agency, or organization.

8.0 External Affairs response during a cyber incident

During cyber incidents requiring a coordinated Federal response, the EAO will assume operational control of external affairs personnel in other NPPD divisions. When applicable, this officer is also authorized to coordinate with interagency personnel in the areas of public affairs; international affairs; private sector outreach; and state, local, tribal, and territorial outreach. This ability to surge external affairs personnel strength will ensure senior leadership receives the appropriate level of external affairs support during an incident.

9.0 Communications Themes/Key Messages

The following communications themes and messages can be used as guidance for cyber incident response. All external affairs communications should go through the proper approval channels. All messaging to the general public should be disseminated through the DHS NJIC.

- DHS serves as the Federal agency in charge of cybersecurity and the Federal Government's cyber incident response. We have taken the lead in assessing the situation in coordinating with [state/local/private sector/international] partners.

- The Department of Homeland Security (DHS) is aware of a potential cyber incident affecting [INSERT]. DHS is leading a coordinated effort through the National Cybersecurity and Communications Integration Center (NCCIC), the Department's 24x7 center designed to provide a common operating picture for cyber and communications across the federal, state, and local governments, intelligence and law enforcement communities and the private sector. We are coordinating with our [interagency/State/local/private sector] partners to assess the incident and determine the next steps in mitigating or responding. We will provide you with details as they become available.

- DHS learned about the incident through [INSERT DETAILS]. However, in order to protect the [privacy/confidential information/proprietary information] of the entities affected, as well as protect the integrity of a potential law enforcement investigation of this incident, we cannot provide further details. More information will be provided as it becomes releasable.

- The complexity and sophistication of cyber intrusions, combined with the anonymity of the Internet, can make it difficult to determine the nature or scope of any potential incident, as in this case. But we don't need to wait to know the origins of an incident to coordinate with our partners and take steps to mitigate it.

9.1 Roles and Responsibilities Messaging

- **Department of Homeland Security**
  During a cybersecurity incident, DHS leads the coordinated effort between affected Federal, state, and local agencies, as well as critical infrastructure sectors, private sector organizations, and international partners, to identify the cause of the incident, mitigate its effects, and prevent further disruption.

- **Department of Defense**
  DOD is responsible for the security of DOD information networks and all websites ending in .mil. DOD, through U.S. Cyber Command (USCYBERCOM), works closely with DHS in during steady state by monitoring and analyzing cyber threats. As the sector specific agency for the Defense Industrial Base (DIB), DOD also works closely with DIB companies on cybersecurity issues. During a cyber incident response, DHS works with DOD as needed.

- **Federal Bureau of Investigation**
  The FBI investigates cybercrimes in the United States and works closely with DHS to coordinate their cybercrime investigation with DHS' mitigation. During steady state, the FBI shares information with DHS on cyber threats and criminals and provides information to help DHS maintain a comprehensive awareness of the national cybersecurity landscape.

- **United States Computer Emergency Response Team (US-CERT)**
  US-CERT closely monitors and analyzes Federal networks and systems for malicious cyber activity. Through its 24X7 monitoring, US-CERT shares alerts and warnings to minimize and prevent disruptions to computer systems. US-CERT also provides technical assistance to information systems operators.

- **Industrial Control Systems Computer Emergency Response Team (ICS-CERT)**
  ICS-CERT works closely with US-CERT to monitor and analyze threats to industrial control systems, and respond to incidents affecting industrial control systems. Industrial control systems are prevalent in several industries, including electrical, water, gas, and oil. These systems monitor and control critical infrastructure equipment.

- **National Coordinating Center for Communications (NCC)**
  The NCC works closely with its NCCIC partners and continuously monitors national and international incidents and events that may impact emergency communications. With much of the nation's cyber infrastructure tied into communications, the NCC is a vital partner to the national cybersecurity effort. The NCC works with both US-CERT and ICS-CERT to monitor and resolve issues impacting cyber and communications during an emergency. The NCC leads emergency communications response and recovery efforts under ESF #2.

Annex I to Emergency Support Function #15 External Affairs
Military Support

References:
A. National Response Framework
B. National Incident Management System
C. Joint Publication 3-61, Public Affairs

1.0 Purpose

This annex provides a framework for military public affairs activity provided by the Department of Defense (DOD) and its components when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response. It outlines the roles and responsibilities of the DOD in providing support to ESF #15.

1.1 The US Army Corps of Engineers (USACE), while part of the Department of Defense, has specific statutory authorities and responsibilities where it often operates autonomously from the rest to the Department of Defense in accomplishing tasks under ESF #3.

1.2 The US Coast Guard is a branch of the US Armed Forces operated under the Department of Homeland Security during peace time, and is not covered in this annex.

2.0 Mission

The mission of the Department of Defense is to provide the military forces needed to deter war and to protect the security of our country. While maintaining its primary mission, the Department of Defense is also a key partner in the "whole of government" approach to domestic incidents, and military support is fully coordinated through the mechanisms of the National Response Framework.

3.0 Concept of Operations

It is the policy of the Department of Defense to make available timely and accurate information so that the public, Congress, and the news media may assess and understand the facts about the role of the military supporting national security and defense strategy. There are two centers of gravity for military support during domestic incidents:

3.1 State/Local Response

National Guard forces, under the command and control of the Governor and State Adjutant General, will usually be the first military force to respond to an event (a Nuclear Weapons Accident/Incident as described in Annex N will be a notable exception). The National Guard, in state status, may also provide support to a neighboring State, through Emergency Management Assistant Compact (EMAC). In most instances this will be the only military involvement. When an incident is close to or within a Federal military installation, Active duty and Reserve commanders have the authority to provide immediately response capabilities to save life and property within their abilities.

3.2 Whole of Government Response

Active duty and Reserve military forces may take part in a larger "whole of government" response as described in the National Response Framework. Federal military support may be called to respond: (1) at the direction of the President; (2) at the request of another Federal agency under the Economy Act, or (3) in response to a request from DHS's Federal Emergency Management Agency (FEMA) under the Stafford Act. The second and third mechanisms require a request for assistance and approval of the Secretary of Defense.

4.0 Responsibilities

4.1 Office of the Assistant Secretary of Defense, Public Affairs (OASD PA)

Provides the overarching public communications policy within the Department of Defense. DoD Public Affairs guidance is normally coordinated within the department with the Joint Staff, U.S. Northern Command in the Continental United States (including Alaska and territories in the Caribbean area), U.S. Pacific Command in Hawaii and the Pacific Territories, U.S. Strategic Command, and the National Guard Bureau, and with DHS and FEMA public affairs, to ensure unity of effort.

4.2 US Northern Command Public Affairs (US NORTHCOM PA)

Provides public communications guidance within USNORTHCOM Unified Combatant Command area of responsibility (North America including Continental US states, Puerto Rico and US Virgin Islands) and assigned forces, in coordination with DoD Public Affairs, Joint Staff, DHS and FEMA. Also serves as the lead for top-line messages on Federal (Title 10) military support in USNORTHCOM area of responsibility.

4.3 US Pacific Command Public Affairs (USPACOM PA)

Provides communications guidance within USPACOM Unified Combatant Command area of responsibility (primarily Hawaii and the Pacific Territories) and assigned forces, in coordination with DoD Public Affairs, Joint Staff, DHS and FEMA. Also serves as the lead for top-line messages on Federal (Title 10) military support in USPACOM area of responsibility.

4.4 US Strategic Command Public Affairs (USSTRATCOM PA)

In coordination with other unified commands, provides communications guidance for space operations, global strike, cyber operations, integrated missile defense; intelligence, surveillance and reconnaissance, and combating weapons of mass destruction.

4.5 National Guard Bureau Public Affairs (NGB PA)

Provides public affairs advice and support to the Chief, National Guard Bureau (CNGB) and the 54 States, Territories and the District of Columbia Adjutants General. Also serves as the lead for top-line messages about overall support being provided by the National Guard in State Status (SAD and Title 32).

4.6 State National Guard Public Affairs Officer

Provide public affairs advice and support to their respective Governor and Adjutant General. Also serves as the lead for top-line messages about specific support provided by their (State) National Guard forces, in coordination with NGB Public Affairs and the State Emergency Operations Centers, supporting the lead state or local agency.

4.7 Unit Level Public Affairs

Generally the military will deploy public affairs support with military units supporting civil authorities. Public affairs support will typically remain with their units to provide tactical level public affairs support to the respective commanders.

5.0 Coordination

5.1 Senior-Level Communications Coordination

The Assistant Secretary of Defense for Public Affairs will coordinate DOD external affairs activities with the White House, National Security Council, and other Cabinet level agencies to ensure "unity of effort."

5.2 National Incident Communications Conference Line (NICCL)

The NICCL is the primary means to coordinate a Federal-military response. The Office of the Assistant Secretary of Defense for Public Affairs, Joint Staff Public Affairs, Unified Combatant Commands (USNORTHCOM or USPACOM) and the National Guard Bureau Public Affairs offices will normally participate in these calls. The responsible geographic Combatant Command (COCOM) will normally conduct a follow-on call with military organizations involved in the event.

5.3 National Joint Information Center

DoD may provide public affairs support to the NJIC when military support is anticipated or as requested by the primary agency. (Note: The DOD public affairs representative will normally come from OASD/PA or the respective combatant command.)

Non-Stafford Act Case Study:
2014 Unaccompanied Alien Children (UAC)

- During a surge of border crossings by unaccompanied alien children, the country was faced with temporarily caring for them.
- The DoD was tasked with providing the temporary housing on several military installations.
- In a coordinated effort between DoD and HHS, plans were developed, public communication responsibilities delineated, and successful engagements were conducted.
- NICCL calls were conducted daily from FEMA headquarters between June and July to support the federal coordination.

5.4 Incident Joint Information Center(s)

A military public affairs officer will normally join a local JIC when there is a significant military presence. (Note: The primary agency may request a mission assignment for additional military public affairs support.)

5.5 State/Local & Installation-level Coordination

The State National Guard Public Affairs Officer typically works closely with state emergency management counterparts in their state, and in their governor's office, and coordinates public affairs activity with the National Guard Bureau Public Affairs. Installation public affairs offices actively coordinate public affairs activities with their counterparts in local community and Unified Command. In anticipation of providing support, the National Guard Bureau and Unified Command(s) posture resources and offer communications guidance and talking points to assist State National Guard and Installation level PAOs.

6.0 Communications

6.1 Spokespersons

The Department of Defense will generally provide senior defense officials and military leaders as spokespersons. Defense Press Officers and Public Affairs personnel may be appointed as spokespersons at all levels for "response to query."

6.2 Objective

The overall communication objective is to inform the public, provide transparency, and promote confidence in the military's role, capabilities, and authorities in support of the "Whole of Government" response to a domestic incident.

6.3 Key Themes

- The Department of Defense, its people, and its supporting elements;
- DoD is an integrated part of the "whole of government" response
- DoD response supports state and local authorities
- DoD is trained, equipped and ready to perform their missions
- DoD can provide needed capabilities during times of crisis
- DoD anticipates requests, actions and requirements to support developing situations.

Appendices

Appendix 1: Department of Defense, Public Affairs Policy on Interaction with the Media
Appendix 2: Office of the Assistant Secretary of Defense
Appendix 3: US Northern Command
Appendix 4: North American Aerospace Defense Command
Appendix 5: National Guard Bureau
Appendix 6: US Army Corps of Engineers

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Appendix 1 to Annex I to Emergency Support Function #15 External Affairs
Department of Defense Public Affairs Policy on Interaction with Media

References:
A. Joint Publication 3-61, Public Affairs
B. DoD Directive 5122.05, "Assistant Secretary of Defense for Public Affairs," Sept 5, 2008

1.0 DoD Directive 5122.05

DoD public affairs policy is outlined in DoD Directive 5122.05, "Assistant Secretary of Defense for Public Affairs" and applies to the full continuum of day-to-day activities and operations. The Office of the Assistant Secretary of Defense for Public Affairs is the sole release authority for official DoD information to news media in Washington, and that all media activities must be coordinated through appropriate public affairs channels.

2.0 DoD Principles of Information

It is the policy of the Department of Defense to make available timely and accurate information so that the public, Congress, and the news media may assess and understand the facts about national security and defense strategy. Requests for information from organizations and private citizens shall be answered in a timely manner. In carrying out the policy, the following principles of information will apply:

2.1 Information will be made fully and readily available, consistent with the statutory requirements, unless its release is precluded by current and valid security classification. The provisions of the Freedom of Information Act will be supported in both letter and spirit.

2.2 A free flow of general and military information will be made available, without censorship or propaganda, to the men and women of the Armed Forces and their dependents.

2.3 Information will not be classified or otherwise withheld to protect the Government from criticism or embarrassment.

2.4 Information will be withheld only when disclosure would adversely affect national security, threaten the safety or privacy of the men and women of the Armed Forces, or if otherwise authorized by statute or regulation.

2.5 The Department of Defense's obligation to provide the public with information on its major programs may require detailed public affairs planning and coordination within the Department of Defense and with the other Government agencies. The sole purpose of such activity is to expedite the flow of information to the public; propaganda has no place in DoD public affairs programs.

3.0 Statement of DoD Principles for News Media Coverage of DoD Operations

3.1 Open and independent reporting shall be the principal means of coverage of U.S. military operations.

3.2 Journalists shall be provided access to all major military units. Special operations restrictions may limit access in some cases.

3.3 Military PA officers should act as liaisons, but should not interfere with the reporting process.

3.4 Under conditions of open coverage, field commanders should be instructed to permit journalists to ride on military vehicles and aircraft when possible.

Appendix 2 to Annex I to Emergency Support Function #15 External Affairs
Office of the Assistant Secretary of Defense, Public Affairs

NRF ESF #15 Quick Summary – Department of Defense	
Office of the Assistant Secretary of Defense, Public Affairs supports external affairs by: Coordination, Policy and Public Affairs Guidance	▪ Reports directly to the Secretary of Defense. ▪ Provides Senior-Level Communications Coordination with WH, NSC, and other Cabinet level agencies ▪ Provides overarching communications policy and Public Affairs guidance within the Department of Defense ▪ Participates in the NICCL Calls ▪ Serves as the focal point, for top-line messages about overall support being provided by the military, as part of the "whole-of-government" response ▪ Coordinates and exchanges information with other OSD officials, the Heads of the DoD Components, and Federal agencies having collateral or related responsibilities and functions. ▪ Coordinates messages concerning policy, proper authority, and scope of military support ▪ Communicates information through chain of command, Defense Media Activity and DoD Website ▪ Engages national and international media via Pentagon Press Corps, Defense Media Activity and DoD Website ▪ Supports situational awareness by reaching internal and external audiences with coordinated preparedness, response and recovery messages

1.0 Purpose

This appendix outlines the activities of Office of the Assistant Secretary of Defense for Public Affairs (OASD/PA), also known as "DoD Public Affairs", when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

The Assistant Secretary of Defense Public Affairs (ASD/PA) is the principal staff advisor and assistant to the Secretary of Defense and Deputy Secretary of Defense for public information, internal information, community relations, information training, and audiovisual matters. The ASD/PA follows the Secretary's Principles of Information in providing defense department information to the public, the Congress and the media. (See Appendix 1)

3.0 Concept of Operations

In anticipation and in response to an incident requiring a coordinated Federal response, OASD/PA will coordinate DoD external affairs with the White House, National Security Council, DHS, FEMA, and other Cabinet level agencies, and with the Joint Staff, Unified Commands, and the National Guard Bureau, to ensure unity of effort.

4.0 Responsibilities

4.1 Assistant Secretary of Defense for Public Affairs

The ASD/PA actively coordinates external affairs activities with senior-level counterparts at the White House, National Security Council, DHS, FEMA, and other Cabinet level agencies to ensure "unity of effort". The OASD/PA disseminates overarching communications guidance and strategy to senior defense officials and offices within the department.

4.2 OASD/PA Press Secretary/Pentagon Spokesperson

Serves as the focal point for the Pentagon Press Corps, national and international media, for top-line messages about the overall support being provided by the military and conducts press briefings to engage media and promote situational awareness, with coordinated preparedness, response and recovery messages.

4.3 OASD/PA Defense Press Operations

Disseminates overarching Public Affairs guidance. Coordinates updated talking points concerning policy, proper authority, and scope of military support with Unified Commands, National Guard Bureau and inter-agency partners. Issues press releases, provides "response to query", and prepares senior defense officials for media interviews concerning policy, proper authority, and scope of military support being provided by the military. Participates in NICCL calls.

4.4 Defense Media Activity

Provides a broad range of high quality multimedia products and services to inform and educate Department of Defense audiences around the world about support being provided by the military.

5.0 Coordination

5.1 Senior Communications Coordination Call

OASD/PA actively participates in strategic level communications coordination with the White House, National Security Council, and other Cabinet level agencies to insure unity of effort.

5.2 National Incident Communications Conference Line (NICCL)

OASD/PA actively participates in NICCL calls and serves as lead for other DoD agencies participating in the call.

5.3 National Joint Information Center

OASD/PA may approve military support to NJIC if requested by the primary agency.

6.0 Contact Information

Commercial Phone: OASD Public Affairs (703) 697-5131
Website: http://www.defense.gov

Quick Summary – US Northern Command	
US NORTHCOM Public Affairs supports external affairs by: Strategic-Level Communications	▪ Serves as lead for communications guidance within USNORTHCOM Unified Combatant Command area of responsibility (North America including Continental US states, Puerto Rico and US Virgin Islands) and assigned forces, in coordination with DoD Public Affairs, Joint Staff, DHS and FEMA. ▪ Participates in the development of Public Affairs Guidance for military operations within the respective area of responsibility. ▪ Provides top-line messages on Federal military support within the Unified Combatant Command area of responsibility, as part of the integrated military response effort ▪ Provides top-line messages on military support provided under Dual Status Command ▪ Supports situational awareness by engaging internal and external audiences with coordinated preparedness, response and recovery messages ▪ Communicates information through chain of command and via Unified Command Website ▪ Participates in NICCL Calls ▪ Requests and deploys Public Affairs assets (personnel and equipment) as requested and approved through the Mission Assignment process or as needed to conduct military operations

1.0 Purpose

This appendix outlines the activities of US Northern Command public affairs and its components when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

The mission of the US Northern Command is to conduct homeland defense, civil support, and security cooperation to defend and secure the United States and its interests. The US Northern Command area of operations includes the Continental United States, Canada, Mexico, the Bahamas, Puerto Rico, and the US Virgin Islands.

3.0 Concept of Operations

US Northern Command and its service components (US Army North, US Air Forces Northern, Marine Forces North, and Naval Forces North) are poised to coordinate the military support to events requiring a Federal response.

3.1 In US Northern Command, "military" public affairs officers may include enlisted, officer, and/or government civilian personnel. Military PAOs have extensive training and experience in public affairs, media relations, and crisis communications. Many are equipped to operate in austere or challenging environments. USNORTHCOM PAOs have completed all NIMS related ESF #15 training.

3.2 US Northern Command has Defense Coordinating Officers (DCO) and their supporting Defense Coordinating elements (DCE) co-located with FEMA Regions. When an incident happens in a region the initial Federal military support comes from the DCO/DCE. While there is not a military PAO assigned to the DCE, one can quickly deploy from US Army North to provide support to the DCO.

3.3 Generally, military units will deploy with "organic" public affairs assets. Those public affairs assets will typically remain with their units and will be focused on providing tactical level public affairs support to the respective commanders.

3.4 US Northern Command may deploy additional public affairs elements to provide additional capability including JIC representatives, as part of a Joint Task Force (JTF) Headquarters or with a large military force. These additional PAOs are to provide support to the military. Other agencies may use the Mission Assignment process to request DOD PAO support (usually under the Stafford Act or the Economy Act).

3.5 The military has developed several pre-scripted mission assignments (not pre-approved) to streamline the Mission Assignment process. Currently, there is a pre-scripted mission assignment for "Public Affairs Broadcast Transmission Support." This PSMA is to provide a rapidly deployable satellite terminal that is capable of feeding broadcast quality video to the media. Normally, this system is operated in conjunction with the Defense Video & Imagery Distribution System.

4.0 Coordination

4.1 National Incident Communications Conference Line (NICCL)
The NICCL is the primary means to coordinate a Federal military response. US Northern Command Public Affairs will normally participate in these calls and in some cases initiate a NICCL.

4.2 National Joint Information Center
US Northern Command may provide public affairs support to the NJIC when military support is anticipated or as requested by the primary agency and approved by OASD/PA.

4.3 Incident Joint Information Center(s): A military public affairs officer will normally join the JIC during a major incident when there is a significant military presence. The primary agency may submit a mission assignment to request military public affairs support when US Northern Command does not provide that support.

4.4 Dual Status Command Arrangement
When National Guard and Federal military assets are deployed together in response to an incident, the Dual Status Command is the customary arrangement for command and control of the assets. US Northern Command will typically deploy a PAO to assist the National Guard PAO.

4.5 State/Local Response
Military installation commanders have the authority to provide military assistance for up to 3 days to save lives and mitigate property damage as long as that does not interfere with their mission. Additionally, many municipalities have standing mutual aid agreements with nearby military installations. The PAOs at these installations may work closely with local and state responders.

5.0 Communications

5.1 Spokespersons
US Northern Command will generally provide senior defense officials and military leaders as spokespersons. Public Affairs personnel may be appointed as spokespersons at all levels for "response to query".

5.2 Objective
The overall communication objective is to inform the public, provide transparency, and promote confidence in the military's role, capabilities, and authorities in support of the "whole ccommunity" response to a domestic incident.

5.3 Key Themes
- US Northern Command works closely with FEMA and other agencies on a daily basis
- US Northern Command response supports state and local authorities
- US Northern Command can provide unique capabilities during times of crisis
- US Northern Command anticipate requests, actions and requirements to support developing situations.

6.0 Contact Information
Commercial Phone: USNORTHCOM Public Affairs (719) 554-6889
Website: http://www.northcom.mil

Appendix 4 to Annex I to Emergency Support Function #15 External Affairs
North American Aerospace Defense Command (NORAD)

Quick Summary – North American Aerospace Defense Command	
NORAD Public Affairs supports external affairs by: Communicating actions of the bi-national (US and Canada) North American Aerospace Defense Command activities to provide aerospace defense, aerospace warning, and maritime warning for North America	▪ Serves as lead for communications guidance regarding NORAD activities to include enforcement of temporary flight restrictions. ▪ Develops Public Affairs Guidance for NORAD operations within the continental United States and Canada. ▪ Coordinates communication activities with other agencies including Federal Aviation Administration, Transportation Security Administration and law enforcement agencies. ▪ Participates in NICCL Calls ▪ Provides information regarding aerospace threats to North America including foreign missile launches ▪ Provides information regarding intercepts of tracks of interest in the approaches to and within the continental US and Canada

1.0 Purpose
This appendix outlines the activities of North American Aerospace Defense Command public affairs and its components when working with other agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission
The mission of the North American Aerospace Defense Command (NORAD) is to conduct aerospace warning, aerospace control, and maritime warning in the defense of North America.

3.0 Concept of Operations
NORAD and its regions (Continental NORAD Region, Canadian NORAD Region, and Alaskan NORAD Region) are poised to conduct military operations in support of the NORAD mission.

3.1 In NORAD "military" public affairs officers may include enlisted, officer, and/or government civilian personnel. Military PAOs have extensive training and experience in public affairs, media relations, and crisis communications.

3.2 Due to the bi-national nature of the command, some NORAD public affairs officers are Canadian military officers.

4.0 Coordination

The NICCL may serve as a means to coordinate NORAD activities that involve multiple agencies. NORAD Public Affairs will normally monitor NICCL calls. NORAD will often coordinate activities with the US Department of Defense and Canadian Ministry of Defense as well as directly with other Federal agencies in the US and Canada.

5 Communications

5.4 Spokespersons

NORAD will provide senior defense officials and military leaders as spokespersons. Public Affairs personnel may be appointed as spokespersons at all levels for "response to query."

5.5 Objective

The overall communication objective is to inform the public, provide transparency, and promote confidence in the military's role, capabilities, and authorities.

6.0 Contact Information

Commercial Phone: NORAD Public Affairs (719) 554-6889
Website: http://www.norad.mil

Appendix 5 to Annex I to Emergency Support Function #15 External Affairs
National Guard Bureau Public Affairs

References:
A. Homeland Security Presidential Directive 5 (HSPD 5), 28 February 2003
B. National Response Framework (NRF), January 2008
C. National Incident Management System (NIMS), December 2008
D. NGB-PA Guidelines
E. Joint Pub 3-61, Public Affairs, 25 August 2010
F. AR 360-1, The Army Public Affairs Program, 25 May 2011
G. AFI 35-101, Public Affairs Policies and Procedures, 18 August 2010
H. DOD Strategy for Homeland Defense and Civil Support, June 2005
I. DOD Directive 3025.18, Defense Support of Civil Authorities, 29 December 2010
J. DOD Homeland Defense and Civil Support Joint Operating Concept 2.0, 1 October 2007

Quick Summary – National Guard Bureau Public Affairs	
National Guard Bureau Public Affairs supports external affairs by: Operational-Level Communications (State)	▪ Reports to the Chief, National Guard Bureau ▪ Provides National Guard senior-level communications coordination with OASD Public Affairs, CJCS-Public Affairs, Unified Combatant Commands, DHS and FEMA. ▪ Serves as lead for PA policy and guidance for the National Guard in 54 States, Territories and District of Columbia ▪ Participates in NICCL Calls ▪ Serves as the focal point, for top-line messages about overall support being provided by the National Guard in State Status (SAD and Title 32), as part of the coordinated and integrated military-response effort ▪ Supports situational awareness by engaging internal and external audiences with coordinated preparedness, response and recovery messages ▪ Communicates information through chain of command and to the public via National Guard Website and social media ▪ Coordinates messages concerning policy, proper authority, and scope of National Guard support ▪ Approves media embed and aviation requests for the Guard ▪ Deploys PA capabilities to support State PAOs, and NGB Joint Enabling Teams, when requested

1.0 Purpose

This appendix outlines the activities of National Guard Bureau Public Affairs (NGB-PA) when working with OASD Public Affairs, CJCS-Public Affairs, Unified Combatant Commands, DHS, FEMA and State agencies to inform the public in response to an incident requiring a coordinated Federal response.

2.0 Mission

NGB-PA provides public affairs advice and support to the Chief, National Guard Bureau (CNGB) and the 54 States, Territories and the District of Columbia Adjutants General. The National Guard Bureau is a joint activity of the Department of Defense, responsible for formulating, developing and coordinating all policies, programs and plans affecting more than 455,000 Army and Air National Guard personnel.

3.0 Concept of Operations

The National Guard is a ready and reliable military force within the 54 states, territories, and the District of Columbia. [Referred to hereafter as the "states".] It is accessible to the states for both state and combined state and Federal purposes and to the Federal Government for Federal purposes.

3.1 Governors may activate and deploy National Guard forces on State Active Duty in response to natural disasters and man-made emergencies including terrorist attacks. The Secretary of Defense may provide funds to a Governor to employ National Guard forces under Title 32 for homeland defense activities that the Secretary determines to be necessary and appropriate. When in state active duty or Title 32 status, National Guard forces remain under the operational, tactical and administrative control of the Governor and the state government.

4.0 Responsibilities

National Guard public affairs practitioners are responsible for communicating information regarding the National Guard response, recovery and mitigation actions, as well as assisting the dissemination of emergency information to the media and general public during a contingency or crisis operation. National Guard Public Affairs Officers (PAOs) coordinate public affairs activities/programs in an assigned area and advise leadership on public affairs implications of National Guard policies and decisions, which include recommending actions to correct misperceptions and to enhance public understanding. The PAO ensures that all information and materials accurately reflect the policies, views, and program initiatives of the National Guard.

4.1 National Guard Bureau Public Affairs (NGB-PA)

Serves as the CNGB's official channel for public affairs coordination between the 54 States, Territories and the District of Columbia National Guard Public Affairs offices with OASD Public Affairs, CJCS-PA, Unified Commands, the Army and Air Force, DHS and FEMA. Provides top-line messages about the overall support provided by the National Guard in state status (SAD and Title 32). Approves media embed and aviation requests for the Guard (See 4.2.1 for aviation policy.) Participates actively in the NICCL call.

4.2 State National Guard Public Affairs (State PAO)

The State PAO in each of the 54 States, Territories and the District of Columbia supports their Governors and Adjutants General and serves as the focal point for top-line messages regarding their respective forces' role in the response. Actively engages media to explain their role and support in coordination with the lead agency. Also provides public affairs guidance, direction, and contact information to supporting State PIOs. **Note: Several State NG PAOs also serve in a Homeland Security communications role for those states whose Adjutant Generals fill a role as the Governor's homeland security advisor.**

Aviation Policy

TAG is approval authority for in-state media flights, with a copy of event details to NGB-PA at NGBmediadesk@mail.mil. For out-of state activity, media request details should be sent to NGB-PA at the same e-mail address. In the case of emergency actions, state and Federal emergency response leaders may accompany TAG during flights for incident evaluation, etc, again with copy of flight details sent to NGB-PA.

4.3 National Guard Units

Units are encouraged to support media embeds when approved by NGB-PA and place media on military flights supporting the operation. Commanders are encouraged to identify unit public affairs representatives (UPARs) to provide additional public affairs support.

5.0 Communications

5.1 Spokespersons

The Director, National Guard Bureau Public Affairs serves as the focal point for top-line messages concerning overall support provided by the National Guard in state status (SAD and Title 32). NGB public affairs officers and specialists provide "response to query". The National Guard Bureau will generally provide senior Guard officials as spokespersons for media interviews. The State PAOs support their Governors and Adjutants General and serve as the focal point for top-line messages regarding their respective forces' role in the response. National Guard Soldiers and Airmen are encouraged to participate in media interviews in coordination with their commanders and their State PAO.

5.2 Objective

National Guard themes and messages should emphasize the role of the National Guard as a first military responder and the roles and responsibilities of the National Guard, NGB and the Joint Force Headquarters (JFHQ)-States in Homeland Defense and Defense Support to Civil Authorities. The following paragraph provides an example of an overarching message delineating the roles and responsibilities of HQ NGB and JFHQ-States in responding to incidents requiring a coordinated Federal response.

5.3 Overarching Message

(QUOTE) The National Guard has been defending the homeland since the founding of our nation. We are frequently requested to support civil authorities, and we always answer the call. The Guard is uniquely suited like no other entity in the Defense Department. No other organization has our combination of size, skills, training and experience, dispersion across the nation, command and communications infrastructure, and the legal flexibility to support civil authorities at a moment's notice. (UNQUOTE)

5.4 Key Messages

- "Always ready, always there…" The National Guard is typically the first military organization called upon to respond to natural disasters and incidents requiring a coordinated Federal response. As a result, the National Guard has developed enhanced capabilities and diversified readiness that will save American lives

- "When you call out the Guard you call out America." The National Guard's expanded coverage; proximity, agility, and efficiency ensure that we are critical to America's homeland defense, continuing our tradition since the founding of our nation.

- "Neighbors helping neighbors…" NG roles and responsibilities in Civil Support means the State NG is under the command and control of the State governors and Adjutants General until such time the President federalizes these Soldiers and Airmen.

- In cases involving terrorism, the following bullet should be used: "We are ready, willing and able to deter, defend against, and defeat terrorist activities."

6.0 After Action Report (AAR)

National Guard State PAOs involved in or who deploy in support of the incident/operation should provide an after-action report no later than seven days upon conclusion of PA activities. Send AARs to NGB-PA.

1.0 Contact Information

Commercial Phone: NGB Public Affairs (703) 607-2584
Website: http://www.nationalguard.mil

Appendix 6 to Annex I to Emergency Support Function #15 External Affairs
U.S. Army Corps of Engineers (USACE)

References:

A. HQUSACE Operations Order 2011-15, USACE All Hazards OPORD 2015, 29 May 2015 (updated as required)
B. Emergency Support Function #3 (ESF #3) Field Guide & Supporting Documents, 1 Apr 15
C. AR 360-1, The Army Public Affairs Program
D. AFM 3-61.1 Public Affairs Tactics, Techniques and Procedures
E. AFM 46-1, Public Affairs Operations
F. AR 25-1, Army Information Management
G. ER 360-1, *Public Affairs*
H. USACE CPAT Standard Operating Procedures

1.0 Purpose

This appendix outlines roles and responsibilities of the external affairs function of the U.S. Army Corps of Engineers in support of the NRF and under its own authority PL 84-99 (Flood Control and Coastal Emergencies).

2.0 Mission

2.1 National Response Framework

USACE is the primary agency for ESF #3, Public Works and Engineering. Activities within the scope of this function include conducting pre-incident and post-incident assessments of public works and infrastructure; executing emergency contract support for lifesaving and life-sustaining services; providing technical assistance to include engineering expertise, construction management, and contracting and real estate services; providing emergency repair of damaged public infrastructure and critical facilities.

2.2 Public Law (PL) 84-99

Public Law (PL) 84-99 (33 U.S.C. 701n) (69 Stat. 186) provides USACE with the authority to plan for all hazards. Under this law, the Chief of Engineers, acting for the Secretary of the Army, is authorized to undertake activities including disaster preparedness, advance measures, emergency operations (Flood Response and Post Flood Response), rehabilitation of flood control works threatened or destroyed by flood, protection or repair of federally authorized shore protective works threatened or damaged by a coastal storm, and provisions of emergency water due to drought or contaminated source.

3.0 Concept of Operations

3.1 USACE has a headquarters office and 9 divisions with more than 40 districts that cover the United States and its territories. The Public Affairs offices in each district and division are responsible for coordinating information with local, State, and regional Federal agencies. These offices work with FEMA Regional External Affairs. If ESF #15 is activated, then USACE will provide external affairs support to the Federal JIC, the Unified Coordination staff, and External Affairs Planning and Products component. If properly requested, approved and funded, USACE may provide additional external affairs support to the overall Federal response (additional staffing for JIC operations, public information distribution, etc).

3.2 USACE Headquarters Public Affairs Office is responsible for staffing the National Response Coordination Center and National JIC as required.

3.3 USACE PAOs provide mission public affairs support to Recovery Field Offices (RFOs) and/or FEMA efforts to include publicizing debris, power, temporary housing, demolition, logistical distribution points, Rights of Entry (ROE) signup points for Blue Roof, and other related information needed by the victim community and other audiences.

3.4 USACE public affairs will maintain release authority on all PL 84-99 missions. In FEMA directed missions, USACE will maintain initial release authority prior to Unified Coordination staff establishment. Once FEMA external affairs operations are established, USACE PAOs and members of the USACE EA-PRT will coordinate with their FEMA counterparts to determine local procedures for release of information. General guidance is that release authority is at the lowest level to provide accurate and timely information to citizens affected by the emergency.

4.0 Geographical Relationships

4.1 State Planning and Response

The following USACE Divisions have the lead for PL-84-99 State planning and response consistent with Civil Works boundaries and authorities: Great Lakes and Ohio River Division (LRD), Mississippi Valley Division (MVD), North Atlantic Division (NAD), Northwestern Division (NWD), Pacific Ocean Division (POD), South Atlantic Division (SAD), South Pacific Division (SPD), and Southwestern Division (SWD).

4.2 Robert T. Stafford Disaster Relief & Emergency Assistance Act Planning & Response

The following Divisions have the lead for Stafford Act planning and response as indicated. Note: See map, as some states are divided between divisions:

- **Great Lakes and Ohio River Division**
  FEMA Region II, for the State of NY
  FEMA Region III, for the States of PA, VA and WV

FEMA Region IV, for the States of GA, KY, MS, NC and TN
FEMA Region V, for the States of IL, IN, MI, MN, OH and WI

5.5.1 Mississippi Valley Division
FEMA Region IV, for the State of AL, MS and TN
FEMA Region V, for the States of IL, MN, and WI
FEMA Region VI, for the States of LA and AR
FEMA Region VII, for the States of IA and MO
FEMA Region VIII, for the States of ND and SD

5.5.2 North Atlantic Division
FEMA Region I, for the States of CT, MA, ME, NH, VT, RI
FEMA Region II, for the States of NY and NJ
FEMA Region III, for the States of DE, PA, MD, VA, WV and DC
FEMA Region IV, for the State of NC

5.5.3 Northwestern Division
FEMA Region VII, for the States of IA, KS, MO and NE
FEMA Region VIII, for the States of CO, MT, ND, SD and WY
FEMA Region IX, for the States of ID, NV, OR, and WA

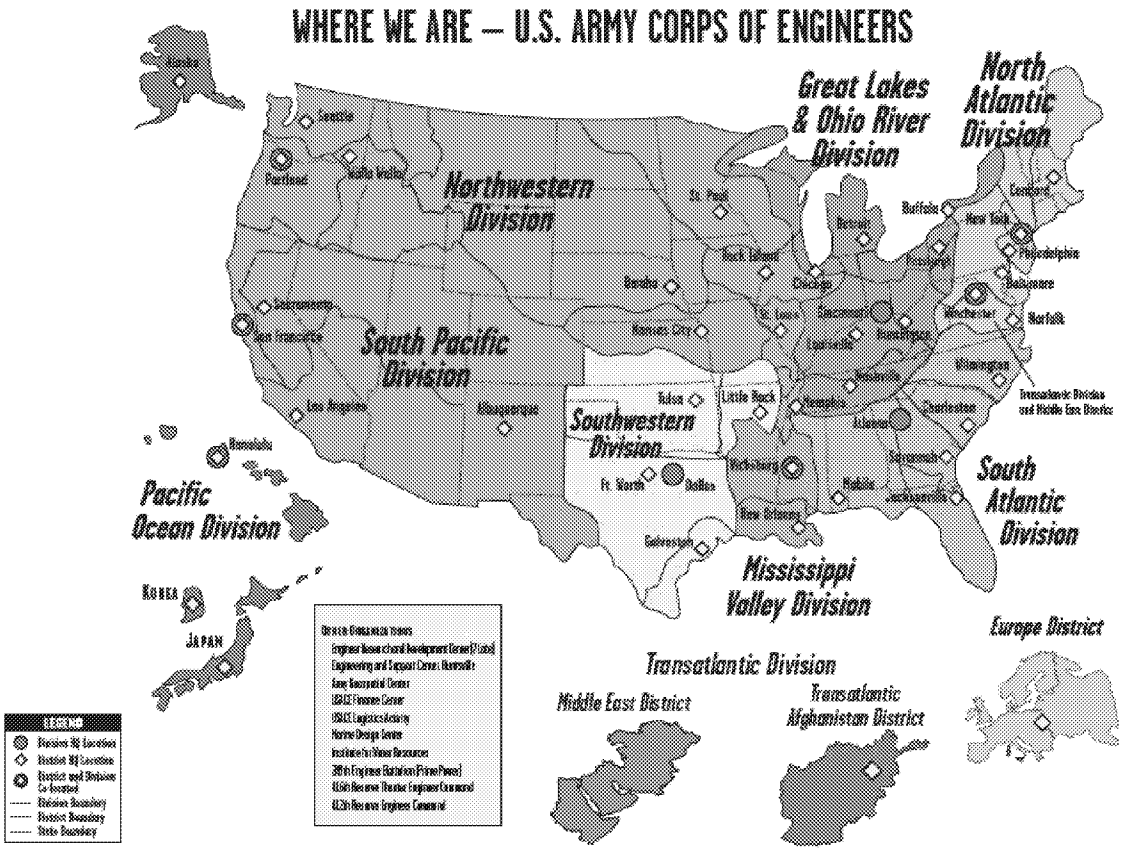
5.5.4 Pacific Ocean Division
FEMA Region IX, for the State of HI, territories of Guam and American Samoa, the Commonwealth of Northern Marianas, and Pacific governments authorized assistance under provisions of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (Federated States of Micronesia and Republic of Marshall Islands).\
FEMA Region X, for AK

5.5.5 South Atlantic Division
FEMA Region II, for Puerto Rico and the Virgin Islands
FEMA Region IV, for the States of AL, FL, GA, MS, NC, and SC

5.5.6 South Pacific Division
FEMA Region VI, for the States of NM and TX
FEMA Region VIII, for the States of CO, UT and WY
FEMA Region IX, for the States of AZ, CA, ID and NV

5.5.7 Southwestern Division
FEMA Region VI, for the States of AR, OK, TX
FEMA Region VII, for the States of KS and MO

USACE Civil Engineer Divisions and Districts



Annex J to Emergency Support Function #15 External Affairs
Federal Law Enforcement

References:
A. National Response Framework
B. National Incident Management System

1.0 Purpose

This annex provides a framework for the U.S. Department of Justice (DOJ) and its components working with other Federal agencies to inform the public of the law enforcement efforts in response to an incident requiring a coordinated Federal response. This annex outlines the roles and responsibilities of the public affairs function of DOJ in coordination with its components: Federal Bureau of Investigation (FBI); Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF); Drug Enforcement Administration (DEA); U.S. Marshals Service (USMS); Bureau of Prisons (BOP); the U.S. Attorneys offices; and other DOJ components as appropriate.

2.0 Operating Concepts

2.1 If an incident is deemed to be terrorist-related, the FBI is the lead DOJ component handling the investigation.

2.2 Coordination of all DOJ components is crucial. As soon as an incident occurs, DOJ's Office of Public Affairs will initiate a conference call with public affairs representatives at the FBI, ATF, DEA, USMS, BOP, and other DOJ components as appropriate, to discuss the incident and coordinate press strategy, including new/digital media.

2.3 In the event of ESF #15 activation, an FBI and/or ATF public affairs officer will be designated as an ESF #15 EA Officer.

3.0 Communication Protocols

This annex will be used in addition to the existing communications processes already established, which include:

3.1 Communications strategy developed and coordinated with White House Communications and the DHS.

3.2 Participation in the NICCL and SICCL.

3.3 DOJ's Office of Public Affairs will initiate a conference call with public affairs representatives at the FBI, ATF, and other DOJ components as appropriate before each NICCL call in order to discuss law enforcement operations and coordinate law enforcement messages.

3.4 DOJ's Office of Public Affairs will coordinate with affected U.S. Attorney's Offices, to ensure coordinated law enforcement messaging, including the use of

social media. U.S. Attorney's Offices public information officer (s) should be included in follow-on NICCL and SICCL communication, and should coordinate with field law enforcement components as appropriate.

3.5 Coordination with other government agencies as appropriate, including National Transportation Safety Board (NTSB), Department of Health and Human Services (HHS), and the Director of National Intelligence.

3.6 Activation of a NJIC.

4.0 Objectives

During a terrorist-related incident, DOJ will:

4.1 Coordinate with its components, Federal Government agencies, and State and local law enforcement as appropriate to inform the public and the media of law enforcement and investigative efforts.

4.2 Provide information that will help ensure the public's safety.

4.3 Ensure that information disseminated is accurate and provided in a timely manner.

4.4 Monitor major social/new media networks to assess ongoing public reaction. Provide analysis for consideration of message development.

5.0 Policies

The DOJ Office of Public Affairs (OPA) coordinating with its component public affairs offices leads public affairs efforts for law enforcement.

5.1 The Attorney General and the Director of the FBI will participate in any law enforcement announcement. Depending on the nature of the incident, other DOJ components may participate in a law enforcement announcement.

5.2 Any written or oral statement regarding law enforcement will be approved by DOJ OPA in consultation with FBI and other appropriate DOJ components.

5.3 No statement should be made that could possibly compromise DOJ's investigation of the incident or any future prosecution.

5.4 The Department of Justice is the only authorized agency to declare an incident an "act of terrorism" and will be the first agency to confirm whether or not an incident has occurred as a result of terrorism. No other agency may confirm publicly that an incident is the result of "terrorism" or involves "terrorists" without DOJ consent.

5.5 Statements to the public and media may address the following:

5.5.8 Law enforcement and investigative efforts

5.5.9 Federal, State, and local coordination
5.5.10 Public safety
5.5.11 Legal issues
5.5.12 The need for public and media assistance to help track down those responsible for the crime through tip lines, photos, and other means.

6.0 Message/Themes:

6.1 "The DOJ is using all available law enforcement resources working with all [international] Federal, State, and local enforcement agencies in order to track down and hold accountable those responsible for the incident.

6.2 Law enforcement is organized and focused on these efforts. Our mission is clear – we are united in our efforts across [international] Federal, State, and local lines to bring those responsible for this incident to justice.

6.3 We are steadfast and resolute in our resolve to prevent further incidents against the United States.

6.4 We ask the American people to remain vigilant and report any suspicious activity to the FBI [or the DOJ component with primary jurisdiction].

6.5 We will continue to keep the public informed of our law enforcement efforts."

7.0 Message Development

7.1 The DOJ is the lead on law enforcement messages. Any mention of a law enforcement activity by any Federal agency official, in any press release, statement by any Federal agency, or web posting, must be approved by the DOJ Public Affairs Office.

7.2 The DOJ Public Affairs Office will coordinate with its components and approve any message about law enforcement or investigative efforts.

7.3 Federal, State, and local law enforcement must work together to ensure that law enforcement messages are coordinated, accurate, and presented to the media and the public in a timely manner.

7.4 Correct misinformation promptly.

8.0 Message Dissemination

The DOJ will utilize a variety of ways to provide critical law enforcement information in a timely manner to the media, public, government, and non-government agencies.

8.1 The DOJ's Office of Public Affairs will provide critical law enforcement information to the media and public in a timely manner through various means:

- Conduct news conferences with the media (with agency and/or appropriate law enforcement officials). Press conference location sites may include Main DOJ, FBI Headquarters, DHS NJIC.
- Conduct conference calls with the media.
- Issue press releases, press statements, fact sheets.
- Issue media advisories.
- Organize and participate in media briefings (on the record and on background).
- Organize and participate in television and radio interviews.
- Provide information on the DOJ Web site as well as other DOJ components' Web sites as appropriate.
- Send e-mail alerts, including social media alerts/updates to subscribers/e-mail lists.
- Provide updates to community partners through conference calls.
- Provide photos of fugitives (for law enforcement purposes).
- Conduct telephone calls and e-mail information to a list of DOJ beat reporters (which includes national and international media outlets: news wires, newspapers, television, magazines, Internet).

8.2 The DOJ's Office of Public Affairs will coordinate law enforcement messages with its various components' public affairs offices that will then provide information to their staff. For example, DOJ OPA will coordinate with the FBI and ATF Public Affairs Offices who will then communicate the law enforcement message to their Special Agents in Charge (SACs) across the country.

- Provide Qs & As, talking points, public affairs guidance, and other information (and resources) to field office media coordinators (U.S. Attorneys offices, FBI, and ATF SACs) in order to ensure law enforcement message is accurate and coordinated.
- DOJ and its components will draft talking points and speeches for senior officials.

8.3 The DOJ's Executive Office for United States Attorneys will coordinate information to the 94 United States Attorneys' offices around the country.

9.0 Office of Public Affairs Incident Communications Plan

9.1 In the event of an incident, the Department of Justice's Office of Public Affairs (DOJ OPA) will coordinate its operations with its components. DOJ OPA will relocate and conduct operations with the FBI's Office of Public Affairs with representatives from ATF and DOJ's other components. The offices will conduct operations and have representatives in several locations, which may include the FBI's Special Incident Operations Center (SIOC), the Department's Command Center, the DHS NJIC, and other undisclosed locations.

9.2 OPA's Crisis Management Team, which includes the Director, Deputy Directors, senior Public Affairs Specialists, and Press Assistants, will report to various locations to perform its public affairs responsibilities. DOJ's OPA staff will work in shifts to ensure that during an incident requiring a coordinated Federal response, OPA's areas of responsibilities will be addressed 24 hours a day as necessary. The OPA Director, Deputy Directors, senior Public Affairs Specialists, and New Media Specialist, will provide information to the media and answer press inquiries. OPA staff responsibilities include the following:

- Director or designee (Deputy Director) responsible for overall law enforcement message, answers press inquiries and provides information to the media. Director or designee also accompanies the Attorney General to a relocation site.

- Deputy Directors/Public Affairs Specialists coordinate efforts with the White House, DHS, and other Federal agencies. These representatives will participate in the NICCL and the NJIC. They will answer media inquiries and coordinate OPA staff directives.

- Speechwriters and Public Affairs Specialists will draft press releases, statements, and law enforcement messages. Public Affairs Specialists will provide information to the media and answer press inquiries.

- Public Affairs Specialists will provide information and coordinate with U.S. Attorneys Offices and DOJ components.

- Designated Public Affairs Specialists will participate in a Federal agency deployment team as appropriate.

- Press Assistants will disseminate press releases, media advisories, and other public statements and logistical information to the media by telephone, e-mail, and fax. Press Assistants will also post press releases and press statements to DOJ's Web site in coordination with the Department's Justice Management Division (JMD).

Annex K to Emergency Support Function #15 External Affairs
Energy

[To be developed]

Annex L to Emergency Support Function #15 External Affairs
Public Health and Medical

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)

1.0 Purpose

The Public Health and Medical annex to ESF #15 – External Affairs provides a framework for the U.S. Department of Health and Human Services (HHS), its agencies, and partners working under Emergency Support Function 8, to educate and inform the public, health care professionals, policy makers, partner organizations, and the media in a timely, accurate, and coordinated way during the response and recovery phases of an incident requiring a coordinated Federal response. This annex outlines the roles and responsibilities of the public affairs function of the HHS, its agencies and partners in support of ESF #8 and ESF #15.

2.0 Background

Under the NRF, HHS is the primary Federal agency for coordination of ESF #8 – Public Health and Medical Services and a support agency of ESF #6. Given the unique requirements for the external affairs response during a national public health emergency, HHS and DHS, as the respective leads for ESF #8 and ESF #15, will team together to coordinate and disseminate critical health information and guidance.

3.0 Objectives

During an incident requiring a coordinated Federal response, HHS will:

3.1 Coordinate public health and medical messages across the Federal Government to ensure accuracy and consistency and timely information so that affected individuals and communities can make sound decisions about protecting health.

3.2 Coordinate communications activities with State and local public health, medical, and emergency response agency communications staffs, including regional or local communications centers as appropriate.

3.3 Communicate with members of the public, particularly in affected communities, on the real and perceived public health and medical impacts of the emergency.

3.4 Promptly respond to rumors and inaccurate information to minimize concern, social disruption, and stigmatization.

3.5 Coordinate international information exchange and communication strategies.

4.0 Planning Assumptions

4.1 Operational Communications Assumptions

- The HHS Office of the Assistant Secretary for Public Affairs (OASPA) will lead the overall Federal public health and medical communications response under ESF #15 with support from all relevant HHS agencies and offices.

- The Office of the Assistant Secretary for Public Affairs, Department of Homeland Security, will lead communications for non-health effects of an incident (e.g., transportation, commerce, economy, education).

- White House Communications will guide overall communications strategy and policy for the U.S. Government.

- Risk communication principles will be incorporated into all public health and medical information activities.

- Access to communication channels and business destinations may be hindered, so staffs may need to work remotely.

- Traditional communications channels (e.g., telephone, e-mail, Internet) may be unavailable or inaccessible, which will create difficulties for internal communications within departments/agencies and across the USG, resulting in delays or barriers to the timely release of information to the public.

4.2 Strategic Communications Assumptions

- The first public announcement of a potential public health or medical emergency will come through social media, followed by announcements in traditional news media.

- The public affected by the incident will need to be informed quickly about the measures they can take to protect their health and the health of their families. Regardless of the type of incident, people will be concerned about real or perceived health impacts and will raise questions about protecting health.

- There will be incomplete information, misinformation, rumors, and misconceptions among the public.

- There will be an insatiable demand for information from the public and from domestic and international media.

- There will be overwhelming public pressure on government to provide facts quickly.

5.0 Control

The public health or medical impacts of an emergency may be confined locally or may have a non-specific geographic focus, which may require a very comprehensive and inclusive communications strategy. This plan recognizes that many players, especially non-governmental, have and will play a key role in communicating preparedness and lifesaving information on a rapid and mass scale. The principal elements of communications control and key leadership team include:

5.1 Strategic Communications

White House will direct strategic communications activities and efforts.

5.2 Medical and Public Health Communications

HHS will coordinate and direct all medical and public health Federal communications activities, with support from ESF #8 partners. These efforts will enhance state and local public health and medical communications activities and messaging.

5.3 Incident Communications

DHS will coordinate and, with HHS, direct appropriate elements of the Federal incident communications activities.

6.0 Coordination

The Office of the Assistant Secretary for Public Affairs (OASPA) is the central authority within HHS that will manage and coordinate the public health and medical communications for incidents requiring a coordinated Federal response. OASPA will work closely with HHS agencies including the Office of the Assistant Secretary for Preparedness and Response, the Centers for Disease Control and Prevention, the Food and Drug Administration (FDA), the Centers for Medicare and Medicaid Services, the National Institutes of Health, the Substance Abuse and Mental Health Services Administration, the Administration for Children and Families, and the Administration on Aging. Certain functions may be delegated to agency personnel at the discretion of OASPA.

6.1 HHS Virtual Emergency Communications Center

When the Plan is activated, HHS communications efforts will be orchestrated using a virtual Emergency Communications Center with the capability of originating or accessing social media posts; video feeds; coordinating news conferences with in-house and other Federal studio/broadcast staff; posting mass electronic mailings; responding to media calls; clearing and vetting messaging among HHS divisions, other Federal agencies, and state and local agencies. Primary methods of coordination include conference call and e-mail. ASPA, ASPR, CDC, SAMHSA, FDA, other HHS divisions involved in the response, and ESF #8 partners will each assign an agency public affairs staff member as a liaison.

6.2 HHS Public Affairs Conference Line (PACL)

Central to the HHS communications coordinating effort will be a conference line to allow telephone connectivity for public affairs staff supporting ESF #8. This conference line will allow HHS public affairs personnel to work from dispersed sites during the crisis yet be able to receive guidance or direction or to provide information to those needing it. This line also will be used to coordinate messaging between public affairs, social media, and web content managers from HHS agencies and other public health and medical federal partners.

6.3 National Incident Communications Conference Line (NICCL)

The DHS NICCL will be used for transmission and exchange of critical and timely [e.g., "breaking"] *incident* information among Federal authorities. DHS will turn over control of the NICCL conference calls to HHS, when needed, to coordinate communications information related to the public health and medical aspects of a response, particularly in a public health specific emergency such as a pandemic disease.

6.4 National Public Health Information Coalition

HHS will leverage a network of state and local health public health communicators to exchange information and increase the likelihood of consistent messaging and communication activities between Federal and state or local governments regarding the emergency and its impact on health.

Non-Stafford Act Case Study: 2009 H1N1 Flu Outbreak

- H1N1 NICCL calls were the first that combined all of North America with European communicators. Between April 24 and May 11 there were 16 NICCL calls with an average of 28 Departments and Agencies' public affairs representatives and communicators from Mexico, Canada (and later) the United Kingdom, Germany, the World Health Organization and the European Union.
- H1N1 SICCL calls were the first to combine emergency management with public health public information officers. Between April 24 and May 8th there were 15 SICCL calls combining hundreds of attendees ranging from 10 to 38 states' public health, emergency management public information officers and homeland security communicators.

The USG conducted "textbook response for public communications"

John Rainford, World Health Organization

6.5 ESF #15 – External Affairs

HHS will support the activation and management of ESF #15 – External Affairs and within HHS, this support will be led by the HHS Office of the Assistant Secretary for Public Affairs. For emergency responses in which HHS is designated as the lead Federal agency, ESF #15 – External Affairs will be coordinated and led by the HHS Office of the Assistant Secretary for Public Affairs ***[See Flint, Michigan case study]***. This function could involve a Washington, D.C. area and/or deployed site

to support a Unified Coordination in a state, U.S. territory, the District of Columbia, or an international area.

6.6 HHS Secretary's Operations Center (SOC)

SOC serves as HHS's official notification point for operational/non-media aspects of an impending or actual disaster or emergency. The SOC is staffed 24 hours a day, 7 days a week. This facility maintains a 24-hour capability to monitor all sources of warning/disaster information, including other Federal agencies, DHS regions, and the news media. The SOC reports disaster events to DHS key officials, DHS regions, and ESF and NRF signatory agencies. An HHS public affairs staff member occupies a seat in the SOC during emergencies and serves as POC and liaison to virtual emergency communications center the OASPA headquarters office and other HHS division public affairs offices.

6.7 HHS Incident Response Coordination Team (IRCT)

HHS may deploy an IRCT to the field within hours following the identification of a public health emergency to establish situational awareness on the ground and to assess the short-term and potential long-term requirements for the HHS response. The IRCT commander and a Federal Health Coordinating Officer (FHCO) are identified for the Federal response. HHS public affairs staff member(s) may deploy with the IRCT to provide public affairs support to the IRCT commander, the FHCO, the IRCT staff, and any deployed public health or medical teams to represent HHS public affairs interests in the field; the deployed public affairs staff report into the virtual emergency communications centers for situational awareness and rely on OASPA HQ for final approval and clearance of public affairs activities and materials.

7.0 Communication

7.1 Spokespersons

Based on the information need, HHS will provide three types of spokespeople: public affairs officers, technical/subject-matter experts, and senior officials. When an information request is received by any HHS agency, OASPA will assess the request and determine the kind of spokesperson who is needed to address the issues or provide the information. The information request will be forwarded to the most appropriate available spokesperson. The IRTC commander or Federal Health Coordinating Officer (FHCO) serves as the spokesperson for deployed public health and medical assets. In addition, each public health, behavioral health, and medical team must identify a spokesperson to interact with any media that arrive at a public health or medical deployment site such as a Federal Medical Station (FMS). The IRCT commander, FHCO, and deployed teams will coordinate media interviews through the designated HHS public affairs officer.

- **Public Affairs Officers**
  The HHS Assistant Secretary for Public Affairs will act as the lead departmental public affairs officer. The virtual emergency

communications center will act as the clearinghouse for information requests, triaging them as to priority and directing them to the proper spokesperson for a timely response. OASPA will track the number and type of requests and the follow-up responses. This information will be used to compile lists of frequently asked questions and to develop consistent communication messages that can be provided to HHS spokespeople and partners as appropriate.

- **Technical/Subject-Matter Experts (SME)**
  HHS's technical/subject-matter experts comprise a broad array of very specific subject-matter experts throughout the Department. These individuals will provide responses for information requests that cannot be addressed by the HHS Public Affairs Officers or are requested for official media interviews by the HHS public affairs staff.

- **HHS Senior Leaders**
  Individuals serving in the following senior HHS leadership positions have been identified as primary spokespeople for public health and medical emergencies. This list will be supplemented by additional staff-level subject-matter experts relevant to the specific nature of the emergency.

  - Secretary
  - Deputy Secretary
  - Assistant Secretary for Health
  - Assistant Secretary for Preparedness and Response
  - Principal Deputy Assistant Secretary for Preparedness and Response
  - Director, Centers for Disease Control and Prevention
  - Director, National Institutes of Health
  - Director, National Institute of Allergy and Infectious Diseases, National Institutes of Health
  - Commissioner, Food and Drug Administration
  - Administrator, Substance Abuse and Mental Health Services Administration
  - Assistant Secretary for Public Affairs
  - Deputy Assistant Secretary for Public Affairs/Media
  - Deputy Assistant Secretary for Public Affairs/Public Health

Annex M to Emergency Support Function #15 External Affairs
Environmental

References:
A. National Response Framework (NRF)
B. NRF ESF #10 and ESF #15
C. National Contingency Plan
D. National Incident Management System (NIMS)
E. EPA's National Approach to Response
F. EPA Memorandum on "Incorporating Environmental Justice Considerations into EPA Disaster and Response Procedures," dated Nov. 2, 2006

1.0 Purpose

This annex outlines the roles and responsibilities of the public affairs function of the U.S. Environmental Protection Agency (EPA) in support of ESF #15. EPA support will be coordinated by the headquarters Office of Public Affairs and the ten regional offices of Public Affairs as outlined in the EPA's National Approach to Response Crisis Communications Plan.

2.0 Guiding Principles

2.1 Use the Web to share data and information with the media and the public in a timely manner;

2.2 Communicate all data and information in a simple, easily understandable format;

2.3 Work with partner agencies at the Federal, State, local, and tribal levels, as well as private sector and non-governmental organizations, to develop and communicate key environmental and public health information to the public; and

2.4 Ensure that these messages are conveyed to the media and the public quickly and consistently; and as required by the incident, ensure all information dissemination is coordinated with the DHS ESF #15 EAO and the DHS JIC.

3.0 Mission

3.1 EPA Support of the Inter-Agency Federal Public Affairs Effort

EPA is a support agency for many Emergency Support Functions under the National Response Framework. EPA will support the inter-agency public affairs effort, including JIC staffing, to ensure coordination with DHS and other agencies' communications and outreach efforts. Public affairs personnel may be deployed from EPA headquarters, the affected region(s), or other regions. (See Appendix 1 for a map showing the EPA's regional organization.)

3.2 ESF #10 – Oil and Hazardous Materials

- **Incidents in Inland Zones**
  EPA is the lead agency for ESF #10 – Oil and Hazardous Materials Response Annex for incidents in inland zones. Inland zones are the environment inland of the coast zones excluding the Great Lakes and specified ports and harbors along inland rivers. ESF #10 provides the appropriate response and recovery actions to prepare for, prevent, minimize, or mitigate a threat to health, welfare, or the environment caused by actual or potential oil and hazardous materials incidents.

- **Incidents in Coastal Zones**
  The U.S. Coast Guard is the lead agency for ESF #10 incidents in coastal zones. For incidents affecting both inland and coastal zones, EPA is the lead agency and DHS/USCG serve as the deputy.

- **Lead Agency Responsibilities**
  When EPA is the lead agency for ESF #10, EPA public affairs will coordinate with and support the ESF #15 function in establishing and staffing a JIC, including private sector representation, when appropriate. EPA has the dual responsibilities of protecting human health and the environment. The agency public affairs effort at the on-scene, regional, and headquarters levels will pursue active media relations and public information programs during all incidents to quickly and accurately provide the media and the public with accurate and timely information about the extent of and risk from the incident.

4.0 Concept of Operations

4.1 EPA Public Affairs Deliberate Planning Operations

In those instances where there is advance warning of an impending incident, EPA through its headquarters and regional public affairs offices will support the inter-agency effort under ESF #15 by providing the media and the public with information on EPA's preparations for responding to the event. EPA will deploy public affairs personnel to the JIC(s) or other ESF #15 functions in advance of an incident when requested by the ESF #15 EAO.

4.2 Response to a Major Incident

- EPA will staff the public information officer positions in its headquarters Emergency Operations Center and regional EOC(s), as well as continue to support the JIC(s) for the duration of the incident.

- EPA will make every effort to give the media access to agency incident operations so that they can report them fully and accurately to the public.

- EPA will issue press releases and other materials to inform the media and the public of the health and environmental consequences of the incident.

- In coordination with the affected region(s), EPA headquarters public affairs will develop and maintain one Web site to keep the public informed with up-to-date information and data on the incident.

5.0 Coordination

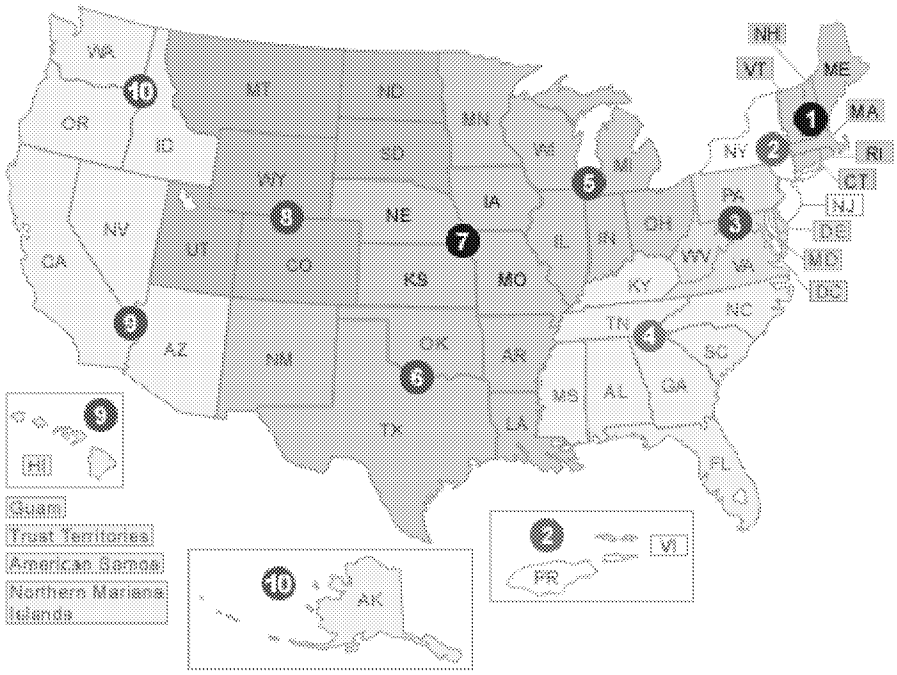
5.1 EPA Personnel Operational Control

The Associate Administrator for Public Affairs and/or the Regional Public Affairs Director(s) will coordinate the deployment of EPA public affairs personnel during an incident and the timing, methods, and content of agency information releases. The Associate Administrator for Public Affairs is the final approval authority for the release of incident data-related materials and information.

5.2 National Incident Communications Conference Line

The EPA headquarters Office of Public Affairs will represent the agency on NICCL calls during incidents and will maintain liaison with the ESF #15 function at DHS Public Affairs.

Appendix 1 to Annex M to Emergency Support Function # 15
EPA Regional Organization



Annex N to Emergency Support Function #15 External Affairs
Radiological

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. Nuclear/Radiological Incident Annex to the Response and Recovery Federal Interagency Operational Plans (NRIA)
D. DOD 3150.8-M, Nuclear Weapon Accident Response Procedures (NARP) Manual D

1.0 Purpose

The annex details radiological incident communications strategy, actions, and coordination in conjunction with a domestic nuclear/radiological accident or an act of nuclear/radiological terrorism in order to ensure coordination and execution of a unified public outreach effort.

2.0 Background

2.1 DHS is the coordinating agency for the overall Federal Government response to radiological incidents in accordance with HSPD 5 and the NRF. For radiological incidents of lesser severity (those incidents that do not reach the level of an incident requiring a coordinated Federal response), the agency with jurisdictional authority will serve as Federal agency with primary authority.

2.2 Radiological Incidents

Incidents involving radioactive materials may vary in nature. The incident source will dictate which Federal department or agency is the lead coordinator. For example, the NRC is the Federal agency with primary authority for incidents involving commercial nuclear facilities licensed by the NRC. The U.S. Department of Energy (DOE) is the Federal agency with primary authority for incidents at weapons production nuclear facilities and incidents involving the transportation of radioactive materials shipped by or for the DOE. The DOD is the Federal agency with primary authority for nuclear weapons under military custody, and the National Aeronautics Space Administration (NASA) is the Federal agency with primary authority for the launch of radioactive materials. (See Table 1)

Incident Type, Facilities, or Materials Involved	Primary Authority for Federal Response
Nuclear Facilities that are: a) Owned or operated by the DOD b) Owned or operated by the DOE c) Licensed by the NRC or an NRC Agreement State d) Not licensed, owned, or operated by a federal agency, an NRC Agreement State, or currently or formerly licensed facilities for which the owner/operator is not financially viable or is otherwise unable to respond	a) DOD b) DOE c) NRC d) EPA
Nuclear Weapons and Components that are: e) In the custody of the DOD f) In the custody of the DOE	e) DOD f) DOE
Radioactive Materials Being Transported: g) By or for the DOD h) By or for the DOE i) Containing NRC or NRC Agreement State licensed materials j) Within certain areas of the coastal zone that are not licensed or owned by a federal agency or an NRC Agreement State k) Outside certain areas of the coastal zone and not licensed or owned by a federal agency or an NRC Agreement State	g) DOD h) DOE i) NRC j) USCG k) EPA
Radioactive Materials in Space Vehicles Impacting the United States that are: l) Managed by the National Aeronautics and Space Administration (NASA) m) Managed by the DOD n) Not managed by the DOD or the NASA and impacting certain areas of the coastal zone o) Not managed by the DOD or the NASA and not impacting certain areas in the coastal zone	l) NASA m) DOD n) USCG o) EPA
Foreign, Unknown, or Unlicensed Material Involving: p) Certain areas of the coastal zone q) Certain areas outside of the coastal zone r) Imported contaminated consumer products that are distributed before detection s) Inadvertently imported radioactive materials	p) USCG q) EPA r) EPA s) U.S. Customs and Border Protection (CBP)
International Incidents t) U.S. Government assistance to foreign government response and recovery efforts	t) DOS/USAID
All deliberate attacks involving nuclear/radiological facilities or materials (e.g., Radiological Dispersion Devices, Improvised Nuclear Devices)	DHS
Law Enforcement and Counterterrorism Operations Related to the Incidents in this Table: It is the policy of the United States that until otherwise determined, any weapons of mass destruction incident will be treated as an actual terrorist incident, until the Attorney General, generally acting through the FBI Director, determines otherwise.	
Note: DHS/FEMA may be called upon to lead or provide supplemental operational coordination support for the primary authority during complex incidents.	

Table 1: (Source: Nuclear/Radiological Incident Annex to the Response and Recovery Federal Interagency Operational Plans)

3.0 Radiological Dispersal Device (RDD)

An RDD is a device that disperses radioactive material over area. A dirty bomb is a type of RDD that uses a conventional explosion to disperse radioactive material over a targeted area. Most of the radioactive particles dispersed by a dirty bomb would likely fall to the ground within a few city blocks or miles of the explosion. RDDs could also include other means of dispersal such as placing a container of radioactive material in a public place or using an airplane to disperse powdered or aerosolized forms of radioactive material.

4.0 Improvised Nuclear Device (IND)

An IND may be constructed from components of a stolen state-built nuclear weapon or from scratch using nuclear material to produce a nuclear explosion. An IND is very different from an RDD which simply disperses radiological material using conventional explosives. An IND creates an explosion that is thousands to millions of times more powerful than any conventional explosive that might be used in a dirty bomb. The resulting radioactive cloud (or plume) from a nuclear bomb contains fine particles of radioactive dust that can blanket large areas (tens to hundreds of square miles) with fallout. The most deadly radioactive particles decay rapidly. People in the downwind area should stay inside for 24-48 hours until this decay occurs.

5.0 Federal Response

5.1 Federal Interagency Modeling and Atmospheric Assessment Center (IMAAC)

The IMAAC provides a single point for the coordination and dissemination of Federal dispersion modeling and hazard prediction products that represent the Federal position during actual or potential incidents involving hazardous atmospheric releases. Through plume modeling analysis, the IMAAC provides emergency responders and decision makers with predictions of hazards associated with atmospheric releases to aid in protecting the public and the environment.

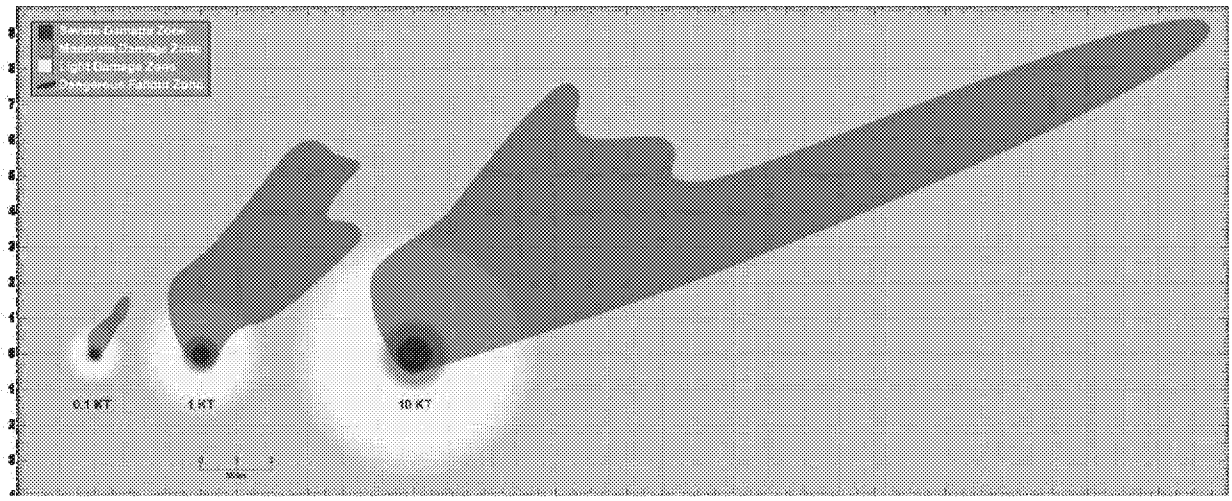
- Led by the Federal Emergency Management Agency (FEMA), the IMAAC is a partnership among eight Federal agencies, each with supporting capabilities and/or responsibilities for plume modeling. These agencies include: DHS/FEMA, Department of Energy, Department of Defense/Defense Threat Reduction Agency, National Oceanic and Atmospheric Administration, Environmental Protection Agency, Nuclear Regulatory Commission, and the Department of Health and Human Services.

- The IMAAC products provide actionable information to help inform emergency response decisions. These products show hazard areas, affected populations, potential casualties and/or fatalities, damage estimates, health effects, and recommended protective action guidelines. The IMAAC also provides support for exercises. The IMAAC products

are distributed through various mechanisms, to include email and the Homeland Security Information Network.

- Any Federal, state, local, tribal or territorial agency may request activation of the IMAAC for emergencies involving an atmospheric release. IMAAC assistance can be requested through the DHS/FEMA National Watch Center (NWC).

Miles from ground zero



Representative dangerous fallout (DF) zones for 0.1KT, 1.0KT and 10 KT IND in which an early and direct threat from fallout radioactivity exists. A radiation *exposure rate* of 10 R/h is used to bound this zone. The DF zone will begin to shrink immediately and decrease relatively quickly over time.

5.2 Public Plume Maps

Plume maps are visual representations of the projected path of a hazardous material in the air and/or deposited on the ground. During a radiological incident, timely dissemination of plume maps through multiple communication channels, to include social media, will:

- Support the Homeland Security Presidential Directive 5 requirement for the Secretary who "ensures that, as appropriate, information related to domestic incidents is gathered and provided to the public."
- Increase public awareness of the location of the hazardous material.
- Increase public understanding of protective action decisions.

Emergency response personnel, including public affairs responders, need to be aware of the value and limitations of plume maps. A misunderstanding of these products can lead to ineffective, inappropriate, or even detrimental actions during an incident.

International Incident Case Study: 2011 Fukushima Nuclear Crisis (2)

- *"During the first day following the tsunami and the deteriorating conditions at the Fukushima Daiichi plant, thousands of residents in the town of Namie evacuated north to Tsushima to avoid the radioactive plume. In the absence of publicly available forecasts and radioactive plume predictions from the government of Tokyo, town officials in Namie advised residents to evacuate to Tsushima based on seasonal expectations that the winter winds would be blowing south. Town officials would learn 2 months later that the winds had actually been blowing directly toward Tsushima, making it one of the areas of highest radioactive contamination."*
  *Center of Biosecurity of UPMC - **After Fukushima: Managing the Consequences of a Radiological Release** – Final Report March 2012*

- *Meanwhile, there was criticism from the media, local officials and the public over something known as SPEEDI – the System for Prediction of Environmental Emergency Dose Information. SPEEDI is a system that helps authorities model the dispersion of radioactive materials. In the early stages of the disaster, data generated by SPEEDI were not disclosed to local governments or the public. This appears to have been due to a combination of factors, ranging from differing assessments of the data's reliability to breakdowns in interagency communication. The net result was that potentially valuable dispersion information was not available to inform the evacuation process. According to both Japanese and international reports, this resulted in some people evacuating from less contaminated areas to areas that were in the path of radioactive releases. In several reports reviewing the management of the accident, Japanese officials were candid in recognizing the seriousness of the communication problems: "Especially immediately after this accident, actions were not sufficiently taken to provide local residents with information or easily understood explanations about radiation, radioactive materials, or information on future outlooks on risk factors." In addition, "although the results generated by SPEEDI are now being disclosed, disclosure should have been conducted from the initial stage."* Becker SM (2012). ***Risk communication and information in disasters and emergencies. In: Local Planning for Terror and Disaster: From Bioterrorism to Earthquakes,*** L. Cole and N. Connell, eds., Wiley.

5.3 Federal Radiological Monitoring and Assessment Center (FRMAC)

The FRMAC is an interagency organization with representatives from various Federal, state, and local radiological response organizations. The purpose of FRMAC is to assist the State, local, and tribal governments in their mission to

protect the health and well-being of their citizens by coordinating all Federal environmental radiological monitoring efforts and providing:

- Verified radiation measurements
- Interpretations of radiation distributions based on EPA, FDA, or local Protective Action Guidelines
- Characterization of overall radiological conditions

5.4 Protective Action Recommendations (PAR)

State, local, tribal and territorial governments are responsible for issuing and communicating protective actions to the public as they deem appropriate. EPA publishes the Protective Action Guide (PAG) manual that contains dose guidelines that would trigger public safety measures, such as evacuation or staying indoors, to minimize or prevent radiation exposure during an emergency. It also includes advice on use of pharmaceutical countermeasures, such as potassium iodide (KI), and long-term measures, such as restriction of food, temporary relocation, or permanent resettlement, to avoid or minimize exposure to residual radiation or exposure through the ingestion pathway. The Advisory Team for Environment, Food and Health (Advisory Team) is the Federal interagency group of radiation experts whose mission is to provide radiation safety recommendations to decision-makers at all levels of government following a radioactive release (not directly to the public). The Advisory Team is comprised of radiation expert representatives from FDA, CDC, EPA and USDA.

6.0 Responsibilities

6.1 DHS

DHS will coordinate the overall Federal incident management response for nuclear incidents. Immediate action by DHS public affairs and other Federal, State, and local authorities is necessary to communicate health and safety information.

- **National Incident Communications Conference Line (NICCL)**
  The NICCL is the primary interagency protocol for all departments and agencies involved in the coordinated Federal response to an IND, an RDD, or other radiological incidents. DOE, National Nuclear Security Administration (NNSA), DOD, FEMA, EPA, NASA, NORTHCOM, and other Federal public affairs personnel represent their agency on the NICCL to maintain liaison with the ESF #15 functions based on the nature of the radiological incident.

6.2 DOE and NNSA

DOE and NNSA facilitate the immediate and follow-on data management support for state and local decision making and public messaging efforts. The National Atmospheric Release Advisory Center (NARAC), the DOE component of the IMAAC, maps the initial spread of contamination so emergency managers can

decide what protective actions are necessary. As a follow-on to the initial NARAC projections, NNSA manages the FRMAC to monitor environmental radiation and provide maps for protection of the public. (See Appendix 2 for more information on the NARAC and FRMAC.)

- DOE and NNSA public affairs may also be involved in preparing a Senior Energy Official (SEO) for a press conference along with the Secretary of Homeland Security following an IND/RDD.

6.3 DOJ/FBI

Under HSPD 5, the Attorney General, generally acting through the FBI, has lead responsibility for criminal investigations of terrorist acts or terrorist threats and for coordinating activities of other members of the law enforcement community to detect, prevent, preempt, investigate, and disrupt terrorist attacks against the United States.

- A radiological terrorist incident may affect a single location, or multiple locations, each of which may require an incident response and a crime scene investigation simultaneously.

6.4 Domestic Nuclear Detection Office (DNDO)

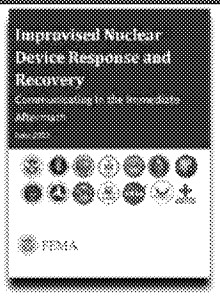
Established by NSPD-43/HSPD 14, DNDO resides within DHS and reports to the Secretary of Homeland Security. DNDO integrates interagency efforts to develop nuclear detection capabilities, measures detector system performance, ensures effective response to detection alarms, advances and integrates nuclear forensics efforts, and conducts transformational research and development for advanced detection and forensics technologies. As part of the national effort to protect the nation from radiological and nuclear threats, the national office is staffed by representatives from several Federal Government agencies, and works closely with State and local organizations. DNDO retains expertise in nuclear detection and forensics operations and response, technical capabilities, and intelligence analysis. DHS Office of Public Affairs is responsible to determine what detection information is released to the media. DNDO would support DHS Public Affairs, as needed, by providing publicly releasable information regarding nuclear detection and related issues.

- DNDO is responsible for coordinating the nation's national technical nuclear forensics (NTNF) program, including planning and execution of pre-incident communications. In the immediate aftermath of a nuclear detonation the NTNF Ground Collections Task Force (GCTF), comprised of members of the Department of Justice (DOJ)/Federal Bureau of Investigation (FBI), the NTNF GCTF leader, and the Departments of Energy (DOE), and Defense (DOD), would play a crucial role by collecting vital information and evidence at the incident site. Nuclear forensic analysis and evaluation of the collected materials would support attribution efforts, along with

intelligence and law enforcement information. DNDO would support DHS Public Affairs, as needed, by providing publicly releasable information on the nuclear forensics program, including the NTNF GCTF. Such information would pertain to the general aspects of the program rather than information about the investigation itself, the release of which would be under the purview of the FBI as the lead agency for the investigation.

7.0 Federal Radiation Resources

IND Response and Recovery: Communicating in the Immediate Aftermath



Incident Type: Improvised Nuclear Device (many messages applicable to other radiological emergencies)

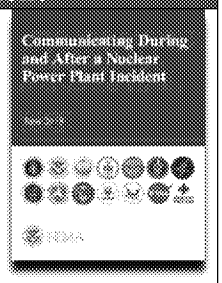
Content: Key messages for affected community and the nation

Pre-approved answers to anticipated public and media questions

Social media templates for immediate safety actions

URL: http://www.fema.gov/media-library-data/20130726-1919-25045-0892/communicating_in_the_immediate_aftermath__final_june_2013_508_ok.pdf

Communicating During and After a Nuclear Power Plant Incident



Incident Type: Nuclear Power Plant

Content: Roles and responsibilities for communicating after a nuclear power plant incident

Pre-approved answers to anticipated public and media questions

URL: http://www.fema.gov/media-library-data/20130726-1919-25045-1433/communicating_during_and_after__npp_incident___june_2013__secure_.pdf

Communicating Radiation Risks: Crisis Communications for Emergency Responders

Incident Type: Radiological Emergency (Transportation and Dirty Bomb)

Content: Guidelines for emergency message development. Example questions and answers for transportation and dirty bomb scenarios

URL: http://nepis.epa.gov/Exe/ZyPDF.cgi/500025HA.PDF?Dockey=500025HA.PDF

CDC Radiation Resources

Radiation Emergency Tool Kits for Public Health Professionals

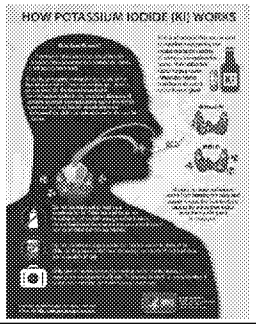
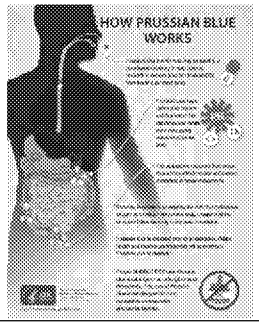
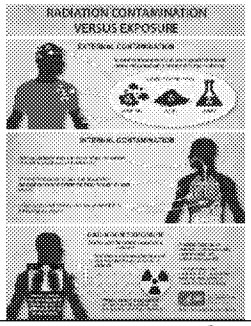
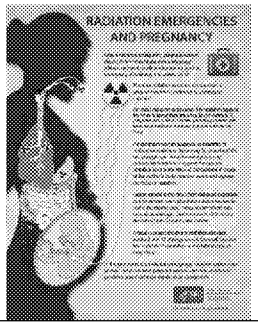
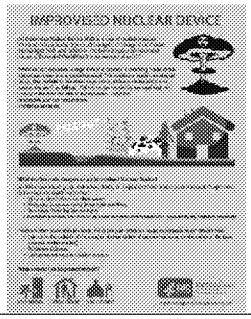
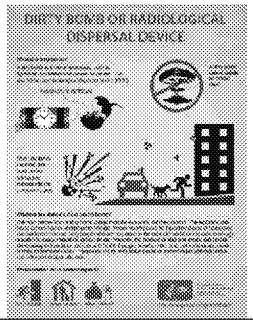
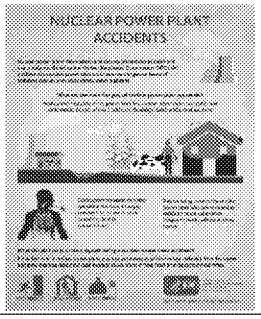
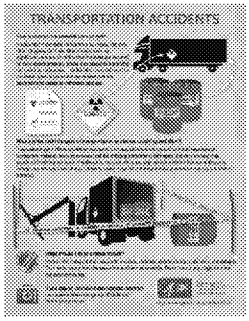
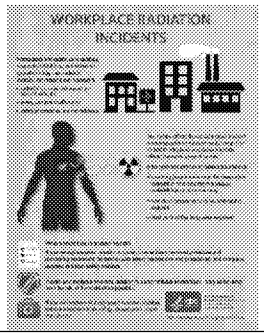
- **Content**: Guidance, training, and educational materials for professionals. Fact sheets and other content that can be used for public information
  URL: http://emergency.cdc.gov/radiation/toolkits.asp

Radiation Basics Made Simple Videos

- **Content:** Eight brief educational videos on protective actions, countermeasures, and health effects, which can be used for public education or b-roll
- **URL:** http://emergency.cdc.gov/radiation/protectiveactions.asp

Radiation Communications Research Reports

- **Content:** Formative research reports on radiation-related message testing
- **URL:** http://emergency.cdc.gov/radiation/professionals.asp

CDC Radiation Infographics		
Where to go in a Radiation Emergency[1]	**Decontamination**[2]	**Potassium Iodide: KI**[3] 
Prussian Blue[4] 	**Contamination vs. Exposure**[5] 	**Radiation Exposure And Pregnancy**[6] 
Improvised Nuclear Device[7] 	**Dirty Bomb**[8] 	**Nuclear Power Plant**[9] 
Radiological Exposure Device[10]	**Transportation Accident**[11] 	**Workplace Incidents**[12] 

1. http://emergency.cdc.gov/radiation/pdf/infographic_where_to_go.pdf
2. http://emergency.cdc.gov/radiation/pdf/infographic_decontamination.pdf
3. http://emergency.cdc.gov/radiation/pdf/infographic_ki.pdf

4. http://emergency.cdc.gov/radiation/pdf/infographic_prussian_blue.pdf
5. http://emergency.cdc.gov/radiation/pdf/infographic_contamination_versus_exposure.pdf
6. http://emergency.cdc.gov/radiation/pdf/infographic_radiation_and_pregnancy.pdf
7. http://emergency.cdc.gov/radiation/pdf/infographic_improvised_nuclear_device.pdf
8. http://emergency.cdc.gov/radiation/pdf/infographic_radiological_dispersal_device.pdf
9. http://emergency.cdc.gov/radiation/pdf/infographic_nuclear_power_plant.pdf
10. http://emergency.cdc.gov/radiation/pdf/infographic_radiological_exposure_device.pdf
11. http://emergency.cdc.gov/radiation/pdf/infographic_transportation_accidents.pdf
12. http://emergency.cdc.gov/radiation/pdf/infographic_workplace_radiation_incidents.pdf

Federal Agency Radiation Websites

HHS's Radiation Emergency Medical Management
- http://www.remm.nlm.gov/

HHS/CDC
- http://emergency.cdc.gov/radiation/

NRC
- http://www.nrc.gov/about-nrc/emerg-preparedness.html

EPA
- http://www.epa.gov/radiation

DOE/NNSA
- http://nnsa.energy.gov/aboutus/ourprograms/emergencyoperationscounterterrorism

FEMA
- http://www.ready.gov/

Substance Abuse and Mental Health Services Administration Disaster Distress Helpline
- http://www.samhsa.gov/find-help/disaster-distress-helpline

Additional Resources

National Alliance for Radiation Readiness
- http://www.radiationready.org/

Conference of Radiation Control Program Directors
- http://crcpd.org/

National Council on Radiation Protection and Measurement
- http://ncrponline.org/

International Commission on Radiological Protection
- http://www.icrp.org/

Health Physics Society
- http://hps.org/publicinformation/ate/find.cfm

RadResponder Network
- http://www.RadResponder.Net

Appendices

1 U.S. Nuclear Regulatory Commission
2 Department of Energy/National Nuclear Security Administration
3 Department of Defense
4 National Aeronautics and Space Administration
5 Environmental Protection Agency

Appendix 1 to Annex N to Emergency Support Function #15 External Affairs
U.S. Nuclear Regulatory Commission (NRC)

References:
A. National Response Framework
B. National Incident Management System

1.0 Purpose

This appendix outlines the key elements to be used by the U.S. Nuclear Regulatory Commission's Office of Public Affairs in response to a significant incident that may affect public health and safety and involves a nuclear power plant licensee or any other facility or organization licensed by the NRC to use radioactive material.

2.0 Background

In response to a serious event involving an NRC licensee, NRC activates its Headquarters Operations Center in Rockville, Md., and one or more of its four Regional Incident Response Centers (Region I in King of Prussia, Pa; Region II in Atlanta, Ga; Region III in Lisle, Il; and Region IV in Arlington, Texas). NRC's highest priority is to provide expert consultation, support, and assistance to the licensee and State and local public safety officials.

2.1 An Executive Team assembles in the Headquarters Operations Center to lead the response, obtain and evaluate event information and to assess the potential impact of the event. The Executive Team is typically headed by the NRC Chairman or a Commissioner acting as Chairman. NRC scientists and engineers analyze the event and evaluate possible recovery strategies. Meanwhile, other agency experts evaluate the effectiveness of protective actions recommended by the licensee, which may be implemented by State and local officials to minimize the impact on public health and safety and the environment.

2.2 If event conditions warrant, the NRC will dispatch a Site Team, consisting of technical experts and a Site Team Director, from the Regional Office to the site. Once the Site Team is in place, authority to manage event-related activities is turned over to that team. The Site Team provides a firsthand assessment of the situation and face-to-face communications with all participants. The Headquarters Operations Center provides round-the-clock logistical and technical support throughout the response.

2.3 As described in the Nuclear/Radiological Incident Annex to the National Response Framework, the NRC is the Coordinating Agency for events occurring at NRC-licensed facilities and for radioactive materials either licensed by NRC or under NRC's Agreement States Program. As Coordinating Agency, NRC has technical leadership for the Federal Government's response to the event. If the severity of an event rises to the level of General Emergency (the highest of the NRC incident severity categories), or is terrorist-related, DHS would assume coordination of the overall Federal response to the event, while the NRC would retain a technical leadership role.

3.0 PA Posture

The NRC Office of Public Affairs is responsible for keeping the public and the media informed about NRC's actions during an event. OPA's approach depends on the nature of the crisis and the potential impact on the public. Effective communications are achieved by providing accurate, timely and reliable information through a variety of channels. Information is communicated through direct conversations with media representatives (through press conferences or responding to inquiries), news releases, the NRC website and social media such as the NRC blog, Twitter and Facebook.

3.1 It is intended that these communications should serve to:

- Convey the status of the crisis and our actions to protect people and the environment;
- Reduce uncertainty and dispel rumors in order to minimize counter-productive behaviors;
- Underscore NRC professionalism and credibility; and
- Reassure Congress, the public and stakeholders that the situation is being handled appropriately.

3.2 Further, OPA uses these philosophies to guide its crisis response:

- Timely, accurate information is key to maintaining public trust and reducing possible health or safety consequences.
- Verified information must be released as quickly as possible, even if all the details are not yet known.
- Open and prompt information at the onset of a crisis protects the organization's credibility and creates a positive initial image.
- Erroneous information not corrected immediately can become "common knowledge" and almost impossible to refute later. Monitoring the media and responding rapidly to correct mistakes is vital.
- The concept of "people first" should guide communication actions, including expressing concern for any victims or potential victims of the crisis.
- Incident information must be in simple language and can and should be repetitive. Repeating consistent messages and using multiple media (i.e. print, television, radio, social media and the NRC website), helps ensure the messages are heard and understood.
- There will be many "voices" in the media from the Federal, State, local government, the private sector, academia, etc. during an incident requiring a coordinated Federal response. NRC spokespeople must discuss only NRC-related issues with the media.
- If the NRC conveys inaccurate information, the mistake should be acknowledged and corrected.

4.0 Themes/Key Messages

Messages should be brief and factual, and avoid speculation. They should accurately convey the status of the situation without sugarcoating.

4.1 The NRC is ensuring appropriate action is being taken to resolve this incident as soon as possible, and working with State and local officials, and our Federal partners to protect people and the environment.

4.2 The NRC is committed to keeping the public informed of the actions we are taking as this incident unfolds and will provide timely and accurate information primarily through the media and directly on our web site, at www.nrc.gov.

4.3 We understand this situation may cause worry, but please stay calm and listen to instructions from your local officials.

4.4 We have activated our headquarters' Operations Center and regional Incident Response Center and have a team of experts en route/onsite. (Specific NRC actions being taken, as appropriate.)

5.0 Media Interest

Any significant event involving nuclear or radiological material with a possibility of compromising public health and safety – whether terrorist-initiated or a safety system malfunction – will generate significant media attention requiring a coordinated Federal response and 24-hour-a-day media relations activities. Media attention will come from local, regional, national, and international news outlets and trade press. It can be anticipated that information on the incident will be disseminated via traditional print and broadcast media, as well as through new media channels, including web sites, blogs, podcasts, electronic bulletin boards, e-mail, Twitter, Facebook, etc.

6.0 Media Outlets

NRC will release information to traditional media and new media outlets in order to ensure the timely, accurate dissemination of critical information related both to the safety implications of the event and the government's response.

7.0 Other Audiences

The NRC's Office of Congressional Affairs is responsible for communication with the Congress; other offices are responsible for communication with State, tribal, and local responders, the industry, and other stakeholders. The NRC may initiate a public Contact Center to answer questions from the general public using materials and information developed by OPA.

8.0 PA Products

8.1 Press releases
8.2 Media interviews
8.3 Press conferences and teleconferences (alone or with other State, local, and Federal officials)
8.4 Blog posts
8.5 Twitter messages
8.6 Facebook posts

8.7 YouTube videos
8.8 Fact sheets, backgrounders, and Qs & As
8.9 The web site (including activation of the emergency event web page), web casts, and streaming video
8.10 Response to inquiries (e-mail, phone)
8.11 Other tools as appropriate following resolution of the situation, including Op-Eds, trade press articles, public meetings, etc.

9.0 NRC Public Affairs Responsibilities and Staffing

9.1 HQ OPA Operations Center Team

During normal working hours, OPA's Director and another staff person move to the Public Affairs Liaison desk in the Operations Center immediately after it is activated and the Executive Team (ET) is called in. In this position, the OPA team assesses the situation, collects information, offers public affairs guidance to the ET, initiates press releases, obtains appropriate approvals before disseminating material, and schedules media briefings, as appropriate, using a phone bridge or the NRC News Center. OPA may also activate NRC's Emergency Event Web Page if the crisis warrants. The OPA team will also coordinate with the regions, as appropriate. A specially trained technical briefer will also support OPA efforts in the Operations Center.

9.2 HQ OPA News Center Team

When OPA, with ET approval, determines the News Center should be activated, at least one Public Affairs Officer and one OPA support person staff the News Center. Activation is recommended if it seems likely that a briefing will be needed and/or that the media are likely to arrive onsite. However, it is more likely that initial press conferences will be held at locations in Washington and supported by other Federal agencies, notably the Department of Homeland Security, or by the White House. In such a case, the OPA Director would accompany the Chairman or Commissioner who represents the NRC at the press conference.

9.3 HQ Public Affairs Office Team

One secretary and at least two Public Affairs Officers remain in the Public Affairs Office to answer phones, maintain telephone logs, respond to incoming OPA e-mail, communicate with Federal partners and the regions, and manage the Emergency Event Web Page and agency social media sites. They are joined by one or more technical briefers and assisted by other pre-identified NRC staff who can augment the OPA professional staff in emergencies. (Note: Media monitoring would be done under an existing contractor with increased daily reports if necessary). The Office of Nuclear Security and Incident Response has created a public Contact Center, with staff from various offices within the NRC trained to answer questions from the public. The Call Center can be activated at the request of OPA and would allow the public affairs team to devote its energy and resources to answering media inquiries and preparing other materials.

9.4 Regional Public Affairs Staff

Two regional PAO staff members are initially dispatched to the Joint Information Center or to another suitable site near the incident. Other regions' public affairs staff may be dispatched by the OPA Director to appropriate locations, including headquarters, as needed. Regional public affairs staff communicate regularly with HQ and coordinate release of information as appropriate. (Note: At least one technical briefer with expertise in either reactors or nuclear materials – is assigned to support OPA in each of these locations.)

9.5 Field Operations

As the focus of the event shifts from headquarters to the field, generally within the first 24–48 hours, a primary, high-ranking spokesperson will be designated to serve as the voice of the NRC. This spokesperson could be the Chairman, director of public affairs, regional administrator acting as site team director, or another knowledgeable individual experienced with the media. This individual will operate out of whatever location is most suitable and most accessible to the media. Additional NRC public affairs and administrative back-up from other regions and headquarters will also be dispatched to the field operations, as appropriate. In a significantly large event, adjunct public affairs personnel will also need to be sent to the field.

Appendix 2 to Annex N to Emergency Support Function #15 External Affairs
Department of Energy/National Nuclear Security Administration (DOE/NNSA)

1.0 Purpose:
This appendix outlines the public affairs roles and responsibilities of the Department of Energy and National Nuclear Security Administration in response to significant radiological incidents.

2.0 Background
DOE/NNSA public affairs would coordinate the Federal response with DHS following radiological incidents involving materials in DOE custody such as:

2.1 Nuclear/radiological release at a DOE facility or involving DOE materials during the use, storage, and shipment of a variety of radioactive materials.

2.2 The shipment of spent reactor fuel.

2.3 The production, assembly, and shipment of nuclear weapons and special nuclear materials.

2.4 The production and shipment of radioactive sources for space vehicles.

2.5 The storage and shipment of radioactive and mixed waste.

3.0 Nuclear Weapons Incident Response Program
In response to an incident involving a nuclear weapon in DOE custody, DOE will be the coordinating agency. However, regardless of custody, DOE and DOD will conduct the response operation as partners. The NNSA Nuclear Weapons Incident Response (NWIR) Program serves as the Federal Government's primary capability for radiological and nuclear emergency response. The NWIR responds to all nuclear emergencies whether DOE is the Coordinating Agency or not. The NWIR provides emergency management, operations, support, and incident response to emergencies requiring DOE/NNSA expertise and technical assistance. Members of the program work as a team to respond with an effective range of technical and scientific capabilities to mitigate nuclear and radiological incidents worldwide. The NWIR provides core competencies in the following areas:

3.1 Knowledge of U.S. nuclear weapons, RDD and INDs with specific specialties in spectroscopy, nuclear device modeling, radiography and device diagnostics, and assessment technology

3.2 Technical operations (explosive ordinance disposal procedures and techniques for device access, disablement, render safe procedures, weapon recovery, stabilization and packaging for final disposition)

3.3 Technical support requirements (attribution, weapons effects, health and treatment

capabilities, and the radiological elements of consequence management)

3.4 Technical support for radiological monitoring and assessment, atmospheric modeling of radiological releases, and the medical effects of radiation exposure.

4.0 Policy

DOE/NNSA policy is to provide accurate, candid, and timely information to the public during all emergencies consistent with the requirements of the Freedom of Information Act and the Privacy Act in order to establish facts and avoid speculation. In situations involving classified information, DOE policy is to provide sufficient unclassified information to explain emergency response and protective actions required for the health and safety of workers and the public. Furthermore, under DOE policy, a DOE/NNSA public information officer will accompany the DOE/NNSA Senior Energy Official (SEO) to the accident site and be present in the Incident JIC.

5.0 NNSA Emergency Response Assets

There are numerous emergency response national assets that may gain the attention of the news media as the assets provide nuclear/radiological assistance in support of State and local agencies. Activation of these assets would occur following a major national or international nuclear or radiological accident or incident.

5.1 Radiological Assistance Program (RAP)

Maintained since the late 1950s, the RAP is designed to provide first-responder radiological assistance to protect the health and safety of the general public and the environment and to assist other Federal agencies, as well as State, tribal, local, and private individuals in the detection, identification and analysis, and response to events involving radiological or nuclear material. Deployed RAP teams provide field monitoring and assessment support. To provide a timely response capability, RAP is implemented on a regional basis. This regional coordination is intended to foster a working relationship between DOE radiological response elements and those of State, local, and other Federal agencies. RAP ensures a 24-hour response capability that can be deployed within 2 hours of the request for assistance. The response team(s) will be on the site of a radiological emergency within 6 hours of a request for assistance. The RAP response capability is self-sustained for the initial 24 hours of an emergency or until more permanent support is deployed to the emergency site. For additional information see http://www.nnsa.energy.gov/RAP

5.2 National Atmospheric Release Advisory Center (NARAC)

NARAC is the DOE component of the IMAAC. When a hazardous material is released into the atmosphere, the NARAC can model the probable plume pathway in time for an emergency manager to decide if taking protective actions are necessary. NARAC is located at Lawrence Livermore National Laboratory (LLNL), Livermore, California. NARAC provides world-wide centralized emergency response service. For additional information see http://www.nnsa.energy.gov/NARAC

5.3 Aerial Measuring System (AMS)

The AMS provides helicopters and fixed wing aircraft to respond to radiological emergencies. Personnel and equipment aboard these aircraft provide aerial radiological detection and aerial radiation surveys. Aircraft are located at Las Vegas, NV, and Washington, D.C. Additional capabilities are provided at the DOE Savannah River Site (SC) using site security helicopters and US Customs and Border Protection aircraft and by EPA aircraft flown out of the Dallas, Texas area (under a Memorandum of Understanding between NNSA and EPA). For additional information see http://www.nnsa.energy.gov/AMS

5.4 Radiation Emergency Assistance Center/Training Site (REAC/TS)

Formed in 1976, the REAC/TS has provided support to the DOE, the World Health Organization (WHO), and the International Atomic Energy Agency (IAEA) in the medical management of radiation accidents. REAC/TS operates the only Cytogenetic Biodosimety Laboratory (CBL) in the U.S. civilian community. The CBL can clinically determine dose levels for potentially exposed victims following a nuclear emergency. REAC/TS is a 24-hour emergency response program at the Oak Ridge Institute for Science and Education (ORISE). As such, it trains, consults, or assists in the response to all types of radiation accidents or incidents. The Center's specially trained team of physicians, nurses, health physicists, radiobiologists, and emergency coordinators is prepared around-the-clock to provide assistance at the local, national, or international level. Designated a WHO Collaborating Center in 1980, REAC/TS is recognized around the world for its expertise and is called upon to assist the global community in providing medical care to radiation accident victims, directly or indirectly as consultants. For additional information see http://www.nnsa.energy.gov/REACTS

5.5 Federal Radiological Monitoring and Assessment Center (FRMAC)

In the emergency phase of the response, the DOE/NNSA coordinates all Federal environmental radiological monitoring activities through the FRMAC. Early in the event, this coordination is provided by the Consequence Management Home Team (CMHT) via telephone bridgeline. The FRMAC is deployed from Las Vegas, NV, and will be fully functional within 24 hours of the event providing aerial and ground based environmental monitoring and assessment of data. FRMAC is responsible for providing a single source of quality controlled monitoring and assessment data to the lead Federal agency involved in the incident response. Once the immediate emergency is stabilized, DOE transfers responsibility for coordinating FRMAC actions to the EPA to continue long-term monitoring activities. For additional information see http://www.nnsa.energy.gov/FRMAC

6.0 DOE Personnel Operational Control

During an incident, the DOE Deputy Director of Communications will coordinate the deployment of DOE public affairs personnel to support a NJIC.

Appendix 3 to Annex N to Emergency Support Function #15 External Affairs
Department of Defense (DOD)

References:
A. National Response Framework (NRF)
B. JP 3-61 Public Affairs
C. DOD Instruction 3150.10 "DOD Response to US Nuclear Weapons Incidents"

1.0 Purpose
This appendix outlines the Department of Defense (DOD) public affairs response to the use of a radiological dispersal device (RDD), improvised nuclear device (IND) or a significant incident that may involve nuclear weapons in DOD custody.

2.0 Background
DOD will likely respond to an RDD or IND incident, but will not be the primary agency. DOD has significant capabilities that can be used in a radiological environment. As with any major DOD response, public affairs personnel will accompany the deploying forces, but will remain outside the hazard area. These personnel will coordinate public information activities specific to the military response and will work closely with an established JIC or ESF #15 entity. DOD will be the primary agency in the response to a DOD nuclear weapons incident. DOD will establish a JIC and encourage all supporting agencies to participate in the JIC.

3.0 Policy
The DOD policy for nuclear weapons incidents is contained in reference c. Generally, an incident involving a US nuclear weapon could be characterized as a relatively small radiological hazmat incident. However, any incident involving a nuclear weapon will be significant and will generate a substantial DOD response. Joint Publication 3-61 outlines DOD public affairs operations.

3.1. Nuclear weapons related events will be treated as an "incident" involving a hostile act – until the FBI determines the event to be an accident. This determination will be make in-conjunction with interagency partners but with the responsibility for the decision residing with the FBI Special Agent in Charge. In accordance with Ref c., it is assumed that all US nuclear weapon incidents will be investigated as hostile acts until proven otherwise. An actual of attempted hostile act involving a US nuclear weapon in DOD custody may initially appear as a type of accident. A hostile act adds complexity to incident response operations due to the additional agencies participating in the response effort. It is assumed that eliminating a hostile act as a cause of the incident may take time.

3.2. The Attorney General has lead responsibility for criminal investigations of terrorist acts or terrorist threats inside the US, or directed at US citizens or institutions abroad, where such acts are within the Federal criminal jurisdiction of the United States, as well as for related intelligence collection activities within the United States. The Attorney General generally executes this responsibility

through the FBI.

3.3 DOD working in conjunction with interagency partners will manage the on-site response for events involving a DOD facility and the overall operational response for nuclear weapons or other radioactive material in DOD custody. If DOD has custody of the nuclear weapon at the time of the accident, DOD becomes the Coordinating Agency, regardless of custody; however, DOD will manage the response in partnership with DOE and the FBI. Although the DOD incident commander has overall responsibility and authority over activities occurring on property where DOD has exclusive jurisdiction, including establishing a National Defense Area (NDA), the FBI still has overall authority over the Federal law enforcement and investigative activities occurring in these areas. The involvement of the FBI as lead agency for criminal investigations of potential hostile acts necessitates incorporation of FBI functions into the overall incident management structure.

3.4 In the United States, its territories, or its possessions, DOD policy requires DOD incident communications to confirm the presence of nuclear weapons or radioactive nuclear components in the interest of public safety or to reduce or prevent widespread public alarm. Public authorities must be notified if the public is, or may be, in danger of radiation exposure or other danger posed by the weapon or its components.

4.0 Responsibilities

The Department of Homeland Security's Office of Public Affairs (DHS OPA) has primary responsibility for coordinating the Federal incident communication effort for domestic incidents. Except where DOD is the Federal agency with primary authority in a nuclear weapons incident, DOD will be a supporting agency.

4.1 The NICCL will serve as the primary coordination mechanism where agency public affairs responsibilities will be outlined. In a nuclear related event, the guidance and policy is expected to come from the highest levels.

4.2 DOD organizations responding to a nuclear relate incident will limit their public communication efforts to information regarding the military response, immediate public safety, or support of the primary agency messaging.

4.3 A nuclear weapons incident will likely involve classified information. DOD public affairs will practice "security at the source" to ensure no classified, sensitive, or privacy information is provided to the media or public.

Appendix 4 to Annex N to Emergency Support Function #15 External Affairs
National Aeronautics and Space Administration (NASA)

References:
A. National Response Framework (NRF)
B. Launch site emergency response planning document
C. National Aeronautics and Space Administration Headquarters Radiological Contingency Response Plan (by the Office of Security and Program Protection)
D. NPR 8715.3B National Aeronautics and Space Administration Launch Requirements
E. NPR 8621.1 NASA Procedural Requirements for Mishap and Close Call Reporting, Investigating, and Recordkeeping

1.0 Purpose

This appendix outlines the National Aeronautics and Space Administration's (NASA's) public affairs and communications support of the launch of radioactive materials in quantities requiring development of specific contingency response plans and pre-deployment of resources as described by NASA requirements or specified in applicable interagency agreements.

2.0 Scope

NASA will establish a JIC for launches of radioactive materials in quantities requiring development of specific contingency response plans and pre-deployment of resources. The JIC is managed by NASA and supports the timely interagency coordination and distribution of information regarding any launch, ascent, or reentry accident affecting the mission.

3.0 Policy

3.1 Public information releases on the status and consequences of a launch vehicle accident and/or radiological emergency must be accurate, timely, and easily understood. Information disseminated to the public must be released from official government sources. Information must also be closely coordinated between the Federal, State, and local agencies as well as tribal governments involved in emergency responses and be released from official government sources.

3.2 The NASA-managed JIC provides the single, unified source of information for the news media and the public about Federal radiological response to a declared launch accident or radiological contingency.

3.3 A NASA launch is a highly public event scheduled many months or years beforehand. NASA and its core risk communications team will distribute factual information well in advance about the mission, its need for a radiological power source or payload, and its launch nuclear safety protocol. Information will be available to the general public and the media, using a variety of formats, venues, and interactive methods that leverage existing agency outreach programs and personnel.

4.0 Staffing

Each participating Federal agency and State and county organization will assign a Public Affairs Officer or designee to the JIC to act on behalf of their respective organizations as a single point of contact for interagency coordination of information.

4.1 All representatives of participating agencies and organizations will be physically collocated in one general work area (the JIC) for the purpose of coordination and discussion of any issues prior to the preparation of statements, releases, response, or briefing.

4.2 Minimum JIC Staffing

- JIC Manager (NASA Headquarters PAO)
- JIC Support Manager (Kennedy Space Center PAO)
- Risk Communication Coordinator(s) (designated by NASA and DOE)
- JIC social media representative (designated by NASA)
- NASA External Relations representative to coordinate with the Department of State
- Department of Energy public information office representative
- Launch site State representative(s)
- Department of Homeland Security/FEMA representative
- Environmental Protection Agency representative
- Department of Defense/United States Air Force representative
- Brevard County representative

5.0 JIC Operations

5.1 Activation of the NASA JIC will occur as part of the overall radiological contingency implementation. The JIC will continue to operate until released by emergency operations management.

5.2 JIC operations will be governed by a coordinated and approved JIC Plan, developed specifically for each mission. This plan will describe in detail the coordination concurrence and approval process for JIC information releases.

6.0 NASA Public Affairs Launch Commentator

6.1 The designated NASA Public Affairs Launch Commentator has the responsibility for announcing initial public information concerning emergencies. The commentator will be authorized to use pre-coordinated, pre-scripted statements for specific contingency situations as directed by the JIC.

6.2 Initial launch commentary releases pertaining to radiological hazards following any declared launch accident or radiological contingency will include initial emergency instructions and advisories to news media, on-site personnel, and visitors to the launch.

Appendix 5 to Annex N to Emergency Support Function #15 External Affairs
Environmental Protection Agency

References:
A. National Response Framework (NRF)/Nuclear/Radiological Incident Annex (NRIA)
B. National Incident Management System (NIMS)
C. ESF #15 SOP, Annex M
D. EPA National Approach to Response Crisis Communications Plan

1.0 Purpose

This appendix outlines the EPA public affairs response to a radiological incident where EPA may be the coordinating agency or support an interagency response.

2.0 Background

Under the NRF Nuclear/Radiological Incident Annex, EPA has roles as both a support agency and as a coordinating agency. EPA is the Coordinating Agency for emergencies involving a source or facility that is not licensed, owned, or operated by another Federal agency and for emergencies involving radiological releases outside the United States. EPA may be called in as a support agency for radiological incidents that involve materials licensed, owned, or operated by another Federal agency or an Agreement State.

2.1 EPA Office of Air and Radiation (OAR)

The EPA OAR develops national programs, technical policies, and regulations for controlling air pollution and radiation exposure.

2.2 Radiological Emergency Response Team (RERT)

EPA has on-scene coordinators and several special teams that focus on responding to environmental emergencies, including the Radiological Emergency Response Team (RERT). The RERT is a multi-disciplinary team of scientists, engineers, health physicists (radiation experts), communications experts and laboratory staff, whose job it is to support federal, state, local and tribal response efforts during all stages of a radiological response. The RERT provides technical advice, monitoring, sampling, data assessment, and cleanup assistance. The RERT has Public Information Officers specializing in radiological incident communications.

2.3 Chemical, Biological, Radiological and Nuclear Consequence Management Advisory Division (CMAD)

EPA's Chemical, Biological, Radiological, and Nuclear Consequence Management Advisory Division (CMAD) provides 24/7 scientific and technical expertise for all phases of consequence management, including sampling, decontamination, and clearance. Toxicological/exposure assessment during the decontamination of buildings during an incident involving releases of radiological, biological, or chemical contaminants is also provided. CMAD operates ASPECT; the only airborne real-time chemical and radiological detection, infrared and photographic imagery platform in the U.S.

3.0 Policy

During an incident requiring a coordinated Federal response, EPA retains full responsibility for incident communication programs and policies related to its activities. EPA will implement an organized, integrated, and coordinated mechanism to ensure the delivery of understandable, timely, accurate, and consistent information to the public during an incident as outlined in EPA's National Approach to Response Crisis Communications Plan. EPA will contribute to the overall unified message of the response and support external affairs activities identified in the ESF #15 Annex of the NRF.

4.0 EPA Public Affairs Response

4.1 ESF #15 Staffing

EPA, through its field and regional incident management structures, will support the interagency effort under ESF #15 by providing the media and the public with information on EPA's response activities. During a radiological incident requiring a coordinated Federal response, EPA PIOs working in the NJIC will help address on all issues raised to the JIC including those related to environmental or EPA-specific matters.

4.2 Addressing Public Concerns

In the event of a radiological incident, EPA will make every effort to provide the media with information on Agency actions and data so that the media can report them fully and accurately to the public. EPA will issue press releases and other materials to inform the media and the public of the health and environmental consequences of the incident. EPA's Office of External Affairs (OEA), in coordination with the Office of Environmental Information (OEI), will develop and maintain one web site to keep the public informed of the incident status. All approved content and data will be posted to the Web site as quickly as possible. Contacts mechanisms (i.e., e-mail, social media and phone) will be established for two-way communication with the public.

Annex O to Emergency Support Function #15 External Affairs
NTSB Transportation Investigations

References:
A. 49 U.S.C. § 1132(a)
B. 49 U.S.C. § 1113(a)(1)
C. 49 U.S.C. § 1133
D. 49 U.S.C. § 1134

1.0 Purpose

This annex outlines the roles and responsibilities of the National Transportation Safety Board and public affairs procedures regarding transportation incidents. Under Federal law, the National Transportation Safety Board is responsible for investigating and determining the probable cause of every civil aviation accident in the United States (including accidents involving certain public use aircraft, such as those owned by State and municipal governments).

1.1 The Board also investigates major accidents in the other modes of transportation – rail, highway, marine and pipeline. **Historically, the NTSB has been the lead Federal investigating agency for such major surface transportation accidents as ship collisions, train derailments, pipeline explosions and bridge collapses, among others.**

1.2 ESF #15 may or may not be activated following an incident requiring an NTSB investigation. Regardless of ESF #15 activation, NTSB retains the lead for all public affairs activity involving their investigative role.

2.0 Mission

The NTSB is an independent Federal accident investigation agency. Since its creation in 1967, the Safety Board's mission has been to determine the probable cause of transportation accidents to formulate safety recommendations to prevent accidents and improve transportation safety.

3.0 Procedures for Major Accidents

3.1 The NTSB will send one or more public affairs officers (PAOs) to accompany an investigative Go-Team to the scene of a major accident to facilitate information dissemination. Usually, one of the five Presidentially appointed Board Members also accompanies the team and serves as the principal on-scene spokesperson. However, a senior career investigator, designated as Investigator-in-Charge (IIC), leads the Go-Team.

3.2 While the NTSB's investigative team will include representatives from other agencies and organizations (FAA, airline operator, airplane/engine manufacturer, etc.), only the Board will release factual information on the progress of the investigation.

3.3 A command post is established at the crash site, usually in a nearby hotel. On-scene public affairs operations are organized from the Command Post.

3.4 Media briefings are often held at Reagan National Airport at Hangar 6, before the Go-Team's departure, and upon the Go-Team's arrival at the accident site. During the on-scene investigation, the NTSB strives to conduct two press briefings a day, one mid- to late-afternoon and the other in the evening following the investigative team's daily progress meeting.

3.5 The NTSB's spokespersons discuss only factual, documented information. They do not discuss or provide any analysis, nor speculate as to the significance of any particular piece of information. The NTSB will not announce the probable cause of an accident while on-scene; indeed, the probable cause may not be determined for 12 to 18 months after the accident.

3.6 The NTSB also will not release the identities of victims or survivors of accidents. The transportation company involved or the local medical authorities generally release such information. If conditions permit, NTSB PAOs will attempt to bring the news media to the accident site (using a pool arrangement if it is a large group), keeping in mind limitations posed by physical and biomedical hazards.

3.7 The Board maintains a public affairs presence at an accident scene for as long as circumstances warrant, usually 3 to 7 days. After that, information is released from the public affairs office in Washington, D.C.

- There are occasions when multiple agencies, particularly State and local agencies, are involved in some aspect of the post-accident scene. For example, police are responsible for public safety, State transportation officials are responsible for arranging alternative transportation opportunities, the medical examiner is responsible for victim identification, etc. Each agency has its need to conduct press briefings. Although the NTSB does not conduct joint press briefings once their investigation begins, it is willing to work with all other agencies to arrange press briefings schedules so as not to interfere with each other.

3.8 After the team has left the accident scene, the fact-gathering phase of the investigation continues. During this phase, the Board may hold a public hearing. At that time, a public docket is opened and a series of detailed factual reports are released, which become the basis for the analysis to come.

3.9 The final report of a major accident investigation – containing the Board's findings, a probable cause determination, and safety recommendations – is adopted by the five-member Board at a public meeting held in Washington, D.C.

4.0 Federal Bureau of Investigation

4.1 Federal law provides that, "If the Attorney General, in consultation with the Chairman of the Board, determines and notifies the NTSB that circumstances reasonably indicate that the accident may have been caused by an intentional criminal act, the NTSB shall relinquish investigative priority to the Federal Bureau of Investigation." The Board then ceases all media activity with regard to the accident and operates in support of the FBI as requested, and the FBI becomes the lead agency for the release of information relating to the accident. This provision was employed on September 11, 2001.

4.2 Until such time that a criminal determination is made, the NTSB retains primacy in every civil aviation accident investigation, and every surface transportation accident investigation in which it has asserted jurisdiction.

Annex P to Emergency Support Function #15 External Affairs
Agriculture and Food

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)

1.0 Purpose

This annex outlines the public affairs roles and responsibilities of the U.S. Department of Agriculture (USDA) and the Department of Health and Human Services (HHS)/Food and Drug Administration (FDA) in response to an incident requiring a coordinated Federal response involving agriculture and food systems.

2.0 Background

Agriculture and food incidents will require a coordinated external affairs response when public health, animal health, food production, aquaculture, livestock production, plant health, wildlife, soils, rangelands, and agricultural water supplies are affected.

3.0 Roles and Responsibilities

3.1 USDA and HHS/FDA

USDA and HHS/FDA, acting under their own authorities, lead public affairs efforts for agricultural and food incidents that occur due to natural causes.

- **USDA**
  USDA Office of Communications in coordination with USDA agency public affairs are the lead for handling the following issues:

  - Safety and defense of **meat, poultry,** and **processed egg products** through the USDA/Food Safety and Inspection Service (FSIS).

  - **Nutrition assistance**, including determining nutrition assistance needs, obtaining appropriate USDA Foods and infant formula and food, arranging for the transportation and delivery of the USDA Foods and infant formula and food, and authorizing Disaster Supplemental Nutrition Assistance Program (D-SNAP) benefits through the USDA/Food and Nutrition Service (FNS)

  - **Animal and plant disease and pest response,** which includes response to an outbreak of a highly contagious or economically devastating animal/zoonotic disease, an outbreak of a highly infective exotic plant disease, or an economically devastating plant pest infestation through the USDA/Animal and Plant Health Inspection Service (APHIS)

  - **National forests and domestic rangelands incident response** through the USDA/Forest Service (FS)

- Disaster impacts on the **official inspection and weighing of export grain**, and the promotion of fair trade practices in the marketing of livestock, meat and poultry, through the USDA/Grain Inspection, Packers and Stockyards Administration (GIPSA).

- **Producer and rancher assistance,** which includes disaster payments for certain livestock and livestock feed related losses and low-interest loans to rebuild the infrastructure and supply seed and start-up livestock, and the conservation reserve program to enable farmers and ranchers to restore buffers, trees, and other natural resources that protect water and wildlife through the USDA/Farm Service Agency (FSA).

- In any disaster, any active **crop and livestock insurance** is honored as stated in policies held by customers for natural causes, through the USDA/Risk Management Agency (RMA).

- The **safety and well-being of household pets** by coordinating (with DHS/FEMA and other organizations) the provision of rescue, care, shelter and other essential services to individuals with household pets or service animals through the USDA/APHIS.

- The **safety and well-being of animals** regulated under the Animal Welfare Act by USDA-APHIS.

- **Rural utilities and rural housing assistance,** which includes essential public facilities and services as water and sewer, electric and telephone systems, housing, health clinics, emergency service facilities, and economic development throughout rural America through the USDA/Rural Development (RD).

- **Support of multi-institutional Ag homeland security networks, including the Extension Disaster Education Network (EDEN).** EDEN is a network of personnel and a database of research-based educational materials which deal with all phases of disasters. When one state has a particular need, EDEN delegates from other states provide previously developed resources that were proven successful in similar events. EDEN is led and funded through the USDA/National Institute of Food and Agriculture (NIFA).

- Along with FDA, USDA is a designated Sector Specific Agency for the Food and Agriculture Sector. In this capacity, USDA engages with State, Local, Tribal, and Territorial partners through the Government Coordinating Council (GCC) and the private sector through the Sector Coordinating Council (SCC). These councils provide a mechanism for communication, coordination, and outreach on issues related to national preparedness, including response activities.

- **HHS/FDA**
  HHS/FDA is responsible for protecting public health by ensuring the safety, efficacy, and defense of our nation's food (human and pet), animal feed supply, and dietary supplements. HHS/CDC in coordination with the States, develops and implements surveillance systems to monitor the health of the human population.

  - HHS/FDA has statutory authority for all domestic and imported food except meat, poultry, and egg products not regulated by USDA which include: dried, frozen, or liquid eggs, with or without added ingredients.

  - In addition FDA is responsible for hard cooked eggs, in-shell pasteurized eggs and shell eggs (except for grading, which is USDA's responsibility). FDA also has statutory authority for animal feed and for the approval of animal drugs intended for both therapeutic and non-therapeutic use in food animals as well as household pets and service animals.)

3.2 Department of Justice and the Federal Bureau of Investigation (DOJ/FBI)

A terrorist attack on agriculture or food may initially be indistinguishable from a naturally occurring event. Several days could pass before food, medical, or agriculture authorities suspect an attack has taken place. Criminal intent may not be apparent until after illnesses are recognized. Once a public health, food, or agriculture incident occurs (or becomes known) due to a biological, chemical, or radiological agent, or if there are indications that disease may not be the result of natural causes, the DOJ/FBI must be notified. Due to the criminal nature of the attack, the FBI will assume the public affairs lead for the investigation and work closely with the FDA Office of Criminal Investigation.

3.3 Department of the Interior (DOI)

The USDA Forest Service, as the ESF #4 lead, works with DOI to manage and coordinate wild land firefighting operations. DOI assumes full responsibility for fighting wildfires burning on lands within its jurisdiction. USDA and DOI provide firefighting assistance to other Federal land management organizations as requested under the terms of existing agreements and the NRF. USDA and DOI will coordinate public affairs activities with the National Interagency Fire Center (NIFC) in Boise, ID.

3.4 Department of State (DOS)

A food or animal health incident could take place as a result of international trade. The DOS will coordinate with USDA, HHS, and the Department of Commerce public affairs to release information regarding food safety or international trade with another nation as this information could have an effect on the economy.

4.0 Laboratory Testing

The news media will likely focus on the results of laboratory testing of contaminated

food and infected animals and plants. Depending on the agency responsible for the laboratory testing, USDA or HHS public affairs would have the lead for dissemination of these results to the media and general public. USDA's National Veterinary Services Laboratories serves as the national veterinary diagnostic reference and confirmatory laboratory. The networks involved include the Food Emergency Response Network (FERN), the National Animal Health Laboratory Network, the National Plant Diagnostic Network and the Laboratory Response Network (LRN). The responsible Federal agencies (USDA and HHS) oversee operations of networks. Each of these networks is represented on the Integrated Consortium of Laboratory Networks.

5.0 Concept of Operations

5.1 USDA Public Affairs Operations

USDA's Office of Communications (OC) will provide communications policy direction, review, and coordination of all information programs; maintain the flow of information; and lead communications coordination efforts between USDA agencies and mission areas to the mass communication media, State and local governments, and the public.

- In the event of an agricultural or animal health emergency that is national in scope, OC, with support from USDA agencies, will conduct operations from a USDA Joint Information Center (JIC). And should the incident require a coordinated Federal response due to a natural or man-made disaster, OC will participate in the designated U.S. DHS National JIC (NJIC) during the emergency.

- Under the ICS, OC will assign a public information officer (PIO) to support the incident command structure. OC would also assign a PIO to the NJIC and/or a Joint Field Office. The PIO represents and advises the Incident Command on all public information matters relating to management of the incident. The PIO handles media and public inquiries, emergency public information and warnings, rumor monitoring and response, media monitoring, and other functions to coordinate, clear with appropriate authorities, and disseminate accurate and timely information related to the incident, particularly regarding information on animal health and food safety and protection.

- The PIO is also responsible for coordinating public information at or near the incident site and serving as the on-scene link to the Joint Information System (JIS). In a large-scale operation, the on-scene PIO serves as a field PIO with links to the JIC, which is typically collocated with the Federal, regional, State, local, or tribal emergency operations center responsible for primary incident coordination. The JIS provides the mechanism for integrating public information activities among JICs, across jurisdictions, and with private-sector and nongovernmental organizations.

5.2 USDA Response to a Major Incident

- **Intergovernmental/stakeholder outreach**

  - Internal USDA conference call with USDA agency public affairs/mission areas
  - Federal interagency conference call (White House, HHS, DOI, DHS, DOS)
  - Intergovernmental conference call with local/State governments (including animal health, human health, homeland security, and natural resources)
  - Stakeholder conference call with industry groups
  - Congressional conference call or personal visits

- **Media outreach**

  - Conduct press conference with HHS, State rep, and other relevant officials to discuss animal, food, and/or human health implications, actions being taken, guidance for the public
  - Issue news release
  - Issue media advisory listing available resources (b-roll Beta tapes, still photos, Qs & As, fact sheet, updated sound bites via the Web)
  - Establish media briefing schedule to ensure predictable, established lines of communication with reporters to provide updates on management of the incident.
  - Distribute Qs & As and fact sheet and post on the Web site
  - Provide b-roll tapes upon request
  - Post still photos on the Web site (lab testing/inspectors at processing plant)
  - Offer updated sound bites via the Web site
  - Monitor media 24/7 to promptly correct misinformation

- **General public outreach**

  - Distribute public service announcements (PSAs)containing key messages to radio stations
  - Post downloadable PSAs on USDA Web site

5.3 FDA Office of External Affairs Incident Response

As the agency responsible for ensuring the safety, efficacy, and defense of our Nation's food (human and pet) and animal feed supply, FDA assists and supports the public health- and medical-related efforts to prevent, respond, mitigate, and recover from an incident.

Non Stafford Act Case Study: 2010 Salmonella Outbreak in Fresh Eggs

- Beginning in late May, the FDA, the CDC, and state public health partners began investigating a slowly increasing multistate increase of Salmonella Enteritidis infections, and by late July had traced the outbreak back to two large farms in Iowa producing tainted eggs. Approximately 2000 cases of infection were related to this outbreak.
- In August 2010, FDA recalled an unprecedented 500 million fresh eggs because of salmonella contamination.
- FDA and CDC are traditional communication partners in foodborne illness outbreaks. Both organizations' PIOs were in constant contact on epidemiological data, regulatory actions and messaging to the public. FDA led daily coordination calls from May to August with Federal and State public health PIOs to review daily plans and events, discuss regulatory communications leads and to share public messages.
- Communications regarding the historic egg recall quickly expanded to include:
  - USDA FNS – eggs in school lunches
  - HHS/FDA and USDA FSIS - powdered eggs in processed food production
  - USDA/Agricultural Marketing Service (AMS) – on-farm egg graders

- Ensure the safety and defense of food in coordination with other responsible Federal Agencies (e.g., USDA); in cooperation with State, tribal, territorial and local officials, assess whether food manufacturing, food processing, food distribution, food service, and food retail establishments in the affected area are able to provide safe and secure food.

- In cooperation with Federal, State, tribal, territorial and local officials, ensure the proper disposal of contaminated products and the decontamination of affected food facilities in order to protect human health.

- In cooperation with State, tribal, territorial and local officials as well as the food industry, conduct trace backs or recalls of adulterated products.

- Issuing safety alerts, health information advisories, warnings, advice and guidance to consumers and industry.

6.0 Coordination

6.1 USDA/FDA State Communications

USDA and FDA, under their respective authorities, will notify the State communications officials in the affected State(s). USDA and FDA OC, in cooperation with Federal interagency public affairs staff, will hold conference calls with communicators from State Departments of Agriculture, Health, Homeland Security, and Natural Resources when needed to coordinate and disseminate information regarding the situation. FDA External Affairs may also initiate calls with stakeholders, including state health and (depending on circumstances) agriculture counterparts, in coordination with the USDA Office of Communications and relevant agencies.

6.2 National Incident Communications Conference Line (NICCL)

USDA Office of Communications and FDA headquarters will represent their agency on NICCL calls during incidents and will maintain liaison with the ESF #15 function at DHS Public Affairs.

Annex Q to Emergency Support Function #15 External Affairs
Staffing and Deployments

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. FEMA Incident Management Handbook

1.0 Purpose

This annex outlines staffing and deployment policies and procedures to ensure that there are a sufficient number of external affairs personnel ready to deploy to fill critical ESF #15 staff positions following an incident. (Appendix 1 to Annex X provides the ESF #15 Leadership Roster.)

2.0 Staffing External Affairs Leadership Positions

An incident requiring a coordinated Federal response will require external affairs personnel to fill ESF #15 leadership positions over an extended time period. Additionally, the nature of the incident may call for personnel with a variety of external affairs skills and experience from numerous departments and agencies.

2.1 Terrorist Incidents

The FBI, ATF, CBP, ICE, USCG, and other law enforcement PIOs are well suited to serve as either the EAO or in another external affairs leadership position due to their knowledge and background in law enforcement and terrorism.

2.2 Natural Disasters

FEMA has the primary responsibility for leading and coordinating the Federal Government's disaster response efforts. However, numerous Federal departments and agencies have deployed to support the emergency response following U.S. natural disasters and have a significant external affairs support role.

2.3 Public Health Incidents

Public Affairs personnel from HHS agencies including ASPA, ASPR, CDC, and FDA, would be called on to fill ESF #15 leadership roles for public health emergencies.

2.4 Aircraft Incidents near Military/Civilian Communities

Many unforeseen incidents may require a rapid response from Department of Defense, U.S. NORTHCOM, the FAA, TSA, and the NTSB. Incidents such as civilian or military aircraft crashes in (or near) military and civilian communities may call for a military public affairs officer to rapidly deploy to lead ESF #15 in an incident JIC.

3.0 Responsibilities

3.1 DHS Public Affairs

Following an incident, the DHS Public Affairs (Incident Communications) may request Federal department and agency volunteers to immediately deploy to help form a Unified Coordination staff or an incident JIC. Volunteer public affairs personnel from State and local authorities in non-affected jurisdictions will be considered for assignment. Costs for deployment of these personnel will be covered by parent departments or agencies.

3.2 FEMA External Affairs

FEMA EA staff frequently deploy in support of natural disasters and incidents requiring a coordinated Federal response. FEMA fills ESF #15 disaster response staffing requirements with full time staff. Cadre On-Call Response Employees, Incident Management Cadre On-Call Response Employees (CORE), and reservists.

- **FEMA Reservists**
  FEMA reservists are intermittent employees that are called up to deploy to fill long-term ESF #15 positions following incidents. Reservists are hired under the authority of the Robert T. Stafford Disaster Relief and Emergency Assistance Act. Therefore, reservists may only be used to perform disaster-related work, defined as specific disaster, emergencies, projects, or activities of a non-continuous nature.

- **FEMA CORE Employees**
  FEMA CORE employees are temporary full-time staff (generally two year appointments) that deploy to support disaster responses.

3.3 Deployment Tracking System (DTS)

DTS is the system by which FEMA deploys all personnel to disaster response operations. Disaster managers in the field, region, or at HQ identify their staffing needs and create deployment orders through DTS per current deployment policies, procedures, and protocols.

3.4 Federal Department and Agency Public Affairs

All Federal department and agency public affairs offices are strongly encouraged to develop plans, policies, and procedures to rapidly deploy personnel immediately following natural disasters and other incidents requiring a coordinated Federal response. Federal department and agency public affairs offices should develop and maintain national deployment rosters to give public affairs personnel maximum deployment predictability. Such rosters may be forwarded to the DHS Public Affairs (Incident Communications) for coordination purposes as they are updated.

4.0 Training

Given the activities and responsibilities under ESF #15, personnel must be trained in order to lead an ESF #15 staff. All ESF #15 staff must understand a JIC and other ESF #15 component structures, be able to execute NIMS, NRF, NDRF principles, and have completed mandatory Independent Study courses offered on the FEMA Emergency Management Institute Web page (IS-100, IS-200, IS-700, and IS-800 [or agency equivalent training on the NIMS and NRF]). Personnel are also encouraged to complete IS-300, IS-400, IS-2900 and any additional ICS position-specific training. For more information about training, see Annex Y.

5.0 Federal Deployment Teams

Some departments and agencies deploy pre-identified personnel regularly in response to a crisis. While most deployment teams do not have an allocation for an external affairs or public affairs position, most teams require public affairs reach back support. Some of the Federal Government's deployment teams that would require public affairs support are:

Lead Dept./Agency	Team	Capability
FEMA	Incident Management Assistance Teams	IMAT
	Three National IMATs (N-IMATs)	N-IMAT Readily deployable One EA Advisor on each N-IMAT
	Two N-IMAT East and one N-IMAT West There are regional IMATs for each FEMA Region (R-IMAT)	R-IMAT Located within the FEMA region and contains an EA Advisor on each R-IMAT.
HHS/ASPR	Incident Response Coordination Team	Deploys following the identification of a public health emergency to assess HHS long- and short-term requirements and response. A public affairs staff member may deploy with the IRCT and serve as the public affairs advisor to the Senior Health Official and their IRCT staff.
	National Disaster Medical System (DMAT, IMSuRT, NVRT, DMORT, NMRT)	NDMS teams of medical providers deploy to an impacted area to augment state and local healthcare providers and veterinarians, support patient evacuations from affected to unaffected areas of the country, and support the local coroner in victim identification.
HHS/PHS	Public Health Teams	U.S. Public Health Service officers will deploy on teams to augment state and local public health offices.
HHS/CDC	Advisory Team for Environment, Food,	Team includes representatives from EPA, the Department of Agriculture

Lead Dept./Agency	Team	Capability
	and Health	(USDA), the Food and Drug Administration, the Centers for Disease Control and Prevention, and other Federal agencies.
	CDC Deployment Teams	Provide specific disease-related advice to State/Local health officials
EPA	Environmental Response Team (ERT)	ERT- Deploys to emergencies to deal with human health and environmental impacts of terrorist attacks.
	Radiological Emergency Response Team (RERT)	RERT - Responds following the release of radioactive materials to provide technical advice, monitoring, sampling, and cleanup assistance.
	National Decontamination Team (NDT)	NDT-Provides decontamination expertise of chemical, biological, and radioactive contaminants.
	National Criminal Enforcement Response Team (NCERT)	NCERT - Provides law enforcement support for contaminated sites linked to terrorism or environmental crimes.
NTSB	Investigative Go-Team	See Annex O. Investigative team that deploys to civil aviation accidents and major accidents in the other modes of transportation – rail, highway, marine, and pipeline. The number of team members varies based on the circumstances of the accident and public interest.
USCG	Public Information Assist Team (PIAT)	Emergency public information during oil spills, natural disasters, domestic terrorism events, exercise participants
FBI	Media Fly Team	Consists of one to eight public affairs specialists that deploy upon the activation of FBI incident teams
DOE/NNSA	Nuclear Incident Response Team (NIRT) [consist of the:] Federal Radiological Monitoring and Assessment Center (FRMAC) Aerial Measuring System (AMS) Accident Response Group (ARG) National Atmospheric Release Advisory Center (NARAC)	FRMAC's public information officer will deploy with a response team. For more information see Annex N.

Lead Dept./Agency	Team	Capability
	Radiation Emergency Assistance Center/Training Site (REAC/TS)	
USACE	External Affairs Planning and Response Team	One team centrally managed out of Headquarters but members span the entire enterprise (District/Divisions). Team is readily deployable with recruited skills/capabilities (media relations/videography/photography, etc) to match the needs of the particular mission.

Annex R to Emergency Support Function #15 External Affairs
Digital and Social Media

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)

1.0 Purpose
This annex outlines the plan for Federal departments and agencies to use digital, social, web-based and other interactive communications with the public during incidents requiring a coordinated Federal response.

2.0 Concept of Operations
Official websites, blogs, photos, videos, social media sites, text messages (SMS), and smartphone applications are effective tools to advise and inform the public if used in a coordinated, strategic, and timely manner, and should be used in concert with other non-digital communication channels.

2.1 As digital and technology solutions continue to grow and evolve, the concepts, principles, and guidelines in this Annex should carry over to any digital communication channel.

2.2 All content, messaging, and communication channels should be accessible to populations with access & functional needs and populations with Limited English Proficiency (LEP), and should be coordinated and thoroughly aligned with Products and Planning and Joint Information Center appropriately. The Digital Communications Specialist sits in the Media Relations Unit in the JIC.

3.0 Digital Communications Channels
Once the ESF-15 Operations Director is identified, the respective agency and their communication channels are the lead.

3.1 Coordination
For prolonged national level incidents or incidents where multiple Federal departments are involved, a digital communications coordination panel can be convened at the discretion of the ESF #15 Operations Director, their respective agency, the DHS or the General Services Administration (GSA). This coordination panel should include the digital communication leads for agencies directly affecting the national level response.

3.2 USA.gov
For prolonged national level incidents or incidents where multiple Federal departments are involved, the primary portal website will be USA.gov, operated by the GSA. This site will serve as a portal to the lead agency and other agencies that are communicating incident specific information. The following is not meant to provide an exclusive list of channels, and the focus should be on the underlying principles and guidelines:

3.3 Department and Agency Websites

Agencies should follow these guidelines for the best way to support the response and recovery efforts:

- Stay within agency mission lanes when commenting or creating content about the incident.
- Ensure your website and blog are up to date with the latest information regarding the incident.
- Ensure that information being provided is accessible and in the proper format.
- Do not copy or re-post content that is available on another agency website (especially if the other agency is the lead [or authoritative source] for the information.) Cross-link to other agencies' content that would be beneficial for your audience.
- In some instances, it may be relevant that multiple agencies stand up pages specific to the disaster, utilizing the same word/keyword (E.g. Energy.gov/sandy or Treasury.gov/sandy)

3.4 Department and Agency Social Media Sites

Agencies should always use pre-established accounts during an incident because the account already has an established base of users and level of trust with social media users.

- The lead agency's social media accounts shall provide information and amplify information being provided by other agencies. Other agencies shall provide mission specific information and point back to the lead agency accounts or, if applicable, the incident specific account.
- Before launching new accounts for a particular incident, answer the following questions:

  - Will the response and/or the recovery be prolonged?
  - Will there be confusion between this new account and existing accounts?
  - Who will manage the new account after the incident?
  - Who will answer public questions that are posted to the account? Is there a policy for quality assurance?
  - Is there a specific regional or language social media site or network that represents the audience impacted by the incident?

- Agencies should follow these guidelines for the best way to support the response and recovery efforts and engage audiences:

- Stay within your agency's mission lanes when commenting or creating content about the incident.
- Ensure your social media sites have up to date messages regarding the incident.
- Respond to questions or inquiries from social media users in a timely manner. When the question or inquiry falls outside your agency's mission lanes, direct users to the appropriate agency.
- Ensure that information being provided is accessible and in the proper format.
- Cross-link to other agencies' social media sites that are involved with the incident.

4.0 Messaging and Distribution

As noted in concept of operations, content and messaging should be coordinated and thoroughly aligned with Products and Planning and Joint Information Center appropriately. Posting important, accurate, and timely content is the most important component of any Web and social media operation. When it comes to digital communication channels, agencies should follow these guidelines for the best way to support the response and recovery efforts and engage audiences:

4.1 As with all messaging during a Federal response, content should be actionable information to promote public safety and should include "asks" to the public to rebroadcast the content and share it with others who they know may be affected by the incident. It should be encouraged to share the content thru both social media channels and non-social media channels.

4.2 Core content and messages should be posted on the agency's website or blog and the social media channels; content posting should not be restrictive to only one social media site or digital communication channel, and as required by law, content and messages must be provided in accessible formats.

4.3 Content for social media sites (e.g. Facebook, Twitter) should be tailored to fit the characteristics of each site. In general, content on social media sites should be in plain language and provide relevant updates in an easily digestible format, preferably with actionable public safety information.

The Federal government does not endorse any non-government websites, companies or applications. The concepts presented in this annex are applicable for any social media site or digital communication platform.

4.4 All Federal, State, Tribal, and local partners should amplify messaging on their accounts as appropriate. All private sector entities, including but not limited to, associations, businesses, non-profits, and educational institutions, should also amplify messages through their channels, as they may have followers that are impacted by the incident.

5.0 Social Media Monitoring and Reporting for Situational Awareness

Monitoring publicly available content across online channels is as important as posting information, and agency policies and procedures should be followed as it relates to monitoring social media. During an incident, ESF #15 should search appropriate keywords, hashtags, and monitor public accounts on digital channels to find information for situational awareness. ESF #15 should also analyze search results and public posts for public perception information requirements and report findings to Federal response partners for situational awareness.

5.1 All responding agencies should follow their agencies' rules, policies, and procedures as to what capacity they are authorized to use approved applications and platforms.

6.0 Planning and Products Joint Information Centers

While the Digital Communications Specialist falls within the Joint Information Center, the specialist should work closely with counterparts in Planning and Products in several ways:

6.1 Alerting Planning and Products to priority issues stemming from public social media conversations and advising on best practices for messaging in response to those priority issues.

6.2 Monitoring for inquiries and feedback sent from the public directly to the agency social media accounts, and working with the AEPP, Program Liaisons, Limited English Proficiency Specialists, and Strategy and Messaging Specialists so appropriate responses can be incorporated into the communications plan.

6.3 Providing guidance and recommendations on timing for posting content on digital channels, along with other best practices for developing digital content.

7.0 Reporting

Agencies should ensure that any and all reports follow their agencies' legal, privacy, and records management rules and appropriate Standard Operating Procedures, and should always take into account copyrighted content and the public's right to privacy.

Hurricane Sandy Rumor Control

- After Sandy made landfall, the web and social media team found that a large amount of misinformation was circulating on social media, related to FEMA and the state's role in the response. In order to ensure an effective external affairs operation, and in coordination with the other aspects of ESF #15 including the media outreach team, FEMA began a Rumor Control initiative.
- A page on Fema.gov was created. When a rumor was identified, the social media team worked with ESF #15 staff to track down additional information and gather the correct information. These details were then added to the Rumor Control page, providing clear language about the misinformation and resources where people could find correct information for each rumor.
- Rumor Control messages were shared widely by FEMA's social media accounts, as well as by other responding agencies. The social media team shared this information with the interagency through the NICCL, and collaborated with state and local partners to share these messages and expand their reach.

Stafford Act Case Study:
Hurricane Sandy 2012

- FEMA was designated as the ESF #15 lead for Hurricane Sandy, and was responsible for coordinating the External Affairs for the federal response.
- Staff from multiple FEMA regional offices, as well as DHS Headquarters, coordinated with FEMA HQ External Affairs on web and social media outreach at FEMA Headquarters and eventually at Joint Field Offices in New York, New Jersey and Connecticut. At the height of the storm, more than 15 staff members were supporting the social media operation. This surge support, and the ability of FEMA digital staff to work from anywhere there was an internet connection, was critical in FEMA's digital response to this disaster.
- The social media team worked across ESF #15 to develop and write social media content, and to manage the FEMA social media accounts – including the newly established Facebook and Twitter accounts that provided specific updates about Sandy response and recovery.
- Additionally, the team used social media for situational awareness including information about social media discussions on power outages, volunteering and donations, and sentiment about the response efforts, that was shared with Department, ESF #15, and interagency leadership, as well as the National Response Coordination Center, Joint Field Offices, and other important partners.

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. FEMA Incident Management Handbook

1.0 Purpose

This annex outlines information and procedures concerning administration and logistics requirements and operations support for the ESF #15 organization.

2.0 Requirement

External Affairs operations *are* mission-essential tasks, and they must be afforded a high priority by the Unified Coordination Group when establishing basic operational capabilities. Infrastructure and supporting capabilities to deliver life-saving and life-sustaining information must be established in a timely manner. **If the ESF #15 team does not have these and other basic tools, External Affairs operations cannot be successfully executed.**

3.0 Responsibilities

3.1 ESF #15 External Affairs Officer (EAO)

Upon designation and activation of ESF #15, the ESF #15 EAO will assess initial logistical requirements necessary in establishing operational capabilities in the Unified Coordination staff (and JIC). The ESF #15 EAO will work closely with the ESF #15 OD, assistant external affairs officers, and Unified Coordination staff to ensure that initial requirements are identified in a timely manner and action is taken to address shortfalls where they exist. **This information should be provided by ESF #15 to the Unified Coordination Group Scoping Meeting.** If the nature of the incident requires, the ESF #15 EAO should identify an ESF #15 Resource Manager.

3.2 ESF #15 Resource Manager (RTMG)

The RTMG will coordinate all administrative and logistics related activities for the ESF #15 operation. This will include office space and equipment needs, in-processing of the ESF #15 staff, JIC support, and coordination with Unified Coordination staff elements. The RTMG will coordinate directly with the ESF #15 staff and the following partners:

- Logistics: Ensures that logistic support including working space, equipment, and technical support are provided to the EA in a timely manner.

- Human Resources: Ensures EA staffing deployment requests are fulfilled, daily staff accountability completed, and provides additional HR support to the JFO.

- Finance and Admin: Coordinates all EA funding with Comptroller on LEP/CAN translations, ordering of supplies, and assists with WebTA payroll certification.

4.0 Personnel and Staffing Coordination

The RTMG will maintain close coordination with the ESF #15 OD, component directors, and interagency SLTT public affairs counterparts to ensure that appropriate staffing is provided for the ESF #15 organization.

5.0 Pre-scripted Mission Assignments (PSMA) and Mission Assignments

PSMAs are developed in advance to facilitate rapid response following ESF #15 activation. The following PSMAs are approved in advance. Other PSMAs may be developed in addition to the following:

- PSMA-167: U.S. Coast Guard Public Affairs subject matter experts
- PSMA-168: Other Federal Agency technical subject matter experts that can speak publically about their agency's activities
- PSMA-170: U.S. Department of Defense (DOD) Broadcast Transmission Support-Public Affairs Communications Teams
- PSMA-287: Bureau of Indian Affairs' tribal liaison support

Any agency can be mission assigned to support ESF #15 operations. Some frequently used mission assignments include:

- All D/As External Affairs personnel to support coordination of messaging related to D/A response operations (most frequently used: DOD, HUD, HHS, USACE, and USCG)
- DOD-Combat Camera teams for visual imagery
- DOD-Joint Public Affairs Support Element (JPASE) or Civil Affairs and Information Support Element (CAISE)
- Bureau of Indian Affairs (BIA)-Tribal Liaison support
- Any agency-External Affairs subject matter experts to support FEMA's National News Desk or Social Media operations when our internal assets are exhausted

Appendix 1 to Annex X to Emergency Support Function #15 External Affairs
ESF #15 Leadership Roster

EMERGENCY SUPPORT FUNCTION #15 – INCIDENT LEADERSHIP STAFFING						
Incident Site & Situation:						
Position	**Assigned**	**Duty**	**E-Mail**	**Off Phone**	**Cell**	**Other Info**
Joint Field Office Leadership						
FCO/LFO						
Unified Coordination Group ESF #15 Leadership Cadre						
Ext Affairs Officer						
AEPS						
AECA						
AEIG						
AEIC						
AEPP						
Spokesperson						
FEMA Reg EA						
FEMA Reg EAD /EAO						
IMAT EA Advisor						

EA Staff Roster

Name	Title	PFT, CORE, IM-CORE, RSV	Location	FEMA Cell	Personal Cell	Arrival Date	Release Date	Rotation Dates	Hotel & Room #
External Affairs									
Joint Information Center									
Planning and Products									
Intergovernmental Affairs									
Congressional Affairs									
Private Sector									
SBA, State, USACE, other partners									
Name	Title	Location	Cell	Email					

Important Disaster Numbers	
Switchboard	
Main Fax #	
EA Fax #	
News Desk	
Safety	
Security	
ERO	
Alternate Dispute Resolution	
Log Chief	

Regional and HQ Numbers									
Name	Title	Location	FEMA Cell	Landline	Email				

Annex Y to Emergency Support Function #15 External Affairs
Training

References:
A. National Response Framework (NRF)
B. National Incident Management System (NIMS)
C. Interagency Integrated SOP
D. EMI Curriculum Management System Guidebook
E. Homeland Security Exercise Evaluation Program

1.0 Purpose

This annex outlines necessary training for ESF #15 personnel and training requirements for Federal, state, local, tribal, and territorial counterparts.

2.0 Training and Objectives

2.1 Director's Perspective

Training is critical to the success of ESF #15 in support of the FCO and Unified Coordination staff. Pre-incident training builds teamwork, expertise, and confidence, ensuring the ESF #15 staff will be successful during an incident requiring a coordinated Federal response or major incident. **Training will be a fundamental building block of the ESF #15 operation.**

2.2 ESF #15 Training Program Responsibilities

- **Program Direction, Oversight, Coordination**
  DHS Office of Public Affairs

- **Program Support (Materials and Course Development)**
  FEMA Office of External Affairs, Disaster Operations Division, in coordination with the Emergency Management Institute (EMI), FEMA Qualification System training, and the Incident Workforce Management Division (IWMD)

2.3 ESF #15 Training Program Objectives

- ESF #15 Leadership Cadre is fully prepared to assume assigned positions when directed and in support of the FCO/LFO and Unified Coordination staff.

- ESF #15 staff is prepared for duties within the organization and in support of the FCO/LFO and Unified Coordination staff.

- Federal interagency ESF #15 deploying leadership and staff are fully prepared to assume assigned positions.

- State, territorial, and tribal counterparts have awareness of ESF #15 functions and integration within the JIS and ICS.

3.0 Training Program Requirements

ESF #15 staff training requirements are outlined in specific ESF #15 qualification sheets maintained by the FEMA External Affairs Cadre Management Team.

4.0 Training Resources

Summarized below are training resources and supporting details.

4.1 Recommended Online Courses

The below courses are recommended for all ESF #15 leadership and staff personnel. These courses can be accessed online at https://training.fema.gov/is/.

- IS-29. Public Information Officer Awareness
- IS-100.b Introduction to Incident Command System
- IS-200.b ICS for Single Resources and Initial Action Incidents
- IS-650.a Building Partnerships with Tribal Governments
- IS-700.a. National Incident Management System (NIMS) Intro
- IS-702.a NIMS Public Information Systems
- IS-800.b. National Response Framework (NRF) Intro

4.2 EMI Training Courses

A complete list of EMI courses and their schedules is located online at: http://training.fema.gov/EMICourses/ Some of the key ESF #15/EA courses are listed below:

- **External Affairs Specialist Training (E-475)**
  This FEMA Qualification System course provides an orientation to the knowledge and tools necessary to support ESF #15 operations. This one-week training is required for qualification in all specialist positions. Modules related to specific job functions are offered during the training.

- **ESF #15 Leadership Courses-EAO (L-767), Assistant EAOs (L-748)**
  These courses are developed to provide participants, who are experienced ESF #15 staff, with skills on managing programs, leading people, and working collaboratively to serve in ESF #15 leadership roles.

- **State & Local Public Affairs Courses (G-289 Public Information Officer Awareness; G-290 Basic Public Information Officer; G-291 Joint Information System/Joint Information Center Planning for tribal, state and local PIOs; E-388 Advanced PIO Course; E-389 Master PIO Course)**
  ESF #15-specific training is incorporated into the Master PIO course offered at EMI.

4.3 Crisis and Emergency Risk Communications (CERC) Training

Personnel at all levels of government are encouraged to complete Crisis and Emergency Risk Communications (CERC) training, which focuses on communicating successfully in high concern situations. The Centers for Disease Control and Prevention offers free online CERC training. The training provides an introduction to Crisis and Emergency Risk Communication principles, describes the psychology of a crisis and the type of messages each audience needs, explains how to tailor messages in alignment with CERC principles, and defines core concepts of crisis communication planning. The training is available at **http://emergency.cdc.gov/cerc/training/basic/index.asp**

4.4 FEMA Incident Workforce Academy Series (FIWA)

FIWA is "a multi-phased initiative designed to standardize common training for all FEMA employees, beginning with the Specialist Series followed by middle and upper-level management and leadership courses. All employees hired after October 2012 must attend the FIWA – Specialist Series. Subsequent FIWA courses will be required as IM personnel progress to each new management tier level." (FQS Guide, October 2016).

4.5 Field/Just In Time Training

Along with the EMI courses outlined above, there are also scalable versions of this information to be delivered to a wide-variety of audiences, including just-in-time training in the field. Trainings can be delivered face-to-face, via webinar, or video-teleconferences.

4.6 Exercises

Personnel at all levels within the Federal, state, local, tribal, territorial and private sector participate in homeland security and all-hazards exercises. Many of these are conducted as a national level or capstone exercise series. These exercises provide a superb means to train personnel on ESF #15 procedures and respective staff assignments. DHS will use this SOP as the primary planning document for all exercises.

4.7 Real-World Training

Real-world events, and those that directly result in activation of ESF #15, provide an equally valuable opportunity for training of leadership and staff personnel. ESF #15 leadership should actively consider deploying available personnel to real-world incidents, if conditions permit, for training purposes. This should be coordinated with the FCO/LFO and Unified Coordination staff.

4.8 Interagency Coordination

Interagency opportunities, such as the Incident Communications Public Affairs Coordination Committee (ICPACC) meeting and annual Hurricane table top exercises will be used to discuss ESF #15 processes, teamwork and training needs. DHS OPA or FEMA EA will coordinate meeting programs in conjunction with other department and agency hosts.

4.9 Basic Guidance for Public Information Officers (PIOs/National Incident Management System [NIMS] – FEMA 517/November 2007)

This guidance document was developed in coordination with Federal, state, local, tribal and territorial Public Information Officers (PIOs). The goal of this publication is to provide operational practices for performing PIO duties within the ICS. It offers basic procedures to operate within the JIS and establish an effective JIC – including integrating with Federal support and ESF #15.

Annex Z to Emergency Support Function #15 External Affairs
Acronyms and Key Terms

AAR	After Action Report
AEAC	Assistant External Affairs Officer for Congressional Affairs
AEIC	Assistant External Affairs Officer for the Joint Information Center
AEIG	Assistant External Affairs Officer for Intergovernmental Affairs
AEPP	Assistant External Affairs Officer for Private Sector
AMS	Aerial Measuring System
ANG	Air National Guard
APHIS	Animal and Plant Health Inspection Service
ARG	Accident Response Group
ARNG	Army National Guard
ASD/PA	Assistant Secretary of Defense- Public Affairs
ASPA	Assistant Secretary for Public Affairs
ASPR	Assistant Secretary for Public Response (ASPR) (HHS)
CA	Congressional Affairs
CAD	Congressional Affairs Division
CAT	Crisis Action Team
CBL	Cytogenetic Biodosimety Laboratory
CBP	Customs and Border Protection
CDC	Centers for Disease Control and Prevention
CERC	Crisis and Emergency Risk Communications
CI	Critical Infrastructure
CJCS	Chairman of the Joint Chiefs of Staff
CMHT	Consequence Management Home Team
CNGB	Chief of the National Guard Bureau
COOP	Continuity of Operations
COP	Common Operating Picture
CS&C	Cybersecurity and Communications
DCE	Defense Coordinating Elements
DCO	Defense Coordinating Officer
DHS	Department of Homeland Security
DHS/IP	Department of Homeland Security Office of Infrastructure Protection
DMAT	Disaster Medical Assistance Team
DNDO	Domestic Nuclear Detection Office
DOD	Department of Defense
DOE	Department of Energy
DOI	Department of Interior
DSAT	Disaster Survivor Assistance Team
D-SNAP	Disaster Supplemental Nutrition Assistance Program
EAD	External Affairs Director
EAO	External Affairs Officer
EAS	Emergency Alert System
EDEN	Extension Disaster Education Network
EMI	Emergency Management Institute
EOC	Emergency Operations Center
ERT	Environmental Response Team
ESF	Emergency Support Function
ET	Executive Team

FCC	Federal Communications Commission
FCO	Federal Coordinating Officer
FDA	Food and Drug Administration
FEMA	Federal Emergency Management Agency
FERN	Food Emergency Response Network
FHCO	Federal Health Coordinating Officer
FISMA	Federal Information Systems Management Act
FMS	Federal Medical Station
FNS	Food and Nutrition Service
FRMAC	Federal Radiological Monitoring and Assessment Center
FS	Forest Service
FSA	Farm Service Agency
FSIS	Food Safety and Inspection Service
GCC	Government Coordinating Council
GETS	Government Emergency Communications Service
GIPSA	Grain Inspection, Packers, and Stockyards Administration
GSA	General Services Administration
HHS	U.S. Department of Health and Human Services
HSIN	Homeland Security Information Network
HSPD	Homeland Security Presidential Directive
IA	Individual Assistance
IAP	Incident Action Plan
ICCT	Incident Community Coordination Call
ICP	Incident Command Post
ICPACC	Incident Communications Public Affairs Coordination Committee
ICS	Incident Command System
IGA	Intergovernmental Affairs
IMAAC	Federal Interagency Modeling and Atmospheric Center
IMAT	Incident Management Assistance Team
IND	Improvised Nuclear Device
IRCT	Incident Response Coordination Team (HHS)
ISAC	Information Sharing and Analysis Center
JFHQ	Joint Force Headquarters
JFO	Joint Field Office
JIC	Joint Information Center
JMD	Department of Justice Management Division
JTF	Joint Task Force
LEP	Limited English Proficiency
LEP/ACN	Limited English Proficiency/Accessible Communications Needs
LFO	Lead Federal Official
LNO	Liaison Officer
LRN	Laboratory Response Network
MARAD	Maritime Security Administration
MOTR	Maritime Operational Threat Response
NAD	North Atlantic Division (USACE)
NARAC	National Atmospheric Release Advisory Center
NARP	Nuclear Weapon Accident Response Procedures
NBEOC	National Business Emergency Operation Center
NCC	National Coordinating Center
NCC	National Contact Center
NCCIC	National Cybersecurity and Communication Integration Center

NCERT	National Criminal Enforcement Response Team
NCP	National Contingency Plan
NCS	National Communications System
NDMS	National Disaster Medical System
NDRF	National Disaster Recovery Framework
NDT	National Decontamination Team
NGB	National Guard Bureau
NIC	National Incident Commander
NICC	National Infrastructure Coordination Center
NICCL	National Incident Communications Conference Line
NIFA	National Institute of Food and Agriculture
NIFC	National Interagency Fire Center
NIMS	National Incident Management System
NIMS/ICS	National Incident Management System/ Incident Command System
NIPP	National Infrastructure Protection Plan
NIRT	Nuclear Incident Response Team
NJIC	National Joint Information Center
NNSA	National Nuclear Security Administration
NOAA	National Oceanic and Atmospheric Administration
NOC	National Operations Center
NORAD	North American Aerospace Defense Command
NPPD	National Protection and Programs Directorate
NRC	Nuclear Regulatory Commission
NRCC	National Response Coordination Center (FEMA)
NRF	National Response Framework
NRT JIC	National Response Team Joint Information Center
NRP	National Response Plan
NRT	National Response Team
NSSE	National Special Security Event
NSTAC	National Security Telecommunications Advisory Committee
NTAS	National Terrorism Advisory System
NTNF GCTF	National Technical Nuclear Forensics Ground Collections Task Force (DNDO)
NTSB	National Transportation Safety Board
NWIR	Nuclear Weapons Incident Response
OASD	Office of the Assistant Secretary of Defense (DOD)
OAR	Office of Air and Radiation
OC	Office of Communication (White House or USDA)
OD	Operations Director
OEA	Office of External Affairs
OEC	Office of Emergency Communication (DHS)
OEI	Office of Environmental Information (EPA)
OPA	Office of Public Affairs
OPM	Office of Personnel Management
ORISE	Oak Ridge Institute for Science and Education
OSD	Office of the Secretary of Defense
OSLTF	Oil Spill Liability Trust Fund
PACL	Public Affairs Conference Line (HHS)
PAD	Public Affairs Division (FEMA)
PAO	Public Affairs Officer
PARC	Public Affairs Response Cell
PA	Public Affairs

PAR	Protective Action Recommendation
PICCL	Private Sector Incident Communications Conference Line
PIO	Public Information Officer
POC	Point of Contact
PP	Planning and Products (ESF #15)
PSA	Public Service Announcement
PSD	Private Sector Division (FEMA)
PSMA	Pre-Scripted Mission Assignment
PSO	Private Sector Office
PPD	Presidential Policy Directive
RAP	Radiological Assistance Program
RDD	Radiological Dispersal Device
REAC/TS	Radiation Emergency Assistance Center/ Training Site
RERT	Radiological Emergency Response Team
RFO	Recovery Field Office
ROE	Rights of Entry
RRCC	Regional Response Coordination Center
RRT	Regional Response Team
RSF	Recovery Support Function
RTMG	Resource Support Manager
SAC	Special Agents In-Charge
SAD	State Active Duty
SAMHSA	Substance Abuse and Mental Health Services Administration
SBA	Small Business Administration
SCC	Sector Coordinating Councils
SCO	State Coordinating Officer
SEO	Senior Energy Official
SHO	Senior Health Official
SICCL	State Incident Communications Conference Line
SIOC	Special Incident Operations Center (FBI HQ)
SITREP	Situation Report
SLTT	State, Local, Tribal and Territorial
SME	Subject Matter Expert
SOC	Secretary's Operations Center (HHS)
SONS	Spill of National Significance
SOP	Standard Operating Procedures
SPEEDI	System for Prediction of Environmental Emergency Dose Information (Japan)
SSA	Sector Specific Agency
UCG	Unified Coordination Group
US-CERT	U.S. Computer Emergency Response Team
USACE	U.S. Army Corps of Engineers
USNORTHCOM	United States Northern Command
VA	Veterans Affairs
VAL	Voluntary Agency Liaison
VOAD	Voluntary Organizations Active in Disaster
VTC	Video Teleconference
WHO	World Health Organization
WPS	Wireless Priority Service
WMD-CST	Weapons of Mass Destruction Civil Support Team

ESF #15 SOP NOTES

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 4/27/2016 8:13:29 PM
To: Card, Joan [Card.Joan@epa.gov]; Hamilton, Karen [Hamilton.Karen@epa.gov]; Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]
CC: McClain-Vanderpool, Lisa [Mcclain-Vanderpool.Lisa@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]; R8 GKM Leadership Team [R8_GKM_LeadershipTeam@epa.gov]; Mattas-Curry, Lahne [Mattas-Curry.Lahne@epa.gov]
Subject: RE: draft explanation on Animas exceeding standards re: Animas

Absolutely plan to do that, and will share this info with him as well.

Are we very sure that **Ex. 5 Deliberative Process (DP)**?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Card, Joan
Sent: Wednesday, April 27, 2016 4:12 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Cc: McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>; Mattas-Curry, Lahne <Mattas-Curry.Lahne@epa.gov>
Subject: RE: draft explanation on Animas exceeding standards re: Animas

Yes. Are you going to ask Bruce his basis for attribution to EPA?

From: StClair, Christie
Sent: Wednesday, April 27, 2016 2:10 PM
To: Hamilton, Karen <Hamilton.Karen@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Cc: McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>; Mattas-Curry, Lahne <Mattas-Curry.Lahne@epa.gov>
Subject: RE: draft explanation on Animas exceeding standards re: Animas

Joan, can you give me R8 approval? Will get NG's approval before sending.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: StClair, Christie
Sent: Wednesday, April 27, 2016 3:15 PM
To: Hamilton, Karen <Hamilton.Karen@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Cc: McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>; Mattas-Curry, Lahne <Mattas-Curry.Lahne@epa.gov>
Subject: RE: draft explanation on Animas exceeding standards re: Animas

Thanks for this info, Karen. How about this:

Ex. 5 Deliberative Process (DP)

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Hamilton, Karen
Sent: Wednesday, April 27, 2016 2:52 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Cc: McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>; Mattas-Curry, Lahne <Mattas-Curry.Lahne@epa.gov>
Subject: draft explanation on Animas exceeding standards re: Animas

Here's the detailed data explanation that can be massaged into media friendly explanation. Also, the attached might be useful to save. I will be!
(Serendipitously, I just concurred on the 2016 303d list for Colorado has we developed this message.)

Ex. 5 Deliberative Process (DP)

Data attached.

From: StClair, Christie
Sent: Wednesday, April 27, 2016 10:47 AM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Cc: McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>; Mattas-Curry, Lahne <Mattas-Curry.Lahne@epa.gov>
Subject: Re: Bloomberg BNA wants confirmation of Denver Post claim re: Animas

Looping Lahne for situ awareness

I'm not sure what the basis for this sentence was, so please develop language.

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Apr 27, 2016, at 12:44 PM, Jenkins, Laura Flynn <Jenkins.Laura@epa.gov> wrote:

> Nancy/Christie:
>
> Please see request below from BNA. Please let me know if you have vetted language or need R8 to develop.
>
> Thanks,
>
> Laura Jenkins
> Media Officer
> USEPA Region 8
> 1595 Wynkoop St.
> Denver, CO 80208
> Mailcode: 8-OC
> Landline: 303-312-6256
> Cell: Ex. 6 Personal Privacy (PP)
> Fax: 303-312-6961
>
> On Apr 27, 2016, at 10:41 AM, McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov> wrote:
>
> > http://www.denverpost.com/news/ci_29817878/cadmium-lead-copper-levels-animas-headwaters-exceed-state
> >
> > ---
> >
> > **From:** Baltz, Tripp [mailto:abaltz@bna.com]
> > **Sent:** Wednesday, April 27, 2016 10:32 AM
> > **To:** McClain-Vanderpool, Lisa <Mcclain-Vanderpool.Lisa@epa.gov>
> > **Subject:** RE: comment
> >
> > Thanks! Now can I get a comment on the first sentence in a Denver Post story that ran today: Is this true?

Animas River headwaters contamination exceeds state standards for cadmium, copper, lead and other toxic acid metals draining from inactive mines, officials from the Environmental Protection Agency and Sunnyside Gold Corp. revealed Tuesday.

>>>>>>>>>>>>>>>>>>>>>>>>>>>>>>

Tripp Baltz
Staff Correspondent

Bloomberg BNA

Direct 303.358.3371
abaltz@bna.com

From: McClain-Vanderpool, Lisa [mailto:Mcclain-Vanderpool.Lisa@epa.gov]
Sent: Wednesday, April 27, 2016 10:06 AM
To: Baltz, Tripp <abaltz@bna.com>
Subject: comment

Tripp - Rich is on travel so he forwarded your request-

As far as the Duke report - EPA will review all applicable peer reviewed scientific literature that has been published since the release of the draft assessment for consideration in the final Hydraulic Fracturing Drinking Water Assessment.

Lisa McClain-Vanderpool
Public Affairs Officer
Office of Communications and Public Involvement
1595 Wynkoop Street
Denver, CO 80202
Office: 303-312-6077
Cell: Ex. 6 Personal Privacy (PP)
Email: mcclain-vanderpool.lisa@epa.gov

Message

From: Burch, Julia [Burch.Julia@epa.gov]
Sent: 6/30/2016 5:10:30 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Wenning, Stephanie [Wenning.Stephanie@epa.gov]; Schaefer, Joe [Schaefer.Joe@epa.gov]; Wilber, Eric [Wilber.Eric@epa.gov]; Mosher, Eric [Mosher.Eric@epa.gov]; Rodriguez, Elias [Rodriguez.Elias@epa.gov]; Kluesner, Dave [kluesner.dave@epa.gov]; Mattas-Curry, Lahne [Mattas-Curry.Lahne@epa.gov]; Irizarry, Gilberto [Irizarry.Gilberto@epa.gov]
Subject: EPAosc.org draft guidelines - woot!!
Attachments: EPAosc.org draft guidelines.docx

Thank you everyone!!! We really appreciate your time and expertise.

Please get comments to me by COB tomorrow.

From there, the review schedule is below:

- Share the next version with Matt Fritz and the rest of the team on July 5. They will have July 8 to get me comments.
- The next version will be shared with the RMs and SF DDs (via Eric M and Tito). Comments due to Eric W by July 15.
- At the same time, this version will be shared with the PADs (via David K and Nancy). Comments due to me by July 22.
- Team will have until July 29 to integrate comments and turn out a final version.
- Joint memo from OPA AA and OLEM AA out early August.

If you have any questions please let me know.

Regards,

Julia Burch
Office of Transportation and Air Quality
U.S. Environmental Protection Agency
202-564-0961

Message

From: Wall, Tom [Wall.Tom@epa.gov]
Sent: 9/23/2016 8:03:52 PM
To: StClair, Christie [StClair.Christie@epa.gov]; Fuld, John [Fuld.John@epa.gov]
CC: Wall, Dan [wall.dan@epa.gov]; Mutter, Andrew [mutter.andrew@epa.gov]; Hamilton, Karen [Hamilton.Karen@epa.gov]; Spence, Sandra [Spence.Sandra@epa.gov]; Loop, Travis [Loop.Travis@epa.gov]; Dennis, Allison [Dennis.Allison@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; R8 GKM Leadership Team [R8_GKM_LeadershipTeam@epa.gov]
Subject: RE: Durango Herald (DDL Fri): Animas water quality

Have been following, R8 has done a great job.

Tom Wall, Director
Assessment and Watershed Protection Division
Office of Wetlands, Oceans and Watersheds
U.S. EPA
Wall.tom@epa.gov
202/564-4179

From: StClair, Christie
Sent: Friday, September 23, 2016 3:02 PM
To: Fuld, John <Fuld.John@epa.gov>
Cc: Wall, Dan <wall.dan@epa.gov>; Mutter, Andrew <mutter.andrew@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Wall, Tom <Wall.Tom@epa.gov>; Spence, Sandra <Spence.Sandra@epa.gov>; Loop, Travis <Loop.Travis@epa.gov>; Dennis, Allison <Dennis.Allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>
Subject: Re: Durango Herald (DDL Fri): Animas water quality

No further action needed, actually. I didn't hear back that OW wanted to review. Response was approved by NG and transmitted.

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Sep 23, 2016, at 2:42 PM, Fuld, John <Fuld.John@epa.gov> wrote:

> Team,
>
> Just seeing if this is good as the weekend is fast approaching. This has a DDL: Friday (today)

John W. Fuld, Ph.D.
Media Relations Manager-Water
Environmental Protection Agency
1200 Constitution Ave
Washington DC 20460
Office: 202-564-8847
Cell: Ex. 6 Personal Privacy (PP)
Fuld.john@epa.gov

From: Wall, Dan
Sent: Friday, September 23, 2016 12:55 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Cc: Mutter, Andrew <mutter.andrew@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Wall, Tom <Wall.Tom@epa.gov>; Spence, Sandra <Spence.Sandra@epa.gov>; Loop, Travis <Loop.Travis@epa.gov>; Fuld, John <Fuld.John@epa.gov>; Dennis, Allison <Dennis.Allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>
Subject: Re: Durango Herald (DDL Fri): Animas water quality

Technical Assistance Unit Branch Chief. Or just toxicologist.

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>>> Here's the cleaned up draft:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Sep 23, 2016, at 11:06 AM, Mutter, Andrew <mutter.andrew@epa.gov> wrote:

Christie,
Recommend we keep the response

Ex. 5 Deliberative Process (DP)

V/r

Andrew

Andrew Mutter
Deputy Director, Office of
Communication and Public Involvement
& Director of Public Affairs
U.S. Environmental Protection Agency,
Region 8 (Denver, CO)

Office: 303.312.6448
Cell: Ex. 6 Personal Privacy (PP)

Twitter: @EPARegion8
Facebook: U.S. EPA Region 8
Webpage: EPA Region 8 (Mountains and Plains)

From: Wall, Dan
Sent: Thursday, September 22, 2016 4:19 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Hamilton,

Karen <Hamilton.Karen@epa.gov>
Cc: Wall, Tom <Wall.Tom@epa.gov>; Spence, Sandra <Spence.Sandra@epa.gov>; Loop, Travis <Loop.Travis@epa.gov>; Fuld, John <Fuld.John@epa.gov>; Dennis, Allison <Dennis.Allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Mutter, Andrew <mutter.andrew@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>
Subject: RE: Durango Herald (DDL Fri): Animas water quality

All

We may want to consider Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Below are a couple suggested changes based on my understanding of the CMP data collection activities.

I expect the SMEs will have plenty of changes, but here's one way we might approach this:

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Ex. 5 Deliberative Process (DP)

Christie

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency

Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

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I spoke with CPW last week as well. In addition to what Mr Romero said, they are seeing evidence of reproduction in the most sensitive fish species (Sculpin) in the Durango reach. This is the second year in a row they have seen this however and Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

This particular reach has had a number of stressors to the fish community including high temperatures, sedimentation and of course metals. This is great news but just a word of caution..

We have collected a significant amount of data from the BPMD but have not looked at it yet.

From: StClair, Christie
Sent: Wednesday, September 21, 2016 3:51 PM
To: Hamilton, Karen

<Hamilton.Karen@epa.gov>
Cc: Wall, Tom <Wall.Tom@epa.gov>; Spence, Sandra <Spence.Sandra@epa.gov>; Wall, Dan <wall.dan@epa.gov>; Loop, Travis <Loop.Travis@epa.gov>; Fuld, John <Fuld.John@epa.gov>; Dennis, Allison <Dennis.Allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Mutter, Andrew <mutter.andrew@epa.gov>; R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>
Subject: Re: Durango Herald (DDL Fri): Animas water quality

I don't want to push beyond anyone's comfort level here. Let's think about various ways to approach this and reconnect tomorrow.

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Sep 21, 2016, at 5:23 PM, Hamilton, Karen <Hamilton.Karen@epa.gov> wrote:

> Maybe Dan Wall's group could evaluate the data with the questions in the second paragraph in mind and keep it to chemistry because I think Ex. 5 Deliberative Process (DP)
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Subject: RE: Durango Herald (DDL Fri): Animas water quality

Response from the reporter:

> I did speak with CPW. Essentially, they're finding more mature fish in the Animas and more 2nd year fish (which indicates a survival rate among fish they stock), which the past few years, hasn't been the case. Fishermen are also claiming there's more bugs than ever.
>
> More specifically what I'm looking for from the EPA is whether the treatment plant is having

immediate effects in the town stretch. Are metals lower, is water quality better, in the town stretch since the water treatment plant began operations? And if we have the data to back that up.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
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eam@epa.gov>
Subject: RE: Durango Herald (DDL Fri): Animas water quality

The latest from the CMP is June which has been posted. We were just out in late August so that data isn't in yet. Maybe there is some data from the Bonita Peak area (upper Animas – Silverton) and the treatment plant discharge quality compared to the overall loading in the upper watershed so I have copied the R8 leadership team about that.

What are the fishermen using or seeing that suggests good water quality? Is the river more clear? Do they have actual data? Are they looking at the web with the real time data flowing from the monitoring devices? Or are they catching more fish and healthier fish? Or are they seeing more stoneflies? Would the reporter have that information?

If the fishermen are thinking WQ is better because of their fishing success, I think the Colorado Division of Parks and Wildlife might have some insight into numbers. The cause of apparent/anecdotal increases may be

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP) So, yes, great that some are thinking it's our efforts making wq appear better (which they are!), but it would be good to know what they are seeing or basing their comments on so we can evaluate their observations more accurately.

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Subject: Durango

Herald (DDL Fri):
Animas water quality

Super cool inquiry from the Durango Herald! Do we have any initial sampling data – even if it has not yet been QAQC'd – Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP)? It would be nice to make some positive news at this moment.

Jonathan Romeo
Durango Herald
DDL noon Fri

Inquiry:

I'm working on a story about trout populations in the Animas in town, and some local fisherman are saying the water quality this year is the best they've seen in years. Many think it's a product of the treatment plant. Is there data that supports metal levels in the Animas town stretch are at a low? Any data on that at all we can use?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 9/23/2016 5:01:19 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: NANCY FINAL - Fwd: Durango Herald (DDL Fri): Animas water quality

GTG With attribute to Region 8 toxicologist Dan Wall?

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

Begin forwarded message:

From: "Wall, Dan" <wall.dan@epa.gov>
Date: September 23, 2016 at 12:55:08 PM EDT
To: "StClair, Christie" <StClair.Christie@epa.gov>
Cc: "Mutter, Andrew" <mutter.andrew@epa.gov>, "Hamilton, Karen" <Hamilton.Karen@epa.gov>, "Wall, Tom" <Wall.Tom@epa.gov>, "Spence, Sandra" <Spence.Sandra@epa.gov>, "Loop, Travis" <Loop.Travis@epa.gov>, "Fuld, John" <Fuld.John@epa.gov>, "Dennis, Allison" <Dennis.Allison@epa.gov>, "Grantham, Nancy" <Grantham.Nancy@epa.gov>, "Jenkins, Laura Flynn" <Jenkins.Laura@epa.gov>, R8 GKM Leadership Team <R8_GKM_LeadershipTeam@epa.gov>
Subject: Re: Durango Herald (DDL Fri): Animas water quality

Technical Assistance Unit Branch Chief. Or just toxicologist.

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Please add Ex. 5 Deliberative Process (DP)

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Ex. 5 Deliberative Process (DP)

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U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

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> Christie,
> Recommend we keep the response to what Dan edited below. If we have
>
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>
> V/r
>
> Andrew
>
> ***Andrew Mutter***
> Deputy Director, Office of Communication and Public Involvement & Director of Public Affairs
> U.S. Environmental Protection Agency, Region 8 (Denver, CO)
>
> Office: 303.312.6448
> Cell: Ex. 6 Personal Privacy (PP)
>
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All

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Office of Public Affairs

Environmental
Protection Agency
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If the fishermen are thinking WQ is better because of their fishing success, I think the Colorado Division of Parks and Wildlife might have some insight into numbers. The cause of apparent/anecdotal increases may be something other than metals and could reflect a good year class a few years ago combined with a few good years of decent flows, temperatures, and food sources (macroinvertebrates) . Fish pops as far downstream as Durango, I think, may be documented to have

adapted to metals (demonstrated in Colorado) of levels seen there. So, yes, great that some are thinking it's our efforts making wq appear better (which they are!), but it would be good to know what they are seeing or basing their comments on so we can evaluate their observations more accurately.

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Jonathan Romeo
Durango Herald
DDL noon Fri

Inquiry:

I'm working on a story about trout populations in the Animas in town, and some local fisherman are saying the water quality this year is the best they've seen in years. Many think it's a product of the treatment plant. Is there data that supports metal levels in the Animas town stretch are at a low? Any data on that at all we can use?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

Message

From: Michaels, Andrew [Michaels.Andrew@epa.gov]
Sent: 6/24/2016 8:56:59 PM
To: Gray, Stuart [Gray.Stuart@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; Herckis, Arian [Herckis.Arian@epa.gov]
Subject: RE: RAM Briefing Book
Attachments: Schedule 6.28.16-7.4.16.docx; June 27, 2016 Schedule.docx

Schedules are attached. Thanks!

From: Michaels, Andrew
Sent: Friday, June 24, 2016 3:57 PM
To: Gray, Stuart <Gray.Stuart@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Herckis, Arian <Herckis.Arian@epa.gov>
Subject: RAM Briefing Book

Stuart, thanks for helping out with this again!

I've attach the table of contents and all the briefings. Just as a reminder, please 3 hole punch everything and place the Table of Contents before Tab 1. Everything should be printed in color. Tabs 2, 5, and 6A should be single sided, but everything else should be double sided.

One big note. The information in Tab 2 is on a very close hold. Please do not share it with anyone.

Schedules are still coming, but I wanted to give you a head start on the rest of the book.

Please let me know if anything is unclear or if you need anything else from me.

Thanks!
Andy Michaels
Deputy Director of Scheduling
Office of the Administrator, US EPA
Office: 202-564-4467
Cell: Ex. 6 Personal Privacy (PP)
michaels.andrew@epa.gov

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 2/25/2016 7:25:14 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Reply to Bruce Finely Fwd: here as promised - questions for scott, bill gardner, other?

Thank you.

I'm not thrilled with our response to Bruce's q#3 but think we should probably send him what we've got so far. Bill Murray or Richard Jeng told me this am they were working on something better, but I've not been able to reach them since then.

Thoughts?

Christie

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Thursday, February 25, 2016 2:22 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: FW: Reply to Bruce Finely Fwd: here as promised - questions for scott, bill gardner, other?

Fyi .. close hold -- let's discuss ..thanks ng

From: Wm Mark Eddy [mailto:marke@markeddycomm.com]
Sent: Thursday, February 25, 2016 1:54 PM
To: Zach Pierce - GovOffice <Zachary.pierce@state.co.us>; John Swartout - DNR <John.Swartout@state.co.us>; Monica Sheets - CDPHE <Monica.sheets@state.co.us>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Murray, Bill <Murray.Bill@epa.gov>
Cc: Wm Mark Eddy <marke@markeddycomm.com>
Subject: Reply to Bruce Finely Fwd: here as promised - questions for scott, bill gardner, other?

FYI, at the bottom of this email are Bruce's questions and our response is at the top. These comments are consistent with what elected officials said at the Monday public hearing.

---------- Forwarded message ----------
From: **Wm Mark Eddy** <marke@markeddycomm.com>
Date: Thu, Feb 25, 2016 at 11:50 AM
Subject: Re: here as promised - questions for scott, bill gardner, other?
To: Bruce Finley <bfinley@denverpost.com>
Cc: Wm Mark Eddy <marke@markeddycomm.com>

Bruce,
Everyone is out of pocket though I was able to catch Fetch between meetings - he is out of town doing buying for his store. Everyone else is trying to catch up on everything that they put off over the last couple of months. Fetch is the designated spokesman for the town and county officials right now and he asked me to send this to you.

Also, you mentioned the soils issue numerous times when we talked yesterday. Again, the town is not in the Superfund site, if anyone wants the soils tested that is a completely separate process and issue. It is completely unrelated to the NPL listing. The NPL listing deals with acid mine drainage, which has no impact on soils.

What did the DC folks say?

Thanks.

Here is Fetch's response:

"We negotiated with the EPA for months over dozens of issues. We believe we were able to get as much as we could from the EPA at this time. Requesting Superfund is the end of one process and the start of a much longer one. One that we, the governor's office and members of the congressional delegation will be involved in every step of the way.

"We will be working closely with the governor and our congressional delegation to ensure this site is a top priority for funding and for using the best science possible to address the situation. Silverton and San Juan County, the governor and members of our congressional delegation will be holding the EPA accountable.

"There are no ironclad guarantees and a number of questions remain. But we are in this for the long haul and will be holding EPA's feet to the fire. Unlike some other sites and because of the EPA's role in triggering the spill, this has received international attention. There is pressure from every corner to make sure this cleanup happens and we will make sure that pressure doesn't let up.

As for how long the cleanup will take

"We want the EPA and state to use the best science, we want the clean up done right - that's more important than speed. This is a decades-long process, if it takes a little longer to do it right that's OK."

Statement from Scott Fetchenhier, San Juan County Commissioner and member of the town and county negotiating team.

On Thu, Feb 25, 2016 at 11:19 AM, Wm Mark Eddy <marke@markeddycomm.com> wrote:

> will do.
>
> On Thu, Feb 25, 2016 at 11:18 AM, Bruce Finley <bfinley@denverpost.com> wrote:
>
> > working this one top priority today. getting good results with wash d.c. folks on this.
> >
> > please keep the questions i am putting to the locals between me and you and them.
> >
> > On Thu, Feb 25, 2016 at 11:11 AM, Wm Mark Eddy <marke@markeddycomm.com> wrote:
> >
> > > I have calls in. Everyone is pretty much out of pocket but I will keep trying.
> > >
> > > What's your deadline?

Sad situation in Park County.

On Thursday, February 25, 2016, Bruce Finley <bfinley@denverpost.com> wrote:

How comfortable is the town with EPA assurances?

To what extent does San Juan County/Silverton believe that the EPA causing this disaster should be taken into consideration in prioritizing cleanup action?

In case there's not immediate sufficient money made available from Superfund, and the regional discretionary money has to be used, how much is in that fund?

Is that enough to complete at least the RI? The FS? Possible water treatment plants?

What are your concerns about the shrinking of the nation's Superfund capacity (i.e. funding for cleanups nationwide reduced to half previous levels, and projects take average of two decades to get done) in relation to southwestern Colorado's needs?

How if at all is this national context likely to affect action in Silverton/San Juan County?

What interest do Silverton/San Juan County have in the United States having a robust Superfund environmental disaster cleanup program?

What are your concerns about a weakened EPA not being able to get the job done within five years at the proposed Bonita Peak Mining District NPL site?

What in the town/county view is a reasonable timetable for completing the RI, the FS and the final cleanup? How many years total?

Why does that matter?

Why does the town/county worry about a drawn-out process?

Markeddycomm.com

--
Mark Eddy
Mark Eddy Communications
421 Hudson St.,
Denver, Colo., 80220
Ex. 6 Personal Privacy (PP)
markeddycommunications.com

--
Mark Eddy
Mark Eddy Communications
421 Hudson St.,
Denver, Colo., 80220
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Mark Eddy
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421 Hudson St.,
Denver, Colo., 80220
Ex. 6 Personal Privacy (PP)
markeddycommunications.com

--

Mark Eddy
Mark Eddy Communications
421 Hudson St.,
Denver, Colo., 80220
Ex. 6 Personal Privacy (PP)
markeddycommunications.com

Message

From: Bender, Emily [Bender.Emily@epa.gov]
Sent: 4/25/2016 3:47:00 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Gutro, Doug [Gutro.Doug@epa.gov]
Subject: FW: Now on for Thursday - Safer Choice Partner of the Year Awardees BY REGION (embargoed)
Attachments: Safer Choice PoY 2016 Winners by Region v8.docx; 2016 Partner of the Year Awards_Summaries v09.docx

Ex. 5 Deliberative Process (DP) .. Could be another option for May 20?...

From: Strauss, Linda
Sent: Monday, April 25, 2016 10:04 AM
To: PADs and Alternates <PADs_and_Alternates@epa.gov>
Subject: Now on for Thursday - Safer Choice Partner of the Year Awardees BY REGION (embargoed)

Good morning PADs. This announcement will now go Thursday. The Administrator will likely announce when she's in San Fran meeting on Safer Choice this Thursday. So please hold any coms until that goes. Also, we have notified the winners to embargo until then as well.

Thanks.

Linda

From: Strauss, Linda
Sent: Thursday, April 14, 2016 2:06 PM
To: PADs and Alternates <PADs_and_Alternates@epa.gov>
Cc: StClair, Christie <StClair.Christie@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>
Subject: Safer Choice Partner of the Year Awardees BY REGION (embargoed)

Thanks again for your continued efforts to get the word out on Safer Choice!

Attached is the list of the Safer Choice Partner of the Year winners per Region that will be recognized for achievements in the design, manufacture, promotion, and use of Safer Choice-labeled products.

Please help amplify the news any time after the press release goes (currently scheduled for April 25). Feel free to reach out to the winners to coordinate press/events. We have just completed phone calls notifying them.

The actual Partner of the Year awards ceremony will be on Monday, May 9, from 2-4 pm, in the Rotunda Room of the Ronald Reagan Building, D.C. Registration is available for the winners and for EPA Regions and HQ until April 25. http://partneroftheyear.eventbrite.com.

Please see the email below just sent to Regional DDs that has more information.

Linda

From: Widawsky, David
Sent: Thursday, April 14, 2016 1:48 PM
To: Armstead, John A. <Armstead.John@epa.gov>; Cunningham-HQ, Barbara <Cunningham-HQ.Barbara@epa.gov>; Filippelli, John <Filippelli.John@epa.gov>; Guerriero, Margaret <guerriero.margaret@epa.gov>; Libertz, Catherine

<Libertz.Catherine@epa.gov>; Mitchell, Judy-Ann <Mitchell.Judy-Ann@epa.gov>; Scott, Jeff <Scott.Jeff@epa.gov>; Stenger, Wren <stenger.wren@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Tennessee, Denise <Tennessee.Denise@epa.gov>; Weber, Rebecca <Weber.Rebecca@epa.gov>; Wood, MelanieL <Wood.MelanieL@epa.gov>
Cc: Davies, Clive <Davies.Clive@epa.gov>; Wen, Chen <Wen.Chen@epa.gov>; Strauss, Linda <Strauss.Linda@epa.gov>; Regional P2 Managers <RegionalP2Managers@epa.gov>
Subject: Safer Choice Partner of the Year Awards (embargoed for external release until after April 25)

Dear RDD Colleagues,

I am happy to announce that we have completed the judging process for the 2016 Safer Choice Partner of the Year Awards. Many of your staff participated, and I'd like to thank you and them for all the hard work. This year's winners include 24 entities in categories that include Purchaser and Distributor, Retailer, Supporter, Formulator, and Innovator.

Please see the attached lists of partners in your region and summaries of the accomplishments of each winner. ***Please do not release any information on the winners until the Agency issues its press release, now planned for April 25.***

We will hold the Partner of the Year awards ceremony on Monday, May 9, from 2:00 to 4:00 p.m., in the Rotunda Room of the Ronald Reagan Building here in the Federal Triangle in Washington, DC. If your travel plans allow for (or coincide with) attending the ceremony, we would love to have some of you in attendance to celebrate with the winners, and would do our best to seat you with winners from your region. If you can come, please register for the event at this link: http://partneroftheyear.eventbrite.com. Registration is available for the winners and for EPA until April 25. The Partner of the Year website will go live on that date, and remaining space may fill quickly with trade associations and others from the DC area.

We plan a press release – now scheduled tentatively for April 25 – to announce the winners. We will encourage the winners and others to spread the word through social media and other means. Your region played an important role in our outreach. Your efforts in the April 4-8 timeframe were an important contribution to our Spring Cleaning Campaign; they encouraged outside organizations to engage in social media amplification, and (directly and through your influence) led to unique regional events and publications.

We would appreciate any additional outreach you can conduct associated with the Partner of the Year awards to improve awareness of the ceremony and of the Safer Choice label, in coordination with your PAD. I am available to discuss potential outreach opportunities. Chen Wen (wen.chen@epa.gov, 202-564-8849) is the best point of contact for your staff in coordinating outreach and learning more about Partner of the Year.

Thanks to all of you for your continuing support of the Safer Choice Program.

David

****
David Widawsky, PhD
Director - Chemistry, Economics, and Sustainable Strategies Division
Office of Pollution Prevention and Toxics
U.S. Environmental Protection Agency
mailing: 1200 Pennsylvania Ave., NW (7406M)
Washington DC 20460
(202) 566-2215
widawsky.david@epa.gov
****
Check out EPA's pollution prevention initiatives:
>> www.epa.gov/p2
>> www.epa.gov/greenchemistry
>> www.epa.gov/SaferChoice
>> www.E3.gov

Message

From: Michaels, Andrew [Michaels.Andrew@epa.gov]
Sent: 6/24/2016 7:57:29 PM
To: Gray, Stuart [Gray.Stuart@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; Herckis, Arian [Herckis.Arian@epa.gov]
Subject: RAM Briefing Book
Attachments: Table of Contents June 6_27_16 TOC.docx; TAB 1 - GM-Germany Flasbarth Call 06 27 2016 FINAL.doc; TAB 2 - 06 28 16 GM Remarks VW Press Conference_V4.docx; TAB 3 - HFC Update briefing_EPA Administrator 6-23-16_FINAL_DRAFT.DOCX; TAB 4 - McCarthy Etzel Draft agenda 6-27-2016.docx; TAB 5 - SYR3_AdministratorBriefing_DRAFT_6-22-16_v2.pptx; TAB 6A - Round III - EPA Slide Deck - DRAFT - June 17.pptx; TAB 6B - Daily Reading File.6.24.16.pdf; TAB 6C - June July 2016 Phone List (2) (002).xlsx

Stuart, thanks for helping out with this again!

I've attach the table of contents and all the briefings. Just as a reminder, please 3 hole punch everything and place the Table of Contents before Tab 1. Everything should be printed in color. Tabs 2, 5, and 6A should be single sided, but everything else should be double sided.

One big note. The information in Tab 2 is on a very close hold. Please do not share it with anyone.

Schedules are still coming, but I wanted to give you a head start on the rest of the book.

Please let me know if anything is unclear or if you need anything else from me.

Thanks!
Andy Michaels
Deputy Director of Scheduling
Office of the Administrator, US EPA
Office: 202-564-4467
Cell: Ex. 6 Personal Privacy (PP)
michaels.andrew@epa.gov

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 6/14/2016 10:33:18 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: NANCY - FW: Denver Post (DDL 4pm today): GKM and BPMD updates

He wants a name for attribution. Okay to use you?

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Jun 14, 2016, at 6:11 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> Yes .. please ask him to update his story – as well as take a look at Melissa's comments .. thanks
> ng
>
> Nancy Grantham
> 202-564-6879 (desk)
> Ex. 6 Personal Privacy (PP) (please note new cell number)
>
> **From:** StClair, Christie
> **Sent:** Tuesday, June 14, 2016 3:58 PM
> **To:** Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Subject:** NANCY - FW: Denver Post (DDL 4pm today): GKM and BPMD updates
>
> Joan and Joyel have both reviewed and signed off. OK to send Bruce?
>
> **Christie St. Clair**
> Office of Public Affairs
>
> Environmental Protection Agency
> Washington, DC
> o: 202-564-2880
> m: Ex. 6 Personal Privacy (PP)
>
> **From:** Card, Joan
> **Sent:** Tuesday, June 14, 2016 3:55 PM
> **To:** StClair, Christie <StClair.Christie@epa.gov>
> **Cc:** Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Dhieux, Joyel <Dhieux.Joyel@epa.gov>; Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Merritt, Steven <Merritt.Steven@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Subject:** Re: Denver Post (DDL 4pm today): GKM and BPMD updates
>
> I'm good. Thank you.
>
> Joan Card
> Senior Policy Advisor

Region 8

Sent from my EPA iPhone

On Jun 14, 2016, at 1:53 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

I see, you're talking about Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP) Edit marked below. Good to go?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Card, Joan
Sent: Tuesday, June 14, 2016 3:52 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Cc: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Dhieux, Joyel <Dhieux.Joyel@epa.gov>; Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Merritt, Steven <Merritt.Steven@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Re: Denver Post (DDL 4pm today): GKM and BPMD updates

I think we should say Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Also, I assume Ex. 5 Deliberative Process (DP) but someone may ask so let's confirm.

Joan Card
Senior Policy Advisor
Region 8

Sent from my EPA iPhone

On Jun 14, 2016, at 1:46 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

Updated response below incorporates info from my convo with Joyel, and edits from Steve and Cynthia.

(FYI, the main thing Joyel wanted to clarify was Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Joan, is this GTG from R8's perspective?

Christie

Gold King Mine – Recent Activities

Water Treatment Plant

- <!--[if !supportLists]--><!--[endif]-->EPA began routine maintenance work at the Gladstone Water Treatment Plant last week. These activities involve a small work crew using heavy equipment.

- <!--[if !supportLists]--><!--[endif]-->The WTP work includes: (1) cleaning sediments from the upper ponds and (2) management of the water treatment solids. We'll be moving sediments from the filter bags to a drying area. This work is expected to continue through the end of June.

Gold King Mine site

- <!--[if !supportLists]--><!--[endif]-->Once water treatment plant work completes, the heavy equipment will move up closer to the Gold King Mine, so that work crews can repair and stabilize the roads leading to the mine site.

- <!--[if !supportLists]--><!--[endif]-->We are still completing EPA headquarters review of our proposed summer work to further stabilize the Gold King Mine adit.

Regional water and sediment sampling

- <!--[if !supportLists]--><!--[endif]-->An EPA staff member led a team of five contractors last week to conduct the water and sediment sampling during peak runoff. The sampling was done following the Conceptual Monitoring Plan. The team sampled 30 locations from Cement Creek near Silverton, to the Animas from Silverton, CO to Farmington, NM, and the San Juan from Farmington, NM to Lake Powell, UT. Sampling was done in conjunction with Southern Ute, Navajo Nation, and Ute Mountain Ute tribal partners.

- <!--[if !supportLists]--><!--[endif]-->In addition to the water and sediment samples, the team collected a variety of water quality parameters at each location and recorded flow measurements. Fish tissue, macroinvertebrates, and habitat surveys are scheduled for late summer and fall.

Bonita Peak - Recent Activities

- <!--[if !supportLists]--><!--[endif]-->The Silverton/San Juan County Planning Group has a new Technical Advisor - Marcus Griswold of Skeo Solutions. As needed, additional technical experts will be assigned to provide specific technical support to the planning group. These resources are made available through EPA's Technical Assistance Services (TASC) for Communities Program.

- <!--[if !supportLists]--><!--[endif]-->Sampling crews began work in the Bonita Peak Mining District on June 6, 2016, and will work through June to support the EPA's investigation of the area. A sampling crew of approximately 19 people from EPA, US Fish and Wildlife Service, Trout Unlimited, Bureau of Land Management, Colorado Division of Reclamation Mining and Safety, the Agency for Toxic Substances and Disease Registry, Sunnyside Gold Corp., and associated contractors, began work in the Bonita Peak Mining District on June 6. Surface water was sampled from the headwaters of the Animas River, Cement Creek and Mineral Creek downstream to Bakers Bridge. The investigation of high-flow conditions focused on the 46 mine sites and two study areas of the proposed site, including major confluences and sentinel locations, such as existing gauging stations. Several of the headwater sample locations were inaccessible due to snow. Those areas are scheduled to be sampled the week of June 27th. Low-flow sampling will take place in late August and into September.

- <!--[if !supportLists]--><!--[endif]-->Two free 24-hour health and safety classes were held in Silverton and Durango in early June. The classes were hosted by the Colorado Department of Public Health and Environment (CDPHE) to help prepare local residents for employment opportunities that may become available in the Bonita Peak Mining District.

- <!--[if !supportLists]--><!--[endif]-->Information about the proposal to add the Bonita Peak Mining District to the National Priorities List and planned activities at the site was shared by EPA in a public meeting in Farmington, New Mexico on June 9, 2016. The public comment period has now closed, and EPA will consider and respond to all comments received prior to making a final decision to add the site to the NPL.

Bonita Peak Mining District - Upcoming Public Events

- <!--[if !supportLists]--><!--[endif]-->**June 23, 2016 – Animas River Community Forum, in Silverton.** Learn about community advisory groups, technical assistance grants and the TASC program from EPA and Colorado Department of Public Health.

- <!--[if !supportLists]--><!--[endif]-->**August 3 to 5, 2016 – San Juan Mining Conference, in Durango and Silverton**. The theme of this year's conference is "Developing Innovative Partnerships and Solutions." EPA will provide a short presentation on planned activities in the Bonita Peak Mining District.

- <!--[if !supportLists]--><!--[endif]-->**August 6, 2016 – SuperFUNd Days**. EPA and CDPHE will have a booth in Silverton to share information about our work in the Bonita Peak Mining District.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: StClair, Christie
Sent: Tuesday, June 14, 2016 3:18 PM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Cc: Dhieux, Joyel <Dhieux.Joyel@epa.gov>; Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Merritt, Steven <Merritt.Steven@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Denver Post (DDL 4pm today): GKM and BPMD updates

Then we need to make that abundantly clear. Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Jenkins, Laura Flynn
Sent: Tuesday, June 14, 2016 3:16 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Cc: Dhieux, Joyel <Dhieux.Joyel@epa.gov>; Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Merritt, Steven <Merritt.Steven@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Re: Denver Post (DDL 4pm today): GKM and BPMD updates

Joyel is driving down now but previously told me Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Laura Jenkins
Media Officer
USEPA Region 8

1595 Wynkoop St.
Denver, CO 80208
Mailcode: 8-OC
Landline: 303-312-6256
Fax: 303-312-6961
***** NEW CELL *****
Ex. 6 Personal Privacy (PP)

On Jun 14, 2016, at 1:11 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

Are you planning to Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Dhieux, Joyel
Sent: Tuesday, June 14, 2016 3:08 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Cc: Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Merritt, Steven <Merritt.Steven@epa.gov>; Hamilton, Karen <Hamilton.Karen@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Re: Denver Post (DDL 4pm today): GKM and BPMD updates

Hi Christie,

I think it's more accurate to state:

Gold King Mine site

Ex. 5 Deliberative Process (DP)

Joyel

Joyel R. Dhieux
Federal On-Scene Coordinator
U.S. Environmental Protection Agency
Ph: 303-312-6647
Cell: Ex. 6 Personal Privacy (PP)

On Jun 14, 2016, at 12:11 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

old King Mine site

Ex. 5 Deliberative Process (DP)

Message

From: Lemon, Mollie [Lemon.Mollie@epa.gov]
Sent: 5/19/2016 3:44:48 PM
To: Taylor, Trish [Taylor.Trish@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Hull, George [Hull.George@epa.gov]; Bender, Emily [Bender.Emily@epa.gov]
Subject: RE: Latest ARC grant release for your review
Attachments: DRAFT ARC brownfields national press release 05 18 16_v2.docx

Thanks! Made that edit, attached. Any other edits from folks?

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

From: Taylor, Trish
Sent: Thursday, May 19, 2016 11:14 AM
To: Lemon, Mollie <Lemon.Mollie@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George <Hull.George@epa.gov>; Bender, Emily <Bender.Emily@epa.gov>
Subject: RE: Latest ARC grant release for your review

Mollie, this looks good. One minor tweak. The part where it talks about Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP) (ARC is an acronym for the three grant types).

Thanks,
Trish.

From: Lemon, Mollie
Sent: Thursday, May 19, 2016 10:26 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George <Hull.George@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Bender, Emily <Bender.Emily@epa.gov>
Subject: Latest ARC grant release for your review

Hi all,
George and I would recommend the attached edits to the release. Could you please review (esp. the new paragraph following the Administrator's quote, for factual correctness)?
Thanks!
Mollie

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

Message

From: Lemon, Mollie [Lemon.Mollie@epa.gov]
Sent: 5/19/2016 2:25:59 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Hull, George [Hull.George@epa.gov]; Taylor, Trish [Taylor.Trish@epa.gov]; Bender, Emily [Bender.Emily@epa.gov]
Subject: Latest ARC grant release for your review
Attachments: DRAFT ARC brownfields national press release 05 18 16_v2.docx

Hi all,
George and I would recommend the attached edits to the release. Could you please review (esp. the new paragraph following the Administrator's quote, for factual correctness)?
Thanks!
Mollie

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

Message

From: Lemon, Mollie [Lemon.Mollie@epa.gov]
Sent: 5/19/2016 1:52:06 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Hull, George [Hull.George@epa.gov]
Subject: RE: can you send me the latest draft of the bfields press release -- know it is being edited -- need to share it with congressionals ..thanks ng
Attachments: DRAFT ARC brownfields national press release 05 18 16_v2.docx

Hi Nancy -- these are my suggested edits, but George still needs to take a look. Becky Fried sent the new quote. Will you share w/ Raquel in OCIR, or should I?

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Thursday, May 19, 2016 9:50 AM
To: Lemon, Mollie <Lemon.Mollie@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: can you send me the latest draft of the bfields press release -- know it is being edited -- need to share it with congressionals ..thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Lemon, Mollie [Lemon.Mollie@epa.gov]
Sent: 5/18/2016 7:55:02 PM
To: Bender, Emily [Bender.Emily@epa.gov]; Cohen, Nancy [Cohen.Nancy@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; Hull, George [Hull.George@epa.gov]; Taylor, Trish [Taylor.Trish@epa.gov]
Subject: RE: OMR/OLEM -- need to connect with Emily Bender in Region 1 -- on advisory for national brownfields announcement
Attachments: DRAFT ARC brownfields national press release 05 18 16_v2.docx

Hi Emily,
The draft release is attached. We'll send to the PADs shortly.
Thanks!
Mollie

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

From: Bender, Emily
Sent: Wednesday, May 18, 2016 7:19 AM
To: Cohen, Nancy <Cohen.Nancy@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Lemon, Mollie <Lemon.Mollie@epa.gov>; Hull, George <Hull.George@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>
Subject: Re: OMR/OLEM -- need to connect with Emily Bender in Region 1 -- on advisory for national brownfields announcement

Hi All,

When you have a draft of the national release, please send it my way and I'll mirror the messaging for the advisory. We should plan to get the advisory out tomorrow morning, afternoon and Friday morning.

Thanks

Emily

Sent from my iPhone

On May 17, 2016, at 5:24 PM, Cohen, Nancy <Cohen.Nancy@epa.gov> wrote:

> + Trish Taylor in OLEM comms
>
> Nancy Cohen
> U.S. EPA OLEM
> 202.566.0171

From: Grantham, Nancy
Sent: Tuesday, May 17, 2016 5:18 PM
To: Lemon, Mollie <Lemon.Mollie@epa.gov>; Hull, George <Hull.George@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Bender, Emily <Bender.Emily@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: OMR/OLEM -- need to connect with Emily Bender in Region 1 -- on advisory for national brownfields announcement

Will be advised out of region 1 – however should track the national press release language – being issued out of HQ

Thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) cell)

Message

From: Lemon, Mollie [Lemon.Mollie@epa.gov]
Sent: 5/18/2016 7:40:24 PM
To: Taylor, Trish [Taylor.Trish@epa.gov]; Hull, George [Hull.George@epa.gov]
CC: Sutton, Amanda [Sutton.Amanda@epa.gov]; Lowery, Brigid [Lowery.Brigid@epa.gov]; Bergman, Shawna [Bergman.Shawna@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Cohen, Nancy [Cohen.Nancy@epa.gov]
Subject: RE: Brownfields ARC Announcement
Attachments: DRAFT ARC brownfields national press release 05 18 16_v2.docx

Thanks – I've cleaned it up and attached. Okay to send to R1 and the PADs?

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

From: Taylor, Trish
Sent: Wednesday, May 18, 2016 3:34 PM
To: Lemon, Mollie <Lemon.Mollie@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Sutton, Amanda <Sutton.Amanda@epa.gov>; Lowery, Brigid <Lowery.Brigid@epa.gov>; Bergman, Shawna <Bergman.Shawna@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>
Subject: RE: Brownfields ARC Announcement

I provided answers to some of your questions.
Thanks!

Trish.

From: Lemon, Mollie
Sent: Wednesday, May 18, 2016 3:17 PM
To: Taylor, Trish <Taylor.Trish@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Sutton, Amanda <Sutton.Amanda@epa.gov>; Lowery, Brigid <Lowery.Brigid@epa.gov>; Bergman, Shawna <Bergman.Shawna@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>
Subject: RE: Brownfields ARC Announcement

Hi Trish,
I've made some suggested edits, attached, and George has reviewed. Can you let me know if you're okay with these? Would be great to send to the PADs today, and we'll need to send to Emily in R1 for the advisory.
Thanks!

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

From: Taylor, Trish
Sent: Wednesday, May 18, 2016 1:13 PM

To: Lemon, Mollie <Lemon.Mollie@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Sutton, Amanda <Sutton.Amanda@epa.gov>; Lowery, Brigid <Lowery.Brigid@epa.gov>; Bergman, Shawna <Bergman.Shawna@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>
Subject: FW: Brownfields ARC Announcement

Hi Mollie and George,

Attached is draft press release for the ARC grant announcement for OPA review.

Thanks,
Trish.

Trish Taylor, Office of Communications, Partnerships and Analysis
U.S. Environmental Protection Agency, Office of Land and Emergency Management
WJC West, RM 3137
1200 Pennsylvania Avenue, NW
Washington, DC 20460
(202) 566-2615
taylor.trish@epa.gov

From: Taylor, Trish
Sent: Wednesday, May 18, 2016 11:00 AM
To: Lemon, Mollie <Lemon.Mollie@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George <Hull.George@epa.gov>; Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: RE: Brownfields ARC Announcement?

Hi Mollie,

The draft press release is being reviewed. I will send it to you as soon as I can. Hopefully by 1:00 – ish.

Thanks,
Trish.

From: Lemon, Mollie
Sent: Wednesday, May 18, 2016 10:45 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Hull, George <Hull.George@epa.gov>; Lowery, Brigid <Lowery.Brigid@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>
Subject: RE: Brownfields ARC Announcement?

Looping in Trish.

Mollie Lemon
U.S. Environmental Protection Agency
Office of Media Relations
Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Wednesday, May 18, 2016 10:25 AM
To: Hull, George <Hull.George@epa.gov>; Lemon, Mollie <Lemon.Mollie@epa.gov>; Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: FW: Brownfields ARC Announcement?

Can we get a draft or something out to regions for brownfields announcement for Friday? Thanks ng

---

From: Whitley, Christopher
Sent: Wednesday, May 18, 2016 10:13 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Brownfields ARC Announcement?

Good Morning Nancy,

We're getting hints that a national announcement of Brownfields ARC grants is to be made sometime Friday. Do you have anything resembling a working draft of a national press release, or any backgrounders, that you could share with me? I'm tasked with prepping a regional PR, and will be starting at square one.

Thanks for any and all crumbs!

Chris Whitley
Public Affairs Specialist
U.S. EPA Region 7 Office of Public Affairs
11201 Renner Boulevard
Lenexa, KS 66219
913-551-7394

Message

From: D'Andrea, Michael [DANDREA.MICHAEL@EPA.GOV]
Sent: 5/18/2016 6:49:37 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: ATSDR - Dimock

Thanks

From: Grantham, Nancy
Sent: Wednesday, May 18, 2016 2:19 PM
To: D'Andrea, Michael <DANDREA.MICHAEL@EPA.GOV>
Subject: FW: ATSDR - Dimock

Fyi .. will keep you posted ..thanksn g

From: Grantham, Nancy
Sent: Wednesday, May 18, 2016 2:19 PM
To: Deener, Kathleen <Deener.Kathleen@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>
Cc: Purchia, Liz <Purchia.Liz@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: ATSDR - Dimock

Hi Tom and Kacee --

We have been working with region 3 on this -- and they and we would like to have an advance copy of the heatlh consultation asap -- not to change anything -- just to have time to review what it says and develop our comms materials.

Our understanding from region 3 is that pat breysse has it and heretofore has not wanted to provide an advance copy.

We told Region 3 -- Shawn -- that we would contact you to assist us in getting a copy - -which would clearly be close hold.

Thanks ng

From: Garvin, Shawn
Sent: Wednesday, May 18, 2016 12:53 PM
To: Ex. 6 Personal Privacy (PP) McCarthy, Gina <Ex. 6 Personal Privacy (PP)>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Fritz, Matthew <Fritz.Matthew@epa.gov>; Pieh, Luseni <Pieh.Luseni@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Herckis, Arian <Herckis.Arian@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Ragland, Micah <Ragland.Micah@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>
Cc: Rodrigues, Cecil <rodrigues.cecil@epa.gov>; D'Andrea, Michael <DANDREA.MICHAEL@EPA.GOV>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Capacasa, Jon <Capacasa.jon@epa.gov>
Subject: ATSDR - Dimock

FYI – ATSDR is currently slated to issue their health consult for Dimock next week. The current plan is for ATSDR to release the report and communication materials to EPA this Friday May 20 and then do the public release on Tuesday, May 24. We are working with folks in HQ to see if we can get the information sooner so that we can prepare for any questions we might receive (though recognizing we have a fairly complete set of Qs&As that we have developed over time). We did see a draft quite awhile ago. Our main concern then was how they characterized any potential follow up activities in the report. I think that has been addressed, but we

want to make sure before it goes out. In addition, we are still working to get the Dimock FOIA request out the door. It would be advantageous if we can get that done before or very shortly after ATSDR does their release.

Let me know if you have any questions.

Thank you - Shawn

Message

From: Heath, Stanley [stanley.heath@HQ.DHS.GOV]
Sent: 4/21/2016 2:52:34 PM
To: Heath, Stanley [stanley.heath@HQ.DHS.GOV]
Subject: Draft ESF #15 SOP (Summer 2016)
Attachments: ESF #15_SOP_04.21.2016.doc

Interagency colleagues,

We are close to publishing the next version of the ESF #15 SOP.

We greatly appreciate your patience and diligence on this interagency effort.

As you recall, this next edition will replace the current (August 2013) SOP found online in the FEMA library.

Updates are still highlighted in yellow. Please review this 2nd draft over the next 30+ days. Our final suspense is 25 May.

Some changes include:

- Interagency signatures
- An ESF #15 activation (based on POTUS decisions/selections of lead Federal agencies)
- Numerous insertions of a "Lead Federal Official (LFO)" throughout this version
- 3 new case studies
- Updated language about the PICCL
- Tribal affairs information
- Federal Radiation Resources

Once published, our next major review should take place in 2018 for web publishing in 2019.

Stanley Heath
DHS Office of Public Affairs
Chief Planner
202-282-9117
Ex. 5 Deliberative Process (DP) BB

Message

From: Brown, Rudy [Brown.Rudy@epa.gov]
Sent: 4/20/2016 7:29:00 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: need to jump on a call tomorrow to discuss

Thanks.

From: Grantham, Nancy
Sent: Wednesday, April 20, 2016 3:22 PM
To: Gutro, Doug <Gutro.Doug@epa.gov>; Melanson, Kate <Melanson.Kate@epa.gov>; Brown, Rudy <Brown.Rudy@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Murphy, Jim <Murphy.Jim@epa.gov>; Deegan, Dave <Deegan.Dave@epa.gov>; Binder, Gordon <gordon.binder@wwfus.org>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: need to jump on a call tomorrow to discuss

Possible event in VT with Senator Leahy (he requested it at the hearing this morning) and Congressman Welch on Friday, May 20th.

This is close hold – so please don't reach out to anyone.

Options are Lake Champlain and Brownfields.

Can someone set up a call for tomorrow?

Thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Binder, Gordon [gordon.binder@wwfus.org]
Sent: 4/20/2016 7:28:32 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: need to jump on a call tomorrow to discuss

Not surprised…happens to me when I start typing in someone's name and make a mistake but don't catch it…I almost feel like I'm back at EPA!

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, April 20, 2016 3:27 PM
To: Binder, Gordon <gordon.binder@wwfus.org>
Subject: RE: need to jump on a call tomorrow to discuss

Now I know why – was to go to Emily bender – binder with an e .. sorry

---

From: Binder, Gordon [mailto:gordon.binder@wwfus.org]
Sent: Wednesday, April 20, 2016 3:24 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: need to jump on a call tomorrow to discuss

Not sure why I got this, auto function?, but not to worry, won't breathe a word!

And message passed to HR here and acknowledged…they have Monica's info and I gather serious consideration

Gordon

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, April 20, 2016 3:22 PM
To: Gutro, Doug <Gutro.Doug@epa.gov>; Melanson, Kate <Melanson.Kate@epa.gov>; Brown, Rudy <Brown.Rudy@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Murphy, Jim <Murphy.Jim@epa.gov>; Deegan, Dave <Deegan.Dave@epa.gov>; Binder, Gordon <gordon.binder@wwfus.org>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: need to jump on a call tomorrow to discuss

Possible event in VT with Senator Leahy (he requested it at the hearing this morning) and Congressman Welch on Friday, May 20th.

This is close hold – so please don't reach out to anyone.

Options are Lake Champlain and Brownfields.

Can someone set up a call for tomorrow?

Thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Deener, Kathleen [Deener.Kathleen@epa.gov]
Sent: 6/3/2016 3:08:20 PM
To: Fritz, Matthew [Fritz.Matthew@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Beauvais, Joel [Beauvais.Joel@epa.gov]
CC: Burke, Thomas [Burke.Thomas@epa.gov]
Subject: RE: MMWR on Flint and children's blood lead levels

Thank you Matt. I believe Tom and the Administrator are planning to connect by phone this morning to speak about the MMWR.

Kacee Deener, MPH
Senior Science Advisor
Office of Research and Development
(ph) 202.564.1990 | (mobile) Ex. 6 Personal Privacy (PP)
deener.kathleen@epa.gov

From: Fritz, Matthew
Sent: Friday, June 03, 2016 9:21 AM
To: Deener, Kathleen <Deener.Kathleen@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>
Subject: RE: MMWR on Flint and children's blood lead levels

Good morning Kacee,

First, this has been shared with both Stan and the Administrator,

Second, they want to make sure they/we (as an agency) still have an opportunity to provide some feedback before this is finalized.

Thank you for sending this along.

From: Deener, Kathleen
Sent: Thursday, June 02, 2016 1:01 PM
To: Fritz, Matthew <Fritz.Matthew@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>
Subject: MMWR on Flint and children's blood lead levels

Hi Matt, Nancy, and Joel --

Tom asked me to share the attached with you, which came in from CDC. This is the final draft of the MMWR on Flint and children's blood lead levels.

Matt – Tom asked if you could please share this with the Administrator and Stan.

This is to be considered confidential, close hold and embargoed. CDC said they hope to release this on June 10.

Thanks,

Kacee Deener, MPH
Senior Science Advisor
Office of Research and Development
(ph) 202.564.1990 | (mobile) Ex. 6 Personal Privacy (PP)
deener.kathleen@epa.gov

Message

From: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Sent: 6/3/2016 1:42:04 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: FYI

Yes – Ok.

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Friday, June 03, 2016 9:27 AM
To: Jones, Kamara (OS/ASPA); Michael, Gretchen (OS/ASPR/COO)
Subject: FYI

Through Tom Burke – our r and d lead – who has a relationship with Pat Breysse – we will be sending comments on the MMWR on lead levels (as you recall – the close hold draft was shared with Tom Burke).

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) please note new cell number)

Message

From: Gentile, Laura [Gentile.Laura@epa.gov]
Sent: 6/2/2016 4:05:03 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: ICS training slides further revised

Especially like slides 13 and 14 -- clear, gets right to the point

Laura L. Gentile
Office of Policy, U.S EPA
202.564.3158 Desk
Ex. 6 Personal Privacy (PP) Cell
gentile.laura@epa.gov

From: Grantham, Nancy
Sent: Thursday, June 02, 2016 10:55 AM
To: Gentile, Laura <Gentile.Laura@epa.gov>
Subject: FW: ICS training slides further revised

As discussed .. close hold

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Wilber, Eric
Sent: Wednesday, June 01, 2016 10:59 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>
Subject: RE: ICS training slides further revised

After printing out the slides and looking at the presentation as a whole, I'm going to retract my earlier thought about weaving the communications slides in between. Doing that seemed to be too herky jerky.

I am attaching the latest slides based on everyone's feedback that I have gotten. I will note that I moved the Model for Incident Coordination up because it fits more with coordinating within the agency. I also noticed that (now) slides 9 and 10 are basically the same, just showing the relationships in a different way that may be confusing. Any thoughts on which one to use or how do we reduce potential confusion?

Eric

From: Grantham, Nancy
Sent: Tuesday, May 31, 2016 5:30 PM
To: Wilber, Eric <Wilber.Eric@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>
Subject: RE: ICS training slides further revised

Good observation -- can you reorder and send back around? Thanks ng

Nancy Grantham

202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Wilber, Eric
Sent: Tuesday, May 31, 2016 5:29 PM
To: Studlien, Susan <Studlien.Susan@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: ICS training slides further revised

Any reason why we segregate the communications slides all at the end? The entire purpose of this new approach is to make sure that comms is integrated with ICS, so at a minimum I think Slide 12 should be put in with the other Roles and Responsibilities slides. I would also suggest looking the order of the last 2 slides to see if they could fit in somewhere else. Thoughts?

From: Studlien, Susan
Sent: Tuesday, May 31, 2016 1:21 PM
To: Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Wilber, Eric <Wilber.Eric@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: ICS training slides further revised

All,
Here is another revision of the 12-slide deck. It includes suggestions from MaryKay and from Nancy. Please have a look and let me know what additional changes we should make here. Thanks very much.

Susan Studlien, Director
Office of Environmental Stewardship
U.S. Environmental Protection Agency, Region I
5 Post Office Square
Boston, Massachusetts 02109
Phone: 617-918-1701
Fax: 617-918-0701

Message

From: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Sent: 6/1/2016 4:36:59 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Filter Challenge results

Nancy we are trying to work this internally through HHS right now so we can firm up dates for announcements and then plan accordingly. The Secretary's office now has its finger on this. So, please sit tight and we will try and firm all of this up. Just an FYI – heard yesterday MMWR may not come out until late June or early July.

Gretchen Michael, JD

Director of Communications
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office
Ex. 6 Personal Privacy (PP) cell

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, June 01, 2016 12:27 PM
To: Burden, Bernadette (CDC/OD/OADC); Scheel, Christian (CDC/ONDIEH/NCEH); Michael, Gretchen (OS/ASPR/COO); Lee, Monica; Nowotarski, Allison
Cc: Grantham, Nancy; Burke, Thomas (EPA.GOV); Deener, Kathleen; OS Natarajan, Nitin
Subject: Filter Challenge results

Hi Christian and Bernadette,

We heard on an internal EPA Flint update call today that CDC/ATSDR and MDHHS have the results of the filter challenge sampling done at the additional 50 homes in Flint (reported that all levels were 2 ppb or below, including samples taken from filters that were expired) and that CDC/ATSDR is completing writing up the results.

As discussed, we are planning to launch an aggressive "filters are working – it is safe for everyone to use filtered water" (including children under 6 and pregnant and breastfeeding women) the week of June 13th, so it would great to have your write up as soon as it is available, so we can draft the appropriate messaging for this outreach (and share it with ATSDR/CDC, MDHHS, the City of Flint, and other stakeholders).

Also, we understand that the MMWR on blood lead levels of children in Flint that we discussed yesterday, is in draft form and that Pat Breysse has discussed with Tom Burke here at EPA. As a federal partner in the efforts in Flint, we would very much appreciate

your sharing the current draft of that publication (which we understand would be close hold).

Thanks, and we look forward to our check-in call tomorrow afternoon.

Ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

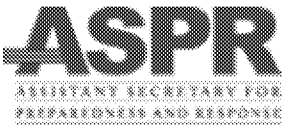
From: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Sent: 6/1/2016 4:32:17 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Filter Challenge results

Calling you now.

Gretchen Michael, JD

Director of Communications
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office
Ex. 6 Personal Privacy (PP) cell



From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, June 01, 2016 12:27 PM
To: Burden, Bernadette (CDC/OD/OADC); Scheel, Christian (CDC/ONDIEH/NCEH); Michael, Gretchen (OS/ASPR/COO); Lee, Monica; Nowotarski, Allison
Cc: Grantham, Nancy; Burke, Thomas (EPA.GOV); Deener, Kathleen; OS Natarajan, Nitin
Subject: Filter Challenge results

Hi Christian and Bernadette,

We heard on an internal EPA Flint update call today that CDC/ATSDR and MDHHS have the results of the filter challenge sampling done at the additional 50 homes in Flint (reported that all levels were 2 ppb or below, including samples taken from filters that were expired) and that CDC/ATSDR is completing writing up the results.

As discussed, we are planning to launch an aggressive "filters are working – it is safe for everyone to use filtered water" (including children under 6 and pregnant and breastfeeding women) the week of June 13th, so it would great to have your write up as soon as it is available, so we can draft the appropriate messaging for this outreach (and share it with ATSDR/CDC, MDHHS, the City of Flint, and other stakeholders).

Also, we understand that the MMWR on blood lead levels of children in Flint that we discussed yesterday, is in draft form and that Pat Breysse has discussed with Tom Burke here at EPA. As a federal partner in the efforts in Flint, we would very much appreciate your sharing the current draft of that publication (which we understand would be close hold).

Thanks, and we look forward to our check-in call tomorrow afternoon.

Ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

From: Scheel, Christian (CDC/ONDIEH/NCEH) [bjn2@cdc.gov]
Sent: 5/27/2016 3:57:06 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Pieh, Luseni [Pieh.Luseni@epa.gov]; Vargas, Melissa [vargas.melissa@epa.gov]
Subject: Re: rash investigation - marc edwards

Thanks.

On May 27, 2016, at 11:51 AM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Here is information on the Marc Edwards rash study – please consider it close hold.

Also, just heard in a meeting here that per Pat Breysse the MDHHS/CDC rash study will not be out as soon as we thought – as it will need to go through the CDC/ATSDR clearance process.

We probably need to regroup on sequencing of rash and filter outreach based on that.

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

VA Tech will be collecting the samples in Flint and near Flint and sending those to USC and UMASS for analysis.

USC will be analyzing the samples collected in Flint in accordance with a protocol/QAPP they've provided. They will also be collecting the samples in Columbia, SC and Myrtle Beach, SC, and analyzing those using the same protocol/QAPP. USC will summarize the results of their analysis and send to VA Tech and UMASS. Dr. Susan Richardson will serve as the QA manager and 3 Ph.D. students will conduct the analysis.

UMASS will analyze the samples collected in Flint and near Flint using their protocol/QAPP. They will then take their results and the results from USC and compare them to results
In an existing database they have. Dr. David Reckhow will direct the UMASS portion. Several graduate students will analyze the Flint samples and provide the data to Dr. Reckhow, will be in charge of tabulating and analyzing DPB concentration data. Patrick Wittbold will serve as QA manager.

- <!--[if !supportLists]--><!--[endif]-->Bob

Robert Kaplan
Acting Regional Administrator
EPA Region 5 – Chicago
Cell: Ex. 6 Personal Privacy (PP)
Direct: 312-886-1499
Main: 312- 886-3000

From: Grantham, Nancy
Sent: Thursday, May 26, 2016 4:18 PM
To: Kaplan, Robert <kaplan.robert@epa.gov>
Subject: FW: rash investigation

Hi bob –

Do you have an eversion of the marc edwards workplan for the rash study that I can share with CDC/ATSDR (Pat Breysse)? Will also share it with tom burke.

Thanks ng

From: Scheel, Christian (CDC/ONDIEH/NCEH) [mailto:bjn2@cdc.gov]
Sent: Thursday, May 26, 2016 4:48 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: rash investigation

Nancy,

I wanted to follow up on something I heard on the call this afternoon. Can I get more details on the Marc Edwards investigation? I'm assuming the Pat and Donna are aware but want to give them a heads up in case they aren't. Thanks,

Christian

<EPA final proposal DBPs.docx>

Message

From: Gentile, Laura [Gentile.Laura@epa.gov]
Sent: 3/4/2016 6:36:28 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: CLOSE HOLD - SRF letter

Yep - Allison will post

Laura Gentile
US EPA Public Information Office
Flint Command Post
Ex. 6 Personal Privacy (PP)

Sent from my iPhone

On Mar 4, 2016, at 1:30 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> Is this going to be posted on the web? Thanks ng
>
> ---
>
> **From:** Gentile, Laura
> **Sent:** Friday, March 04, 2016 11:48 AM
> **To:** Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Subject:** CLOSE HOLD - SRF letter
>
> Signed letter attached.
>
> We will distribute this to Grevatt, Ruppe, DiStefano, and a few others as soon as we get the green light from Deamer that Hill notifications have been made.
> LG
>
> Laura L. Gentile
> U.S EPA, Lead PIO, Flint Command Post
> Ex. 6 Personal Privacy (PP)
> gentile.laura@epa.gov

Message

From: Gentile, Laura [Gentile.Laura@epa.gov]
Sent: 3/4/2016 4:48:12 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: CLOSE HOLD - SRF letter
Attachments: SRF letter 03042016.pdf

Signed letter attached.

We will distribute this to Grevatt, Ruppe, DiStefano, and a few others as soon as we get the green light from Deamer that Hill notifications have been made.
LG

Laura L. Gentile
U.S EPA, Lead PIO, Flint Command Post
Ex. 6 Personal Privacy (PP)
gentile.laura@epa.gov

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 3/31/2016 5:45:03 PM
To: Card, Joan [Card.Joan@epa.gov]
CC: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Hull, George [Hull.George@epa.gov]
Subject: Re: EPA confirmed NPL listing date?

Thanks, Joan.

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On Mar 31, 2016, at 1:41 PM, Card, Joan <Card.Joan@epa.gov> wrote:

> I will handle with GKM LT.
>
> Joan Card
> Senior Policy Advisor
> Region 8
>
> Sent from my EPA iPhone
>
> On Mar 31, 2016, at 11:26 AM, Jenkins, Laura Flynn <Jenkins.Laura@epa.gov> wrote:
>
>> I think communicating this message through LT and RLT could be effective. Your language below is spot on and what many of us have already been communicating.
>>
>> Also, CDPHE should be looped in because it's possible someone there received an email from someone here and simply assumed it was set in stone.
>>
>> I also assume you've requested a correction/clarification on the site?!
>>
>> Laura Jenkins
>> Media Officer
>> USEPA Region 8
>> 1595 Wynkoop St.
>> Denver, CO 80208
>> Mailcode: 8-OC
>> Landline: 303-312-6256
>> Cell: Ex. 6 Personal Privacy (PP)
>> Fax: 303-312-6961
>>
>> On Mar 31, 2016, at 11:22 AM, StClair, Christie <StClair.Christie@epa.gov> wrote:
>>
>>> What is the best way to communicate to regional staff that the listing date is close hold and always subject to change? This isn't

something we should be confirming to a reporter.

Christie St. Clair
U.S. EPA Office of Media Relations
c: Ex. 6 Personal Privacy (PP)

On Mar 31, 2016, at 12:42 PM, Jenkins, Laura Flynn <Jenkins.Laura@epa.gov> wrote:

Sorry, I don't know.

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

-----Original Message-----
From: StClair, Christie
Sent: Thursday, March 31, 2016 10:21 AM
To: Card, Joan <Card.Joan@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: EPA confirmed NPL listing date?

Silverton Standard today reported the NPL package will post in the federal register April 7, according to EPA.

Do we know who gave them this info?

Sent from my iPhone

Message

From: Loop, Travis [Loop.Travis@epa.gov]
Sent: 1/8/2016 7:08:37 PM
To: Asher, Jonathan [Asher.Jonathan@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Rupp, Mark [Rupp.Mark@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

We can develop a Q and A on that. Without getting into the details, what happened Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Asher, Jonathan
Sent: Friday, January 08, 2016 1:54 PM
To: Bowles, Jack <Bowles.Jack@epa.gov>; Loop, Travis <Loop.Travis@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

One other question for discussion at 3pm that I know we'll get is Ex. 5 Deliberative Process (DP)

From: Bowles, Jack
Sent: Friday, January 08, 2016 1:51 PM
To: Loop, Travis <Loop.Travis@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Asher, Jonathan <Asher.Jonathan@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Travis, can you jump on the phone at 3:00 to discuss?

From: Loop, Travis
Sent: Friday, January 08, 2016 1:47 PM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Okay, so this should be straightforward. Our finance center staff have been working with regional staff to identify these communities. Now that the communities are selected, the finance center has asked regional staff to take the lead in contacting the communities to:
-tell them they were selected for this assistance
-provide the invitation information to the Jan 14 event in DC
-remind them the selection is embargoed until EPA makes the official announcement on Jan 20

Perhaps there was an incorrect assumption that regional staff would work with intergovernmental staff and the public affairs offices to do this. But the finance center staff indicated most regions are doing the notifications and not having issues. In fact, most regions have preferred to be the ones making the contact since they have the closest relationships with the communities.

Maybe I should send a note to the PADs to clarify and ask any Regions with issues to contact me?

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Rupp, Mark
Sent: Friday, January 08, 2016 12:06 PM
To: Loop, Travis <Loop.Travis@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Hey, Travis…I think there's lots of confusion stirring in the regions about this having gone out.

You'll recall I asked about perhaps a presentation to the RAs next Thursday on their biweekly call – ahead of what was going to be an announcement the following week with Joel in Alabama.

Understand how things get altered, but looks like Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Thoughts? Quick call with PADS, Liaisons and our Center folks?

From: Bowles, Jack
Sent: Friday, January 08, 2016 11:52 AM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

You know about this? Got a call from Doug in Region 1.

From: Gutro, Doug
Sent: Friday, January 08, 2016 11:42 AM
To: Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

From: Rosner, Sheryl
Sent: Friday, January 08, 2016 11:24 AM
To: Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Fyi – this is all I have for info on the event next week.

****
Sheryl K. Rosner, Senior Advisor

Office of the Regional Administrator
U.S. EPA - New England Region
5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
(617) 918-1865 (direct)
(617) 918-0865 (fax)
Rosner.Sheryl@EPA.GOV

From: Beck, Erik
Sent: Tuesday, January 05, 2016 4:57 PM
To: Downing, Jane <Downing.Jane@epa.gov>; Rosner, Sheryl <Rosner.Sheryl@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Jane:

Thanks.

Here are the PDF attachments.

Erik

From: Brubaker, Sonia
Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

Other than contacting the community in your region to let them know they've been selected, please keep this list close hold and not make public until the press release goes out. The press release is scheduled to go out on January 20th or January 21st. We will forward the press release and communication plan once they are finalized.

WaterCARE communities include:

- Lawrence, Massachusetts
- The Township of South Orange Village, New Jersey

- Buchanan County, Virginia
- Selma, Alabama
- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)
- Haines Borough, Alaska

Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Loop, Travis [Loop.Travis@epa.gov]
Sent: 1/8/2016 7:07:05 PM
To: Rupp, Mark [Rupp.Mark@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

I can send a message to PADs right now and CC you to make sure that Regional intergov is involved in the notification/invitation process. Would that be helpful?

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Rupp, Mark
Sent: Friday, January 08, 2016 2:04 PM
To: Loop, Travis <Loop.Travis@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Regional intergov.

Announcing is sort of one thing…unique thing for city folks being invited to a White House event. And have it paid for. Puts a whole lot more attention to it.

From: Loop, Travis
Sent: Friday, January 08, 2016 2:03 PM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Understood. Are you saying HQ intergovernmental folks need to be doing this, or the regional intergovernmental folks? If we can decide on what else needs to happen, it will be good to get that direction out to PADs/regional staff asap. Tell me what you want to happen please.

Again, I guess I incorrectly assumed that notifying communities of grants, assistance, etc was fairly routine and Regions knew who to involve the right people from intergovernmental and public affairs.

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Rupp, Mark
Sent: Friday, January 08, 2016 1:53 PM
To: Loop, Travis <Loop.Travis@epa.gov>

Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

I think the issue arises that for whomever the water division people are working with directly in the communities, that city person is within a city department – and our intergovernmental folks have relations with the mayors and city managers in those communities and that those people need to be made aware that s/he has a staff person being invited to The White House. A *One*EPA sort of approach to help the community be one community.

From: Loop, Travis
Sent: Friday, January 08, 2016 1:47 PM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

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Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

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Importance: High

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Understand how things get altered, but looks like Ex. 5 Deliberative Process (DP)
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Thoughts? Quick call with PADS, Liaisons and our Center folks?

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Fyi – this is all I have for info on the event next week.

****
Sheryl K. Rosner, Senior Advisor
Office of the Regional Administrator
U.S. EPA - New England Region
5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
(617) 918-1865 (direct)
(617) 918-0865 (fax)
Rosner.Sheryl@EPA.GOV

From: Beck, Erik
Sent: Tuesday, January 05, 2016 4:57 PM
To: Downing, Jane <Downing.Jane@epa.gov>; Rosner, Sheryl <Rosner.Sheryl@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Jane:

Thanks.

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Erik

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Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
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Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

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Subject: RE: WaterCARE Communities - PDFs to send to selected communities

I can, sure thing. But I want to resolve this asap as most Regions are already doing these notifications.

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

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-remind them the selection is embargoed until EPA makes the official announcement on Jan 20

Perhaps there was an incorrect assumption that regional staff would work with intergovernmental staff and the public affairs offices to do this. But the finance center staff indicated most regions are doing the notifications and not having issues. In fact, most regions have preferred to be the ones making the contact since they have the closest relationships with the communities.

Maybe I should send a note to the PADs to clarify and ask any Regions with issues to contact me?

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Rupp, Mark
Sent: Friday, January 08, 2016 12:06 PM
To: Loop, Travis <Loop.Travis@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Hey, Travis…I think there's lots of confusion stirring in the regions about this having gone out.

You'll recall I asked about perhaps a presentation to the RAs next Thursday on their biweekly call – ahead of what was going to be an announcement the following week with Joel in Alabama.

Understand how things get altered, but looks like **Ex. 5 Deliberative Process (DP)**
Ex. 5 Deliberative Process (DP)

Thoughts? Quick call with PADS, Liaisons and our Center folks?

From: Bowles, Jack
Sent: Friday, January 08, 2016 11:52 AM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

You know about this? Got a call from Doug in Region 1.

From: Gutro, Doug
Sent: Friday, January 08, 2016 11:42 AM
To: Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

From: Rosner, Sheryl
Sent: Friday, January 08, 2016 11:24 AM
To: Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Fyi – this is all I have for info on the event next week.

****

Sheryl K. Rosner, Senior Advisor
Office of the Regional Administrator
U.S. EPA - New England Region
5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
(617) 918-1865 (direct)
(617) 918-0865 (fax)
Rosner.Sheryl@EPA.GOV

From: Beck, Erik
Sent: Tuesday, January 05, 2016 4:57 PM
To: Downing, Jane <Downing.Jane@epa.gov>; Rosner, Sheryl <Rosner.Sheryl@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Jane:

Thanks.

Here are the PDF attachments.

Erik

From: Brubaker, Sonia
Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

Other than contacting the community in your region to let them know they've been selected, please keep this list close hold and not make public until the press release goes out. The press release is scheduled to go out on January 20th or January 21st. We will forward the press release and communication plan once they are finalized.

WaterCARE communities include:

- Lawrence, Massachusetts
- The Township of South Orange Village, New Jersey
- Buchanan County, Virginia
- Selma, Alabama
- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)
- Haines Borough, Alaska

Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Rupp, Mark [Rupp.Mark@epa.gov]
Sent: 1/8/2016 6:10:36 PM
To: Loop, Travis [Loop.Travis@epa.gov]
CC: Bowles, Jack [Bowles.Jack@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Let's put a quick call together this afternoon and find out.

On Fri, Jan 8, 2016 at 10:03 AM -0800, "Loop, Travis" <Loop.Travis@epa.gov> wrote:

Just checking, aside from R1, what other Regions are confused?

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

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Sent: Friday, January 08, 2016 12:06 PM
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Fyi – this is all I have for info on the event next week.

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Sheryl K. Rosner, Senior Advisor
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5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
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Subject: FW: WaterCARE Communities - PDFs to send to selected communities
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Thanks.

Here are the PDF attachments.

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To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>

Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

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Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Kelley, Jeff [kelley.jeff@epa.gov]
Sent: 3/29/2016 7:39:20 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Interview Today

Yes, she's fully looped in.

Jeff Kelley
Director, Office of External Communications
U.S. EPA Region 5
ph: 312-353-1159

-----Original Message-----
From: Grantham, Nancy
Sent: Tuesday, March 29, 2016 2:36 PM
To: Kelley, Jeff <kelley.jeff@epa.gov>
Subject: RE: Interview Today

Is cathy davis from ocir looped in on these calls?

-----Original Message-----
From: Kelley, Jeff
Sent: Tuesday, March 29, 2016 3:12 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Interview Today

The weekly update for congressionals is tomorrow ... we think it would make sense to tell them about the data panel then.

Jeff Kelley
Director, Office of External Communications U.S. EPA Region 5
ph: 312-353-1159

-----Original Message-----
From: Grantham, Nancy
Sent: Tuesday, March 29, 2016 1:52 PM
To: Kelley, Jeff <kelley.jeff@epa.gov>
Subject: RE: Interview Today

Maybe I missed it -- what we said was -- re: the press thing that folks reported - that we needed to check on that -- and also had to decide on cong notifications -- based on press strategy -- but presume we would do either way given the interest of the delegation.

-----Original Message-----
From: Kelley, Jeff
Sent: Tuesday, March 29, 2016 2:41 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Interview Today

Pete just told me "They also decided there will be no press or congressional notifications for the data summit." Not true?

Jeff Kelley
Director, Office of External Communications U.S. EPA Region 5
ph: 312-353-1159

-----Original Message-----
From: Grantham, Nancy
Sent: Tuesday, March 29, 2016 1:40 PM
To: Kelley, Jeff <kelley.jeff@epa.gov>
Subject: Re: Interview Today

No - but on my list

Sent from my iPhone

> On Mar 29, 2016, at 2:29 PM, Kelley, Jeff <kelley.jeff@epa.gov> wrote:
>

> Was there a discussion this morning about congressional and other notification about the data panel?
>
> ---
> Jeff Kelley
> Director, Office of External Communications U.S. EPA Region 5
> ph: 312-353-1159
>
> -----Original Message-----
> From: Grantham, Nancy
> Sent: Tuesday, March 29, 2016 12:16 PM
> To: Kelley, Jeff <kelley.jeff@epa.gov>; Lee, Monica
> <Lee.Monica@epa.gov>
> Subject: RE: Interview Today
>
> I believe monica was going to contact the reporter -- and that we are not likely to proceed with the telephone interview.
>
> Thanks ng
>
> -----Original Message-----
> From: Kelley, Jeff
> Sent: Tuesday, March 29, 2016 1:13 PM
> To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Lee, Monica
> <Lee.Monica@epa.gov>
> Subject: FW: Interview Today
>
> Has anything been decided about this?
>
> ---
> Jeff Kelley
> Director, Office of External Communications U.S. EPA Region 5
> ph: 312-353-1159
>
> -----Original Message-----
> From: Cassell, Peter
> Sent: Tuesday, March 29, 2016 9:16 AM
> To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Lee, Monica
> <Lee.Monica@epa.gov>; FlintPIO <FlintPIO@epa.gov>; Abrams, Dan
> <Abrams.Dan@epa.gov>
> Cc: Kelley, Jeff <kelley.jeff@epa.gov>; Rowan, Anne
> <rowan.anne@epa.gov>
> Subject: RE: Interview Today
>
> He's working from home in Chicago.
>
> -----Original Message-----
> From: Grantham, Nancy
> Sent: Tuesday, March 29, 2016 9:14 AM
> To: Cassell, Peter <cassell.peter@epa.gov>; Lee, Monica
> <Lee.Monica@epa.gov>; FlintPIO <FlintPIO@epa.gov>; Abrams, Dan
> <Abrams.Dan@epa.gov>
> Cc: Kelley, Jeff <kelley.jeff@epa.gov>; Rowan, Anne
> <rowan.anne@epa.gov>
> Subject: RE: Interview Today
>
> Let's discuss on the 10:30.
>
> Where is Miguel -- Chicago or flint?
>
> Thanks ng
>
> -----Original Message-----
> From: Cassell, Peter
> Sent: Tuesday, March 29, 2016 10:12 AM
> To: Lee, Monica <Lee.Monica@epa.gov>; FlintPIO <FlintPIO@epa.gov>;
> Grantham, Nancy <Grantham.Nancy@epa.gov>; Abrams, Dan
> <Abrams.Dan@epa.gov>
> Cc: Kelley, Jeff <kelley.jeff@epa.gov>; Rowan, Anne
> <rowan.anne@epa.gov>
> Subject: FW: Interview Today
>
> Jessica Dupnack from ABC 12 would like to do a phone interview with Miguel about the story from yesterday. They are going to be covering the Detroit News story today and she thinks his side of things would help frame the story better. I spoke to her earlier and she wants to talk to him about the email. I also spoke to Miguel and he is going to read up on her stories but does want to do the interview. He is taking part of today off so there may be some difficulty reaching him.
>

> It is my recommendation that we do the interview and Miguel can discuss his email. It gives him an opportunity to talk about the work being done in Flint with a local reporter as well. I was supposed to be in training today, but the instructor was a no show - so I can help in any capacity. Please advise.
>
> Thanks!
> Pete
>
>
>
>
> -----Original Message-----
> From: Dupnack, Jessica [mailto:jessica.dupnack@abc12.com]
> Sent: Tuesday, March 29, 2016 8:35 AM
> To: Cassell, Peter <cassell.peter@epa.gov>
> Subject: Interview Today
>
> Good morning. This is Jessica with ABC 12 News in Flint.
>
> I am checking in with you to see if Miguel Del Toro is on the ground in Flint. We would like to get in touch with him for an interview. Even if he is not, a phone number would work. Thank you.
>
> Thanks!
> Jessica Dupnack

Message

From: Fine, Ellyn [Fine.Ellyn@epa.gov]
Sent: 3/10/2016 6:37:34 PM
To: Chilingaryan, Sona [Chilingaryan.Sona@epa.gov]; Manzanilla, Enrique [Manzanilla.Enrique@epa.gov]; Leon, Sandra [Leon.Sandra@epa.gov]; Hestmark, Martin [Hestmark.Martin@epa.gov]; Edlund, Carl [Edlund.Carl@epa.gov]; Tenley, Clancy [Tenley.Clancy@epa.gov]; Woolford, James [Woolford.James@epa.gov]; Talton, Anthony [Talton.Anthony@epa.gov]; Jones, Curry [jones.curry@epa.gov]; Vallejos, Cinna [vallejos.cinna@epa.gov]; BERMAN, TESSA [Berman.Tessa@epa.gov]; Meer, Daniel [Meer.Daniel@epa.gov]; Williams, Laura [williams.laura@epa.gov]; Gibson, Kathy [Gibson.Kathy@epa.gov]; Cheatham, Reggie [cheatham.reggie@epa.gov]; Richardson, RobinH [Richardson.RobinH@epa.gov]; Ostrander, David [Ostrander.David@epa.gov]; Hosch, Claudia [hosch.claudia@epa.gov]; Garcia, David [Garcia.David@epa.gov]; Stalcup, Dana [Stalcup.Dana@epa.gov]; Murray, Bill [Murray.Bill@epa.gov]; Leclerc, Russell [Leclerc.Russell@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; PerezSullivan, Margot [PerezSullivan.Margot@epa.gov]; Zito, Kelly [ZITO.KELLY@EPA.GOV]
Subject: RE: draft agenda for tomorrow's DD call re GKM coop agreements

Sorry for the late reply. Would you please add Ex. 5 Deliberative Process (DP) to the agenda?

Also, here is a straw to go along with Dana's topic for consideration. Appreciate your experts' help in getting accurate definitions and the right cost categories below:

Allowable Response Costs:
1.
2.
3.
4.
5.
6.

Ex. 5 Deliberative Process (DP)

Eligible Date of Activity: August 5 through the conclusion of sampling or EOC operations.

Ellyn Krevitz Fine
Office of Superfund Remediation and Technology Innovation (OSRTI)
Office of Land and Emergency Management (OLEM)
U.S. Environmental Protection Agency (EPA)
703-603-8714

From: Chilingaryan, Sona
Sent: Wednesday, March 09, 2016 9:22 PM
To: Manzanilla, Enrique <Manzanilla.Enrique@epa.gov>; Leon, Sandra <Leon.Sandra@epa.gov>; Hestmark, Martin <Hestmark.Martin@epa.gov>; Edlund, Carl <Edlund.Carl@epa.gov>; Tenley, Clancy <Tenley.Clancy@epa.gov>; Woolford, James <Woolford.James@epa.gov>; Talton, Anthony <Talton.Anthony@epa.gov>; Jones, Curry <jones.curry@epa.gov>; Vallejos, Cinna <vallejos.cinna@epa.gov>; BERMAN, TESSA <Berman.Tessa@epa.gov>; Meer, Daniel <Meer.Daniel@epa.gov>; Williams, Laura <williams.laura@epa.gov>; Gibson, Kathy <Gibson.Kathy@epa.gov>; Cheatham, Reggie <cheatham.reggie@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Ostrander, David <Ostrander.David@epa.gov>; Hosch, Claudia <hosch.claudia@epa.gov>; Garcia, David <Garcia.David@epa.gov>; Fine, Ellyn <Fine.Ellyn@epa.gov>; Stalcup, Dana <Stalcup.Dana@epa.gov>; Murray, Bill <Murray.Bill@epa.gov>; Leclerc,

Russell <Leclerc.Russell@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; PerezSullivan, Margot <PerezSullivan.Margot@epa.gov>; Zito, Kelly <ZITO.KELLY@EPA.GOV>
Subject: draft agenda for tomorrow's DD call re GKM coop agreements

Please add to the topics below. Thanks! s.

Draft Agenda
Consistent Approach to GKM Coop. Ag. - Division Directors' Call
March 10, 11:30 Pacific
Dial-in Number: Ex. 6 Personal Privacy (PP) **code** Ex. 6 Personal Privacy (PP)

- Press strategy
- List of allowable costs (Dana)
- March 7 treatment plant tour
- Updates:
    - Region 8
    - Region 6
    - Region 9

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From: Manzanilla, Enrique
Sent: Tuesday, March 08, 2016 11:04 AM
To: Manzanilla, Enrique; Leon, Sandra; Hestmark, Martin; Edlund, Carl; Tenley, Clancy; Woolford, James; Talton, Anthony; Jones, Curry; Vallejos, Cinna; BERMAN, TESSA; Meer, Daniel; Williams, Laura; Gibson, Kathy; Cheatham, Reggie; Richardson, RobinH; Ostrander, David; Chilingaryan, Sona; Hosch, Claudia; Garcia, David; Fine, Ellyn; Stalcup, Dana; Murray, Bill
Subject: Consistent Approach to GKM Coop. Ag. - Division Directors Call
When: Thursday, March 10, 2016 11:30 AM-12:30 PM (UTC-08:00) Pacific Time (US & Canada).
Where: R9SF-Room-10314-8-LakeMead

Dial-In Number(s):
Conference Code: Ex. 6 Personal Privacy (PP)

Message

From: Hestmark, Martin [Hestmark.Martin@epa.gov]
Sent: 3/10/2016 5:20:46 PM
To: Chilingaryan, Sona [Chilingaryan.Sona@epa.gov]
CC: Manzanilla, Enrique [Manzanilla.Enrique@epa.gov]; Leon, Sandra [Leon.Sandra@epa.gov]; Edlund, Carl [Edlund.Carl@epa.gov]; Tenley, Clancy [Tenley.Clancy@epa.gov]; Woolford, James [Woolford.James@epa.gov]; Talton, Anthony [Talton.Anthony@epa.gov]; Jones, Curry [jones.curry@epa.gov]; Vallejos, Cinna [vallejos.cinna@epa.gov]; BERMAN, TESSA [Berman.Tessa@epa.gov]; Meer, Daniel [Meer.Daniel@epa.gov]; Williams, Laura [williams.laura@epa.gov]; Gibson, Kathy [Gibson.Kathy@epa.gov]; Cheatham, Reggie [cheatham.reggie@epa.gov]; Richardson, RobinH [Richardson.RobinH@epa.gov]; Ostrander, David [Ostrander.David@epa.gov]; Hosch, Claudia [hosch.claudia@epa.gov]; Garcia, David [Garcia.David@epa.gov]; Fine, Ellyn [Fine.Ellyn@epa.gov]; Stalcup, Dana [Stalcup.Dana@epa.gov]; Murray, Bill [Murray.Bill@epa.gov]; Leclerc, Russell [Leclerc.Russell@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; PerezSullivan, Margot [PerezSullivan.Margot@epa.gov]; Zito, Kelly [ZITO.KELLY@EPA.GOV]
Subject: Re: draft agenda for tomorrow's DD call re GKM coop agreements

I will not on this call

Sent from my iPhone

On Mar 9, 2016, at 7:21 PM, Chilingaryan, Sona <Chilingaryan.Sona@epa.gov> wrote:

Please add to the topics below. Thanks! s.

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March 10, 11:30 Pacific
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Where: R9SF-Room-10314-8-LakeMead

Dial-In Number(s):
Conference Code:

Ex. 6 Personal Privacy (PP)

Message

From: O'Neil, Kelsey [Oneil.Kelsey@epa.gov]
Sent: 12/29/2015 5:39:13 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Re: should we do an internal trip call for winter classic?

Hi Nancy - I know timing will come together, but do you happen to know if I can plan to park somewhere at Gillette? I will plan to drive down and can be there anytime.

Thanks!

From: Grantham, Nancy
Sent: Tuesday, December 29, 2015 12:37 PM
To: Fritz, Matthew
Cc: Harrison, Melissa; Ragland, Micah; Bluhm, Kate; O'Neil, Kelsey; Herckis, Arian; Davis, Jay; Distefano, Nichole
Subject: RE: should we do an internal trip call for winter classic?

Ok .. forgot you were here .. thanks ng

From: Fritz, Matthew
Sent: Tuesday, December 29, 2015 12:34 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Ragland, Micah <Ragland.Micah@epa.gov>; Bluhm, Kate <Bluhm.Kate@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Herckis, Arian <Herckis.Arian@epa.gov>; Davis, Jay <Davis.Jay@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>
Subject: Re: should we do an internal trip call for winter classic?

Fine with me.

On Congressionals - I don't believe we need to do anything - I do not want to create expectations that I do not plan to fulfill.

Award - I can get it on my way thru town tomorrow or swing in on Thursday.

On Dec 29, 2015, at 12:25 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> To get closure on some issues:
>
> Who has award and how do we get it to Boston?
> Advance on Thursday -- should Kelsey plan to join?
> Press strategy – including social media posts
> Blog – are we submitting one to the NHL to post?
> Congressionals – should Kelsey reach out to MA delegation to make sure they know we will be there – and inquire as to their attendance?
> Other things?

Nancy Grantham
US EPA
202-564-6879
Ex. 6 Personal Privacy (PP)

Message

From: Wilber, Eric [Wilber.Eric@epa.gov]
Sent: 12/8/2015 6:34:37 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: Addendum to EPA Internal Review of the Gold King Mine incident

Thanks so much! Our review is more based on the response after the spill happened, but everything you've sent is consistent with what we've found in exploring those issues.

From: Grantham, Nancy
Sent: Tuesday, December 08, 2015 1:09 PM
To: Wilber, Eric <Wilber.Eric@epa.gov>
Subject: FW: Addendum to EPA Internal Review of the Gold King Mine incident

FYI .. close hold for this afternoon – just went to DOI and going to the Hill. Thanks ng

---

From: Grantham, Nancy
Sent: Tuesday, December 08, 2015 1:05 PM
To: michael_connor@ios.doi.gov; elizabeth_klein@ios.doj.gov
Cc: Meiburg, Stan <Meiburg.Stan@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Addendum to EPA Internal Review of the Gold King Mine incident

Hi Mike and Elizabeth,

Attached please find the Transmittal Memorandum, the Addendum to the EPA Internal Review of the Gold King Mine Incident, and 6 referenced attachments.

Please let us know if you have questions.

Thank you.

Nancy Grantham

Message

From: Murphy, Jim [Murphy.Jim@epa.gov]
Sent: 1/29/2016 4:13:01 PM
To: Gutro, Doug [Gutro.Doug@epa.gov]; Melanson, Kate [Melanson.Kate@epa.gov]; Lindsay, Jane [lindsay.jane@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; Szaro, Deb [Szaro.Deb@epa.gov]
Subject: FW: Village Green Media Event Possible Dates from CTDEEP
Attachments: removed.txt

From: Judge, Robert
Sent: Friday, January 29, 2016 10:00 AM
To: Murphy, Jim <Murphy.Jim@epa.gov>
Cc: Chow, James <chow.james@epa.gov>; Kipp, Katrina <kipp.katrina@epa.gov>; Conroy, David <Conroy.Dave@epa.gov>; Herrera, Esteban <Herrera.Esteban@epa.gov>; Brown, Ann <Brown.Ann@epa.gov>; Hagler, Gayle <Hagler.Gayle@epa.gov>
Subject: FW: Village Green Media Event Possible Dates from CTDEEP

Jim- As you can see, CT DEEP has put aside some possible dates with the Commissioner for their possible "ribbon cutting" at the Village Green in Hartford, CT (Science Center). As you know, the "bench" started operating late in the fall- but it was thought that it might be a good idea to wait for a "ribbon cutting" to happen in the spring- perhaps associated with Air Quality Awareness Week.

Could you please check through Doug G if Curt or Deb would want to participate? In addition, at one point Nancy G. requested to be kept in the loop on this.

Thanks,
Bob

2 websites of interest...

http://www.epa.gov/air-research/village-green-project
http://www.airnow.gov/index.cfm?action=airnow.villagegreen

Robert Judge
Air Monitoring Coordinator (ECA)
EPA- New England Regional Laboratory
11 Technology Drive
North Chelmsford, MA 01863-2431
617-918-8387 (phone)
617-918-8287 (fax)

From: Chaffee, Michele [mailto:Michele.Chaffee@ct.gov]
Sent: Friday, January 29, 2016 9:35 AM
To: Judge, Robert <Judge.Robert@epa.gov>
Cc: Pirolli, Ric <Ric.Pirolli@ct.gov>; Farrell, Paul <Paul.Farrell@ct.gov>; pete.babich@ct.gov
Subject: Village Green Media Event Possible Dates from CTDEEP

Hi Bob,

My Director, Ric Pirolli, has suggested three possible dates for our intended Village Green Media event here in Connecticut. He has blocked time with our Commissioner for April 28th @ 2 pm (there will be another major media event here at CTDEEP that morning which Region I will be involved in), May 3rd @ 10 am or May 5th @ 10 am. Let us know if any of these dates work with your media staff and we can go from there.

Thanks,
Mickey Chaffee

MICHELE CHAFFEE
Planning & Standards Division
Air Monitoring Lab
Connecticut Department of Energy and Environmental Protection
9 Windsor Avenue, Windsor, CT 06095
P: 860-418-5925 Lab: 860-424-3022 E: Michele.chaffee@ct.gov

www.ct.gov/deep

Conserving, improving and protecting our natural resources and environment;
Ensuring a clean, affordable, reliable, and sustainable energy supply.

Message

From: Meiburg, Stan [Meiburg.Stan@epa.gov]
Sent: 1/29/2016 4:17:17 AM
To: Ex. 6 Personal Privacy (PP) McCarthy, Gina Ex. 6 Personal Privacy (PP)
CC: Fritz, Matthew [Fritz.Matthew@epa.gov]
Subject: Re: The other paragraph in David's report

Just got off the phone with Nitin and Tom Burke. There is uncertainty about what data the CDC question about the filters was based on.

Nitin is going to talk to Nicki to suggest that before we do any messaging, we organize an interagency group discussion in the morning--probably around 10:00--to be sure we know what "data" is being referenced. Tonight we have only theories on this matter.

Stan

Sent from my iPhone

On Jan 28, 2016, at 10:53 PM, Ex. 6 Personal Privacy (PP) McCarthy.Gina@epa.gov> wrote:

> He is amazing.
>
> Sent from my iPhone
>
> On Jan 28, 2016, at 8:38 PM, Meiburg, Stan <Meiburg.Stan@epa.gov> wrote:
>
> > Will do. I appreciate that he flagged this.
> >
> > Stan
> >
> > Sent from my iPhone
> >
> > On Jan 28, 2016, at 10:37 PM, Ex. 6 Personal Privacy (PP) McCarthy, Gina <Ex. 6 Personal Privacy (PP)> wrote:
> >
> > > I guess we will have to watch closely the work that Dr Lurie is doing. Let David know that we trust his judgement and will jump in to support I'm if and when he needs it.
> > >
> > > Sent from my iPhone
> > >
> > > On Jan 28, 2016, at 8:22 PM, Meiburg, Stan <Meiburg.Stan@epa.gov> wrote:
> > >
> > > > Administrator, here is the other paragraph in David Gray's report. I did not forward this to Dr. Lurie.
> > > >
> > > > Stan

Dr. Lurie's team is looking to highlight field activities by the federal partners during her visit and have quickly identified EPA's work as one of the few agencies with on-the-ground field activities. That said - I have declined to have a media event for her during our home sampling and am working to accommodate other requests by her team. As you may be aware, we have not accommodated many request by media outlets to have reporters embed in our residential sampling for privacy reasons and more importantly our need to be respectful of homeowners. I continue to believe that we should not consider these types of requests as we build our relationship with residents and community/faith-based leaders in Flint.

Sent from my iPad

Message

From: Bassler, Rachel [Bassler.Rachel@epa.gov]
Sent: 2/4/2016 5:14:21 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Nowotarski, Allison [nowotarski.allison@epa.gov]
Subject: RE: Draft Press Materials for Today's Event
Attachments: Draft Media Advisory Dr Lurie Visit, EPA Data 2.4.16.docx; Draft News Release EPA Initial Filtered Data 2.4.16.docx

Attached are the updated versions.

Rachel Bassler
EPA Region 5
bassler.rachel@epa.gov
p: 312-886-7159
C: Ex. 6 Personal Privacy (PP)

From: Bassler, Rachel
Sent: Thursday, February 04, 2016 11:55 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Nowotarski, Allison <nowotarski.allison@epa.gov>
Subject: Draft Press Materials for Today's Event

Hi Nancy,

Attached is the draft media advisory and draft press release for today's media event. This incorporates HHS review and edits.

Thanks,
Rachel

Rachel Bassler
EPA Region 5
bassler.rachel@epa.gov
p: 312-886-7159
C: Ex. 6 Personal Privacy (PP)

Message

From: Bassler, Rachel [Bassler.Rachel@epa.gov]
Sent: 2/4/2016 4:54:36 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Nowotarski, Allison [nowotarski.allison@epa.gov]
Subject: Draft Press Materials for Today's Event
Attachments: Draft Media Advisory Dr Lurie Visit, EPA Data 2.4.16.docx; Draft News Release EPA Initial Filtered Data 2.4.16.docx

Hi Nancy,

Attached is the draft media advisory and draft press release for today's media event. This incorporates HHS review and edits.

Thanks,
Rachel

Rachel Bassler
EPA Region 5
bassler.rachel@epa.gov
p: 312-886-7159
c: Ex. 6 Personal Privacy (PP)

Message

From: Way, Steven [way.steven@epa.gov]
Sent: 1/12/2016 3:13:43 PM
To: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]
CC: Smith, Paula [Smith.Paula@epa.gov]; Ostrander, David [Ostrander.David@epa.gov]
Subject: RE: REVIEW REQUIRED Durango Herald Follow-up ?s on Over Winter Treatment

Folks,

this morning checking the numbers in the email I sent last night (below), I noticed that I transposed a couple numbers in the average weekly Clarified water effluent flow: Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Steven Way
Federal On-Scene Coordinator
Emergency Response Unit
US EPA - Region 8
1595 Wynkoop Street
Denver, CO 80202

Office: 303-312-6723

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 5:22 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>
Cc: Smith, Paula <Smith.Paula@epa.gov>; Way, Steven <way.steven@epa.gov>; Ostrander, David <Ostrander.David@epa.gov>
Subject: REVIEW REQUIRED Durango Herald Follow-up ?s on Over Winter Treatment

Steve/David: Please see comment for you related to #7.

Nancy/Christie:

Please see Steve's responses to Jonathan Romeo's follow-up questions below. I had a couple of questions, which I've highlighted in yellow, which either you or Steve/David should review. Since I will be out of the office tomorrow, and have only limited access to email, I wanted to pass this along so you can start your review.

I'll be back in the office on Wednesday. Do you want me to respond to Jonathan on Wednesday, assuming your vetting process is completed by 10:00 am, or would you prefer to respond to him? Either way is fine, I just want to let him know who will be responding by when.

Thanks,

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256

Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Way, Steven
Sent: Monday, January 11, 2016 5:05 PM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Ostrander, David <Ostrander.David@epa.gov>
Cc: Williams, Laura <williams.laura@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

1. How much clarified water discharges a week? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
2. How much sludge discharges a week? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
3. What is the capacity of filter bag? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
4. Can the treatment plant take on more discharges (i.e. Red and Bonita, American Tunnel)? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
5. Are there any other water treatment sites that do freeze over, or have to be shut down in winter? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
6. How much acid mine drainage is the GKM discharging? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
7. How closely is the site being monitored, in terms of water level data? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)
8. Are they taking good data what's coming in and out of plant? Is that available? Ex. 5 Deliberative Process (DP)
   Ex. 5 Deliberative Process (DP)

Steven Way
Federal On-Scene Coordinator
Emergency Response Unit
US EPA - Region 8
1595 Wynkoop Street
Denver, CO 80202

Office: 303-312-6723

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 1:33 PM
To: Ostrander, David <Ostrander.David@epa.gov>; Way, Steven <way.steven@epa.gov>

Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

David and Steve:

Jonathan's deadline is 10:00 am Wednesday. Are draft responses by COB today reasonable so Nancy/Christie can vet tomorrow through HQ?

Many of the questions already have vetted responses. However, Shawn and Joan want to make sure #4 is fully vetted at HQ before we transmit.

Thanks,

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 1:08 PM
To: Ostrander, David <Ostrander.David@epa.gov>; Way, Steven <way.steven@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>
Subject: FW: Logistics for Today's Water Treatment Call

David and Steve:

Below are some follow-up questions from Jonathan Romeo RE the temporary treatment plant.

I'll be here today until at least 4:00 pm, attending a media event with Deb tomorrow, and back in the office on Wednesday.

Please get your responses back to me as quickly as possible so I can vet them through OPA before responding back to Jonathan.

Thanks,

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Jonathan Romeo [mailto:jromeo@DurangoHerald.com]
Sent: Monday, January 11, 2016 10:16 AM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

Hey Laura,
Here are some follow up questions:

1. How much clarified water discharges a week?
2. How much sludge discharges a week?
3. What is the capacity of filter bag?
4. Can the treatment plant take on more discharges (i.e. Red and Bonita, American Tunnel)?
5. Are there any other water treatment sites that do freeze over, or have to be shut down in winter?
6. How much acid mine drainage is the GKM discharging?
7. How closely is the site being monitored, in terms of water level data?
8. Are they taking good data what's coming in and out of plant? Is that available?

Message

From: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]
Sent: 1/12/2016 3:12:18 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]
CC: Way, Steven [way.steven@epa.gov]; Ostrander, David [Ostrander.David@epa.gov]
Subject: Fwd: REVIEW REQUIRED Durango Herald Follow-up ?s on Over Winter Treatment

Nancy/Christy:

Please see additional info below from Steve.

Please let me know when the responses have been vetted and whether I should send them or you will.

I'm at an event with Deb Thomas today but am reading email in between activities.

Thanks,

Laura Jenkins
Media Officer
USEPA Region 8
1595 Wynkoop St.
Denver, CO 80208
Mailcode: 8-OC
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

Begin forwarded message:

From: "Way, Steven" <way.steven@epa.gov>
Date: January 11, 2016 at 6:08:55 PM MST
To: "Jenkins, Laura Flynn" <Jenkins.Laura@epa.gov>
Cc: "Ostrander, David" <Ostrander.David@epa.gov>, "Williams, Laura" <williams.laura@epa.gov>
Subject: Re: REVIEW REQUIRED Durango Herald Follow-up ?s on Over Winter Treatment

Laura - Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Sent from my iPhone

On Jan 11, 2016, at 5:22 PM, Jenkins, Laura Flynn <Jenkins.Laura@epa.gov> wrote:

Steve/David: Please see comment for you related to #7.

Nancy/Christie:

Please see Steve's responses to Jonathan Romeo's follow-up questions below. I had a couple of questions, which I've highlighted in yellow, which either you or Steve/David should review. Since I will be out of the office tomorrow, and have only limited access to email, I wanted to pass this along so you can start your review.

I'll be back in the office on Wednesday. Do you want me to respond to Jonathan on Wednesday, assuming your vetting process is completed by 10:00 am, or would you prefer to respond to him? Either way is fine, I just want to let him know who will be responding by when.

Thanks,

Laura Jenkins
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Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Way, Steven
Sent: Monday, January 11, 2016 5:05 PM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Ostrander, David <Ostrander.David@epa.gov>
Cc: Williams, Laura <williams.laura@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

1. <!--[if !supportLists]--><!--[endif]-->How much clarified water discharges a week? **Ex. 5 Deliberative Process (DP)**

   Ex. 5 Deliberative Process (DP)

2. <!--[if !supportLists]--><!--[endif]-->How much sludge discharges a week? **Ex. 5 Deliberative Process (DP)**

   Ex. 5 Deliberative Process (DP)

3. <!--[if !supportLists]--><!--[endif]-->What is the capacity of filter bag? Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

4. <!--[if !supportLists]--><!--[endif]-->Can the treatment plant take on more discharges (i.e. Red and Bonita, American Tunnel)? Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

5. <!--[if !supportLists]--><!--[endif]-->Are there any other water treatment sites that do freeze over, or have to be shut down in winter? Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

6. <!--[if !supportLists]--><!--[endif]-->How much acid mine drainage is the GKM discharging? Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

7. <!--[if !supportLists]--><!--[endif]-->How closely is the site being monitored, in terms of water level data? Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

8. <!--[if !supportLists]--><!--[endif]-->Are they taking good data what's coming in and out of plant? Is that available? Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Steven Way
Federal On-Scene Coordinator
Emergency Response Unit
US EPA - Region 8
1595 Wynkoop Street
Denver, CO 80202

Office: 303-312-6723

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 1:33 PM
To: Ostrander, David <Ostrander.David@epa.gov>; Way, Steven <way.steven@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

David and Steve:

Jonathan's deadline is 10:00 am Wednesday. Are draft responses by COB today reasonable so Nancy/Christie can vet tomorrow through HQ?

Many of the questions already have vetted responses. However, Shawn and Joan want to make sure #4 is fully vetted at HQ before we transmit.

Thanks,

Laura Jenkins
Media Officer
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1595 Wynkoop St.
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Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 1:08 PM
To: Ostrander, David <Ostrander.David@epa.gov>; Way, Steven <way.steven@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>
Subject: FW: Logistics for Today's Water Treatment Call

David and Steve:

Below are some follow-up questions from Jonathan Romeo RE the temporary treatment plant.

I'll be here today until at least 4:00 pm, attending a media event with Deb tomorrow, and back in the office on Wednesday.

Please get your responses back to me as quickly as possible so I can vet them through OPA before responding back to Jonathan.

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Laura Jenkins
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1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Jonathan Romeo [mailto:jromeo@DurangoHerald.com]
Sent: Monday, January 11, 2016 10:16 AM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

Hey Laura,
Here are some follow up questions:

1. <!--[if !supportLists]--><!--[endif]-->How much clarified water discharges a week?
2. <!--[if !supportLists]--><!--[endif]-->How much sludge discharges a week?
3. <!--[if !supportLists]--><!--[endif]-->What is the capacity of filter bag?
4. <!--[if !supportLists]--><!--[endif]-->Can the treatment plant take on more discharges (i.e. Red and Bonita, American Tunnel)?
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6. <!--[if !supportLists]--><!--[endif]-->How much acid mine drainage is the GKM discharging?
7. <!--[if !supportLists]--><!--[endif]-->How closely is the site being monitored, in terms of water level data?
8. <!--[if !supportLists]--><!--[endif]-->Are they taking good data what's coming in and out of plant? Is that available?

Message

From: Way, Steven [way.steven@epa.gov]
Sent: 1/11/2016 8:53:52 PM
To: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; Ostrander, David [Ostrander.David@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]
Subject: RE: Logistics for Today's Water Treatment Call

I will work on getting these answered today.

Steve

Steven Way
Federal On-Scene Coordinator
Emergency Response Unit
US EPA - Region 8
1595 Wynkoop Street
Denver, CO 80202

Office: 303-312-6723

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 1:33 PM
To: Ostrander, David <Ostrander.David@epa.gov>; Way, Steven <way.steven@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

David and Steve:

Jonathan's deadline is 10:00 am Wednesday. Are draft responses by COB today reasonable so Nancy/Christie can vet tomorrow through HQ?

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Thanks,

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Jenkins, Laura Flynn
Sent: Monday, January 11, 2016 1:08 PM
To: Ostrander, David <Ostrander.David@epa.gov>; Way, Steven <way.steven@epa.gov>

Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>
Subject: FW: Logistics for Today's Water Treatment Call

David and Steve:

Below are some follow-up questions from Jonathan Romeo RE the temporary treatment plant.

I'll be here today until at least 4:00 pm, attending a media event with Deb tomorrow, and back in the office on Wednesday.

Please get your responses back to me as quickly as possible so I can vet them through OPA before responding back to Jonathan.

Thanks,

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Jonathan Romeo [mailto:jromeo@DurangoHerald.com]
Sent: Monday, January 11, 2016 10:16 AM
To: Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: RE: Logistics for Today's Water Treatment Call

Hey Laura,
Here are some follow up questions:

1. How much clarified water discharges a week?
2. How much sludge discharges a week?
3. What is the capacity of filter bag?
4. Can the treatment plant take on more discharges (i.e. Red and Bonita, American Tunnel)?
5. Are there any other water treatment sites that do freeze over, or have to be shut down in winter?
6. How much acid mine drainage is the GKM discharging?
7. How closely is the site being monitored, in terms of water level data?
8. Are they taking good data what's coming in and out of plant? Is that available?

From: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]
Sent: Thursday, January 07, 2016 3:34 PM
To: Jonathan Romeo
Subject: Re: Logistics for Today's Water Treatment Call

Audio line info is below

Laura Jenkins
Media Officer
USEPA Region 8
1595 Wynkoop St.
Denver, CO 80208
Mailcode: 8-OC
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

On Jan 7, 2016, at 3:33 PM, Jonathan Romeo <jromeo@DurangoHerald.com> wrote:

I just clicked on the link you sent me and I'm in a chat room..

From: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]
Sent: Thursday, January 07, 2016 3:32 PM
To: Jonathan Romeo
Subject: Re: Logistics for Today's Water Treatment Call

Did you call into separate Telecon line?

Laura Jenkins
Media Officer
USEPA Region 8
1595 Wynkoop St.
Denver, CO 80208
Mailcode: 8-OC
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

On Jan 7, 2016, at 3:32 PM, Jonathan Romeo <jromeo@DurangoHerald.com> wrote:

I dont know why it's not working..?

From: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]
Sent: Thursday, January 07, 2016 12:50 PM
To: Jonathan Romeo
Subject: Logistics for Today's Water Treatment Call

Jonathan:

Wanted to make sure you received the info on this afternoon's (3:30) telecom/webinar.

Adobe Connect Session Link: Ex. 6 Personal Privacy (PP)

Audio Telecon:

Login Number: Ex. 6 Personal Privacy (PP)

Participant Code:

If you have any questions, please let me know.

Thanks,

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

Message

From: Gutro, Doug [Gutro.Doug@epa.gov]
Sent: 1/8/2016 10:54:24 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

10 4

From: Grantham, Nancy
Sent: Friday, January 08, 2016 5:14 PM
To: Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Confirmed that once you get name from Lawrence -- send it to Sonia brubecker on the email below .
Thanks ng

From: Gutro, Doug
Sent: Friday, January 08, 2016 11:48 AM
To: Loop, Travis <Loop.Travis@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Travis -- can we discuss today.

From: Rosner, Sheryl
Sent: Friday, January 08, 2016 11:24 AM
To: Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Fyi – this is all I have for info on the event next week.

****
Sheryl K. Rosner, Senior Advisor
Office of the Regional Administrator
U.S. EPA - New England Region
5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
(617) 918-1865 (direct)
(617) 918-0865 (fax)
Rosner.Sheryl@EPA.GOV

From: Beck, Erik
Sent: Tuesday, January 05, 2016 4:57 PM
To: Downing, Jane <Downing.Jane@epa.gov>; Rosner, Sheryl <Rosner.Sheryl@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Jane:

Thanks.

Here are the PDF attachments.

Erik

From: Brubaker, Sonia
Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

Other than contacting the community in your region to let them know they've been selected, please keep this list close hold and not make public until the press release goes out. The press release is scheduled to go out on January 20th or January 21st. We will forward the press release and communication plan once they are finalized.

WaterCARE communities include:

- Lawrence, Massachusetts
- The Township of South Orange Village, New Jersey
- Buchanan County, Virginia
- Selma, Alabama
- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)
- Haines Borough, Alaska

Happy New Year!
Sonia

Sonia Brubaker

Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Appointment

From: Olp, Kevin [Olp.Kevin@epa.gov]
Sent: 9/22/2016 1:50:13 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/22/2016 4:00:00 PM
End: 9/22/2016 4:30:00 PM
Show Time As: Busy

Appointment

From: Senn, John [Senn.John@epa.gov]
Sent: 9/22/2016 12:30:17 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/22/2016 4:00:00 PM
End: 9/22/2016 4:30:00 PM

Recurrence: (none)

Appointment

From: Valentine, Julia [Valentine.Julia@epa.gov]
Sent: 9/22/2016 12:19:48 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/22/2016 4:00:00 PM
End: 9/22/2016 4:30:00 PM

Recurrence: (none)

Appointment

From: Rackoff, Jonathan [Rackoff.Jonathan@epa.gov]
Sent: 9/21/2016 1:35:53 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM

Recurrence: (none)

Appointment

From: Rhodes, Julia [Rhodes.Julia@epa.gov]
Sent: 9/21/2016 1:23:05 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM
Show Time As: Busy

Appointment

From: Akinnusotu, Bunmi [Akinnusotu.Bunmi@epa.gov]
Sent: 9/21/2016 1:06:25 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: FW: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM
Show Time As: Tentative

Recurrence: (none)

Appointment

From: Benenati, Frank [benenati.frank@epa.gov]
Sent: 9/21/2016 12:07:44 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]

Subject: Accepted: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code: Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM

Recurrence: (none)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/2/2016 4:14:07 PM
To: Lowery, Brigid [Lowery.Brigid@epa.gov]
Subject: FW: Legacy Project for final review
Attachments: EPA Legacy Memo 10 27 16.docx

As discussed ..thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Stanislaus, Mathy
Sent: Sunday, October 30, 2016 5:26 PM
To: Benenati, Frank <benenati.frank@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Still, Dana <still.dana@epa.gov>
Subject: RE: Legacy Project for final review

Frank: See revisions and additions. Substantial new language for G7 and AWP.

From: Benenati, Frank
Sent: Thursday, October 27, 2016 3:11 PM
To: Fritz, Matthew <Fritz.Matthew@epa.gov>; Nishida, Jane <Nishida.Jane@epa.gov>; Giles-AA, Cynthia <Giles-AA.Cynthia@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Jones, Jim <Jones.Jim@epa.gov>; Bloom, David <Bloom.David@epa.gov>; Dunkin, Ann <Dunkin.Ann@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Vizian, Donna <Vizian.Donna@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>; Ali, Mustafa <Ali.Mustafa@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Spalding, Curt <Spalding.Curt@epa.gov>; Enck, Judith <Enck.Judith@epa.gov>; Garvin, Shawn <garvin.shawn@epa.gov>; McTeerToney, Heather <McTeerToney.Heather@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Curry, Ron <Curry.Ron@epa.gov>; Hague, Mark <Hague.Mark@epa.gov>; McGrath, Shaun <McGrath.Shaun@epa.gov>; Strauss, Alexis <Strauss.Alexis@epa.gov>; McLerran, Dennis <mclerran.dennis@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Still, Dana <still.dana@epa.gov>
Subject: Legacy Project for final review
Importance: High

Good afternoon,

As mentioned yesterday during the senior policy meeting, I am sending over the near final draft of the legacy project. Let me quickly thank you and your teams for sending in your information on time when we originally requested this information.

There are two documents attached. The first titled **EPA Legacy Memo** is the overall legacy document we will use for the umbrella narrative and the framework for the Administrator's speeches and events. *Please remember not everything we received from the regions and the programs could make the cut.* If your program or regional example is not included in this first document, that does not mean we will not be pushing your submitted accomplishments. It just means we needed to keep the umbrella document under 10 pages and had to keep it very top level.

Therefore, we have the second document titled **OPA Legacy Plan – Program and Regional**. This is the compilation of the accomplishments submitted by your program or region. OPA will work with your respective communications staffer to put together a press strategy on how we properly tell the accomplishments of everything included in the document.

Our ask is to please look over your respective section in the second document to make sure there is nothing that is missing or inaccurate. Additionally, please look at the first and main document and let us know if you have any thoughts. AA's, the Administrator specifically wanted you all to personally look to make sure these are the main stories and stats you want told about your program.

Please respond to the OPA folks who are CC'd on this chain by **THIS Monday at noon** so we can compile. Sincere apologies for the tight turnaround. I would note that we do not expect too many edits as these are directly from your programs and regions. In the coming days, we will also be providing our plans for the Administrator and overall talking points on legacy.

For awareness, here is the latest timeline:

Monday, October 31st: Any feedback of both documents from AA's and RA's provided back to OPA.
Tuesday, November 2nd: OPA Legacy plan provided to Administrator for final approval.
November/December: Execution.

Thank you all again for your help on this.

Onward and upward,
Frank

Frank J. Benenati
Associate Administrator, Office of Public Affairs
U.S. Environmental Protection Agency
202.564.1596 (desk)
Ex. 6 Personal Privacy (PP) (cell)
@FBenenati

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/2/2016 1:02:07 PM
To: Pucci, Liz [Pucci.Liz@epa.gov]
Subject: FW: Updated legacy doc 11.1.16
Attachments: OPA Legacy Plan-Regions 11.1.16.docx; Clean-EPA Legacy Memo 11.1.16.docx; OPA Legacy Plan-Program and Regional 11.1.16.docx; EPA Legacy Memo 11.1.16.docx

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Harrison, Melissa
Sent: Tuesday, November 01, 2016 5:55 PM
To: Benenati, Frank <benenati.frank@epa.gov>; Still, Dana <still.dana@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Updated legacy doc 11.1.16

Put a fork in it. All edits now accounted for in the attached docs.

Attached (as of 5:55pm):
1. Clean EPA Legacy Memo
2. Track Changes EPA Legacy Memo
3. EPA Legacy Plan Program & Regional
4. Regional plan

Edits included:
OAR-Andrea
OCFO-David
OCSPP-Linda
OECA-Cynthia (Nick updated)
OITA-Martin
OLEM-Mathy
OW-Joel and Travis
R9-Kelly

Edits not included:
R1-Curt (Nancy reviewed)
ORD-Tom (Dana-please take a look at his overarching comments—all good for final writing.)
OW-Joel (updated theme #3 to make it more obvious that it includes international work)

No Edits:
R2-Judith

Melissa J. Harrison
Deputy Associate Administrator
Office of Public Affairs
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Harrison, Melissa
Sent: Tuesday, November 01, 2016 3:46 PM
To: Benenati, Frank <benenati.frank@epa.gov>; Still, Dana <still.dana@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Updated legacy doc 11.1.16

Ok team-here it is as of 3:45pm. I've added in additional edits from Travis in OW. I haven't received any other comments. Let me know if you have any questions.

Frank-it would be good to go through the clean doc and just double check all the formatting is still good. My eyes are starting to cross...

Attached (as of 3:45pm):
1. Clean EPA Legacy Memo
2. Track Changes EPA Legacy Memo
3. EPA Legacy Plan Program & Regional
4. Regional plan

Edits included:
OAR-Andrea
OCFO-David
OECA-Cynthia (Nick updated)
OITA-Martin
OLEM-Mathy
OW-Joel and Travis
R9-Kelly

Edits not included:
R1-Curt (Nancy reviewed)
ORD-Tom (Dana-please take a look at his overarching comments—all good for final writing.)
OW-Joel (updated theme #3 to make it more obvious that it includes international work)

No Edits:
R2-Judith

Melissa J. Harrison
Deputy Associate Administrator
Office of Public Affairs
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Harrison, Melissa
Sent: Tuesday, November 01, 2016 10:49 AM
To: Benenati, Frank <benenati.frank@epa.gov>; Still, Dana <still.dana@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Updated legacy doc 11.1.16

Attached (as of 10:45am):
1. Clean EPA Legacy Memo
2. Track Changes EPA Legacy Memo
3. Track Changes EPA Legacy Plan Program & Regional (Allison is working on updating with just regional info)

Edits included:
OAR-Andrea
OCFO-David
OECA-Cynthia (Nick updated)
OITA-Martin
OLEM-Mathy
OW-Joel
R9-Kelly

Edits not included:
R1-Curt (Nancy reviewed)
ORD-Tom (Dana-please take a look at his overarching comments—all good for final writing.)
OW-Joel (updated theme #3 to make it more obvious that it includes international work)

No Edits:
R2-Judith

Melissa J. Harrison
Deputy Associate Administrator
Office of Public Affairs
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 8/12/2016 7:03:38 PM
To: Fritz, Matthew [Fritz.Matthew@epa.gov]; Gilberto Irizarry (Irizarry.Gilberto@epa.gov) [Irizarry.Gilberto@epa.gov]
Subject: FW: EPAosc.org revision
Attachments: EPAosc org draft guidelines - 081116.docx; OSCorg comments to resolve.docx

FYI .. this is a new version with comments worked in.

One thing that I know Tito has weighed in on is that Ex. 5 Deliberative Process (DP)

Tito, let's connect first thing Monday to make sure we are aligned for the meeting with Ann – and then we can try and connect with Matt just before the meeting.

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Gray, David
Sent: Friday, August 12, 2016 10:27 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Burch, Julia <Burch.Julia@epa.gov>
Subject: EPAosc.org revision

Not ready for primetime but there is where we are right now. More soon.

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 8/11/2016 10:45:51 AM
To: Larson, Darrin [Larson.Darrin@epa.gov]; Gray, David [gray.david@epa.gov]
Subject: FW: R8 Comments on osc.org proposal
Attachments: OSC.org proposal comments-r8.docx; ATT00001.htm

Don't know if these were in your package .. thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Irizarry, Gilberto
Sent: Thursday, July 28, 2016 7:37 PM
To: Burch, Julia <Burch.Julia@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Woodyard, Josh <Woodyard.Joshua@epa.gov>
Subject: Fwd: R8 Comments on osc.org proposal

Here's R8's comments.

Thanks,

Gilberto "Tito" Irizarry
Director, Preparedness & Response Ops Division
Office of Emergency Management (OEM)
USEPA
O: 202-564-7982
C: Ex. 6 Personal Privacy (PP)

Sent from my iPhone, please excuse typos.

Begin forwarded message:

> **From:** "Ostrander, David" <Ostrander.David@epa.gov>
> **Date:** July 28, 2016 at 7:32:52 PM EDT
> **To:** "Irizarry, Gilberto" <Irizarry.Gilberto@epa.gov>
> **Subject: Fwd: R8 Comments on osc.org proposal**
>
> Comments on plan. Sorry a little late.
>
> Sent from my iPhone
>
> Begin forwarded message:
>
> > **From:** "Smith, Paula" <Smith.Paula@epa.gov>
> > **Date:** July 28, 2016 at 4:17:09 PM MDT
> > **To:** "Ostrander, David" <Ostrander.David@epa.gov>
> > **Subject: R8 Comments on osc.org proposal**
> >
> > Attached. Thanks for passing by me.

- Paula

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 8/10/2016 4:17:42 PM
To: Gray, David [gray.david@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: EPAosc.org guidelines ready for stakeholder review
Attachments: EPAosc org draft guidelines - clean v2.docx; Comments on EPAosc.org consolidated.docx

For Darrin's review ..thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 8/10/2016 10:32:25 AM
To: Deener, Kathleen [Deener.Kathleen@epa.gov]; Mattas-Curry, Lahne [Mattas-Curry.Lahne@epa.gov]; Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]
Subject: FW: Flint meeting with HHS today
Attachments: EPA HHS Flint Coordination Agenda.docx

Fyi

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Grantham, Nancy
Sent: Monday, August 08, 2016 4:36 PM
To: Durno, Mark <durno.mark@epa.gov>; Ragland, Micah <Ragland.Micah@epa.gov>; Pieh, Luseni <Pieh.Luseni@epa.gov>; Vargas, Melissa <vargas.melissa@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Fritz, Matthew <Fritz.Matthew@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Flint meeting with HHS today

Hi –

We had a productive meeting with our HHS colleagues today (DC and Flint). Here are the highlights:

Rash Rollout

Dr. Lurie, along with CDC staff, briefing Mayor and Governor on August 15. In advance of that HHS staff will be on the ground later this week to continue meetings with community groups and leaders (some repeats) as well as next week.

August 22nd – Congressional briefings on rash study.

Embargoed interview with key reporters

August 23rd - Press event with Mayor, CDC, Dr. Barkey, EPA (Mark Durno) – presentation and panel, Q and A, Dr. Lurie closes with resources.

August 23rd - Presentation at Points of Recovery meeting

August 25th - Presentation at FLCC Friday meeting

TBD -- 2 community meetings with CDC – Pat Breysse or Donna Knutson

TBD – Medical Ground Rounds with Dr. Barkey and Dr. Mona

TBD – Other information meetings as appropriate

HHS developing 2 fact sheets; rash study to be posted on ASPR website and others, including EPA to link to it.

EPA to give Dr. Edwards a heads up at the Data Summit on 8/15

Surgeon General

Will be in Flint on 8/15 – unrelated to rash rollout; more info to come

Boots on the Ground

EPA -- Mark, Becky, Diane, person TBD

HHS – committed to having HHS staff there every week; close hold that there is likely a person who will come from DC for several days a week and Kathleen/Lauren will likely be there 1 day each week.

EPA/HHS Open House

Discussed doing this after labor day.

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Agenda
HHS – EPA Flint Coordination Meeting
Monday, August 8, 2016
EPA Offices, WJC-North Room 3415
1200 Pennsylvania Avenue, NW
Call in: Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

A. **Rash Rollout plan**

- EPA staff provided recommendations to HHS/CDC on community leaders to meet with in advance of report rollout
- If the rollout is going to be a UCG rollout, let us know if you need an EPA staffer present to answer inquiries on water samples that were taken as part of the rash health assessment process.

B. **Calendar Review August – December**

- August TBD – Dr. Marc Edwards releases his most recent round of data on his disinfection byproducts, lead and hot water heater testing.
- August 15th – Data Summit
- August 25th – EPA Healthy Homes Workshop for Community Health Workers
- September TBD (After Labor Day Weekend) – Open House/Expo
- September TBD – HHS Grant Writing Workshop

C. **VIP visits**

- No planned EPA VIP visits at this time

D. **Major EPA Milestones and possible announcements**

- LCR Compliance – TBD
- Corrosion Control Compliance – TBD
- SDWA Enforcement Order Compliance – TBD

E. **Community Engagement plans – HHS/EPA**

- Attend ARC Points of Recovery Meetings and other standing meetings
- Distribution of EPA Materials
    - PODs/GST Michigan Works
- Filter Education Job Liaison Program
- Workshop Series
    - Healthy Homes Workshop in August
- EPA Community Ambassador Meetings
- EPA Community Based Programs (Non-Water Related)
    - Brownfields grant collaboration with Chevy Commons & Land Bank
    - CUPP collaboration with Kettering, UM-Flint and MSU
- EPA Community Involvement Plan/Hire Flint Public Engagement Director

---

From: Pieh, Luseni
Sent: Monday, August 08, 2016 12:47 PM
To: Ragland, Micah <Ragland.Micah@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Vargas, Melissa <vargas.melissa@epa.gov>
Subject: Re: Agenda for HHS Meeting

Looks good to me also.

Sent from my iPhone

On Aug 8, 2016, at 12:28 PM, Ragland, Micah <Ragland.Micah@epa.gov> wrote:

> Hey Guys – Below is a draft of our outline for our meeting with HHS later today. Send me your edits and inserts and I will circulate a final before our meeting. Thanks, MR
>
> Agenda
> HHS – EPA Flint Coordination Meeting
> Monday, August 8, 2016
>
> EPA Offices, WJC-North Room 3415
> 1200 Pennsylvania Avenue, NW
> Call in: Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)
>
> A. **Rash Rollout plan**
>
> - EPA staff provided recommendations to HHS/CDC on community leaders to meet with in advance of report rollout
> - If the rollout is going to be a UCG rollout, let us know if you need an EPA staffer present to answer inquiries on water samples that were taken as part of the rash health assessment process.

B. **Calendar Review August – December**

- August TBD – Dr. Marc Edwards releases his most recent round of data on his disinfection byproducts, lead and hot water heater testing.
- August 15th – Data Summit
- August 25th – EPA Healthy Homes Workshop for Community Health Workers
- September TBD (After Labor Day Weekend) – Open House/Expo
- September TBD – HHS Grant Writing Workshop

C. **VIP visits**

- No planned EPA VIP visits at this time

D. **Major EPA Milestones and possible announcements**

- LCR Compliance – TBD
- Corrosion Control Compliance – TBD
- SDWA Enforcement Order Compliance – TBD

E. **Community Engagement plans – HHS/EPA**

- Attend ARC Points of Recovery Meetings and other standing meetings
- Distribution of EPA Materials
    - PODs/GST Michigan Works
- Filter Education Job Liaison Program
- Workshop Series
    - Healthy Homes Workshop in August
- EPA Community Ambassador Meetings
- EPA Community Based Programs (Non-Water Related)
    - Brownfields grant collaboration with Chevy Commons & Land Bank
    - CUPP collaboration with Kettering, UM-Flint and MSU
- EPA Community Involvement Plan/Hire Flint Public Engagement Director

F. **Other**

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 8/9/2016 11:13:24 AM
To: Kaplan, Robert [kaplan.robert@epa.gov]; Kelley, Jeff [kelley.jeff@epa.gov]; Nowotarski, Allison [nowotarski.allison@epa.gov]
Subject: do we need to discuss any press strategy relative to the 8/15 data summit? thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/1/2016 4:59:26 PM
To: Lowery, Brigid [Lowery.Brigid@epa.gov]; Megan Maguire [Maguire.Megan@epa.gov]; Mattas-Curry, Lahne [Mattas-Curry.Lahne@epa.gov]; Senn, John [Senn.John@epa.gov]; Richardson, RobinH [Richardson.RobinH@epa.gov]
Subject: FW: Materials from the PADS meeting in DC October 13 and 14
Attachments: EPAosc org governance FINAL.DOCX; TribalNotificationMemo 9-12-16 signed.pdf; PIO Field Guide _10_3_16_WORKING.DOCX; Crisis Communication Plan final draft 10-17-16.docx; Emergency Printing Procedures FINAL September 2016.pdf; ER Data Playbook Fact Sheet.docx; ESF+15+SOP+07062016.doc; ESF15+Basic+Overview.pptx; ESF+15+SOP+07062016.doc; 2070_final.docx; 2071_final.docx; 2072_final.docx; 2073_final.docx; Public Information Assistance Team PIAT CONOPS FINAL DRAFT 08232016.docx

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Grantham, Nancy
Sent: Friday, October 28, 2016 4:15 PM
To: Regional Public Affairs Directors <Regional_Public_Affairs_Directors@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Materials from the PADS meeting in DC October 13 and 14

With apologies for the delay, please find attached electronic copies of the materials from our meeting 2 weeks ago.

Please let me know if there are questions.

Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 8/1/2016 7:28:14 PM
To: StClair, Christie [StClair.Christie@epa.gov]
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Yes

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: StClair, Christie
Sent: Monday, August 01, 2016 3:28 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Dan Wall can do it. Reporter wants to use his name for attribution. That okay?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Monday, August 01, 2016 2:01 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Good idea – I find sandy to be very understandable

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: StClair, Christie
Sent: Monday, August 01, 2016 2:00 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Yes. Sandra Stavnes might be ok too – maybe we should ask the R8 team who they'd suggest.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Monday, August 01, 2016 2:00 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Is she in region 8? Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: StClair, Christie
Sent: Monday, August 01, 2016 1:56 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Nancy, this response thoroughly confused the reporter, Mary Shinn. (She doesn't have any science background, I'm guessing.)

What would you think about putting Karen Hamilton (?) on the phone with her, on background? It would need to happen today.

Here are her follow up questions:

- I just want to be clear, if an adult or child drank from the river on 64 days over 30 years, the exposure to the heavy metals would be at safe levels?
- Why do you assume that someone is getting their daily intake of water from untreated river water? Is this in case someone was swimming in the water and swallowed some of it?
- I just want to be sure this recreational exposure model is the one that was used to evaluate risk on the Navajo Nation?
- This model wouldn't take into account using river plants for medicinal purposes correct?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Friday, July 29, 2016 6:37 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Yes .. sorry for the delay

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: StClair, Christie
Sent: Friday, July 29, 2016 5:29 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: NANCY - FW: Durango Herald (DDL COB Fri): GKM water

Nancy, GTG?

Mary Shinn
Durango Herald
DDL COB Fri

Inquiry:

I am writing a feature on the work some work Professors from the University of Arizona are doing to investigate the heavy metals left behind by the Gold King Mine Spill. They said that the EPA assumed that the interactions people were having with the river were based on the activities of a hiker.

1. Is this true?

2. Can you tell me what kind of interactions the EPA assumed people were having with the river when they did health-risk assessments?

Response: EPA chose recreational exposures because they most adequately represent the types of exposures that would be associated with short-term acute release of contamination such as the 2015 Gold King Mine release. The recreational exposures are substantial; they assume an adult or child is being exposed to river sediment and getting their daily water intake from untreated river water, for 64 days per year over 30 years. The duration of these exposures are far in excess of what one would realistically expect for those interacting with the Animas or San Juan rivers.

Municipalities may pull water directly from the river, but are required to treat it.

Metals results from household taps – for households pulling water from wells - were compared to state and federal drinking water standards.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency

Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Hamilton, Karen
Sent: Friday, July 29, 2016 5:28 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: Re: Durango Herald (DDL COB Fri): GKM water

Yes. Good one. Sorry . I've been out.

Sent from my iPhone

On Jul 29, 2016, at 2:50 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

Using info from the Retrospective QA, how about:

EPA chose recreational exposures because they most adequately represent the types of exposures that would be associated with short-term acute release of contamination such as the 2015 Gold King Mine release. The recreational exposures are substantial; they assume an adult or child is being exposed to river sediment and getting their daily water intake from untreated river water, for 64 days per year over 30 years. The duration of these exposures are far in excess of what one would realistically expect for those interacting with the Animas or San Juan rivers.

Municipalities may pull water directly from the river, but are required to treat it.

Metals results from household taps – for households pulling water from wells - were compared to state and federal drinking water standards.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: StClair, Christie
Sent: Thursday, July 28, 2016 6:14 PM
To: Hamilton, Karen <Hamilton.Karen@epa.gov>
Cc: Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Mutter, Andrew <mutter.andrew@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Stavnes, Sandra <Stavnes.Sandra@epa.gov>; McKean, Deborah <mckean.deborah@epa.gov>; Wall, Dan <wall.dan@epa.gov>
Subject: Durango Herald (DDL COB Fri): GKM water

Karen, what do you think is the best info to provide her with? Thanks! Christie

Mary Shinn

Durango Herald
DDL COB Fri

Inquiry:

I am writing a feature on the work some work Professors from the University of Arizona are doing to investigate the heavy metals left behind by the Gold King Mine Spill. They said that the EPA assumed that the interactions people were having with the river were based on the activities of a hiker.

1. Is this true?

2. Can you tell me what kind of interactions the EPA assumed people were having with the river when they did health-risk assessments?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 12/6/2016 12:29:38 PM
To: Connors, Sandra [Connors.Sandra@epa.gov]
Subject: FW: Close Hold -- Announcement re/OCR

Let me know when you are in. thanksng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Dorka, Lilian
Sent: Monday, December 05, 2016 7:07 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Fwd: Close Hold -- Announcement re/OCR

FYI in case you are also involved re comms

Sent from my iPhone

Begin forwarded message:

> **From:** "Reeder, John" <Reeder.John@epa.gov>
> **Date:** December 5, 2016 at 6:50:14 PM EST
> **To:** "Sowell, Sarah" <Sowell.Sarah@epa.gov>, "Dorka, Lilian" <Dorka.Lilian@epa.gov>
> **Cc:** "Hull, George" <Hull.George@epa.gov>, "Minoli, Kevin" <Minoli.Kevin@epa.gov>, "Flynn, Mike" <Flynn.Mike@epa.gov>, "Connors, Sandra" <Connors.Sandra@epa.gov>, "Allen, Reginald" <Allen.Reginald@epa.gov>
> **Subject: Close Hold -- Announcement re/OCR**
>
> Lilian, Sarah,
>
> Tomorrow the Administrator is likely to sign a memo directing a reorganization of OCR that will be of interest to internal and external stakeholders.
>
> Lilian is familiar with the substance. But the timeline for thinking thru comms is VERY short. The actual machinery of this reorg needs to begin posthaste, but we need to brief OCR staff, then staff in other affected organizations, then perhaps call key internal stakeholders (or at least a heads up, e.g., LER/unions, DCROs), and then some sort of internal announcement, and then external.
>
> At least that's my very initial take on it. We need to get on this early tomorrow. Bring your thoughts....and Lilian we're really going to need your guidance and recommendations.
>
> Thank you.
>
> John E. Reeder
> 202 564 6082 (direct)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 6/13/2016 5:58:11 PM
To: Loop, Travis [Loop.Travis@epa.gov]
Subject: FW: MMWR on Flint and children's blood lead levels
Attachments: MMWR Demographic Data Draft 5_16_16_MMWR_Preclearance_JG_eclearanceready....docx

Can you give me a call about this – just need to give you a quick heads up.

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Deener, Kathleen
Sent: Thursday, June 02, 2016 1:01 PM
To: Fritz, Matthew <Fritz.Matthew@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>
Subject: MMWR on Flint and children's blood lead levels

Hi Matt, Nancy, and Joel --

Tom asked me to share the attached with you, which came in from CDC. This is the final draft of the MMWR on Flint and children's blood lead levels.

Matt -- Tom asked if you could please share this with the Administrator and Stan.

This is to be considered confidential, close hold and embargoed. CDC said they hope to release this on June 10.

Thanks,

Kacee Deener, MPH
Senior Science Advisor
Office of Research and Development
(ph) 202.564.1990 | (mobile) Ex. 6 Personal Privacy (PP)
deener.kathleen@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/28/2016 8:14:46 PM
To: Regional Public Affairs Directors [Regional_Public_Affairs_Directors@epa.gov]
CC: Hull, George [Hull.George@epa.gov]; Gilberto Irizarry (Irizarry.Gilberto@epa.gov) [Irizarry.Gilberto@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: Materials from the PADS meeting in DC October 13 and 14
Attachments: EPAosc org governance FINAL.DOCX; TribalNotificationMemo 9-12-16 signed.pdf; PIO Field Guide _10_3_16_WORKING.DOCX; Crisis Communication Plan final draft 10-17-16.docx; Emergency Printing Procedures FINAL September 2016.pdf; ER Data Playbook Fact Sheet.docx; ESF+15+SOP+07062016.doc; ESF15+Basic+Overview.pptx; ESF+15+SOP+07062016.doc; 2070_final.docx; 2071_final.docx; 2072_final.docx; 2073_final.docx; Public Information Assistance Team PIAT CONOPS FINAL DRAFT 08232016.docx

With apologies for the delay, please find attached electronic copies of the materials from our meeting 2 weeks ago.

Please let me know if there are questions.

Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/14/2016 8:11:49 PM
To: Loop, Travis [Loop.Travis@epa.gov]
Subject: FW: Antideficiency Act letter - response to GAO finding
Attachments: Antilobbying WOTUS ADA Letter final - Comptroller General.docx

Close hold ..thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Garbow, Avi
Sent: Wednesday, September 14, 2016 1:35 PM
To: Adm13McCarthy, Gina <Adm13McCarthy.Gina@epa.gov>
Cc: Meiburg, Stan <Meiburg.Stan@epa.gov>; Fritz, Matthew <Fritz.Matthew@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Brown, Tristan <Brown.Tristan@epa.gov>; Benenati, Frank <benenati.frank@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Bloom, David <Bloom.David@epa.gov>; Mitchell, Stacey <Mitchell.Stacey@epa.gov>
Subject: Antideficiency Act letter - response to GAO finding

Gina,

Attached for your review is the letter we propose sending to the President and the Hill concerning the GAO conclusion that EPA violated the Antideficiency Act (ADA) in FY 2014-2015 through the use of certain social media in connection with CWR. The letter duly reports the alleged ADA violation, and at the same time reflects our own legal conclusion (and analysis) that EPA in fact did not violate the ADA in the manner addressed by GAO. We've been working together with OCFO, OCIR, and OPA – and I know that Nichole and Frank and their respective teams are fully engaged. We'll send this through the normal OEX channels for your signature, but as I mentioned to you earlier this week, I wanted to make sure you had an opportunity to review the letter on your current travels (which I trust are going well).

Let us know if you have any questions. Our goal is to have this signed and distributed, as needed, tomorrow (Thursday).

Thanks,

Avi

Avi Garbow
General Counsel
U.S. Environmental Protection Agency
(202) 564-8040

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/4/2016 6:43:55 PM
To: Lowery, Brigid [Lowery.Brigid@epa.gov]
Subject: RE: Legacy Project for final review

Thanks

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Lowery, Brigid
Sent: Friday, November 04, 2016 2:35 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: Legacy Project for final review

I've confirmed the second statement. No change needed.

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198
Follow OLEM on Twitter: @EPALand

From: Lowery, Brigid
Sent: Thursday, November 03, 2016 5:51 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Cohen, Nancy <Cohen.Nancy@epa.gov>; Harwood, Jackie <harwood.jackie@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cooper, GailAnn <Cooper.GailAnn@epa.gov>
Subject: RE: Legacy Project for final review

Here is a great stat you could Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

The other statement - Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198
Follow OLEM on Twitter: @EPALand

From: Grantham, Nancy
Sent: Wednesday, November 02, 2016 6:11 PM

To: Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: RE: Legacy Project for final review

Great .. could we get Ex. 5 Deliberative Process (DP) Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Lowery, Brigid
Sent: Wednesday, November 02, 2016 6:06 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Legacy Project for final review

Have an answer on why Ex. 5 Deliberative Process (DP) He didn't think it was that compelling on its own. He thought Ex. 5 Deliberative Process (DP)

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198
Follow OLEM on Twitter: @EPALand

From: Grantham, Nancy
Sent: Wednesday, November 02, 2016 12:47 PM
To: Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: RE: Legacy Project for final review

That would be great to get the number .. and ask him re: the deletion ..thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Lowery, Brigid
Sent: Wednesday, November 02, 2016 12:38 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Legacy Project for final review

Regarding the number, it looks like Ex. 5 Deliberative Process (DP) I think Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP)? I have a call into the program for that.

Looking at it, I'm not sure why he deleted it. He is in a mtg now so I can't go over and ask. It could have been an editing issue when Ex. 5 Deliberative Process (DP) I can check later if you want me to.

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198
Follow OLEM on Twitter: @EPALand

From: Grantham, Nancy
Sent: Wednesday, November 02, 2016 12:14 PM
To: Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: FW: Legacy Project for final review

As discussed ..thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Stanislaus, Mathy
Sent: Sunday, October 30, 2016 5:26 PM
To: Benenati, Frank <benenati.frank@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Still, Dana <still.dana@epa.gov>
Subject: RE: Legacy Project for final review

Frank: See revisions and additions. Substantial new language for Ex. 5 Deliberative Process (DP)

From: Benenati, Frank
Sent: Thursday, October 27, 2016 3:11 PM
To: Fritz, Matthew <Fritz.Matthew@epa.gov>; Nishida, Jane <Nishida.Jane@epa.gov>; Giles-AA, Cynthia <Giles-AA.Cynthia@epa.gov>; McCabe, Janet <McCabe.Janet@epa.gov>; Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Jones, Jim <Jones.Jim@epa.gov>; Bloom, David <Bloom.David@epa.gov>; Dunkin, Ann <Dunkin.Ann@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Vizian, Donna <Vizian.Donna@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>; Ali, Mustafa <Ali.Mustafa@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Spalding, Curt <Spalding.Curt@epa.gov>; Enck, Judith <Enck.Judith@epa.gov>; Garvin, Shawn <garvin.shawn@epa.gov>; McTeerToney, Heather <McTeerToney.Heather@epa.gov>; Heard, Anne <Heard.Anne@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Curry, Ron <Curry.Ron@epa.gov>; Hague, Mark <Hague.Mark@epa.gov>; McGrath, Shaun <McGrath.Shaun@epa.gov>; Strauss, Alexis <Strauss.Alexis@epa.gov>; McLerran, Dennis <mclerran.dennis@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Conger, Nick <Conger.Nick@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Nowotarski, Allison <nowotarski.allison@epa.gov>; Still, Dana <still.dana@epa.gov>
Subject: Legacy Project for final review
Importance: High

Good afternoon,

As mentioned yesterday during the senior policy meeting, I am sending over the near final draft of the legacy project. Let me quickly thank you and your teams for sending in your information on time when we originally requested this information.

There are two documents attached. The first titled **EPA Legacy Memo** is the overall legacy document we will use for the umbrella narrative and the framework for the Administrator's speeches and events. *Please remember not everything we received from the regions and the programs could make the cut.* If your program or regional example is not included in

this first document, that does not mean we will not be pushing your submitted accomplishments. It just means we needed to keep the umbrella document under 10 pages and had to keep it very top level.

Therefore, we have the second document titled **OPA Legacy Plan – Program and Regional**. This is the compilation of the accomplishments submitted by your program or region. OPA will work with your respective communications staffer to put together a press strategy on how we properly tell the accomplishments of everything included in the document.

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Associate Administrator, Office of Public Affairs
U.S. Environmental Protection Agency
202.564.1596 (desk)
Ex. 6 Personal Privacy (PP) (cell)
@FBenenati

Message

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Subject: RE: Legacy Project for final review

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202-564-6879 (desk)
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Subject: FW: Legacy Project for final review

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Subject: making sure you have these thanks ng
Attachments: OPA Legacy Plan-Regions 11.1.16.docx; Clean-EPA Legacy Memo 11.2.16.docx; FINAL-Cabinet Memo 11 2 16.docx; 5charts-1.pdf

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Sent: 6/7/2016 1:53:58 PM
To: Bender, Emily [Bender.Emily@epa.gov]
Subject: FW: Roosevelt Awards

Close hold

Nancy Grantham
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Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Harrison, Melissa
Sent: Tuesday, June 07, 2016 9:44 AM
To: Conger, Nick <Conger.Nick@epa.gov>; Abrams, Dan <Abrams.Dan@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Perry, Dale <Perry.Dale@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>; Hunter-Pirtle, Ann <Hunter-Pirtle.Ann@epa.gov>; Fried, Becky <Fried.Becky@epa.gov>
Subject: Roosevelt Awards

Hey team-here's the tribute video I mentioned yesterday. The organizers plan to post it following the awards so we'll be able to share on socials. It's really well done. Thanks! Melissa

Link: https://vimeo.com/169286784
Password: FDR2016

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 6/3/2016 2:29:57 PM
To: Jones, Kamara (OS/ASPA) [Kamara.Jones@hhs.gov]; Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Subject: RE: FYI

Great .. will send scheduler with call in #. Thanks

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Jones, Kamara (OS/ASPA) [mailto:Kamara.Jones@hhs.gov]
Sent: Friday, June 03, 2016 10:17 AM
To: Michael, Gretchen (OS/ASPR/COO) <Gretchen.Michael@hhs.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: FYI

Me too.

From: Michael, Gretchen (OS/ASPR/COO)
Sent: Friday, June 03, 2016 10:16 AM
To: Grantham, Nancy; Jones, Kamara (OS/ASPA)
Subject: RE: FYI

Works for me.

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Friday, June 03, 2016 10:13 AM
To: Michael, Gretchen (OS/ASPR/COO); Jones, Kamara (OS/ASPA)
Subject: RE: FYI

Would 11:30 work?

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Michael, Gretchen (OS/ASPR/COO) [mailto:Gretchen.Michael@hhs.gov]
Sent: Friday, June 03, 2016 10:03 AM
To: Jones, Kamara (OS/ASPA) <Kamara.Jones@hhs.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: FYI

Yes, I too am available. Nancy what works for you?

From: Jones, Kamara (OS/ASPA)
Sent: Friday, June 03, 2016 9:44 AM
To: Grantham, Nancy; Michael, Gretchen (OS/ASPR/COO)
Subject: Re: FYI

Thanks, Nancy.

Gretchen/Nancy: I'm available until 12 to talk about yesterday's meeting with CDC.

From: Grantham, Nancy <Grantham.Nancy@epa.gov>
Sent: Friday, June 3, 2016 9:27:13 AM
To: Jones, Kamara (OS/ASPA); Michael, Gretchen (OS/ASPR/COO)
Subject: FYI

Through Tom Burke – our r and d lead – who has a relationship with Pat Breysse – we will be sending comments on the MMWR on lead levels (as you recall – the close hold draft was shared with Tom Burke).

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 6/2/2016 10:03:12 PM
To: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Subject: FW: MMWR on Flint and children's blood lead levels
Attachments: MMWR Demographic Data Draft 5_16_16_MMWR_Preclearance_JG_eclearanceready....docx

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Deener, Kathleen
Sent: Thursday, June 02, 2016 1:01 PM
To: Fritz, Matthew <Fritz.Matthew@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>
Subject: MMWR on Flint and children's blood lead levels

Hi Matt, Nancy, and Joel –

Tom asked me to share the attached with you, which came in from CDC. This is the final draft of the MMWR on Flint and children's blood lead levels.

Matt – Tom asked if you could please share this with the Administrator and Stan.

This is to be considered confidential, close hold and embargoed. CDC said they hope to release this on June 10.

Thanks,

Kacee Deener, MPH
Senior Science Advisor
Office of Research and Development
(ph) 202.564.1990 | (mobile) Ex. 6 Personal Privacy (PP)
deener.kathleen@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 6/2/2016 5:05:20 PM
To: Deener, Kathleen [Deener.Kathleen@epa.gov]; Fritz, Matthew [Fritz.Matthew@epa.gov]; Beauvais, Joel [Beauvais.Joel@epa.gov]
CC: Burke, Thomas [Burke.Thomas@epa.gov]
Subject: RE: MMWR on Flint and children's blood lead levels

Thanks -- this is great timing as we have a call with HHS-CDC-ATSDR this afternoon – and they had told us late June or early July and asked us to stand by for a close hold draft.

We will let you know what we hear this afternoon.

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Deener, Kathleen
Sent: Thursday, June 02, 2016 1:01 PM
To: Fritz, Matthew <Fritz.Matthew@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>
Subject: MMWR on Flint and children's blood lead levels

Hi Matt, Nancy, and Joel –

Tom asked me to share the attached with you, which came in from CDC. This is the final draft of the MMWR on Flint and children's blood lead levels.

Matt – Tom asked if you could please share this with the Administrator and Stan.

This is to be considered confidential, close hold and embargoed. CDC said they hope to release this on June 10.

Thanks,

Kacee Deener, MPH
Senior Science Advisor
Office of Research and Development
(ph) 202.564.1990 | (mobile) Ex. 6 Personal Privacy (PP)
deener.kathleen@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 6/2/2016 2:55:08 PM
To: Gentile, Laura [Gentile.Laura@epa.gov]
Subject: FW: ICS training slides further revised
Attachments: Incident Management for Executives_June 1 Update_teamedits.pptx

As discussed .. close hold

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Wilber, Eric
Sent: Wednesday, June 01, 2016 10:59 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>
Subject: RE: ICS training slides further revised

After printing out the slides and looking at the presentation as a whole, I'm going to retract my earlier thought about weaving the communications slides in between. Doing that seemed to be too herky jerky.

I am attaching the latest slides based on everyone's feedback that I have gotten. I will note that I moved the Model for Incident Coordination up because it fits more with coordinating within the agency. I also noticed that (now) slides 9 and 10 are basically the same, just showing the relationships in a different way that may be confusing. Any thoughts on which one to use or how do we reduce potential confusion?

Eric

From: Grantham, Nancy
Sent: Tuesday, May 31, 2016 5:30 PM
To: Wilber, Eric <Wilber.Eric@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>
Subject: RE: ICS training slides further revised

Good observation -- can you reorder and send back around? Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Wilber, Eric
Sent: Tuesday, May 31, 2016 5:29 PM
To: Studlien, Susan <Studlien.Susan@epa.gov>; Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: ICS training slides further revised

Any reason why we segregate the communications slides all at the end? The entire purpose of this new approach is to make sure that comms is integrated with ICS, so at a minimum I think Slide 12 should be put in with the other Roles and

Responsibilities slides. I would also suggest looking the order of the last 2 slides to see if they could fit in somewhere else. Thoughts?

From: Studlien, Susan
Sent: Tuesday, May 31, 2016 1:21 PM
To: Irizarry, Gilberto <Irizarry.Gilberto@epa.gov>; Wilber, Eric <Wilber.Eric@epa.gov>; Mosher, Eric <Mosher.Eric@epa.gov>; Lynch, Mary-Kay <Lynch.Mary-Kay@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: ICS training slides further revised

All,
Here is another revision of the 12-slide deck. It includes suggestions from MaryKay and from Nancy. Please have a look and let me know what additional changes we should make here. Thanks very much.

Susan Studlien, Director
Office of Environmental Stewardship
U.S. Environmental Protection Agency, Region I
5 Post Office Square
Boston, Massachusetts 02109
Phone: 617-918-1701
Fax: 617-918-0701

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 6/1/2016 4:47:28 PM
To: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Subject: Re: Filter Challenge results

Thx

Sent from my iPhone

On Jun 1, 2016, at 12:37 PM, Michael, Gretchen (OS/ASPR/COO) <Gretchen.Michael@hhs.gov> wrote:

<image002.gif>
Nancy we are trying to work this internally through HHS right now so we can firm up dates for announcements and then plan accordingly. The Secretary's office now has its finger on this. So, please sit tight and we will try and firm all of this up. Just an FYI – heard yesterday MMWR may not come out until late June or early July.

Gretchen Michael, JD

Director of Communications
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office
Ex. 6 Personal Privacy (PP) cell

<image001.png>

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, June 01, 2016 12:27 PM
To: Burden, Bernadette (CDC/OD/OADC); Scheel, Christian (CDC/ONDIEH/NCEH); Michael, Gretchen (OS/ASPR/COO); Lee, Monica; Nowotarski, Allison
Cc: Grantham, Nancy; Burke, Thomas (EPA.GOV); Deener, Kathleen; OS Natarajan, Nitin
Subject: Filter Challenge results

Hi Christian and Bernadette,

We heard on an internal EPA Flint update call today that CDC/ATSDR and MDHHS have the results of the filter challenge sampling done at the additional 50 homes in Flint (reported that all levels were 2 ppb or below, including samples taken from filters that were expired) and that CDC/ATSDR is completing writing up the results.

As discussed, we are planning to launch an aggressive "filters are working – it is safe for everyone to use filtered water" (including children under 6 and pregnant and breastfeeding women) the week of June 13th, so it would great

to have your write up as soon as it is available, so we can draft the appropriate messaging for this outreach (and share it with ATSDR/CDC, MDHHS, the City of Flint, and other stakeholders).

Also, we understand that the MMWR on blood lead levels of children in Flint that we discussed yesterday, is in draft form and that Pat Breysse has discussed with Tom Burke here at EPA. As a federal partner in the efforts in Flint, we would very much appreciate your sharing the current draft of that publication (which we understand would be close hold).

Thanks, and we look forward to our check-in call tomorrow afternoon.

Ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 6/1/2016 4:35:21 PM
To: Michael, Gretchen (OS/ASPR/COO) [Gretchen.Michael@hhs.gov]
Subject: Re: Filter Challenge results

Doing interview - will call you right after

Sent from my iPhone

On Jun 1, 2016, at 12:32 PM, Michael, Gretchen (OS/ASPR/COO) <Gretchen.Michael@hhs.gov> wrote:

<image002.gif>
Calling you now.

Gretchen Michael, JD

Director of Communications
Office of the Assistant Secretary for Preparedness and Response
U.S. Department of Health and Human Services

200 C Street, SW
Room 12J07
Washington, DC 20201
202-205-8114 office
Ex. 6 Personal Privacy (PP) cell

<image001.png>

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, June 01, 2016 12:27 PM
To: Burden, Bernadette (CDC/OD/OADC); Scheel, Christian (CDC/ONDIEH/NCEH); Michael, Gretchen (OS/ASPR/COO); Lee, Monica; Nowotarski, Allison
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Thanks, and we look forward to our check-in call tomorrow afternoon.

Ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/26/2016 3:42:22 PM
To: Hull, George [Hull.George@epa.gov]
Subject: more pueblo -- close hold
Attachments: JVG-Pueblo Brief _ 52516.ppt

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Environmental Grantmakers Association

The Consultative Group on Biological Diversity
CGBD

Northeast Convening on Climate and Clean Energy Funding Opportunities
October 20 and 21, 2016
The Bostonian Hotel, 26 North Street at Faneuil Hall Marketplace
Boston, MA

DRAFT AGENDA

Objectives:

1. Give funders a clear understanding of each other's strategies and an overall picture of the funding landscape in the Northeast (NE).
2. Understand the current opportunities in clean energy and the threats of dirty energy.
3. Identify and discuss potential systemic, "game changing" opportunities in the power and transportation sectors.
4. Explore possible opportunities for follow up conversations, coordination, or collaboration, as well as discuss how our respective grants leverage each other.

Thursday, October 20, 2016

Tour the newly installed Block Island Wind Farm, a separate, pre-meeting event on Thursday, co-sponsored by the New York Community Trust, Rockefeller Brothers Fund, the John Merck Fund, the Mertz Gilmore Foundation, and the Mitsubishi Corporation Foundation for the Americas. See end of agenda for details.

7:00 pm **Funder-only Dinner**
You must have registered and paid for dinner. $85

Location: **Lucca Boston,** 226 Hanover Street *(within walking distance of hotel)*

Friday, October 21, 2016

Location: **The Bostonian Hotel,** 26 North Street at Faneuil Hall Marketplace

8:00-8:30 **Continental Breakfast**

8:30-8:45 **Welcome/Opening Remarks/Introductions**
Welcome attendees, introductions, and meeting objectives.
Speaker: TBA

9:00-9:30 **A Vision for the Northeast: What do we want and how do we get there?**
We will open with an overview of the region, its potential and importance for moving to a clean energy future. As a region, the Northeast has an economy that rivals CA. Thus, it is critical to re-assert and reinvigorate NE leadership on climate and clean energy.

Speaker:
Ken Kimmel, Union of Concerned Scientists
Introduced by Mariella Puerto, Barr Foundation

9:30-10:30 **New Energy: Solar and Offshore Wind**
Block Island off the coast of Rhode Island is America's first offshore wind farm and will hopefully be the start of a string of windfarms off the eastern coast. We will celebrate this success, and discuss how we make the most of this critical milestone on the path to a clean energy future. We also will receive an update on the status and potential of expanding solar energy. The session will also touch on the important cross-cutting areas of finance, communications, and community engagment.

Speakers:
Sean Garren, Vote Solar
Elena Letona, Neighbor to Neighbor
Stephanie McClellan, Special Initiative on Offshore Wind

Moderator: Meredith Hatfield, Barr Foundation

10:30-11:00 **Break**

11:00-11:45 **Old Energy: Natural Gas and Hydro**
This session will examine the threat of expanding natural gas infrastructure in the region as well as the threat of expanding hydro displacing renewable energy. The session will also touch on the important cross-cutting areas of finance, communication, and community engagement.

Speaker: Greg Cunningham, Conservation Law Foundation

11:45-1:00 **Lunch**
Networking with colleagues/optional table conversations on issues/regions

1:00-2:15 **The Energy and Transportation Systems of the Future, and "Where the Twain Shall Meet"**
To achieve a low-carbon future, both the electricity and transportation sectors must undergo a dramatic transformation. What does an electricity system that relies on renewable energy resources look like? What is the vision for an electrified transportation sector? States in the Northeast are playing an active role in transforming the electric sector, most are moving toward a future with electric vehicles. Speakers will lay out their visions for both sectors and address

the changes that need to be made now and in the future to ensure that these systems are well integrated.

Speakers:
Janet Besser, Northeast Clean Energy Council
Karen Glitman, Vermont Energy Investment Corporation
James Newcomb, Rocky Mountain Institute

Moderator:

2:15-3:15 **State of Climate Policy in the Region**
Continuing with the theme of systemic change, this session will look at the state of current climate policy and the potential for further progress. Three overarching issues will be covered: 1) RGGI's Program Review and the direction for the next three years; 2) divining the future of the Clean Power Plan; and 3) the NE states' role in pricing carbon. The session will also touch on the important cross-cutting areas of finance, communication, and community engagement.

Speakers:
Michael Bradley, MJ Bradley and Associates
Anne Kelly, CERES
Leslie Malone, Acadia Center

Moderator: Jenny Russell, Merck Family Fund

3:15-3:45 **Break**
The remainder of the meeting will be funder only.

3:45-4:45 **Next Steps and Wrap Up (Funder Only)**
We will discuss the next steps for funder engagement in the NE. Where is there interest and need for further learning or coordination? It is critical in the coming year that we not miss the big decisions that will impact all of our priorities. What are the top few priorities and further conversations to have? What do funders need to seize these opportunities – help with convening collaborations, convening regional funders, greater resources, etc? We will be asking participants to share budget commitments to the region around core activities as well as any new initiatives they are anticipating/considering in advance of the meeting.

Adjourn

Pre-meeting Event:

TOUR AMERICA'S FIRST OFFSHORE WIND FARM
All five turbines of the 30 MW Block Island Wind Farm have been installed off the coast of Rhode Island and you can be among the first to see them! Come be a part of this special opportunity to learn about the first offshore wind project in the nation from developer Deepwater

Wind, and hear from the National Wildlife Federation and other experts about what's needed to bring this massive climate solution to scale, as well as the uniquely favorable conditions in the Northeast for launching the offshore wind energy industry.

The boat will depart from the Point Judith Ferry Dock in Narragansett, Rhode Island on Thursday, October 20 at 11:00 am. The return docking will be at approximately 2:00 pm. For a map of the ferry location, click here. With sufficient interest, round-trip transportation from Boston can be arranged.

Space is limited so please reserve your spot today! Pre-registration required.
Registration deadline: Friday, September 23. Register here.
You will be back in Boston in time for the dinner on Oct. 20.

Please note: it is possible the trip will be cancelled due to weather, but this is hard to predict. It is a large boat; average seas for that time of year will not be an issue. If there is some unexpected weather event, we'll have to make a decision about the trip closer to the actual date.

Important note: This meeting is open to funders and invited guests only. We are committed to providing a safe, inclusive, and engaging gathering. All attendees are encouraged to debate and provide collaborative opportunities. This meeting, and all CEFG/CGBD and EGA meetings and calls, unless otherwise noted, are off the record regarding media. Please refrain from fundraising and respect the media policy. This policy is intended to protect meeting participants and to encourage open dialogue during the meeting.

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/3/2016 11:05:43 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: GKM Comm strat and press strategy

From: Card, Joan
Sent: Tuesday, May 03, 2016 7:01 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: StClair, Christie <StClair.Christie@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Subject: Re: GKM Comm strat and press strategy

Ex. 5 Deliberative Process (DP)

Joan Card
Senior Policy Advisor
Region 8

Sent from my EPA iPhone

On May 3, 2016, at 4:53 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> Ok .. will wait for others to finalize ..thanks ng
>
> ---
>
> **From:** StClair, Christie
> **Sent:** Tuesday, May 03, 2016 6:49 PM
> **To:** Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Cc:** Harrison, Melissa <Harrison.Melissa@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
> **Subject:** Re: GKM Comm strat and press strategy
>
> Durango meeting is tonight. Maybe delete "Today,"
>
> Christie St. Clair
> U.S. EPA Office of Media Relations
> c: Ex. 6 Personal Privacy (PP)
>
> On May 3, 2016, at 6:46 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:
>
> > Let's try this -- please feel free to edit – thanks ng

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Harrison, Melissa
Sent: Tuesday, May 03, 2016 6:05 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Card, Joan <Card.Joan@epa.gov>
Cc: Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: GKM Comm strat and press strategy

Hey gang-I cut this down to a smaller group for discussion purposes. I don't think this is the direction we planned on going with the statement. Nancy is going to send edits shortly. Let's iron this out among us first and then share with the larger group. Thanks! Melissa

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: StClair, Christie
Sent: Tuesday, May 03, 2016 6:00 PM
To: Card, Joan <Card.Joan@epa.gov>
Cc: Asher, Jonathan <Asher.Jonathan@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: Re: GKM Comm strat and press strategy

Updated below (Deletes "recovery" per Joan)

Christie St. Clair
U.S. EPA Office of Media Relations
C: Ex. 6 Personal Privacy (PP)

On May 3, 2016, at 5:58 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

> Updated to reflect edits and input:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Christie St. Clair
U.S. EPA Office of Media Relations
c: Ex. 6 Personal Privacy (PP)

On May 3, 2016, at 5:48 PM, Card, Joan <Card.Joan@epa.gov> wrote:

> Sorry, also, is "recovery effort" an EPA term of art? Probably just response there, right?
>
> ---
>
> **From:** Asher, Jonathan
> **Sent:** Tuesday, May 03, 2016 3:45 PM
> **To:** Harrison, Melissa <Harrison.Melissa@epa.gov>; Card, Joan <Card.Joan@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
> **Cc:** Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
> **Subject:** RE: GKM Comm strat and press strategy
>
> Thanks, Melissa. Agreed. Something like:
>
> Ex. 5 Deliberative Process (DP)
>
> ---
>
> **From:** Harrison, Melissa
> **Sent:** Tuesday, May 03, 2016 5:29 PM
> **To:** Card, Joan <Card.Joan@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>

Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Asher, Jonathan <Asher.Jonathan@epa.gov>
Subject: RE: GKM Comm strat and press strategy

+Jonathan from OCIR

Guessing if you mention Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Card, Joan
Sent: Tuesday, May 03, 2016 5:22 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: RE: GKM Comm strat and press strategy

A couple of suggested edits. And to be precise, the meeting with Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

From: StClair, Christie
Sent: Tuesday, May 03, 2016 3:14 PM
To: Harrison, Melissa <Harrison.Melissa@epa.gov>; Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: RE: GKM Comm strat and press strategy

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Harrison, Melissa
Sent: Tuesday, May 03, 2016 4:58 PM
To: Smith, Paula <Smith.Paula@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Card, Joan <Card.Joan@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: RE: GKM Comm strat and press strategy

Thanks Paula-I don't see the desk statement included. Is that finished?

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Smith, Paula
Sent: Tuesday, May 03, 2016 3:19 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Card, Joan <Card.Joan@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>
Subject: GKM Comm strat and press strategy

Liz- as requested, attached is most recent version of comm strat.
Laura Jenkins will be staffing Shaun. Have worked with Melissa, Nancy, and Joan on press strategy for high level messaging and handling.
Laura's taking our press@epa and Info Center phone cards to hand out if needed.

Also, doing public notice posting for GKM Administrative Record tomorrow in local papers*. Web pages ready to go. Congressional notifications and stakeholder notifications all set for tomorrow morning. Will be letting Kelly and David know as soon as our notifications complete.

***To these outlets:**

Silverton Standard <editor@silvertonstandard.com>
Durango Herald Odette Zenizo <odette@DurangoHerald.com>
Farmington Daily Times 915.546.6200
Navajo Times advertise@navajotime.com
Southern Ute Drum Trennie Collins 970-563-0118

AR CDs have been sent to the following repositories: Silverton Library, the Durango Library, the Farmington Library, the Office of the Navajo Nation Library, and upon request.

Let me know if you have any questions or concerns.

- Paula

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/17/2016 4:55:20 PM
To: Rupp, Mark [Rupp.Mark@epa.gov]
CC: Gray, David [gray.david@epa.gov]
Subject: RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation

Looping david gray – david, how can we help deliver the decline rsvp people here .. both to Aspen and then your folks. Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Rupp, Mark
Sent: Monday, October 17, 2016 12:45 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Re: Aspen Shale Dialogue Series October 21-24 – EPA Participation

I appreciate how much Aspen wants someone there but we've tapped just about everyone. Not a great time of year given everything else going on. And they do now have a couple other federal agency folks.

We've sent folks to a number of shale meetings in the last couple of months to include things hosted by IOGCC, GWPC, NRWA, and now NGA. We are hitting all of the same folks...just not at Aspen. And I think that's okay for where we are.

On Oct 17, 2016, at 12:04 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> Thoughts on asking someone in oeca to cover? David seems to think it important ..thanks ng
>
> **Nancy Grantham**
> **Office of Public Affairs**
> **US Environmental Protection Agency**
> **202-564-6879 (desk)**
> Ex. 6 Personal Privacy (PP) **(mobile)**
>
> ---
>
> **From:** Gray, David
> **Sent:** Monday, October 17, 2016 11:06 AM
> **To:** Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Cc:** Perry, Dale <Perry.Dale@epa.gov>
> **Subject:** Re: Aspen Shale Dialogue Series October 21-24 – EPA Participation
>
> I think it could be good. Due to sensitivities - I'd prefer you all take it. Great if Rupp would say that so my guys would back away.
>
> Sent from my iPhone
>
> On Oct 17, 2016, at 9:54 AM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Is this something we think we definitely need to be represented at?

Just want to understand before we reach out to oeca.

Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Perry, Dale
Sent: Friday, October 14, 2016 8:13 AM
To: Gray, David <gray.david@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation

What about Cynthia Giles?

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Gray, David
Sent: Friday, October 14, 2016 8:11 AM
To: Perry, Dale <Perry.Dale@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Fwd: Aspen Shale Dialogue Series October 21-24 – EPA Participation

Sent from my iPhone

Begin forwarded message:

> **From:** "Olson, Timothy" <timothy.olson@aspeninst.org>
> **Date:** October 13, 2016 at 4:28:48 PM CDT
> **To:** "Coleman, Sam" <Coleman.Sam@epa.gov>, "sam.coleman@epa.gov" <sam.coleman@epa.gov>
> **Cc:** "Rupp, Mark" <Rupp.Mark@epa.gov>, "Gray, David" <gray.david@epa.gov>, "Monsma, David" <david.monsma@aspeninst.org>
> **Subject: RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation**
>
> Sam,
> Thank you for the quick response.
> We are preparing to send out additional information regarding the meeting to all the confirmed participants shortly.
> Please do not hesitate to contact me if you have any questions or need additional information.

--Tim

From: Coleman, Sam [mailto:Coleman.Sam@epa.gov]
Sent: Thursday, October 13, 2016 5:04 PM
To: Olson, Timothy; sam.coleman@epa.gov
Cc: Rupp, Mark; Gray, David; Monsma, David
Subject: RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation

I have commitments through Friday 10/21. We are checking on an alternate.

Samuel Coleman, P.E.
Deputy Regional Administrator
EPA Region 6
coleman.sam@epa.gov
214.665.2100 Ofc
214.665.3110 Direct
Ex. 6 Personal Privacy (PP) Cell

From: Olson, Timothy [mailto:timothy.olson@aspeninst.org]
Sent: Tuesday, October 11, 2016 12:07 PM
To: sam.coleman@epa.gov; Coleman, Sam <Coleman.Sam@epa.gov>
Cc: Rupp, Mark <Rupp.Mark@epa.gov>; Gray, David <gray.david@epa.gov>; Monsma, David <david.monsma@aspeninst.org>
Subject: Aspen Shale Dialogue Series October 21-24 – EPA Participation

Sam,

I wanted to follow-up on our brief conversation at the IOGCC meeting in Little Rock last week and formally invite you to join us for a small convening we are organizing to examine new research findings on governance options for shale gas and oil development October 21-24 at our facility in Aspen, CO.

We originally extended an invitation to Stan Meiburg and Mark Rupp to join us but learned from Mark that neither is available plus no one is available from the Denver field office.

We really think EPA should be represented in the discussion. The other experts already confirmed to take part represent a diverse array of experiences and perspectives – including representatives from federal (OMB (Ali Zaidi) and DOE (Nancy Johnson)), state, and local government, NGOs, industry, and academia.

We are framing the agenda to focus discussion on different evidentiary foundations, governance theories and regulatory approaches used in policy analysis and regulatory decision-making rather than the technical specifics of polarizing topics such as methane or induced seismicity. The discussion will be enhanced by an informal atmosphere and a strict not-

for-attribution rule but the hope after additional meetings in 2017 is to develop observations and recommendations supported by the group.

There is no registration fee to attend – meals and accommodations during the meeting will be covered (from Friday, October 21, to Monday, October 24) – but we are asking all the participants to provide their own transportation to Aspen. If necessary some assistance with travel expenses is available.

Please don't hesitate to reach out to me if you have any questions or need additional information. Otherwise, I hope this note finds you well.

Best,
Tim

Timothy C. Olson
Energy and Environment Program
The Aspen Institute
One Dupont Circle, NW
Suite 700
Washington, DC 20036
202-736-2907
Timothy.olson@aspeninstitute.org

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/17/2016 3:15:40 PM
To: Gray, David [gray.david@epa.gov]
CC: Perry, Dale [Perry.Dale@epa.gov]
Subject: Re: Aspen Shale Dialogue Series October 21-24 – EPA Participation

Got it

Sent from my iPhone

On Oct 17, 2016, at 11:06 AM, Gray, David <gray.david@epa.gov> wrote:

> I think it could be good. Due to sensitivities - I'd prefer you all take it. Great if Rupp would say that so my guys would back away.
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>> **Nancy Grantham**
>> **Office of Public Affairs**
>> **US Environmental Protection Agency**
>> **202-564-6879 (desk)**
>> Ex. 6 Personal Privacy (PP) **(mobile)**
>>
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>> **Sent:** Friday, October 14, 2016 8:13 AM
>> **To:** Gray, David <gray.david@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
>> **Subject:** RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation
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>> What about Cynthia Giles?
>>
>> Dale H. Perry, Ph.D.
>> Science Advisor to the Office of Public Affairs
>> 1200 Pennsylvania Ave. N.W., Mail Code 1701A
>> Washington, D.C., 20460
>> Office: 202-564-7338
>> Cell: Ex. 6 Personal Privacy (PP)
>>
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>> **Sent:** Friday, October 14, 2016 8:11 AM
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Cc: "Rupp, Mark" <Rupp.Mark@epa.gov>, "Gray, David" <gray.david@epa.gov>, "Monsma, David" <david.monsma@aspeninst.org>
Subject: RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation

Sam,
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--Tim

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Sent: Thursday, October 13, 2016 5:04 PM
To: Olson, Timothy; sam.coleman@epa.gov
Cc: Rupp, Mark; Gray, David; Monsma, David
Subject: RE: Aspen Shale Dialogue Series October 21-24 – EPA Participation

I have commitments through Friday 10/21. We are checking on an alternate.

Samuel Coleman, P.E.
Deputy Regional Administrator
EPA Region 6
coleman.sam@epa.gov
214.665.2100 Ofc
214.665.3110 Direct
Ex. 6 Personal Privacy (PP) Cell

From: Olson, Timothy [mailto:timothy.olson@aspeninst.org]
Sent: Tuesday, October 11, 2016 12:07 PM
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Cc: Rupp, Mark <Rupp.Mark@epa.gov>; Gray, David <gray.david@epa.gov>; Monsma, David <david.monsma@aspeninst.org>
Subject: Aspen Shale Dialogue Series October 21-24 – EPA Participation

Sam,

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We originally extended an invitation to Stan Meiburg and Mark Rupp to join us but learned from Mark that neither is available plus no one is available from the Denver field office.

We really think EPA should be represented in the discussion. The other experts already confirmed to take part represent a diverse array of experiences and perspectives – including representatives from federal (OMB (Ali Zaidi) and DOE (Nancy Johnson)), state, and local government, NGOs, industry, and academia.

We are framing the agenda to focus discussion on different evidentiary foundations, governance theories and regulatory approaches used in policy analysis and regulatory decision-making rather than the technical specifics of polarizing topics such as methane or induced seismicity. The discussion will be enhanced by an informal atmosphere and a strict not-for-attribution rule but the hope after additional meetings in 2017 is to develop observations and recommendations supported by the group.

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Best,
Tim

Timothy C. Olson
Energy and Environment Program
The Aspen Institute
One Dupont Circle, NW
Suite 700
Washington, DC 20036
202-736-2907
Timothy.olson@aspeninstitute.org

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/7/2016 3:31:17 PM
To: dell@dailydot.com
CC: Daguillard, Robert [Daguillard.Robert@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: NANCY/MELISSA: Media request: Standing Rock
Attachments: Dakota Access pipeline DEA cmts (1-8-16) (002).pdf; Dakota Access 2nd DEA cmts (3-11-16) (002).pdf

Hi Dell,

Please find attached the 2 EPA comment letters.

Thanks

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Dell Cameron <dell@dailydot.com>
Sent: Tuesday, September 6, 2016 2:56 PM
To: Daguillard, Robert
Cc: Valentine, Julia
Subject: Re: Media request: Standing Rock

The EPA comments, which are part of the public record, do you have a link to them? (in case I'm looking at earlier documents.)

On Tue, Sep 6, 2016 at 1:53 PM, Daguillard, Robert <Daguillard.Robert@epa.gov> wrote:

> Dell, my apologies. Please use the following statement, rather than the one I submitted earlier. Still for attribution to the agency, please. Thanks, R.
>
> EPA submitted comments in January and March of 2016 to the Army Corps of Engineers regarding its draft environmental assessment for the Dakota Access Pipeline. EPA's comments are part of the public record on this matter.
>
> ---
>
> **From:** Daguillard, Robert
> **Sent:** Tuesday, September 6, 2016 1:17:37 PM
> **To:** Dell Cameron
> **Subject:** Re: Media request: Standing Rock
>
> Dear Dell, the following is for attribution to U.S. EPA, or to "an agency spokesperson." Thanks, R.

As part of our responsibilities under the National Environmental Policy Act, EPA is currently reviewing the Army Corps of Engineers' final environmental assessment for specific portions of the Dakota Access Pipeline related to federal lands and easements in North Dakota.

From: Dell Cameron <dell@dailydot.com>
Sent: Tuesday, September 6, 2016 12:20:13 PM
To: Daguillard, Robert
Subject: Media request: Standing Rock

Good afternoon,

I was curious if EPA had any comment regarding the ongoing litigation between the Standing Rock Sioux Tribe and U.S. Army Corps of Engineers. Specifically, I understand in April the EPA recommended the U.S. Army undertake an environmental impact study and that those recommendations were ignored by the Army. Is that correct? Does the EPA have any comment regarding the Army's decision / has it issued any statement about this over the last few months?

Thanks for your time.

--
Dell J. Cameron
Reporter | The Daily Dot
p 469.387.1810 **t** @dellcam

--
Dell J. Cameron
Reporter | The Daily Dot
p 469.387.1810 **t** @dellcam

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 1/8/2016 9:07:06 PM
To: Asher, Jonathan [Asher.Jonathan@epa.gov]; Distefano, Nichole [DiStefano.Nichole@epa.gov]
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Attachments: WaterCARE Communities factsheet_Dec 2015.pdf; Flyer - WIRFC 1-yr anniv event _01-14-16.pdf

Importance: High

FYI

From: Loop, Travis
Sent: Friday, January 08, 2016 2:37 PM
To: PADs and Alternates <PADs_and_Alternates@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

PADs,

This email is to provide a clarification regarding the WaterCARE Communities announcement. I understand that most Regions have begun to contact the communities to 1) tell them they were selected, 2) invite them to attend the DC event on Jan 14, 3) note that the news is embargoed until EPA's official announcement on Jan 20.

Program staff may be the ones involved in notifications (see below for the list of staff that OW's finance center has been working with), but OCIR at HQ flagged that Regional intergov should probably also be involved to make sure the invitations for a White House event go to the right city officials.

I apologize for any confusion and lack of full coordination.

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Brubaker, Sonia
Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>

Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

Other than contacting the community in your region to let them know they've been selected, please keep this list close hold and not make public until the press release goes out. The press release is scheduled to go out on January 20th or January 21st. We will forward the press release and communication plan once they are finalized.

WaterCARE communities include:

- Lawrence, Massachusetts
- The Township of South Orange Village, New Jersey
- Buchanan County, Virginia
- Selma, Alabama
- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)
- Haines Borough, Alaska

Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 1/8/2016 8:27:35 PM
To: Asher, Jonathan [Asher.Jonathan@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Loop, Travis [Loop.Travis@epa.gov]; Rupp, Mark [Rupp.Mark@epa.gov]
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Sorry .. another call ran over -- and am on another call now -- will come over and see you all shortly

---

From: Asher, Jonathan
Sent: Friday, January 08, 2016 1:54 PM
To: Bowles, Jack <Bowles.Jack@epa.gov>; Loop, Travis <Loop.Travis@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

One other question for discussion at 3pm that I know we'll get is on **Ex. 5 Deliberative Process (DP)**

From: Bowles, Jack
Sent: Friday, January 08, 2016 1:51 PM
To: Loop, Travis <Loop.Travis@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Asher, Jonathan <Asher.Jonathan@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Travis, can you jump on the phone at 3:00 to discuss?

From: Loop, Travis
Sent: Friday, January 08, 2016 1:47 PM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Okay, so this should be straightforward. Our finance center staff have been working with regional staff to identify these communities. Now that the communities are selected, the finance center has asked regional staff to take the lead in contacting the communities to:
-tell them they were selected for this assistance
-provide the invitation information to the Jan 14 event in DC
-remind them the selection is embargoed until EPA makes the official announcement on Jan 20

Perhaps there was an incorrect assumption that regional staff would work with intergovernmental staff and the public affairs offices to do this. But the finance center staff indicated most regions are doing the notifications and not having issues. In fact, most regions have preferred to be the ones making the contact since they have the closest relationships with the communities.

Maybe I should send a note to the PADs to clarify and ask any Regions with issues to contact me?

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)

loop.travis@epa.gov

From: Rupp, Mark
Sent: Friday, January 08, 2016 12:06 PM
To: Loop, Travis <Loop.Travis@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Hey, Travis…I think there's lots of confusion stirring in the regions about this having gone out.

You'll recall I asked about perhaps a presentation to the RAs next Thursday on their biweekly call – ahead of what was going to be an announcement the following week with Joel in Alabama.

Understand how things get altered, but looks like Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Thoughts? Quick call with PADS, Liaisons and our Center folks?

From: Bowles, Jack
Sent: Friday, January 08, 2016 11:52 AM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

You know about this? Got a call from Doug in Region 1.

From: Gutro, Doug
Sent: Friday, January 08, 2016 11:42 AM
To: Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

From: Rosner, Sheryl
Sent: Friday, January 08, 2016 11:24 AM
To: Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Fyi – this is all I have for info on the event next week.

****

Sheryl K. Rosner, Senior Advisor
Office of the Regional Administrator
U.S. EPA - New England Region
5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
(617) 918-1865 (direct)
(617) 918-0865 (fax)
Rosner.Sheryl@EPA.GOV

From: Beck, Erik
Sent: Tuesday, January 05, 2016 4:57 PM
To: Downing, Jane <Downing.Jane@epa.gov>; Rosner, Sheryl <Rosner.Sheryl@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Jane:

Thanks.

Here are the PDF attachments.

Erik

From: Brubaker, Sonia
Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

Other than contacting the community in your region to let them know they've been selected, please keep this list close hold and not make public until the press release goes out. The press release is scheduled to go out on January 20th or January 21st. We will forward the press release and communication plan once they are finalized.

WaterCARE communities include:

- Lawrence, Massachusetts
- The Township of South Orange Village, New Jersey
- Buchanan County, Virginia
- Selma, Alabama
- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)

- Haines Borough, Alaska

Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 1/8/2016 6:11:49 PM
To: Loop, Travis [Loop.Travis@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]
CC: Rupp, Mark [Rupp.Mark@epa.gov]
Subject: RE: WaterCARE Communities - PDFs to send to selected communities

Thanks .. let's talk then ..thanks ng

From: Loop, Travis
Sent: Friday, January 08, 2016 12:40 PM
To: Bowles, Jack <Bowles.Jack@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Subject: Re: WaterCARE Communities - PDFs to send to selected communities

Let me try to provide much greater clarity in writing now as these invites to 14th event need to go out. Hold on...

Travis Loop
Communications Director for Water
U.S. Environmental Protection Agency
Phone: Ex. 6 Personal Privacy (PP)
Follow us on Twitter @EPAwater

On Jan 8, 2016, at 12:39 PM, Bowles, Jack <Bowles.Jack@epa.gov> wrote:

> I would say the sooner the better, as I understand that Regional water staff are supposed to ID for OW/WIRFC today someone from each of these towns to attend this 1/14 WH event. I am not aware any Mayor or state or congressional communications on the selections or the events.
>
> ---
>
> **From:** Grantham, Nancy
> **Sent:** Friday, January 08, 2016 12:33 PM
> **To:** Loop, Travis <Loop.Travis@epa.gov>
> **Cc:** Rupp, Mark <Rupp.Mark@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
> **Subject:** RE: WaterCARE Communities - PDFs to send to selected communities
>
> Is Monday too late?
>
> ---
>
> **From:** Loop, Travis
> **Sent:** Friday, January 08, 2016 12:18 PM
> **To:** Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Cc:** Rupp, Mark <Rupp.Mark@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
> **Subject:** Re: WaterCARE Communities - PDFs to send to selected communities
>
> Sure, if you all want to pull together a call we can talk through it. The original info and attachments seem pretty good but sorry there is confusion.
>
> Travis Loop
> Communications Director for Water
> U.S. Environmental Protection Agency
> Phone: Ex. 6 Personal Privacy (PP)

Follow us on Twitter @EPAwater

On Jan 8, 2016, at 12:14 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Yes … we need a call on this .. let me know if I can help …thanks ng

---

From: Rupp, Mark
Sent: Friday, January 08, 2016 12:06 PM
To: Loop, Travis <Loop.Travis@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Hey, Travis…I think there's lots of confusion stirring in the regions about this having gone out.

You'll recall I asked about perhaps a presentation to the RAs next Thursday on their biweekly call – ahead of what was going to be an announcement the following week with Joel in Alabama.

Understand how things get altered, but looks like Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Thoughts? Quick call with PADS, Liaisons and our Center folks?

From: Bowles, Jack
Sent: Friday, January 08, 2016 11:52 AM
To: Rupp, Mark <Rupp.Mark@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

You know about this? Got a call from Doug in Region 1.

From: Gutro, Doug
Sent: Friday, January 08, 2016 11:42 AM
To: Bowles, Jack <Bowles.Jack@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

From: Rosner, Sheryl
Sent: Friday, January 08, 2016 11:24 AM
To: Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Fyi – this is all I have for info on the event next week.

****
Sheryl K. Rosner, Senior Advisor

Office of the Regional Administrator
U.S. EPA - New England Region
5 Post Office Sq. Suite 100
Mail Code: ORA01-1
Boston, Massachusetts 02109
(617) 918-1865 (direct)
(617) 918-0865 (fax)
Rosner.Sheryl@EPA.GOV

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Importance: High

Jane:

Thanks.

Here are the PDF attachments.

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Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

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- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)
- Haines Borough, Alaska

Happy New Year!
Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/3/2016 6:38:19 PM
To: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]
Subject: told joan i would check in with you on press strategy for tomorrow - please call my cell at Ex. 6 Personal Privacy (PP) thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 4/20/2016 7:28:26 PM
To: Gutro, Doug [Gutro.Doug@epa.gov]; Melanson, Kate [Melanson.Kate@epa.gov]; Brown, Rudy [Brown.Rudy@epa.gov]; O'Neil, Kelsey [Oneil.Kelsey@epa.gov]; Murphy, Jim [Murphy.Jim@epa.gov]; Deegan, Dave [Deegan.Dave@epa.gov]; Bender, Emily [Bender.Emily@epa.gov]
Subject: RE: need to jump on a call tomorrow to discuss

10 a.m is great ..thanks ng

From: Grantham, Nancy
Sent: Wednesday, April 20, 2016 3:22 PM
To: Gutro, Doug <Gutro.Doug@epa.gov>; Melanson, Kate <Melanson.Kate@epa.gov>; Brown, Rudy <Brown.Rudy@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Murphy, Jim <Murphy.Jim@epa.gov>; Deegan, Dave <Deegan.Dave@epa.gov>; Binder, Gordon <gordon.binder@wwfus.org>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: need to jump on a call tomorrow to discuss

Possible event in VT with Senator Leahy (he requested it at the hearing this morning) and Congressman Welch on Friday, May 20th.

This is close hold – so please don't reach out to anyone.

Options are Lake Champlain and Brownfields.

Can someone set up a call for tomorrow?

Thanks ng

Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) cell)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 4/20/2016 7:26:38 PM
To: Binder, Gordon [gordon.binder@wwfus.org]
Subject: FW: need to jump on a call tomorrow to discuss

Will get you off this chain! I Promise!

From: Deegan, Dave
Sent: Wednesday, April 20, 2016 3:25 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Gutro, Doug <Gutro.Doug@epa.gov>; Melanson, Kate <Melanson.Kate@epa.gov>; Brown, Rudy <Brown.Rudy@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Murphy, Jim <Murphy.Jim@epa.gov>; Binder, Gordon <gordon.binder@wwfus.org>
Subject: RE: need to jump on a call tomorrow to discuss

Nance, does 10AM work for you?

~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~ ~

Dave Deegan
U.S. EPA, New England Regional Office
Media Relations | Social Media | Web Content
phone: 617.918.1017 | mobile: Ex. 6 Personal Privacy (PP)
email: *deegan.dave@epa.gov*

From: Grantham, Nancy
Sent: Wednesday, April 20, 2016 3:22 PM
To: Gutro, Doug <Gutro.Doug@epa.gov>; Melanson, Kate <Melanson.Kate@epa.gov>; Brown, Rudy <Brown.Rudy@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Murphy, Jim <Murphy.Jim@epa.gov>; Deegan, Dave <Deegan.Dave@epa.gov>; Binder, Gordon <gordon.binder@wwfus.org>
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Subject: need to jump on a call tomorrow to discuss

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Nancy Grantham
202-564-6879
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 4/20/2016 7:25:40 PM
To: Binder, Gordon [gordon.binder@wwfus.org]
Subject: RE: need to jump on a call tomorrow to discuss

Very weird ..

Thanks for the info on monica.

ng

From: Binder, Gordon [mailto:gordon.binder@wwfus.org]
Sent: Wednesday, April 20, 2016 3:24 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: need to jump on a call tomorrow to discuss

Not sure why I got this, auto function?, but not to worry, won't breathe a word!

And message passed to HR here and acknowledged…they have Monica's info and I gather serious consideration

Gordon

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, April 20, 2016 3:22 PM
To: Gutro, Doug <Gutro.Doug@epa.gov>; Melanson, Kate <Melanson.Kate@epa.gov>; Brown, Rudy <Brown.Rudy@epa.gov>; O'Neil, Kelsey <Oneil.Kelsey@epa.gov>; Murphy, Jim <Murphy.Jim@epa.gov>; Deegan, Dave <Deegan.Dave@epa.gov>; Binder, Gordon <gordon.binder@wwfus.org>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: need to jump on a call tomorrow to discuss

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Nancy Grantham
202-564-6879
Ex. 5 Deliberative Process (DP) (cell)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 3/23/2016 10:08:20 PM
To: Lam, Shelly [lam.shelly@epa.gov]; Rowan, Anne [rowan.anne@epa.gov]; Kelley, Jeff [kelley.jeff@epa.gov]; Cassell, Peter [cassell.peter@epa.gov]
Subject: RE: Statement

All – based on a call I have with hhs at 9 – we need to do this call at 8:15 tomorrow morning.

Thanks ng

From: Grantham, Nancy
Sent: Wednesday, March 23, 2016 6:06 PM
To: Lam, Shelly <lam.shelly@epa.gov>; Rowan, Anne <rowan.anne@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Cassell, Peter <cassell.peter@epa.gov>
Subject: FW: Statement

FYI .. please close hold within epa.

As early as possible tomorrow morning we need the team in flint on a call with us to discuss the path forward here.

Thanks ng

From: Jones, Kamara (OS/ASPA) [mailto:Kamara.Jones@hhs.gov]
Sent: Wednesday, March 23, 2016 5:02 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Purchia, Liz <Purchia.Liz@epa.gov>
Subject: RE: Statement

Hi, Liz and Nancy. Thank you again for your patience. The revised statement is below. Also, CDC has requested the following:

1.
2.
3.

Ex. 5 Deliberative Process (DP)

If there are any issues with the changes or aforementioned requests, let me know. Are you all going to try and get this out tonight or send it in the morning? Also, do you plan to send to national reporters?

REVISED STATEMENT

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Grantham, Nancy [mailto:Grantham.Nancy@epa.gov]
Sent: Wednesday, March 23, 2016 4:04 PM
To: Jones, Kamara (OS/ASPA)
Cc: Purchia, Liz
Subject: Re: Statement

Thank you

Sent from my iPhone

On Mar 23, 2016, at 4:02 PM, Jones, Kamara (OS/ASPA) <Kamara.Jones@hhs.gov> wrote:

> Hi, Liz and Nancy. I wanted to update you both. We're in the process of reviewing CDC's revisions to the draft statement you sent over. Hopefully, I'll be able to send the language over in the next few hours. Thank you for your patience.
>
> Kamara

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 3/17/2016 4:44:40 PM
To: Gray, David [gray.david@epa.gov]; Smith, Roxanne [Smith.Roxanne@epa.gov]; Hull, George [Hull.George@epa.gov]
Subject: FW: Urgent request for an update on OSC.net
Attachments: oscorgplan HQ revised version May 13 2014.docx

From: Perry, Dale
Sent: Tuesday, March 15, 2016 1:28 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Roxanne <Smith.Roxanne@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>; Gray, David <gray.david@epa.gov>
Subject: RE: Urgent request for an update on OSC.net

This is the last version of this I have of this and the associated email says this is the final version I shared with Tom.

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Tuesday, March 15, 2016 12:52 PM
To: Smith, Roxanne <Smith.Roxanne@epa.gov>
Cc: Perry, Dale <Perry.Dale@epa.gov>; Hull, George <Hull.George@epa.gov>; Gray, David <gray.david@epa.gov>
Subject: RE: Urgent request for an update on OSC.net

Hi all --

We are trying to surface this osc.net paper we were working on with dana tulis a couple of years ago --

Dale – I know you were involved – and of course Roxanne and George –

Can anyone help us find the document that was circulating?

We are reviving the issue as part of the GKM after action report. Thanks ng

---

From: Smith, Roxanne
Sent: Monday, August 25, 2014 8:34 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Perry, Dale <Perry.Dale@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: Re: Urgent request for an update on OSC.net

Tom knew that I sent this Mathy so sure he won't be surprised but we will alert him when he's back. Dale, do you want to give Lisa a heads up?

Roxanne Smith
Principal Deputy Associate Administrator
Office of External Affairs and Environmental Education
U.S. Environmental Protection Agency
202-564-4455
smith.roxanne@epa.gov
Sent from my iPhone

On Aug 25, 2014, at 7:25 AM, "Grantham, Nancy" <Grantham.Nancy@epa.gov> wrote:

> FYI .. this did go to all superfund division directors – she wanted comments by August 15 ... so something likely to come to tom soon – does he know this is in the works? Should i/we alert lisa feldt – as this level of discussion started with her last spring? Thanks ng
>
> ---
>
> **From:** Gray, David
> **Sent:** Wednesday, August 13, 2014 11:54 AM
> **To:** Abrams, Dan; Grantham, Nancy
> **Subject:** Urgent request for an update on OSC.net
>
> FYSA
>
> ---
>
> **From:** Tulis, Dana
> **Sent:** Tuesday, August 05, 2014 5:37 PM
> **To:** Albright, Rick; Chaffins, Randall; Edlund, Carl; Hestmark, Martin; Karl, Richard; Manzanilla, Enrique; Mugdan, Walter; Owens, James T.; Rodrigues, Cecil; Stanton, Larry; Jackson, Robert W.
> **Cc:** Price, Lisa; Vanroden, Victoria; Woodyard, Josh; Cheatham, Reggie; Beasley, Lynn
> **Subject:** FW: Urgent request for an update on OSC.net
>
> Folks, although I sent our OSC.org paper to Tom Reynolds, OEA in September 2013, we just heard back from them with significant changes asking for a QTA. I have attached our original paper, the memo that OEA sent back comparing and contrasting to our original document and OEM suggested edits. Please add any edits to the OEM edited paper, the third attachment above, dated August 4. If we need a special call, more than happy to oblige. Adding in Lisa as well. Please get me comments by August 15. Thank you all!
>
> <OSC ORG 09-03-13postdd2call doc (4) (2).docx>
>
> <osc org OEM OEA compare write 7 30 14.docx>
>
> <oscorg OEM edits 8 4 2014 to OEA paper (3).docx>

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 3/17/2016 1:42:27 PM
To: Burch, Julia [Burch.Julia@epa.gov]; Gilberto Irizarry (Irizarry.Gilberto@epa.gov) [Irizarry.Gilberto@epa.gov]
Subject: FW: Urgent request for an update on OSC.net
Attachments: oscorgplan HQ revised version May 13 2014.docx

This is the latest we have in opa. Thanks ng

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Sent: Tuesday, March 15, 2016 1:28 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Smith, Roxanne <Smith.Roxanne@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>; Gray, David <gray.david@epa.gov>
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Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

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Sent: Monday, August 25, 2014 8:34 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Perry, Dale <Perry.Dale@epa.gov>; Hull, George <Hull.George@epa.gov>
Subject: Re: Urgent request for an update on OSC.net

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Sent from my iPhone

On Aug 25, 2014, at 7:25 AM, "Grantham, Nancy" <Grantham.Nancy@epa.gov> wrote:

> FYI .. this did go to all superfund division directors – she wanted comments by August 15 ... so something likely to come to tom soon – does he know this is in the works? Should i/we alert lisa feldt – as this level of discussion started with her last spring? Thanks ng
>
> ---
>
> **From:** Gray, David
> **Sent:** Wednesday, August 13, 2014 11:54 AM
> **To:** Abrams, Dan; Grantham, Nancy
> **Subject:** Urgent request for an update on OSC.net
>
> FYSA
>
> ---
>
> **From:** Tulis, Dana
> **Sent:** Tuesday, August 05, 2014 5:37 PM
> **To:** Albright, Rick; Chaffins, Randall; Edlund, Carl; Hestmark, Martin; Karl, Richard; Manzanilla, Enrique; Mugdan, Walter; Owens, James T.; Rodrigues, Cecil; Stanton, Larry; Jackson, Robert W.
> **Cc:** Price, Lisa; Vanroden, Victoria; Woodyard, Josh; Cheatham, Reggie; Beasley, Lynn
> **Subject:** FW: Urgent request for an update on OSC.net
>
> Folks, although I sent our OSC.org paper to Tom Reynolds, OEA in September 2013, we just heard back from them with significant changes asking for a QTA. I have attached our original paper, the memo that OEA sent back comparing and contrasting to our original document and OEM suggested edits. Please add any edits to the OEM edited paper, the third attachment above, dated August 4. If we need a special call, more than happy to oblige. Adding in Lisa as well. Please get me comments by August 15. Thank you all!
>
> <OSC ORG 09-03-13postdd2call doc (4) (2).docx>
>
> <osc org OEM OEA compare write 7 30 14.docx>
>
> <oscorg OEM edits 8 4 2014 to OEA paper (3).docx>

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/12/2016 12:45:46 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: ESF 15 Updates
Attachments: ESF+15+SOP+07062016.pdf; ESF15+Basic+Overview.pptx; ESF+15+SOP+07062016.doc

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Gray, David
Sent: Tuesday, August 23, 2016 4:40 PM
To: PADs and Alternates <PADs_and_Alternates@epa.gov>
Subject: ESF 15 Updates

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/11/2016 2:12:44 PM
To: Mutter, Andrew [mutter.andrew@epa.gov]
Subject: RE: MSI Grant Announcement

Agree ..thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Mutter, Andrew
Sent: Friday, October 07, 2016 11:53 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: MSI Grant Announcement

Nancy,
A few weeks back we discussed doing Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

We are concerned that Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Recommendation: Ex. 5 Deliberative Process (DP)

V/r

Andrew

Andrew Mutter

Director of Public Affairs & Deputy Director, Office of Communication and Public Involvement
U.S. Environmental Protection Agency, Region 8 (Denver, CO)

Office: 303.312.6448
Cell: Ex. 6 Personal Privacy (PP)

Twitter: @EPARegion8
Facebook: U.S. EPA Region 8
Webpage: EPA Region 8 (Mountains and Plains)

Appointment

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/22/2016 11:34:03 AM
To: Olp, Kevin [Olp.Kevin@epa.gov]; Senn, John [Senn.John@epa.gov]; Benenati, Frank [benenati.frank@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Rackoff, Jonathan [Rackoff.Jonathan@epa.gov]; Sublett, Stacey [Sublett.Stacey@epa.gov]; Dorka, Lilian [Dorka.Lilian@epa.gov]; Rhodes, Julia [Rhodes.Julia@epa.gov]; Tejada, Matthew [Tejada.Matthew@epa.gov]; Packard, Elise [Packard.Elise@epa.gov]; Temple, Kurt [Temple.Kurt@epa.gov]; Giles-AA, Cynthia [Giles-AA.Cynthia@epa.gov]; Conger, Nick [Conger.Nick@epa.gov]
CC: Lewis, Jen [Lewis.Jen@epa.gov]; Akinnusotu, Bunmi [Akinnusotu.Bunmi@epa.gov]; Lowery, Brigid [Lowery.Brigid@epa.gov]; Deitz, Randy [Deitz.Randy@epa.gov]; ORCR Press [ORCR_Press@epa.gov]; Devlin, Betsy [Devlin.Betsy@epa.gov]; Arcari, Christine [Arcari.Christine@epa.gov]; Edwards, Alyssa [edwards.alyssa@epa.gov]

Subject: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/22/2016 4:00:00 PM
End: 9/22/2016 4:30:00 PM
Show Time As: Tentative

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Appointment

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/21/2016 3:55:30 PM
To: Olp, Kevin [Olp.Kevin@epa.gov]; Senn, John [Senn.John@epa.gov]; Benenati, Frank [benenati.frank@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Rackoff, Jonathan [Rackoff.Jonathan@epa.gov]; Sublett, Stacey [Sublett.Stacey@epa.gov]; Dorka, Lilian [Dorka.Lilian@epa.gov]; Rhodes, Julia [Rhodes.Julia@epa.gov]; Tejada, Matthew [Tejada.Matthew@epa.gov]; Packard, Elise [Packard.Elise@epa.gov]; Temple, Kurt [Temple.Kurt@epa.gov]
CC: Lewis, Jen [Lewis.Jen@epa.gov]; Akinnusotu, Bunmi [Akinnusotu.Bunmi@epa.gov]; Lowery, Brigid [Lowery.Brigid@epa.gov]; Deitz, Randy [Deitz.Randy@epa.gov]; ORCR Press [ORCR_Press@epa.gov]; Devlin, Betsy [Devlin.Betsy@epa.gov]; Arcari, Christine [Arcari.Christine@epa.gov]; Edwards, Alyssa [edwards.alyssa@epa.gov]

Subject: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM
Show Time As: Tentative

Hi all – below please find a de-colorized version of the desk statement.

Please send change by the end of the day – as well as the background points.

Thanks much ng

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/21/2016 3:28:18 PM
To: Sublett, Stacey [Sublett.Stacey@epa.gov]
Subject: RE: Meeting re: Press Strategy

That works – so long as we have your brainpower.

Thanks ng

Nancy Grantham
Office of Public Affairs
US Environmental Protection Agency
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) **(mobile)**

From: Sublett, Stacey
Sent: Wednesday, September 21, 2016 11:28 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Meeting re: Press Strategy

Hi Nancy,

Jonathan Rackoff and I plan to participate by phone in the 11:30 a.m. call, unless you prefer otherwise.

Thanks!
Stacey

Stacey J. Sublett
Special Counsel
Office of General Counsel
U.S. Environmental Protection Agency
Phone: (202)564-4850
Email: Sublett.Stacey@epa.gov

Appointment

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/21/2016 2:34:55 PM
To: Olp, Kevin [Olp.Kevin@epa.gov]; Senn, John [Senn.John@epa.gov]; Benenati, Frank [benenati.frank@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Rackoff, Jonathan [Rackoff.Jonathan@epa.gov]; Sublett, Stacey [Sublett.Stacey@epa.gov]; Dorka, Lilian [Dorka.Lilian@epa.gov]; Rhodes, Julia [Rhodes.Julia@epa.gov]; Tejada, Matthew [Tejada.Matthew@epa.gov]; Packard, Elise [Packard.Elise@epa.gov]; Temple, Kurt [Temple.Kurt@epa.gov]
CC: Lewis, Jen [Lewis.Jen@epa.gov]; Akinnusotu, Bunmi [Akinnusotu.Bunmi@epa.gov]; Lowery, Brigid [Lowery.Brigid@epa.gov]; Deitz, Randy [Deitz.Randy@epa.gov]; ORCR Press [ORCR_Press@epa.gov]; Devlin, Betsy [Devlin.Betsy@epa.gov]; Arcari, Christine [Arcari.Christine@epa.gov]

Subject: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM
Show Time As: Tentative

Hi all – below please find opa edits to the desk statement – we will work from this at our 11:30 meeting.

Thanks all ng

Edits. Yellow are adds/edits, blue is me just moving the text from one place to another. Two other quick things:

1.
2. Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Hi Nancy,

I think John did a good job of pulling together a final desk statement based on the feedback we received from the group. I think we can pass this on to you for OPA review, but I understand that Cynthia and Mathy will probably want to review it as well. Did you want to coordinate that review process, or did you want us to run this past Cynthia and send to Bunmi to forward to Mathy? My inclination is to have OPA coordinate the review so there is fewer cooks in the kitchen, but I'll leave that decision to you.

Kevin

Draft desk statement:

Ex. 5 Deliberative Process (DP)

Appointment

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 9/21/2016 11:30:19 AM
To: Olp, Kevin [Olp.Kevin@epa.gov]; Senn, John [Senn.John@epa.gov]; Benenati, Frank [benenati.frank@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Rackoff, Jonathan [Rackoff.Jonathan@epa.gov]; Sublett, Stacey [Sublett.Stacey@epa.gov]; Dorka, Lilian [Dorka.Lilian@epa.gov]; Rhodes, Julia [Rhodes.Julia@epa.gov]; Tejada, Matthew [Tejada.Matthew@epa.gov]; Packard, Elise [Packard.Elise@epa.gov]; Temple, Kurt [Temple.Kurt@epa.gov]

Subject: Discussion of press strategy for US Commission on Civil Rights report release
Location: WJC-North 3407 Ex. 6 Personal Privacy (PP) code Ex. 6 Personal Privacy (PP)

Start: 9/21/2016 3:30:00 PM
End: 9/21/2016 4:00:00 PM
Show Time As: Tentative

Hi Nancy,

I think John did a good job of pulling together a final desk statement based on the feedback we received from the group. I think we can pass this on to you for OPA review, but I understand that Cynthia and Mathy will probably want to review it as well. Did you want to coordinate that review process, or did you want us to run this past Cynthia and send to Bunmi to forward to Mathy? My inclination is to have OPA coordinate the review so there is fewer cooks in the kitchen, but I'll leave that decision to you.

Kevin

Draft desk statement:

Ex. 5 Deliberative Process (DP)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/25/2015 6:50:30 PM
To: StClair, Christie [StClair.Christie@epa.gov]
Subject: RE: Media request on Navajo letter

Yes, thanks

From: StClair, Christie
Sent: Wednesday, November 25, 2015 1:49 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: Media request on Navajo letter

Nancy, spoke with Stacey by phone and we addressed Avi's concerns.

He's approved this for attribution to an agency spokeswoman. GTG?

"We are reviewing the Navajo Nation AG's letter and will respond appropriately. EPA is continuing to work with the Navajo and other impacted communities to address the issues resulting from the Gold King Mine incident."

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Sublett, Stacey
Sent: Wednesday, November 25, 2015 1:48 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Media request on Navajo letter

I ran this by Avi and he's comfortable with it. Unless you have any other questions before responding, I think we're good to go.

Thanks!

From: StClair, Christie
Sent: Wednesday, November 25, 2015 1:41 PM
To: Sublett, Stacey <Sublett.Stacey@epa.gov>
Subject: RE: Media request on Navajo letter

How about, Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Sublett, Stacey
Sent: Wednesday, November 25, 2015 1:23 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: Media request on Navajo letter

Christie,

I spoke with Avi and we came up with something more to the effect of:

Ex. 5 Deliberative Process (DP)

Please give me a call at your earliest convenience to discuss. I will be leaving the office around 3:15 p.m. this afternoon to catch a train to NYC, but will be working in-transit and am available on my cell at: Ex. 6 Personal Privacy (PP)

Many thanks!
Stacey

From: StClair, Christie
Sent: Wednesday, November 25, 2015 12:18 PM
To: Garbow, Avi <Garbow.Avi@epa.gov>
Cc: Sublett, Stacey <Sublett.Stacey@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Re: Media request on Navajo letter

We might provide something straightforward - **Ex. 5 Deliberative Process (DP)**
Ex. 5 Deliberative Process (DP)

Christie St. Clair
Office of Public Affairs
Environmental Protection Agency
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

On Nov 25, 2015, at 12:14 PM, "Garbow, Avi" <Garbow.Avi@epa.gov> wrote:

> We are working on drafting a responsive letter to AG Branch. Do we need to give BNA a response?
>
> Avi Garbow
> General Counsel
> U.S. Environmental Protection Agency
> (202) 564-8040

From: StClair, Christie
Sent: Wednesday, November 25, 2015 11:52 AM
To: Garbow, Avi <Garbow.Avi@epa.gov>; Sublett, Stacey <Sublett.Stacey@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Media request on Navajo letter

Looping Stacey Sublett, per Stacey Mitchell.

Christie

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: StClair, Christie
Sent: Wednesday, November 25, 2015 11:51 AM
To: Garbow, Avi <Garbow.Avi@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: Media request on Navajo letter

Hi Avi,

BNA is asking for agency comment/response on the Navajo Nation AG's letter to you.

Can you give me a call? I'm free now until noon, or after 1pm.

Thanks,
Christie

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 7/7/2016 11:58:01 AM
To: Lowery, Brigid [Lowery.Brigid@epa.gov]
Subject: RE: OSRTI comments on Region 8 Gold King outreach docs

Great

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Lowery, Brigid
Sent: Thursday, July 07, 2016 7:57 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: OSRTI comments on Region 8 Gold King outreach docs

Ill call you now as Im walking. Desk?

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198
Follow OLEM on Twitter: @EPALand

From: Grantham, Nancy
Sent: Thursday, July 07, 2016 7:56 AM
To: Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: RE: OSRTI comments on Region 8 Gold King outreach docs

Know you are in training .. are you available for a very quick call before you go in?

Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Lowery, Brigid
Sent: Thursday, July 07, 2016 7:55 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: OSRTI comments on Region 8 Gold King outreach docs

That was the plan. I talked to Paula last night and let her know the status. Depending on when the briefing is with Frank, one thought is to wait and incorporate his thinking on the press strategy into the comm. Strategy. Is there anyone missing? Oh, Carolyn Levine. I'll forward.

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198

Follow OLEM on Twitter: @EPALand

From: Grantham, Nancy
Sent: Thursday, July 07, 2016 7:46 AM
To: Lowery, Brigid <Lowery.Brigid@epa.gov>
Subject: RE: OSRTI comments on Region 8 Gold King outreach docs

Hi Brigid,

Is the plan to get HQ comments from the addressee list below – and then send back to region? Thanks ng

Nancy Grantham
202-564-6879 (desk)
Ex. 6 Personal Privacy (PP) (please note new cell number)

From: Lowery, Brigid
Sent: Wednesday, July 06, 2016 8:20 PM
To: Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Woolford, James <Woolford.James@epa.gov>; Richardson, RobinH <Richardson.RobinH@epa.gov>; Stalcup, Dana <Stalcup.Dana@epa.gov>; Fitz-James, Schatzi <Fitz-James.Schatzi@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Hull, George <Hull.George@epa.gov>
Cc: Benjamin, Kent <Benjamin.Kent@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Hilosky, Nick <Hilosky.Nick@epa.gov>; Bergman, Shawna <Bergman.Shawna@epa.gov>; Brooks, Becky <Brooks.Becky@epa.gov>; Colip, Matthew <colip.matthew@epa.gov>
Subject: RE: OSRTI comments on Region 8 Gold King outreach docs

Attached please find the GKM comms documents with input from Mathy and Nitin, as well as, OSRTI. OSRTI - Please let us know if you have any concerns with IO edits and specifically comment whether the R&B language in the fact sheet should remain. See comments in the documents. Please let us know if you have any comments by 11. Thanks.

Brigid Lowery | Director | Office of Communications, Partnerships, and Analysis | OLEM, U.S. EPA
202-566-0198
Follow OLEM on Twitter: @EPALand

From: Colip, Matthew
Sent: Wednesday, July 06, 2016 5:59 PM
To: Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>; Breen, Barry <Breen.Barry@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>
Cc: Lowery, Brigid <Lowery.Brigid@epa.gov>; Benjamin, Kent <Benjamin.Kent@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Hilosky, Nick <Hilosky.Nick@epa.gov>; Bergman, Shawna <Bergman.Shawna@epa.gov>; Brooks, Becky <Brooks.Becky@epa.gov>
Subject: FW: OSRTI comments on Region 8 Gold King outreach docs

Attached are comments from OSRTI. Printing hardcopies now. We are reviewing as well.

Thanks - Matt

From: Siedschlag, Gregory
Sent: Wednesday, July 06, 2016 5:43 PM
To: Colip, Matthew <colip.matthew@epa.gov>
Cc: Fitz-James, Schatzi <Fitz-James.Schatzi@epa.gov>; Gartner, Lois <Gartner.Lois@epa.gov>; Siedschlag, Gregory <Siedschlag.Gregory@epa.gov>; Stalcup, Dana <Stalcup.Dana@epa.gov>; Wells, Suzanne <Wells.Suzanne@epa.gov>; Zaragoza, Larry <Zaragoza.Larry@epa.gov>
Subject: OSRTI comments on Region 8 Gold King outreach docs

Hi Matt,

Please see attachments for our suggested edits and comments.

Best,

Greg Siedschlag
Outreach and Communications Specialist
Office of Superfund Remediation and Technology Innovation
U.S. Environmental Protection Agency
Office: (703) 603-9044
Follow us on Twitter @EPALand
https://www.epa.gov/superfund

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/5/2015 7:24:01 PM
To: Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

You, paula, cynthia, Christie and me ..

Thanks ng

From: Jenkins, Laura Flynn
Sent: Thursday, November 05, 2015 2:22 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Sure, who would you like included in the call? Just the 5 of us or any additional invitees?

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Grantham, Nancy
Sent: Thursday, November 05, 2015 12:21 PM
To: Peterson, Cynthia; Jenkins, Laura Flynn; StClair, Christie; Smith, Paula
Subject: FW: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Before we direct them – let's the region and hq have a discussion on press strategy – and then coordinate strategy with cdphe – laura – could you set up a call for next week? ..thanks ng

---

From: StClair, Christie
Sent: Thursday, November 05, 2015 2:17 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Sheets - CDPHE, Monica <monica.sheets@state.co.us>
Cc: Smith, Paula <Smith.Paula@epa.gov>; Smith, Warren <warren.smith@state.co.us>; Miller, Johanna <Miller.Johanna@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Laura and Warren, after you touch base, please let us know where you'd like us to direct reporters who are interested in joining the tour.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Thursday, November 05, 2015 2:13 PM
To: Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Sheets - CDPHE, Monica <monica.sheets@state.co.us>
Cc: Smith, Paula <Smith.Paula@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Warren <warren.smith@state.co.us>; Miller, Johanna <Miller.Johanna@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Please note -- reporters are not confirmed -- have just asked about the tour

---

From: Peterson, Cynthia
Sent: Thursday, November 05, 2015 2:10 PM
To: Sheets - CDPHE, Monica <monica.sheets@state.co.us>
Cc: Smith, Paula <Smith.Paula@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Warren <warren.smith@state.co.us>; Miller, Johanna <Miller.Johanna@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Hi, Monica.

Do you think we should give the attendees and hosts a heads up about the number of reporters that may be in attendance. Also, if these reporters, and perhaps others, and our media officer, and Tom Schillaci attend, how does that impact parking availability at the sites, and available meeting space?

Cynthia Peterson
Community Involvement Coordinator
Public Affairs and Community Involvement
U.S. Environmental Protection Agency, Region VIII
1595 Wynkoop St. (8OC-PAI)
Denver, CO 80202-1129
303-312-6879 -- direct dial

From: Jenkins, Laura Flynn
Sent: Thursday, November 05, 2015 12:04 PM
To: Peterson, Cynthia; Card, Joan; Grantham, Nancy
Cc: Smith, Paula; StClair, Christie; Smith, Warren; Sheets - CDPHE, Monica; Miller, Johanna
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Thanks, I will follow-up with Warren today.

Laura Jenkins
Media Officer
USEPA-Region 8
1595 Wynkoop St.
Mailcode: 8-OC
Denver, CO 80202
Landline: 303-312-6256
Cell: Ex. 6 Personal Privacy (PP)
Fax: 303-312-6961

From: Peterson, Cynthia
Sent: Thursday, November 05, 2015 12:03 PM
To: Card, Joan; Grantham, Nancy
Cc: Smith, Paula; Jenkins, Laura Flynn; StClair, Christie; Smith, Warren; Sheets - CDPHE, Monica; Miller, Johanna
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Laura,

The media officer at CDPHE is Warren Smith:

Warren Smith, APR

Community Involvement Manager

Community Involvement Unit

P 303.692.3373 | TF 1.888.569.1831 x 3373 | F 303.759.5355 | C Ex. 6 Personal Privacy (PP)

warren.smith@state.co.us | www.colorado.gov/cdphe/hm

Cynthia Peterson
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1595 Wynkoop St. (8OC-PAI)
Denver, CO 80202-1129
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From: Card, Joan
Sent: Thursday, November 05, 2015 11:59 AM

To: Grantham, Nancy
Cc: Peterson, Cynthia; Smith, Paula; Jenkins, Laura Flynn; StClair, Christie
Subject: Re: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Laura, please make that media connection with CDPHE. Thanks.

Joan Card
Senior Policy Advisor
Region 8

Sent from my EPA iPhone

On Nov 5, 2015, at 11:48 AM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Fyi from christie in media relations here in dc – 2 other reporters interested in the issue –

Have confirmed with christie that cdphe is the host/organizer.

We will want to coordinate on press – so please see if we can loop in with cdphe press shop.

Thanks ng

From: StClair, Christie
Sent: Thursday, November 05, 2015 1:45 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Thanks. Looks very well organized; I sure hope we can get a press officer to attend as well.

FYI Jonathan Romeo from the Durango Herald has also expressed interest in the tour – who is hosting, who is paying for it. I expect he'd want to go, plus Jesse Paul from the Denver Post.

Christie

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
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Subject: FW: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

This is the road show dan Elliott was inquiring about in email I just sent you

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To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Nancy: This is one of the items I want to discuss in our chat. Another email to follow on same topic.

Joan

From: Miller, Johanna
Sent: Thursday, November 05, 2015 10:12 AM
To: R8 GKM Leadership Team
Subject: FW: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

fyi

From: Sheets - CDPHE, Monica [mailto:monica.sheets@state.co.us]
Sent: Thursday, November 05, 2015 10:06 AM
To: Joe Kerby; Joanne Spina; William Tookey; LJollon@sjbhd.org; tojohns@southernute-nsn.gov
Cc: Douglas Jamison; Wendy Naugle; Mary Boardman - CDPHE; Warren Smith; Murray, Bill; Peterson, Cynthia; Sims, Leslie; Jenkins, Joy; Kiefer, Linda; Miller, Johanna; Ketellapper, Victor
Subject: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Hello Tour Participants!

Attached are 4 documents for the Superfund Site Tours: 1) the Final Itinerary; 2) List of confirmed attendees from the La Plata, San Juan, Silverton Area communities; 3) the list of Host Community attendees; and 4) the objectives list prepared by La Plata and San Juan Counties.

It sounds like the tour group may grow a bit since others are expressing interest (reporters, other interested stakeholders, etc.), but this is the list as I know it today.

Please note the limited email list above and please forward on to other participants from your community (as I do not have everyone's contact info). Please let me know if you have any questions or concerns with any of these details.

We look forward to seeing you all next week on **Wednesday, November 11th at 10:30 am** at our first stop on the tour at the **Creede Town Hall, 2223 North Main St., Creede, CO!**

If at any time you need to contact me please feel free to call my cell which is listed below.

Thanks,
--
Monica D. Sheets
Remediation Program Manager
Hazardous Materials & Waste Management Division

Colorado Department of Public Health & Environment
4300 Cherry Creek Drive South
Denver, CO 80246-1530
303-692-3439 monica.sheets@state.co.us
mobile: Ex. 6 Personal Privacy (PP)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/5/2015 7:21:01 PM
To: Peterson, Cynthia [Peterson.Cynthia@epa.gov]; Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]
Subject: FW: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Before we direct them – let's the region and hq have a discussion on press strategy – and then coordinate strategy with cdphe – laura – could you set up a call for next week? ..thanks ng

---

From: StClair, Christie
Sent: Thursday, November 05, 2015 2:17 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Peterson, Cynthia <Peterson.Cynthia@epa.gov>; Sheets - CDPHE, Monica <monica.sheets@state.co.us>
Cc: Smith, Paula <Smith.Paula@epa.gov>; Smith, Warren <warren.smith@state.co.us>; Miller, Johanna <Miller.Johanna@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Laura and Warren, after you touch base, please let us know where you'd like us to direct reporters who are interested in joining the tour.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Grantham, Nancy
Sent: Thursday, November 05, 2015 2:13 PM
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Cc: Smith, Paula <Smith.Paula@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Warren <warren.smith@state.co.us>; Miller, Johanna <Miller.Johanna@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>
Subject: RE: Superfund Final Itinerary, List of confirmed Attendees, List of Host Community Attendees, & Objectives Questions

Please note – reporters are not confirmed – have just asked about the tour

---

From: Peterson, Cynthia
Sent: Thursday, November 05, 2015 2:10 PM
To: Sheets - CDPHE, Monica <monica.sheets@state.co.us>
Cc: Smith, Paula <Smith.Paula@epa.gov>; StClair, Christie <StClair.Christie@epa.gov>; Smith, Warren <warren.smith@state.co.us>; Miller, Johanna <Miller.Johanna@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Card, Joan <Card.Joan@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>

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Remediation Program Manager
Hazardous Materials & Waste Management Division
Colorado Department of Public Health & Environment
4300 Cherry Creek Drive South
Denver, CO 80246-1530
303-692-3439 monica.sheets@state.co.us
mobile: Ex. 6 Personal Privacy (PP)

Appointment

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 11/4/2015 6:31:20 PM
To: O'Neil, Kelsey [Oneil.Kelsey@epa.gov]; Gutro, Doug [Gutro.Doug@epa.gov]; Melanson, Kate [Melanson.Kate@epa.gov]; Bender, Emily [Bender.Emily@epa.gov]; Spalding, Curt [Spalding.Curt@epa.gov]; Szaro, Deb [Szaro.Deb@epa.gov]

Subject: FW: Event with Senator Markey
Location: Faneuil Hall, Boston, MA

Start: 11/15/2015 4:00:00 PM
End: 11/15/2015 5:30:00 PM
Show Time As: Tentative

Close hold -- will likely need regional support/staffing ... thanks ng

-----Original Appointment-----
From: Adm13McCarthy, Gina
Sent: Monday, November 02, 2015 4:46 PM
To: Adm13McCarthy, Gina; Grantham, Nancy; Purchia, Liz; Harrison, Melissa; Fried, Becky; Hunter-Pirtle, Ann; Cobbs, Chris; Mathew, Jacklyn
Subject: Event with Senator Markey
When: Sunday, November 15, 2015 11:00 AM-12:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Faneuil Hall, Boston, MA

******Please DO NOT forward this calendar invitation. You may "Accept" or "Decline" the invitation but DO NOT respond with questions or concerns. If you do have any questions or concerns about this invitation please contact the Scheduling Office at scheduling@epa.gov . ******

SCt: Kate Bluhm
Ct: Ana Unruh Cohen, Director of Energy, Climate and Natural Resources, Office of Senator Markey, (o): 202-228-2347, ana_unruhcohen@markey.senate.gov
EPA Advance: TBD

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 6/6/2019 8:15:55 PM
To: Richardson, RobinH [Richardson.RobinH@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Haman, Patricia [Haman.Patricia@epa.gov]; Thundiyil, Karen [Thundiyil.Karen@epa.gov]
CC: Grantham, Nancy [Grantham.Nancy@epa.gov]
Subject: FW: E15 OpEd
Attachments: FINAL E15RIN OpEd_v3-nec edit (002).docx

FYI .. close hold thanks ng

From: Grantham, Nancy
Sent: Thursday, June 6, 2019 4:13 PM
To: Nitsch, Chad <Nitsch.Chad@epa.gov>; White, Elizabeth <white.elizabeth@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>; Rowan, Anne <rowan.anne@epa.gov>; Balandran, Olivia-R <balandran.olivia-r@epa.gov>; Taheri, Diane <Taheri.Diane@epa.gov>; Bokun, Lisa <Bokun.Lisa@epa.gov>; Carey, Curtis <Carey.Curtis@epa.gov>; Murdie, Ashley <murdie.ashley@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: E15 OpEd

As discussed on today's PADs call.

Thanks ng

From: Schiermeyer, Corry
Sent: Thursday, June 6, 2019 11:31 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Konkus, John <konkus.john@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; McFaul, Jessica <mcfaul.jessica@epa.gov>
Subject: E15 OpEd

Hello Nancy and Team,

The attached is the cleared E15 OpEd. Since we believe there will be more attention given to this next week…please ask region 3, 5, 6 and 7 to work to get this placed under their name in a paper in their regions to run on Wednesday of next week.

Please let me know if you have any questions!

Thank you!

Corry Schiermeyer
Associate Administrator
Office of Public Affairs
Environmental Protection Agency
Schiermeyer.corry@epa.gov
202-564-6782

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 7/2/2019 1:35:46 PM
To: Richardson, RobinH [Richardson.RobinH@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Kaiser, Sven-Erik [Kaiser.Sven-Erik@epa.gov]
Subject: FW: EPA comments on Pebble Mine DEIS and 404
Attachments: 07012019 EPA Comments Pebble Project DEIS.pdf; 07012019 EPA Comments Public Notice POA-2017-00271.pdf

Close hold please – until it is posted at 11 a.m. est thanks ng

---

From: Skadowski, Suzanne
Sent: Tuesday, July 2, 2019 9:04 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Holsman, Marianne <Holsman.Marianne@epa.gov>
Cc: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Dennis, Allison <Dennis.Allison@epa.gov>; Stachowiak, Robert <Stachowiak.Robert@epa.gov>; Risley, David <Risley.David@epa.gov>
Subject: RE: EPA comments on Pebble Mine DEIS and 404

The letters (attached) will be posted to the Bristol Bay website this morning, around 8:00am PT/11 am ET. If you need this up sooner, we'll need someone at HQ to post (Jennifer Dibble?).

Suzanne Skadowski
Public Affairs Specialist | Media Relations
U.S. Environmental Protection Agency
Region 10 Pacific Northwest - Seattle
O: 206-553-2160 C: Ex. 6 Personal Privacy (PP)
Follow us on Twitter! @EPAnorthwest
Like us on Facebook! @eparegion10

From: Grantham, Nancy
Sent: Tuesday, July 2, 2019 4:03 AM
To: Holsman, Marianne <Holsman.Marianne@epa.gov>; Skadowski, Suzanne <Skadowski.Suzanne@epa.gov>
Cc: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Dennis, Allison <Dennis.Allison@epa.gov>; Stachowiak, Robert <Stachowiak.Robert@epa.gov>; Risley, David <Risley.David@epa.gov>
Subject: FW: EPA comments on Pebble Mine DEIS

Hi –

Can you provide an update on the posting? Thanks ng

Begin forwarded message:

> **Resent-From:** <Press@epa.gov>
> **From:** "Jennifer A. Dlouhy (BLOOMBERG/ NEWSROOM:)" <jdlouhy1@bloomberg.net>
> **Date:** July 2, 2019 at 5:25:52 AM EDT
> **To:** Press <Press@epa.gov>
> **Subject: EPA comments on Pebble Mine DEIS**
> **Reply-To:** "Jennifer A. Dlouhy" <jdlouhy1@bloomberg.net>

Good morning. Presumably, EPA filed comments as intended with the Army Corps of Engineers on the Pebble Mine DEIS before the comment period closed at midnight.

However, those comments have not yet shown up on epa.gov/bristolbay nor in the comment repository at the Pebble EIS website. Can you please send the comments or point to where they are available?

Thanks,
Jen.

Jennifer A. Dlouhy
jdlouhy1@bloomberg.net / Ex. 6 Personal Privacy (PP)
reporterjen@protonmail.com
Desk: 202.807.2159
Cell/Text/Signal: Ex. 6 Personal Privacy (PP)
Twitter: @jendlouhyhc
Stories: http://bloom.bg/23Crpvk

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
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To: Richardson, RobinH [Richardson.RobinH@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Kaiser, Sven-Erik [Kaiser.Sven-Erik@epa.gov]
Subject: FW: CORRY/TATE: Sulfoxaflor materials
Attachments: Sulfoxaflor Press Release 7-10-19.docx; Sulfoxaflor Back Pocket QsAs (Internal) 7 10 2019 ds.docx; RMD_0710_Comms Roll-out Strategy - Sulfoxaflor 2019.docx

Fyi .. this happening on Friday - -with regional amplification .. thanks ng

From: Dunton, Cheryl
Sent: Wednesday, July 10, 2019 10:06 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>
Subject: FW: CORRY/TATE: Sulfoxaflor materials

FYI...

From: Daguillard, Robert
Sent: Wednesday, July 10, 2019 9:55 AM
To: Schiermeyer, Corry <schiermeyer.corry@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>
Cc: Abboud, Michael <abboud.michael@epa.gov>; Han, Kaythi <Han.Kaythi@epa.gov>; Dunton, Cheryl <Dunton.Cheryl@epa.gov>; Bertrand, Charlotte <Bertrand.Charlotte@epa.gov>; Dunn, Alexandra <dunn.alexandra@epa.gov>
Subject: CORRY/TATE: Sulfoxaflor materials

Colleagues, here are the updated Sulfoxaflor materials. Social media and exclusive interview talkers are still going through senior management review, but the attached should give you a pretty good idea of our messaging.

I'll liaise with Michael separately about the interview. Names on our list so far follow. Mike, let me know what/who else you'd like to target.

Outlet	Reporter	State/Region	Contact

Ex. 5 Deliberative Process (DP)

Cheers, R.

Robert Daguillard
Communications Officer (Detail)
Office of Chemical Safety
and Pollution Prevention
U.S. Environmental Protection Agency
Washington, DC
+1 (202) 564-6618 (O)
Ex. 6 Personal Privacy (PP) (M)

Message

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Sent: 7/10/2019 2:08:49 PM
To: Daguillard, Robert [Daguillard.Robert@epa.gov]
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Robert .. please make sure you include Jess, Andrea and me on emails to opa thanks ng

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Office of Chemical Safety
and Pollution Prevention
U.S. Environmental Protection Agency
Washington, DC
+1 (202) 564-6618 (O)
Ex. 6 Personal Privacy (PP) (M)

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/17/2019 6:18:25 PM
To: Richardson, RobinH [Richardson.RobinH@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Levine, Carolyn [Levine.Carolyn@epa.gov]
Subject: FW: OLEM COMMS MATERIALS: EPCRA Animal Waste Final Rule
Attachments: INTERNAL + EXTERNAL EMAIL NOTIFICATIONS.docx; INTERNAL + EXTERNAL Qs and As.docx; PRESS RELEASE - EPCRA Animal Waste Final Rule (1).docx; Draft WEB CONTENT - EPCRA Animal Waste Final Rule 51619.docx

Importance: High

FYI .. close hold and not final thanks ng

From: Grantham, Nancy
Sent: Friday, May 17, 2019 2:17 PM
To: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Konkus, John <konkus.john@epa.gov>; Schiermeyer, Corry <schiermeyer.corry@epa.gov>; McFaul, Jessica <mcfaul.jessica@epa.gov>; Bennett, Tate <Bennett.Tate@epa.gov>; Subramanian, Hema <Subramanian.Hema@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: OLEM COMMS MATERIALS: EPCRA Animal Waste Final Rule
Importance: High

From: Harwood, Jackie
Sent: Friday, May 17, 2019 1:46 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: OLEM COMMS MATERIALS: EPCRA Animal Waste Final Rule
Importance: High

Hi Nancy,

Attached are the OLEM comms materials for the EPCRA announcement. NOTE – we used the Tate/Jess version of the press release and made some minor changes based on OGC and OEM's input. Barry, Peter, and Steven have all approved the press release and the other materials.

Please let me know if any of these materials are revised as soon as you can. And just as a reminder – all changes should be reviewed by OGC.

Let me know if you have any questions or need anything else on this.

Thanks.
Jackie

Jackie Harwood
Communications Director
Office of Land and Emergency Management (OLEM/OCPA)
U.S. Environmental Protection Agency
(202) 564-7578
Follow OLEM on Twitter: @EPALand

From: Grantham, Nancy
To: Kelley, Jeff
CC: Rowan, Anne; Dee, Rhiannon
Sent: 10/4/2019 10:42:34 AM
Subject: Re: PNAS MS# 2019-07484RR Decision Notification

Thx

Sent from my iPhone

On Oct 3, 2019, at 11:08 PM, Kelley, Jeff <kelley.jeff@epa.gov> wrote:

Just forwarded to you

Jeff Kelley
Director, External Communications Office
U.S. EPA Region 5
ph: 312-353-1159

On Oct 3, 2019, at 7:36 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Can we be on university park call thx

Sent from my iPhone

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U.S. EPA Region 5
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Yes thx

Sent from my iPhone

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Yes, that's my understanding ... there's a call in the morning to get everyone up to speed. Would you like me to forward the call-in info?

Jeff Kelley
Director, External Communications Office

U.S. EPA Region 5
ph: 312-353-1159

On Oct 3, 2019, at 5:57 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

Has ord or water seen?

Sent from my iPhone

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Nancy, want to give you a heads up about a journal article written by an R5 staffer that will be published on Monday. The email below contains more detail about the findings, including that efforts like MATS "have proven to be successful in reducing Hg in Great Lakes Fish." We've heard that USGS and DOI will not be issuing any kind of press statement, but that University of Wisconsin will. I wouldn't expect this to get much press attention, but there is certainly interest in the Great Lakes and mercury.

Let me know if you have any questions or need us to track down any more information.

Jeff Kelley
Director, External Communications Office
U.S. EPA Region 5
ph: 312-353-1159

From: Murphy, Elizabeth <Murphy.Elizabeth@epa.gov>
Sent: Thursday, October 03, 2019 9:48 AM
To: Kelley, Jeff <kelley.jeff@epa.gov>
Cc: Mooney, John <Mooney.John@epa.gov>; Cain, Alexis <cain.alexis@epa.gov>; Lippert, Allison <lippert.allison@epa.gov>; Hinchey, Elizabeth <Hinchey.Elizabeth@epa.gov>; Braverman, Carole <braverman.carole@epa.gov>; Kuefler, Patrick <kuefler.patrick@epa.gov>
Subject: FW: PNAS MS# 2019-07484RR Decision Notification

Jeff,

A quick FYI that a paper I co-authored was just accepted to the Proceedings of the National Academy of Sciences of the United States of America, acceptance message is below. My USGS co authors are developing a "press statement" for the publication in anticipation of any press interest the publication may generate. I can share it once I have it. I tried to highlight some of the statements that may be of most interest below.

1. Domestic sources of Hg are of greater importance than global sources, mercury in Great Lakes fish is generated locally and not from China.
2. Mercury mitigation efforts, like MATS, have proven to be successful in reducing Hg in Great Lakes Fish over time as evidenced by the analysis of a historical fish tissue archive (40 + years).
3. Mercury accumulation in fish and sediment is affected by changing food web structures.

I helped develop this publication while I was in GLNPO. I am now in ECAD. Both USGS and EPA completed appropriate internal reviews and clearance in addition to the peer review of the journal.

I will let you know if / when I am contacted regarding the publication. I have attached a copy of the publication and can share the proof once we receive it. **This is an internal copy of the publication only.**

Thanks,
Beth

Mercury Source Changes and Food Web Shifts Alter Contamination Signatures of Predatory Fish from Lake Michigan

Ryan F. Lepak[a,b,c], Joel C. Hoffman[c], Sarah E. Janssen[b], David P. Krabbenhoft[b]4 , Jacob M. Ogorek[b], John F. DeWild[b], Michael T. Tate[b], Christopher L. Babiarz[b], Runsheng Yin[d], Elizabeth W. Murphy[e], Daniel R. Engstrom[f] and James P. Hurley[1,b,g,h]

[A] Environmental Chemistry and Technology Program, University of Wisconsin-Madison, 660 N. Park Street, Madison, WI 53706, USA

[b]U.S. Geological Survey, Wisconsin Water Science Center, 8505 Research Way, Middleton, Wisconsin 53562, USA

[c]U.S. EPA Office of Research and Development, National Health and Environmental Effects Research Laboratory, Mid-Continent Ecology Division, 6201 Congdon Blvd, Duluth, MN 55804, USA

[d]State Key Laboratory of Ore Deposit Geochemistry, Institute of Geochemistry, Chinese Academy of Sciences, 99 Lincheng West Road, Guanshanhu District, Guiyang, Guizhou 550081, China

[e]18 U.S. EPA, Great Lakes National Program Office, 77 West Jackson Boulevard, Chicago, IL, 60604, USA

[f]St. Croix Watershed Research Station, Science Museum of Minnesota, 16910 152nd St N., Marine on St. Croix, MN 55047, USA

[g]Department of Civil and Environmental Engineering, University of Wisconsin-Madison, 1415 Engineering Dr., Madison, WI 53706, USA

[h] University of Wisconsin Aquatic Sciences Center, 1975 Willow Dr., Madison, WI 53706, USA

corresponding author
James P. Hurley, University of Wisconsin-Madison, Environmental Chemistry and Technology Program, Madison, WI 53706; jphurley@wisc.edu; 608-262-0905.

Abstract
To understand the impact reduced mercury (Hg) loading and invasive species have had on methylmercury bioaccumulation in predator fish of Lake Michigan, we reconstructed 33 bioaccumulation trends from a fish archive (1978-2012). By measuring fish Hg stable isotope
ratios, we related temporal changes in Hg concentrations to varying Hg sources. Additionally, dietary tracers were necessary to identify food web influences. Through combined Hg, C, and N stable isotopic analyses, we were able to differentiate between a shift in Hg sources to fish and 37 periods when energetic transitions (from dreissenid mussels) led to the assimilation of contrasting Hg pools (2000-present). In the late 1980s, lake trout δ_{202} Hg increased (0.4‰) from regulatory reductions in regional Hg emissions. After 2000, C and N isotopes ratios revealed altered food web pathways resulting in a benthic energetic shift and changes to Hg bioaccumulation. Continued increases in δ_{202}41 Hg

indicate fish are responding to several U.S. mercury emission mitigation strategies that were initiated circa 1990 and continued through the 2011 promulgation of the Mercury and Air Toxics Standards rule. Unlike archives of sediments this fish archive tracks Hg sources susceptible to bioaccumulation in Great Lakes fisheries. Analysis reveals that trends in fish Hg concentrations can be substantially affected by shifts in trophic structure and dietary preferences initiated by invasive species in the Great Lakes. This does not diminish the benefits of declining emissions over this period as fish Hg concentrations would have been higher without these actions.

Significance Statement:
Elevated mercury in fish poses risks to fish-consuming wildlife and humans. Tracing sources of mercury by analyzing stable isotope ratios leads to improved source-receptor understanding and natural resource management. This work utilizes fish and sediment archives to trace the response to recent domestic mercury mitigation actions. Fish and sediments rapidly responded to a source perturbation contemporaneous with the reduction of mercury in the late 1980s. Subsequently, energetic pathways were altered due to dreissenid invasions, which dampened the expected decrease in fish Hg concentration. These findings reveal the importance of domestic mercury sources relative to global mercury to the Great Lakes. Results also show methylmercury concentrations in fish are sensitive to changes in trophic structure and diet driven by invasive species.

From: journalstaff@pnascentral.org <journalstaff@pnascentral.org>
Sent: Thursday, October 3, 2019 9:05 AM
To: Murphy, Elizabeth <Murphy.Elizabeth@epa.gov>
Subject: PNAS MS# 2019-07484RR Decision Notification

October 3, 2019

Title: "Mercury Source Changes and Food Web Shifts Alter Contamination Signatures of Predatory Fish from Lake Michigan"
Tracking #: 2019-07484RR
Authors: Lepak et al.

Dear Dr. Murphy,

We are pleased to inform you that the PNAS Editorial Board has given final approval of your article for publication. Charles Driscoll, the Editor who conducted the initial review of your manuscript [MS# 2019-07484RR], will also be informed of the decision.

Papers "in press" at PNAS are under embargo and not for public release before 3:00 PM Eastern Time, the Monday before publication. Authors may talk with the press about their work prior to the embargo but should coordinate this with the PNAS News Office or their institution's press office so that reporters are aware of PNAS policy and understand that papers are embargoed until the week of publication. If you plan to present your embargoed paper at a conference prior to publication, please contact the PNAS News Office immediately at 202-334-1310, or PNASnews@nas.edu.

Sincerely yours,
PNAS Editorial Office

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 10/4/2019 12:28:40 AM
To: Kelley, Jeff [kelley.jeff@epa.gov]
CC: Rowan, Anne [rowan.anne@epa.gov]; Dee, Rhiannon [dee.Rhiannon@epa.gov]
Subject: Re: PNAS MS# 2019-07484RR Decision Notification

Will do

Sent from my iPhone

On Oct 3, 2019, at 8:26 PM, Kelley, Jeff <kelley.jeff@epa.gov> wrote:

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>
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> *ph: 312-353-1159*
>
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To: Kelley, Jeff <kelley.jeff@epa.gov>
Cc: Mooney, John <Mooney.John@epa.gov>; Cain, Alexis <cain.alexis@epa.gov>; Lippert, Allison <lippert.allison@epa.gov>; Hinchey, Elizabeth <Hinchey.Elizabeth@epa.gov>; Braverman, Carole <braverman.carole@epa.gov>; Kuefler, Patrick <kuefler.patrick@epa.gov>
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[A] Environmental Chemistry and Technology Program, University of Wisconsin-Madison,
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Duluth, MN 55804, USA

[d]State Key Laboratory of Ore Deposit Geochemistry, Institute of Geochemistry, Chinese
Academy of Sciences, 99 Lincheng West Road, Guanshanhu District, Guiyang, Guizhou
550081, China

[e]18 U.S. EPA, Great Lakes National Program Office, 77 West Jackson Boulevard, Chicago,
IL, 60604, USA

[f]St. Croix Watershed Research Station, Science Museum of Minnesota, 16910 152nd St
N., Marine on St. Croix, MN 55047, USA

[g]Department of Civil and Environmental Engineering, University of Wisconsin-Madison,
1415 Engineering Dr., Madison, WI 53706, USA

h University of Wisconsin Aquatic Sciences Center, 1975 Willow Dr., Madison, WI
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corresponding author
James P. Hurley, University of Wisconsin-Madison, Environmental Chemistry and
Technology Program, Madison, WI 53706; jphurley@wisc.edu; 608-262-0905.

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Sincerely yours,
PNAS Editorial Office

<Final3_PNAS_Merged_PDF.pdf>

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/9/2019 5:01:38 PM
To: Richardson, RobinH [Richardson.RobinH@epa.gov]
Subject: Re: For OPA and OCIR review & approval: WA WQS Comms Plan

Yes

Sent from my iPhone

On May 9, 2019, at 12:27 PM, Richardson, RobinH <Richardson.RobinH@epa.gov> wrote:

Thank you Nancy! I think I'll reach out to Allison to add me along with everyone else. Make sense?

Robin H Richardson
Principal Deputy Associate Administrator
Office of Congressional and Intergovernmental Relations
U.S. Environmental Protection Agency
202-564-3358 (desk)
Ex. 6 Personal Privacy (PP) (cell)
richardson.robinh@epa.gov

From: Grantham, Nancy
Sent: Wednesday, May 08, 2019 6:08 PM
To: Richardson, RobinH <Richardson.RobinH@epa.gov>
Subject: FW: For OPA and OCIR review & approval: WA WQS Comms Plan

From: Dennis, Allison
Sent: Wednesday, May 8, 2019 5:29 PM
To: Schiermeyer, Corry <schiermeyer.corry@epa.gov>; Lyons, Troy <lyons.troy@epa.gov>; Rodrick, Christian <rodrick.christian@epa.gov>; McFaul, Jessica <mcfaul.jessica@epa.gov>; Konkus, John <konkus.john@epa.gov>; Carter, Brittany S. <carter.brittanys@epa.gov>
Cc: Fotouhi, David <Fotouhi.David@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Kaiser, Sven-Erik <Kaiser.Sven-Erik@epa.gov>; Borum, Denis <Borum.Denis@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Hannon, Arnita <Hannon.Arnita@epa.gov>; Holsman, Marianne <Holsman.Marianne@epa.gov>
Subject: For OPA and OCIR review & approval: WA WQS Comms Plan

DELIBERATIVE

Attached is the updated comms plan for the WA water quality standards (human health criteria) decision. We expect the Region 10 Administrator will sign either tomorrow or Friday.

Attached is the comms strategy with proposed holding statement The comms plan was reviewed and approved by R10 and Dave and Anna. For your awareness, the Administrator received a letter yesterday from WA State (Ecology) on this issue as well as a letter from state's attorney general today (both attached).

As far as press strategy we are recommending Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Let's chat! -Allison

Allison Dennis
Acting Communications Director
Office of Water
U.S. Environmental Protection Agency
Office: 202-564-1985
Cell: Ex. 6 Personal Privacy (PP)
Dennis.Allison@epa.gov

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/8/2019 7:32:15 PM
To: Bassler, Rachel [Bassler.Rachel@epa.gov]; Rowan, Anne [rowan.anne@epa.gov]; Kelley, Jeff [kelley.jeff@epa.gov]
Subject: FW: Draft Media Advisory for McLouth Steel Press Conference - to go today at 2 p.m. CDT

From: Schiermeyer, Corry
Sent: Wednesday, May 8, 2019 3:24 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: McFaul, Jessica <mcfaul.jessica@epa.gov>; Konkus, John <konkus.john@epa.gov>
Subject: Re: Draft Media Advisory for McLouth Steel Press Conference - to go today at 2 p.m. CDT

Until our press release goes out

Sent from my iPhone

On May 8, 2019, at 3:23 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> See question below thanks ng
>
> ---
>
> **From:** Rowan, Anne
> **Sent:** Wednesday, May 8, 2019 1:55 PM
> **To:** Grantham, Nancy <Grantham.Nancy@epa.gov>; Bassler, Rachel <Bassler.Rachel@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>
> **Subject:** RE: Draft Media Advisory for McLouth Steel Press Conference - to go today at 2 p.m. CDT
>
> Should we embargo it until the start of our media availability at 2PM (Eastern) on Monday?
>
> Or until the HQ press release goes out – is that going to be 9:30AM (Eastern)? That would make sense to me if we have an actual time set for the national press release …
>
> Please advise. Thanks!
>
> Anne Rowan, Chief
> News Media & Intergovernmental Relations Section
> Office of External Communications
> U.S. EPA Region 5, Chicago
> rowan.anne@epa.gov
> 312-353-9391
>
> ---
>
> **From:** Grantham, Nancy
> **Sent:** Wednesday, May 08, 2019 12:38 PM
> **To:** Rowan, Anne <rowan.anne@epa.gov>; Bassler, Rachel <Bassler.Rachel@epa.gov>; Kelley, Jeff <kelley.jeff@epa.gov>
> **Cc:** Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Subject:** FW: Draft Media Advisory for McLouth Steel Press Conference - to go today at 2 p.m. CDT
>
> See corry's note below

Thnks ng

From: Schiermeyer, Corry
Sent: Wednesday, May 8, 2019 1:36 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Harwood, Jackie <Harwood.Jackie@epa.gov>; McFaul, Jessica <mcfaul.jessica@epa.gov>
Subject: Re: Draft Media Advisory for McLouth Steel Press Conference - to go today at 2 p.m. CDT

Please add a line that says:
For Planning Purposes Only, Embargoed until ?

I don't want reporting on this prior to Monday's event

Sent from my iPhone

On May 8, 2019, at 1:32 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> Region 5 now has an event for Monday .. see their media advisory .. thanks ng
>
> ---
>
> **From:** Bassler, Rachel
> **Sent:** Wednesday, May 8, 2019 1:04 PM
> **To:** regionalpress <regionalpress@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
> **Cc:** Kelley, Jeff <kelley.jeff@epa.gov>; Rowan, Anne <rowan.anne@epa.gov>; Deamer, Eileen <deamer.eileen@epa.gov>
> **Subject:** Draft Media Advisory for McLouth Steel Press Conference - to go today at 2 p.m. CDT
> **Importance:** High
>
> Attached is the draft media advisory we would like to send today at 2 p.m. CDT to announce the McLouth Steel NPL press conference on Monday. Good to go? We will start Congressional notifications at 1 p.m. CDT.
>
> Thanks,
> Rachel
>
> Rachel Bassler
> Press Officer
> U.S. EPA Region 5
> bassler.rachel@epa.gov
> p: 312-886-7159
> C: Ex. 6 Personal Privacy (PP)
>
> <Draft Media Advisory McLouth Steel NPL press conference 5.8.19 v2.docx>

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 4/20/2019 6:02:30 PM
To: Richardson, RobinH [Richardson.RobinH@epa.gov]
Subject: Re: NPL Announcements

You as well - the car?

Sent from my iPhone

On Apr 20, 2019, at 1:48 PM, Richardson, RobinH <Richardson.RobinH@epa.gov> wrote:

> Thank you Nancy! Hope you're having a nice Saturday!
>
> ----------
> Robin H Richardson
> PDAA/OCIR
> 202-564-3358 (desk)
> Ex. 6 Personal Privacy (PP) (cell)
> richardson.robinh@epa.gov
>
> On Apr 20, 2019, at 10:20 AM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:
>
>> Sent from my iPhone
>>
>> Begin forwarded message:
>>
>>> **From:** "Lyons, Troy" <lyons.troy@epa.gov>
>>> **Date:** April 20, 2019 at 9:53:54 AM EDT
>>> **To:** "Schiermeyer, Corry" <schiermeyer.corry@epa.gov>
>>> **Cc:** "Darwin, Veronica" <darwin.veronica@epa.gov>, "Doyle, Brett" <doyle.brett@epa.gov>, "Grantham, Nancy" <Grantham.Nancy@epa.gov>, "Wright, Peter" <wright.peter@epa.gov>, "Cook, Steven" <cook.steven@epa.gov>, "Hoverman, Taylor" <hoverman.taylor@epa.gov>, "McFaul, Jessica" <mcfaul.jessica@epa.gov>, "Frye, Tony (Robert)" <frye.robert@epa.gov>
>>> **Subject: Re: NPL Announcements**
>>>
>>> We should have a touch base early next week to discuss the Minden event. We should also do one with Senator capito's office on the logistics.
>>>
>>> Sent from my iPhone
>>>
>>> On Apr 19, 2019, at 4:19 PM, Schiermeyer, Corry <schiermeyer.corry@epa.gov> wrote:
>>>
>>>> Thank you! I am aware of the WVa event, but good to have more detail.

We will get to work on regional events for the other sites.

The regions will be busy…we have a few things for them!!!

Thank you

From: Darwin, Veronica
Sent: Friday, April 19, 2019 4:14 PM
To: Doyle, Brett <doyle.brett@epa.gov>; Schiermeyer, Corry <schiermeyer.corry@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Lyons, Troy <lyons.troy@epa.gov>; Wright, Peter <wright.peter@epa.gov>; Cook, Steven <cook.steven@epa.gov>; Hoverman, Taylor <hoverman.taylor@epa.gov>
Subject: RE: NPL Announcements

As with previous initiatives, Nancy will reach out to public affair directors in relevant regions to coordinate regional press release and press event for May 13. Thank you, Nancy!

Trip to West Virginia is close hold.

Veronica

From: Doyle, Brett
Sent: Friday, April 19, 2019 2:21 PM
To: Schiermeyer, Corry <schiermeyer.corry@epa.gov>
Cc: Lyons, Troy <lyons.troy@epa.gov>; Darwin, Veronica <darwin.veronica@epa.gov>; Wright, Peter <wright.peter@epa.gov>; Cook, Steven <cook.steven@epa.gov>; Hoverman, Taylor <hoverman.taylor@epa.gov>
Subject: NPL Announcements

Hi Corry,

To follow up on our conversation this morning, I wanted to send you background on the seven sites that we are adding to NPL, and one site that we are proposing to add to the NPL. My understanding is that EPA regularly adds/proposes additions to the NPL twice a year. We did our last update in September, 2018, and we anticipate doing the next announcement on 5/13/19 to coincide with an event AW is doing. I'm cc'ing Veronica, as she is in the best position to fill you in on how we have done these updates in the past. I'm also including OCIR and the OLEM team for situational awareness.

As I said, AW is doing an event in West Virginia with some elected officials to announce the addition of the Shaffer Equipment Arbuckle Creek site to the NPL. The event is tentatively scheduled for the 13th of May (Troy can let you know when/if that event is finalized). AW wants to do a press release that day announcing all of the new NPL sites/proposed new NPL sites. He also wants the regional offices to do similar press events for the other sites being added/proposed (with the exception of the Cliff Drive Groundwater Contamination site--as the local community has expressed mixed reactions to it being listed).

For reference, Here is the press release from the last update: https://www.epa.gov/newsreleases/epa-updates-national-priorities-list-advances-agencys-commitment-expedite-cleanup
Here is the portion of the NPL website that we will have to update: https://www.epa.gov/superfund/current-npl-updates-new-proposed-npl-sites-and-new-npl-sites

Site	Location	Region	NPL Action Item	R
Magna Metals	Cortlandt Manor, NY	2	Final Addition	P
PROTECO	Penuelas, PR	2	Final Addition	P
Shaffer Equipment/Arbuckle Creek Area	Minden, WV	3	Final Addition	P E
McClouth Steel Corp	Trenton, MI	5	Final Addition	P
Cliff Drive Groundwater Contamination	Logansport, IN	5	Final Addition	P
Schroud Property	Chicago, IL	5	Proposed Addition	P
Sporland Valve Plan #1	Washington, MO	7	Final Addition	P
Copper Bluff Mine	Hoopa, CA	9	Final Addition	P

-Brett

Brett Doyle
Senior Advisor to the Administrator
U.S. Environmental Protection Agency
(202) 564-6277

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 5/1/2019 3:55:24 PM
To: Coviello, Nancy [Coviello.Nancy@epa.gov]
CC: AO OPA Internal Communications [AO_OPA_Internal_Communications@epa.gov]
Subject: RE: Your Sammies Finalist...RE: Newsletter articles for week of May 6, 2019

thx

From: Coviello, Nancy
Sent: Wednesday, May 1, 2019 11:43 AM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: AO OPA Internal Communications <AO_OPA_Internal_Communications@epa.gov>
Subject: FW: Your Sammies Finalist...RE: Newsletter articles for week of May 6, 2019

Hi Nancy G.

We learned this morning that ORD has a Sammies finalist! See attached and below for information on the ORD finalist. In past years, the PSRW mass mailer has mentioned EPA's Sammies finalists. The finalist information is normally embargoed until midnight the Sunday before the announcement, which would be this Sunday May 5th. I'll try to confirm this year's embargo information. For informational purposes, you are welcome to review EPA's 2018 and 2017 PSRW/Sammies finalists messages.

Best, Nancy C.

From: Gibbons, Dayna
Sent: Wednesday, May 01, 2019 11:35 AM
To: Coviello, Nancy <Coviello.Nancy@epa.gov>
Subject: FW: Your Sammies Finalist...RE: Newsletter articles for week of May 6, 2019

Lmk if you need anything else. Full write up attached. Thanks!

Dr. William (Will) Boyes, ORD's National Health and Environmental Effects Research Laboratory

Dr. William Boyes of the U. S Environmental Protection Agency, is a nationally and internationally recognized authority on the neurotoxicity of environmental pollutants and their contribution to the national and global disease burden. His 35+ years of federal service has contributed to occupational and environmental standards for exposure to pesticides, organic solvents, biofuels, fuel additives, and engineered nanomaterials as well to major advances in the use of human cell lines to evaluate potential toxicity to sensitive eye tissues without the need for whole animal assays.

US EPA
Office of Research and Development
Communications
202-564-7983

From: Coviello, Nancy
Sent: Wednesday, May 01, 2019 10:36 AM
To: Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Cc: MaGowan, Maricruz <MaGowan.Maricruz@epa.gov>
Subject: Your Sammies Finalist...RE: Newsletter articles for week of May 6, 2019

Hi Dayna,

This is Nancy Coviello from the Office of Internal Communications. I'm responding on behalf of Maricruz since she is new to working on Internal Communications.

We're working on a mass mailer to come from the Administrator on Public Service Recognition Week (next week, May 5 to 11) and, as we've done in the past, we'd like to recognize any EPA Sammies finalists in the message. We promise to embargo the information until we distribute the newsletter, normally around 2:00 p.m. on Monday. If you would, please share the name of the ORD finalist as well as his/her office and the reason for the nomination.

For informational purposes, you are welcome to review the 2018 and 2017 PSRW/Sammies finalists messages. After the mass mailer message goes out, in a future issue of the newsletter (May 13? May 20?) we can include a specific article like the one from last year, copied below.

Sammies finalists first round voting is open!

Recently, Administrator Pruitt shared the achievements of EPA researcher Gerald "Gary" Ankley, who was named as a finalist for the Samuel J. Heyman Service to America Medals (Exit), more commonly known as the "Sammies."

While the selection committee does their part to choose this year's winners, you can help determine the People's Choice honoree with your votes. You can read the finalists' profiles (Exit) to learn about their accomplishments, and then vote for your top picks using the poll tool on the righthand side of the People's Choice Award (Exit) page. *Voting is open through July 9.*

We are proud to highlight the accomplishments of our EPA finalist:

- **Gerald "Gary" Ankley**, Ph.D., from EPA's Office of Research and Development, was nominated for his work establishing techniques and standards to identify dangerous chemicals and prevent them from contaminating America's lakes and waterways. Read more (Exit).

The remarkable contributions of all 27 finalists are deserving of a Sammie. We are proud to have had eight finalists and three winners over the last three years! Gary's accomplishments demonstrate the continued dedication of EPA employees in furthering our mission of protecting human health and the environment, now and for future generations.

Be sure to cast your vote for the People's Choice Awards by July 9!

Thanks, Nancy

Nancy E. Coviello
Office of Internal Communications, Office of Public Affairs, Administrator's Office
Phone: 202-564-1220 **Cell:** Ex. 6 Personal Privacy (PP) **E-mail**: coviello.nancy@epa.gov

From: Gibbons, Dayna
Sent: Tuesday, April 30, 2019 1:55 PM
To: MaGowan, Maricruz <MaGowan.Maricruz@epa.gov>
Subject: RE: Newsletter articles for week of May 6, 2019

I don't think it's ready to go yet but if you do something on the Sammie nominees from the Agency, we have one we'd like to include. I don't think they have been officially announced just yet.

US EPA
Office of Research and Development
Communications
202-564-7983

From: MaGowan, Maricruz
Sent: Tuesday, April 30, 2019 1:38 PM
To: Hull, George <Hull.George@epa.gov>; Bender, Emily <Bender.Emily@epa.gov>; Kandil, Shereen <Kandil.Shereen@epa.gov>; Harris-Young, Dawn <Harris-Young.Dawn@epa.gov>; Trulove, Whitney <Trulove.Whitney@epa.gov>; Glenn, William <Glenn.William@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Stachowiak, Robert <Stachowiak.Robert@epa.gov>; Millett, John <Millett.John@epa.gov>; DeLuca, Isabel <DeLuca.Isabel@epa.gov>; Strauss, Linda <Strauss.Linda@epa.gov>; Dunton, Cheryl <Dunton.Cheryl@epa.gov>; Hubbard, Carolyn <Hubbard.Carolyn@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: Newsletter articles for week of May 6, 2019

To internal comm contacts:

If you have any articles that you would like to include in the Newsletter next week, please let me know, preferably no later than COB Wednesday, May 1st. Thanks!

Maricruz
U.S. EPA Office of the Administrator
Office of Public Affairs
Office Number: 202-566-1029
Mail Code: 1701-A

Message

From: Grantham, Nancy [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=12A3C2ED7158417FB0BB1B1B72A8CFB0-GRANTHAM, NANCY]
Sent: 3/20/2019 11:00:09 AM
To: Richardson, RobinH [Richardson.RobinH@epa.gov]; Bowles, Jack [Bowles.Jack@epa.gov]; Klasen, Matthew [Klasen.Matthew@epa.gov]; Borum, Denis [Borum.Denis@epa.gov]
Subject: FW: For 3 pm mtg with Administrator
Attachments: Allocation_rollout_DRAFT_031519.docx; WIFIA NOFA PR 3-19-19v2.docx

Close hold thanks ng

From: Dennis, Allison
Sent: Tuesday, March 19, 2019 2:57 PM
To: Konkus, John <konkus.john@epa.gov>
Cc: Grantham, Nancy <Grantham.Nancy@epa.gov>; McFaul, Jessica <mcfaul.jessica@epa.gov>
Subject: For 3 pm mtg with Administrator

On Monday, we would like to announce the second new grant program under the WIIN Act - Assistance for Small and Disadvantaged Communities as well as the State allocations for this grant and the previously announced school lead testing grant program under WIIN.
Voluntary Lead Testing in Schools and Child Care Program (WIIN 2107)- This new EPA grant program will support voluntary testing of lead in drinking water in schools and childcare facilities. The Voluntary Lead Testing in Schools and Child care Drinking Water Grant program will award approximately $45M in funding for states and territories, which include a tribal allotment of approximately 6.4% As of February 2019, EPA has received notices from all 50 states and the District of Columbia that they will participate. On Monday, we will communicate through our press release the allocations each state and tribe will receive through this program based on an allocation formula.

Assistance for Small and Disadvantaged Communities (WIIN 2104)- The Assistance for Small and Disadvantaged Communities Drinking Water Grant will support small and disadvantaged communities by providing funding that will assist with addressing unregulated contaminants, SDWA compliance and water quality testing. This Grant Program will award approximately $45M in funding for states and territories, which includes approximately $900,000 for tribal areas. On Monday, we will communicate through our press release the allocations each state and tribe will receive through this program based on an allocation formula.

Allison Dennis
Deputy Communications Director
Office of Water
U.S. Environmental Protection Agency
Office: 202-564-1985
Cell: Ex. 6 Personal Privacy (PP)
Dennis.Allison@epa.gov

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 6/15/2015 5:01:59 PM
To: Colaizzi, Jennifer C. [Colaizzi.Jennifer@epa.gov]
CC: Hull, George [Hull.George@epa.gov]
Subject: RE: Background Interview Follow-Up

Yes these are good with me

From: Colaizzi, Jennifer C.
Sent: Monday, June 15, 2015 1:01 PM
To: Lee, Monica
Cc: Hull, George
Subject: Re: Background Interview Follow-Up

Monica:
Reporter is pinging on this.

Sent from my iPhone

On Jun 12, 2015, at 3:25 PM, "Colaizzi, Jennifer C." <Colaizzi.Jennifer@epa.gov> wrote:

Monica:

This is follow-up from the backgrounder with CPI on Liverpool and EJ. Matt Tejada approved the possible quotes, but they are long. I cleaned them up a bit, but some still sound like run-ons. I'd hope the editor shortens them, as this is the reporter intern's first story. Bottom line, are you ok with reporter pulling from Matt's conversation for attribution?

CPI reporter is asking for clarification on the following and permission to quote.

I'm writing you because I was hoping you could help clarify some things from my conversation with him;

- Mr. Tejada said yesterday that if an area has environmental justice concerns—meaning it's overburdened or particularly close to or affected by a source of pollution—that the EPA OEJ would prioritize these types of places to be at the front of the line for any of those sorts of enforcement actions. But at the end of our conversation he said that people are looking for something that's just not there—that there is no black and white

stamp of environmental justice, so no set level of action is taken for them. Is there a way you can clarify this for me, because these seem to be conflicting statements. To the first point: OEJ is not a program office and itself would not prioritize a community for actions related to enforcement or permitting. OEJ works with program and regional offices on how they incorporate and integrate EJ into their business practices. Prioritization of areas with environmental justice concerns is one approach that some of our programs take. To the second point: There is no law or rule that defines an area as an "EJ Community" that would, once a place has been labeled as such, automatically kick in a different assortment of interventions or programs for that community, as compared to a community not labelled as such. Knowing that an area has environmental justice concerns serves to inform our prioritization of certain actions related to that community, and greatly informs our approach to reaching out to and meaningfully engaging such communities.

- I would also like to know, if there is no set toolbox or no statute that says, 'the EPA does x for communities exhibiting y,' what's the point of designating communities potential ej areas or ej showcase areas? Is it to promote awareness within the EPA? Because people in these communities have long believed this designation meant preferential treatment or attention to their specific environmental problems, and from what I'm understanding, that's not the case. Being aware of environmental justice concerns within communities is a key part of how we integrate environmental justice into our programs and business practices within the Agency so that we can modify and/or focus how we engage with communities which have environmental justice concerns as well as prioritizing communities with environmental justice concerns for attention by Agency programs.

- Finally, one thing I didn't understand was what happens next? What happens after a community like East Liverpool is designated by the EPA as being particularly susceptible to environmental harm? What, if anything, does the EPA do for that community specifically because the Agency has acknowledged the area as overburdened and especially at risk of different types of pollution?

  Knowledge of those environmental justice concerns informs how we engage with that community on different issues, and raises the prioritization for program attention to the issues affecting that community for which EPA has responsibility. It also elevates the level of communication and coordination in response to community concerns both within the EPA and amongst other federal, state and local co-regulators.

Here are quotes I would be interested in potentially using in my story. I don't plan on using all of them:

- "One of the biggest things we have to remind folks is that environmental justice is a process. It's something we are continually striving for, and it means that folks have more forums in which to raise their issues. They have more advocates within the agency and within the government to raise their issues.

- "There's a lot of things that go into it when we are prioritizing areas, but in essence what that would mean is if an area has environmental justice concerns, then when we're looking at prioritization for enforcement -- Whether that means investigations or working with the state or the region on inspections, or trying to elevate known actions to work out actual enforcement measures, then that would help prioritize those places to be at the front of the line for any of those sorts of enforcement actions.

- "We have taken into account the fact that it is within or next to an area with environmental justice concerns and it's why in March we commenced an enforcement action against them by issuing a Finding of Violation of the Clean Air Act. And I know that the region has been very aware of HTI for a while and the concerns as a community, and that's really how environmental justice operationalizes itself within the agency that when we have facilities or industries that are already out there and we know that they are facilities that are potentially deserving of some enforcement attention, if they are in proximity to an area with environmental justice concerns, since that would mean it's a community with a vulnerable population that is more susceptible to environmental harm and is also likely dealing with multiple environmental justice risks or potential risks, from multiple facilities, we would prioritize those enforcement actions around those sorts of concerns.

- "We have always looked at where in this country there are vulnerable populations that shoulder a higher burden of environmental risk or threat or pollution. We're talking about areas where you find a mix of those things, vulnerable population living in communities that are at an greater risk because of their proximity to dangerous pollution sources, whether it be ground water or air, superfund sites or waste sites, or facilities that emit air emissions or places of poor water quality or fish consumption advisories. Those are the sorts of potential risks to human health from the environment that we would look for. So in looking at areas with environmental justice concerns we're really looking at the interplay of those two factors: vulnerability and environmental risk.

- "Something that the agency is committed to is making sure there's meaningful involvement. Meaningful involvement doesn't just mean at some point in whatever process whether it's an enforcement process or permitting or rule making, or anything else—it doesn't just mean at some point you have some meeting somewhere that somebody shows up to and you check the box that you actually have meaningfully involved folks, especially folks that have

environmental justice concerns that impact their community. That means several things: It means you have to involve them early in the process, early enough that their input can actually help to influence the options and the eventual decisions that flow out of those options, it means that folks have to be prepared in order to be able to meaningfully participate and understand what is going on.

- Engaging In community service is not just checking the box and offering somebody at some point an opportunity to speak their mind. It's about making sure they have the opportunity to speak their mind at critical points in a process and they are able to say things at those critical points that can impact the process.

- "I think a lot of times what people are looking for is something that's just not there. I think a lot of times folks wish that we had an actual EJ statute on the books that would say 'if x happens, you do y,' 'if you find a, then b occurs,' 'and here are the authorities and here are the mandates for EJ,' and we don't have that.

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 3/27/2015 8:37:27 PM
To: Johnson, Tara [Johnson.Tara@epa.gov]
CC: Daguillard, Robert [Daguillard.Robert@epa.gov]
Subject: RE: OPS Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Fine to use my name -- thanks!

From: Johnson, Tara
Sent: Friday, March 27, 2015 4:36 PM
To: Lee, Monica
Cc: Daguillard, Robert
Subject: RE: OPS Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Reporter needs a quote with attribution.

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

From: Lee, Monica
Sent: Friday, March 27, 2015 4:35 PM
To: Johnson, Tara
Cc: Daguillard, Robert
Subject: RE: OPS Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

GTG

From: Johnson, Tara
Sent: Friday, March 27, 2015 4:23 PM
To: Lee, Monica
Cc: Daguillard, Robert
Subject: RE: OPS Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Monica, please copy Robert on your reply. I will be leaving soon and Robert will be back on Monday.

The reporter has bumped the story so we have extra time to reply. Thanks!

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

From: Johnson, Tara
Sent: Friday, March 27, 2015 12:53 PM
To: Lee, Monica
Subject: OPS Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Monica, GTG? Reporter already has the longer background. She has requested a quote. Can I provide her with your name for attribution? **DDL is today.**

"Some members of Congress are monitoring the work of EPA and the U.S. Army Corps of Engineers on the Clean Water Rule and it has been the subject of congressional hearings. However, there is no proposed legislation in Congress related to the Clean Water Rule."

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

From: Loop, Travis
Sent: Tuesday, March 24, 2015 11:40 AM
To: Johnson, Tara; Brubaker, Sonia; Lee, Monica; Borum, Denis
Subject: RE: OW Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Can we explain like this and then send the overall background?

Some members of Congress are monitoring the work of EPA and the U.S. Army Corps of Engineers on the Clean Water Rule and it has been the subject of congressional hearings. But there is no proposed legislation in Congress related to the Clean Water Rule.

The Clean Water Rule will clarify that the Clean Water Act protects certain streams and wetlands. Protection for about 60 percent of the nation's streams and millions of acres of wetlands has been confusing and complex as the result of Supreme Court decisions in 2001 and 2006. For nearly a decade, EPA and the Corps have received numerous requests for a rulemaking to provide clarity on protections under the Clean Water Act from members of Congress, state and local officials, industry, agriculture, environmental groups, scientists, and the public.

The health of rivers, lakes, bays, and coastal waters depend on the streams and wetlands where they begin. Streams and wetlands provide many benefits to communities – they trap floodwaters, recharge groundwater supplies, remove pollution, and provide habitat for fish and wildlife. They are also economic drivers because of their role in fishing, hunting, agriculture, recreation, energy, and manufacturing.

About 60 percent of stream miles in the U.S. only flow seasonally or after rain, but have a considerable impact on the downstream waters. And approximately 117 million people – one in three Americans – get drinking water from public systems that rely in part on these streams. These are important waterways for which EPA and the Army Corps is clarifying protection.

In developing the proposed rule, the agencies consulted extensively with stakeholders for the past three to four years. In particular, EPA and the Corps listened to important input from the agriculture community and worked with USDA to ensure their concerns were addressed. All of this public input helped to shape the EPA and the Corps' thinking on the jurisdiction of the Clean Water Act reflected in the proposal.

Since releasing the proposal in March 2014, the agencies conducted robust outreach to the full spectrum of stakeholders, holding more than 400 meetings all across the country to provide information, listen to concerns, and answer questions. The agencies have responded to every request from outside groups to discuss the proposal and reached out proactively to many organizations to offer information and meetings. EPA officials from Washington, D.C. traveled across the country, holding roundtables in nine states and visiting farms in Texas, Colorado, Pennsylvania, Arizona, Missouri, New York, Vermont, Maryland, and Mississippi.

The 207-day public comment period on the proposed Waters of the U.S. rule closed on November 14. To date, about one million comments have been received and processed. About 19,000 of those are unique comments (not mass

mailers, etc). EPA and the U.S. Army Corps of Engineers will give careful consideration to all comments received and aim to publish a final rule in spring 2015.

The agencies' intent is to protect clean water without getting in the way of farming and ranching. Normal farming and ranching—including planting, harvesting, and moving livestock—have always been exempt from Clean Water Act regulation, and our proposal doesn't change that.

The Clean Water Act only deals with the pollution and destruction of waterways—not land use. Nor does this proposal affect private property rights. Also, the proposal does not regulate new types of ditches, does not apply to groundwater, and does not change the exemption for stock ponds.

It does not protect any new types of waters that have not historically been covered under the Clean Water Act and is consistent with the Supreme Court's more narrow reading of Clean Water Act jurisdiction.
A recent survey found that 80 percent of U.S. small business owners favor including small streams and headwaters in federal clean water protections. Meanwhile, the 800,000 Latino-owned businesses that make up the Latin Business Association supported this commonsense proposal in a recent column. More than 300 small businesses across the country wrote a letter to the President supporting protections for critical waterways across the country, because every small business in America needs clean water to thrive. Businesses depend on certainty – and EPA's clean water proposal delivers certainty and gives companies peace of mind.

EPA researchers conducted an extensive, thorough review of more than 1,200 peer-reviewed, published scientific studies to learn how small streams and wetlands connect to larger, downstream water bodies. The report, Connectivity of Streams and Wetlands to Downstream Waters: A Review and Synthesis of the Scientific Evidence, is a state-of-the-science report that presents findings on the connectivity of streams and wetlands to larger water bodies. So, what did the researchers find?

1. The scientific literature clearly demonstrates that streams, regardless of their size or frequency of flow, are connected to downstream waters in ways that strongly influence their function.
2. The literature also shows that wetlands and open waters in riparian areas (transition areas or zones between terrestrial and aquatic ecosystems) and floodplains are integrated with streams and rivers, and help protect downstream waters from pollution.
3. There is ample evidence illustrating that many wetlands and open waters located outside of riparian areas and floodplains provide functions that could benefit rivers, lakes, and other downstream waters, even where they lack surface water connections. Some potential benefits of these wetlands, in fact, are due to their isolation, rather than their connectivity.
4. Connectivity between waters occurs in gradients determined by the physical, chemical and biological environment.
5. The incremental contributions of individual streams and wetlands are cumulative across entire watersheds.

Before finalizing these conclusions, our researchers subjected early drafts of the report to rigorous scientific review. Reviewers came from academia, consultation groups, and other federal agencies, including the U.S. Geological Survey, U.S. Department of Agriculture, the Department of the Interior, and the U.S. Army Corps of Engineers. Our Science Advisory Board reviewed the September 2013 draft of the report and comments were received from members of the public on that draft.

Based on both the extensive, state-of-the-science report and the rigorous peer review process it received, this report makes it clear: What happens in these streams and wetlands has a significant impact on downstream water bodies, including our nation's largest waterways.

Travis Loop

Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Johnson, Tara
Sent: Tuesday, March 24, 2015 11:04 AM
To: Loop, Travis; Brubaker, Sonia; Lee, Monica; Borum, Denis
Subject: OW Action; DDL 3/27; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Another follow-up to this inquiry. Reporter would like a quote. Deadline is Friday, March 27.

"Any chance I can talk to somebody about this by Friday? My understanding at the moment is that EPA issued the rule, but now the House is trying to block it. Is that correct? And I was hoping I could get a quote or comment from somebody at the EPA about the House's efforts to block the ruling."

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

From: Johnson, Tara
Sent: Thursday, March 19, 2015 2:02 PM
To: Loop, Travis; Brubaker, Sonia; Lee, Monica; Borum, Denis
Subject: RE: OW Action; DDL TBD; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

The reporter has followed up to see if we have an answer for her on this follow-up inquiry. Any response?

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

From: Loop, Travis
Sent: Wednesday, March 11, 2015 2:06 PM
To: Johnson, Tara; Brubaker, Sonia; Lee, Monica; Borum, Denis
Subject: RE: OW Action; DDL TBD; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Denis, can you help properly frame the roles of EPA/Army and Congress? This reporter doesn't understand the basics.

Some members of Congress are monitoring the work of EPA and the U.S. Army Corps of Engineers on the Clean Water Rule and it has been the subject of congressional hearings. But there is no proposed legislation in Congress related to the Clean Water Rule.

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Johnson, Tara
Sent: Wednesday, March 11, 2015 2:00 PM
To: Loop, Travis; Brubaker, Sonia; Lee, Monica
Subject: OW Action; DDL TBD; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Reporter had a follow-up question.

"I guess I'm a little confused because if the EPA is making the decision, why is Congress debating it?"

Do we have an answer for this? Thanks!

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

From: Loop, Travis
Sent: Wednesday, March 11, 2015 1:20 PM
To: Johnson, Tara; Brubaker, Sonia; Lee, Monica
Subject: RE: OW Action; DDL TBD; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

Reporter needs some basics, clearly. Please send them this overview.

The Clean Water Rule will clarify that the Clean Water Act protects certain streams and wetlands. Protection for about 60 percent of the nation's streams and millions of acres of wetlands has been confusing and complex as the result of Supreme Court decisions in 2001 and 2006. For nearly a decade, EPA and the Corps have received numerous requests for a rulemaking to provide clarity on protections under the Clean Water Act from members of Congress, state and local officials, industry, agriculture, environmental groups, scientists, and the public.

The health of rivers, lakes, bays, and coastal waters depend on the streams and wetlands where they begin. Streams and wetlands provide many benefits to communities – they trap floodwaters, recharge groundwater supplies, remove pollution, and provide habitat for fish and wildlife. They are also economic drivers because of their role in fishing, hunting, agriculture, recreation, energy, and manufacturing.

About 60 percent of stream miles in the U.S. only flow seasonally or after rain, but have a considerable impact on the downstream waters. And approximately 117 million people – one in three Americans – get drinking water from public systems that rely in part on these streams. These are important waterways for which EPA and the Army Corps is clarifying protection.

In developing the proposed rule, the agencies consulted extensively with stakeholders for the past three to four years. In particular, EPA and the Corps listened to important input from the agriculture community and worked with USDA to ensure their concerns were addressed. All of this public input helped to shape the EPA and the Corps' thinking on the jurisdiction of the Clean Water Act reflected in the proposal.

Since releasing the proposal in March 2014, the agencies conducted robust outreach to the full spectrum of stakeholders, holding more than 400 meetings all across the country to provide information, listen to concerns, and answer questions. The agencies have responded to every request from outside groups to discuss the proposal and reached out proactively to many organizations to offer information and meetings. EPA officials from Washington, D.C. traveled across the country, holding roundtables in nine states and visiting farms in Texas, Colorado, Pennsylvania, Arizona, Missouri, New York, Vermont, Maryland, and Mississippi.

The 207-day public comment period on the proposed Waters of the U.S. rule closed on November 14. To date, about one million comments have been received and processed. About 19,000 of those are unique comments (not mass

mailers, etc). EPA and the U.S. Army Corps of Engineers will give careful consideration to all comments received and aim to publish a final rule in spring 2015.

The agencies' intent is to protect clean water without getting in the way of farming and ranching. Normal farming and ranching—including planting, harvesting, and moving livestock—have always been exempt from Clean Water Act regulation, and our proposal doesn't change that.

The Clean Water Act only deals with the pollution and destruction of waterways—not land use. Nor does this proposal affect private property rights. Also, the proposal does not regulate new types of ditches, does not apply to groundwater, and does not change the exemption for stock ponds.

It does not protect any new types of waters that have not historically been covered under the Clean Water Act and is consistent with the Supreme Court's more narrow reading of Clean Water Act jurisdiction.
A recent survey found that 80 percent of U.S. small business owners favor including small streams and headwaters in federal clean water protections. Meanwhile, the 800,000 Latino-owned businesses that make up the Latin Business Association supported this commonsense proposal in a recent column. More than 300 small businesses across the country wrote a letter to the President supporting protections for critical waterways across the country, because every small business in America needs clean water to thrive. Businesses depend on certainty – and EPA's clean water proposal delivers certainty and gives companies peace of mind.

EPA researchers conducted an extensive, thorough review of more than 1,200 peer-reviewed, published scientific studies to learn how small streams and wetlands connect to larger, downstream water bodies. The report, Connectivity of Streams and Wetlands to Downstream Waters: A Review and Synthesis of the Scientific Evidence, is a state-of-the-science report that presents findings on the connectivity of streams and wetlands to larger water bodies. So, what did the researchers find?

1. The scientific literature clearly demonstrates that streams, regardless of their size or frequency of flow, are connected to downstream waters in ways that strongly influence their function.
2. The literature also shows that wetlands and open waters in riparian areas (transition areas or zones between terrestrial and aquatic ecosystems) and floodplains are integrated with streams and rivers, and help protect downstream waters from pollution.
3. There is ample evidence illustrating that many wetlands and open waters located outside of riparian areas and floodplains provide functions that could benefit rivers, lakes, and other downstream waters, even where they lack surface water connections. Some potential benefits of these wetlands, in fact, are due to their isolation, rather than their connectivity.
4. Connectivity between waters occurs in gradients determined by the physical, chemical and biological environment.
5. The incremental contributions of individual streams and wetlands are cumulative across entire watersheds.

Before finalizing these conclusions, our researchers subjected early drafts of the report to rigorous scientific review. Reviewers came from academia, consultation groups, and other federal agencies, including the U.S. Geological Survey, U.S. Department of Agriculture, the Department of the Interior, and the U.S. Army Corps of Engineers. Our Science Advisory Board reviewed the September 2013 draft of the report and comments were received from members of the public on that draft.

Based on both the extensive, state-of-the-science report and the rigorous peer review process it received, this report makes it clear: What happens in these streams and wetlands has a significant impact on downstream water bodies, including our nation's largest waterways.

Travis Loop

Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Johnson, Tara
Sent: Wednesday, March 11, 2015 12:23 PM
To: Loop, Travis; Brubaker, Sonia; Lee, Monica
Subject: OW Action; DDL TBD; Street Roots; Congressional decision on CWA rule to protect wetlands and small streams

I'm following up with the reporter on a deadline.

"Do you happen to know when Congress is expected to make a decision on whether or not the Clean Water Act rule will be reinstated to protect wetlands and small streams?"

Tara Johnson
Office of Media Relations
U.S. Environmental Protection Agency
202-564-6872

Message

From: Lee, Monica [Lee.Monica@epa.gov]
Sent: 11/20/2014 5:08:22 AM
To: Milbourn, Cathy [Milbourn.Cathy@epa.gov]; Strauss, Linda [Strauss.Linda@epa.gov]; Hull, George [Hull.George@epa.gov]
Subject: Re: Amplifying Thiobencarb release tomorrow

That works. Thanks Cathy.

Monica Lee
202-564-0645 (o)
Ex. 6 Personal Privacy (PP) (c)

From: Milbourn, Cathy
Sent: Wednesday, November 19, 2014 11:56 PM
To: Strauss, Linda; Lee, Monica; Hull, George
Subject: Re: Amplifying Thiobencarb release tomorrow

So we are going at 11:00 am?

From: Strauss, Linda
Sent: Wednesday, November 19, 2014 8:58 PM
To: Milbourn, Cathy; Lee, Monica; Zito, Kelly; Keener, Bill
Subject: Amplifying Thiobencarb release tomorrow

R9, thanks for amplifying the release.

R9 and OPA, FYI - CA Rice Commission is going to post a supportive statement on their blog after our release goes. I wanted you all to know that.

Below are CDPR, NOAA, and EPA HQ press contacts.

Linda

From: Strauss, Linda
Sent: Wednesday, November 19, 2014 5:43 PM
To: 'Charlotte.Fadipe@cdpr.ca.gov'
Cc: Zito, Kelly; Keener, Bill; 'chuck.andrews@cdpr.ca.gov'; 'marovich.rich@cdpr.ca.gov'; Milbourn, Cathy; Lee, Monica; Han, Kaythi; Keltz, Colleen; Sisco, Debby; Grable, Melissa; Eiden, Catherine; Keigwin, Richard
Subject: RE: U.S. EPA press release tomorrow - protections for salmon

Charlotte, as discussed with Chuck Andrews, CDPR, I'm sending you the embargoed draft press release for tomorrow in case CDPR gets press inquiries. Thanks for the **close hold** until we have released our press release tomorrow.

Our EPA press contact is
Catherine C. Milbourn
U.S. EPA HQ
Office of the Administrator
Office of Media Relations

202-564-7849 (office)
Ex. 6 Personal Privacy (PP) (mobile)
Milbourn.cathy@epa.gov

Also, we have been working with the following press folks at NOAA Fisheries:

Katherine Brogan - NOAA Affiliate <katherine.brogan@noaa.gov>;
Jennie Lyons - NOAA Federal jennie.lyons@noaa.gov

Let us know if you have any questions.

Linda

From: Strauss, Linda
Sent: Wednesday, November 19, 2014 5:05 PM
To: 'Charlotte.Fadipe@cdpr.ca.gov'
Cc: Zito, Kelly; Keener, Bill
Subject: U.S. EPA press release tomorrow - protections for salmon

Charlotte, your program folks have been helpful to us in checking the accuracy of a "good news" press release that we have going out on Thursday on thiobencarb restrictions in CA to protect endangered salmon. Our contact has been Rich Marovich.

Just wanted to check in with you – possible you may get press inquiries tomorrow.

The press release talks about the collaboration among federal and state agencies, rice growers and industry to create federally enforceable restrictions of the pesticide thiobencarb to protect threatened and endangered salmon and steelhead trout in California.

Details of the collaboration are this: The CDPR put in place measures to protect salmon and steelhead trout based on proximity to endangered species habitat according to NOAA Fisheries geographic locations and information from rice growers. After reviewing CDPR's data on pesticide use and the state's protective measures, NOAA Fisheries found that thiobencarb use on rice in California would not jeopardize salmon and steelhead trout provided protective measures currently being applied in California are ensured. EPA is now making those federally enforceable by incorporating them into the pesticide label

Give me a call if you would like to discuss further. We can also send an embargoed press release.

Also ccing our EPA Region 9 coms folks.

Linda

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 5/5/2014 10:50:53 PM
To: David Gray (gray.david@epa.gov) [gray.david@epa.gov]; Taheri, Diane [Taheri.Diane@epa.gov]; McCorkhill, Michael [Mccorkhill.Michael@epa.gov]; Durant, Jennah [Durant.Jennah@epa.gov]; Assunto, Carmen [assunto.carmen@epa.gov]; Carey, Curtis [Carey.Curtis@epa.gov]; Bryan, David [Bryan.David@epa.gov]; Lancaster, Kris [Lancaster.Kris@epa.gov]; Whitley, Christopher [Whitley.Christopher@epa.gov]; Kessler, Martin [Kessler.Martin@epa.gov]; Washburn, Ben [washburn.ben@epa.gov]; Bond, Shannon [bond.shannon@epa.gov]; Smith, Paula [Smith.Paula@epa.gov]; Faulk, Libby [Faulk.Libby@epa.gov]; Mylott, Richard [Mylott.Richard@epa.gov]; Allen, Matthew [Allen.Matthew@epa.gov]; McClain-Vanderpool, Lisa [Mcclain-Vanderpool.Lisa@epa.gov]; Zito, Kelly [ZITO.KELLY@EPA.GOV]; Keener, Bill [Keener.Bill@epa.gov]; Mogharabi, Nahal [MOGHARABI.NAHAL@EPA.GOV]; PerezSullivan, Margot [PerezSullivan.Margot@epa.gov]; Higuchi, Dean [Higuchi.Dean@epa.gov]; Ardito, Michael [Ardito.Michael@epa.gov]; Holsman, Marianne [Holsman.Marianne@epa.gov]; Philip, Jeff [Philip.Jeff@epa.gov]; MacIntyre, Mark [Macintyre.Mark@epa.gov]; Kader, Hanady [Kader.Hanady@epa.gov]; Skadowski, Suzanne [Skadowski.Suzanne@epa.gov]; Schuster, Cindy [Schuster.Cindy@epa.gov]
CC: Allen, Laura [Allen.Laura@epa.gov]; Liz Purchia (Purchia.Liz@epa.gov) [Purchia.Liz@epa.gov]
Subject: Draft National Climate Assessment briefing/guidance materials
Attachments: NCA_background_brief_final.doc; NCA_Regional_Hawaii.pdf; NCA_Regional_Midwest.pdf; NCA_Regional_Northeast.pdf; NCA_Regional_Northwest.pdf; NCA_Regional_Southeast.pdf; NCA_Regional_Southwest.pdf; Climate-science talkers_JPH_05-04-14.pdf

Hi Everyone -

Attached are guidance/briefing materials for tomorrow's National Climate Assessment release. **These documents are all pre-decisional/close hold until tomorrow at 8:30am, when the regional documents become public.**

Included is a background briefing document, Dr. Holdren's climate science talking points, and 8 regional fact sheets. I've also included draft tweets and Facebook posts from the Administrator and EPA. Please amplify any regional information and keep us in the loop on anything your RA is doing.

SOCIAL MEDIA AMPLIFICATION:

Hashtags to use:
#ActOnClimate
#USClimateReport
#USclimate
#NCA2014
#NCA3

TWEETS
From @GinaEPA

- Today's NCA reaffirms that climate change is happening across the United States and is a threat to public health today #ActOnClimate

- At the @WhiteHouse today with @ShaunHUD talking to weather experts about #NCA2014 #USClimateReport (include photo)

- NCA says the world just had its hottest decade on record. Warming is clearly continuing. #NCA2014 #ActOnClimate

From EPA account:

- Today's #NCA3 will help inform decisions about how to create safer communities #USClimateReport

FACEBOOK:

Administrator's Facebook

Today's National Climate Assessment shows that climate change harms human health. Hotter temperatures could lead to more smog, longer allergy seasons, more asthma attacks, respiratory ailments and hospital visits #ActOnClimate #USClimateReport

EPA Facebook:

Today's National Climate Assessment plan shows that many Americans are already feeling the effects of increases in certain types of extreme weather and sea level rise that are fueled by climate change. #ActOnClimate

Thank you!

Monica Lee
Deputy Press Secretary
Office of the Administrator
Environmental Protection Agency
Direct: 202-564-0645
Cell: Ex. 6 Personal Privacy (PP)
lee.monica@epa.gov

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 8/14/2014 10:03:53 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Hull, George [Hull.George@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: RE: Preview: Hot Issues 8/13/2014

NYT inquiry should definitely be closed

From: Purchia, Liz
Sent: Thursday, August 14, 2014 6:03 PM
To: Hull, George; Allen, Laura; Lee, Monica
Subject: RE: Preview: Hot Issues 8/13/2014

For Tomorrow:

STATEMENT (OAR): Response to Sierra Club petition
STATEMENT (OAR): Response to SO2 petition

For Tuesday

STATEMENT (OAR): Proposed PM2.5 designations

I think these should be closed?

DDL TBD (OCSPP & OECA): NYT inquiry on sticker on shoebox issue. Reporter asking if it is a violation. Open.
Contact: Jennifer

DDL: 8/13: (OW): Various outlets asking about Environmental Integrity Project report on fracking. Open.
Contact: Julia

DDL: 8/13: (OW) KUNC asking about fracking research. Open.
Contact: Julia

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Hull, George
Sent: Thursday, August 14, 2014 5:54 PM
To: Purchia, Liz; Allen, Laura; Lee, Monica
Subject: Preview: Hot Issues 8/13/2014

For your review and approval. - George

Agency Releases/Advisories/Statements:

Week of 8/18:

Tues. 8/19:

RELEASE (OECA): EJ Collaborative Problem Solving – Jennifer

Thur. 8/21:

PRESS CALL (OAR): EPA Administrator's Press Call on Urban Air Toxics – Time: TBD – Enesta

RELEASE (OAR): EPA Releases Report to Congress on Urban Air Toxics – Time: TBD – Enesta

Agency Interviews:

Week of 8/18:

Mon. 8/18:

INTERVIEW (OEI): Washington Exec. Interviewing Chief Information Architect at 10 a.m. – Rachel

Wed. 8/20:

INTERVIEW (OAR): Center for Public Integrity following up with Penny Lassiter and Kelly Rimer of OAQPS about the refineries proposal at 1 p.m. – Enesta

INTERVIEW (OSWER): Buildings Magazine asking about WasteWise at 3:30 p.m. – Rachel

Inquiries:

Agriculture

DDL 8/15 (OCSPP & OITA) Japanese and Chinese journalist media event at USDA on 8/21. Talking points due 8/15 – Jennifer

Chemical Safety

DDL TBD (OCSPP & OECA): NYT inquiry on sticker on shoebox issue. Reporter asking if it is a violation. Open.
Contact: Jennifer

DDL: 8/18 (OCSPP): Dr. Oz show asking about Enlist duo safety. Open,
Contact: Jennifer

Enforcement:

DDL: 8/14 (OECA): Argus Marine Fuels asking about US marine fuel regulations. Open.
Contact: Jennfier

Fracking

DDL: 8/13: (OW): Various outlets asking about Environmental Integrity Project report on fracking. Open.
Contact: Julia

DDL: 8/13: (OW) KUNC asking about fracking research. Open.
Contact: Julia

International:

DDL: 9/5 (OAR + OITA): AP asking about diesel and sulfur emission standards internationally and domestically. Open.
Contact: Liz

Labeling:

DDL: No hard deadline (OCSPP): Wall Street Journal asking for interview about ecolabeling. Open.
Contact: Jennifer

Research:

DDL: Week of 8/11 (ORD): Soil Horizons requesting interview with Bill Shuester for a "Day in the Life" profile. Happening the week of 8/18. Open.
Contact: Julia

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 7/17/2014 6:44:15 PM
To: Holsman, Marianne [Holsman.Marianne@epa.gov]; Kader, Hanady [Kader.Hanady@epa.gov]
CC: Liz Purchia (Purchia.Liz@epa.gov) [Purchia.Liz@epa.gov]; Ortiz, Julia [Ortiz.Julia@epa.gov]
Subject: FW: BB - Advisory, Release, Q&A
Attachments: Bristol Bay PD media advisory 7-16-14 FINAL.docx

FYI for the folks on this chain -- when Ron changed the dial in times, the conference #s changed. Attached and below is the final media advisory with the correct #s.

FOR IMMEDIATE RELEASE
July 18, 2014

CONTACT: Hanady Kader, EPA Public Affairs, 206-553-0454, kader.hanady@epa.gov

TODAY: EPA Region 10 Press Conference Calls on Bristol Bay, Alaska Fishery and Pebble Mine

Seattle, WA – The U.S. Environmental Protection Agency (EPA), Region 10 will hold two press conference calls today to discuss the Bristol Bay, Alaska fishery and Pebble Mine. Note that the information on these calls will be the same; we are holding two briefings in order to accommodate west coast and Alaska reporters.

WHO: EPA Regional Administrator Dennis McLerran, EPA Region 10.

WHAT: Two press conference calls to discuss Bristol Bay fishery and Pebble Mine

11:00am EDT/8:00am PDT
Dial-in: Ex. 6 Personal Privacy (PP)
Conference ID: Ex. 6 Personal Privacy (PP)
Conference Name: The Clean Water Act Announcement call

2:00pm EDT/11:00am PDT
Dial-in: Ex. 6 Personal Privacy (PP)
Conference ID: Ex. 6 Personal Privacy (PP)
Conference Name: The Clean Water Act Announcement call

NOTE: Members of the media interested in participating should dial in 10 minutes prior to the beginning of the calls:

In order to join these conference calls, participants will be required to provide the Conference ID Number, name, affiliation and email address.

*****THESE CALLS ARE FOR CREDENTIALED NEWS MEDIA ONLY*****

For more information go to: www.epa.gov/bristolbay

From: Holsman, Marianne
Sent: Thursday, July 17, 2014 2:29 PM
To: Ganesan, Arvin; Kader, Hanady; Purchia, Liz
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas
Subject: RE: BB - Advisory, Release, Q&A

We could fairly easily insert that additional sentence into the release and fact sheet.

Marianne

206.553.1237 desk
Ex. 6 Personal Privacy (PP) cell

Follow @EPAnorthwest on Twitter! https://twitter.com/EPAnorthwest

---

From: Ganesan, Arvin
Sent: Thursday, July 17, 2014 11:24 AM
To: Holsman, Marianne; Kader, Hanady; Purchia, Liz
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas
Subject: RE: BB - Advisory, Release, Q&A

A smaller distribution list.

See attached.

Basically, we need to weave the concept of unique mine, unique place, into the relevant materials.

Can you suggest where else it would go?

From: Holsman, Marianne
Sent: Thursday, July 17, 2014 2:11 PM
To: Ganesan, Arvin; Kader, Hanady; Purchia, Liz
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas; Ortiz, Julia; Hull, George; Loop, Travis; Young, Margo
Subject: RE: BB - Advisory, Release, Q&A

OK. Will it be possible to show the edits in track changes so we can easily see where they are?

Marianne

206.553.1237 desk
Ex. 6 Personal Privacy (PP) cell

Follow @EPAnorthwest on Twitter! https://twitter.com/EPAnorthwest

---

From: Ganesan, Arvin
Sent: Thursday, July 17, 2014 11:09 AM
To: Kader, Hanady; Purchia, Liz; Holsman, Marianne
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas; Ortiz, Julia; Hull, George; Loop, Travis; Young, Margo
Subject: RE: BB - Advisory, Release, Q&A

I will have additional edits from the Administrator on the Q&A doc shortly. Just FYI.

From: Kader, Hanady
Sent: Thursday, July 17, 2014 1:44 PM
To: Purchia, Liz; Holsman, Marianne
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas; Ganesan, Arvin; Ortiz, Julia; Hull, George; Loop, Travis; Young, Margo
Subject: RE: BB - Advisory, Release, Q&A

I already took a crack at that sentence, Liz. **This is the latest draft.** This includes some minor edits from the team before it went to CEQ, just minor syntactic changes.

Marianne, I'm packing it in and going to the airport now. I'll be accessible by phone and blackberry for the next few hours.

~~~~~~~~~~~~~
Hanady Aisha Kader
Media Relations and Communications Coordinator
U.S. Environmental Protection Agency, Region 10
206.553.0454 (desk) Ex. 6 Personal Privacy (PP) (cell)
kader.hanady@epa.gov

EPA Region 10: www.epa.gov/region10
Twitter! www.twitter.com/EPAnorthwest
Facebook! www.facebook.com/region10

From: Purchia, Liz
Sent: Thursday, July 17, 2014 10:31 AM
To: Kader, Hanady; Holsman, Marianne
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas; Ganesan, Arvin; Ortiz, Julia; Hull, George; Loop, Travis
Subject: RE: BB - Advisory, Release, Q&A

Updated first paragraph below.

(Seattle—July 18, 2014) The U.S. Environmental Protection Agency is issuing a proposal for public comment to protect one of the world's most valuable salmon fisheries, in Bristol Bay, Alaska, from the risks posed by a large scale mining at the Pebble deposit. Science has shown that development of this mine, which is backed by Northern Dynasty Minerals, Ltd. and the Pebble Limited Partnership, ~~and~~ would be one of the largest open pit copper mines in the world and, would threaten one of the world's most productive salmon fisheries.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Thursday, July 17, 2014 1:07 PM
To: Kader, Hanady; Holsman, Marianne
Cc: Johnson, Alisha; Lee, Monica; Reynolds, Thomas; Ganesan, Arvin; Ortiz, Julia; Hull, George; Loop, Travis
Subject: FW: BB - Advisory, Release, Q&A
~~~~~~~~~~~~~

HI Marianne and Hanady,

Attached and below is the media advisory, press release and Q&A. No edits were made to the Q&A.

At 2pm PT you can reach out to the AP reporter with the understanding that it's all under embargo until the Federal Register Notice posts at 8:45AM EDT/5:45 AM PDT tomorrow.
At 4:30PM PT you can give heads up to key reporters with the understanding that it's for planning purposes only and under embargo until 8:45AM EDT/5:45 AM PDT tomorrow.

Below, I updated the rollout timing with that new times. I think the advisory and the press release can be sent concurrently. We should be all set for the media calls for tomorrow.

I'd recommend adding a note to the header of the press release about the media calls. Suggested header below. We'll plan to listen-only. We'll let you work out non-media notifications with OW/Arvin.

*** Two press conference calls will be held to discuss Bristol Bay fishery and Pebble Mine ***
11:00am EDT/8:00am PDT (Dial-in: Ex. 6 Personal Privacy (PP) Conference ID: Ex. 6 Personal Privacy (PP)
2:00pm EDT/11:00am PDT (Dial-in: Ex. 6 Personal Privacy (PP) Conference ID: Ex. 6 Personal Privacy (PP)
Conference Name: The Clean Water Act Announcement call

Thurs. 7/17
- 5PM ET/2 PM PT: give press release and background interview to Beck Bohrer at AP, embargoed for Friday, 8:45AM EDT/5:45 AM PDT
- 7:30PM ET/4:30PM PT – For Planning Purposes Only – Under Embargo – Heads up to key reporters

Fri. 7/18
- 8:00AM ET/5:00AM PT: Arvin notify Pebble
- **8:00AM ET/5:00AM PT: post PD and supporting documents on web**
- **8:45AM EDT/5:45 AM PDT: AP Story Runs**
- **8:45AM EDT/5:45 AM PDT: issue media advisory for both press calls**
- **8:45AM EDT/5:45 AM PDT: Issue press release** – include note about media calls in header
- 8:45AM EDT/5:45 AM PDT: government leadership emails & calls
  - Jo Ellen Darcy
  - USACE AK, AK Dept. of Enviro conservation, AK Dept. Natural Resources
- 8:45AM EDT/5:45 AM PDT: notify NGO, other org emails & calls
  - Trout Unlimited, Fishing NGOs, Bristol Bay United
- 8:45AM EDT/5:45 AM PDT: Tribal, federal agency and congressional emails & calls
- **11AM ET/8AM PT: Media call with Region 10 Administrator**
- **2PM ET/11AM PT: Follow up Alaska media call with Region 10 Administrator**
-

Post release
- Brief members of congress, agency heads, outside groups
- Congressional committee staff briefings
- CWA 404(c) background for reporters
- Tribal webinar

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

FOR IMMEDIATE RELEASE
July 18, 2014

CONTACT: Hanady Kader, EPA Public Affairs, 206-553-0454, kader.hanady@epa.gov

TODAY: EPA Region 10 Press Conference Calls on Bristol Bay, Alaska Fishery and Pebble Mine

Seattle, WA – The U.S. Environmental Protection Agency (EPA), Region 10 will hold two press conference calls today to discuss the Bristol Bay, Alaska fishery and Pebble Mine. Note that the information on these calls will be the same; we are holding two briefings in order to accommodate west coast and Alaska reporters.

WHO: EPA Regional Administrator Dennis McLerran, EPA Region 10.

WHAT: Two press conference calls to discuss Bristol Bay fishery and Pebble Mine

11:00am EDT/8:00am PDT
Dial-in: Ex. 6 Personal Privacy (PP)
Conference ID: Ex. 6 Personal Privacy (PP)
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2:00pm EDT/11:00am PDT
Dial-in: Ex. 6 Personal Privacy (PP)
Conference ID: Ex. 6 Personal Privacy (PP)
Conference Name: The Clean Water Act Announcement call

NOTE: Members of the media interested in participating should dial in 10 minutes prior to the beginning of the calls:

In order to join these conference calls, participants will be required to provide the Conference ID Number, name, affiliation and email address.

*****THESE CALLS ARE FOR CREDENTIALED NEWS MEDIA ONLY*****

For more information go to: www.epa.gov/bristolbay

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 7/17/2015 2:59:12 PM
To: David Gray (gray.david@epa.gov) [gray.david@epa.gov]
Subject: FW: Communications documents for PIAEE/PEYA awards ceremony
Attachments: Regional Specific Social Media PEYA and PIAEE awards 7.15.15.docx; PIAEE and PEYA Point of Contact List for media 7.16.15.xlsx; EMBARGOED Press Release - PEYA PIAEE 2015 (3).docx

Here you go David.

From: Sowell, Sarah
Sent: Thursday, July 16, 2015 12:49 PM
To: PADs and Alternates
Cc: StClair, Christie
Subject: Communications documents for PIAEE/PEYA awards ceremony

Good afternoon PADs and Alternates,

Attached to this email, you will find the communications documents related to tomorrow's awards ceremony for winners of the Presidential Innovation Award for Environmental Educators and the President's Environmental Youth Award.

1. **Embargoed (until tomorrow AM) Press Release**. OMR asks that you please go ahead and start pitching the winners and honorable mentions in your region, with the caveat that the announcement is under embargo until 8:30 a.m. ET Friday, July 17. If you'd like a hand, HQ Media Relations has staff and interns available to help – please reach out to our press officer, Christie St. Clair, at stclair.christie@epa.gov or 202-568-2880.

   The final will be posted at approximately 8:30 tomorrow morning, along with updated web content on the PIAEE winners.

   ***Please note that in addition to honoring the PEYA/PIAEE recipients, we are also announcing the signature of a new interagency agreement with the U.S. Fish and Wildlife Service. This information is included in the press release and will be mentioned by the Administrator at the ceremony. Any press questions regarding the IAG can be directed to Christie St. Clair at stclair.christie@epa.gov or 202-568-2880. Detailed information will be sent to the EE Managers/Coordinators at a later date.

2. **Contacts for media**. The spreadsheet contains a list of winners, honorable mentions, sponsors and school contacts who are willing to speak to the press.

3. **Social media messages for regional use**. The messages focus on winners from each Region and including the primary links for tomorrow's event.

I'd like to give a big shout out to the PADS/EE Managers and your regional EE Coordinators. We're super excited about this ceremony tomorrow and you're a big reason for the success of and communication about these awards programs. The ceremony is a high visibility event for us, and it puts EE in the spotlight in both HQ and the regions. Thanks everyone!

Sarah

Sarah N. Sowell, Deputy Director
Office of Environmental Education
Tel: 202-564-0145
Cell: Ex. 6 Personal Privacy (PP)
Fax: 202-564-2753

U.S. Environmental Protection Agency / OPEEE
William Jefferson Clinton Bldg/North, Room 1426-A / MC 1704-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 7/8/2015 6:26:52 PM
To: Smith, Paula [Smith.Paula@epa.gov]; Smith, Roxanne [Smith.Roxanne@epa.gov]
CC: McClain-Vanderpool, Lisa [Mcclain-Vanderpool.Lisa@epa.gov]
Subject: RE: Endorsement policy for videos
Attachments: 4-8-15 St Paul water treatment facility event memo.docx

Mark Rupp is the one you need to ask about the leg meeting. Attached is an event memo example.

4-8-15 St Paul water treatment f...

From: Smith, Paula
Sent: Wednesday, July 08, 2015 2:25 PM
To: Lee, Monica; Smith, Roxanne
Cc: McClain-Vanderpool, Lisa
Subject: RE: Endorsement policy for videos

Great. Thx.

Also, saw your note on an event write up. Is there some kind of format for that? Also want to be sure that the Administrator does not need TPs or hot issues for state legislator's meeting, if confirmed?

10:20 AM: Wheels down in SLC

11:00-11:45 AM: Black Diamond event

12:00-12:30 PM: HOLD: Legislator's meeting

- *Paula*

From: Lee, Monica
Sent: Wednesday, July 08, 2015 12:09 PM
To: Smith, Paula; Smith, Roxanne
Cc: McClain-Vanderpool, Lisa
Subject: RE: Endorsement policy for videos

Scheduling is running this through ethics. They'll be circling back with the group.

From: Smith, Paula
Sent: Wednesday, July 08, 2015 2:06 PM

To: Lee, Monica; Smith, Roxanne
Cc: McClain-Vanderpool, Lisa
Subject: FW: Endorsement policy for videos

Assume the Administrator's visit to Black Diamond has been cleared through appropriate channels in regard to endorsement policy attached? Think it probably doesn't just apply to photos/videos with logo-ed jackets, equipment, signage but may present restrictions on visits to private corporations? Probably should check it out with OGC just to be sure.

- *Paula*

From: Gleason, Michael
Sent: Tuesday, July 07, 2015 3:33 PM
To: Dew, Wendy
Subject: Endorsement policy for videos

Hi Wendy,

I assume you've already seen this, but if not, here it is:

Michael P. Gleason
Associate Regional Counsel
U.S. Environmental Protection Agency, Region 8
1595 Wynkoop Street
Denver, CO 80202-1129
(303) 312-6898

From: Fugh, Justina
Sent: Tuesday, July 07, 2015 12:00 PM
To: Alvaranga, David; Angulo, Karen; Bailey, Laura; Baldwin, Maxanne; Barvenik, Susan; Benjamin-Sirmons, Denise; Bradish, Tracey; Bright, Wanda; Brown, Tamiko; Bullard, Pamela; Carver, Sylvia; Cavanaugh, Charles; Comer, Lisa; Coutros, Katherine; Culver, Lora; Datcher, Dawn; Davis-Ray, Bernie; DeLeon, Rafael; Dick, Carolyn; Downing, Jim; Drury, Robin; Dubbs, Kimberly; Duross, Jeanne; Ellis, Carolynn; Erickson, Amber; Etzel, Ruth; Fort, Daniel; Frank, Joyce; Gentile, Laura; Goldring, Sharquita; Golightly-Howell, Velveta; Governo, Eric; Gross, Heidi; Hanger, Eric; Hanson, Todd T.; Haynes, LaShan; Herz, Marion; Hilton, Patricia; Hofmann, Angela; Hope, Brian; Hoskinson, Carolyn; Humrighouse, Ryan; Hunt, Stuart; Hunt, Tracy; Jenkins, Fred; Johnson, Annette; Johnson, Earleen; Judd, Jennifer; Keith, Jennie; Kitamura, Louise; Kling, David; Larsen, Alan; Layne, Arnold; Lentz, Rachel; Levitt, Shelley; Logan, Kia; Maass, Lisa; Madsen, Margo; Maher, Karen; Miles, Erin; Monroe, Scott; Ocampo, William; Perovich, Gina; Pontillo, Gene; Portis, Linda; Previ, Caroline; Riddick, Dorris; Robinson, Rhonda; Ross, Mary; Routt, Christiane; Schaedle, Candi; Seidenstein, Roy; Shenefiel, Pam; Sherlock, Scott; Shuler, Jaquilla; Sisco, Debby; Soward, Ruth-Alene; Stein, Jonathan; Tejada, Matthew; Thomas, Tammy; Thornton, Kecia; Tulis, Dana; Womack, Sandy; Young, Brenda; Coyle, Ann; Wong, Beatrice; Dolph, Becky; Harrison, Ben; bigioni, neil; Sawyer, Bonnie; Coe, Mary; Fort, Daniel; Bartlett, Deane; Benjamin, Deborah; Stallworth, Deirdre; Harris, Denise; Gerro, Jan; Herrema, Jeffrey; Keith, Jennie; Metcalf, Jill; Sheesley, John; Borromeo, Karina; Clever, Kathleen; Jensen, LeAnn; Toney, Marcy; Kavouras, Maria; Gleason, Michael; Cohen, Mitchell; Spickofsky, Nancy; Yeany, Philip; Rodriguez, Socorro; Jawgiel, Steven; Schub, Susan; Sykes, Terry; Wetherington, Michele; Wilkes, Mary; Smith, William (Region 3)
Subject: rats. Forgot the attachment

<< File: Endorsement policy for video and pictures.pdf >>

Justina Fugh | Senior Counsel for Ethics | Office of General Counsel | US EPA | Mail Code 2311A | Room 4308 North, William Jefferson Clinton Federal Building | Washington, DC 20460 (for ground deliveries, use 20004 for the zip code) | phone 202-564-1786 | fax 202-564-1772

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 8/3/2015 4:13:43 PM
To: Grantham, Nancy [Grantham.Nancy@epa.gov]; Pieh, Luseni [Pieh.Luseni@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]
Subject: FW: External Compliance Program NPRM
Attachments: NPRM PowerPoint FINAL DRAFT 8-3-15.pptx; Title VI NPRM FAQs FNAL DRAFT 8-3-15 CLEAN.doc; FINAL DRAFT Talking points for DCROs-Senior Leaders about NPRM non discrimination reg FINAL DRAFT 7-31-15.doc; FINAL DRAFT - Measures to Ensure Accountability in the EPA Office of Civil Rights External Compliance Program 7-23-12015 FINAL DRAFT.docx; FINAL DRAFT - DCRO Title VI Reg Amendments Briefing 7-23-2015 - FINAL DRAFT.docx; FINAL DRAFT TIMELINE plan for publication of regulation 07 23 2015.xlsx

Importance: High

FYI– also, Nancy, in case you didn't see it, the NBC/CPI story:
http://www.nbcnews.com/news/nbcblk/environmental-racism-persists-epa-one-reason-why-n402716

From: Dorka, Lilian
Sent: Monday, August 03, 2015 11:59 AM
To: Golightly-Howell, Velveta; Covington, Jeryl; Temple, Kurt; Packard, Elise; Rhodes, Julia; Gsell, Alyssa; Mason, Abra; Colaizzi, Jennifer C.; Hull, George; Lee, Monica; Matthew, Dayna; Wooden-Aguilar, Helena; Johnson, Johahna; Harrell, Collette
Subject: RE: External Compliance Program NPRM
Importance: High

Hello everyone - attached are the final draft FAQs (edited per my convo with Julia on Friday) and the PowerPoint. I edited the first two slides of the PowerPoint to be in line with the language of the FAQs and the briefing docs because it wasn't quite all there. I will be sharing these two additional docs with Matt, Lou, John and Mark in a few minutes and ask for their comments on these by COB Wednesday (as well as any comments on the docs we previously shared.

On another note, I just met with Jennifer in OPA re the article. She told me there will be 6 more to come in the next couple of weeks. (and I am copying Jen and Monica and George here as well.) I really feel we need to consider Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

I can work with Jen and Monica and George to come up with something like that. We will need a press release (and also have it translated), etc.

Anyway, here is the PP and the FAQs. Also, just so we have it all in one place, here are the other briefing docs too. (And I edited the one briefing doc to reflect Ex. 5 Deliberative Process (DP)

Finally, I recommend we go ahead and share these with DOJ as well so that they can see where we are and develop their "support" piece.

Please let me know if anyone has any questions/concerns. Thanks! Lilian

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 9/29/2016 5:21:26 PM
To: StClair, Christie [StClair.Christie@epa.gov]
Subject: Re: MONICA FYI ONLY - FW: JULIA FINAL - OLEM - WV Gazette (DDL 6pm):

Thx

Monica Lee
Ex. 6 Personal Privacy (PP)

On Sep 29, 2016, at 1:21 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:

Monica,

Reporter Ken Ward needs a name for attribution and Julia said to use yours. I'll cc you on my response to him.

Christie

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Valentine, Julia
Sent: Thursday, September 29, 2016 1:18 PM
To: StClair, Christie <StClair.Christie@epa.gov>
Subject: RE: JULIA FINAL - OLEM - WV Gazette (DDL 6pm):

Add a period on the end of our response.

Then send to Monica to let her know that I said to provide her name, and cc here, because Ken Ward only published with attribution.

Julia P. Valentine
Acting Director
U.S. EPA, Ofc of Media Relations
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

From: StClair, Christie
Sent: Thursday, September 29, 2016 1:15 PM
To: Valentine, Julia <Valentine.Julia@epa.gov>
Subject: JULIA FINAL - OLEM - WV Gazette (DDL 6pm):

GTG? This reporter will need a name for attribution. Monica?

Ken Ward
Charleston Gazette-Mail
DDL 6pm today

Inquiry: Has EPA published a request for information or preliminary comments in anticipation of developing the proposed rule on SPCC that was agreed to with the NRDC and, if so, when?

Response:
The agency will be collecting information from a variety of sources to develop a proposed rulemaking, which will then be open to public comment

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Jennings, Kim
Sent: Thursday, September 29, 2016 1:10 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Indermark, Michele <Indermark.Michele@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>
Cc: Cheatham, Reggie <cheatham.reggie@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Matthiessen, Craig <Matthiessen.Craig@epa.gov>
Subject: RE: WV Gazette (DDL 6pm):

Yes. Great. Thanks.

Kim

Kim Jennings
Deputy Division Director || Regulations Implementation Division
U.S. Environmental Protection Agency || Office of Emergency Management
E-mail: jennings.kim@epa.gov || **Desk:** (202) 564-7998 ||

From: StClair, Christie
Sent: Thursday, September 29, 2016 1:06 PM
To: Jennings, Kim <Jennings.Kim@epa.gov>; Indermark, Michele <Indermark.Michele@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>
Cc: Cheatham, Reggie <cheatham.reggie@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Matthiessen, Craig <Matthiessen.Craig@epa.gov>
Subject: RE: WV Gazette (DDL 6pm):

Thanks, Kim.

Does this work?

The agency will be collecting information from a variety of sources to develop a proposed rulemaking, which will then be open to public comment

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Jennings, Kim
Sent: Thursday, September 29, 2016 12:50 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Indermark, Michele <Indermark.Michele@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>
Cc: Cheatham, Reggie <cheatham.reggie@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Matthiessen, Craig <Matthiessen.Craig@epa.gov>
Subject: RE: WV Gazette (DDL 6pm):

Hi,

The answer is no, the Agency has not published a request for information or preliminary comments (? Not sure what this means) on the hazardous substance spill prevention rule. We will be collecting information to support the rulemaking.

Thanks,
Kim

Kim Jennings
Deputy Division Director || Regulations Implementation Division
U.S. Environmental Protection Agency || Office of Emergency Management
E-mail: jennings.kim@epa.gov || **Desk:** (202) 564-7998 ||

From: StClair, Christie
Sent: Thursday, September 29, 2016 12:28 PM
To: Indermark, Michele <Indermark.Michele@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>
Cc: Cheatham, Reggie <cheatham.reggie@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Jennings, Kim <Jennings.Kim@epa.gov>; Matthiessen, Craig <Matthiessen.Craig@epa.gov>
Subject: RE: WV Gazette (DDL 6pm):

You did indeed send the reporter an update last night, Michele. This is his follow up question.

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Indermark, Michele
Sent: Thursday, September 29, 2016 12:24 PM
To: StClair, Christie <StClair.Christie@epa.gov>; Deitz, Randy <Deitz.Randy@epa.gov>
Cc: Cheatham, Reggie <cheatham.reggie@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>; Jennings, Kim <Jennings.Kim@epa.gov>; Matthiessen, Craig <Matthiessen.Craig@epa.gov>
Subject: RE: WV Gazette (DDL 6pm):

Christie,

I think we just provided an update for this paper through Randy last night. Kim will correct me if I'm wrong. Here's a link to the biannual update on the rule that was provided in August.

https://www.epa.gov/sites/production/files/2016-08/documents/biannual_update_1_aug-16-16.pdf

Michele Indermark
OLEM/OEM (detailed)
(w) Ex. 6 Personal Privacy (PP)

From: StClair, Christie
Sent: Thursday, September 29, 2016 12:04 PM
To: Indermark, Michele <Indermark.Michele@epa.gov>
Cc: Cheatham, Reggie <cheatham.reggie@epa.gov>; Clark, Becki <Clark.Becki@epa.gov>; Taylor, Trish <Taylor.Trish@epa.gov>; Cohen, Nancy <Cohen.Nancy@epa.gov>
Subject: WV Gazette (DDL 6pm):

Please note reporter will need a specific name to attribute the info to. Thanks - Christie

Ken Ward
Charleston Gazette-Mail
DDL 6pm today

Inquiry: Has EPA published a request for information or preliminary comments in anticipation of developing the proposed rule on SPCC that was agreed to with the NRDC and, if so, when?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 7/10/2014 4:51:29 PM
To: Hull, George [Hull.George@epa.gov]
Subject: RE: Clean Water Proposal speech excerpts

Yes – thank you!

From: Hull, George
Sent: Thursday, July 10, 2014 12:51 PM
To: Lee, Monica
Subject: RE: Clean Water Proposal speech excerpts

Monica,

We need a headline and a contact. My recommendation is "Excerpts from Administrator McCarthy's Clean Water Proposal Speech to Agricultural Business Council of Kansas City." And we can Press@epa.gov as the contact. Does that work? - George

---

From: Lee, Monica
Sent: Thursday, July 10, 2014 12:38 PM
To: Hull, George; Lee, Monica
Subject: FW: Clean Water Proposal speech excerpts

These are the excerpts we want to go out to our big lists and ag list – please send as soon as you can.

Thank you!

Under embargo until 1:00 PM ET, below are excerpts from the speech on the Clean Water Proposal as prepared from Administrator Gina McCarthy. The full text of the speech will be sent out and available around 2:00 PM ET.

SPEECH EXCERPTS

Today, I'm here to talk about our Clean Water Act proposal, which was called for by the Supreme Court and by numerous state organizations, as well as numerous agriculture stakeholder groups. The aim of this proposal is clear: to clear up legal confusion and protect waters that are vital to our health, using sound science so that EPA can get its job done. It is crucial that we keep farmers and the ag industry as a whole doing what they do best: producing the food, fuel, and fiber that provide for our American way of life. The kinds of water bodies we'll protect provide drinking water to 1 in 3 Americans.

###

We agree that people have a right to healthy land and clean water, so we have to make sure people understand that the practices we put in place are reasonable and consistently applied. That's how we make sure everyone is playing by the same rules, and that everyone can fully work their farms and ranches with confidence and certainty. All of us rely on science and accurate facts. Farmers need to know what to plant and when to plant it, and EPA needs to know how to protect our precious water resources for everyone to enjoy. So it's great to be here to talk facts and roll up our sleeves to work together to benefit producers and public health.

###

Yesterday, we heard very clearly some of the concerns about our proposed rule. Let me clear up some of that: We heard fears that EPA is regulating groundwater. This is not true; groundwater regulations do and will fall under the purview of the states. EPA is not regulating all activities in floodplains, or every puddle, dry wash, and erosional feature. In fact, we're doing just the opposite. If cattle cross a wet field – let them. That's a normal farming practice, and all normal farming practices are still exempt. The bottom line is – if you didn't need a permit before this proposed rule, you won't need one when it's finalized.

###

So let's talk about the interpretive rule and the 56 conservation practices that are good for production and good for water quality. That rule seems to have generated lots of confusion. So, why did we want to list out those 56 practices? Those 56 are an attempt to clear the path for slam dunk conservation practices. We did not narrow exemptions; those 56 are a subset to the existing exemptions for normal farming, ranching, and silviculture. No one should have to think twice about taking advantage of these conservation practices.

Some mistakenly think that this means additional federal standards with which to comply, but that's wrong. Conservation practice standards are not federal regulatory standards. They just provide a roadmap for producers to make sure they're squeezing all they can out of their practice.

New exemptions are "self-implementing," which means no one needs to notify or get approval from EPA or the Corps. There's no need to double check with anyone at any time. I'm sure farmers agree that the best discussion on jurisdictional determinations is one that never needs to happen. We added 56 exemptions because we want to boost conservation without boosting bureaucracy. Is the interpretive rule the best way to do that? Let's figure that out together. I am about outcomes, not process.

###

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 7/10/2014 4:40:03 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Johnson, Alisha [Johnson.Alisha@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]
CC: Samy, Kevin [Samy.Kevin@epa.gov]
Subject: RE: Clean Water Proposal speech excerpts

Will do

From: Purchia, Liz
Sent: Thursday, July 10, 2014 12:39 PM
To: Lee, Monica; Johnson, Alisha; Hunter-Pirtle, Ann
Cc: Samy, Kevin
Subject: Re: Clean Water Proposal speech excerpts

Great and please also get to the PADs for them to amplify
Liz Purchia
Direct 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Lee, Monica
Sent: Thursday, July 10, 2014 11:37:19 AM
To: Purchia, Liz; Johnson, Alisha; Hunter-Pirtle, Ann
Cc: Samy, Kevin
Subject: RE: Clean Water Proposal speech excerpts

I'll send in a clean email to you both. Sending them to reporters now.

From: Purchia, Liz
Sent: Thursday, July 10, 2014 12:32 PM
To: Lee, Monica; Johnson, Alisha; Hunter-Pirtle, Ann
Cc: Samy, Kevin
Subject: Re: Clean Water Proposal speech excerpts

Arvin and I are good, please send us both a copy.

However she doesn't speak for 30 min
Liz Purchia
Direct 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Lee, Monica
Sent: Thursday, July 10, 2014 11:18:25 AM
To: Johnson, Alisha; Hunter-Pirtle, Ann; Purchia, Liz

Cc: Samy, Kevin
Subject: RE: Clean Water Proposal speech excerpts

Liz – we're going to get these out in the next 5 minutes or so. This OK for the topper? – mostly need confirmation on timing – last I saw she was giving the speech noon CT/1PM ET. Tweets coming in a few.

Under embargo until 1:00 PM ET, below are excerpts from the speech on the Clean Water Proposal as prepared from Administrator Gina McCarthy. The full text of the speech will be sent out and available around 2:00 PM ET.

SPEECH EXCERPTS

Today, I'm here to talk about our Clean Water Act proposal, which was called for by the Supreme Court and by numerous state organizations, as well as numerous agriculture stakeholder groups. The aim of this proposal is clear: to clear up legal confusion and protect waters that are vital to our health, using sound science so that EPA can get its job done. It is crucial that we keep farmers and the ag industry as a whole doing what they do best: producing the food, fuel, and fiber that provide for our American way of life. The kinds of water bodies we'll protect provide drinking water to 1 in 3 Americans.

###

We agree that people have a right to healthy land and clean water, so we have to make sure people understand that the practices we put in place are reasonable and consistently applied. That's how we make sure everyone is playing by the same rules, and that everyone can fully work their farms and ranches with confidence and certainty. All of us rely on science and accurate facts. Farmers need to know what to plant and when to plant it, and EPA needs to know how to protect our precious water resources for everyone to enjoy. So it's great to be here to talk facts and roll up our sleeves to work together to benefit producers and public health.

###

Yesterday, we heard very clearly some of the concerns about our proposed rule. Let me clear up some of that: We heard fears that EPA is regulating groundwater. This is not true; groundwater regulations do and will fall under the purview of the states. EPA is not regulating all activities in floodplains, or every puddle, dry wash, and erosional feature. In fact, we're doing just the opposite. If cattle cross a wet field – let them. That's a normal farming practice, and all normal farming practices are still exempt. The bottom line is – if you didn't need a permit before this proposed rule, you won't need one when it's finalized.

###

So let's talk about the interpretive rule and the 56 conservation practices that are good for production and good for water quality. That rule seems to have generated lots of confusion. So, why did we want to list out those 56 practices? Those 56 are an attempt to clear the path for slam dunk conservation practices. We did not narrow exemptions; those 56 are a subset to the existing exemptions for normal farming, ranching, and silviculture. No one should have to think twice about taking advantage of these conservation practices.

Some mistakenly think that this means additional federal standards with which to comply, but that's wrong. Conservation practice standards are not federal regulatory standards. They just provide a roadmap for producers to make sure they're squeezing all they can out of their practice.

New exemptions are "self-implementing," which means no one needs to notify or get approval from EPA or the Corps. There's no need to double check with anyone at any time. I'm sure farmers agree that the best discussion on jurisdictional determinations is one that never needs to happen. We added 56 exemptions because we want to boost conservation without boosting bureaucracy. Is the interpretive rule the best way to do that? Let's figure that out together. I am about outcomes, not process.

###

From: Johnson, Alisha
Sent: Thursday, July 10, 2014 11:59 AM
To: Lee, Monica; Hunter-Pirtle, Ann; Purchia, Liz
Cc: Samy, Kevin
Subject: Re: Clean Water Proposal speech excerpts

These look good on my end

From: Lee, Monica
Sent: Thursday, July 10, 2014 11:57:52 AM
To: Hunter-Pirtle, Ann; Purchia, Liz; Johnson, Alisha
Cc: Samy, Kevin
Subject: Clean Water Proposal speech excerpts

Here's what Kevin, Ann and I pulled out – let us know if anything needs to be cut. I'll work with Alisha and OMR to get these to our reporters. Sending tweets to go out during her speech shortly.

Today, I'm here to talk about our Clean Water Act proposal, which was called for by the Supreme Court and by numerous state organizations, as well as numerous agriculture stakeholder groups. The aim of this proposal is clear: to clear up legal confusion and protect waters that are vital to our health, using sound science so that EPA can get its job done. It is crucial that we keep farmers and the ag industry as a whole doing what they do best: producing the food, fuel, and fiber that provide for our American way of life. The kinds of water bodies we'll protect provide drinking water to 1 in 3 Americans.

###

We agree that people have a right to healthy land and clean water, so we have to make sure people understand that the practices we put in place are reasonable and consistently applied. That's how we make sure everyone is playing by the same rules, and that everyone can fully work their farms and ranches with confidence and certainty. All of us rely on science and accurate facts. Farmers need to know what to plant and when to plant it, and EPA needs to know how to protect our precious water resources for everyone to enjoy. So it's great to be here to talk facts and roll up our sleeves to work together to benefit producers and public health.

###

Yesterday, we heard very clearly some of the concerns about our proposed rule. Let me clear up some of that: We heard fears that EPA is regulating groundwater. This is not true; groundwater regulations do and will fall under the purview of the states. EPA is not regulating all activities in floodplains, or every puddle, dry wash, and erosional feature. In fact, we're doing just the opposite. If cattle cross a wet field – let them. That's a normal farming practice, and all normal farming practices are still exempt. The bottom line is – if you didn't need a permit before this proposed rule, you won't need one when it's finalized.

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So let's talk about the interpretive rule and the 56 conservation practices that are good for production and good for water quality. That rule seems to have generated lots of confusion. So, why did we want to list out those 56 practices? Those 56 are an attempt to clear the path for slam dunk conservation practices. We did not narrow exemptions; those 56 are a subset to the existing exemptions for normal farming, ranching, and silviculture. No one should have to think twice about taking advantage of these conservation practices.

Some mistakenly think that this means additional federal standards with which to comply, but that's wrong. Conservation practice standards are not federal regulatory standards. They just provide a roadmap for producers to make sure they're squeezing all they can out of their practice.

New exemptions are "self-implementing," which means no one needs to notify or get approval from EPA or the Corps. There's no need to double check with anyone at any time. I'm sure farmers agree that the best discussion on jurisdictional determinations is one that never needs to happen. We added 56 exemptions because we want to boost conservation without boosting bureaucracy. Is the interpretive rule the best way to do that? Let's figure that out together. I am about outcomes, not process.

###

Message

From: Lee, Monica [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=43A08FAB4A8948EAA3DAC902A97250D6-LEE, MONICA]
Sent: 5/28/2014 4:17:26 PM
To: Bartsch, Charlie [Bartsch.Charlie@epa.gov]; Strauss, Linda [Strauss.Linda@epa.gov]; Bogoshian, Matthew [Bogoshian.Matt@epa.gov]; Flattery, Priscilla [Flattery.Priscilla@epa.gov]; Murray, Tom [Murray.Tom-HQ@epa.gov]; Hull, George [Hull.George@epa.gov]; Milbourn, Cathy [Milbourn.Cathy@epa.gov]
Subject: FW: IMCP Rollout Materials - EMBARGOED UNTIL 2:30PM ET
Attachments: 2014 5 24 IMCP QA_FINAL.DOCX; 2014 5 24 IMCP Talking Points_FINAL.DOCX; IMCP Designation Announcement_Press Release 05 28 14_CLEAN.docx; 2014 5 24 IMCP Designation Fact Sheetv7.docx

HI all – here are the materials the DOC sent over, embargoed for 2:30. I'll send to the appropriate regions unless there's more information folks want to add.

Let me know – thanks.

From: Weinstein, Erin [mailto:EWeinstein@doc.gov]
Sent: Wednesday, May 28, 2014 12:00 PM
To: 'lsegesvary@arc.gov'; 'sabates@nsf.gov'; 'Weldon.freeman@wdc.usda.gov'; 'fred.baldassaro@sba.gov'; Lee, Monica; 'mark.e.wright.civ@mail.mil'; 'slucker@dra.gov'
Cc: 'jessica_J_raynor@ Ex. 6 Personal Privacy (PP) Miller, Jason; Friedman, Jennifer; McAdams, Kate; Jackson, Michael; Horowitz, Sarah; Hedgepeth, Ryan; John Atwood; Angela Martinez
Subject: IMCP Rollout Materials - EMBARGOED UNTIL 2:30PM ET

Hello everyone.

Attached please find the communications materials for today's IMCP rollout and the tick-tock for the rollout announcement. The schedule for the announcement is as follows:

12 pm: White House issues IMCP fact sheet, embargoed until 2:30 pm

12:15 pm: DOC issues press release, embargoed until 2:30 pm
- DOC issues local media advisory for press call, not for reporting purposes

2:30 pm: Press call with Secretary Pritzker and Jay Williams; embargo on all materials is lifted.

We have begun outreach to the Hill and other legislative entities to let them know the announcement is coming today. We anticipate these will be finished this afternoon so you can then notify your regional office. Once we have the timing on this we will let you know so you can then reach out. Please do not reach out until you get the go-ahead from our staff that the notifications have been completed.

Attached you will also find the following press materials that will be issued today:

- White House fact sheet on IMCP
- Talking points
- Q&A
- Press release

All of these materials are extremely close hold until the embargo lifts at 2:30p.m. ET today. Once the embargo lifts you should feel to do your own amplification via social media including blogs, tweets, etc. Also please feel free to add a quote from your principal to our release, but please coordinate with our team if you plan to do that.

Thank you all so much for your help with this. Please email or call with any questions or concerns.

Best.

Erin

Erin L. Weinstein
Deputy Director of Public Affairs
U.S. Department of Commerce
202.482.4029 (direct)
202.482.4883 (main)
Ex. 6 Personal Privacy (PP) (cell)
eweinstein@doc.gov

Appointment

From: Rutherford, Kati [Kati.Rutherford@mail.house.gov]
Sent: 8/6/2014 5:14:22 PM
To: Rutherford, Kati [Kati.Rutherford@mail.house.gov]; Holsman, Marianne [Holsman.Marianne@epa.gov]; Dunbar, Bill [dunbar.bill@epa.gov]; 'Lawver, Alicia (PSP)' [alicia.lawver@psp.wa.gov]; Phelps, Jason [Jason.b.Phelps@mail.house.gov]; Wortham, LaTasha [LaTasha.Wortham@mail.house.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]

Subject: Press Logistics Call for Administrator McCarthy Visit to Puget Sound 8/13/2014
Attachments: Press List EPA McCarthy 8132014.xlsx; PSRC PRESS RELEASE -- EPA GM Visit v2.docx; EPA Admin 8-13-13 Roundtable Invite List (2).xlsx; Info for Admin McCarthy visit Aug 13 2014.docx
Location: Conference #: Ex. 6 Personal Privacy (PP) Passcode: Ex. 6 Personal Privacy (PP)

Start: 8/7/2014 4:30:00 PM
End: 8/7/2014 5:00:00 PM
Show Time As: Tentative

Recurrence: (none)

Updates since Press Outreach Call for EPA Administrator Visit to Puget Sound

Monday, August 04, 2014, 12:30 p.m. ET

Gary Chittim out of the office, Ashley Ahearn of KUOW next option
Ashley talked in late May with McCarthy
Send media advisory Friday, August 8
Is EPA sending out anything? YES
Ask media to rsvp?
Send reminder Tuesday, August 12
Location of media avail? Directly outside panel, they can exit out glass doors to outside sight before moving on to boat
Participants: McCarthy, Kilmer, Heck, Kongsgaard from PSP
5 minutes for Gina

Roundtable Agenda:

Opening Welcome - Rep. Kilmer, Rep Heck (3 minutes)
Why we are here, Congressional Puget Sound Caucus, legislative announcement - Rep. Kilmer, Rep. Heck (5 minutes)
Introductions - around the room, everyone asked to give a minute about who they are and what they do related to Puget Sound (15 minutes)
Puget Sound Partnership, who we are - Martha Kongsgaard, Chair (5 minute)
Puget Sound Partnership, our priorities - Sheida Sahandy, Executive Director (5 minutes)
Remarks - Administrator McCarthy (10 minutes)
Q & A discussion - All (15 minutes)
Closing - Rep. Kilmer, Rep Heck (2 minutes)

August 13 Itinerary:

9 - 9:30 Brief WOTUS remarks to LGAC subcommittee
LOCATION: Downtown Tacoma
9:45 - 10:00 Puget Sound climate modeling presentation by UW/EPA
10:00-11:00 Puget Sound Roundtable with Puget Sound Partnership, other stakeholders **OPEN TO PRESS**
LOCATION: Puget Sound Partnership/ Center for Urban Waters
INVITEES (partial list here):

. NWIFC leadership and staff
. Puyallup Tribe
. Nisqually Tribe
. PSP

. Citizens for a Healthy Bay
. Gov's office
. Ecology staff
. DNR
. Tacoma EDC
. Port of Tacoma
. Pierce County
. City of Tacoma

11:00-11:20 Media availability

11:30-1:15 Boat tour of Commencement Bay and nearby restoration sites/Lunch

LOCATION: Commencement Bay/Thea Foss Waterway & possibly Chambers Bay

. Chambers Bay pilings removal site
. Ocean acidification/shellfish site
. Stormwater sites
○ City of Tacoma stormwater project w/ discussion of City of Puyallup rain garden projects
○ NOAA restoration site
. Climate resilience site: NOAA restoration sites

ATTENDEES (partial list here):

. NWIFC
. PSP
. EPA
. NOAA
. Tacoma Mayor Strickland
. Pierce County Executive McCarthy

1:15-2:15 Transit to Manchester, WA

LOCATION:

2:30-3:30 Briefing on EPA Manchester Lab

LOCATION:

. Lab work and capabilities
. Partnerships
. Budget

3:45-5:00 Return to Seattle

TITLE:	**EPA Administrator Gina McCarthy Puget Sound Visit**
DATE:	Wednesday, August 13th, 2014
TIME:	9:45AM – 3:45PM
LOCATION:	Center for Urban Waters Boat Tour in Commencement Bay Manchester EPA Laboratory
AGENDA:	**9:40AM – DLH arrives to meet and greet Admin McCarthy** **9:45AM – 10:00AM: Puget Sound climate modeling presentation** **10:00AM-11:00AM: Roundtable with Puget Sound stakeholders** **11:00AM – 11:20AM: Press Availability** **11:30AM – 1:15PM: Boat tour in Commencement Bay** **1:15PM – 2:15PM: Travel to Manchester, WA** **2:30PM – 3:30PM: Briefing on EPA Manchester Lab** **3:45PM – DLH Depart**
PARTICIPANTS:	**DLH** **Rep. Derek Kilmer** **EPA Administrator Gina McCarthy** **Martha Kongsgaard, Chair, Puget Sound Partnership** **Sheida Sahandy, Executive Director, Puget Sound Partnership** **Roundtable and boat tour participants attached**
ATTENDANCE:	10-15 participants – Climate modeling presentation 40-45 – Roundtable discussion 20-25 – Boat tour in Commencement Bay
MICROPHONE:	There will be a microphone.
PODIUM:	There will be a podium.
MEDIA:	Media is invited to attend the roundtable to listen only. Media availability directly following the roundtable for 20 minutes. One reporter with camera will be allowed on the boat.
FOOD/MENU:	Coffee, juice, water, muffins, fruit for roundtable discussion. Box lunches provided on the boat tour.
CONTACT:	LaTasha Wortham (360) 338 5961 or [HYPERLINK "mailto:latasha.wortham@mail.house.gov"], Joe Dacca (253) 576-1988 or [HYPERLINK "mailto:joe.dacca@mail.house.gov"]

ROUNDTABLE:

The goal of the roundtable discussion is to display the many constituencies involved in and dedicated to restoration and preservation of the Puget Sound.

The Puget Sound Partnership, the local lead entity coordinating Puget Sound recovery efforts, will be highlighted at the roundtable. In addition, the Members of Congress will give an update on the Congressional Puget Sound Caucus and its emerging legislative priorities.

Rep. Heck's remarks are likely to include information specific to formalizing recognition of Puget Sound recovery efforts to ensure coordination continues to take place on a federal level. To formalize efforts occurring on the ground, the Congressional Puget Sound Caucus will explore legislation to formalize Clean Water Act "program" status, along the lines of other similar great water bodies like the Great Lakes and Chesapeake Bay, with no new regulatory burdens.

Rep. Kilmer's remarks will likely include information regarding advancing ocean acidification research and monitoring. Ocean acidification is becoming the largest threat to saltwater ecosystems. The evidence of ocean acidification can be seen in our mollusk and crustacean populations and it will only be a matter of time until the effects of ocean acidification begin to appear in the larger ocean food chain. The Congressional Puget Sound Caucus wants to advance monitoring efforts and support the research initiatives focusing on both the economic and environmental impacts of ocean acidification.

After Administrator McCarthy gives remarks, Rep. Heck and Rep. Kilmer will help to moderate the Q&A portion. Staff from the Member's offices will keep time and ensure the program stays on schedule.

Roundtable Agenda:

Opening Welcome – Rep. Kilmer, Rep Heck (3 minutes)

Why we are here, Congressional Puget Sound Caucus, legislative announcement – Rep. Kilmer, Rep. Heck (5 minutes)

Introductions – around the room, everyone asked to give a minute about who they are and what they do related to Puget Sound (15 minutes)

Puget Sound Partnership, who we are – Martha Kongsgaard, Chair (5 minute)

Puget Sound Partnership, our priorities – Sheida Sahandy, Executive Director (5 minutes)

Remarks – Administrator McCarthy (10 minutes)

Q & A discussion – All (15 minutes)

Closing – Rep. Kilmer, Rep Heck (2 minutes)

CONGRESSIONAL PUGET SOUND CAUCUS WHITE PAPER:

Congressional Puget Recovery Sound Caucus-
Highlighting the Importance of Puget Sound on a National Level

The Puget Sound is an icon in the Pacific Northwest that has weaved itself into the DNA of Washington state. Not only does the Sound support 71% of the jobs in Washington state, it is also home to a complex ecosystem dependent upon the health of the waterway. The constituency of the Puget Sound is just as intricate: 19 federally recognized tribes, a thriving marine industry, environmental enthusiasts, active military installations, and millions of citizens that call the Puget Sound home.

To coordinate varied economic and environmental interests, the Congressional Puget Sound Recovery Caucus joined together to elevate issues affecting our Sound at the federal level. As we have had meetings and held briefings with our agency partners, it has become clear that in order to elevate the needs of the Sound, we need to have greater Federal and Executive coordination with state and local partnerships.

What We Need from the Federal Government: Coordinated Action Steps

Executive departments and agencies, working in collaboration, can use their expertise and resources to contribute significantly to improving the health of the Puget Sound. The Congressional Puget Sound Recovery Caucus would like to begin a dialog on how we can leverage agency expertise to improve coordination on the ground. Action items include:

- **Reinvigorate the Puget Sound Federal Caucus –** The Puget Sound Federal Caucus was established in 2007 to better integrate, organize, and focus federal efforts in the Puget Sound. The Caucus is comprised of 13 federal agencies that have signed a Memorandum of Understanding to help implement the Puget Sound Action Agenda. A more transparent, accessible, and responsive Federal Caucus is critical toward ensuring our region's limited resources are dedicated to activities that will yield the greatest benefit.

- **Formalize Recognition of the Puget Sound Under the Clean Water Act –** Formal recognition of the Puget Sound as a "great water body" under the Clean Water Act will help ensure consistent funding and greater coordination of recovery efforts.

- **Increase Coordination with the Council on Environmental Quality –** The Council on Environmental Quality (CEQ) coordinates federal environmental efforts and works to develop environmental policies and initiatives. CEQ should review the efforts of the Federal Caucus and advise federal agencies on how they can bolster coordination and collaboration in their recovery efforts. CEQ should also work with the Federal Caucus to examine the barriers and challenges to implementing the Puget Sound Action Agenda and identify additional federal action items that would complement and support a healthy Sound.

- **Strengthen Accountability –** The Federal Caucus should work with the Puget Sound Partnership to enhance program evaluation metrics in order to identify and prioritize projects that are in both the greatest need and will yield the most benefit to the Sound and the surrounding community. To assist this coordination, formally recognizing Puget Sound recovery efforts will help enhance multilevel agency goals and priorities.

- **Ensure Early and Ongoing Government-to-Government Engagement with Puget Sound Tribes –** The Puget Sound is home to 19 federally recognized tribes, which includes 17 tribes with tribal treaty rights. We have an obligation to ensure those rights are protected and that tribal interests are considered. We would like to ensure tribal governments are fully consulted and considered partners in coordinated recovery efforts.

- **Learn from Successful Collaborations –** The Chesapeake and the Great Lakes region have successfully established strong federal, state, and local working groups to advance restoration efforts. In Washington state, the Nisqually River watershed project, the Floodplains by Design Initiatives, and elements of the Washington State Forest and Fish law are just a few examples of successful collaborations among diverse stakeholders. We would like to mimic these efforts in building a strong federal, state, tribal, and local coalition to consistently highlight the needs of the Puget Sound on a federal level.

Puget Sound Caucus Legislative Initiatives

As the Puget Sound Recovery Caucus has met with federal, state, and local advocates over the past year, we have identified the following initiatives that we believe could make a meaningful impact in improving the health of the Puget Sound and the region.

- **Formalizing Puget Sound Recovery Efforts –** Formal recognition of Puget Sound recovery efforts will help ensure that coordination continues to take place on a federal level. To formalize efforts that are occurring on the ground, we would like to explore legislation that would formalize Clean Water Act "program" status, along the lines of other similar great water bodies like the Great Lakes and Chesapeake Bay, with no new regulatory burdens. For this initiative to be successful, we will hold a series of stakeholder meetings to get comments and suggestions in order to ensure any proposals we introduce are reflective of the needs and unique constituency of our region.

- **Highlighting Innovative Stormwater Solutions –** Stormwater runoff flows across roads, roofs, lawns, and paved areas and into waterways through drainage systems. This can cause flooding, bank erosion, habitat destruction, sewer overflows, infrastructure damage, and contamination of the Sound. Washington state has led innovative research and discovered creative ways to mitigate the effects of stormwater runoff. Ways that we can advance on a federal level the research already happening in the state include working with the EPA's Office of Water to advocate for greater emphasis on stormwater control in EPA programs, supporting public-private partnerships to drive new investments in stormwater infrastructure, establishing the Washington Stormwater Center as a Center of Excellence, and boosting coordination among federal, state, local, and tribal governments.

- **Advancing Ocean Acidification Research and Monitoring –** Ocean acidification is becoming the largest threat to saltwater ecosystems. The evidence of ocean acidification can be seen in our mollusk and crustacean populations and it will only be a matter of time until the effects of ocean acidification begin to appear in the larger ocean food chain. We want to work to advance monitoring efforts and support the research initiatives that are focused on both the economic and environmental impacts of ocean acidification. New approaches should be considered, such as H.R. 4732, the Ocean Acidification Innovation Act of 2014, for their potential to direct more private sector resources toward this pressing issue. To leverage scarce funding, Congress and federal agencies need to learn how the public and private sector can further partner to advance shared research goals. To better set targets specific to Washington state needs, the newly enacted Washington Marine Resource Council should work with federal working groups, such as the Interagency Working Group on Ocean Acidification, to find ways that recommendations set forth by the Blue Ribbon Panel on Ocean Acidification can be effectively implemented. Federal and state agencies have a shared interest in the need to assess the vulnerabilities of our coastal communities and identify goals for ocean acidification research and monitoring.

- **Restoring Habitats throughout the Puget Sound –** Habitat restoration benefits our local communities, shellfish industry, fisheries, and ecosystems throughout the Puget Sound. State and local partners have worked to increase salmon populations and the number of shellfish beds in our region. However, there is still work to be done. We would like to work with our state and local stakeholders to identify areas in greatest need and target projects that will provide the greatest benefit to the ecosystem being restored. Of particular concern are areas that are struggling to see turnarounds such as making improvements to marine water quality, on-sight sewage systems, and ensuring all beaches in the Puget Sound are swimmable. We would like to work with the Puget Sound Partnership to better highlight these areas of need and incorporate strong benchmarks to track the project's success.

- **Promoting Economic Development and Environmental Protection –** The Puget Sound is the second largest estuary in the United States, home to biologically diverse and complex ecosystems, and a marine industry that grosses approximately $30 billion in revenue every year. The waters of the Sound are a shared resource and economic and environmental goals need to be balanced. Environmental initiatives should go hand-in-hand with the economic priorities of the Puget Sound region. This should include looking at financial mechanisms to make it easier for businesses to invest in smart conservation practices. This can include working with small businesses to find ways to make the environmental permitting process more user-friendly and less costly through developing ways to make mitigation practices less burdensome. Other ways include working with utilities to expand energy efficiency loan programs and securing funding for weatherization programs.

- **Removing Derelict Vessels and Creosote Pilings –** Currently, the majority of federal funding available for states to address derelict vessels and creosote pilings can only be accessed when there is a critical threat to the environment and marine traffic. No federal funds are available for prevention—even though preventive measures have shown to be much less costly in the long run. A federal initiative is needed to establish a coordinated program for states, designated local municipalities, and federally recognized tribes to apply for funds for the purposes of preventive measures on derelict vessels and the removal of creosote pilings. The state of Washington has advanced efforts on the state level and as a Caucus, we will advance these actions on a federal level.

MEDIA AVAILABILITY:

Directly following the roundtable discussion, media will be set up outside. Administrator McCarthy, Rep. Heck, and Rep. Kilmer will be interviewed by reports. After the press availability, the Administrator, Members and others will board the boat to begin the tour.

The focus of the media event will be the cofounders of the Congressional Puget Sound Caucus hosing EPA Administrator McCarthy to provide information on Puget Sound recovery efforts. This includes details of the "White Paper" regarding proposed and intended solutions. Media will be provided a copy of the White Paper.

United States House of Representatives
Puget Sound Recovery Caucus

For Immediate Release
August 8, 2014

CONTACT
KILMER: Jason Phelps (202) 225-3459
HECK: Kati Rutherford (253) 363-1237

MEDIA ADVISORY

EPA Administrator Gina McCarthy Joins Congressional Puget Sound Recovery Caucus to Discuss Recovery Initiatives and Tour Inlet

Caucus co-founders Derek Kilmer and Denny Heck bring EPA Administrator to raise national attention on need for restoration in region

WASHINGTON, D.C. – The co-founders of the Puget Sound Recovery Caucus, Representatives Derek Kilmer and Denny Heck, will host Environmental Protection Agency Administrator Gina McCarthy in Tacoma to detail the importance of restoration efforts for the Puget Sound on Wednesday, August 13 at 10 a.m. Following a roundtable discussion with community stakeholders, Heck and Kilmer will give Administrator McCarthy a tour of the area to highlight the environment and the investments the region needs.

During the roundtable, the Puget Sound Recovery Caucus will distribute a new white paper describing the Caucus' coordinated action steps at the federal level and how best to collaborate with stakeholders on efforts to improve the health of the Puget Sound.

WHAT: **Puget Sound Recovery Roundtable with Community Stakeholders**

WHO: **EPA Administrator Gina McCarthy**
Representative Denny Heck, WA-10
Representative Derek Kilmer, WA-6
Martha Kongsgaard, Puget Sound Partnership

WHERE: **Puget Sound Partnership/Center for Urban Waters**
326 East D Street
Tacoma, WA 98421

WHEN: **Wednesday, August 13, 2014 at 10 a.m.**

****NOTE** There will be availability for the media to ask questions immediately following the roundtable at 11 a.m. Please withhold inquiries until the designated press availability.**

Representatives Heck and Kilmer [HYPERLINK "http://kilmer.house.gov/media-center/press-releases/heck-and-kilmer-announce-launch-of-congressional-puget-sound-recovery"] the Congressional Puget Sound Caucus last year to reflect their commitment to preserving the Puget Sound. The caucus is the only Congressional working group devoted exclusively to promoting Puget Sound cleanup efforts, and builds on the legacy left by former Congressman Norm Dicks, a longtime advocate for the health of the Puget Sound.

The caucus continues to be focused on promoting the three region-wide Puget Sound recovery priorities: preventing pollution from urban stormwater runoff, protecting and restoring habitat, and restoring and re-opening shellfish beds.

BIOGRAPHIES:

Rep. Denny Heck - On November 6th, 2012, the residents of Washington's new 10th Congressional District elected Denny Heck to be the district's first member of the United States House of Representatives. Since taking office, Congressman Heck's top priorities have been creating jobs, growing our economy and keeping the American Dream alive for the middle class and those working to get into it. He has been a vocal advocate for military families and veterans as well as for the health and natural beauty of the Puget Sound's environment.

Congressman Heck serves on the House Financial Services Committee. He is the only member of the Committee from the Pacific Northwest. He is a member of the Financial Institutions and Consumer Credit subcommittee as well as the Oversight and Investigations subcommittee.

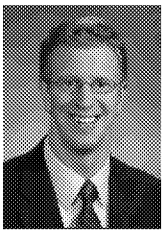
In the decade prior to his election to Congress, Congressman Heck successfully grew several small businesses in Washington State. One of those small businesses, which specializes in workplace education, was started in Olympia with only two employees.

Today it employs more than 300 people throughout the United States and has continued to grow in recent years. Congressman Heck was also an original investor in Real Networks, the digital entertainment company that pioneered streaming media on the Internet.

A strong advocate of open government, in 1993 Congressman Heck co-founded TVW to provide the people of Washington State greater accessibility to their state government. TVW has grown into the nation's preeminent statewide public affairs network. While at TVW, the Congressman hosted the renowned public affairs program *Inside Olympia* and won an Emmy for a documentary he wrote and produced.

Congressman Heck served his community in the State House of Representatives for nearly a decade. He was chosen by his colleagues to serve as Majority Leader before retiring in 1986. While in the State House, Congressman Heck was one of the prime authors of the state's historic Basic Education Act. After his time in the Legislature, he served as Chief of Staff to Governor Booth Gardner during his second term.

Congressman Heck is a native Washingtonian and graduated from The Evergreen State College in 1973. He has been married for 36 years to Paula Fruci Heck, an educator who began her career as a teacher and retired as principal at Jefferson Middle School in Olympia. He and Paula have lived in Olympia for more than 25 years and together they have two sons, Bob and Trey.



Rep. Derek Kimer - Derek Kilmer currently serves as United States Representative for the residents of Washington's 6th Congressional District.

From the private sector, to the Washington state Capitol, and now the House of Representatives Derek has remained focused on the best ways to keep the region's economy moving forward, strengthen the middle class, defend our troops and veterans, give our children a quality education, meet our commitment to seniors, and protect the region's rich natural heritage.

As a member of the House Armed Services Committee and the Committee on Science, Space, and Technology, Derek has been a leader for the region.

Derek is the co-founder of the Congressional Puget Sound Recovery Caucus, a group of representatives focused on the restoration of Puget Sound. He has also introduced legislation to address changes in the ocean's chemistry (known as ocean acidification) which threaten the region's shellfish industry and fisheries.

Derek has introduced legislation to help small businesses and to support military families and veterans. He introduced the Olympic Peninsula Economic Development Initiative, a multitude of bills and other efforts to enhance economic opportunities in rural Washington.
Born and raised on the Olympic Peninsula, the son of two school teachers, Derek saw firsthand how economic struggles impact working families and their communities. Motivated by the challenges that faced his hometown, Derek focused his studies on economic development, earning a bachelor's degree from Princeton University's Woodrow Wilson School of Public & International Affairs and a doctoral degree from the University of Oxford in England.

Derek started his career as a business consultant for McKinsey & Company, assisting Washington state businesses, non-profits, and government agencies efforts to run more efficiently.

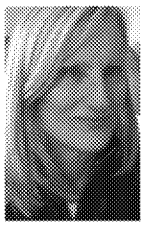
Following his time at McKinsey, Derek went to work for the Economic Development Board (EDB) for Tacoma-Pierce County. In the decade he worked for the EDB, he served as Business Retention Manager and then as Vice President, working closely with hundreds of local small business owners and helping them create thousands of jobs.

Having worked in business and economic development, Derek gained an appreciation for the ways in which government impacts the ability of private sector companies to succeed and grow. Derek was elected to serve in the Washington state House in 2004 and to the state Senate in 2006. As the Senate's lead capital budget writer, he helped craft a bipartisan proposal to target long-term economic growth, investing $1 billion in infrastructure statewide and directly creating 18,000 jobs. He also led a successful bipartisan effort in the Washington state Senate to balance the budget and reduce state debt.

Because of his time in the private sector and at the state capitol, Derek recognizes that if we're going to truly confront our nation's challenges, we need to work across party lines to find enduring and successful solutions. That is why he is currently a member of the Problem Solvers Caucus and the Bipartisan Working Group, consisting of Democrats and Republicans committed to putting aside partisan bickering and focusing, instead, on making progress for the

country. Derek has received the Heroes of Main Street award from the National Retail Foundation, the Outstanding New Member Award from the Voices for National Service, and was named a Humane Champion by the Humane Society.

Derek and his wife Jennifer live in Gig Harbor with their daughters Sophie and Tess and their Australian Shepard Truman.



Martha Kongsgaard, Chair, Puget Sound Partnership
Martha Kongsgaard was born and raised in Napa, Calif., to a family of jurists, grape growers and cattle ranchers.

Kongsgaard married Peter Goldman in 1988 and collaborated with him to found the Kongsgaard-Goldman Foundation. The foundation gives grants to a variety of nonprofit environmental, social justice and arts organizations in the Pacific Northwest and Alaska, many of which affect Puget Sound.

Her community activities include participation on the national board and the executive committees of Earthjustice, Islandwood, the Future of the Law Institute and Friends of the Methow. She chairs several major capital campaigns, including the Cascade Agenda, the expansion of Islandwood and the building of the LEED-certified Community Center at the New High Point.

Kongsgaard has served as the president of Philanthropy Northwest and has spoken broadly about philanthropy and the environmental movement to wide and diverse audiences for the past 20 years.

[HYPERLINK "http://www.psp.wa.gov/images/sahandy_fullsize.jpg"]

Sheida Sahandy, Executive Director, Puget Sound Partnership
Sheida R. Sahandy was appointed by Washington Gov. Jay Inslee in January 2014 as executive director of the Puget Sound Partnership, the state agency leading the recovery of Puget Sound.

Previously, Sheida spent eight years as Assistant to the City Manager for the City of Bellevue where she led strategic initiatives and was responsible for creating the City's first city-wide

environmental stewardship initiative. Prior to joining the public service sector, Sheida spent seven years as a corporate attorney.

Sheida earned her Master of Public Administration from Harvard's Kennedy School of Government where she concentrated her studies on climate, energy and the environment. She also earned a Juris Doctorate from Columbia University's School of Law, and a Bachelor of Arts from the University of California at Berkeley, where she studied environmental design and the biological sciences.

Message

From: Zito, Kelly [ZITO.KELLY@EPA.GOV]
Sent: 4/25/2016 4:49:39 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Strauss, Linda [Strauss.Linda@epa.gov]; Keener, Bill [Keener.Bill@epa.gov]
Subject: Re: Now on for Thursday - Safer Choice Partner of the Year Awardees BY REGION (embargoed)

Ok - we'll touch base with her as soon as she touches down here...

Sent from my iPhone

On Apr 25, 2016, at 9:45 AM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:

> You should loop Monica in on this. I spoke with her about it last week.
>
> I think it's ok that Cole's isn't a winner. I think the release can just reference the fact that the announcement was made on the same day she was out in SF doing a push around Safer Choice.
>
> **From:** Zito, Kelly
> **Sent:** Monday, April 25, 2016 12:41 PM
> **To:** Strauss, Linda <Strauss.Linda@epa.gov>; Keener, Bill <Keener.Bill@epa.gov>
> **Cc:** Purchia, Liz <Purchia.Liz@epa.gov>
> **Subject:** Re: Now on for Thursday - Safer Choice Partner of the Year Awardees BY REGION (embargoed)
>
> Hey Linda - Can we chat about this? The Administrator's Thursday event is at Cole Hardware in SF, which is not one of the winners...
> Kelly
>
> Sent from my iPhone
>
> On Apr 25, 2016, at 7:03 AM, "Strauss, Linda" <Strauss.Linda@epa.gov> wrote:
>
>> Good morning PADs. This announcement will now go Thursday. The Administrator will likely announce when she's in San Fran meeting on Safer Choice this Thursday. So please hold any coms until that goes. Also, we have notified the winners to embargo until then as well.
>>
>> Thanks.
>>
>> Linda
>>
>> **From:** Strauss, Linda
>> **Sent:** Thursday, April 14, 2016 2:06 PM
>> **To:** PADs and Alternates <PADs_and_Alternates@epa.gov>
>> **Cc:** StClair, Christie <StClair.Christie@epa.gov>; Lee, Monica <Lee.Monica@epa.gov>
>> **Subject:** Safer Choice Partner of the Year Awardees BY REGION (embargoed)
>>
>> Thanks again for your continued efforts to get the word out on Safer Choice!

Attached is the list of the Safer Choice Partner of the Year winners per Region that will be recognized for achievements in the design, manufacture, promotion, and use of Safer Choice-labeled products.

Please help amplify the news any time after the press release goes (currently scheduled for April 25). Feel free to reach out to the winners to coordinate press/events. We have just completed phone calls notifying them.

The actual Partner of the Year awards ceremony will be on Monday, May 9, from 2-4 pm, in the Rotunda Room of the Ronald Reagan Building, D.C. Registration is available for the winners and for EPA Regions and HQ until April 25. http://partneroftheyear.eventbrite.com.

Please see the email below just sent to Regional DDs that has more information.

Linda

From: Widawsky, David
Sent: Thursday, April 14, 2016 1:48 PM
To: Armstead, John A. <Armstead.John@epa.gov>; Cunningham-HQ, Barbara <Cunningham-HQ.Barbara@epa.gov>; Filippelli, John <Filippelli.John@epa.gov>; Guerriero, Margaret <guerriero.margaret@epa.gov>; Libertz, Catherine <Libertz.Catherine@epa.gov>; Mitchell, Judy-Ann <Mitchell.Judy-Ann@epa.gov>; Scott, Jeff <Scott.Jeff@epa.gov>; Stenger, Wren <stenger.wren@epa.gov>; Studlien, Susan <Studlien.Susan@epa.gov>; Tennessee, Denise <Tennessee.Denise@epa.gov>; Weber, Rebecca <Weber.Rebecca@epa.gov>; Wood, MelanieL <Wood.MelanieL@epa.gov>
Cc: Davies, Clive <Davies.Clive@epa.gov>; Wen, Chen <Wen.Chen@epa.gov>; Strauss, Linda <Strauss.Linda@epa.gov>; Regional P2 Managers <RegionalP2Managers@epa.gov>
Subject: Safer Choice Partner of the Year Awards (embargoed for external release until after April 25)

Dear RDD Colleagues,

I am happy to announce that we have completed the judging process for the 2016 Safer Choice Partner of the Year Awards. Many of your staff participated, and I'd like to thank you and them for all the hard work. This year's winners include 24 entities in categories that include Purchaser and Distributor, Retailer, Supporter, Formulator, and Innovator.

Please see the attached lists of partners in your region and summaries of the accomplishments of each winner. ***Please do not release any information on the winners until the Agency issues its press release, now planned for April 25.***

We will hold the Partner of the Year awards ceremony on Monday, May 9, from 2:00 to 4:00 p.m., in the Rotunda Room of the Ronald Reagan Building here in the Federal Triangle in Washington, DC. If your travel plans allow for (or coincide with) attending the ceremony, we would love to have some of you in attendance to celebrate with the winners, and would do our best to seat you with winners from your region. If you can come, please register for the event at this link: http://partneroftheyear.eventbrite.com. Registration is available for the winners

and for EPA until April 25. The Partner of the Year website will go live on that date, and remaining space may fill quickly with trade associations and others from the DC area.

We plan a press release – now scheduled tentatively for April 25 – to announce the winners. We will encourage the winners and others to spread the word through social media and other means. Your region played an important role in our outreach. Your efforts in the April 4-8 timeframe were an important contribution to our Spring Cleaning Campaign; they encouraged outside organizations to engage in social media amplification, and (directly and through your influence) led to unique regional events and publications.

We would appreciate any additional outreach you can conduct associated with the Partner of the Year awards to improve awareness of the ceremony and of the Safer Choice label, in coordination with your PAD. I am available to discuss potential outreach opportunities. Chen Wen (wen.chen@epa.gov, 202-564-8849) is the best point of contact for your staff in coordinating outreach and learning more about Partner of the Year.

Thanks to all of you for your continuing support of the Safer Choice Program.

David

****
David Widawsky, PhD
Director - Chemistry, Economics, and Sustainable Strategies Division
Office of Pollution Prevention and Toxics
U.S. Environmental Protection Agency
mailing: 1200 Pennsylvania Ave., NW (7406M)
Washington DC 20460
(202) 566-2215
widawsky.david@epa.gov
****
Check out EPA's pollution prevention initiatives:
>> www.epa.gov/p2
>> www.epa.gov/greenchemistry
>> www.epa.gov/SaferChoice
>> www.E3.gov
>> www.epa.gov/epp

<Safer Choice PoY 2016 Winners by Region v8.docx>

<2016 Partner of the Year Awards_Summaries v09.docx>

Message

From: Aguirre, Amanda [Aguirre.Amanda@epa.gov]
Sent: 4/13/2016 6:06:21 PM
To: Fried, Becky [Fried.Becky@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Rupp, Mark [Rupp.Mark@epa.gov]
CC: Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]
Subject: RE: Draft remarks: climate/energy funders group event
Attachments: 04 14 16 GM Remarks - Climate & Energy Funders Group.docx; 4 14 16_Climate and Energy Funders Group Annual Meeting_ Briefing.docx; Final Agenda 2016 CEFG AM.PDF; Gina McCarthy CEFG Invite 2016 April 12-14.pdf

Thanks Becky. I put together the briefing, however full disclaimer I didn't facilitate this request so defer to others if they have insight.

s I was getting up to speed it seems they are are interested in hearing from her on the Climate Action Plan and ways to move forward in face of the Stay. Glancing at the remarks I don't think Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Fried, Becky
Sent: Wednesday, April 13, 2016 12:12 PM
To: Drinkard, Andrea <Drinkard.Andrea@epa.gov>; Aguirre, Amanda <Aguirre.Amanda@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>
Cc: Hunter-Pirtle, Ann <Hunter-Pirtle.Ann@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>
Subject: Draft remarks: climate/energy funders group event

Hi all –

Not sure who's leading on the program/policy side for RAM's participation tomorrow in the Clean Energy Funders event.

Attached are the draft of remarks I pulled together – they are mainly just my best guess at the points she'd want to hit. But this is one where I could use some guidance if folks have it based on this audience.

Please let me know of any edits/comments by 3:30pm today if possible.

Thanks!

Becky Fried

Director of Speechwriting
U.S. Environmental Protection Agency
O: 202.564.0960
M: Ex. 6 Personal Privacy (PP)
fried.becky@epa.gov

CGBD

CLIMATE AND ENERGY FUNDERS GROUP

2016 ANNUAL MEETING

April 12-14, 2016
Washington, DC

In December 2015, the global community came together to forge the Paris Agreement to reduce greenhouse gas emissions. The Agreement stands on the commitments of individual nations. In those nations, the individual commitments in turn rest on the actions of cities, states and regions in each of these countries. We will discuss the opportunities, challenges, and missing elements, from the local to international levels that will bring us to a safe climate future.

Our meeting objectives are to:

- Deepen our knowledge and capacity to work on key issues.
- Identify new funding opportunities.
- Assess progress and opportunities locally, regionally, nationally and internationally.
- Discuss diverse funding strategies, their promise, their challenges, and how to avoid working at cross-purposes.
- Identify short-term opportunities and long-term drivers.
- Build and strengthen relationships so funders can learn together, coordinate efforts, and collaborate effectively.
- Stay inspired.

AGENDA

Tuesday, April 12

10:00-11:15 am

Voices from Other Funding Communities: Climate Change and Energy as a Cross-Sectoral Issue
A cross over conversation with the Council on Foundations conference.
(This event is for funders only)

Climate and energy funders are increasingly seeing the ways that their work touches on many other spheres, including health, national security, equity, urban areas and beyond. In turn, climate change and energy greatly impacts these arenas. This funder-to-funder discussion will be centered on helping funders from differing sectors understand how they each view their work, set strategies, and organize. Finally, how do funders working within other sectors think about climate change, if they do? And, what can we learn from each other about achieving our goals.

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The Council on Foundations is holding its annual conference in DC just prior to the CEFG meeting and we are delighted to collaborate with the Council on this session during the morning of April 12. Sir Richard Branson will start the day's meeting with remarks on philanthropy's role in opportunities for nourishing our communities and protecting the planet. Tuesday's schedule of events can be viewed at: http://www.cof.org/2016-annual/sessions#horizontalTab6

Location: The Washington Hilton, 1919 Connecticut Avenue NW, Washington, DC 20009. Map at: https://goo.gl/maps/ibiwiHdgeNF2

Tuesday, April 12

6:30-10:00 pm **Funder-only Dinner**
On-line sign-up for this dinner is closed. If you have not signed up but would like to attend, there may be space available. Contact Shauna at sodonnell@cgbd.org to inquire.

Location: **Boundary Road**
414 H Street NE Washington, DC 20002
Map at: https://goo.gl/maps/NQUKt2cqGvw

Please join us at 6:30 pm for a welcome reception. Dinner will be served at 7:00 pm.

Wednesday, April 13

8:30-5:30 pm **Climate and Energy Annual Meeting Sessions**

Location: **Dupont Circle Hotel,** 1500 New Hampshire Ave NW

7:30 am **Continental Breakfast**
Glover Park Ballroom

8:30 am **Welcome, Agenda Overview, and Ground Rules**
Dupont Ballroom A/B

9:00-10:00 am **3.5 -> 1.5 Degrees**
Dupont Ballroom A/B

We will open with the big picture–what does it mean to get from 3.5 to 1.5 degrees? The session will discuss the status of the Paris Agreement, what's next following COP21, and global climate justice. Speakers will emphasize the global imperative of climate action, with 20 countries destined to be under water by the end of this century if the world does not quickly decarbonize.

Speakers:
Wael Hmaidan, Climate Action Network International
Alden Meyer, Union of Concerned Scientists
Cynthia Scharf, United Nations Executive Office of the Secretary-General

Moderator:
Irene Krarup, V. Kann Rasmussen Foundation

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10:00-11:15 am **National Climate Action: Clean Power Plan and Beyond**
Dupont Ballroom A/B

This session will offer an overview and status of federal and state action, putting the temporary stay of the Clean Power Plan in the context of the Obama Administration's Climate Action Plan and state-based clean energy action. Speakers will address the status of multiple federal efforts around clean power, methane, transportation, and forests. This session will also address how the potential change in timing of the Clean Power Plan impacts state clean energy and mobilization strategies.

The President's Climate Action Plan: An Update
Rohan Patel, Special Assistant to the President and Deputy Director of Intergovernmental Affairs, interviewed by Kathleen Welch

Clean Power Plan PLUS: Maximizing Clean Energy Action

Speakers:
Vien Truong, Green for All
Aliya Haq, Natural Resources Defense Council

Moderator:
Erin Rogers, Hewlett Foundation

11:15-11:30 am Move to small group discussions

11:30-1:00 pm Small group discussions related to Plenaries 1 and 2

Workshops:

1. **Digging Deeper on the Clean Power Plan**
   Foxhall A

2. **Creating the To Do List for COP24**
   Foxhall B/C

3. **How Movements are Aligned to Win Meaningful Climate Action**
   Dupont Ballroom A/B

   From the People's Climate March to the Cowboy Indian Alliance and the Coalition Climat 21 – collaboration between non-traditional allies has become the driving force behind some of the biggest wins on climate change to date. The leadership of Indigenous peoples, frontline communities, women and youth in these diverse alliances has been central to organizing the power needed to push back on the influence of the fossil fuel industry, and win against both fossil fuel infrastructure plans and for climate change policy.

   Join this interactive discussion looking at the role 'outside pressure' groups from around the world played in Paris, as well as their role in stopping oil, gas and other dirty energy projects across North America. Learn how the *Building Equity and Alignment for Impact* Initiative has been fostering such strategic collaboration between national greens and the grassroots – and are looking beyond COP 21 and the Clean Power Plan, navigating though historic differences on issues like carbon trading.

   Speakers:
   Juan Carlos Soriano Yabar, Escuela de Activistas
   Angela Adrar, Ecohermanas and Building Equity & Alignment for Impact

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Robert Friedman, Natural Resources Defense Council

Moderator:
Ananda Lee Tan, EDGE Funders Alliance

1:00-2:30 pm **Networking Lunch**

*Pick up lunch in **Glover Park Ballroom** prior to going to session*

The lunchtime may be used for informal networking, or you may choose to participate in one of the following sessions:

Lunch Sessions:

1. **Credible Threat: Military Officials and Security Experts Take Climate Risks Seriously and Plan Accordingly**
   Dupont Ballroom A/B

   The Pentagon recently issued "Climate Change Adaptation and Resilience," a directive that ordered all military branches to incorporate climate change impacts into planning for base operations, readiness, and joint exercises with allies. This includes consideration of extreme weather events, drought, food shortages, and refugees displaced by a combination of factors including climate change. This session addresses the longstanding climate analysis undertaken by security agencies and the important role that security experts and funders can play to change the politics and advance policies at home and abroad. Please join the following speakers to hear how the military is bringing its unimpeachable voice and standing to Congress and other world leaders and how funders can engage in this work:

   Speakers:
   Sharon Burke, New America Foundation
   Vice Admiral Lee Gunn, USN (ret.), Vice Chairman, CNA Military Advisory Board
   Caitlin Werrell, Center for Climate & Security

   Moderator:
   Lukas Haynes, David Rockefeller Fund

2. **Carbon Pricing in the US: Hard Knocks and Bright Spots**
   Foxhall A

   Pricing carbon is a crucial step in correcting the fossil fuel industry's market failures and would be a potent tool for the US to meet its obligations under the Paris agreement. 40 countries, including Chile, South Africa, and Kazakhstan, have recognized the economic cost of carbon by pricing it. The US has not, and the near-term prospects for a federal carbon price are dim. In the absence of federal action, states are taking the lead and several have established well-developed carbon pricing campaigns. This session will explore some of the options for pricing carbon and will dig into the opportunities, challenges, and lessons learned by state efforts to date.

   Speakers:
   Senator Michael J. Barrett, Massachusetts State Senate
   Christy Loper, The Educational Foundation of America
   Rashad Morris, Bullitt Foundation

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3. **Alpha, Arch, now Peabody? A Coal-Leasing Moratorium? Challenges to the Coal Supply in 2016**
Foxhall B/C

If Peabody files for bankruptcy - as seems increasingly likely - almost 50% of US coal will be from bankrupt mines. The courts may discharge the mines' environmental liabilities, leaving no funds for reclamation and allowing for the potential re-emergence of competitive coal companies. This risk will be most extreme in the Powder River Basin, largely owned by the federal government and leased to distressed mining companies. Overall, 40% of US coal is federal. Recently, the Interior Secretary announced the first significant review of federal coal leasing in 30 years, as well as a three-year moratorium on new leases. Both the bankruptcies and the leasing review are big victories, but a permanent reduction in the size of the coal industry won't be easy. If industry wins in bankruptcy court or prevents meaningful leasing reform, it could come back stronger than ever, undermining the US Paris commitment.

Speakers:
Margrethe Kearney, Environmental Law and Policy Center
Peter Morgan, Sierra Club
Patrick Sweeney, Western Organizations of Resource Councils
Chase Huntley, The Wilderness Society

Moderator:
Sarah Brennan, Robertson Foundation

2:30-2:45 pm **Transition to Plenary**

2:45-3:45 pm **Setting the Political Context: 2017 and Beyond**
Dupont Ballroom A/B

This session will offer an overview of the current federal and state landscape that could have enormous implications for climate and energy in 2017 and beyond. Speakers will walk through scenarios for how the landscape may change in the aftermath of the 2016 elections, and what that might mean for climate and energy policy in the coming years.

Speakers:
Gene Karpinski, League of Conservation Voters
Patrick Guerriero, CIVITAS Public Affairs Group

Moderator:
Kathleen Welch, Corridor Partners

3:45-4:15 pm **Break**

4:15-5:15 pm **Deep Dives on Funder Strategies: Leverage Points and Challenges**
These sessions are devoted to conversations around funding strategies, including long term as well as emerging ones. We will offer funders the opportunity to have small conversations that explore strategic questions around leverage points and how you are approaching your work. What challenges are you experiencing within these strategies? Are you exploring/considering exploring new directions? What is needed to fully realize/leverage promising strategies?

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1. **Conservatives and Clean Energy: Where We Can Work Together**
   Dupont Ballroom A/B

   As conservatives increase their positive engagement in the debate around a clean energy future, the questions among funders are often less about "why" to support elements this work, but rather "how" to do so. This session will feature a panel of foundations who are learning by experience and are eager to share their best practices, ranging from identifying credible conservative voices to evaluating their proposals to working with their own wary Boards. The panel will also feature the former Deputy Executive Director for the National Republican Congressional Committee who is now leading a nascent nationwide network of conservative clean energy groups. He will offer the perspective of organizations who are often just as cautious in these new relationships as their new funding partners.

   Speakers:
   Emily Van Dunk, Argosy Foundation
   Erin Rogers, Hewlett Foundation
   Ryan Werder, Energy Foundation
   Mark Pischea, Sterling Corporation

   Moderator:
   John Mitterholzer, Gund Foundation

2. **Sustainable Cities**
   Foxhall A
   Ambitious cities around the world are leading the way to carbon neutrality and climate resilience. Increasing sustainability in cities offers an unparalleled opportunity to improve health and quality of life as well as to engage residents and reduce social and racial disparities. We will learn about a global network, the Carbon Neutral Cities Alliance (CNCA) that helps cities develop and share successful efforts to make deep emissions reductions. We will also discuss efforts to integrate equity into city policies and programs, with an emphasis on the Center for Social Inclusion's work ensure the benefits of solar are broadly shared. Finally, we will discuss the funder collaboration supporting these efforts, and the strategies they employ, including pooled funds.

   Speakers:
   Glenn Harris, Center for Social Inclusion
   Johanna Partin, Carbon Neutral Cities Alliance

   Moderator:
   Darryl Young, Summit Foundation

3. **Natural Gas Industry on the Attack: Defending EPA's Methane Reduction Goals**
   Foxhall B/C

   The oil and gas industry is recklessly leaking millions of tons of methane pollution and toxic chemicals into the air that harm our health and speed up climate change. The Methane Partners Campaign is fighting for methane pollution standards that will protect Americans by using low-cost safeguards to stop methane pollution from oil and gas operations – new and old. Join this session to learn more about how the campaign is activating people all over the country to demonstrate the public health, economic and climate benefits of strong methane regulations.

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Speakers:
Lauren Plagel, Earthworks
Patrice Tomcik, Moms Clean Air Force

Moderator:
Meredith Wingate, Energy Foundation

5:30-7:00 pm **Reception**
This event is co-sponsored by the Energy Foundation and Bowood Social Investments

Location: Duke's Grocery
1513 17th Street NW (near Church St.)
Map at: https://goo.gl/maps/qRTPbG8G9552

7:00 pm ***The Path Forward from Paris*—Optional Funder-only Theme Dinner**
This dinner is sponsored by the UN Foundation.

On-line sign-up for this dinner is closed. If you have not signed up but would like to attend, contact Shauna at sodonnell@cgbd.org before COB Monday, April 11.

Location: **Fiola, 601 Pennsylvania Ave. NW in the Toto Room**
Map at: https://goo.gl/maps/AwJ3jCib4dx

Paris marked the culmination of one process and the start of another. The focus of the global community now shifts to ratification and implementation of the Paris Agreement – maintaining momentum and strengthening ambition for the next round. Join **Kathy Calvin**, President and CEO of the UN Foundation, **Todd Stern**, outgoing Special Envoy for Climate Change, and **Rachel Kyte**, Special Representative of the UN Secretary-General for Sustainable Energy for All and former World Bank Group Vice President and Special Envoy for Climate Change, in a discussion of the road ahead.

Thursday, April 14

8:30-2:00 pm **Climate and Energy Annual Meeting Sessions**

Location: **Dupont Circle Hotel,** 1500 New Hampshire Ave NW

7:30 am **Continental Breakfast**
Glover Park Ballroom

8:00-9:15 am **Optional Ad Hocs for Early Birds**

1. **Strategizing on Utility Energy Efficiency**
   Join the Utility Energy Efficiency Workgroup for a breakfast discussion to strategize on future energy efficiency discussions. Existing and potential new workgroup participants welcome to join. Hosted by Ed Miller and Lindsey Sexton, lsexton@cgbd.org

2. **Expanding Partnerships on Climate, Health, and Equity**
   Join this informal discussion about advancing health and equity interests in climate and energy work. We'll share updates on field and philanthropic developments, and we'll discuss emerging opportunities to partner in protecting people, preventing harm, and transforming communities. Hosted by Kathy Sessions, Health and Environmental Funders Network, ksessions@hefn.org

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3. **Emerging Opportunities around International Energy**
   Join us to discuss trends and opportunities for philanthropists to support efforts to speed electricity sector transition from fossils to clean energy in key international markets. For more information, please contact Joanna Messing, Growald Family Fund, jmessing@growaldfamilyfund.org

9:30-10:00 am **Environmental Protection Agency Administrator Gina McCarthy**
Dupont Ballroom A/B

We are fortunate to have EPA Administrator Gina McCarthy join us. Administrator McCarthy will offer her candid thoughts regarding what funders can do to support action on climate and clean energy.

Gina McCarthy is the Administrator of the U.S. Environmental Protection Agency and has been a leading advocate for common-sense strategies to protect public health and the environment.

Ed Miller, Joyce Foundation, will moderate the Q&A with Administrator McCarthy.

Please write your questions on the cards provided on the tables by the end of sessions on Wednesday.

10:00-11:00 am **$36 Trillion by 2050: Kickstarting the Clean Energy Economy**
Dupont Ballroom A/B

The International Energy Agency estimates that it will take an additional $36 trillion in clean energy investment by 2050 to have an 80% chance of staying under 2°C. This session will look ahead to the next generation of policies that will help mobilize capital and deploy clean energy. We will discuss how foundation strategies may need to adjust to changing technology and markets.

Speakers:
Katherine Hamilton, 38 North Solutions
Ethan Zindler, Bloomberg New Energy Finance

Moderator:
Arvin Ganesan, Advanced Energy Economy

11:00-11:15 am **Break/Transition to Workshop Round 1**

These workshop sessions are structured to be offered twice, once prior to and once after the lunch pick-up. We encourage you to go to two different sessions.

11:15-Noon **Round 1: Workshop Discussions Related to Clean Energy**
See below under Round 2 sessions for descriptions and room locations.

Noon-12:45 pm **Pick up Lunch**
Pick up lunch in ***Glover Park Ballroom*** *prior to going to Round 2 session*

12:45-1:30 pm **Round 2: Workshop Discussions Related to Clean Energy**

1. **Transforming the Electricity Sector: Utilities of the Future**
   Kalorama Room-2nd floor

   Conversations are cropping up all over the country about what the utility of the future should look like in order to bring larger amounts of clean energy onto the grid. Some utilities and regulators are taking big steps toward reforming the utility business

model, while others are taking smaller steps to modernize the grid. Still others are putting up obstacles to any changes that allow more clean energy into the system. In this session we will have experts from across the political spectrum engage the group in a conversation on:

- How do we build bi-partisan support for new utility incentives that integrate more clean energy into the grid?
- How are utilities viewing the issue, and can we work with them in a more productive way?
- How do we defend against efforts to stall increases in solar and wind?

Speakers:
Devin Hartman, R Street
John Jimison, Energy Future Coalition

Moderators:
Karen Harris, John Merck Fund
Dan Adler, Energy Foundation

2. **Solar – Radiating Heat – How solar power is changing the energy narrative, engaging diverse allies and forcing change in the power sector**
Foxhall B/C

This discussion will be divided into two sessions looking at the issue from different perspectives. Participants are encouraged to join one or both sessions.

11:15-Noon pm Session 1 – Understanding the 'Solar Wars' - an inside look at how solar vs. utility battles have become page 1 news, and what can be done to win the narrative.

This first session will focus on how the evolving media coverage of state fights over net metering is shaping the public context. In particular, we'll discuss how expanding solar markets are threatening utility business models, and shifting media narratives—and what this means for advocacy.

12:45-1:30 pm Session 2 – Solar for All – how new policies, new voices and new campaigns are changing the face of solar

The second session is a continuation on the first, and is focused specifically on how policies are expanding solar access to more customers in more places, and highlighting new pro-solar and pro-renewables consumer voices.

Speakers:
Anya Schoolman, Community Power Network
Malcolm Woolf, Advanced Energy Economy

Moderator:
Curtis Seymour, Energy Foundation
Won Ha, Energy Foundation

3. **Electrified Transportation**
Georgetown Room-2nd floor

Every scenario for achieving deep reductions in GHGs assumes that transportation must be largely electrified and accompanied with new approaches to mobility. What does that vision for a future transportation system look like? And what are the opportunities happening right now to get us there? Three experts will start the

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conversation by describing their vision and action plan for electric transportation at the city, state, and regional levels -- followed by a conversation among funders about the opportunities for engagement.

Speakers:
Kathryn Zyla, Georgetown Climate Center
Michael Noble, Fresh Energy
Amanda Eaken, Natural Resources Defense Council

Moderator:
Patty Monahan, Energy Foundation

4. **Land Use and Climate Change**
Dupont Ballroom A/B

Over the next 50 years, a concerted effort to protect, restore and better manage the world's forests, grasslands, agricultural lands and wetlands could offset up to a third of human-caused greenhouse gas emissions. In fact, it will not be feasible to limit global warming to 2°C (much less 1.5°) without changing how we conserve and use land. By protecting key lands from development, replanting forests and other ecosystems, and improving how farms, ranches and timber forests are managed, we can not only draw huge amounts of carbon out of the atmosphere and into plants and soils—but also increase agricultural productivity, strengthen resilience to storms and droughts, and revitalize economies. Join a funder dialogue to discuss this strategic opportunity at the domestic and international level.

Speakers:
Rick Duke, White House Council on Environmental Quality
Justin Adams, The Nature Conservancy
Reid Detchon, United Nations Foundation
Irene Krarup, V. Kann Rasmussen Foundation
Betsy Taylor, Breakthrough Strategies & Solutions

5. **Climate Advocacy Lab**
Foxhall A

The Climate Advocacy Lab and Skoll Global Threats Fund will organize a discussion focused on how evidence-based practices can, and have, improved the effectiveness of mobilization campaigns. The Lab will demonstrate cost-effective tools for grantees and organizations to deploy to improve their reach and impact, like Google Consumer Surveys for example, and moderate a discussion on how data-driven outreach has increased the effectiveness of targeted outreach strategies, emphasizing real world application and examples, from both within and beyond the climate and clean energy advocacy community.

Speakers:
Jane Bloch, Skoll Global Threats Fund
Matt Lappé, Alliance for Climate Education
Mike Daulton, National Audubon Society

Moderator:
Nathan Willcox, Skoll Global Threats Fund

Seife v. EPA (1:19-cv-05190) 4.1.2021 ED_003047_00072652-00010

1:30-2:00pm

People's Climate Music: Private Premiere Screening of Oscar-Winner Common's *Trouble in the Water* climate video
Dupont Ballroom A/B

Oscar and Grammy-winning artist and actor Common is lending his voice to the climate and clean energy movement. In 2014 Common contributed to the first ever climate album HOME (Heal Our Mother Earth) produced by Hip Hop Caucus' "People's Climate Music" project and released in partnership with iTunes. Common worked with the album's Executive Producer, Malik Yusef, to pen and record Trouble in the Water, a powerful anthem that connects climate, water, and action. For this Earth Day, in partnership with Facebook, People's Climate Music is releasing a cinematic music video for Trouble in the Water with Common. The music video will be premiered privately for the very first time during this session for the CEFG community. This will be an opportunity to discuss creative and popular culture strategies to reach the public on climate action in new, deeply effective ways.

Confidential session, please no social media posting about the details of this project.

Speaker: Rev. Lennox Yearwood Jr., President and CEO, Hip Hop Caucus
Special Guest: Malik Yusef, 5 time Grammy winning Songwriter, Producer, and Poet, and Director of Arts and Culture, Hip Hop Caucus

2:00 pm

Adjourn

Important note: CEFG's Annual Meeting is open to funders and invited guests only. We are committed to providing a safe, inclusive, and engaging gathering. All attendees are encouraged to debate and provide collaborative opportunities. This meeting, and all CEFG/CGBD meetings and calls, unless otherwise noted, are off the record regarding media. Please refrain from fundraising and respect the media policy. This policy is intended to protect meeting participants and to encourage open dialogue during the meeting.

Seife v. EPA (1:19-cv-05190) 4.1.2021 ED_003047_00072652-00011

Message

From: Perry, Dale [Perry.Dale@epa.gov]
Sent: 3/29/2016 6:22:42 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: BuzzFeed story

They updated the story:

http://www.buzzfeed.com/danvergano/fracking-in-wyoming

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Valentine, Julia
Sent: Tuesday, March 29, 2016 2:11 PM
To: Harrison, Melissa <Harrison.Melissa@epa.gov>; Perry, Dale <Perry.Dale@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Cc: Hull, George <Hull.George@epa.gov>
Subject: RE: BuzzFeed story

Update:

Buzzfeed updated the story by adding our statement at the bottom.

Sorry he quoted me. I requested attribution to the EPA or an EPA spokesperson. Next time I will give him one of your names. Let me know if I should try to have him change it.

From reporter:
We added to update box.
Don't know if it's crazy to ask but we are following the wider update to national fracking report under SAB review. If you are doing anything for reporters who want to get more of a sense of the agency's thinking, we'd be happy to hear about it. D

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

From: Harrison, Melissa
Sent: Tuesday, March 29, 2016 12:18 PM
To: Perry, Dale <Perry.Dale@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

I'll give her an update, but let's move ahead.

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Perry, Dale
Sent: Tuesday, March 29, 2016 12:11 PM
To: Valentine, Julia <Valentine.Julia@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

Melissa do you need to run this by Liz?

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Valentine, Julia
Sent: Tuesday, March 29, 2016 12:10 PM
To: Perry, Dale <Perry.Dale@epa.gov>; Harrison, Melissa <Harrison.Melissa@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

Ok to send?

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

From: Perry, Dale
Sent: Tuesday, March 29, 2016 11:58 AM
To: Harrison, Melissa <Harrison.Melissa@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

To provide a more streamlined response that doesn't get into the details of our comments on WY's report, how about we use this to start?

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Harrison, Melissa
Sent: Tuesday, March 29, 2016 11:54 AM
To: Valentine, Julia <Valentine.Julia@epa.gov>; Perry, Dale <Perry.Dale@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

Ok. I think we need to utilize the info Dale pulled together. If everyone is good, Julia will you reach out to the reporter and ask if he will update his story with additional info? It's very important we monitor all questions related to this topic and ensure we are giving full responses. Please loop Dale into future inquiries. In addition, this story just came out: http://trib.com/business/energy/former-epa-lead-investigator-in-pavillion-releases-study-linking-fracking/article_31b296ee-560c-5832-8768-26bbeff2833a.html We should also consider reaching out to this reporter and sending the additional info.

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Valentine, Julia
Sent: Tuesday, March 29, 2016 11:45 AM
To: Harrison, Melissa <Harrison.Melissa@epa.gov>; Perry, Dale <Perry.Dale@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

Hi Melissa,

Below is what I sent to the reporter yesterday. Dayna drafted. Laura approved.

EPA will review all applicable peer reviewed scientific literature that has been published since the release of the draft assessment for consideration in the final Hydraulic Fracturing Drinking Water Assessment. EPA plans to evaluate the Stanford paper as we are a evaluating other recent literature that informs EPA's Hydraulic Fracturing Drinking Water Assessment.

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

From: Harrison, Melissa
Sent: Tuesday, March 29, 2016 11:00 AM
To: Perry, Dale <Perry.Dale@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Subject: RE: BuzzFeed story

I think this makes sense, but what did Julia/the region provide the reporter?

Melissa J. Harrison
Press Secretary
U.S. Environmental Protection Agency
Office: (202) 564-8421
Mobile: Ex. 6 Personal Privacy (PP)
Harrison.Melissa@epa.gov

From: Perry, Dale
Sent: Tuesday, March 29, 2016 10:57 AM
To: Allen, Laura <Allen.Laura@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>
Subject: RE: BuzzFeed story

How about something like this:

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Allen, Laura
Sent: Tuesday, March 29, 2016 10:27 AM
To: Valentine, Julia <Valentine.Julia@epa.gov>; Perry, Dale <Perry.Dale@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>
Subject: RE: BuzzFeed story

Dale- if you can get info from the region, that would be helpful

---

From: Valentine, Julia
Sent: Tuesday, March 29, 2016 10:22 AM
To: Perry, Dale <Perry.Dale@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>
Subject: RE: BuzzFeed story

Laura / Dale / Melissa --

Do you want to handle directly? If not, I will send what you have when you approve.

Thanks

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

From: Perry, Dale
Sent: Tuesday, March 29, 2016 10:17 AM
To: Allen, Laura <Allen.Laura@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>

Cc: Harrison, Melissa <Harrison.Melissa@epa.gov>
Subject: RE: BuzzFeed story

I just chatted with Liz and she asked me to get the language from R8 about Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP) She would like to push back with a statement on this so let me see what I can get from the region. If one of you already have this (and I missed it while I was out) please let me know. Thanks!

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Allen, Laura
Sent: Tuesday, March 29, 2016 9:52 AM
To: Valentine, Julia <Valentine.Julia@epa.gov>; Gibbons, Dayna <Gibbons.Dayna@epa.gov>
Cc: Perry, Dale <Perry.Dale@epa.gov>
Subject: BuzzFeed story

Here's the story. Is there anything we need to push back on/correct here?

Scientists Slam EPA For "Walking Away" From Fracking Pollution Study

Fracking contaminated underground water reservoirs in Wyoming, finds a study by the former EPA scientist who led a preliminary investigation there in 2011. EPA never followed up that investigation.

Fracking polluted underground water reservoirs around Pavillion, Wyoming, confirms a study that follows up on a never-completed pollution investigation that the Environmental Protection Agency (EPA) walked away from in 2013.

"It's the study I would have done for the agency if I was still there," former EPA scientist Dominic DiGiulio, who headed the study, told BuzzFeed News. The study partly relied on EPA data that DiGiulio knew to request under freedom of information laws. "I can't say it was the one they would have published."

In 2008, residents of Pavillion in the Wind River Indian Reservation contacted the environmental agency over foul tasting well water near fracking sites there. An EPA draft report in 2011 found hydraulic fracturing, or fracking, fluids from natural gas wells had been injected into a deep drinking water reservoir, or aquifer, there. Uproar ensued, with other federal, state, and industry officials critical of the draft report, saying EPA monitoring wells were unreliable. Two years later, EPA said it would not release a final version of the draft report. "Nor does the agency plan to rely upon the conclusions in the draft report," it said.

The decision by EPA to retreat from its draft study at Pavilion "wasn't made by any of the scientists" at the agency, DiGiulio said, but rather by the agency's senior leadership. EPA eventually handed the investigation over to Wyoming, which has since produced three inconclusive reports.

Fracking, which cracks open oil or gas-bearing rock layers with high-pressure injections of chemicals and sand mixed with water, has revolutionized the U.S. energy industry in the last decade, bulwarking long-shrinking supplies of fossil fuels. Concern about fracking chemicals migrating into drinking water has accompanied protests at Pavilion and in places such as Dimock, Pennsylvania. On Monday, the U.S. Geological Survey released a report concluding that underground disposal of waste fracking fluids in deep wells was triggering small to medium-sized earthquakes in states such as Oklahoma, putting 7 million people at risk for these "induced" quakes.

In the new study, published in the Environmental Science & Technology journal, DiGiulio and Stanford's Robert Jackson picked up where EPA left off, combining data from two agency monitoring wells and state reviews of natural gas wells, drilling pits, and drinking water wells. The researchers found that a wide range of chemicals from fracking wells injected into the Pavilion aquifer had migrated upward into higher layers of sandstone filled with untapped drinking water. The results confirm the 2011 draft EPA report and extend it by finding the first direct evidence of fracking fluids polluting a federally protected aquifer.

"No other industry can inject chemicals into drinking water," Jackson told BuzzFeed News. He criticized the EPA for "walking away" from the safety study of the pollution in Wyoming and warned that the findings from their independent study have implications for California, Colorado, and other Rocky Mountain states where shallow hydraulic fracturing, done at depths around 3,000 feet down or less, takes place. "It isn't only Wyoming where shallow hydraulic fracturing is a concern," he said.

The new study did not look at whether the contaminated fluids reached the drinking water in Pavillion, DiGiulio acknowledged, only finding that the dangerous chemicals are present in aquifers deeper down. To confirm that drinking water has been contaminated would require testing samples from local wells.

Doug Hock of Encana Oil & Gas Inc., which drilled 44 natural gas wells around Pavillion starting in 2004 to depths as shallow as 1,220 feet, made this point to BuzzFeed News in response to the study.

"Encana, together with the State of Wyoming, as well as EPA have conducted numerous rounds of testing and study in Pavillion," Hock said by email. "There is no evidence that the water quality in domestic wells in the Pavillion Field has changed as a result of oil and gas operations; no oil and gas constituents were found to exceed drinking water standards in any samples taken."

Encana provided $1.5 million to the Wyoming Natural Resources Foundation in 2014 to fund the state's investigations around Pavillion.

The new study also shows that pits retaining drilling debris, unlined until the 1990s, likely have polluted dozens of water wells near them around Pavilion. These pits are now lined at fracking wells, "but the pollution is still there," DiGiulio said.

The study is basically the one that federal agencies would have completed if the Pavillion investigation hadn't been turned over to Wyoming, independent hydrogeologist Daniel Stephens, based in Albuquerque, told BuzzFeed News. "If anything, my sense is that this report should be well received by EPA which came to a similar conclusion early on in their work," he said by email.

The study adds to criticism of EPA for similarly walking away from fracking pollution studies not only in Wyoming, but in Dimock, Pennsylvania and Parker County, Texas, Peterson said.

"EPA will review all applicable peer reviewed scientific literature that has been published since the release of the draft assessment," said an EPA statement sent to BuzzFeed by agency spokesperson Julia Valentine. "EPA plans to evaluate the Stanford paper as we are evaluating other recent literature."

The agency is also reviewing a nationwide fracking safety report released in 2015, which has come under criticism from its own scientific advisory board over its draft conclusion that there was no "widespread, systematic" impact of the drilling method on drinking water. The new report suggests that shallow fracking does pose a wider risk beyond Wyoming, DiGiulio said.

-----Original Message-----
From: Valentine, Julia
Sent: Monday, March 28, 2016 10:06 AM
To: Gibbons, Dayna <Gibbons.Dayna@epa.gov>

Cc: Perry, Dale <Perry.Dale@epa.gov>; Allen, Laura <Allen.Laura@epa.gov>
Subject: FRACKING: DDL: CoB; BuzzFeed News re: hydraulic fracturing study releasing tomorrow

Hi Dayna,

Dale suggested you could craft a statement to respond to this inquiry.
From Dale:
We should say something along the lines of "we are reviewing the paper" and that the revisions to the draft HF assessment will take into consideration new peer reviewed literature. I think Dayna already has language very similar.

Thank you!

Request:
Dan Vergano
BuzzFeed News
202 629 4563
dan.vergano@buzzfeed.com

I'm a science reporter at BuzzFeed News. We are looking at a study out Tuesday from Stanford that is critical of EPA's conclusions about fracking and drinking water contamination in Wyoming (news release below), and we wonder if anyone from the agency might comment.

The study embargo breaks at 9 am Eastern on Tuesday. So any comment before COB Monday would be great -- sooner, better, natch if you have someone who has already critiqued the finding.

Press release:
> EMBARGOED UNTIL 9 a.m. PDT March 29, 2016
>
> Headline: Stanford researchers show fracking's impact to drinking
> water sources
>
> Summary: Common industry practices may have widespread impacts on
> drinking water resources
>
>
> BY ROB JORDAN
>
> Only one industry is allowed to inject toxic chemicals into
> underground sources of drinking water – hydraulic fracturing or
> "fracking." Concerns about this practice have riled the U.S. political
> landscape and communities around the country, perhaps nowhere more so
> than in Pavillion, Wyoming, population 231.
>
> A new Stanford study published in Environmental Science & Technology
> finds for the first time that fracking operations near Pavillion have
> had clear impact to underground sources of drinking water. The
> research paints a picture of unsafe practices ranging from the dumping
> of drilling and production fluids containing diesel fuel and high
> chemical concentrations in unlined pits to a lack of adequate cement
> barriers to protect groundwater.
>
>
> Fracking operators – the well field has gone through several corporate

> hands since the 1960s –used acid and hydraulic fracturing treatments
> at the same depths as water wells in the area.
>
> “This is a wake-up call,” said lead author Dominic DiGiulio, a
> visiting scholar in Stanford's School of Earth, Energy & Environmental
> Sciences. “It’s perfectly legal to inject stimulation fluids into
> underground drinking water resources. This may be causing widespread
> impacts on drinking water resources.”
>
> “Decades of activities at Pavillion put people at risk. These are not
> best practices for most drillers,” said co-author Rob Jackson, the
> Michelle and Kevin Douglas Provostial Professor at the School of
> Earth, Energy & Environmental Sciences. “There are no rules that would
> stop a company from doing this anywhere else,” added Jackson, a senior
> fellow at the Stanford Woods Institute for the Environment and at the
> Precourt Institute for Energy.
>
> As part of the so-called frackwater they inject into the ground,
> drilling companies use proprietary blends that can include potentially
> dangerous chemicals such as benzene and xylene. When the wastewater
> comes back up after use, it often includes those and a range of
> potentially dangerous natural chemicals.
>
> The study, based on publically available records and documents
> obtained through the Freedom of Information Act, is part of Jackson’s
> ongoing research on shallow fracking and its impact on groundwater. He
> and his colleagues have done various studies across the United States
> and in the Pavillion Field, an area of Wyoming’s Wind River Basin
> pocked by more than 180 oil and gas wells, some of them plugged and
> abandoned.
>
> Back in 2008, the residents of Pavillion complained of a foul taste
> and odor in their drinking water and questioned whether it was related
> to physical ailments. In 2011, the EPA issued a preliminary report
> putting the tiny town at the center of a growing fracking debate.
>
> The EPA report, which linked shallow fracking to toxic compounds in
> aquifers, was met with heavy criticism from the drilling industry and
> state oil and gas regulators. Three years late, having never finalized
> its findings, EPA turned its investigation over to Wyoming. The state
> released a series of reports without firm conclusions, and, as of last
> month, has said there are no firm plans to take further action. In the
> meantime, the Agency for Toxic Substances and Disease Registry has
> advised area residents to avoid bathing, cooking or drinking with
> water from their taps.
>
> The new Stanford study goes a step beyond the 2011 EPA report to
> document not only the occurrence of fracking chemicals in underground
> sources of drinking water, but their impact on that water, making it
> unsafe for use.
>
> The ripple effect goes well beyond Pavillion.
>

> "Geologic and groundwater conditions at Pavillion are not unique in
> the Rocky Mountain region," said DiGiulio. "This suggests there may be
> widespread impact to underground sources of drinking water as a result
> of unconventional oil and gas extraction."
>
> To avoid what happened in Pavillion, Jackson and DiGiulio suggest
> further investigation and regulations to limit shallow fracking and
> require deeper protective casings. Wyoming does not require cementing
> to surface casing, and only two U.S. states, Colorado and Texas, have
> special requirements for shallow hydraulic fracturing. Safeguards mean
> little, however, if they are not enforced – something the U.S.
> Environmental Protection Agency has done a mixed job with, according
> to Jackson. "The EPA has consistently walked away from investigations
> where people and the environment appear to have been harmed" by
> fracking's impact on groundwater, Jackson said.
>

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

Message

From: Jones, Kamara (OS/ASPA) [Kamara.Jones@hhs.gov]
Sent: 2/26/2016 5:31:56 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Padilla, Marissa (OS/ASPA) [Marissa.Padilla@hhs.gov]
Subject: RE: Flint Touch Base Call

Good to know. Adding Marissa for awareness. **Marissa:** See below. Thanks.

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Friday, February 26, 2016 12:23 PM
To: Jones, Kamara (OS/ASPA)
Subject: RE: Flint Touch Base Call

It's still coming together. I may have something I can send later today.

She will do a press event at the food bank she's visiting.

From: Jones, Kamara (OS/ASPA) [mailto:Kamara.Jones@hhs.gov]
Sent: Friday, February 26, 2016 12:21 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Subject: RE: Flint Touch Base Call

Thanks for the heads up, Liz. Is she going to do any open press events? Is there a schedule you can share? We'll keep it close-hold. There's a possibility that our Medicaid expansion announcement will turn into an event on Tuesday. We're still working with the WH to see what they'd like us to do.

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Friday, February 26, 2016 9:15 AM
To: Jones, Kamara (OS/ASPA)
Subject: RE: Flint Touch Base Call

Sorry I didn't see this until now, for some reason your emails went to my junk folder.

The Administrator is very likely going to be in Flint on Tuesday.

From: Jones, Kamara (OS/ASPA) [mailto:Kamara.Jones@hhs.gov]
Sent: Thursday, February 25, 2016 12:34 PM
To: Padilla, Marissa (OS/ASPA) <Marissa.Padilla@hhs.gov>; susan.hendrick@fema.dhs.gov; Ayala, Miguel A. <miguel.ayala@sba.gov>; Goodloe, Shantae M <Shantae.M.Goodloe@hud.gov>; French, Cameron R <Cameron.R.French@hud.gov>; Peters, Joanne - OC <Joanne.Peters@oc.usda.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Rao, Sujeet <Sujeet.Rao@ed.gov>
Cc: matthew.sonneborn@sba.gov
Subject: RE: Flint Touch Base Call

Thank you for joining today's call. It was very helpful to hear what each department has coming up. Attached is the long lead calendar Marissa mentioned. It will be kept very close-hold. Please add your big ticket items to it (i.e. travel, press releases, events, hearings, letters to Michigan officials). We'll send the calendar around weekly for updates. Thank you - Kamara

-----Original Appointment-----
From: Padilla, Marissa (OS/ASPA)
Sent: Wednesday, February 24, 2016 4:26 PM
To: Padilla, Marissa (OS/ASPA); susan.hendrick@fema.dhs.gov; Ayala, Miguel A.; Jones, Kamara (OS/ASPA); Goodloe, Shantae M; French, Cameron R; Peters, Joanne - OC; Purchia, Liz; Rao, Sujeet
Subject: Flint Touch Base Call
When: Thursday, February 25, 2016 11:30 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Dial-in: Ex. 6 Personal Privacy (PP) Passcode: Ex. 6 Personal Privacy (PP)

This is a coordination call to help keep track of all of the Flint-related announcements and travel from our various departments.

Call Information:
Mondays and Thursdays
11:30am – 12:00pm

Dial-in: Ex. 6 Personal Privacy (PP)
Passcode: Ex. 6 Personal Privacy (PP)

Message

From: Orquina, Jessica [Orquina.Jessica@epa.gov]
Sent: 1/28/2016 8:42:51 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Smith, Roxanne [Smith.Roxanne@epa.gov]
CC: Hart, Daniel [Hart.Daniel@epa.gov]
Subject: RE: Updated Slides
Attachments: Social Media 2016 UPDATED 1-28-16 V3.pptx

I'm sorry, I forgot the edits to slides 8 & 10. They've been updated now.

Yes, we should definitely Ex. 5 Deliberative Process (DP)

Here's the updated version. Should I send it to OCIR?

Jess

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Thursday, January 28, 2016 3:40 PM
To: Orquina, Jessica <Orquina.Jessica@epa.gov>; Smith, Roxanne <Smith.Roxanne@epa.gov>
Cc: Hart, Daniel <Hart.Daniel@epa.gov>
Subject: RE: Updated Slides

I don't think Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Should we add this to the top of Slide 11?

Ex. 5 Deliberative Process (DP)

From: Orquina, Jessica
Sent: Thursday, January 28, 2016 3:35 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Smith, Roxanne <Smith.Roxanne@epa.gov>
Cc: Hart, Daniel <Hart.Daniel@epa.gov>
Subject: Updated Slides

Hello,

I've added 2 slides to the end of the presentation. Let me know what you think. If they are good to go, do you want me to send them to OCIR or print them out?

Jess

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

Message

From: Orquina, Jessica [Orquina.Jessica@epa.gov]
Sent: 1/28/2016 8:35:26 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Smith, Roxanne [Smith.Roxanne@epa.gov]
CC: Hart, Daniel [Hart.Daniel@epa.gov]
Subject: Updated Slides
Attachments: Social Media 2016 UPDATED 1-28-16 V2.pptx

Hello,

I've added 2 slides to the end of the presentation. Let me know what you think. If they are good to go, do you want me to send them to OCIR or print them out?

Jess

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

Message

From: Orquina, Jessica [Orquina.Jessica@epa.gov]
Sent: 1/28/2016 2:46:46 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Hart, Daniel [Hart.Daniel@epa.gov]
CC: Smith, Roxanne [Smith.Roxanne@epa.gov]
Subject: RE: Social Media Definitions
Attachments: Social Media 2016 UPDATED 1-21-16.pptx; Social Media 2016 UPDATED 1-28-16.pptx

Hi Liz,

Attached are two versions of the presentation – one without any changes and one with a slide added listing the number of accounts we have on each platform. I'm fine using either version.

Let me know which you prefer and if you'd like any other changes. I can bring printouts to our 1pm prep session.

Jess

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Wednesday, January 27, 2016 6:11 PM
To: Hart, Daniel <Hart.Daniel@epa.gov>; Orquina, Jessica <Orquina.Jessica@epa.gov>
Cc: Smith, Roxanne <Smith.Roxanne@epa.gov>
Subject: RE: Social Media Definitions

Checking back to see if there's an updated version?

From: Purchia, Liz
Sent: Tuesday, January 26, 2016 10:05 AM
To: Hart, Daniel <Hart.Daniel@epa.gov>; Orquina, Jessica <Orquina.Jessica@epa.gov>
Cc: Smith, Roxanne <Smith.Roxanne@epa.gov>
Subject: RE: Social Media Definitions

If you want to add, I'll take a look.

From: Hart, Daniel
Sent: Friday, January 22, 2016 1:46 PM
To: Orquina, Jessica <Orquina.Jessica@epa.gov>
Cc: Smith, Roxanne <Smith.Roxanne@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Subject: Re: Social Media Definitions

One slide we may want to add is Ex. 5 Deliberative Process (DP)
Ex. 5 Deliberative Process (DP)

Daniel (Danny) Hart | Director of Web Communications | Office of Public Affairs | U.S. EPA | Tel:202.564.7577 | cell: Ex. 6 Personal Privacy (PP)

On Jan 21, 2016, at 11:07 AM, Orquina, Jessica <Orquina.Jessica@epa.gov> wrote:

Thanks! I've added #4 to the presentation. Here's the updated slides. I'll bring printouts to the meeting with OCIR & OGC this afternoon.

Jess

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

From: Smith, Roxanne
Sent: Thursday, January 21, 2016 10:45 AM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Orquina, Jessica <Orquina.Jessica@epa.gov>
Cc: Hart, Daniel <Hart.Daniel@epa.gov>
Subject: RE: Social Media Definitions

I like 4 the best because **Ex. 5 Deliberative Process (DP)**

Roxanne Smith
Principal Deputy Associate Administrator
Office of Public Affairs
U.S. Environmental Protection Agency
202-564-4455
smith.roxanne@epa.gov

From: Purchia, Liz
Sent: Thursday, January 21, 2016 10:26 AM
To: Orquina, Jessica <Orquina.Jessica@epa.gov>
Cc: Smith, Roxanne <Smith.Roxanne@epa.gov>; Hart, Daniel <Hart.Daniel@epa.gov>
Subject: Re: Social Media Definitions

I like 1 and 4

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jan 21, 2016, at 10:25 AM, Orquina, Jessica <Orquina.Jessica@epa.gov> wrote:

Hello,

Here are some definitions of social media we can use in the presentation. Please let me know which one you like best (if you have a preference).

Jess

1.
2.
3.
4.

Ex. 5 Deliberative Process (DP)

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

<Social Media 2016 UPDATED 1-21-16.pptx>

Message

From: Distefano, Nichole [DiStefano.Nichole@epa.gov]
Sent: 2/10/2016 2:26:29 AM
To: Morales, Esther [Morales.Esther@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]; Vargas, Melissa [vargas.melissa@epa.gov]
Subject: Re: Heads-Up - close hold (Karl Brooks)

Thanks.

Sent from my iPhone

On Feb 9, 2016, at 7:27 PM, Morales, Esther <Morales.Esther@epa.gov> wrote:

> Nichole and Liz,
>
> Please keep close hold until Tuesday 2/16 when the Administrator makes this announcement, but in case anything leaks to the press or congress, please note that Karl Brooks is departing EPA; his separation date will be 2/27/16.
>
> He has signed a resignation letter for his current position and also a letter to the President requesting that his nomination be withdrawn.
>
> Let me know if you have additional questions.
>
> Esther F. Morales
> White House Liaison
> (202) 564-3580 desk
> Ex. 5 Deliberative Process (DP) cell
> Morales.Esther@epa.gov

Message

From: Kaplan, Robert [kaplan.robert@epa.gov]
Sent: 2/8/2016 6:20:22 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Meiburg, Stan [Meiburg.Stan@epa.gov]; Grevatt, Peter [Grevatt.Peter@epa.gov]; Natarajan, Nitin [Natarajan.Nitin@epa.gov]; Beauvais, Joel [Beauvais.Joel@epa.gov]; Burke, Thomas [Burke.Thomas@epa.gov]
Subject: Re: Fast Start

I'd be pleased to relay our support to the mayor for doing this right. Shall I do so?

Acting Regional Administrator
EPA Region 5 - Chicago
Office: (312) 886-1499
Cell: Ex. 6 Personal Privacy (PP)

On Feb 8, 2016, at 12:15 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> Sure.
>
> Tom - do you have edits?
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
> On Feb 8, 2016, at 1:06 PM, Meiburg, Stan <Meiburg.Stan@epa.gov> wrote:
>
> At the beginning of paragraph 2, would it be better to say "Right now", or "In the immediate time frame"?
>
> Sent from my iPhone
>
> On Feb 8, 2016, at 11:57 AM, Grevatt, Peter <Grevatt.Peter@epa.gov> wrote:
>
>> Looks good to me!
>>
>> Sent from my iPhone
>>
>> On Feb 8, 2016, at 12:51 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:
>>
>>> Any other edits?
>>>
>>> I think Bob should probably call the mayor before 3.
>>>
>>> On Feb 8, 2016, at 12:09 PM, Natarajan, Nitin <Natarajan.Nitin@epa.gov> wrote:

Looks good from my side, but I'll defer to OW and ORD for final ok. Once we hear back from ORD/OW, I'll forward back to NSC and ask Liz to forward directly to Tom as well.

N

Nitin Natarajan
Deputy Assistant Administrator
Office of Land and Emergency Management
Environmental Protection Agency
202-566-0200 Office

From: Purchia, Liz
Sent: Monday, February 08, 2016 11:52 AM
To: Grevatt, Peter <Grevatt.Peter@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>
Cc: Beauvais, Joel <Beauvais.Joel@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>
Subject: RE: Fast Start

Revised below.

It is encouraging that the City of Flint is looking toward these long-term measures. EPA stands ready to support the city and to bring our expertise to the table to help ensure replacement of lead service lines is done correctly. EPA supports the efforts that local communities like Lansing have made to replace lead service lines, and we encourage the City of Flint and other communities who are thinking of embarking on this path to reach out to those who have done this work previously to share lessons learned and to fully understand the challenges they have encountered. Corrosion control will continue to be very important to protect residents from potential drinking water lead exposures related to these materials throughout this process.

In the immediate, the broad federal effort is focused on preventing lead exposures until the city has the ability to properly treat its water system. EPA is using our scientific and technical expertise to address underlying issues related to getting the drinking water system where it needs to be. This means ensuring the right anti-corrosion steps are in place to prevent lead from coming off the pipes and into the water supply and to ensure that the city can operate its water system appropriately. Until we're assured of both those things, EPA's Flint Safe Drinking Water Task Force, established in October 2015, will remain in Flint and will continue providing technical assistance to the City of Flint and the Michigan Department of Environmental Quality.

For more information on EPA's work in Flint visit www.epa.gov/flint

If asked about EPA funds
DWSRF funds can be used to fund the replacement of lead service lines, including the portion of the line that is owned by the resident.

If asked about congress' plans
We support the work that the MI delegation has undertaken and we stand ready to assist in this effort.

From: Grevatt, Peter
Sent: Monday, February 08, 2016 11:08 AM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>
Cc: Beauvais, Joel <Beauvais.Joel@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>
Subject: RE: Fast Start

Thanks Liz. Excellent summary. I realize one other point that is good to include is that actions to remove LSLs should be done in coordination with other activities to reduce children's exposures to lead (including public health education on avoiding exposures to lead paint and dust).

From: Purchia, Liz
Sent: Monday, February 08, 2016 10:48 AM
To: Meiburg, Stan <Meiburg.Stan@epa.gov>
Cc: Grevatt, Peter <Grevatt.Peter@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>
Subject: RE: Fast Start

This is a start. We can talk more at 11.

EPA supports the efforts that local communities like Lansing have made to replace lead service lines, and we encourage the City of Flint and other communities who are thinking of embarking on this path to reach out to those who have done this work previously to fully understand the challenges they have encountered.

In the immediate, the broad federal effort is focused on preventing lead exposures until the city has the ability to properly treat its water system. EPA is using our scientific and technical expertise to address underlying issues related to getting the drinking water system where it needs to be. This means ensuring the right anti-corrosion steps are in place to prevent lead from coming off the pipes and into the water supply and to ensure that the city can operate its water system appropriately. Until we're assured of both

those things, EPA's Flint Safe Drinking Water Task Force, established in October 2015, will remain in Flint and will continue providing technical assistance to the City of Flint and the Michigan Department of Environmental Quality.

For more information on EPA's work in Flint visit www.epa.gov/flint

If asked about EPA funds
DWSRF funds can be used to fund the replacement of lead service lines, including the portion of the line that is owned by the resident.

If asked about congress' plans
We support the work that the MI delegation has undertaken and we stand ready to assist in this effort.

If asked about the challenges about lead replacement
In addition to cost and carefully managing particles of lead that may be introduced into drinking water during the removal process, these challenges will likely include:

- <!--[if !supportLists]--><!--[endif]-->the need to get homeowners permission to replace the full line (and what to do in cases where they refuse)
- <!--[if !supportLists]--><!--[endif]-->the importance of addressing environmental justice issues if the homeowners are to bear some responsibility for paying for the removal of the portion of the line that they own
- <!--[if !supportLists]--><!--[endif]-->the importance of recognizing that even in cases where lead service lines are removed, leaded plumbing materials will remain in many older homes, and corrosion control will continue to be very important to protect residents from potential drinking water lead exposures related to these materials.

From: Meiburg, Stan
Sent: Monday, February 08, 2016 10:11 AM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Cc: Grevatt, Peter <Grevatt.Peter@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>
Subject: Re: Fast Start

Plus making sure people know this isn't a substitute for system optimization and proper operation!

Sent from my iPad

On Feb 8, 2016, at 9:03 AM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> In her press conference she may be asked our position on this or proactively bring it up. If might be useful for us to connect with the mayor beforehand.
>
> Note that she calls us out in her press release that will be released at 3pm.
>
> "I invite Governor Snyder and his team, as well as the EPA, to pledge their full cooperation to help us get this done," Weaver said. "I call on the Legislature and Congress to appropriate the necessary funds as quickly as possible. Not one penny of the cost of getting rid of these pipes should be on the backs of the people of Flint."
>
> I don't think our position necessarily changes, but we should have a statement prepared. Should that come from OW?

From: Grevatt, Peter
Sent: Monday, February 08, 2016 10:02 AM
To: Beauvais, Joel <Beauvais.Joel@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Subject: RE: Fast Start

I would say that we support the efforts that local communities like Lansing have made to replace LSLs, and we encourage communities who are thinking of embarking on this path to reach out to those who have done this work previously to more fully appreciate the challenges they have encountered. In addition to cost and the important issues that Stan has raised on carefully managing particles of lead that may be introduced into drinking water during the removal process, these challenges will likely include the need to get homeowners permission to replace the full line (and what to do in cases where they refuse), the importance of addressing environmental justice issues if the homeowners are to bear some responsibility for paying for the removal of the portion of the line that they own, and the importance of recognizing that even in cases

where lead service lines are removed, leaded plumbing materials will remain in many older homes, and corrosion control will continue to be very important to protect residents from potential drinking water lead exposures related to these materials.

We can also emphasize again that DWSRF funds can be used to fund the replacement of lead service lines, including the portion of the line that is owned by the resident.

From: Beauvais, Joel
Sent: Monday, February 08, 2016 9:51 AM
To: Meiburg, Stan <Meiburg.Stan@epa.gov>; Natarajan, Nitin <Natarajan.Nitin@epa.gov>
Cc: Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Grevatt, Peter <Grevatt.Peter@epa.gov>
Subject: RE: Fast Start

Plus Peter G

From: Meiburg, Stan
Sent: Monday, February 08, 2016 9:33 AM
To: Natarajan, Nitin <Natarajan.Nitin@epa.gov>
Cc: Beauvais, Joel <Beauvais.Joel@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Kaplan, Robert <kaplan.robert@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Subject: Re: Fast Start

Nitin, I defer to Joel, Tom and Peter on the substance on this, but notwithstanding the obvious need to complete system optimization, I can't see how full LSL replacement could be harmful as long as complete steps are taken during the replacement process to be sure any loose lead particles created in the process are flushed from the system. There was controversy as I recall about partial LSL but if you are replacing the full line, how could this hurt?

Stan

Sent from my iPad

On Feb 8, 2016, at 8:27 AM, Natarajan, Nitin <Natarajan.Nitin@epa.gov> wrote:

> Please see below. My understanding is that our position remains the same...need to complete optimization

then analyze what needs to be replaced and weigh in the negative impacts of replacement into the plan. Thoughts?

N

Nitin Natarajan
Deputy Assistant Administrator
Office of Land and Emergency Management
Environmental Protection Agency
202-566-0200 Office

Begin forwarded message:

> **From:** "Gautier, Peter" <Peter_W_Gautier@nsc.eop.gov>
> **Date:** February 8, 2016 at 09:20:07 EST
> **To:** "'Meiburg, Stan'" <Meiburg.Stan@epa.gov>, "Natarajan. Nitin@epa. gov (Natarajan.Nitin@epa.gov)" <Natarajan.Nitin@epa.gov>
> **Cc:** "Pope, Amy" <Amy_E_Pope@nsc.eop.gov>, "Nicole Lurie (nicole.lurie@hhs.gov)" <nicole.lurie@hhs.gov>, "Cramer, Drew" <Drew_W_Cramer@nsc.eop.gov>, "Patel, Rohan" <Rohan_Patel@who.eop.gov>
> **Subject: FW: Fast Start**
>
> Stan, Nitin,
>
> Please see the documents attached regarding Mayor

Weaver's announcement this afternoon (and please note that these are embargoed to preserve our open communication with the Mayor so request close hold). Request your reaction to these and the EPA position on the plan so we can be ready and synchronized after the Mayor's announcement.

-----Original Message-----
From: Patel, Rohan
Sent: Monday, February 08, 2016 9:02 AM
To: #flintwaterTF <#flintwaterTF@dsr.eop.gov>; Abramson, Jerry <Jerry_E_Abramson@who.eop.gov>; 'Nicole.Lurie@hhs.gov' <Nicole.Lurie@hhs.gov>
Subject: Fast Start

Team,

See attached docs, embargoed till 3pm, on the "Fast Start" program that Mayor Weaver will announce this afternoon. Basic plan is for Lansing utility to help coordinate service line replacement for 15,000 houses over 1 year, at an estimated cost of about $55 million. Mayor thinks the Governors team

will react positively ot at least say they look forward to working with the Mayor to replace all the LSL's that need replacing.

If this hasn't already happened, it'd be good to synch our rxn with epa's regional and hq teams. The mayor's staff is worried(without any concrete reason) that the US EPA may not react positively on her proposal.

OLA/NSC, does the Stabenow bill allow for the Feds to spend money on this type of project?

<Mayor to Announce Next Steps on Lead Pipe Removal - ADVISORY.docx>

<Flint Mayor Releases Plan to Remove Lead Pipes-PR.docx>

<FastStartOverview2.7.16(2).pdf>

Message

From: Distefano, Nichole [DiStefano.Nichole@epa.gov]
Sent: 1/8/2016 8:56:03 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Attachments: WaterCARE Communities factsheet_Dec 2015.pdf; Flyer - WIRFC 1-yr anniv event _01-14-16.pdf

Importance: High

I think Nancy is trying to get her hands around this but we should discuss. I have asked to talk to Joel

Nichole Distefano
Acting Associate Administrator
Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
(202) 564-5200
Distefano.Nichole@epa.gov

From: Asher, Jonathan
Sent: Friday, January 08, 2016 3:48 PM
To: Distefano, Nichole <DiStefano.Nichole@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

From: Bowles, Jack
Sent: Friday, January 08, 2016 3:04 PM
To: Asher, Jonathan <Asher.Jonathan@epa.gov>; Davis, CatherineM <Davis.CatherineM@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

From: Loop, Travis
Sent: Friday, January 08, 2016 2:37 PM
To: PADs and Alternates <PADs_and_Alternates@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Bowles, Jack <Bowles.Jack@epa.gov>; Gutro, Doug <Gutro.Doug@epa.gov>
Subject: FW: WaterCARE Communities - PDFs to send to selected communities
Importance: High

PADs,

This email is to provide a clarification regarding the WaterCARE Communities announcement. I understand that most Regions have begun to contact the communities to 1) tell them they were selected, 2) invite them to attend the DC event on Jan 14, 3) note that the news is embargoed until EPA's official announcement on Jan 20.

Program staff may be the ones involved in notifications (see below for the list of staff that OW's finance center has been working with), but OCIR at HQ flagged that Regional intergov should probably also be involved to make sure the invitations for a White House event go to the right city officials.

I apologize for any confusion and lack of full coordination.

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
Ex. 6 Personal Privacy (PP)
loop.travis@epa.gov

From: Brubaker, Sonia
Sent: Monday, January 04, 2016 12:26 PM
To: Beck, Erik <beck.erik@epa.gov>; Vida, Stephen <Vida.Stephen@epa.gov>; Reynolds, Lori <Reynolds.Lori@epa.gov>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Bouma, Stacey <Bouma.Stacey@epa.gov>; Marquardt, Steve <marquardt.steve@epa.gov>; Reazin, David <Reazin.David@epa.gov>; Germano, Sabre <Germano.Sabre@epa.gov>; Friel, Brian <Friel.Brian@epa.gov>; Smith, DavidW <Smith.DavidW@epa.gov>; Fiedorczyk, Bryan <Fiedorczyk.Bryan@epa.gov>; Shaw, Michael <Shaw.Michael@epa.gov>; Allenbach, Becky <Allenbach.Becky@epa.gov>; Simmons, Christopher <simmons.christopher@epa.gov>; Parsons, Sheryl <Parsons.Sheryl@epa.gov>; Jennings, Wanda <Jennings.Wanda@epa.gov>; McKay, David <McKay.David@epa.gov>; Bakker, Gerry <bakker.gerry@epa.gov>; Hammett, Stephanie <Hammett.Stephanie@epa.gov>; Mindrup, Mary <Mindrup.Mary@epa.gov>; Curtis, Glenn <curtis.glenn@epa.gov>; Gallo, Vince <Gallo.Vince@epa.gov>; Gebhardt, Jim <Gebhardt.Jim@epa.gov>; Stein, Raffael <Stein.Raffael@epa.gov>; McKay, David <McKay.David@epa.gov>; Galavotti, Holly <Galavotti.Holly@epa.gov>
Cc: Hughes, Jeffrey <jhughes@sog.unc.edu>; Heather Himmelberger <heatherh@unm.edu>
Subject: WaterCARE Communities - PDFs to send to selected communities
Importance: High

Thank you for all your work in sending forward community nominations for the WaterCARE program. The communities selected are below. Attached is a factsheet on the program and a flyer to invite one representative to our anniversary event on January 14th where we'll announce the WaterCARE communities. We are able to pay for lodging and flights for a community representative - please provide contact information for the invitation.

Other than contacting the community in your region to let them know they've been selected, please keep this list close hold and not make public until the press release goes out. The press release is scheduled to go out on January 20th or January 21st. We will forward the press release and communication plan once they are finalized.

WaterCARE communities include:

- Lawrence, Massachusetts
- The Township of South Orange Village, New Jersey
- Buchanan County, Virginia
- Selma, Alabama
- Youngstown, Ohio
- Gatesville, Texas
- Johnston, Iowa
- Confederated Salish and Kootenai Tribe (Montana)
- Hoopa Valley Tribe (California)
- Haines Borough, Alaska

Happy New Year!

Sonia

Sonia Brubaker
Program Manager
Water Infrastructure and Resiliency Finance Center
U.S. Environmental Protection Agency
(202) 564-0120
brubaker.sonia@epa.gov

Message

From: Orquina, Jessica [Orquina.Jessica@epa.gov]
Sent: 1/26/2016 2:52:38 PM
To: Hart, Daniel [Hart.Daniel@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Fwd: Social Media Definitions
Attachments: Social Media 2016 UPDATED 1-21-16.pptx; ATT00001.htm

This is the latest version I have on my phone. I don't think I made any more changes, but will have to check my computer tomorrow to confirm.

Jess

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

Begin forwarded message:

> **From:** "Orquina, Jessica" <Orquina.Jessica@epa.gov>
> **Date:** January 21, 2016 at 11:07:32 AM EST
> **To:** "Smith, Roxanne" <Smith.Roxanne@epa.gov>, "Purchia, Liz" <Purchia.Liz@epa.gov>
> **Cc:** "Hart, Daniel" <Hart.Daniel@epa.gov>
> **Subject: RE: Social Media Definitions**
>
> Thanks! I've added #4 to the presentation. Here's the updated slides. I'll bring printouts to the meeting with OCIR & OGC this afternoon.
>
> Jess
>
> Jessica Ann Orquina
> EPA Social Media Lead
> Office of Web Communications
> U.S. Environmental Protection Agency
> Email: orquina.jessica@epa.gov
> Office: 202-564-0446
> Mobile: Ex. 6 Personal Privacy (PP)
>
> ---
>
> **From:** Smith, Roxanne
> **Sent:** Thursday, January 21, 2016 10:45 AM
> **To:** Purchia, Liz <Purchia.Liz@epa.gov>; Orquina, Jessica <Orquina.Jessica@epa.gov>
> **Cc:** Hart, Daniel <Hart.Daniel@epa.gov>
> **Subject:** RE: Social Media Definitions
>
> I like 4 the best because Ex. 5 Deliberative Process (DP)
>
> Roxanne Smith
> Principal Deputy Associate Administrator

Office of Public Affairs
U.S. Environmental Protection Agency
202-564-4455
smith.roxanne@epa.gov

From: Purchia, Liz
Sent: Thursday, January 21, 2016 10:26 AM
To: Orquina, Jessica <Orquina.Jessica@epa.gov>
Cc: Smith, Roxanne <Smith.Roxanne@epa.gov>; Hart, Daniel <Hart.Daniel@epa.gov>
Subject: Re: Social Media Definitions

I like 1 and 4

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jan 21, 2016, at 10:25 AM, Orquina, Jessica <Orquina.Jessica@epa.gov> wrote:

Hello,

Here are some definitions of social media we can use in the presentation. Please let me know which one you like best (if you have a preference).

Jess

1.
2.
3.
4.

Ex. 5 Deliberative Process (DP)

Jessica Ann Orquina
EPA Social Media Lead
Office of Web Communications
U.S. Environmental Protection Agency
Email: orquina.jessica@epa.gov
Office: 202-564-0446
Mobile: Ex. 6 Personal Privacy (PP)

Message

From: Valentine, Julia [Valentine.Julia@epa.gov]
Sent: 12/3/2015 6:21:53 PM
To: Conger, Nick [Conger.Nick@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: VW - US civil Clean Air Act complaint for review

Doubly merry since it's also another big VW deadline!

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

From: Conger, Nick
Sent: Thursday, December 03, 2015 1:20 PM
To: Allen, Laura <Allen.Laura@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Valentine, Julia <Valentine.Julia@epa.gov>
Subject: FW: VW - US civil Clean Air Act complaint for review

Merry Christmas.

From: Hornbuckle, Wyn (OPA) [mailto:Wyn.Hornbuckle@usdoj.gov]
Sent: Thursday, December 03, 2015 1:13 PM
To: Conger, Nick <Conger.Nick@epa.gov>
Subject: RE: VW - US civil Clean Air Act complaint for review

Hey Nick,

Looks like we will have more time on this. We anticipate filing on December 21 or 22

From: Conger, Nick [mailto:Conger.Nick@epa.gov]
Sent: Wednesday, December 02, 2015 12:19 PM
To: Hornbuckle, Wyn (OPA)
Subject: FW: VW - US civil Clean Air Act complaint for review

I will get started on a draft press release.

Nick Conger
U.S. Environmental Protection Agency
Office: (202) 564-6287
Cell: Ex. 6 Personal Privacy (PP)

From: Belser, Evan
Sent: Wednesday, December 02, 2015 12:03 PM
To: Conger, Nick <Conger.Nick@epa.gov>
Cc: Allen, Laura <Allen.Laura@epa.gov>
Subject: Fwd: VW - US civil Clean Air Act complaint for review

As requested. Obviously this is a close hold. Thanks guys.

Evan Belser
Chief, Mobile Source Enforcement Branch
US EPA

Begin forwarded message:

From: "Kaul, Meetu" <Kaul.Meetu@epa.gov>
Date: December 1, 2015 at 6:12:59 PM EST
To: "Belser, Evan" <Belser.Evan@epa.gov>, "Shinkman, Susan" <Shinkman.Susan@epa.gov>
Cc: "Orehowsky, Gregory" <Orehowsky.Gregory@epa.gov>, "Iddings, Brianna" <Iddings.Brianna@epa.gov>
Subject: FW: VW - US civil Clean Air Act complaint for review

FYI – California received the complaint as well.

Ms.Meetu Kaul, Attorney-Advisor
Air Enforcement Division
United States Environmental Protection Agency
Direct: 202-564-5472
Email: kaul.meetu@epa.gov

From: Engel, Bethany (ENRD) [mailto:Bethany.Engel@usdoj.gov]
Sent: Tuesday, December 01, 2015 5:14 PM
To: Kiyota, Diane@ARB <diane.kiyota@arb.ca.gov>; Kamel, Alexandra@ARB <Alexandra.Kamel@arb.ca.gov>; 'Livingston, Aron@ARB' <aron.livingston@arb.ca.gov>; Peter, Ellen M. @ARB <ellen.peter@arb.ca.gov>; 'nicklas.akers@doj.ca.gov' <nicklas.akers@doj.ca.gov>; 'Gavin G. McCabe' <Gavin.McCabe@doj.ca.gov>
Cc: karen.dworkin@usdoj.gov; Van Eaton, Josh (ENRD) <Josh.Van.Eaton@usdoj.gov>; Kaul, Meetu <Kaul.Meetu@epa.gov>
Subject: VW - US civil Clean Air Act complaint for review

Confidential Attorney Work Product
May Be Subject to Attorney Client Privilege
Not for Public Release

All:

Attached please find a copy of the United States' proposed complaint asserting civil Clean Air Act claims on behalf of EPA. Because the 60 day citizen suit notice period expires early next week, this is going up to AAG Cruden for approval today, though the questions of when and whether to file are still undecided and rest with the AAG. We are working under a very tough timeline due in large part to the looming citizen suit, so I ask that you let me, Josh and Karen Dworkin know if anything in the attached is incorrect or adversely affects your client's interests by COB Thursday. Please pay special attention to the factual assertions in paragraphs 78-92 (EPA has outstanding questions to CARB about paragraph 86, in particular).

Josh and I will be traveling to NOLA for the MDL Panel hearing tomorrow and will be entirely out of pocket from approximately 11:30-2:30 ET. We will be in court beginning around 9 ET on Thursday, and flying back early evening ET. Otherwise, my cell is 202.598.5381.

We appreciate your ongoing coordination and quick attention to this. Please forward to anyone I left off who should weigh in.

Thanks,
Beth

Bethany Engel
Trial Attorney
Environmental Enforcement Section
United States Department of Justice
PO Box 7611, Ben Franklin Station
Washington, DC 20044-7611
202.514.6892 (ph)
202.616.2427 (fax)

Overnight Deliveries
601 D Street NW, Room 6915
Washington, DC 20004

Message

From: Distefano, Nichole [DiStefano.Nichole@epa.gov]
Sent: 11/17/2015 7:41:42 PM
To: Meiburg, Stan [Meiburg.Stan@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
CC: Hedman, Susan [hedman.susan@epa.gov]; Garbow, Avi [Garbow.Avi@epa.gov]; Beauvais, Joel [Beauvais.Joel@epa.gov]; Grevatt, Peter [Grevatt.Peter@epa.gov]
Subject: RE: Close Hold - Summary of EPA activities in Flint

Yep. Thanks.

Nichole Distefano
Acting Associate Administrator
Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
(202) 564-5200
Distefano.Nichole@epa.gov

From: Meiburg, Stan
Sent: Tuesday, November 17, 2015 2:41 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Cc: Hedman, Susan <hedman.susan@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Grevatt, Peter <Grevatt.Peter@epa.gov>
Subject: Re: Close Hold - Summary of EPA activities in Flint

I was not planning on joining--am at EMC. OK?

Stan

Sent from my iPhone

On Nov 17, 2015, at 2:34 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> Please join now
>
> (CONFERENCE CALL NUMBER: Ex. 6 Personal Privacy (PP) Code: Ex. 6 Personal Privacy (PP))

> **From:** Hedman, Susan
> **Sent:** Tuesday, November 17, 2015 12:00 PM
> **To:** Distefano, Nichole <DiStefano.Nichole@epa.gov>
> **Cc:** Purchia, Liz <Purchia.Liz@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Grevatt, Peter <Grevatt.Peter@epa.gov>
> **Subject:** Re: Close Hold - Summary of EPA activities in Flint

I could do 1:30 central/2:30 eastern

Sent from my iPhone

On Nov 17, 2015, at 10:50 AM, Distefano, Nichole <DiStefano.Nichole@epa.gov> wrote:

> I will be on the Hill with the Administrator on the hill then. I can do 2:30-3:30 or after 4:30 ET.
>
> Nichole Distefano
> Acting Associate Administrator
> Office of Congressional and Intergovernmental Relations
> Environmental Protection Agency
> (202) 564-5200
> Distefano.Nichole@epa.gov
>
> ---
>
> **From:** Hedman, Susan
> **Sent:** Tuesday, November 17, 2015 11:46 AM
> **To:** Purchia, Liz <Purchia.Liz@epa.gov>
> **Cc:** Meiburg, Stan <Meiburg.Stan@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Grevatt, Peter <Grevatt.Peter@epa.gov>
> **Subject:** Re: Close Hold - Summary of EPA activities in Flint
>
> I just landed in Duluth -- and could talk when we get in the car. How about noon central/1 eastern?
>
> Sent from my iPhone
>
> On Nov 17, 2015, at 9:30 AM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:
>
>> Hi Susan – Can we get on the phone today to discuss?
>>
>> Let us know when is a good time for you.
>>
>> Liz
>>
>> ---
>>
>> **From:** Hedman, Susan
>> **Sent:** Monday, November 16, 2015 8:07 PM
>> **To:** Meiburg, Stan <Meiburg.Stan@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Grevatt, Peter <Grevatt.Peter@epa.gov>
>> **Subject:** Close Hold - Summary of EPA activities in Flint
>>
>> Last week, when we provided briefings on EPA's activities in Flint, Rep. Kildee and staffers for the two Michigan Senators requested a written summary. We have prepared the attached "key dates" document to respond to that request. We would like to provide the attached documents on Wednesday morning, during the first of the weekly

conference calls that we offered to host to update Kildee/Peters/Stabenow on the work that the EPA Task Force is doing in Flint. Bob Kaplan, Rett Nelson and Denise Fortin will be hosting the Wednesday call – and the plan is to e-mail the following to staffers on line during the call: a pdf of the attached "key dates" document, the EPA interpretive memo and the MDEQ letter. We believe that this material addresses the main topics of interest to these members – and that the level of detail is what they are seeking. Please let me know if you have any questions or comments.

Susan Hedman
Region 5 Administrator/Great Lakes National Program Manager
U.S. Environmental Protection Agency
77 West Jackson Blvd - 19th Floor
Chicago, Illinois 60604-3590

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 11/30/2015 4:04:04 PM
To: Doering, Christopher [cdoering@usatoday.com]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: that fuels thing

Great, we'll give you a call then.

From: Doering, Christopher [mailto:cdoering@usatoday.com]
Sent: Monday, November 30, 2015 10:47 AM
To: Allen, Laura <Allen.Laura@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>
Subject: RE: that fuels thing

I'd be happy to honor the 2:45 embargo...for both the call and the press release!

And 1:45 works for me as well. My phone number is Ex. 6 Personal Privacy (PP)
Christopher

From: Allen, Laura [mailto:Allen.Laura@epa.gov]
Sent: Monday, November 30, 2015 10:44 AM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Doering, Christopher <cdoering@usatoday.com>
Subject: RE: that fuels thing

Hi Chris- we'd like to offer you an embargoed interview on RFS. Would 1:45pm work for you today? It will be with Janet McCabe and she'll have about 10 minutes for the interview.

The embargo will lift at 2:45pm today (and I can also send an embargoed press release but all of this info would be under embargo, not to be released, until 2:45pm). Let me know if those terms are ok by you and we can get it set up.

Thanks,

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

From: Purchia, Liz
Sent: Monday, November 30, 2015 10:29 AM
To: Doering, Christopher <cdoering@usatoday.com>
Cc: Allen, Laura <Allen.Laura@epa.gov>
Subject: RE: that fuels thing

Hi Chris – My colleague Laura Allen will be following up with you shortly.

From: Doering, Christopher [mailto:cdoering@usatoday.com]
Sent: Monday, November 30, 2015 10:22 AM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Subject: RE: that fuels thing

Good morning, Liz. I hope you had a great holiday.

I'm sure I'm the first person to ask but do you have a timing on RFS? (Again, just for planning. I won't write anything)

Thank you,
Christopher

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Tuesday, November 24, 2015 1:53 PM
To: Doering, Christopher <cdoering@usatoday.com>
Subject: RE: that fuels thing

Hi Chris,

Off the record – we won't be ruining any Thanksgiving plans. I'll give you a heads up before anything goes.

From: Doering, Christopher [mailto:cdoering@usatoday.com]
Sent: Tuesday, November 24, 2015 1:51 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Subject: that fuels thing

Liz, for planning purposes only do you have a timetable on the RFS release (specifically, will it come tomorrow?) I'm just trying to plan a few things and will not write, tweet or publish in anyway whatever you can say.

Thanks again, and have a nice holiday.
Christopher

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 11/12/2015 6:35:45 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Re: Updated VW Press Milestones

Yes

On Nov 12, 2015, at 1:24 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> Could you print?
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
> On Nov 12, 2015, at 1:17 PM, Allen, Laura <Allen.Laura@epa.gov> wrote:
>
> Here's the updated milestone doc for the 1:45pm Admin briefing.
> <Draft Press Strategy for VW Milestones v4.docx>

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 11/12/2015 6:17:33 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Updated VW Press Milestones
Attachments: Draft Press Strategy for VW Milestones v4.docx

Here's the updated milestone doc for the 1:45pm Admin briefing.

Message

From: Aarons, Kyle [Aarons.Kyle@epa.gov]
Sent: 12/18/2015 6:43:38 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Lubetsky, Jonathan [Lubetsky.Jonathan@epa.gov]; Sublett, Stacey [Sublett.Stacey@epa.gov]
Subject: RE: CWR letter for Hill
Attachments: Inhofe 6-11-15.docx; Inhofe Social Media 7-1 email followup.docx

I'm not seeing the 10-30 letter from Ken in Word format. I'll get it from OW and will pass along.

Kyle Aarons
Congressional Affairs
U.S. Environmental Protection Agency
202-564-7351

From: Purchia, Liz
Sent: Friday, December 18, 2015 1:39 PM
To: Aarons, Kyle <Aarons.Kyle@epa.gov>
Cc: Lubetsky, Jonathan <Lubetsky.Jonathan@epa.gov>; Sublett, Stacey <Sublett.Stacey@epa.gov>
Subject: Re: CWR letter for Hill

Any chance you have the word doc

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Dec 18, 2015, at 1:34 PM, Aarons, Kyle <Aarons.Kyle@epa.gov> wrote:

Hi Liz and Jonathan -

Here are three letters that all could be helpful (along with the incoming letters, for context). The 6-11 and 7-8 letters are in response to the "thunderclap" letter that asks about the thunderclap discussed in the NYT article and our social media policies generally. The 10-30 letter is in response to the 8-5 letter focusing on CWR outreach.

Thanks,
Kyle

Kyle Aarons
Congressional Affairs
U.S. Environmental Protection Agency
202-564-7351

From: Purchia, Liz
Sent: Friday, December 18, 2015 1:25 PM
To: Lubetsky, Jonathan <Lubetsky.Jonathan@epa.gov>; Aarons, Kyle <Aarons.Kyle@epa.gov>
Subject: CWR letter for Hill

Could you please share the letter that went to the hill when there was a similar request for the CWR? I'd like to use that as an example for what needs to get put together for Dec. 29 event if we won't have all of the information they requested at that time.

Thanks,
Liz

Liz Purchia
Acting Associate Administrator, Public Affairs
U.S. Environmental Protection Agency
Office: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

<Chairman Inhofe WOTUS Outreach 10-30-15.pdf>
<Chairman Inhofe 6-11-15.pdf>
<Chairman Inhofe 7-8-15.pdf>
<Lankford Inhofe EPA Ltr_WOTUS NC_08-05-15.pdf>
<Inhofe Sullivan Rounds-052115-Thunderclap Letter.pdf>

Message

From: Lipton, Eric [lipton@nytimes.com]
Sent: 12/14/2015 4:46:09 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Trying to reach you
Attachments: GAO Opinion-EPA Social Media-121415.pdf

Hello Liz

We will be posting very soon a story about Waters of US and the GAO
Seeking your comment.

Eric Lipton
The New York Times
Washington Bureau
202 862 0448 office
Ex. 6 Personal Privacy (PP) mobile
lipton@nytimes.com

Message

From: Barry, Michael [Barry.Michael@epa.gov]
Sent: 10/3/2015 12:44:01 AM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Ostrander, David [Ostrander.David@epa.gov]; Tulis, Dana [Tulis.Dana@epa.gov]; Jenkins, Laura Flynn [Jenkins.Laura@epa.gov]; Burton, Terry [Burton.Terry@epa.gov]; EOC_Manager, [EOC_Manager@epa.gov]; Eoc, Epahq [Eoc.Epahq@epa.gov]; Romero, David [Romero.David@epa.gov]; Davis, Joe [Davis.Joe@epa.gov]
Subject: Media Request to GKMR Gladstone CP/Modular Treatment Plant

Hi Nancy and Liz,
Cc: R8 RICT, OEM, HQ EOC, ICP Field PIO/LNO, ICP PSC, ICP Dep IC, ICP OPS
Bcc: Gladstone Operations Branch Director and Operations

Following up on Laura's email. I spoke with Mine Operations today about the media visit. A better week would be mid/late the week of 10/12; the modular water treatment system for winter operations won't be in an optimal state of installation for a media event next week.

Our understanding is that the interested media is a TV and Radio station;
KOB-TV from Farmington, NM and Colorado Public Radio.

To mesh best with, and not interfere with Mine Operations, we propose a time of 1700 hours on the day of the event. As we get closer, any further information you may have on structure of the event, focus, etc would be helpful.

Note: Mine Operations Bcc'd for awareness but to limit coordination email traffic, the ICP will coordinate direct with Mine Ops as required.

Thanks,
Mike

Mike Barry | Cell: Ex. 6 Personal Privacy (PP) barry.michael@epa.gov
9/24 – 10/7/2015:
Incident Commander
Gold King Mine Response
Durango, CO

Permanent:
Team Leader On-Scene Coordinator,
Emergency Response & Planning Branch
EPA Region 1, 5 Post Office Square, Suite 100 (OSRR02-2), Boston, MA, 02109

Message

From: Birgfeld, Erin [Birgfeld.Erin@epa.gov]
Sent: 10/20/2015 4:48:57 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Conger, Nick [Conger.Nick@epa.gov]; Valentine, Greg [valentine.greg@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Senn, John [Senn.John@epa.gov]; Millett, John [Millett.John@epa.gov]; Bunker, Byron [bunker.byron@epa.gov]; Cook, Leila [cook.leila@epa.gov]; Cohen, Janet [cohen.janet@epa.gov]
CC: Hengst, Benjamin [Hengst.Benjamin@epa.gov]
Subject: RE: Upcoming Press milestones for VW - planning ahead
Attachments: Draft Press Strategy for VW Milestones.docx

Hi All,

Thanks for meeting today. Attached is the VW press milestone document that we discussed today.

Thanks,
Erin

Draft Press Strategy for VW ...

-----Original Appointment-----
From: Birgfeld, Erin
Sent: Friday, October 16, 2015 5:27 PM
To: Birgfeld, Erin; Purchia, Liz; Conger, Nick; Valentine, Greg; Allen, Laura; Senn, John; Millett, John; Bunker, Byron; Cook, Leila; Cohen, Janet
Cc: Hengst, Benjamin
Subject: Upcoming Press milestones for VW - planning ahead
When: Tuesday, October 20, 2015 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: DCRoomARN6524/DC-OAR-OTAQ-IO; AA-Room-Office-N120-VideoRoom/AA-OTAQ-OFFICE

Message

From: Ortiz, Julia [Ortiz.Julia@epa.gov]
on behalf of EOC Public Information [EOC_Public_Information@epa.gov]
Sent: 9/17/2015 8:59:50 PM
To: Allen, Laura [Allen.Laura@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Re: QUOTE APPROVAL: Science News Response

Sorry, one tweak to the quote - adding Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

EOC PIO
202-250-8956
202-250-8957
202-250-8959

From: Ortiz, Julia on behalf of EOC Public Information
Sent: Thursday, September 17, 2015 4:57 PM
To: Allen, Laura; Purchia, Liz
Cc: EOC Public Information
Subject: QUOTE APPROVAL: Science News Response

Hello,

We're wrapping up the Science News inquiry. Our responses are below - we have a general response for Q2 and we've also drafted this quote for attribution to Laura:

Ex. 5 Deliberative Process (DP)

Please take a look and let us know if that works for you. Thank you!

RESPONSES:

Q1: Also, is there any new consideration of placing any other area/mine near the Gold King Mine on the NPL?

A1: Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Q2: It would be great if I could get a few quotes from someone there. Is there anyone I could talk with briefly--maybe just about the EPA's work with abandoned mines in general?

A2: Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Q3: Last, I saw a report this weekend on the EPA halting work at other mines to prevent blowouts similar to the spill last month. Can you confirm if this report is accurate? http://wapo.st/1Qwl3mM

A3: Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

EOC PIO
202-250-8956
202-250-8957
202-250-8959

Message

From: Bond, Brian [Bond.Brian@epa.gov]
Sent: 7/31/2015 12:45:52 AM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Ragland, Micah [Ragland.Micah@epa.gov]
Subject: Re: Latest Tick Tock

Thanks and have a good time! You deserve it. B

Sent from my iPhone

On Jul 30, 2015, at 8:43 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

Begin forwarded message:

From: "Purchia, Liz" <Purchia.Liz@epa.gov>
Date: July 30, 2015 at 6:52:05 PM EDT
To: "Millett, John" <Millett.John@epa.gov>, "Dennis, Allison" <Dennis.Allison@epa.gov>, "Lee, Monica" <Lee.Monica@epa.gov>, "Allen, Laura" <Allen.Laura@epa.gov>, "Abrams, Dan" <Abrams.Dan@epa.gov>, "Hunter-Pirtle, Ann" <Hunter-Pirtle.Ann@epa.gov>, "Davis, Jay" <Davis.Jay@epa.gov>, "Reynolds, Thomas" <Reynolds.Thomas@epa.gov>, "Smith, Roxanne" <Smith.Roxanne@epa.gov>, "Hull, George" <Hull.George@epa.gov>, "Fried, Becky" <Fried.Becky@epa.gov>
Subject: Latest Tick Tock

Saturday

- <!--[if !supportLists]--><!--[endif]-->TBD - EPA Releases NC video
- <!--[if !supportLists]--><!--[endif]-->5 PM - Preview stories runs
- <!--[if !supportLists]--><!--[endif]-->6 PM - POTUS FB video released

Sunday

- <!--[if !supportLists]--><!--[endif]-->10 AM – WH advises embargoed press call
- <!--[if !supportLists]--><!--[endif]-->4 PM – WH releases state by state fact sheets
- <!--[if !supportLists]--><!--[endif]-->4 PM – Embargoed WH fact sheet released
- <!--[if !supportLists]--><!--[endif]-->4 PM – Embargoed press call
- <!--[if !supportLists]--><!--[endif]-->8 PM – Embargo lifts
- <!--[if !supportLists]--><!--[endif]-->PM – Melissa/Liz pitch TVs
- <!--[if !supportLists]--><!--[endif]-->PM – WH guidance advises event

Monday

- <!--[if !supportLists]--><!--[endif]-->AM – Admin morning TV
- <!--[if !supportLists]--><!--[endif]-->6 AM – WH fact sheet resent, no embargo

- <!--[if !supportLists]--><!--[endif]-->6 AM – EPA Fact Sheets, Web live, banner & homepage updated, no state numbers or rule posted
    1. <!--[if !supportLists]--><!--[endif]-->CPP Overview Fact Sheet
    2. <!--[if !supportLists]--><!--[endif]-->By the numbers Fact Sheet
    3. <!--[if !supportLists]--><!--[endif]-->Benefits Fact Sheet
    4. <!--[if !supportLists]--><!--[endif]-->State flexibility Fact Sheet
    5. <!--[if !supportLists]--><!--[endif]-->Reliability Fact Sheet
    6. <!--[if !supportLists]--><!--[endif]-->Clean Energy Incentive Program Fact Sheet
    7. <!--[if !supportLists]--><!--[endif]-->Legal Fact Sheet
    8. <!--[if !supportLists]--><!--[endif]-->Communities Top 5 things Fact Sheet
    9. <!--[if !supportLists]--><!--[endif]-->Stakeholder Fact Sheets
    10. <!--[if !supportLists]--><!--[endif]-->NC video
    11. <!--[if !supportLists]--><!--[endif]-->Explainer video
- <!--[if !supportLists]--><!--[endif]-->6 AM – EPA 6 Things to Know About CPP (*Byline: McCarthy*) + Embed Video – Post blog, Social & Send through Vocus, post on Medium
- <!--[if !supportLists]--><!--[endif]-->10 AM – EPA advise for planning purposes technical press call
- <!--[if !supportLists]--><!--[endif]-->11 AM – Digital tee up WH, cabinet, stakeholders and celeb accounts
- <!--[if !supportLists]--><!--[endif]-->2 PM – Remarks, livestreamed
- <!--[if !supportLists]--><!--[endif]-->2:30 PM – EPA rule posts, state numbers live, technical state by state fact sheets infographic and story map live
- <!--[if !supportLists]--><!--[endif]-->3:00 PM – EPA press release sent, includes radio actualities, video, link to fact sheets
- <!--[if !supportLists]--><!--[endif]-->3:00 PM – EPA blog on achievability for states *(Byline: Janet)*
- <!--[if !supportLists]--><!--[endif]-->4:00 PM – Janet/Joe technical press call
- <!--[if !supportLists]--><!--[endif]-->TBD – Here's what they're saying
- <!--[if !supportLists]--><!--[endif]-->TBD – Admin interviews

Tuesday

- <!--[if !supportLists]--><!--[endif]-->AM – Admin morning TV
- <!--[if !supportLists]--><!--[endif]-->AM - Blog Why We Must Act (*Byline: McCarthy*)
- <!--[if !supportLists]--><!--[endif]-->PM - Blog What's Next for CPP (*Byline: McCabe*)
- <!--[if !supportLists]--><!--[endif]-->TBD – Infograph social posts
- <!--[if !supportLists]--><!--[endif]-->TBD – Invite local TV docs/meteorologists
- <!--[if !supportLists]--><!--[endif]-->TBD – Ed boards/interviews
- <!--[if !supportLists]--><!--[endif]-->TBD – Janet/Joe interviews
- <!--[if !supportLists]--><!--[endif]-->TBD – Charlie Rose

Wed, Aug 5 - Fri, Aug 7 (timing/format TBD)

- <!--[if !supportLists]--><!--[endif]-->Economic Case for CPP *(Byline: TBD)*
- <!--[if !supportLists]--><!--[endif]-->How CPP Protects Communities *(Byline: TBD)*

Liz Purchia
Deputy Associate Administrator, Public Affairs
U.S. Environmental Protection Agency
Office: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Millett, John [Millett.John@epa.gov]
Sent: 7/31/2015 12:13:17 AM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Dennis, Allison [Dennis.Allison@epa.gov]
Subject: RE: Latest Tick Tock

Sorry – didn't catch up with folks on that -- I talked to Jenny – and they seemed like a good thing to post early given the sequence of the rollout . . .

~~~~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Thursday, July 30, 2015 8:06 PM
To: Dennis, Allison
Cc: Millett, John
Subject: Re: Latest Tick Tock

We talked to John this afternoon and he seemed ok with it

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jul 30, 2015, at 8:04 PM, Dennis, Allison <Dennis.Allison@epa.gov> wrote:

I saw our stakeholder fact sheets listed as posting Monday at 6 am.

We want to post these the morning of Day 2.

From: Purchia, Liz
Sent: Thursday, July 30, 2015 6:52 PM
To: Millett, John; Dennis, Allison; Lee, Monica; Allen, Laura; Abrams, Dan; Hunter-Pirtle, Ann; Davis, Jay; Reynolds, Thomas; Smith, Roxanne; Hull, George; Fried, Becky
Subject: Latest Tick Tock

Saturday

- TBD - EPA Releases NC video
- 5 PM - Preview stories runs
- 6 PM - POTUS FB video released

Sunday

- 10 AM – WH advises embargoed press call
- 4 PM – WH releases state by state fact sheets
~~~~~~~~~~~~~~~~~~~~

- 4 PM – Embargoed WH fact sheet released
- 4 PM – Embargoed press call
- 8 PM – Embargo lifts
- PM – Melissa/Liz pitch TVs
- PM – WH guidance advises event

Monday

- AM – Admin morning TV
- 6 AM – WH fact sheet resent, no embargo
- 6 AM – EPA Fact Sheets, Web live, banner & homepage updated, no state numbers or rule posted
    1. CPP Overview Fact Sheet
    2. By the numbers Fact Sheet
    3. Benefits Fact Sheet
    4. State flexibility Fact Sheet
    5. Reliability Fact Sheet
    6. Clean Energy Incentive Program Fact Sheet
    7. Legal Fact Sheet
    8. Communities Top 5 things Fact Sheet
    9. Stakeholder Fact Sheets
    10. NC video
    11. Explainer video
- 6 AM – EPA 6 Things to Know About CPP (*Byline: McCarthy*) + Embed Video – Post blog, Social & Send through Vocus, post on Medium
- 10 AM – EPA advise for planning purposes technical press call
- 11 AM – Digital tee up WH, cabinet, stakeholders and celeb accounts
- 2 PM – Remarks, livestreamed
- 2:30 PM – EPA rule posts, state numbers live, technical state by state fact sheets infographic and story map live
- 3:00 PM – EPA press release sent, includes radio actualities, video, link to fact sheets
- 3:00 PM – EPA blog on achievability for states *(Byline: Janet)*
- 4:00 PM – Janet/Joe technical press call
- TBD – Here's what they're saying
- TBD – Admin interviews

Tuesday

- AM – Admin morning TV
- AM - Blog Why We Must Act (*Byline: McCarthy*)
- PM - Blog What's Next for CPP (*Byline: McCabe*)
- TBD – Infograph social posts
- TBD – Invite local TV docs/meteorologists
- TBD – Ed boards/interviews
- TBD – Janet/Joe interviews
- TBD – Charlie Rose

Wed, Aug 5 - Fri, Aug 7 (timing/format TBD)

- Economic Case for CPP *(Byline: TBD)*
- How CPP Protects Communities *(Byline: TBD)*

Liz Purchia
Deputy Associate Administrator, Public Affairs
U.S. Environmental Protection Agency

Office: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Conger, Nick [Conger.Nick@epa.gov]
Sent: 9/28/2015 4:07:13 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: TODAY: 2:15 PM EDT: MEDIA CONFERENCE CALL WITH EPA ADMINISTRATOR, LABOR SECRETARY, AND PRESIDENT OF UNITED FARM WORKERS TO ANNOUNCE NEW STANDARDS TO PROTECT THE NATION'S FARMWOKERS

Will do

Nick Conger
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency
Office: (202) 564-6287
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Monday, September 28, 2015 12:03 PM
To: Conger, Nick
Subject: FW: TODAY: 2:15 PM EDT: MEDIA CONFERENCE CALL WITH EPA ADMINISTRATOR, LABOR SECRETARY, AND PRESIDENT OF UNITED FARM WORKERS TO ANNOUNCE NEW STANDARDS TO PROTECT THE NATION'S FARMWOKERS

I'm ok if you shoot him the final like 20 min ahead of time under embargo.

From: Doering, Christopher [mailto:cdoering@usatoday.com]
Sent: Monday, September 28, 2015 11:17 AM
To: Purchia, Liz
Subject: RE: TODAY: 2:15 PM EDT: MEDIA CONFERENCE CALL WITH EPA ADMINISTRATOR, LABOR SECRETARY, AND PRESIDENT OF UNITED FARM WORKERS TO ANNOUNCE NEW STANDARDS TO PROTECT THE NATION'S FARMWOKERS

Liz, I hope you are doing well. Is there anything you can send under EMBARGO on this like a press release or fact sheet or something? I promise not to file until after 2:15 or whatever time you see fit. I'm pretty back up today and hoping to get a jump on this if possible.

Thank you,

Christopher Doering

twitter: @cdoering
Reporter, Gannett News Service
Des Moines Register / Sioux Falls Argus Leader / Great Falls Tribune
office: 703-854-8946
cell: Ex. 6 Personal Privacy (PP)
email: cdoering@gannett.com

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Monday, September 28, 2015 10:58 AM
To: Purchia, Liz <Purchia.Liz@epa.gov>
Subject: TODAY: 2:15 PM EDT: MEDIA CONFERENCE CALL WITH EPA ADMINISTRATOR, LABOR SECRETARY, AND PRESIDENT OF UNITED FARM WORKERS TO ANNOUNCE NEW STANDARDS TO PROTECT THE NATION'S FARMWOKERS

FOR IMMEDIATE RELEASE
September 28, 2015

TODAY: 2:15 PM EDT: MEDIA CONFERENCE CALL WITH EPA ADMINISTRATOR, LABOR SECRETARY, AND PRESIDENT OF UNITED FARM WORKERS TO ANNOUNCE NEW STANDARDS TO PROTECT THE NATION'S FARMWOKERS

WASHINGTON- Today, the U.S. Environmental Protection Agency (EPA) is announcing revisions to its worker protection standard to protect the nation's two million farm workers and their families from pesticide exposure. Each year, thousands of potentially preventable pesticide exposure incidents are reported that lead to sick days, lost wages, and medical bills. The changes being announced today can reduce the risk of injury or illness resulting from contact with pesticides on farms and in forests, nurseries and greenhouses.

WHO: U.S. EPA Administrator McCarthy, U.S. Labor Secretary Perez, and Arturo Rodriguez, President of the United Farm Workers

WHAT: Media conference call to outline revisions to the farm worker protection standard

WHO: U.S. EPA Administrator McCarthy and U.S. Labor Secretary Perez, and Arturo Rodriguez, President of the United Farm Workers will hold a media conference call to announce the new revisions to the EPA farm worker rule.

WHAT: Media conference call to outline the revisions to the farm worker protection standard

WHEN: Monday, September 28, 2015 at 2:15 PM EDT

WHERE: Teleconference call:

Operator Assisted

Participant Ex. 6 Personal Privacy (PP)

Conference ID Ex. 6 Personal Privacy (PP)

Call participants will be asked for their names, affiliation and email address

***** FOR CREDENTIALLED NEWS MEDIA ONLY*****

*****PLEASE DIAL IN 5-10 MINUTES BEFORE START OF THE CALL*****

Liz Purchia
Deputy Associate Administrator, Public Affairs
U.S. Environmental Protection Agency
Office: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Distefano, Nichole [DiStefano.Nichole@epa.gov]
Sent: 8/1/2015 4:19:07 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Tick Tock

Has anything on the timeline for Monday changed?

Nichole Distefano
Deputy Associate Administrator
Office of Congressional and Intergovernmental Relations
Environmental Protection Agency
(202) 564-5200
Distefano.Nichole@epa.gov

From: Purchia, Liz
Sent: Thursday, July 30, 2015 11:17 AM
To: Bond, Brian; Ragland, Micah; Herckis, Arian; Bluhm, Kate; Distefano, Nichole; Vaught, Laura; Rupp, Mark
Subject: Fwd: Tick Tock

Latest

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

Begin forwarded message:

From: "Purchia, Liz" <Purchia.Liz@epa.gov>
Date: July 30, 2015 at 11:14:30 AM EDT
To: "Lee, Monica" <Lee.Monica@epa.gov>, "Allen, Laura" <Allen.Laura@epa.gov>, "Abrams, Dan" <Abrams.Dan@epa.gov>, "Harrison, Melissa" <Harrison.Melissa@epa.gov>, "Davis, Jay" <Davis.Jay@epa.gov>, "Reynolds, Thomas" <Reynolds.Thomas@epa.gov>, "Smith, Roxanne" <Smith.Roxanne@epa.gov>, "Millett, John" <Millett.John@epa.gov>, "Bremer, Kristen" <Bremer.Kristen@epa.gov>, "Noonan, Jenny" <Noonan.Jenny@epa.gov>, "Dennis, Allison" <Dennis.Allison@epa.gov>, "Hull, George" <Hull.George@epa.gov>, "Hunter-Pirtle, Ann" <Hunter-Pirtle.Ann@epa.gov>, "Fried, Becky" <Fried.Becky@epa.gov>
Subject: Tick Tock

Note a few edits from this AM

Saturday

- TBD - EPA Releases NC video
- TBD PM - Preview stories runs
- TBD PM - POTUS FB video released

Sunday

- 10 AM – WH advises embargoed press call
- 1:30 AM – Embargoed WH fact sheet released
- 2 PM – Embargoed press call
- 5 PM – Embargo lifts
- PM – Melissa/Liz Pitch TVs
- PM – WH guidance advises event

Monday

- AM – Admin morning TV
- 6 AM – WH fact sheet resent, no embargo
- 6 AM – EPA Fact Sheets, eeb live, banner & homepage updated, not state numbers or rule
- 8 AM – WH releases state by state fact sheets
- 10 AM – Advise off the record for planning purposes technical press call
- AM – 5 Things to Know About CPP (*Byline: McCarthy*) + Embed Video
- AM – WH digital tee up WH, cabinet, stakeholders and celeb accounts
- 2 PM – Remarks, livestreamed
- 3:30 PM – EPA press release sent
- 3:30 PM – EPA rule posts, state numbers live
- 4:00 PM – EPA releases more technical state by state fact sheets and posts blog framing state targets
- 4:00 PM – Janet/Joe technical press call
- TBD – Infographic posts
- TBD – Explainer video posts
- TBD – Here's what they're saying
- TBD – Admin interviews

Tuesday

- AM – Admin morning TV
- AM: Blog - Why We Must Act (*Byline: McCarthy*)
- PM: Blog - What's Next for CPP (*Byline: McCabe*)
- TBD – Invite local TV docs/meteorologists
- TBD – Ed boards/interviews
- TBD – Janet/Joe interviews
- TBD – Charlie Rose

Wed, Aug 5 - Fri, Aug 7 (timing/format TBD)

- Economic Case for CPP *(Byline: TBD)*
- How CPP Protects Communities *(Byline: TBD)*
- Achievability for States *(Byline: TBD)*

Liz Purchia
Deputy Associate Administrator, Public Affairs
U.S. Environmental Protection Agency
Office: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Millett, John [Millett.John@epa.gov]
Sent: 7/8/2015 9:05:17 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: CPP messaging outline

Good stuff – yes.

~~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Wednesday, July 08, 2015 4:52 PM
To: Millett, John
Subject: RE: CPP messaging outline

In addition to your overview, these are a few points that I thought were also key to include.

- Ex. 5 Deliberative Process (DP)

From: Millett, John
Sent: Wednesday, July 08, 2015 4:42 PM
To: Purchia, Liz
Subject: CPP messaging outline

Just a skeleton – Nate is fleshing the key messages out with 2-3 bullets under each.

The overview is close hold because Ex. 5 Deliberative Process (DP)

~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Millett, John [Millett.John@epa.gov]
Sent: 7/8/2015 8:41:38 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: CPP messaging outline
Attachments: CPP messaging outline.docx

Just a skeleton – Nate is fleshing the key messages out with 2-3 bullets under each.

The overview is close hold because Ex. 5 Deliberative Process (DP)

~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)
~~~~~~~~~~~~~~~~

Appointment

From: Smith, Paula [Smith.Paula@epa.gov]
Sent: 7/7/2015 11:33:06 PM
To: Herckis, Arian [Herckis.Arian@epa.gov]; McGrath, Shaun [McGrath.Shaun@epa.gov]; Bond, Brian [Bond.Brian@epa.gov]; Rupp, Mark [Rupp.Mark@epa.gov]; Bluhm, Kate [Bluhm.Kate@epa.gov]; McClain-Vanderpool, Lisa [Mcclain-Vanderpool.Lisa@epa.gov]; Card, Joan [Card.Joan@epa.gov]; Schedvance [Schedvance@epa.gov]; Cobbs, Chris [Cobbs.Chris@epa.gov]; Mathew, Jacklyn [Mathew.Jacklyn@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Aguirre, Amanda [Aguirre.Amanda@epa.gov]; Cook-Shyovitz, Becky [Cook-Shyovitz.Becky@epa.gov]; Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Harrison, Melissa [Harrison.Melissa@epa.gov]

Subject: Planning call with Rosalie Mark at Black Diamond
Location: Call in Ex. 6 Personal Privacy (PP) Participant Code Ex. 6 Personal Privacy (PP)

Start: 7/8/2015 5:00:00 PM
End: 7/8/2015 5:30:00 PM
Show Time As: Tentative

Have set up this planning call for tomorrow with Rosalie Mark, VP of HR at Black Diamond. Hope this time works for most?
We discussed the following info with her:

- Time for Administrator's visit will likely be 11-11:45
- Not a media event, but opportunities to promote the meeting/tour on social media
- Visit could include tour of facility, discussion of company values as an outdoor recreational company, efforts in sustainability and wilderness protection, their LEAN manufacturing process and importance of climate action for the recreation industry.

Rosalie will send directions for fastest route from airport. Would like to provide her with lead contact info (name and phone) for folks traveling with the Administrator.

Couple questions:
Any point in inviting NGOS?
Will the Administrator need any TPs or Hot Issues from us for LULAC, the Black Diamond visit, or the Legislator's Meeting?

Please let me know if you have any questions or concerns. Otherwise will connect with you at 11 MST, 1:00 EST.

Message

From: Ortiz, Julia [Ortiz.Julia@epa.gov]
Sent: 9/25/2015 6:01:40 PM
To: Conger, Nick [Conger.Nick@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: NICK/LIZ: Remarks as prepared for VW
Attachments: VW9 25 15 VW update script - Final as prepared.docx

OK to send? I'll PDF it per Ben. Current requests are from Japan (TV) and Canadian media. Potentially could be used to pull quotes for attribution for other inquiries.

From: Birgfeld, Erin
Sent: Friday, September 25, 2015 2:00 PM
To: Grundler, Christopher; Ortiz, Julia
Cc: Millett, John; Hengst, Benjamin; Conger, Nick
Subject: Remarks as prepared for VW

Hi all,

These are the cleaned up versions of the remarks as prepared for today's call.

Thanks,
Erin

Erin Birgfeld
Communications Director
Office of Transportation and Air Quality
U.S. EPA

202-564-6741 (work)
Ex. 6 Personal Privacy (PP) (cell)

Message

From: Conger, Nick [Conger.Nick@epa.gov]
Sent: 9/25/2015 4:00:05 PM
To: Matthew.Herrick@oc.usda.gov
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Worker Protection Standards announcement
Attachments: WPS_press release_9.25.15.docx; infographic comparison 9 17 15_rev.docx; 09 24 15 GM WPS blog.docx

Hi Matt,

Per my voice mail, I'm attaching the latest WPS materials and the draft Tick Tock is below. Obviously close hold till Monday afternoon. Happy to discuss if you'd like.

September 28, 2015

10:00am- Press call media advisory sent

Morning- One-on-ones with Spanish language press TBD

1:00pm- Website banner posted

1:00pm- Announcement video posted

1:00pm Begin social media postings (schedule of postings managed by Jay Davis)

1:30pm- Press release issued (English and Spanish)

1:30pm- Blog posted to EPA Connect + Medium w/Sec Perez co-sign

2:15pm- Press call with Administrator McCarthy, Secretary Perez, Arturo S. Rodriguez (President of UFW)

- Jim Jones participates for technical questions

2:30pm- Post stakeholder testimonial videos to social media

Afternoon- Background briefings with Jim Jones TBD (Managed by Nick/Laura, Cathy and Lina)

4:00 to 6:00 PM – EPA Stakeholder Briefing Calls (led by Micah)

- 4:00 to 4:30 PM State Government and Tribal Government Call
- 4:45 to 5:15 PM Environmental Group/NGO/Farmer Worker Call
- 5:30 to 6:00 PM Business/Industry/Agriculture Call

Nick Conger
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency
Office: (202) 564-6287
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Thursday, September 24, 2015 11:02 AM
To: Conger, Nick
Subject: FW: Worker Protection Standards announcement

From: Purchia, Liz
Sent: Thursday, September 24, 2015 6:34 AM
To: Herrick, Matthew - OC
Subject: Re: Worker Protection Standards announcement

No worries. Let me know when on Friday is good. I may ask my colleague Nick to fill you in since I'll be traveling with the admin.

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Sep 24, 2015, at 6:20 AM, Herrick, Matthew - OC <Matthew.Herrick@oc.usda.gov> wrote:

Ugh. I'm on this retreat until 5. I could talk later tonight if you want, or in the morning. I hear the announcement is happening Monday. Sorry again for the delay--I ran into a bunch of fake-crisis shutdown stuff early in the week.

On Sep 24, 2015, at 6:08 AM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> I'm on a plan at that time. I'm free til 3 if you have a few minutes.
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
> On Sep 24, 2015, at 5:42 AM, Herrick, Matthew - OC <Matthew.Herrick@oc.usda.gov> wrote:
>
> How about we connect at 6 today? Sorry for the delay.
>
> Matt Herrick, USDA
> Ex. 6 Personal Privacy (PP) (m)
>
> On Sep 22, 2015, at 10:58 AM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:
>
>> Tried your cell. I'm at 202-564-6691
>>
>> **From:** Purchia, Liz
>> **Sent:** Tuesday, September 22, 2015 10:06 AM
>> **To:** 'Herrick, Matthew - OC'
>> **Subject:** RE: Worker Protection Standards announcement
>>
>> Yeah that works. Let me know what number to call.

From: Herrick, Matthew - OC [mailto:Matthew.Herrick@oc.usda.gov]
Sent: Tuesday, September 22, 2015 10:05 AM
To: Purchia, Liz
Subject: RE: Worker Protection Standards announcement

Are you free at 10:35?

Matt

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Tuesday, September 22, 2015 9:51 AM
To: Herrick, Matthew - OC
Subject: RE: Worker Protection Standards announcement

Let me know when is a good time to talk.

From: Herrick, Matthew - OC [mailto:Matthew.Herrick@oc.usda.gov]
Sent: Monday, September 21, 2015 6:34 PM
To: Purchia, Liz
Subject: RE: Worker Protection Standards announcement

Hey, Liz. No, I didn't hear from Laura. Do you want to connect in the morning?

Matt

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Monday, September 21, 2015 1:04 PM
To: Herrick, Matthew - OC
Subject: FW: Worker Protection Standards announcement

Hey Matt – Were you ever able to connect with Laura on this Friday?

Let me know if you'd like to chat.

From: Allen, Laura
Sent: Wednesday, September 16, 2015 5:54 AM
To: Herrick, Matthew - OC
Cc: Purchia, Liz
Subject: Re: Worker Protection Standards announcement

Yes, Friday works. Thanks

On Sep 15, 2015, at 5:37 PM, Herrick, Matthew - OC <Matthew.Herrick@oc.usda.gov> wrote:

> Thanks, Laura. How about Friday? I'm out of town tomorrow and Thursday but Friday looks ok.
>
> Matt Herrick
> Mobile: Ex. 6 Personal Privacy (PP)

From: Allen, Laura [mailto:Allen.Laura@epa.gov]
Sent: Tuesday, September 15, 2015 5:00 PM
To: Herrick, Matthew - OC
Cc: Purchia, Liz
Subject: Worker Protection Standards announcement

Hey Matt- a heads up that we are planning to announce the updated Worker Protection Standard in the next few weeks.

I know our policy folks have been chatting about the standard, so let me know if you'd like to jump on the phone to discuss. I'll plan to share our communications materials.

Thanks,

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

Message

From: Abrams, Dan [Abrams.Dan@epa.gov]
Sent: 10/9/2015 8:20:40 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: for Tuesday
Attachments: Long Term Calendar October 2015.docx; WishList October 2015.docx

Flag: Follow up

Here's everything typed up and an updated calendar. Definitely need another brainstorm independent on stuff we're already doing. That's what most of today's meeting was spent on so that's why this wish list is fairly small.

-Dan

Dan Abrams
U.S. Environmental Protection Agency
Office: (202) 564-2507 *Mobile*: Ex. 6 Personal Privacy (PP)
1200 Pennsylvania Avenue NW
Washington, DC 20460

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 10/8/2015 6:08:36 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Update on Media Request to Gladstone CP/Modular Treatment Plant

will call shortly – just got off the phone with paula and her team ..thanks ng

---

From: Purchia, Liz
Sent: Thursday, October 08, 2015 2:07 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Subject: FW: Update on Media Request to Gladstone CP/Modular Treatment Plant

I'm free to discuss if you'd like

202-564-6691

From: Barry, Michael
Sent: Thursday, October 08, 2015 2:06 PM
To: Grantham, Nancy; Purchia, Liz
Cc: Ostrander, David; Tulis, Dana; EOC_Manager,; Eoc, Epahq; Holmes, Marcus; Negron, Jose; Peterson, Cynthia; Jenkins, Laura Flynn; Guy, Kerry
Subject: Update on Media Request to Gladstone CP/Modular Treatment Plant

Hi Nancy and Liz,
Cc: Key GKMR Management and ICP Staff
Bcc: Mine Branch Operations (To reduce email traffic, ICP will liaise direct with Mine Operations)

Mine Operations has corresponded with me that a better week for the visit would be 10/19, probably 10/20 or 10/21 (Tuesday or Wednesday). This week we've had heavy rains at times, causing some very muddy conditions in Gladstone and there was slushy snow on the road from Gladstone to the mine adit.

This has rescheduled some major treatment pond preparation work to early next week. As we speak heavy equipment is moving in oversized loads, etc. The final plant building will be about 5000 square feet and over 20' high to house the larger, more bulky components.

By 10/20 to 10/21 the plant should have reached initial operational capability and the media would be able to see it operating.

We would still like to stick with an end of the work-day format, but as the days are getting shorter, I'd propose we change the time from 5 pm to 4 pm for adequate outdoor light.

The media folks should be ready for winter conditions – though the way the weather changes, it may be beautiful and 60 degrees on that day!

Again any focus on what the media folks are looking for would be very helpful when we get closer to the event.

Cheers,
Mike
Mike Barry | Cell: Ex. 6 Personal Privacy (PP) | barry.michael@epa.gov
9/24 – 10/7/2015:

Incident Commander
Gold King Mine Response
Durango, CO

Permanent:
Team Leader On-Scene Coordinator,
Emergency Response & Planning Branch
EPA Region 1, 5 Post Office Square, Suite 100 (OSRR02-2), Boston, MA, 02109

From: Barry, Michael
Sent: Friday, October 02, 2015 6:44 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Ostrander, David (Ostrander.David@epa.gov) <Ostrander.David@epa.gov>; Tulis, Dana (Tulis.Dana@epa.gov) <Tulis.Dana@epa.gov>; Jenkins, Laura Flynn <Jenkins.Laura@epa.gov>; Burton, Terry (Burton.Terry@epa.gov) <Burton.Terry@epa.gov>; EOC_Manager, <EOC_Manager@epa.gov>; Eoc, Epahq <Eoc.Epahq@epa.gov>; David Romero <Romero.David@epa.gov>; Davis, Joe (Davis.Joe@epa.gov) <Davis.Joe@epa.gov>
Subject: Media Request to GKMR Gladstone CP/Modular Treatment Plant

Hi Nancy and Liz,
Cc: R8 RICT, OEM, HQ EOC, ICP Field PIO/LNO, ICP PSC, ICP Dep IC, ICP OPS
Bcc: Gladstone Operations Branch Director and Operations

Following up on Laura's email. I spoke with Mine Operations today about the media visit. A better week would be mid/late the week of 10/12; the modular water treatment system for winter operations won't be in an optimal state of installation for a media event next week.

Our understanding is that the interested media is a TV and Radio station;
KOB-TV from Farmington, NM and Colorado Public Radio.

To mesh best with, and not interfere with Mine Operations, we propose a time of 1700 hours on the day of the event. As we get closer, any further information you may have on structure of the event, focus, etc would be helpful.

Note: Mine Operations Bcc'd for awareness but to limit coordination email traffic, the ICP will coordinate direct with Mine Ops as required.

Thanks,
Mike

Mike Barry | Cell: Ex. 6 Personal Privacy (PP) barry.michael@epa.gov
9/24 – 10/7/2015:
Incident Commander
Gold King Mine Response
Durango, CO

Permanent:
Team Leader On-Scene Coordinator,
Emergency Response & Planning Branch
EPA Region 1, 5 Post Office Square, Suite 100 (OSRR02-2), Boston, MA, 02109

Mike Barry | Cell: Ex. 6 Personal Privacy (PP) | barry.michael@epa.gov
9/24 – 10/8/2015:
Incident Commander
Gold King Mine Response
Durango, CO

Travel on 10/9 to Permanent Duties:
Team Leader On-Scene Coordinator,
Emergency Response & Planning Branch
EPA Region 1, 5 Post Office Square, Suite 100 (OSRR02-2), Boston, MA, 02109

Message

From: Smith, Roxanne [Smith.Roxanne@epa.gov]
Sent: 7/31/2015 9:15:50 PM
To: Reynolds, Thomas [Reynolds.Thomas@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Limited Social Media Content
Attachments: CPP Launch_7.31.15_4p.docx

Tom:

Just so you know, we have limited social media content. Danny and Jess have been trying to get things out of Jay all week, but it has been limited. This is the latest, which was sent to OAR at 4:13 pm for approval. Danny, Jess, and Julia O. have offered to help write some of these but Jay turned them down. So, we are down to the wire and a lot of things that could be in really great shape are not and as a result, Danny will need to scramble over the weekend and then Danny, Julia, and Jess all next week. It's ridiculous. I'm sorry, I know this drives you crazy but a lot of this could have been avoided. Drafts could have been written and approved with XXs for numbers and filled in later.

Roxanne Smith
Principal Deputy Associate Administrator
Office of Public Affairs
U.S. Environmental Protection Agency
202-564-4455
smith.roxanne@epa.gov

From: Davis, Jay
Sent: Friday, July 31, 2015 4:13 PM
To: Sutton, Amanda
Cc: Ortiz, Julia
Subject: CPP main account social - continued

Hi Amanda,

Here are some more social media posts for the main accounts. It's not yet comprehensive, unfortunately, because we're still waiting on fact sheets and some other materials that we'll want to draw from to be finalized. But if you could get these okayed as soon as you can, it'll help us get them onto the schedule and keep us on track.

This doc builds on the one I sent you before, so here's a handy guide to the color coding in it:
-Gray highlight indicates text you've already seen and okayed. It's there to make it easy to see what the schedule is like, but there's no need to look at it again.
-Yellow highlight means that the time a post is scheduled to go out has changed since the last time you looked. If the post time is yellow but the text is gray, it got shifted around, but you've already seen the text.
-Green highlight indicates text you haven't already seen, or that has changed. I only used it up until the start of Tuesday, which is where we left off last time. So consider Tuesday on down to be green – please give it a look.

Can you send me any edits you've got? I know this may feel never-ending, but we are fast approaching the end.

Best,

Jay L. Davis

Advisor for Digital Strategy and Engagement
U.S. Environmental Protection Agency
Davis.Jay@epa.gov
Desk: 202-564-0204
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Davis, Jay [Davis.Jay@epa.gov]
Sent: 6/23/2015 5:43:04 PM
To: Sutter, John [John.Sutter@turner.com]; Chin, Anika [Anika.Chin@turner.com]; Purchia, Liz [Purchia.Liz@epa.gov]; Williams, David (TBS) [David.Williams@turner.com]
Subject: RE: EPA help with 2 degrees stories?

Thanks a lot, John! This has been great. We really appreciate the opportunity.

She just posted a closing comment with a few last thoughts on the economy and innovation. I think we are all set. Let me know if you need anything else from us.

Best,

Jay

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 23, 2015 1:36 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi Jay - whenever the administrator needs to sign off she should just post something in the comments saying that she needs to go and we can close the chat. Thanks again for doing this! Hope it was a good experience. -- John

---

From: Sutter, John
Sent: Tuesday, June 23, 2015 9:30 AM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Here's a link for the chat: https://www.facebook.com/cnn/posts/10153780521856509
Talk to you all soon. Thanks!

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 4:24 PM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

Sounds good to me.

I'll talk to you then on the conference line.

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 4:17 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

OK sounds good. Will be on that conference line at 9:30 tomorrow.
Thinking of keeping the chat open for about 30 minutes. That work?

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 4:15 PM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

All of that sounds great, and I think it would help to chat for ~15 minutes tomorrow morning at 9:30.

One quick question that will help us plan in the meantime: How many minutes are you thinking of keeping the Q&A open?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 4:12 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi Jay - sorry, this afternoon got away from me.
Can you still do 9:30am Et tomorrow?
I think we would be OK without a call if that time won't work. We'll post on CNN's FB page - can send you the link and all we will need is for the administrator to be there and logged in as herself, ready to take questions from readers at about 12:55pm ET tomorrow. We're telling our followers the chat will take place at 1pm ET tomorrow. The conversation will happen in the comments on that main post. I'll hop in and post a link to the report and today's Q&A as a primer for people. All of that sound OK?

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 2:18 PM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

No, it should be pretty quick.

Sorry to ask, but would anytime this afternoon work for you?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 10:38 AM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

9:30am ET works for me - as long as we can keep it to 15/20 min. Shouldn't take long, I think.

Here's the number - Ex. 6 Personal Privacy (PP) .. password: Ex. 6 Personal Privacy (PP)

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 10:35 AM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

Actually, tomorrow would be better. I can do anytime after 9:30 ET. What works best for you?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 10:33 AM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi all - is now a good time for this call? Let me know if you'd like to chat later. Also could do this tomorrow morning since the Facebook conversation is 1pm ET Tuesday/tomorrow. --John

---

From: Sutter, John
Sent: Friday, June 19, 2015 5:49 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi Jay -

Let's do a quick call Monday. Maybe 10:30am ET?
We can use this dial-in: Ex. 6 Personal Privacy (PP) .. password: Ex. 6 Personal Privacy (PP)

Does that work?

Thanks!
John

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Friday, June 19, 2015 2:40 PM
To: Chin, Anika; Purchia, Liz; Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Nice to meet you, Anika and John!

It would be helpful to hop on the phone for a quick 15-minute call to touch base about logistics, structure and promotion. Do you have time either today or Monday to connect?

We've done a Facebook Q&A before, as well as chats on various other platforms. We're looking forward to this.

Best,

Jay L. Davis
Advisor for Digital Strategy and Engagement
U.S. Environmental Protection Agency
Davis.Jay@epa.gov
Desk: 202-564-0204
Cell: Ex. 6 Personal Privacy (PP)

From: Chin, Anika [mailto:Anika.Chin@turner.com]
Sent: Friday, June 19, 2015 12:47 PM
To: Purchia, Liz; Sutter, John
Cc: Davis, Jay
Subject: RE: EPA help with 2 degrees stories?

Absolutely happy to chat and answer any questions you guys may have.

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Friday, June 19, 2015 12:40 PM

To: Sutter, John
Cc: Chin, Anika; Davis, Jay
Subject: Re: EPA help with 2 degrees stories?

Cool. Adding Jay Davis who handles all things digital. She has a public page.

Maybe he and Anika could chat.

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 19, 2015, at 12:36 PM, Sutter, John <John.Sutter@turner.com> wrote:
+ Anika from our social team.

Anika, meet Liz from the EPA.

I believe the administrator would just log into facebook as herself (assuming she has a public/verified page right?). We would kick it off, and get people to ask questions. She'd just respond as they come in.

I'll be there too to help moderate a bit.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 12:01 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Ok, that should work. How would we figure out logistics?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Friday, June 19, 2015 11:49 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Excellent, thanks!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 11:48 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

I think w may be able to make the 1pm work on Tuesday. I'm just confirming with our scheduling office.

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Friday, June 19, 2015 11:04 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Could the administrator do a FB chat at 1pm ET on Tuesday? We could host it on the CNN Facebook page then. Likely would last 30 min. Could do 2pm ET if that's better. Early afternoon is usually best for pick-up on chats.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 9:13 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Also, please don't share until Monday, but here is video you can include with your story if you'd like
https://youtu.be/_Iz0NKA1yuo

Do you want to do the FB chat? If so, I just need to get our digital folks looped in.

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Friday, June 19, 2015 9:12 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Thank you, Liz!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 8:43 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Hi John – Here's the draft report under embargo until your story lifts at 9am Monday.

https://www.dropbox.com/s/drbodxdtznh6xhy/CIRA%20Report_Embargoed.pdf?dl=0

From: Purchia, Liz
Sent: Thursday, June 18, 2015 11:27 AM
To: 'Sutter, John'
Subject: RE: EPA help with 2 degrees stories?

Thanks John. Should be able to get you a dropbox later today

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 18, 2015 11:13 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Hi Liz! Sounds good - we'll publish Monday at 9am ET then.
Can you send me the full report? I think all I have is the fact sheet.
Thanks again for setting this up. Really a pleasure to talk with the administrator. Enjoyed it.
And will let you know about a FB chat. Thanks for following up there, too

John

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 18, 2015 11:06 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Hi John – Following up.

We're good with you lifting the embargo for the story at 9AM on Monday. That will be about an hour before we make the announcement.

Let me know if you're interested in the FB chat.

From: Purchia, Liz
Sent: Wednesday, June 17, 2015 3:02 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Hi John – Just wanted to check back and see if you need anything for your story? The Administrator really enjoyed talking with you.

I think we still want to discuss when this posts, whether it's Sunday night or Monday morning.

Also, are you interested in still doing a Facebook chat? If so, we'll just need to figure out schedules here, but I think it would be a great thing to do if we can.

It looks like CNN New Day is interested in having the Administrator on live on Monday to talk about the report.

Liz

From: Purchia, Liz
Sent: Tuesday, June 16, 2015 4:00 PM
To: Sutter, John
Subject: Re: EPA help with 2 degrees stories?

Calling in 2

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 16, 2015, at 12:17 PM, Sutter, John <John.Sutter@turner.com> wrote:
Sounds good! Looking forward to it.

Sent from a phone

On Jun 16, 2015, at 11:53 AM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> Great, we'll call that.
>
> And so you know, I've told the Administrator about the series you're working on and she has seen some of your work. She'll plan to talk about this report, answer questions about the findings, what this means for our work going forward and how it fits into international discussions going on.
>
> Is there anything more specific you'd like to ask her that I should let her know about?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 16, 2015 11:50 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

I think my cell will be best: Ex. 6 Personal Privacy (PP) Thanks and talk soon!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Tuesday, June 16, 2015 8:36 AM
To: Sutter, John
Subject: Re: EPA help with 2 degrees stories?

Great. Thanks!

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 16, 2015, at 8:32 AM, Sutter, John <John.Sutter@turner.com> wrote:
Morning! Will get back to you very shortly with the number! And I like the idea of a FB chat. Will check with our social team about timing etc. Thanks again!
On Jun 16, 2015 8:15 AM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:
Hi John - just wanted to see what number we should call this afternoon?

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 15, 2015, at 4:20 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

Looking forward to tomorrow. Any interest in potentially doing a 2 degrees Facebook chat with us on the day of the announcement, June 22?

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 11, 2015 12:29 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Sounds good! Thanks again.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 11, 2015 12:22 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Yeah that works. We can figure it out Tuesday morning.

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 11, 2015 12:21 PM
To: Purchia, Liz

Subject: Re: EPA help with 2 degrees stories?

I may go to an edit room so I can record the call for transcription purposes. Can I call you? Not sure which one will be open then. Or I can ping you Tuesday morning with the number I'll use.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 11, 2015 12:19 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Great. We'll call you. What's the best number?

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 11, 2015 12:17 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

That's perfect. What number should I call? Thanks!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 11, 2015 12:15 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Looks like we could make this work at 4pm on Tuesday next week. Does that work for you?

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 09, 2015 4:24 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

thanks!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Tuesday, June 9, 2015 3:48 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Sure that works

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 09, 2015 3:42 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

This training session is running long. Can I give you a ring tomorrow morning? Also will give me time to read over the report first.

Sent from a phone

> On Jun 9, 2015, at 3:22 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:
>

> Hey John - Under embargo, for you only, attached is a draft fact sheet on the study.
>
> I'll call you around 4:15.
>
> Liz
>
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Tuesday, June 09, 2015 1:08 PM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> thanks! might be 4:15.
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, June 9, 2015 1:05 PM
> To: Sutter, John
> Subject: Re: EPA help with 2 degrees stories?
>
> Great. I will send over and try to call you around 4 at the 404 number below.
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
>
> On Jun 9, 2015, at 12:42 PM, Sutter, John <John.Sutter@turner.com<mailto:John.Sutter@turner.com>> wrote:
>
> Hi Liz - would love to look at the embargo and let's try to set the interview for next week on the phone. Let me know what day might work for you. Out of the office at the moment but will be at my desk around 4p.
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, June 9, 2015 12:40 PM
> To: Sutter, John
> Subject: Re: EPA help with 2 degrees stories?
>
> Hey John - we're getting closer to announcing this? I can send over an embargoed copy of the report if you'd like. For your planning - we'd probably need to make an interview happen next week. Let me know if you'd like to jump on the phone.
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
>
> On May 5, 2015, at 10:45 AM, Sutter, John <John.Sutter@turner.com<mailto:John.Sutter@turner.com>> wrote:
>
> Sounds good, and thanks again for the offer on this. Being able to publish before the report's release would be great.
>
> Let me know what you all decide on timing. And I'd be interested in
> the interview, of course. Thanks again -- John
>

> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, May 5, 2015 10:36 AM
> To: Sutter, John
> Subject: RE: EPA help with 2 degrees stories?
>
> I think we could get you an advanced copy of the report before June 8. I'll see if I can get you an embargo of the executive summary sooner rather than later.
>
> If we give you the report exclusively, I'd be open to you guys posting the morning or night before the report's release.
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Tuesday, May 05, 2015 10:27 AM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> Sounds great. So publishing on June 8? If I could get an embargoed copy in advance, maybe we could do the interview about it the first week in June? Would we be able to publish something in advance of the report's release, potentially?
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, May 5, 2015 10:10 AM
> To: Sutter, John
> Subject: RE: EPA help with 2 degrees stories?
>
> Yes, the report looks at what the economic benefits to the U.S. would be if we are able to prevent the earth from warming 2 degrees. Or another way of looking at it is the economic costs of inaction. If we don't avoid the 2 degrees rise, here's what will happen.
>
> It breaks the economic costs down by sector, for example, the impact on agriculture, water resources, electricity, health, etc. It also presents regional impacts.
>
> The timing is a bit flexible, so we can work with you. Right now we were thinking the week of June 8.
>
>
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Tuesday, May 05, 2015 9:56 AM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> Hi Liz -
>
>
>
> That sounds awesome, and the report is focused on 2 degrees of warming, right?
>
> An interview with Gina McCarthy would definitely be of interest. What's the timing on this?
>
>
>
> Best,
>
> John

>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, May 5, 2015 8:42 AM
> To: Sutter, John
> Subject: RE: EPA help with 2 degrees stories?
>
> Hi John - I can likely give you this report under exclusively under embargo if you want to discuss setting something up with you and EPA Administrator Gina McCarthy.
>
> Let me know if you'd like to jump on the phone to discuss.
>
> Liz
>
> Liz Purchia
> Deputy Associate Administrator, Public Affairs U.S. Environmental
> Protection Agency
> Office: 202-564-6691
> Cell Ex. 6 Personal Privacy (PP)
>
>
> From: Purchia, Liz
> Sent: Monday, April 20, 2015 11:56 AM
> To: 'Sutter, John'
> Subject: RE: EPA help with 2 degrees stories?
>
> I'll check and see if we can get you something ahead of time.
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Monday, April 20, 2015 11:51 AM
> To: Purchia, Liz
> Subject: RE: EPA help with 2 degrees stories?
>
>
> Oh that's great. Would love to talk about it. Do you know when you might have an embargoed report? Got several reader questions about economic benefits of doing something. Thanks!
> On Apr 20, 2015 11:38 AM, "Purchia, Liz" <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>> wrote:
> Great, sounds good.
>
> Just for your planning purposes - in May we are planning to put out a report about the economic benefits and avoided costs if we are able to prevent the temperature from rising 2 degrees. Maybe that's something we can discuss down the line.
>
>
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Monday, April 20, 2015 11:35 AM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> Hi Liz - thanks for reaching out! Will be back in touch as we get our
> coverage plan set. Thanks also for sending those resources. Very
> helpful of you. Best, John
> --
>
> John D. Sutter
> Columnist, CNN

> Ex. 6 Personal Privacy (PP)
> twitter, skype, etc: jdsutter
> tinyletter.com/jdsutter<http://tinyletter.com/jdsutter>
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Monday, April 20, 2015 11:33 AM
> To: Sutter, John
> Subject: EPA help with 2 degrees stories?
>
> Hi John - I work in the press office at EPA and we saw the video about the coverage you'll be doing on climate change this year and efforts to reduce carbon emissions to prevent temperature rises https://www.facebook.com/cnn/videos/10153569174821509/ .
>
> Just thought I'd reach out to offer us as a resource. A lot of information about our work on climate change is available here: http://www.epa.gov/climatechange/. We also have the head of the EPA, Gina McCarthy, who can be a guest if you'd like to discuss that. As you probably know, EPA is leading the Administration's efforts on reducing our carbon emissions by implementing the president's Climate Action Plan https://www.whitehouse.gov/the-press-office/2013/06/25/fact-sheet-president-obama-s-climate-action-plan.
>
> Let me know if you'd like to set up a time to chat or if I can provide you with more info.
>
> Liz
>
>
> Liz Purchia
> Deputy Associate Administrator, Public Affairs U.S. Environmental
> Protection Agency
> Office: 202-564-6691
> Cell: Ex. 6 Personal Privacy (PP)
>
> <Fact Sheet_5 26 15.pdf>

Message

From: Davis, Jay [Davis.Jay@epa.gov]
Sent: 6/22/2015 8:24:39 PM
To: Sutter, John [John.Sutter@turner.com]; Chin, Anika [Anika.Chin@turner.com]; Purchia, Liz [Purchia.Liz@epa.gov]; Williams, David (TBS) [David.Williams@turner.com]
Subject: RE: EPA help with 2 degrees stories?

Sounds good to me.

I'll talk to you then on the conference line.

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 4:17 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

OK sounds good. Will be on that conference line at 9:30 tomorrow.
Thinking of keeping the chat open for about 30 minutes. That work?

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 4:15 PM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

All of that sounds great, and I think it would help to chat for ~15 minutes tomorrow morning at 9:30.

One quick question that will help us plan in the meantime: How many minutes are you thinking of keeping the Q&A open?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 4:12 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi Jay - sorry, this afternoon got away from me.
Can you still do 9:30am Et tomorrow?
I think we would be OK without a call if that time won't work. We'll post on CNN's FB page - can send you the link and all we will need is for the administrator to be there and logged in as herself, ready to take questions from readers at about 12:55pm ET tomorrow. We're telling our followers the chat will take place at 1pm ET tomorrow. The conversation will happen in the comments on that main post. I'll hop in and post a link to the report and today's Q&A as a primer for people. All of that sound OK?

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 2:18 PM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

No, it should be pretty quick.

Sorry to ask, but would anytime this afternoon work for you?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 10:38 AM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

9:30am ET works for me - as long as we can keep it to 15/20 min. Shouldn't take long, I think.

Here's the number - Ex. 6 Personal Privacy (PP). password: Ex. 6 Personal Privacy (PP)

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Monday, June 22, 2015 10:35 AM
To: Sutter, John; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: RE: EPA help with 2 degrees stories?

Actually, tomorrow would be better. I can do anytime after 9:30 ET. What works best for you?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Monday, June 22, 2015 10:33 AM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi all - is now a good time for this call? Let me know if you'd like to chat later. Also could do this tomorrow morning since the Facebook conversation is 1pm ET Tuesday/tomorrow. --John

---

From: Sutter, John
Sent: Friday, June 19, 2015 5:49 PM
To: Davis, Jay; Chin, Anika; Purchia, Liz; Williams, David (TBS)
Subject: Re: EPA help with 2 degrees stories?

Hi Jay -

Let's do a quick call Monday. Maybe 10:30am ET?
We can use this dial-in: Ex. 6 Personal Privacy (PP).. password: Ex. 6 Personal Privacy (PP)

Does that work?

Thanks!
John

From: Davis, Jay <Davis.Jay@epa.gov>
Sent: Friday, June 19, 2015 2:40 PM
To: Chin, Anika; Purchia, Liz; Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Nice to meet you, Anika and John!

It would be helpful to hop on the phone for a quick 15-minute call to touch base about logistics, structure and promotion. Do you have time either today or Monday to connect?

We've done a Facebook Q&A before, as well as chats on various other platforms. We're looking forward to this.

Best,

Jay L. Davis
Advisor for Digital Strategy and Engagement
U.S. Environmental Protection Agency
Davis.Jay@epa.gov
Desk: 202-564-0204
Cell: Ex. 6 Personal Privacy (PP)

From: Chin, Anika [mailto:Anika.Chin@turner.com]
Sent: Friday, June 19, 2015 12:47 PM
To: Purchia, Liz; Sutter, John
Cc: Davis, Jay
Subject: RE: EPA help with 2 degrees stories?

Absolutely happy to chat and answer any questions you guys may have.

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Friday, June 19, 2015 12:40 PM
To: Sutter, John
Cc: Chin, Anika; Davis, Jay
Subject: Re: EPA help with 2 degrees stories?

Cool. Adding Jay Davis who handles all things digital. She has a public page.

Maybe he and Anika could chat.

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 19, 2015, at 12:36 PM, Sutter, John <John.Sutter@turner.com> wrote:
+ Anika from our social team.

Anika, meet Liz from the EPA.

I believe the administrator would just log into facebook as herself (assuming she has a public/verified page right?). We would kick it off, and get people to ask questions. She'd just respond as they come in.

I'll be there too to help moderate a bit.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 12:01 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Ok, that should work. How would we figure out logistics?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Friday, June 19, 2015 11:49 AM

To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Excellent, thanks!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 11:48 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

I think w may be able to make the 1pm work on Tuesday. I'm just confirming with our scheduling office.

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Friday, June 19, 2015 11:04 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Could the administrator do a FB chat at 1pm ET on Tuesday? We could host it on the CNN Facebook page then. Likely would last 30 min. Could do 2pm ET if that's better. Early afternoon is usually best for pick-up on chats.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 9:13 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Also, please don't share until Monday, but here is video you can include with your story if you'd like
https://youtu.be/_Iz0NKA1yuo

Do you want to do the FB chat? If so, I just need to get our digital folks looped in.

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Friday, June 19, 2015 9:12 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Thank you, Liz!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Friday, June 19, 2015 8:43 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Hi John -- Here's the draft report under embargo until your story lifts at 9am Monday.

https://www.dropbox.com/s/drbodxdtznh6xhy/CIRA%20Report_Embargoed.pdf?dl=0

From: Purchia, Liz
Sent: Thursday, June 18, 2015 11:27 AM

To: 'Sutter, John'
Subject: RE: EPA help with 2 degrees stories?

Thanks John. Should be able to get you a dropbox later today

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 18, 2015 11:13 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Hi Liz! Sounds good - we'll publish Monday at 9am ET then.
Can you send me the full report? I think all I have is the fact sheet.
Thanks again for setting this up. Really a pleasure to talk with the administrator. Enjoyed it.
And will let you know about a FB chat. Thanks for following up there, too

John

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 18, 2015 11:06 AM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Hi John – Following up.

We're good with you lifting the embargo for the story at 9AM on Monday. That will be about an hour before we make the announcement.

Let me know if you're interested in the FB chat.

From: Purchia, Liz
Sent: Wednesday, June 17, 2015 3:02 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Hi John – Just wanted to check back and see if you need anything for your story? The Administrator really enjoyed talking with you.

I think we still want to discuss when this posts, whether it's Sunday night or Monday morning.

Also, are you interested in still doing a Facebook chat? If so, we'll just need to figure out schedules here, but I think it would be a great thing to do if we can.

It looks like CNN New Day is interested in having the Administrator on live on Monday to talk about the report.

Liz

From: Purchia, Liz
Sent: Tuesday, June 16, 2015 4:00 PM
To: Sutter, John
Subject: Re: EPA help with 2 degrees stories?

Calling in 2

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 16, 2015, at 12:17 PM, Sutter, John <John.Sutter@turner.com> wrote:
Sounds good! Looking forward to it.

Sent from a phone

On Jun 16, 2015, at 11:53 AM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

Great, we'll call that.

And so you know, I've told the Administrator about the series you're working on and she has seen some of your work. She'll plan to talk about this report, answer questions about the findings, what this means for our work going forward and how it fits into international discussions going on.

Is there anything more specific you'd like to ask her that I should let her know about?

From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 16, 2015 11:50 AM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

I think my cell will be best: Ex. 6 Personal Privacy (PP) Thanks and talk soon!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Tuesday, June 16, 2015 8:36 AM
To: Sutter, John
Subject: Re: EPA help with 2 degrees stories?

Great. Thanks!

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 16, 2015, at 8:32 AM, Sutter, John <John.Sutter@turner.com> wrote:
Morning! Will get back to you very shortly with the number! And I like the idea of a FB chat. Will check with our social team about timing etc. Thanks again!
On Jun 16, 2015 8:15 AM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:
Hi John - just wanted to see what number we should call this afternoon?

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Jun 15, 2015, at 4:20 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

Looking forward to tomorrow. Any interest in potentially doing a 2 degrees Facebook chat with us on the day of the announcement, June 22?

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 11, 2015 12:29 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

Sounds good! Thanks again.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 11, 2015 12:22 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Yeah that works. We can figure it out Tuesday morning.

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 11, 2015 12:21 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

I may go to an edit room so I can record the call for transcription purposes. Can I call you? Not sure which one will be open then. Or I can ping you Tuesday morning with the number I'll use.

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 11, 2015 12:19 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Great. We'll call you. What's the best number?

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Thursday, June 11, 2015 12:17 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

That's perfect. What number should I call? Thanks!

From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Thursday, June 11, 2015 12:15 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Looks like we could make this work at 4pm on Tuesday next week. Does that work for you?

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 09, 2015 4:24 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

thanks!

_____
From: Purchia, Liz <Purchia.Liz@epa.gov>
Sent: Tuesday, June 9, 2015 3:48 PM
To: Sutter, John
Subject: RE: EPA help with 2 degrees stories?

Sure that works

-----Original Message-----
From: Sutter, John [mailto:John.Sutter@turner.com]
Sent: Tuesday, June 09, 2015 3:42 PM
To: Purchia, Liz
Subject: Re: EPA help with 2 degrees stories?

This training session is running long. Can I give you a ring tomorrow morning? Also will give me time to read over the report first.

Sent from a phone

> On Jun 9, 2015, at 3:22 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:
>
> Hey John - Under embargo, for you only, attached is a draft fact sheet on the study.
>
> I'll call you around 4:15.
>
> Liz
>
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Tuesday, June 09, 2015 1:08 PM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> thanks! might be 4:15.
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, June 9, 2015 1:05 PM
> To: Sutter, John
> Subject: Re: EPA help with 2 degrees stories?
>
> Great. I will send over and try to call you around 4 at the 404 number below.
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
>
> On Jun 9, 2015, at 12:42 PM, Sutter, John <John.Sutter@turner.com<mailto:John.Sutter@turner.com>> wrote:
>
> Hi Liz - would love to look at the embargo and let's try to set the interview for next week on the phone. Let me know what day might work for you. Out of the office at the moment but will be at my desk around 4p.
>
> _____

> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, June 9, 2015 12:40 PM
> To: Sutter, John
> Subject: Re: EPA help with 2 degrees stories?
>
> Hey John - we're getting closer to announcing this? I can send over an embargoed copy of the report if you'd like. For your planning - we'd probably need to make an interview happen next week. Let me know if you'd like to jump on the phone.
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
>
> On May 5, 2015, at 10:45 AM, Sutter, John <John.Sutter@turner.com<mailto:John.Sutter@turner.com>> wrote:
>
> Sounds good, and thanks again for the offer on this. Being able to publish before the report's release would be great.
>
> Let me know what you all decide on timing. And I'd be interested in
> the interview, of course. Thanks again -- John
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, May 5, 2015 10:36 AM
> To: Sutter, John
> Subject: RE: EPA help with 2 degrees stories?
>
> I think we could get you an advanced copy of the report before June 8. I'll see if I can get you an embargo of the executive summary sooner rather than later.
>
> If we give you the report exclusively, I'd be open to you guys posting the morning or night before the report's release.
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Tuesday, May 05, 2015 10:27 AM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> Sounds great. So publishing on June 8? If I could get an embargoed copy in advance, maybe we could do the interview about it the first week in June? Would we be able to publish something in advance of the report's release, potentially?
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, May 5, 2015 10:10 AM
> To: Sutter, John
> Subject: RE: EPA help with 2 degrees stories?
>
> Yes, the report looks at what the economic benefits to the U.S. would be if we are able to prevent the earth from warming 2 degrees. Or another way of looking at it is the economic costs of inaction. If we don't avoid the 2 degrees rise, here's what will happen.
>
> It breaks the economic costs down by sector, for example, the impact on agriculture, water resources, electricity, health, etc. It also presents regional impacts.
>

> The timing is a bit flexible, so we can work with you. Right now we were thinking the week of June 8.
>
>
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Tuesday, May 05, 2015 9:56 AM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> Hi Liz -
>
>
>
> That sounds awesome, and the report is focused on 2 degrees of warming, right?
>
> An interview with Gina McCarthy would definitely be of interest. What's the timing on this?
>
>
>
> Best,
>
> John
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Tuesday, May 5, 2015 8:42 AM
> To: Sutter, John
> Subject: RE: EPA help with 2 degrees stories?
>
> Hi John - I can likely give you this report under exclusively under embargo if you want to discuss setting something up with you and EPA Administrator Gina McCarthy.
>
> Let me know if you'd like to jump on the phone to discuss.
>
> Liz
>
> Liz Purchia
> Deputy Associate Administrator, Public Affairs U.S. Environmental
> Protection Agency
> Office: 202-564-6691
> Cell: Ex. 6 Personal Privacy (PP)
>
>
> From: Purchia, Liz
> Sent: Monday, April 20, 2015 11:56 AM
> To: 'Sutter, John'
> Subject: RE: EPA help with 2 degrees stories?
>
> I'll check and see if we can get you something ahead of time.
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Monday, April 20, 2015 11:51 AM
> To: Purchia, Liz
> Subject: RE: EPA help with 2 degrees stories?
>
>
> Oh that's great. Would love to talk about it. Do you know when you might have an embargoed report? Got

several reader questions about economic benefits of doing something. Thanks!
> On Apr 20, 2015 11:38 AM, "Purchia, Liz" <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>> wrote:
> Great, sounds good.
>
> Just for your planning purposes - in May we are planning to put out a report about the economic benefits and avoided costs if we are able to prevent the temperature from rising 2 degrees. Maybe that's something we can discuss down the line.
>
>
>
> From: Sutter, John [mailto:John.Sutter@turner.com]
> Sent: Monday, April 20, 2015 11:35 AM
> To: Purchia, Liz
> Subject: Re: EPA help with 2 degrees stories?
>
>
> Hi Liz - thanks for reaching out! Will be back in touch as we get our
> coverage plan set. Thanks also for sending those resources. Very
> helpful of you. Best, John
> --
>
> John D. Sutter
> Columnist, CNN
> Ex. 6 Personal Privacy (PP)
> twitter, skype, etc: jdsutter
> tinyletter.com/jdsutter<http://tinyletter.com/jdsutter>
>
> _____
> From: Purchia, Liz <Purchia.Liz@epa.gov<mailto:Purchia.Liz@epa.gov>>
> Sent: Monday, April 20, 2015 11:33 AM
> To: Sutter, John
> Subject: EPA help with 2 degrees stories?
>
> Hi John - I work in the press office at EPA and we saw the video about the coverage you'll be doing on climate change this year and efforts to reduce carbon emissions to prevent temperature rises https://www.facebook.com/cnn/videos/10153569174821509/ .
>
> Just thought I'd reach out to offer us as a resource. A lot of information about our work on climate change is available here: http://www.epa.gov/climatechange/. We also have the head of the EPA, Gina McCarthy, who can be a guest if you'd like to discuss that. As you probably know, EPA is leading the Administration's efforts on reducing our carbon emissions by implementing the president's Climate Action Plan https://www.whitehouse.gov/the-press-office/2013/06/25/fact-sheet-president-obama-s-climate-action-plan.
>
> Let me know if you'd like to set up a time to chat or if I can provide you with more info.
>
> Liz
>
>
> Liz Purchia
> Deputy Associate Administrator, Public Affairs U.S. Environmental
> Protection Agency
> Office: 202-564-6691
> Cell: Ex. 6 Personal Privacy (PP)
>
> <Fact Sheet_5 26 15.pdf>

Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 6/16/2015 6:51:37 PM
To: Hengst, Benjamin [Hengst.Benjamin@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
CC: Grundler, Christopher [grundler.christopher@epa.gov]
Subject: RE: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

That's what Cynthia told me this morning anyway....

From: Hengst, Benjamin
Sent: Tuesday, June 16, 2015 2:33 PM
To: Purchia, Liz; McCabe, Janet
Cc: Grundler, Christopher
Subject: RE: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

Looping in Janet as an FYI—we had just heard this morning this wasn't going out until later Thursday

---

From: Purchia, Liz
Sent: Tuesday, June 16, 2015 2:22 PM
To: Hengst, Benjamin; Birgfeld, Erin
Subject: FW: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

Are you all aware of this?

From: Valentine, Julia
Sent: Tuesday, June 16, 2015 2:19 PM
To: AO OPA OMR 60 Minute Warning
Cc: Conger, Nick; Senn, John
Subject: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

CONTACT:
Julia P. Valentine (**News media only**)
valentine.julia@epa.gov
(202) 564-2663
(202) 564-4355

FOR IMMEDIATE RELEASE
June 16, 2015

Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

Philip J. Rivkin faces more than 10 years imprisonment and $51 million in

restitution

WASHINGTON – Philip Joseph Rivkin, a.k.a. Felipe Poitan Arriaga, 50, today pleaded guilty to a Clean Air Act false statement and mail fraud as part of his role in a scheme to defraud EPA by falsely representing that he was producing millions of gallons of biodiesel fuel. According to the terms of the plea agreement, Rivkin faces more than 10 years in prison and will be responsible for $51 million in restitution to help reimburse victims.

"These crimes are a serious threat to an important program that helps combat climate change," said Cynthia Giles, Assistant Administrator for Enforcement and Compliance Assurance at the U.S. Environmental Protection Agency. "For undermining the Renewable Fuels Standard, Mr. Rivkin will pay substantial fines and restitution, and he also faces significant prison time. Companies and individual managers should get the message that there are serious consequences for breaking the rules and undermining the integrity of this program."

In the plea agreement, Rivkin admitted that from July 2010 to July 2011, he devised the biodiesel fraud scheme as his business operation falsely generated renewable fuel credits, known as renewable identification numbers (RINs), and sold them to oil companies and brokers for more than $29 million.

On April 30, 2012, EPA issued Green Diesel, LLC a Notice of Violation (NOV). The NOV alleged the company generated more than 60 million invalid biomass-based diesel RINs without producing any qualifying renewable fuel, and transferred the majority of these invalid RINs to others. On June 18, 2014, two U.S. Secret Service Agents arrested Rivkin in Houston after he was expelled from Guatemala, which had expelled him for having fraudulently secured Guatemalan citizenship.

The next day, a 68-count indictment was returned against Rivkin for charges including Clean Air Act false statements, wire fraud, mail fraud, and for engaging in monetary transactions in property derived from unlawful activity. The indictment included a notice of forfeiture to include: cash in excess of $29 million; three vehicles including a Lamborghini, Maserati, and a Bentley; a Canadair LTD airplane; and millions of dollars worth of artwork that was previously seized from Rivkin in 2012 and was included in a civil action for forfeiture.

The Clean Air Act requires EPA to set annual volume targets for four categories of biofuels to ensure that transportation fuel sold in the United States contains a minimum volume of renewable fuel. By displacing fossil fuels, biofuels help reduce greenhouse gas emissions and help strengthen energy security.

This case was investigated by U.S. EPA-Criminal Investigation Division, U.S. Secret Service, IRS-Criminal Investigation, with assistance from the Houston Area Fraud Task Force, Houston Ship Channel Initiative and Texas Environmental Crimes Task Force. The case was prosecuted by Leslie Lehnert, Trial Attorney, U.S. Department of Justice-Environmental Crimes Section, with assistance from J.T. Morgan, Attorney, U.S. EPA-Legal Counsel Division.

More information about EPA's criminal enforcement program:
http://epa.gov/enforcement/criminal/index.html

More information about RFS enforcement:
http://www.epa.gov/enforcement/air/renewable-fuels/fuel-novs.html

R140

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

Message

From: Birgfeld, Erin [Birgfeld.Erin@epa.gov]
Sent: 6/16/2015 6:35:02 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Hengst, Benjamin [Hengst.Benjamin@epa.gov]
Subject: RE: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

We are. We reviewed the PR and all is good to go.

From: Purchia, Liz
Sent: Tuesday, June 16, 2015 2:22 PM
To: Hengst, Benjamin; Birgfeld, Erin
Subject: FW: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

Are you all aware of this?

From: Valentine, Julia
Sent: Tuesday, June 16, 2015 2:19 PM
To: AO OPA OMR 60 Minute Warning
Cc: Conger, Nick; Senn, John
Subject: FYI (Close hold, please do not forward): OPA is sending this release at 2:30 p.m.: Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

CONTACT:
Julia P. Valentine (**News media only**)
valentine.julia@epa.gov
(202) 564-2663
(202) 564-4355

FOR IMMEDIATE RELEASE
June 16, 2015

Biodiesel Fuel Company Owner Pleads Guilty to Fraud and Clean Air Act Crimes Connected to Renewable Fuels Scheme

Philip J. Rivkin faces more than 10 years imprisonment and $51 million in restitution

WASHINGTON – Philip Joseph Rivkin, a.k.a. Felipe Poitan Arriaga, 50, today pleaded guilty to a Clean Air Act false statement and mail fraud as part of his role in a scheme to defraud EPA by falsely representing that he was producing millions of gallons of biodiesel fuel. According to the terms of the plea agreement, Rivkin faces more than 10 years in prison and will be responsible for $51 million in restitution to help reimburse victims.

“These crimes are a serious threat to an important program that helps combat climate change,” said Cynthia Giles, Assistant Administrator for Enforcement and Compliance Assurance at the U.S. Environmental Protection Agency. “For undermining the Renewable Fuels Standard, Mr. Rivkin will pay substantial fines and restitution, and he also faces

significant prison time. Companies and individual managers should get the message that there are serious consequences for breaking the rules and undermining the integrity of this program."

In the plea agreement, Rivkin admitted that from July 2010 to July 2011, he devised the biodiesel fraud scheme as his business operation falsely generated renewable fuel credits, known as renewable identification numbers (RINs), and sold them to oil companies and brokers for more than $29 million.

On April 30, 2012, EPA issued Green Diesel, LLC a Notice of Violation (NOV). The NOV alleged the company generated more than 60 million invalid biomass-based diesel RINs without producing any qualifying renewable fuel, and transferred the majority of these invalid RINs to others. On June 18, 2014, two U.S. Secret Service Agents arrested Rivkin in Houston after he was expelled from Guatemala, which had expelled him for having fraudulently secured Guatemalan citizenship.

The next day, a 68-count indictment was returned against Rivkin for charges including Clean Air Act false statements, wire fraud, mail fraud, and for engaging in monetary transactions in property derived from unlawful activity. The indictment included a notice of forfeiture to include: cash in excess of $29 million; three vehicles including a Lamborghini, Maserati, and a Bentley; a Canadair LTD airplane; and millions of dollars worth of artwork that was previously seized from Rivkin in 2012 and was included in a civil action for forfeiture.

The Clean Air Act requires EPA to set annual volume targets for four categories of biofuels to ensure that transportation fuel sold in the United States contains a minimum volume of renewable fuel. By displacing fossil fuels, biofuels help reduce greenhouse gas emissions and help strengthen energy security.

This case was investigated by U.S. EPA-Criminal Investigation Division, U.S. Secret Service, IRS-Criminal Investigation, with assistance from the Houston Area Fraud Task Force, Houston Ship Channel Initiative and Texas Environmental Crimes Task Force. The case was prosecuted by Leslie Lehnert, Trial Attorney, U.S. Department of Justice-Environmental Crimes Section, with assistance from J.T. Morgan, Attorney, U.S. EPA-Legal Counsel Division.

More information about EPA's criminal enforcement program:
http://epa.gov/enforcement/criminal/index.html

More information about RFS enforcement:
http://www.epa.gov/enforcement/air/renewable-fuels/fuel-novs.html

R140

Julia P. Valentine
Office of Public Affairs
U.S. EPA
202.564.2663 direct
Ex. 6 Personal Privacy (PP) m/txt

Message

From: McClain-Vanderpool, Lisa [Mcclain-Vanderpool.Lisa@epa.gov]
Sent: 6/13/2015 6:29:21 PM
To: Blumenfeld, Jared [BLUMENFELD.JARED@EPA.GOV]; Strauss, Alexis [Strauss.Alexis@epa.gov]; Mogharabi, Nahal [MOGHARABI.NAHAL@EPA.GOV]; Manzanilla, Enrique [Manzanilla.Enrique@epa.gov]; Meer, Daniel [Meer.Daniel@epa.gov]; Allen, HarryL [Allen.HarryL@epa.gov]; Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Zito, Kelly [ZITO.KELLY@EPA.GOV]; Keener, Bill [Keener.Bill@epa.gov]; Cafasso, Sarah [Cafasso.Sarah@epa.gov]; Waldon, MARGARET [Waldon.Margaret@epa.gov]; Calanog, Steve [Calanog.Steve@epa.gov]; Zuroski, Donn [Zuroski.Donn@epa.gov]; Rogow, Michelle [Rogow.Michelle@epa.gov]; Helmlinger, Andrew [Helmlinger.Andrew@epa.gov]; LEONIDO-JOHN, STEVEN [Leonido-John.Steven@epa.gov]; Cheatham, Reggie [cheatham.reggie@epa.gov]; Tulis, Dana [Tulis.Dana@epa.gov]; Dunkelman, Tom [Dunkelman.Tom@epa.gov]; Harris-Bishop, Rusty [Harris-Bishop.Rusty@epa.gov]
CC: Smith, Paula [Smith.Paula@epa.gov]; Mylott, Richard [Mylott.Richard@epa.gov]
Subject: Successful media event yesterday with the first release of birds (10 brown pelicans)

We had 16 reporters/photographers and local representatives attend the first wildlife release yesterday at Goleta Beach. Ten brown pelicans put on a great show for all. I shot video that is still being reviewed by the UC but the City of Goleta PIO put a little video up on their Facebook page: https://www.facebook.com/CityofGoleta (first posts are photos of the mayor releasing last bird from crate - video below those).

LA Times has a Great video here:
http://www.latimes.com/local/lanow/la-me-ln-pelicans-release-20150612-story.html

Great news spot on Channel 3 – ABC affiliate – message – the environment is making a comeback…
Oiled Pelicans From Refugio Spill Released in Goleta
Link: www.keyt.com/news/oiled-pelicans-from-refugio-spill-set-to-be-released-in-goleta/33551472
Source: KEYT
Posture: Positive
(2 similar articles from different sources)

Ventura County Star
http://www.vcstar.com/news/outdoors/previously-oiled-brown-pelicans-released-back-into-the-wild

Lisa McClain-Vanderpool
Public Affairs Specialist/Media Officer
Office of Communications and Public Involvement
US Environmental Protection Agency, Region 8
1595 Wynkoop Street
Denver, Colorado 80202
Office 303.312.6077
Cell Ex. 6 Personal Privacy (PP)

Message

From: Gibbons, Dayna [Gibbons.Dayna@epa.gov]
Sent: 6/1/2015 6:22:41 PM
To: Perry, Dale [Perry.Dale@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Hull, George [Hull.George@epa.gov]; Smith, Kelley [Smith.Kelley@epa.gov]; Frithsen, Jeff [Frithsen.Jeff@epa.gov]; Briskin, Jeanne [Briskin.Jeanne@epa.gov]; Deener, Kathleen [Deener.Kathleen@epa.gov]; Marks, Teresa [Marks.Teresa@epa.gov]; Burke, Thomas [Burke.Thomas@epa.gov]
Subject: Top Lines_HF_6 1 15 draft final (6).docx
Attachments: Top Lines_HF_6 1 15 draft final (6).docx

Latest

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/29/2015 8:33:04 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: HF materials package
Attachments: HF_Draft Press Release (v9_5_28_15)ord.docx; draft script for tom 528.docx; Top Lines_HF_5 28 15 draft final (4).docx; marks blogMay 2015 (v4_clean).docx

Flag: Follow up

Script, pr, blog, and tick tock are attached

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

Message

From: Dennis, Allison [Dennis.Allison@epa.gov]
Sent: 6/12/2015 12:29:28 AM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Abrams, Dan [Abrams.Dan@epa.gov]; Millett, John [Millett.John@epa.gov]; Noonan, Jenny [Noonan.Jenny@epa.gov]; Wilson, Erika [Wilson.Erika@epa.gov]
Subject: Re: CPP Task Checklist

Of course. I'll find a time that works best for folks.

Sent from my iPhone

On Jun 11, 2015, at 3:35 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

> Thanks for sending. I'm out tomorrow, but could we chat about this in person on Monday? Might be easiest to walk through it then. I
>
> ---
>
> **From:** Dennis, Allison
> **Sent:** Thursday, June 11, 2015 3:21 PM
> **To:** Abrams, Dan; Purchia, Liz
> **Cc:** Millett, John; Noonan, Jenny; Wilson, Erika
> **Subject:** CPP Task Checklist
>
> Attached is our checklist. Please keep this list extremely close hold and share on an as-needed basis (Tom, Rox, George, etc.).
>
> We look forward to your input on the AO column, giving us the AO POC to work on various tasks. Note that some of our tasks might not require an AO contact. Happy to walk you thru this document and answer any questions. /Allison

Message

From: Dennis, Allison [Dennis.Allison@epa.gov]
Sent: 6/11/2015 8:12:18 PM
To: Abrams, Dan [Abrams.Dan@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
CC: Millett, John [Millett.John@epa.gov]; Noonan, Jenny [Noonan.Jenny@epa.gov]; Wilson, Erika [Wilson.Erika@epa.gov]
Subject: RE: CPP Task Checklist

OH, don't worry about those. That's for internal purposes here.

From: Abrams, Dan
Sent: Thursday, June 11, 2015 4:06 PM
To: Dennis, Allison; Purchia, Liz
Cc: Millett, John; Noonan, Jenny; Wilson, Erika
Subject: RE: CPP Task Checklist

What do the different colors mean?

From: Dennis, Allison
Sent: Thursday, June 11, 2015 3:21 PM
To: Abrams, Dan; Purchia, Liz
Cc: Millett, John; Noonan, Jenny; Wilson, Erika
Subject: CPP Task Checklist

Attached is our checklist. Please keep this list extremely close hold and share on an as-needed basis (Tom, Rox, George, etc.).

We look forward to your input on the AO column, giving us the AO POC to work on various tasks. Note that some of our tasks might not require an AO contact. Happy to walk you thru this document and answer any questions. /Allison

Message

From: Dennis, Allison [Dennis.Allison@epa.gov]
Sent: 6/11/2015 7:21:12 PM
To: Abrams, Dan [Abrams.Dan@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
CC: Millett, John [Millett.John@epa.gov]; Noonan, Jenny [Noonan.Jenny@epa.gov]; Wilson, Erika [Wilson.Erika@epa.gov]
Subject: CPP Task Checklist
Attachments: CPP materials list v13.docx

Attached is our checklist. Please keep this list extremely close hold and share on an as-needed basis (Tom, Rox, George, etc.).

We look forward to your input on the AO column, giving us the AO POC to work on various tasks. Note that some of our tasks might not require an AO contact. Happy to walk you thru this document and answer any questions. /Allison

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/11/2015 8:44:22 PM
To: Gibbons, Dayna [Gibbons.Dayna@epa.gov]
CC: Valentine, Julia [Valentine.Julia@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]
Subject: RE: PLEASE REVIEW EDITS TO TOP LINE MESSAGES
Attachments: Top Lines_HF_5 11 15 (4).docx

Dayna- here are the top lines with a few additional edits.

Thanks.

Top Lines:

- Ex. 5 Deliberative Process (DP)

From: Gibbons, Dayna
Sent: Monday, May 11, 2015 2:01 PM
To: Purchia, Liz; Allen, Laura; Perry, Dale
Cc: Hubbard, Carolyn
Subject: PLEASE REVIEW EDITS TO TOP LINE MESSAGES Top Lines_HF_5 8 15 (2).docx

Hi there—could you take a peek at these edits?

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/11/2015 8:00:00 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Valentine, Julia [Valentine.Julia@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]
Subject: RE: PLEASE REVIEW EDITS TO TOP LINE MESSAGES Top Lines_HF_5 8 15 (2).docx
Attachments: Top Lines_HF_5.11.15 (3).docx

I've made just a few more edits to these.

Liz- let me know if you have any other edits and I'll send back to ORD. Version with track changes is attached

Top Lines:

- Ex. 5 Deliberative Process (DP)

From: Gibbons, Dayna
Sent: Monday, May 11, 2015 2:01 PM
To: Purchia, Liz; Allen, Laura; Perry, Dale
Cc: Hubbard, Carolyn
Subject: PLEASE REVIEW EDITS TO TOP LINE MESSAGES Top Lines_HF_5 8 15 (2).docx

Hi there—could you take a peek at these edits?

Message

From: Gibbons, Dayna [Gibbons.Dayna@epa.gov]
Sent: 5/11/2015 6:01:03 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]
CC: Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]
Subject: PLEASE REVIEW EDITS TO TOP LINE MESSAGES Top Lines_HF_5 8 15 (2).docx
Attachments: Top Lines_HF_5 8 15 (2).docx

Hi there—could you take a peek at these edits?

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/11/2015 2:19:39 PM
To: Smith, Kelley [Smith.Kelley@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
CC: Gibbons, Dayna [Gibbons.Dayna@epa.gov]; Frithsen, Jeff [Frithsen.Jeff@epa.gov]
Subject: RE: Monday briefing materials
Attachments: Top Lines_HF_5.8.15.docx; Draft Press Release jpv (7_clean_lalp-5_11_15)ord.docx

Hey Kelley- there were a few additional changes from Tom R. to the materials. I'll plan to bring copies but he won't go over the press release in detail with the Administrator. He will focus on the top line messages, and give her an overview of the rollout.

From: Smith, Kelley
Sent: Monday, May 11, 2015 10:07 AM
To: Purchia, Liz; Allen, Laura
Cc: Gibbons, Dayna; Frithsen, Jeff
Subject: RE: Monday briefing materials

+ Dayna and Jeff so they are also on this chain
+ attachments

Best,

KS

Kelley Smith
Program Advisor
Office of Research and Development
Environmental Protection Agency
202.564.2308 (Desk)
Ex. 6 Personal Privacy (PP) (Cell)
Smith.Kelley@epa.gov

From: Purchia, Liz
Sent: Monday, May 11, 2015 10:01 AM
To: Smith, Kelley; Allen, Laura
Subject: Re: Monday briefing materials

Adding Laura who is finalizing docs

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On May 11, 2015, at 9:56 AM, Smith, Kelley <Smith.Kelley@epa.gov> wrote:

Ok. Our initial thought was to roll with the attached meeting agenda, but can adjust to whatever you all think is best. I have also attached the current draft of the ORD roll out calendar. Should we bring copies?

Will you all also be e-mailing the documents to those on the meeting invite that are remote? We promised to share what we could, so they might be grumpy if we don't email them some or all the materials.

Best,

KS

Kelley Smith
Program Advisor
Office of Research and Development
Environmental Protection Agency
202.564.2308 (Desk)
Ex. 6 Personal Privacy (PP) (Cell)
Smith.Kelley@epa.gov

From: Purchia, Liz
Sent: Monday, May 11, 2015 9:07 AM
To: Smith, Kelley
Subject: RE: Monday briefing materials

Just so you know, we're going to bring the topline messaging, press release and rollout doc. We're going to have copies but Tom R is going to lead the discussion.

From: Smith, Kelley
Sent: Monday, May 11, 2015 8:50 AM
To: Perry, Dale
Cc: Herckis, Arian; Purchia, Liz; Hanley, Mary; Bluhm, Kate; Emerson, Michael
Subject: Re: Monday briefing materials

We will bring them with us to the meeting. Is that ok?

Sent from my iPhone

On May 11, 2015, at 8:45 AM, Perry, Dale <Perry.Dale@epa.gov> wrote:

> Adding Liz who has been coordinating with ORD on final review....
>
> Dale H. Perry, Ph.D.
> Science Advisor to the Office of Public Affairs
> 1200 Pennsylvania Ave. N.W., Mail Code 1701A
> Washington, D.C., 20460
> Office: 202-564-7338
> Cell: Ex. 6 Personal Privacy (PP)
>
> ---
>
> **From:** Herckis, Arian
> **Sent:** Monday, May 11, 2015 8:43 AM
> **To:** Smith, Kelley
> **Cc:** Perry, Dale; Hanley, Mary; Bluhm, Kate; Emerson, Michael
> **Subject:** Re: Monday briefing materials

Where do we stand with the HF briefing materials?

Sent from my iPhone

On May 8, 2015, at 12:04 PM, Smith, Kelley <Smith.Kelley@epa.gov> wrote:

> It is possible that the HF materials will be ready late today. It is also possible that the HF materials will be ready sometime over the weekend or 9:00 AM on Monday at the latest.
>
> We are working to add in AO feedback, feedback from Tom Burke and the HF team, and feedback from the AA/RA community so that is the reason for the delivery time uncertainty for the HF coms materials.
>
> Best,
>
> KS
>
> Kelley Smith
> Program Advisor
> Office of Research and Development
> Environmental Protection Agency
> 202.564.2308 (Desk)
> Ex. 6 Personal Privacy (PP) Cell)
> Smith.Kelley@epa.gov
>
> ---
>
> **From:** Herckis, Arian
> **Sent:** Friday, May 08, 2015 11:47 AM
> **To:** Knapp, Kristien; Smith, Kelley; Perry, Dale; Hanley, Mary
> **Cc:** Bluhm, Kate
> **Subject:** RE: Monday briefing materials
>
> That's great. Appreciate it!
>
> ---
>
> **From:** Knapp, Kristien
> **Sent:** Friday, May 08, 2015 11:46 AM
> **To:** Herckis, Arian; Smith, Kelley; Perry, Dale; Hanley, Mary
> **Cc:** Bluhm, Kate
> **Subject:** RE: Monday briefing materials
>
> Do we/can we have until 3? (for the NAAQS)
>
> Also, I will have something for EnerNOC. By 2.
>
> ---
>
> **From:** Herckis, Arian
> **Sent:** Friday, May 08, 2015 11:43 AM
> **To:** Smith, Kelley; Perry, Dale; Hanley, Mary; Knapp, Kristien
> **Cc:** Bluhm, Kate
> **Subject:** Monday briefing materials

Hi folks – Can you please give us the expected eta for Monday's briefing materials. We are just missing materials from the HF and NAAQs meeting. And Kristien, if materials are needed for the EnerNOC meeting please let us know when we should expect those as well.

Thanks all!
Arain

Arian Herckis
Director of Scheduling and Advance
Office of the Administrator
US Environmental Protection Agency
office: 202-564-1008
cell: Ex. 6 Personal Privacy (PP)
herckis.arian@epa.gov

<HF Roll out Block Calendar 5.8.2015 V1.docx>
<Hydraulic Fracturing Drinking Water Study Communications Meeting Agenda 5.11.2015.docx>

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/11/2015 2:17:42 PM
To: Gibbons, Dayna [Gibbons.Dayna@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]
CC: Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]; Maloney, Kelsey [Maloney.Kelsey@epa.gov]; Smith, Kelley [Smith.Kelley@epa.gov]
Subject: RE: Draft Press Release jpv (6_lalp-5 8 15)ord.docx
Attachments: Top Lines_HF_5.8.15.docx; Draft Press Release jpv (7_clean_lalp-5_11_15)ord.docx

Dayna- here are the materials with Tom R.'s edits.

I know you all are probably already walking over to the meeting but there have been some edits since the version you sent on Friday. We don't need to go into detail on every word on the press release with the Administrator. Tom R. will focus on top line messages.

Thanks!

From: Gibbons, Dayna
Sent: Friday, May 08, 2015 4:23 PM
To: Allen, Laura; Purchia, Liz; Perry, Dale
Cc: Hubbard, Carolyn; Maloney, Kelsey
Subject: Draft Press Release jpv (6_lalp-5 8 15)ord.docx

Here are our edits. Happy to discuss further. I will add this to the draft comms strat and send it to Kelley to share by cob w the admistrator's office. I think we are almost there….

Message

From: Skadowski, Suzanne [Skadowski.Suzanne@epa.gov]
Sent: 5/9/2015 12:17:37 AM
To: Samy, Kevin [Samy.Kevin@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]
CC: Zito, Kelly [ZITO.KELLY@EPA.GOV]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: San Francisco events - Talking Points and Briefings for Oakland, Hayward, SF events
Attachments: Administrator Briefing - Healthy Nail Salons - Oakland CA 5-8-15.docx; Administrator Briefing R-REP Solar Event 5-8-15.docx; Administrator Talking Points R-REP Solar Event 5-8-15.docx; Administrator Briefing SF City Hall LEED Event 5-8-15.docx; Administrator Talking Points SF City Hall LEED Event 5-8-15.docx; Event Memo - Asian Health Services Healthy Nail Salons May 8.docx

Hi Ann,

Thank you for the call earlier – nice to finally "meet" you. As promised, attached are the Talking Points and Briefings for the Administrator's May 13 Oakland Healthy Nail Salon and Hayward Solar events and May 14 San Francisco City Hall event. Note, TPs for the Oakland event are included in the attached Event Memo. These and other materials will be provided in final form to the scheduling and advance teams on Monday. Thanks!

Suzanne Skadowski
Public Affairs Specialist
U.S. Environmental Protection Agency | San Francisco
D: 415-972-3165 | **C:** Ex. 6 Personal Privacy (PP) **E:** skadowski.suzanne@epa.gov

From: Bluhm, Kate
Sent: Thursday, May 07, 2015 1:52 PM
To: Samy, Kevin; Hunter-Pirtle, Ann; Cobbs, Chris; Mathew, Jacklyn; Zito, Kelly; Skadowski, Suzanne; Purchia, Liz; Lee, Monica; Reynolds, Thomas; Ragland, Micah; Enobakhare, Rosemary
Cc: Herckis, Arian; Kukla, Alison
Subject: San Francisco Briefing Materials DUE MONDAY MAY 11 BY 4:30 PM

Hi All,

Please find below a list of briefing materials we will need for the Administrator's upcoming trip to San Francisco, CA. Please note we will need all materials by Monday, May 11 by 4:30 PM EDT. Please send materials to briefings@epa.gov and cc' myself, Arian and Alison.

Travel to San Francisco, CA
May 12-14th

1.) Trip Schedule (Scheduling)

2.) Hot Topics/Press Clips (R9)

3.) AEE Dinner
   a. TP's (Kevin/Ann)
   b. Briefing Memo (Scheduling)
   c. Participant List (Scheduling)

4.) Healthy Nail Salon Roundtable/Tour
   a. Talking Points (R9/Kevin/Ann)
   b. EDM (Chris)

c. Briefing Memo (R9)

5.) Hayward Solar Press Event
   a. Talking Points (R9/Kevin/Ann)
   b. EDM (Chris)
   c. Briefing Memo (R9)
   d. Press Advisory (R9/OPA)

6.) Facebook Visit
   a. Briefing Memo (R9)

7.) Google Visit
   a. Briefing Memo (OPE)

8.) Climate One Interview
   a. Talking Points (Kevin/Ann)
   b. EDM (Chris)
   c. Briefing Memo (OPA)

9.) Coffee with Rev. Sally Bingham (OPE)

10.) CERES Keynote
   a. Remarks (Kevin/Ann)
   b. EDM (Chris)
   c. Briefing Memo (OPE)
   d. Conference Agenda (Scheduling)

11.) BSR Roundtable
   a. Talking Points (OPE/Kevin/Ann)
   b. EDM (Chris)
   c. Briefing Memo (OPE)

12.) San Francisco City Hall LEED press event
   a. Talking Points (R9/Kevin/Ann)
   b. EDM (Chris)
   c. Briefing Memo (R9)

Administrator Briefing
San Francisco City Hall LEED Platinum Certification
Celebration Event -- May 14th, 2015, 11:30 am
San Francisco, California

Event: Media event at SF City Hall announcing that the building has received Platinum LEED – EBOM certification – making it the oldest building in the U.S. to receive that rating. Work involved a major retrofit to reduce electricity, water and natural gas consumption. EPA funding was used for water efficiency work.

Background:

- In March, the US Green Building Council awarded LEED-EBOM Platinum status to San Francisco's historic City Hall.
- The LEED certification is the culmination of energy and water efficiency retrofits spearheaded by the San Francisco Public Utilities Commission (SFPUC), San Francisco's water, power and sewer provider.
- In addition to being LEED certified, City Hall also earned EPA's ENERGY STAR in 2013 and 2014, with ENERGY STAR scores in the 90's both years.
- That means SF City Hall is more energy efficient than 90 percent of similar buildings across the country.
- SFPUC has been an EPA WaterSense Partner since 2011.
- EPA provided $970,000 in grant funding to the SFPUC from January 2011- April 2015 to help reduce water usage at City Hall and in the Civic Center District of San Francisco.
- SFPUC's Civic Center District improvement projects, including City Hall, retrofitted 749 inefficient toilets, urinals, and sink fixtures with high water efficiency models.
- The water efficiency upgrades at City Hall will save approximately 825,000 gallons per year.
- The water savings at the 5 Civic Center buildings, including City Hall, due to the plumbing fixture improvements are estimated to save over 4.6 million gallons per year.
- SFPUC's energy efficiency improvements at City Hall will reduce consumption by approximately 20%, helping to make it one of the more energy efficient buildings in the country.

EPA future role with Water Efficiency Advocacy:

- One of our drought response priorities is working with water utilities to improve their water loss control programs.
- In California, over 200 billion gallons/year of treated water is lost from drinking water distribution systems which wastes over $200 million worth of energy (2.5 billion kilowatt hours), equivalent to 2.5 billion pounds of greenhouse gas emissions.
- We're organizing training for water utilities on quantifying these losses and developing strategies for addressing them.
- EPA has the tools to help systems become more resilient:
    - EPA SRF capitalization grants: Beginning in 2014 California has been offering $800 million available in low interest loans for water recycling projects
    - EPA Software which assists utilities to evaluate potential vulnerabilities to the impacts of climate change and evaluate adaptation options (CREAT)
    - EPA's National Stormwater Calculator provides access to site-specific climate data and assists in the design of Green Infrastructure practices that manage stormwater as a resource rather than as a waste.

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/6/2015 4:38:08 PM
To: Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Fwd: Letter
Attachments: TZB DDO Decision (Draft 5-5-15 noon).docx; ATT00001.htm

Making sure you saw this Tappan Zee response letter.

Also an update on timing here: this will be public on Friday.

Begin forwarded message:

> **From:** "Allen, Laura" <Allen.Laura@epa.gov>
> **Date:** May 5, 2015 at 12:32:48 PM EDT
> **To:** "Reynolds, Thomas" <Reynolds.Thomas@epa.gov>, "Purchia, Liz" <Purchia.Liz@epa.gov>
> **Subject: Letter**
>
> Response to state appeal on tappan zee bridge funding is attached. Region 2 is planning to make public tomorrow.

> Begin forwarded message:
>
> > **From:** "Mears, Mary" <Mears.Mary@epa.gov>
> > **Date:** May 5, 2015 at 12:08:53 PM EDT
> > **To:** "Allen, Laura" <Allen.Laura@epa.gov>
> > **Subject: FW:**
> >
> > Hi Laura,
> > I just learned that this letter may well go out tomorrow, as opposed to next week. I understand that this has cleared HQ OGC. This is a final draft.
> >
> > Mary Mears
> > Acting Director Public Affairs and Chief Public Outreach Branch
> > U.S. EPA Region 2 (NJ, NY, PR, the US VI and eight Indian Nations)
> > (212) 637-3673 (Direct Office)
> > (212) 637-3660 (General Office)
> > Ex. 6 Personal Privacy (PP) (Cell)
> >
> > **From:** Feinmark, Phyllis
> > **Sent:** Tuesday, May 05, 2015 11:41 AM
> > **To:** Mears, Mary
> > **Subject:**
> >
> > This is a reasonably final draft. Close hold please.

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 5/5/2015 4:32:48 PM
To: Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Letter
Attachments: TZB DDO Decision (Draft 5-5-15 noon).docx; ATT00001.htm

Response to state appeal on tappan zee bridge funding is attached. Region 2 is planning to make public tomorrow.

Begin forwarded message:

From: "Mears, Mary" <Mears.Mary@epa.gov>
Date: May 5, 2015 at 12:08:53 PM EDT
To: "Allen, Laura" <Allen.Laura@epa.gov>
Subject: FW:

Hi Laura,
I just learned that this letter may well go out tomorrow, as opposed to next week. I understand that this has cleared HQ OGC. This is a final draft.

Mary Mears
Acting Director Public Affairs and Chief Public Outreach Branch
U.S. EPA Region 2 (NJ, NY, PR, the US VI and eight Indian Nations)
(212) 637-3673 (Direct Office)
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Ex. 6 Personal Privacy (PP) (Cell)

From: Feinmark, Phyllis
Sent: Tuesday, May 05, 2015 11:41 AM
To: Mears, Mary
Subject:

This is a reasonably final draft. Close hold please.

Message

From: Dunbar, Bill [dunbar.bill@epa.gov]
Sent: 9/23/2015 7:48:07 PM
To: Pirzadeh, Michelle [Pirzadeh.Michelle@epa.gov]; Reynolds, Thomas [Reynolds.Thomas@epa.gov]
CC: MacIntyre, Mark [Macintyre.Mark@epa.gov]; McLerran, Dennis [mclerran.dennis@epa.gov]; Holsman, Marianne [Holsman.Marianne@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Cohen Group

Indeed, that'd be optimal. I just sent the calendar to you

Bill Dunbar
Policy Advisor
U.S. E.P.A. Region 10
206/553-1019

From: Pirzadeh, Michelle
Sent: Wednesday, September 23, 2015 12:46 PM
To: Reynolds, Thomas
Cc: Dunbar, Bill; MacIntyre, Mark; McLerran, Dennis; Holsman, Marianne; Purchia, Liz
Subject: Re: Cohen Group

We have our weekly team meeting at 1:30 pacific today, would that work?

Michelle L. Pirzadeh
Deputy Regional Administrator
EPA Region 10
206-553-1234

On Sep 23, 2015, at 12:43 PM, Reynolds, Thomas <Reynolds.Thomas@epa.gov> wrote:

> Sure thing let me know I convenient time that works for the team.
>
> ---
>
> **From:** Dunbar, Bill
> **Sent:** Wednesday, September 23, 2015 3:33 PM
> **To:** Reynolds, Thomas
> **Cc:** MacIntyre, Mark; Pirzadeh, Michelle; McLerran, Dennis; Holsman, Marianne
> **Subject:** FW: Cohen Group
>
> Tom – Can we huddle on this ASAP?
>
> Thanks – Bill.
>
> Bill Dunbar
> Policy Advisor
> U.S. E.P.A. Region 10

206/553-1019

From: McKenna, Elizabeth
Sent: Wednesday, September 23, 2015 12:29 PM
To: MacIntyre, Mark
Cc: Steiner-Riley, Cara; Brown, Leah; Palomaki, Ashley; Allnutt, David; Dunbar, Bill; Stern, Allyn
Subject: FW: Cohen Group

Hello, Mark. I just got an out-of-office notice from Marianne, so I'm forwarding you my email regarding a Bristol Bay need. Can you help us with this?

Thanks,

Elizabeth

Elizabeth McKenna
Assistant Regional Counsel
U.S. EPA, Region 10
1200 Sixth Avenue (ORC-158)
Seattle, WA 98101
(206) 553-0016

From: McKenna, Elizabeth
Sent: Wednesday, September 23, 2015 12:26 PM
To: Holsman, Marianne
Cc: Brown, Leah; Palomaki, Ashley; Steiner-Riley, Cara; Allnutt, David; Dunbar, Bill; Stern, Allyn
Subject: Cohen Group

Hi Marianne. Our Bristol Bay team just got off of a call in which we learned that the Cohen Group will be meeting with HQ and DOJ tomorrow. They will be giving an oral presentation of the Cohen Report findings to EPA and DOJ during the meeting and may be releasing a copy of the report to the public as early as Monday. We would like to be prepared with a statement and/or release of John Cruden's letter to PLP on this matter (a copy of which is attached to this email) when they release the report. Can you work with DOJ and HQ to develop our press strategy on this to ensure that we are ready to respond when the report is released? Thank you.

- Elizabeth

Elizabeth McKenna
Assistant Regional Counsel
U.S. EPA, Region 10
1200 Sixth Avenue (ORC-158)
Seattle, WA 98101
(206) 553-0016

Message

From: Reynolds, Thomas [Reynolds.Thomas@epa.gov]
Sent: 9/23/2015 7:46:59 PM
To: Pirzadeh, Michelle [Pirzadeh.Michelle@epa.gov]
CC: Dunbar, Bill [dunbar.bill@epa.gov]; MacIntyre, Mark [Macintyre.Mark@epa.gov]; McLerran, Dennis [mclerran.dennis@epa.gov]; Holsman, Marianne [Holsman.Marianne@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Cohen Group

Is fine with me.

From: Pirzadeh, Michelle
Sent: Wednesday, September 23, 2015 3:46 PM
To: Reynolds, Thomas
Cc: Dunbar, Bill; MacIntyre, Mark; McLerran, Dennis; Holsman, Marianne; Purchia, Liz
Subject: Re: Cohen Group

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Michelle L. Pirzadeh
Deputy Regional Administrator
EPA Region 10
206-553-1234

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> **Subject:** FW: Cohen Group
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> Bill Dunbar
> Policy Advisor
> U.S. E.P.A. Region 10
> 206/553-1019
>
> ---
>
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Seattle, WA 98101
(206) 553-0016

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Cc: Brown, Leah; Palomaki, Ashley; Steiner-Riley, Cara; Allnutt, David; Dunbar, Bill; Stern, Allyn
Subject: Cohen Group

Hi Marianne. Our Bristol Bay team just got off of a call in which we learned that the Cohen Group will be meeting with HQ and DOJ tomorrow. They will be giving an oral presentation of the Cohen Report findings to EPA and DOJ during the meeting and may be releasing a copy of the report to the public as early as Monday. We would like to be prepared with a statement and/or release of John Cruden's letter to PLP on this matter (a copy of which is attached to this email) when they release the report. Can you work with DOJ and HQ to develop our press strategy on this to ensure that we are ready to respond when the report is released? Thank you.

- Elizabeth

Elizabeth McKenna
Assistant Regional Counsel
U.S. EPA, Region 10
1200 Sixth Avenue (ORC-158)
Seattle, WA 98101
(206) 553-0016

Message

From: Sowell, Sarah [Sowell.Sarah@epa.gov]
Sent: 9/23/2015 3:20:31 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Hull, George [Hull.George@epa.gov]
Subject: RE: Status of Environmental Education Assignment...

Darn addressee autoload!

It could be some time before it comes out. Long answer here -- This is draft discussion document. Technically, we have 15 days to respond to it, but we have requested a month. From there, OIG develops the draft report. We have 30 days (or more, if we request and are granted an extension) to respond to that. And then there's the time that the OIG takes to revise the draft into a final report. So – this looks to be at the very least 2 months down the road.

Sarah

Sarah N. Sowell, Deputy Director
Office of Environmental Education
Tel: 202-564-0145
Cell: Ex. 6 Personal Privacy (PP)
Fax: 202-564-2753

U.S. Environmental Protection Agency / OPEEE
William Jefferson Clinton Bldg/North, Room 1426-A / MC 1704-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460

From: Purchia, Liz
Sent: Wednesday, September 23, 2015 10:37 AM
To: Sowell, Sarah; Hull, George
Subject: RE: Status of Environmental Education Assignment...

When is this coming out?

And are you preparing a media statement in response?

From: Pucci, Liz
Sent: Wednesday, September 23, 2015 10:31 AM
To: Purchia, Liz; Sowell, Sarah
Subject: FW: Status of Environmental Education Assignment...

My lip is zipped. Please note "Purchia"

From: Sowell, Sarah
Sent: Wednesday, September 23, 2015 10:29 AM
To: Hull, George <Hull.George@epa.gov>; Pucci, Liz <Pucci.Liz@epa.gov>
Subject: FW: Status of Environmental Education Assignment...

Dear George and Liz,

Roxanne suggested that I share this with you as a heads up. Note his is not the final report. It is the internal discussion document on which the OIG's final report will likely be heavily based. This is very close hold -- note that per the transmittal email from OIG, we "are not are not authorized to distribute or disclose this discussion document or its contents, except that you may distribute it to other persons in your organization to obtain their review and comments on the document's subjects."

Sarah

Sarah N. Sowell, Deputy Director
Office of Environmental Education
Tel: 202-564-0145
Cell: Ex. 6 Personal Privacy (PP)
Fax: 202-564-2753

U.S. Environmental Protection Agency / OPEEE
William Jefferson Clinton Bldg/North, Room 1426-A / MC 1704-A
1200 Pennsylvania Avenue, NW
Washington, DC 20460

From: Crawford, Dwayne
Sent: Monday, September 21, 2015 10:21 AM
To: Sowell, Sarah; Ragland, Micah
Cc: Cuscino, Glen; Copper, Carolyn; El-Zoghbi, Christine; Lewis, Eric; OIG DIGreview; von Hoyer, Andre; Beeson, Benjamin W.
Subject: RE: Status of Environmental Education Assignment...

Hello Sarah and Micah,

In accordance with OIG policy, we attach our discussion document on the results of preliminary research for our assignment titled *Effectiveness of EPA's Environmental Education Activities, assignment no. OPE-FY15-0001*. You are not authorized to distribute or disclose this discussion document or its contents, except that you may distribute it to other persons in your organization to obtain their review and comments on the document's subjects. In accordance with EPA Manual 2750, please provide a written response to the contents of this document within ***15 calendar days*** from today's date. In addition, please provide any noteworthy achievements or updated information on the status of agency activities on the subject review for possible inclusion in the draft report. Your response should be directed to Eric Lewis, Director, Special Programs Review, Office of Program Evaluations, lewis.eric@epa.gov. Mr. Lewis can be reached on 202 566-2664. We thank you in advance for your assistance.

From: Crawford, Dwayne
Sent: Monday, September 14, 2015 3:50 PM
To: Cuscino, Glen
Cc: von Hoyer, Andre; Beeson, Benjamin W.; Lewis, Eric
Subject: RE: Status of Environmental Education Assignment...

Thank you.

From: Cuscino, Glen
Sent: Monday, September 14, 2015 2:32 PM
To: Crawford, Dwayne
Cc: von Hoyer, Andre; Beeson, Benjamin W.; Lewis, Eric
Subject: RE: Status of Environmental Education Assignment...

Yes, Sarah Sowell and Micah Ragland

From: Crawford, Dwayne
Sent: Monday, September 14, 2015 2:31 PM
To: Cuscino, Glen
Cc: von Hoyer, Andre; Beeson, Benjamin W.; Lewis, Eric
Subject: RE: Status of Environmental Education Assignment...
Importance: High

Hello Glen,

Our discussion document has been reviewed by our management and we are very close to issuance to the agency. If all goes well, I estimate issuance before the end of this week. Can you please provide me with the names of those persons that should be getting our document to provide their review/comment(s). Thank you.

Message

From: Pucci, Liz [Pucci.Liz@epa.gov]
Sent: 9/23/2015 2:31:25 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Sowell, Sarah [Sowell.Sarah@epa.gov]
Subject: FW: Status of Environmental Education Assignment...
Attachments: Discussion Document on the Effectiveness of EPA's Environmental Education Activities, assignment no. OPE-FY15-0001 9 21 15.docx

My lip is zipped. Please note "Purchia"

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Dear George and Liz,

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U.S. Environmental Protection Agency / OPEEE
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Message

From: Ragland, Micah [Ragland.Micah@epa.gov]
Sent: 5/1/2015 5:28:01 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Bond, Brian [Bond.Brian@epa.gov]; Aguirre, Amanda [Aguirre.Amanda@epa.gov]; Enobakhare, Rosemary [Enobakhare.Rosemary@epa.gov]
Subject: Re: New Study on CPP Health Benefits

Hey Liz, I will circle back with them to see if they know which Wash Po reporter was making inquiries on the report

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Purchia, Liz
Sent: Friday, May 1, 2015 12:25 PM
To: Ragland, Micah
Cc: Reynolds, Thomas; Bond, Brian; Aguirre, Amanda; Enobakhare, Rosemary
Subject: Re: New Study on CPP Health Benefits

Here's the statement OAR put together. Seth Borenstein w AP and Inside EPA has asked for it. Micah - did you ever hear who at WaPo was writing? Apparently Harvard is pitching it to reporters under embargo.

Ex. 5 Deliberative Process (DP)

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Apr 29, 2015, at 12:53 PM, Ragland, Micah <Ragland.Micah@epa.gov> wrote:

I just got an embargoed copy of the report this morning that I will send to this chain.

Liz, I will stop by your office when I am back on campus from CBC Meeting

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Purchia, Liz
Sent: Wednesday, April 29, 2015 12:51 PM
To: Reynolds, Thomas; Bond, Brian; Aguirre, Amanda; Ragland, Micah; Enobakhare, Rosemary
Subject: New Study on CPP Health Benefits

Just got a heads up from a reporter that a study by Harvard School of Public Health, Syracuse University, Boston University, Resources For the Future and Science Exchange will come out on Monday on the public health benefits of the Clean Power Plan.

John Millett will look into it, apparently one of the authors briefed EPA yesterday or this morning.

Dave Cohen said it's apparently all good, positive news. Embargo lifts 11 am, it will be published Monday in the journal Nature Climate Change

Message

From: Abrams, Dan [Abrams.Dan@epa.gov]
Sent: 4/13/2015 2:25:21 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: RE: Nat'l Zoo

Brainstorming here…
We talked about getting kid press involved. What if we did a "field trip" with the Administrator and the scholastic press corps or something and they didn't do a press event per say but an interview about/at the bench?

From: Purchia, Liz
Sent: Monday, April 13, 2015 9:52 AM
To: Allen, Laura; Abrams, Dan
Subject: RE: Nat'l Zoo

That's too bad. Could or should we try to do social media around it? Create a video?

What if we talked to them about pitching a WaPo story, so not a whole press event.

It would be good to find out what the plans are for the other events and whether it makes sense to get looped in.

From: Allen, Laura
Sent: Monday, April 13, 2015 9:45 AM
To: Purchia, Liz; Abrams, Dan
Subject: FW: Nat'l Zoo

FYI- looks like the zoo event is out. Do we want to consider trying to link up with one of the other 5 events happening around the country?

From: schafer, joan
Sent: Monday, April 13, 2015 9:25 AM
To: Bluhm, Kate; Allen, Laura; Kukla, Alison
Cc: D'Andrea, Michael
Subject: Nat'l Zoo

Kate/Laura/Alison –
We just rec'd word (see below) that we are unable to do the press event about the air quality monitoring bench at the Nat'l Zoo – please remove the hold you have on the Adm's calendar for April 30.
Thank you for your assistance and cooperation – and hopefully, we can work on something else together in the near future.
Joan

Joan T. Schafer, Senior Advisor
U.S. Environmental Protection Agency
Region 3 Office of Communications and Government Relations
1650 Arch Street
Philadelphia, PA 19103
215-814-5143 (ph)
Ex. 6 Personal Privacy (PP)

From: Baker-Masson, Pamela [mailto:bakermassonp@si.edu]
Sent: Monday, April 13, 2015 9:12 AM
To: schafer, joan
Cc: Meyer, Annalisa
Subject: RE: Pamela --

Dear Joan,

I received an email over the weekend with word from our downtown colleagues. I'm sorry but the decision is that the Zoo will not be able to host the media event for the air monitoring bench. I apologize this took a while to get the decision. It signals to me that my colleagues were in discussion for some time.

I hope you are able to make this work at a different bench location and I wish you much success.

Best wishes, Pamela

Message

From: Bluhm, Kate [Bluhm.Kate@epa.gov]
Sent: 4/13/2015 1:29:23 PM
To: Herckis, Arian [Herckis.Arian@epa.gov]; Fritz, Matthew [Fritz.Matthew@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: Nat'l Zoo

Please see the email chain below- looks like the Smithsonian folks won't let us host the presser at the zoo.

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Best wishes, Pamela

Message

From: Ragland, Micah [Ragland.Micah@epa.gov]
Sent: 4/29/2015 5:19:33 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Re: New Study on CPP Health Benefits

OK, I will connect with you either when you get back or in the morning

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Purchia, Liz
Sent: Wednesday, April 29, 2015 1:17 PM
To: Ragland, Micah
Subject: RE: New Study on CPP Health Benefits

Thanks. I'm going to be at the hill though for the hearing.

From: Ragland, Micah
Sent: Wednesday, April 29, 2015 12:53 PM
To: Purchia, Liz; Reynolds, Thomas; Bond, Brian; Aguirre, Amanda; Enobakhare, Rosemary
Subject: Re: New Study on CPP Health Benefits

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Dave Cohen said it's apparently all good, positive news. Embargo lifts 11 am, it will be published Monday in the journal Nature Climate Change

Message

From: Perry, Dale [Perry.Dale@epa.gov]
Sent: 5/21/2015 4:16:52 PM
To: Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: FW: Aspen Ideas Fest June 6-8 HF Forum with states etc.

This was mentioned to us the other day. ORD would send Tom B to represent EPA, not Jeanne. Wanted you to be aware.

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

From: Smith, Kelley
Sent: Thursday, May 21, 2015 11:12 AM
To: Perry, Dale; Hanley, Mary
Cc: Frithsen, Jeff; Gibbons, Dayna; Matthews, Lisa
Subject: Aspen Ideas Fest June 6-8 HF Forum with states etc.

Mary and Dale,

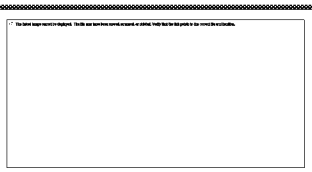
Is Teresa Marks planning to attend this event? We are considering sending Tom and a few others from the HF team.

Best,

KS

Kelley Smith
Program Advisor
Office of Research and Development
Environmental Protection Agency
202.564.2308 (Desk)
Ex. 6 Personal Privacy (PP) (Cell)
Smith.Kelley@epa.gov

Subject: Invitation: 2015 Aspen Institute Modern Shale Gas and Oil Production Forum, June 6-8, 2015, Aspen, CO



Modern Shale Gas and Oil Production Forum

June 6 - 8, 2015
Aspen, Colorado

Dear Jeanne,

On behalf of the Aspen Institute's Energy and Environment Program, I am pleased to invite you to join us for our **Modern Shale Gas and Oil Production Forum** to be held in **Aspen, CO, June 6-8**. Space is limited and registration is now open here.

Building on the success of last year's inaugural forum, we plan to reconvene a select group of experts with diverse experiences and perspectives – including state regulators, industry executives, environmentalists, academics and other thought leaders – to examine policies and practices being adopted for the prudent development of unconventional hydrocarbons, such as shale gas. The forum also encourages the cross-learning of state regulators.

New and existing environmental regulations at the federal and state levels, standards and/or best practices for drilling, production and associated activities will be discussed.

The format of the forum stresses dialogue more than a traditional conference. The forum is invite-only and exchanges are enhanced by an informal atmosphere and a not-for-attribution rule that encourages creative thinking and candid speaking. The report "*Responding to Technical, Environmental, and Regulatory Impacts of North American Shale Development*" from the 2014 forum can be found **here**.

The registration fee **INCLUDES** accommodations for three nights (check-in on Saturday, June 6, and check-out on Monday, June 8 – with the option to stay through June 9) plus all meals during the Forum. **Reduced registration is available for government/NGO/academic representatives** and for those who do not need accommodation. Again, registration is now open at: https://www.regonline.com/Aspen-ShaleForum2015.

If you have any questions, please direct your inquiries to timothy.olson@aspeninstitute.org.

We look forward to seeing you in Aspen!

David

David Monsma
Executive Director
Energy and Environment Program
The Aspen Institute
477 Madison Avenue
New York, NY 10022
212.895.8025

Message

From: Davis, Jay [Davis.Jay@epa.gov]
Sent: 6/4/2015 2:02:05 PM
To: Allen, Laura [Allen.Laura@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Updated: HF comms materials

Cool. Small tweak to FB description for concision below. Sending to Danny.

TITLE: Ensuring the Implementation of Protective Practices is Key to Responsible Energy Development

DESCRIPTION: Our new assessment on hydraulic fracturing will help states as they work to ensure responsible energy development.

-----Original Message-----
From: Allen, Laura
Sent: Thursday, June 04, 2015 10:00 AM
To: Davis, Jay
Cc: Purchia, Liz
Subject: RE: Updated: HF comms materials

Looks good. ty

-----Original Message-----
From: Davis, Jay
Sent: Thursday, June 04, 2015 9:44 AM
To: Allen, Laura
Cc: Purchia, Liz
Subject: RE: Updated: HF comms materials

Let me know if you have any thoughts before I send this on to Danny.

We released a draft assessment today on potential impacts of hydraulic fracturing on our drinking water. Learn more:

-----Original Message-----
From: Allen, Laura
Sent: Thursday, June 04, 2015 9:09 AM
To: Davis, Jay
Cc: Purchia, Liz
Subject: RE: Updated: HF comms materials

Let me know if you'd like me to draft. I can write those two up quickly

-----Original Message-----
From: Hart, Daniel
Sent: Thursday, June 04, 2015 8:56 AM
To: Davis, Jay
Cc: Orquina, Jessica; Smith, Roxanne; Purchia, Liz; Allen, Laura
Subject: FW: Updated: HF comms materials

Jay, Now that we have this content, can you please send the social media associated with this. I need this quickly as I will be otherwise indisposed with Web Executive Board later this morning.

Daniel (Danny) Hart | Acting Director of Web Communications | Office of Public Affairs | U.S. EPA | Tel:202.564.7577 | cell: Ex. 6 Personal Privacy (PP)

-----Original Message-----
From: Allen, Laura
Sent: Wednesday, June 03, 2015 7:09 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary; Hubbard, Carolyn
Subject: Updated: HF comms materials

Hey all- we made a few updates to the HF press release and tick tock. I've also attached the case studies messaging and Tom Burke's script for the press call. Close hold on these until tomorrow.

As a reminder, we will send the press call media advisory at 11:45am. We will forward the advisory to you all so feel free to send it to any reporters who would be interested in joining. We will issue the press release at noon and hold the press call at 1pm.

Thanks again for sending any inquiries related to the assessment to HQ.

Let me know if you have any questions.

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

-----Original Message-----
From: Allen, Laura
Sent: Tuesday, June 02, 2015 7:06 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Valentine, Julia; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary
Subject: HF comms materials

> Hi all- please find attached the press release and tick tock for the HF assessment. I have also attached an EPA Connect blog from Teresa Marks, the Administrator's advisor on oil and gas development, which talks about our state outreach and protective practices.
>
> I will be sending additional materials, including the final case studies messaging, soon.

> Thank you. Please email me with any questions.

>

Message

From: Gibbons, Dayna [Gibbons.Dayna@epa.gov]
Sent: 5/28/2015 7:23:15 PM
To: Allen, Laura [Allen.Laura@epa.gov]; Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]; Hanley, Mary [Hanley.Mary@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Maloney, Kelsey [Maloney.Kelsey@epa.gov]
CC: Matthews, Lisa [Matthews.Lisa@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Hull, George [Hull.George@epa.gov]; Davis, Jay [Davis.Jay@epa.gov]; Piantanida, David [Piantanida.David@epa.gov]; Frithsen, Jeff [Frithsen.Jeff@epa.gov]
Subject: RE: HF Communications Discussion-- updated tick tock
Attachments: Top Lines_HF_5 28 15 draft final (5).docx

Updated tick tock—Mary/Lisa—please help me identify identify who is doing what in terms of notifications.

David—Please make sure OCIR has the latest.

Top Lines_HF_5 28 15 draft final (...

-----Original Appointment-----
From: Gibbons, Dayna
Sent: Monday, January 05, 2015 2:25 PM
To: Gibbons, Dayna; Allen, Laura; Hubbard, Carolyn; Hanley, Mary; Perry, Dale; Purchia, Liz; Maloney, Kelsey
Cc: Milbourn, Cathy; Matthews, Lisa; Loop, Travis; Ragland, Micah; Valentine, Julia; George Hull; Davis, Jay
Subject: HF Communications Discussion
When: Thursday, May 28, 2015 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 3415 WJC N Ex. 6 Personal Privacy (PP) code: Ex. 6 Personal Privacy (PP)

Please forward to the other folks in OPA who you think should attend.

Thanks!

Message

From: Davis, Jay [Davis.Jay@epa.gov]
Sent: 6/4/2015 1:54:50 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: RE: Updated: HF comms materials

Laura, any thoughts?

Also, here's title/description for Facebook.

TITLE: Ensuring the Implementation of Protective Practices is Key to Responsible Energy Development

DESCRIPTION: Our new assessment on hydraulic fracturing is part of our work to support states as they play the primary role in ensuring responsible energy development.

-----Original Message-----
From: Purchia, Liz
Sent: Thursday, June 04, 2015 9:47 AM
To: Davis, Jay; Allen, Laura
Subject: RE: Updated: HF comms materials

I'm good with that

-----Original Message-----
From: Davis, Jay
Sent: Thursday, June 04, 2015 9:44 AM
To: Allen, Laura
Cc: Purchia, Liz
Subject: RE: Updated: HF comms materials

Let me know if you have any thoughts before I send this on to Danny.

We released a draft assessment today on potential impacts of hydraulic fracturing on our drinking water. Learn more:

-----Original Message-----
From: Allen, Laura
Sent: Thursday, June 04, 2015 9:09 AM
To: Davis, Jay
Cc: Purchia, Liz
Subject: RE: Updated: HF comms materials

Let me know if you'd like me to draft. I can write those two up quickly

-----Original Message-----
From: Hart, Daniel
Sent: Thursday, June 04, 2015 8:56 AM
To: Davis, Jay
Cc: Orquina, Jessica; Smith, Roxanne; Purchia, Liz; Allen, Laura
Subject: FW: Updated: HF comms materials

Jay, Now that we have this content, can you please send the social media associated with this. I need this quickly as I will be otherwise indisposed with Web Executive Board later this morning.

Daniel (Danny) Hart | Acting Director of Web Communications | Office of Public Affairs | U.S. EPA | Tel:202.564.7577 | cell: Ex. 6 Personal Privacy (PP)

-----Original Message-----
From: Allen, Laura
Sent: Wednesday, June 03, 2015 7:09 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary; Hubbard, Carolyn
Subject: Updated: HF comms materials

Hey all- we made a few updates to the HF press release and tick tock. I've also attached the case studies messaging and Tom Burke's script for the press call. Close hold on these until tomorrow.

As a reminder, we will send the press call media advisory at 11:45am. We will forward the advisory to you all so feel free to send it to any reporters who would be interested in joining. We will issue the press release at noon and hold the press call at 1pm.

Thanks again for sending any inquiries related to the assessment to HQ.

Let me know if you have any questions.

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

-----Original Message-----
From: Allen, Laura
Sent: Tuesday, June 02, 2015 7:06 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Valentine, Julia; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary
Subject: HF comms materials

> Hi all- please find attached the press release and tick tock for the HF assessment. I have also attached an EPA Connect blog from Teresa Marks, the Administrator's advisor on oil and gas development, which talks about our state outreach and protective practices.
>
> I will be sending additional materials, including the final case studies messaging, soon.

> Thank you. Please email me with any questions.

>

Message

From: Davis, Jay [Davis.Jay@epa.gov]
Sent: 6/4/2015 1:32:11 PM
To: Allen, Laura [Allen.Laura@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Updated: HF comms materials

No but thanks.

-----Original Message-----
From: Allen, Laura
Sent: Thursday, June 04, 2015 9:09 AM
To: Davis, Jay
Cc: Purchia, Liz
Subject: RE: Updated: HF comms materials

Let me know if you'd like me to draft. I can write those two up quickly

-----Original Message-----
From: Hart, Daniel
Sent: Thursday, June 04, 2015 8:56 AM
To: Davis, Jay
Cc: Orquina, Jessica; Smith, Roxanne; Purchia, Liz; Allen, Laura
Subject: FW: Updated: HF comms materials

Jay, Now that we have this content, can you please send the social media associated with this. I need this quickly as I will be otherwise indisposed with Web Executive Board later this morning.

Daniel (Danny) Hart | Acting Director of Web Communications | Office of Public Affairs | U.S. EPA | Tel:202.564.7577 | cell: Ex. 6 Personal Privacy (PP)

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From: Allen, Laura
Sent: Wednesday, June 03, 2015 7:09 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary; Hubbard, Carolyn
Subject: Updated: HF comms materials

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Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
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Mobile: Ex. 6 Personal Privacy (PP)

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>
> I will be sending additional materials, including the final case studies messaging, soon.

> Thank you. Please email me with any questions.

>

Message

From: Hart, Daniel [Hart.Daniel@epa.gov]
Sent: 6/4/2015 12:55:42 PM
To: Davis, Jay [Davis.Jay@epa.gov]
CC: Orquina, Jessica [Orquina.Jessica@epa.gov]; Smith, Roxanne [Smith.Roxanne@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: FW: Updated: HF comms materials
Attachments: HF_Press Release(final).docx; HFRelease tick tock (final).docx; Case Studies_messages(final).docx; Press_Call_Script(final).docx

Jay, Now that we have this content, can you please send the social media associated with this. I need this quickly as I will be otherwise indisposed with Web Executive Board later this morning.

Daniel (Danny) Hart | Acting Director of Web Communications | Office of Public Affairs | U.S. EPA | Tel:202.564.7577 | cell: Ex. 6 Personal Privacy (PP)

-----Original Message-----
From: Allen, Laura
Sent: Wednesday, June 03, 2015 7:09 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary; Hubbard, Carolyn
Subject: Updated: HF comms materials

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Thanks again for sending any inquiries related to the assessment to HQ.

Let me know if you have any questions.

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

-----Original Message-----
From: Allen, Laura
Sent: Tuesday, June 02, 2015 7:06 PM
To: PADs and Alternates
Cc: Gibbons, Dayna; Valentine, Julia; Milbourn, Cathy; Purchia, Liz; Lee, Monica; Perry, Dale; Hanley, Mary
Subject: HF comms materials

> Hi all- please find attached the press release and tick tock for the HF assessment. I have also attached an EPA Connect blog from Teresa Marks, the Administrator's advisor on oil and gas development, which talks about our state outreach and protective practices.
>
> I will be sending additional materials, including the final case studies messaging, soon.

> Thank you. Please email me with any questions.

>

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 6/3/2015 11:38:49 PM
To: Geisler, Lindsey [Lindsey.Geisler@Hq.Doe.Gov]; Purchia, Liz [Purchia.Liz@epa.gov]; McCarthy, Aoife [Aoife.Mccarthy@Hq.Doe.Gov]
Subject: RE: Talking points on report for tomorrow?

We have an extensive QA doc that might be more info than you all need. Please feel free to call me in the morning if you want to discuss specific topics.

Thanks again,

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

From: Geisler, Lindsey [mailto:Lindsey.Geisler@Hq.Doe.Gov]
Sent: Wednesday, June 03, 2015 6:43 PM
To: Allen, Laura; Purchia, Liz; McCarthy, Aoife
Subject: RE: Talking points on report for tomorrow?

Thanks Laura, and definitely close hold. Are there talking points as well? We were under the impression those were coming to help with some of the sensitive spots.

Sent with Good (www.good.com)

From: Allen, Laura
Sent: Wednesday, June 03, 2015 6:38:51 PM
To: Purchia, Liz; Geisler, Lindsey; McCarthy, Aoife
Subject: RE: Talking points on report for tomorrow?

Hi Lindsey, yes, this announcement will be made tomorrow. I've attached the press release for the fracking drinking water study. We are sending the release at noon tomorrow and will be holding a press call at 1pm. If you could please keep a close hold on the info until then, that would be great.

Thank you!

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

From: Purchia, Liz
Sent: Wednesday, June 03, 2015 5:59 PM
To: Geisler, Lindsey
Cc: Allen, Laura
Subject: RE: Talking points on report for tomorrow?

Yup, adding Laura who will share.

From: Geisler, Lindsey [mailto:Lindsey.Geisler@Hq.Doe.Gov]
Sent: Wednesday, June 03, 2015 5:57 PM
To: Purchia, Liz
Subject: Talking points on report for tomorrow?

Hey Liz – Our program folks said we should expect to see some talkers for that fracking water report that's we've heard is going out tomorrow. They told me today that we should expect to see that come over to our comms office from yours, but as far as I can tell we haven't seen anything yet. I know you've recently changed jobs, but I wasn't sure who else to reach out to. Can you point me in the right direction? And any idea if this is still going tomorrow?

Thanks, Lindsey

Lindsey Geisler
Office of Public Affairs
Department of Energy
Office: (202) 586-4648
Blackberry: Ex. 6 Personal Privacy (PP)
lindsey.geisler@hq.doe.gov

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 6/3/2015 10:49:28 PM
To: Jessica Kershaw [jessica_kershaw@ios.doi.gov]; Beyer, Emily [emily_beyer@ios.doi.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: HF press release

And thanks for keeping a close hold on this info until then ☺

From: Allen, Laura
Sent: Wednesday, June 03, 2015 6:48 PM
To: 'Jessica Kershaw'; 'Beyer, Emily'
Cc: Purchia, Liz
Subject: HF press release

Jess and Emily- I've attached the press release for our HF study announcement happening tomorrow. The release will go out at noon and we will hold a press call at 1pm.

In addition, here are two questions that our folks drafted related to DOI activities (in case they are helpful):

1. **How is EPA working with other federal agencies?**
   EPA works with other Federal agencies through the Federal Multiagency Collaboration on Unconventional Oil and Gas Research. For example, the U.S. Department of Energy, the U.S. Department of the Interior, and the U.S. Environmental Protection Agency signed a joint memorandum to work together to address the highest priority research associated with safely and prudently developing important unconventional oil and gas domestic resources. For more information, please visit http://unconventional.energy.gov/.

2. **Does the recently announced BLM rule prevent any of the risky situations identified in this report?**
   The final rule announced by BLM includes provisions for ensuring the protection of ground water supplies by requiring a validation of well integrity and strong cement barriers between the wellbore and water zones through which the wellbore passes.

Thanks! And do let us know what kind of questions y'all get.

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 6/3/2015 10:38:51 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Geisler, Lindsey [Lindsey.Geisler@Hq.Doe.Gov]; Aoife.Mccarthy@Hq.Doe.Gov
Subject: RE: Talking points on report for tomorrow?
Attachments: HF_Press Release(final).docx

Hi Lindsey, yes, this announcement will be made tomorrow. I've attached the press release for the fracking drinking water study. We are sending the release at noon tomorrow and will be holding a press call at 1pm. If you could please keep a close hold on the info until then, that would be great.

Thank you!

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

From: Purchia, Liz
Sent: Wednesday, June 03, 2015 5:59 PM
To: Geisler, Lindsey
Cc: Allen, Laura
Subject: RE: Talking points on report for tomorrow?

Yup, adding Laura who will share.

From: Geisler, Lindsey [mailto:Lindsey.Geisler@Hq.Doe.Gov]
Sent: Wednesday, June 03, 2015 5:57 PM
To: Purchia, Liz
Subject: Talking points on report for tomorrow?

Hey Liz – Our program folks said we should expect to see some talkers for that fracking water report that's we've heard is going out tomorrow. They told me today that we should expect to see that come over to our comms office from yours, but as far as I can tell we haven't seen anything yet. I know you've recently changed jobs, but I wasn't sure who else to reach out to. Can you point me in the right direction? And any idea if this is still going tomorrow?

Thanks, Lindsey

Lindsey Geisler
Office of Public Affairs
Department of Energy

Office: (202) 586-4648
Blackberry: Ex. 6 Personal Privacy (PP)
lindsey.geisler@hq.doe.gov

Message

From: Gibbons, Dayna [Gibbons.Dayna@epa.gov]
Sent: 5/28/2015 4:26:17 PM
To: Allen, Laura [Allen.Laura@epa.gov]; Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]; Hanley, Mary [Hanley.Mary@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Maloney, Kelsey [Maloney.Kelsey@epa.gov]
CC: Milbourn, Cathy [Milbourn.Cathy@epa.gov]; Matthews, Lisa [Matthews.Lisa@epa.gov]; Loop, Travis [Loop.Travis@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Valentine, Julia [Valentine.Julia@epa.gov]; Hull, George [Hull.George@epa.gov]; Davis, Jay [Davis.Jay@epa.gov]
Subject: RE: HF Communications Discussion
Attachments: draft script for tom 528.docx; draft HFDWA fact sheet 5 28.docx; HF website QA_5 28 updates.docx; Top Lines_HF_5 28 15 draft final (4).docx; Draft Press Release 5.28.docx

Folks—here is the latest fact sheet for the assessment, script (edits since the last version), draft QAs for web (this includes QAs that are currently on the web and have been updated), tick tock and press release. Working on the internal QAs today and tomorrow.

draft script for tom 528.docx | draft HFDWA fact sheet 5 28.docx | HF website QA_5 28 updates.docx | Top Lines_HF_5 28 15 draft final (... | Draft Press Release 5.28.docx

-----Original Appointment-----
From: Gibbons, Dayna
Sent: Monday, January 05, 2015 2:25 PM
To: Gibbons, Dayna; Allen, Laura; Hubbard, Carolyn; Hanley, Mary; Perry, Dale; Purchia, Liz; Maloney, Kelsey
Cc: Milbourn, Cathy; Matthews, Lisa; Loop, Travis; Ragland, Micah; Valentine, Julia; George Hull; Davis, Jay
Subject: HF Communications Discussion
When: Thursday, May 28, 2015 2:00 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 3415 WJC N Ex. 6 Personal Privacy (PP) code: Ex. 6 Personal Privacy (PP)

Please forward to the other folks in OPA who you think should attend.

Thanks!

Message

From: StClair, Christie [StClair.Christie@epa.gov]
Sent: 6/3/2015 5:24:29 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Re: WSJ on RIN market

Done. Will let you know what I hear back.

Sent from my iPhone

On Jun 3, 2015, at 12:59 PM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:

> Want to ask her if it's connected to Amy's story or if she needs to file today?
>
> Liz Purchia
> U.S. EPA
> 202-564-6691
> Ex. 6 Personal Privacy (PP)
>
> On Jun 3, 2015, at 12:55 PM, StClair, Christie <StClair.Christie@epa.gov> wrote:
>
> Want to hold off on ianthe? I haven't heard from her today.
>
> Sent from my iPhone
>
> On Jun 3, 2015, at 12:52 PM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:
>
>> I've called and emailed with no response
>>
>> **From:** StClair, Christie
>> **Sent:** Wednesday, June 03, 2015 12:52 PM
>> **To:** Purchia, Liz
>> **Subject:** FW: WSJ on RIN market
>>
>> Have you been able to connect with Amy Harder yet, Liz?
>>
>> I'm hesitant to proceed until we know more about what they're planning.
>>
>> **Christie St. Clair**
>> Office of Public Affairs
>>
>> Environmental Protection Agency
>> Washington, DC
>> o: 202-564-2880
>> m: Ex. 6 Personal Privacy (PP)
>>
>> **From:** Birgfeld, Erin
>> **Sent:** Wednesday, June 03, 2015 12:23 PM

To: StClair, Christie
Cc: Argyropoulos, Paul; Bunker, Byron; Hengst, Benjamin
Subject: FW: WSJ on RIN market

HI Christie,

Paul and Byron are willing to do this. Can you let us know what the timing looks like and next steps. Until then we'll cool our heels.

Thanks,
Erin

From: Bunker, Byron
Sent: Wednesday, June 03, 2015 12:22 PM
To: Hengst, Benjamin; Argyropoulos, Paul
Cc: Birgfeld, Erin; Grundler, Christopher
Subject: RE: WSJ on RIN market

Sounds like fun. Thanks.

****
Byron Bunker
Director Compliance Division
Office of Transportation and Air Quality
Environmental Protection Agency
2000 Traverwood Drive
Ann Arbor, MI 48105
Bunker.Byron@epa.gov
Phone: (734) 214-4155
Mobile: Ex. 6 Personal Privacy (PP)
****

From: Hengst, Benjamin
Sent: Wednesday, June 03, 2015 10:54 AM
To: Bunker, Byron; Argyropoulos, Paul
Cc: Birgfeld, Erin; Grundler, Christopher
Subject: WSJ on RIN market

Byron, Paul—

The WSJ is doing a piece on the RFS (see note below). We have tentatively agreed to do a background interview with her to help explain how RINs work. **Byron, Paul:** can you please be available to do this? Our goal is to cover the mechanics of RINs—what are they, how do they get tracked, compliance. We wouldn't say anything about RIN prices (that would be speculative). No names would be used for attribution.

Erin will send around more detail on logistics when we have it. Sound ok?

Here's the note from our press office on the story the WSJ is doing:
***

Ianthe Jeanne Dugan is doing some initial exploring for a story on the RFS.

She's an investigative reporter with a strong interest in commodities, so her initial focus is on RINs.

She started by looking into Delta's complaints about manipulation and price swings – Delta said in its recent filings that it suspects that the RIN market is being manipulated.

But the more she looked into RFS, she said, she realized that EPA has been told to implement a rule that was well intended, but has many unintended consequences (she cited trading unpredictability and wild price swings). So she'd like to explore the law's unintended consequences.

To do that, she needs to learn about the RINs market and how it works.

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 3/25/2015 4:08:15 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Hull, George [Hull.George@epa.gov]
Subject: FW: Can you send me a copy of OEM report?
Attachments: Management Review of the Office of Emergency Management (final).pdf

-----Original Message-----
From: Natarajan, Nitin
Sent: Wednesday, March 25, 2015 12:07 PM
To: Allen, Laura
Subject: RE: Can you send me a copy of OEM report?

Sorry for the delay, I was out sick yesterday.

N

_____
Nitin Natarajan
Deputy Assistant Administrator
Office of Solid Waste and Emergency Response Environmental Protection Agency
202-566-0200 Office

-----Original Message-----
From: Allen, Laura
Sent: Tuesday, March 24, 2015 1:43 PM
To: Natarajan, Nitin
Subject: Can you send me a copy of OEM report?

Thank you!

EPA INFORMATION PROCEDURES

OFFICE OF ENVIRONMENTAL INFORMATION

EPA Classification No.: CIO 2184.0-P01.1	CIO Approval Date: 06/20/2011
CIO Transmittal No.: 11-0006	Review Date: 06/2014

Issued by the EPA Chief Information Officer,
Pursuant to Delegation 1-19, dated 07/07/2005

USING SOCIAL MEDIA INTERNALLY AT EPA

1. PURPOSE

These procedures establish the required steps for using social media intended only for internal use at EPA. Internal use refers to EPA content on the EPA Intranet. For procedures on using social media externally on the Internet or on an Extranet (password protected site), please refer to "Using Social Media to Communicate with the Public" procedures. For purposes of these procedures, "social media" refers to a wide-spectrum of user-driven content technologies (see Definitions section).

2. SCOPE AND APPLICABILITY

These procedures apply to EPA employees, contractors, and other personnel acting in an official capacity on behalf of EPA when using social media on the EPA Intranet.

These procedures do not apply to EPA employees using social media in their own personal capacities or on their own time. Employees are reminded to abide by the Standards of Ethical Conduct and the Hatch Act, and to use clear disclaimers when they are not representing EPA.

These procedures do not apply to EPA employees using social media to communicate with the public. Those procedures are covered in the "Using Social Media to Communicate with the Public" procedures and "Representing EPA Online Using Social Media" procedures.

3. AUDIENCE

The audience for these procedures is any EPA employee, contractor, or other person who uses social media on behalf of EPA.

4. BACKGROUND

EPA is using social media tools to create a more effective and transparent government, to engage the public and EPA's partners, and to facilitate collaboration. These types of tools are another way for EPA to accomplish its mission. Internally, EPA may use social media for a variety of reasons, such as but not limited to, collaboration, professional networking, and customer service.

5. AUTHORITY

CIO Policy 2184.0: Social Media Policy (June 20, 2011)

6. PROCEDURES

EPA will use social media tools for official Agency business in support of EPA's mission and will

adhere to the following required steps:

1. Identify mission need when developing a concept that may potentially use social media.
   - Consider the types of tools appropriate for the concept.
   - Use EPA-approved social media tools. Refer to Step 3 for more details.
   - Follow the usual processes for establishing internal web-based products for your office.
2. Follow established Agency procedures, standards, and guidance for specific tools or processes, if applicable.
   - EPA Social Media Guidance found at http://blog.epa.gov/socialmedia/ under "guidance"
   - Requirements for creating, customizing, and maintaining Web products on the Agency's Public Access and Intranet servers are found at: http://www.epa.gov/webguide
   - All contractors must follow applicable contracting rules.
3. Consider Security, IT Infrastructure and Architecture requirements
   - Social media tools and usage on EPA networks must comply with all requirements established in the Agency Network Security Policy (http://www.epa.gov/irmpoli8/policies/21500.pdf) and related procedures (http://www.epa.gov/irmpoli8/policies/EPAInformationSecurityManual.pdf).
   - Use EPA approved social media tools. Refer to http://yosemite.epa.gov/OEI/webguide.nsf/socialmedia/social_media_tos_agreements for a list of sites EPA has a Terms of Service (TOS) with. If the tool is not on this list, contact the Office of Web Communications (OWC) in the Office of External Affairs and Environmental Education (OEAEE) before concept review or raise it during concept review (if concept review is required in your office for intranet products). OEAEE coordinates these agreements with OEI to determine what tools are allowed for external use. EPA staff, managers, program or Regional offices are not authorized to negotiate or sign Terms of Service agreements on behalf of EPA with social media sites. * Please note that a TOS for a tool does not automatically mean that you can use the tool. Social media tools still need to be supported by EPA's IT infrastructure. For more information about what is supported at EPA, please refer to the EPA IT Standards Profile: http://cfint.rtpnc.epa.gov/otop/itarchitecture/standards.cfm
   - EPA IT infrastructure provides the ability for EPA users to perform security scans when opening an uploaded file. Administrators of an EPA social media tool (ex. Owner of an EPA wiki or blog) must ensure that these EPA security settings are not disrupted.
   - Contact your Information Security Officer (ISO) for assistance with security requirements. All ISOs can be found at http://intranet.epa.gov/itsecurity/compoversightassit/iso-list.html
4. Adhere to the Standards of Ethical Conduct Online

   When you are working in your official capacity while online, you are still representing EPA and must abide by the Standards of Ethical Conduct for Employees of the Executive Branch, 5 C.F.R. Part 2635, as well as the federal conflicts of interest statutes and the Hatch Act that governs partisan political activity. Remember that you are "speaking" for the Agency when you are working in your official capacity. Set forth below are several general ethics areas of concern.
   - Do not say anything online that you would not say in a speech in your official capacity.
   - Do not misuse your federal position for your own gain or to help others inappropriately.
   - Do not endorse any product, service, company, non-profit organization or any other enterprise. There are some exceptions but, generally, even if you are communicating

solely within EPA, you should be careful about giving an appearance of governmental sanction or endorsement.

- Do not divulge nonpublic information. This includes any information designated as confidential, privileged, or any other type of information that may not be disclosed, even if someone else asks you for it.
- Do not engage in any partisan political activity.
- Do not fundraise for any charitable organization.
- Do not attempt to directly or indirectly lobby Congress.

Additional information about the EPA Ethics Program is available at: http://intranet.epa.gov/ogc/ethics.htm

5. Ensure Accessibility under Section 508

   EPA's content in social media tools must be accessible as required by Section 508 of the Rehabilitation Act of 1973, as amended.

   - Make EPA content accessible in accordance with EPA's Accessible Electronic and Information Technology Policy, unless it would impose an undue burden on the Agency. http://www.epa.gov/irmpoli8/ciopolicy/2130.pdf
   - If making the content accessible would impose an undue hardship on the Agency, or would otherwise fall under a Section 508 exception, you should provide alternative access. Examples of alternative access include, but are not limited to, providing EPA contacts for additional assistance and posting a text-only version. www.epa.gov/accessibility

6. Protect Privacy

   The statutes, regulations and policies that govern privacy, the collection of personal information and the protection of a user's personally identifiable information (PII) still apply when using social media. The applicable privacy requirements will depend on the types and uses of social media. Refer to EPA's Privacy Policy for further information http://www.epa.gov/privacy/.

   Consult with the Agency's Privacy Officer to determine privacy implications and specific requirements. The following requirements will always apply:

   - Do not collect or browse information containing PII from individual or personal user profiles in the absence of express affirmative consent ("opt-in") in accordance with EPA's Privacy Policy (http://www.epa.gov/privacy/).
   - If you use a third-party website or application that makes PII available to EPA, a Privacy Impact Assessment (PIA) is required. OMB M-10-23, "Guidance for Agency use of Third-party Websites and Applications," June 25, 2010 http://www.whitehouse.gov/omb/assets/memoranda_2010/m10-23.pdf

7. Share Experiences and Best Practices.

   To help all of EPA learn good models for internal online engagement, and to enable all of EPA to be informed about social media activity, please inform your Web Content Coordinator of your internal social media activity.

Adhere to the following requirements when applicable:

8. Moderate Comments

   - If comments are allowed, there must be a comment policy that outlines the rules and expectations for behavior. The comment policy must indicate whether the comments are moderated before or after the comments are posted to the tool. If comments are

moderated after the comments are posted, then the comment policy should indicate the type of moderation schedule (e.g., daily, weekly, monthly, etc.)

- Comments on internal social media tools must be moderated at some point either before or after they are posted on the tool (i.e., "post-moderation").
- Any comments that are removed or not posted due to comment policy violations should be documented by the moderator.
- For more information on how to document comment policy violations refer to http://yosemite.epa.gov/OEI/webguide.nsf/socialmedia/comment_policy
- Comment policy violations will otherwise be governed by existing discipline and grievance procedures pursuant to relevant law and collective bargaining agreements.

9. Protect Copyright

   Copyrighted material may not be copied or displayed by EPA, or incorporated in EPA Web sites unless written permission of the copyright owner has been obtained.

   - Protect copyright as appropriate in accordance with EPA's "Posting Copyrighted Works on EPA Web Site" policy (http://www.epa.gov/irmpoli8/ciopolicy/2181.p.pdf) and "Copyright Issues of Special Interest to EPA Employees" (http://yosemite.epa.gov/OEI/webguide.nsf/content/copyright).
   - Ensure that a disclaimer (Refer to Step 10) is included that provides notice to potential commenters and submitters that copyrighted material should not be posted on Agency Web sites unless permission to do so is clearly indicated. This disclaimer must also state that commenters and submitters implicitly grant EPA and anyone viewing the EPA Web site irrevocable permission to copy, distribute, make derivatives, display or perform the submitter's work publicly and free-of-charge.
   - For all questions regarding copyright, you should contact the Office of General Counsel, General Law Office.

10. Provide Disclaimers and/or Disclosures

    Determine if a disclaimer or a disclosure is needed. The Office of General Counsel can provide further assistance on determining when disclaimers or disclosures are necessary.

    - A disclosure is a statement of information or risks associated with the social media. For example, an office must disclose that comments on a blog are moderated (see section 5 above).
    - A disclaimer makes a statement that limits or specifies rights or obligations. In many cases, it may be prudent to include a "For Internal Agency Use Only" or "Deliberative" label across the top or bottom of the web page. As another example, if the web page includes legal advice derived from an Agency attorney, it may be prudent to include an "Attorney-Client Privileged" or "Confidential" label on the web page.

11. Maintain Records

    The laws, regulations and policies that govern proper records management (i.e., creation, maintenance/use and disposition) still apply when using social media.

    - New content created with social media tools that qualifies as a federal record must be captured and maintained in a recordkeeping system according to EPA's Records Management Policy. http://www.epa.gov/records/policy/
    - If the exact content has been captured as a record elsewhere, then you do not need to capture it again.
    - Your Records Liaison Officer can help you to determine the most appropriate methods to capture and maintain records. For additional guidance, call the Records Help Desk. http://intranet.epa.gov/records/about.htm

- Please note that content created with social media tools may be subject to document production under FOIA or litigation.
- National Archives and Records Administration (NARA) has issued a bulletin about social media: NARA Bulletin 2011-02, Guidance on Managing Records in Web 2.0/Social Media Platforms, http://www.archives.gov/records-mgmt/bulletins/2011/2011-02.html.

7. RELATED DOCUMENTS

Please refer to the CIO Policy 2184.0: Social Media Policy (June 20, 2011)

8. ROLES AND RESPONSIBILITIES

The Chief Information Officer/Assistant Administrator, Office of Environmental Information, and the Associate Administrator for External Affairs and Environmental Education are jointly responsible for monitoring compliance with this procedure.

Office of Environmental Information (OEI) applies the requirements of this procedure in its functions of providing appropriate Agency-wide web technology services and security, policy, guidance, and technical assistance to Program and Regional offices. OEI develops policy and procedures for social media use in consultation with OEAEE.

Office of External Affairs and Environmental Education (OEAEE) applies the requirements of this procedure in its functions of managing communications and product review, specifically the Office of Web Communications (OWC). OEAEE also develops Terms of Service agreements with third-party sites in consultation with OEI and the Office of General Counsel. OEAEE develops and implements social media awareness training in conjunction with OEI.

Office of General Counsel (OGC) provides legal guidance relating to the Web, reviews and approves terms of service, and oversees ethics requirements for EPA employees.

Office of the Inspector General (OIG) will adhere to the Social Media Policy to the extent that it is not inconsistent with the Inspector General Act of 1978, as amended, or with the policies, procedures, and guidelines established by the Office of Inspector General.

Senior Information Officials (SIOs) serve as the primary point of accountability for the effective oversight, coordination, and management of information and information technology (IT) within their respective organizations and are responsible for ensuring that their office is in compliance with EPA's Social Media Policy, procedures and supporting documents.

Information Management Officers (IMOs) support their respective SIO in implementing the SIO's information technology and information management functions and responsibilities.

Communication Directors in program offices are responsible for managing communications from their organizations, including Web efforts.

Public Affairs Directors at Regional Offices are responsible for managing communications from their organizations, including Web efforts.

Web Content Coordinators, as members of the Web Council, are responsible for working with their respective regional and program offices to discuss appropriate social media usage for that office in accordance with OEAEE and OEI web policy and web practices.

Web Infrastructure Coordinators, as members of the Web Council, are responsible for working with

their respective regional and program offices to discuss appropriate social media usage for that office in accordance with OEAEE and OEI web policy, procedures, and web practices.

Agency Privacy Officer - National program manager for Agency's National Privacy Program. Develops Agency level privacy policies, procedures, standards, and guidelines; leads Agency efforts to protect PII; provides direction and oversight of Agency's privacy responsibilities, reports to the Senior Agency Official for Privacy and the Office of Management and Budget on privacy compliance and administration activities.

Information Security Officer (ISO) - Designated by the Assistant Administrator (AA), Regional Administrator (RA), Inspector General (IG), or General Counsel for their respective organizations. The ISO ensures that information resources under his/her purview are managed and protected appropriately. The primary role of an ISO is to ascertain that a current information security program is in place for his/her respective organization and that the information is properly managed from an information security perspective.

Records Liaison Officer (RLO) - A person responsible for overseeing a records management program in a headquarters or field office in cooperation with the agency records management officer.

Regional and program offices provide quality content and appropriate infrastructure and resources to communicate the Agency's work and mission on the web. Regional and program offices may provide additional procedures and guidance as needed to meet their respective priorities, provided they do not conflict with those that apply to the Agency as a whole. Ultimate accountability for Region and program areas on the web is at the most senior level, typically at the Assistant Administrator or Regional Administrator level.

9. DEFINITIONS

Disclaimer - A statement that limits or specifies rights or obligations. In many instances you will need to include the standard disclaimer that views expressed are opinions and not official Agency policy. Another often-used disclaimer is the standard exit disclaimer when you include a link to an outside website.

Disclosure - A statement of information or risks associated with the social media. For example, an office must disclose that comments on a blog are moderated.

Moderation (of a blog, wiki, etc.) – Reviewing comments and content created by readers or viewers outside of the group that created the tool. Moderation occurs under an established comments policy.

Personally Identifiable Information (PII) - Any information about an individual maintained by an agency that can be used to distinguish, trace or reveal an individual's identity, including but not limited to the individual's name, Social Security Number, or biometric records. Such information may be recognized as PII when disclosed in isolation or when combined with other personal or identifying information which is linked or linkable to a specific individual, such as date and place of birth, mother's maiden name, etc.

Privacy Impact Assessment (PIA) - An analysis of how information is handled: (i) to ensure handling conforms to applicable legal, regulatory, and policy requirements regarding privacy, (ii) to determine the risks and effects of collecting, maintaining and disseminating information in identifiable form in an electronic information system, and (iii) to examine and evaluate protections and alternative processes for handling information to mitigate potential privacy risks.

Records - Include all books, papers, maps, photographs, machine-readable materials, or other documentary materials, regardless of physical form or characteristics, made or received by an agency of the United States Government under Federal law or in connection with the transaction of public business and preserved or appropriate for preservation by that agency or its legitimate successor as evidence of the organization, functions, policies, decisions, procedures, operations, or other activities of the Government or because of the informational value of data in them. Library and museum material made or acquired and preserved solely for reference or exhibition purposes, extra copies of documents preserved only for convenience of reference, and stocks of publications and of processed documents are not included. (Source: 36 CFR 1220.14)

Social Media - any online tool or application that goes beyond simply providing information, instead allowing collaboration, interaction, and sharing. Examples of social media include: blogs; microblogs; wikis; photo and video sharing; podcasts; virtual worlds; social networking; social news and bookmarking; web conferencing and webcasting.

10. WAIVERS

There are no waivers from these procedures.

11. RELATED PROCEDURES, STANDARDS AND GUIDANCE

Using Social Media to Communicate with the Public Procedure, CIO 2184.0-P02.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Representing EPA Online Using Social Media Procedure, CIO 2184.0-P03.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Requirements for creating, customizing, and maintaining Web products on the Agency's Public Access and Intranet servers are found at: http://www.epa.gov/webguide

EPA Order CIO2101.0 A1, "Policy on Limited Personal Use of Government Office Equipment," covers limited personal use of government-owned office equipment. http://intranet.epa.gov/oei/imitpolicy/qic/ciopolicy/2101-0.pdf

Standards of Ethical Conduct for Employees of the Executive Branch, 5 C.F.R. Part 2635, http://www.usoge.gov/ethics_docs/publications/reference_publications/rfsoc_02.pdf

All design requirements for public access EPA web pages (www.epa.gov) are found at: http://yosemite.epa.gov/oei/webguide.nsf/standards-guidance

Best practices and general information about EPA and social media can be found on the Social Media @ EPA blog: http://blog.epa.gov/socialmedia/

Security related information:

- FIPS 199, Minimum Security Requirements for Federal Information and Information Systems, http://csrc.nist.gov/publications/PubsFIPS.html
- NIST SP 800-60 Guide for Mapping Types of Information and Information Systems to Security Categories: (2 Volumes) - Volume 1: Guide Volume 2: Appendices, http://csrc.nist.gov/publications/PubsSPs.html
- NIST SP 800-53, Rev. 3, Recommended Security Controls for Federal Information Systems and Organizations, http://csrc.nist.gov/publications/PubsSPs.html
- "Guidelines for Secure Use of Social Media by Federal Departments and Agencies," version

1.0, Sept. 2009, http://www.cio.gov/Documents/Guidelines_for_Secure_Use_Social_Media_v01-0.pdf

- EPA IT Standards Profile: http://cfint.rtpnc.epa.gov/otop/itarchitecture/standards.cfm

All Office of Environmental Information (OEI) Information Management and Information Technology (IM/IT) policies are located at: http://intranet.epa.gov/oei/imitpolicy/policies.htm

EPA's administrative policies issued through the Office of Administration and Resources Management (OARM) Directives Clearance Review Process are located at: http://intranet.epa.gov/policy/index.htm

Federal Web requirements, best practices, and guidance are found at Webcontent.gov http://www.usa.gov/webcontent/

12. MATERIAL SUPERSEDED

Not applicable.

13. ADDITIONAL INFORMATION

For further information about these procedures, please contact the Policy and Program Management Branch, Office of Information Analysis and Access, in the Office of Environmental Information.

Malcolm D. Jackson
Assistant Administrator
and Chief Information Officer
Office of Environmental Information

EPA Classification No.: CIO 2184.0-P03.1	CIO Approval Date: 06/20/2011
CIO Transmittal No.: 11-0006	Review Date: 06/2014

Issued by the EPA Chief Information Officer,
Pursuant to Delegation 1-19, dated 07/07/2005

REPRESENTING EPA ONLINE USING SOCIAL MEDIA

1. PURPOSE

These procedures provide the steps and principles that must be considered when representing EPA online in an employee's official capacity while using social media. For purposes of these procedures, "social media" is a term for a wide spectrum of user-driven content technologies.

2. SCOPE AND APPLICABILITY

These procedures apply to EPA employees representing EPA online in their official capacities and to contractors working on behalf of EPA. These procedures replace the "Interim Guidelines for EPA Employees who are Representing EPA Online Using Social Media," but otherwise do not supersede or replace existing legal responsibilities and policies in effect. These procedures do not apply to employees' online activities while not on official duty; however, employees are always bound by the Standards of Ethical Conduct for Employees of the Executive Branch, the conflict of interest statutes, and the Hatch Act. There are ethical obligations to follow even when employees are engaged in their personal capacities. For example, even in their personal capacities, employees should not misuse their EPA positions or titles nor engage in partisan political fundraising.

3. AUDIENCE

The audience for this policy includes any EPA employee, contractor, or other person who uses social media on behalf of EPA.

4. BACKGROUND

Social media platforms like Facebook and Wikipedia offer EPA employees the chance to engage with the public in new ways. The general public has a strong interest in EPA, and they are using social media tools to share information and opinions about the Agency's activities. It benefits environmental protection to both create new social media tools and, where appropriate, participate in existing tools by adding the Agency's official perspective or correcting errors.

5. AUTHORITY

CIO Policy 2184.0: Social Media Policy (June 20, 2011)

5 C.F.R. 2635.703 Standards of Ethical Conduct for Employees of the Executive Branch (PDF)

6. PROCEDURES

When employees participate on EPA's behalf in social media as part of their official duties, they are representing the Agency. They should exercise the same decorum and professionalism that they would if they were speaking on EPA's behalf at a conference or public meeting. Even online, when we are functioning in an official capacity, we are the Agency's representatives and the same

managerial considerations and ethical principles apply.

- Employees must obtain their supervisor's approval before representing EPA online, and must not opine on behalf of the Agency in areas that are outside their assigned duties.
- Any posting performed by Agency employees acting in their official capacity should be properly cited and fully supported.

Examples of representing EPA online include, but are not limited to, writing posts for, commenting on non-EPA blogs, chatting in an online forum, or editing a non-EPA wiki (such as Wikipedia).

Steps for representing EPA online in an official capacity

1. **Represent your office**. The line between public and private, personal and professional can sometimes get blurred in online social networks.
   - It is important that you remember that you are participating in your official capacity and not in your personal capacity. Make sure that your online activities and online content associated with you while you are officially representing EPA are consistent with your job responsibilities at EPA.
   - If you see online errors about EPA that are not in your area of expertise or you are not authorized to represent EPA in regard to the subject matter, then pass them on to someone who is an expert in the area or who is authorized to represent EPA in regard to that issue. If you do not know whom to contact, please consult with your supervisor or the Office of External Affairs and Environmental Education (OEAEE).
2. **Respect your time and effort and obtain approval.** Consider the time and effort needed to respond and the value of your participation. Discuss the following with your supervisor and obtain approval, whether creating a new item or responding to an existing item. Contractors should discuss and obtain approval from their EPA contract manager.
   a. Time to research and write a posting, response, or edit.
   b. Likely viewership and value of participating.
   c. Importance of the issue.
3. **Identify your EPA affiliation.** Because you are participating in your official capacity, you may create a profile on social media sites that identifies you as an employee of the "U.S. Environmental Protection Agency" and use your work email address.
   - Do not comment or edit anonymously.
   - Remember that your actions reflect on the Agency.
   - If you are an EPA contractor, you should make that fact clear and identify your company.
4. **State facts, not opinions.** Generally, when representing EPA online, do not engage in discussions of opinion about EPA's programs, because promoting ourselves instead of focusing on facts could be construed as propaganda or lobbying.
   - Cite your sources when stating facts.
   - In some cases, you may be authorized to express official opinions through submitting op-ed or similar articles to online publications. If you wish to do so, you must obtain permission from your Communications Director or Public Affairs Directors and comply with applicable publication policies and use of disclaimers.
5. **Identify supporting sources.** If a supporting source is online, then provide information so that others can access it. Online support may include EPA Web pages and other materials including video and audio; offline bibliographical references are second-best. Do not edit or write without supporting citations, and include a disclaimer to clarify that references made to non-EPA information do not constitute an endorsement.
6. **Protect nonpublic information.** Social media blur many of the traditional boundaries between internal and external communications.
   - Be thoughtful about what you publish or post online.
   - Do not disclose or use nonpublic information.
   - Pay attention to the rules about misuse of position.
   - If you would not say something offline or include it in a written letter, do not post it online.

For more information about nonpublic information refer to Standards of Ethical Conduct for Employees of the Executive Branch (PDF) (85 pp, 325K), specifically 5 C.F.R. 2635.703. (http://www.usoge.gov/ethics_docs/publications/reference_publications/rfsoc.pdf)

7. **Ethics apply, even online.** As an EPA employee, you are bound by the Standards of Ethical Conduct for Employees of the Executive Branch.
   - Do not use your public office or EPA position, title or authority for private gain.
   - Do not misuse government property or government time.
   - Do not divulge nonpublic information, which includes any information that is exempt from disclosure that is designated as confidential, or has not actually been disseminated to the public and is not authorized to be made available to the public upon request.
   - Abide by the Hatch Act and do not lobby.
   - Contractors must follow contracting rules.

   Simply put, behave professionally, responsibly, impartially and above all ethically, and with your supervisor's approval. More information about EPA Ethics Program (http://intranet.epa.gov/ogc/ethics.htm)
8. **Maintain records when applicable.** Agency records created or received using social media tools must be managed according to the applicable records schedule in a recordkeeping system. More information about records and social media can be found at EPA Records Management Program (www.epa.gov/records) and Section 15 (Maintain Records) of Using Social Media to Communicate with the Public Procedure.
9. **Share your experiences and best practices.** To help all of EPA learn good models for online engagement, please inform your Web Content Coordinator (http://www.epa.gov/webgovernance/leadership.html), who will track these types of activities for your program office or Region.
   a. If your social media use is a one-time event, send the URL and a brief summary of the situation.
   b. If your participation is ongoing, let the Web Content Coordinator know the general nature of what you are doing. (For example, you are generally monitoring relevant blogs and commenting where appropriate.)

The flow chart, Should I Respond Online on EPA's Behalf? (PDF) provides questions that may help guide your decisions. The flow chart is included as an attachment.

7. RELATED DOCUMENTS

Please refer to the CIO Policy 2184.0: Social Media Policy (June 20, 2011)

8. ROLES AND RESPONSIBILITIES

The Chief Information Officer/Assistant Administrator, Office of Environmental Information, and the Associate Administrator for External Affairs and Environmental Education are jointly responsible for monitoring compliance with this procedure.

Office of Environmental Information (OEI) applies the requirements of this procedure in its functions of providing appropriate Agency-wide web technology services and security, policy, guidance, and technical assistance to Program and Regional offices. OEI develops policy and procedures for social media use in consultation with OEAEE.

OEAEE applies the requirements of this procedure in its functions of managing communications and product review, specifically the Office of Web Communications (OWC). OEAEE also develops Terms of Service agreements with third-party sites in consultation with OEI and the Office of General Counsel. OEAEE develops and implements social media awareness training in conjunction with OEI.

Office of General Counsel (OGC) provides legal guidance relating to the Web, reviews and approves terms of service, and oversees ethics requirements for EPA employees.

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Communication Directors in program offices are responsible for managing communications from their organizations, including Web efforts.

Public Affairs Directors at Regional Offices are responsible for managing communications from their organizations, including Web efforts.

Web Content Coordinators, as members of the Web Council, are responsible for working with their respective regional and program offices to discuss appropriate social media usage for that office in accordance with OEAEE and OEI web policy and web practices.

Web Infrastructure Coordinators, as members of the Web Council, are responsible for working with their respective regional and program offices to discuss appropriate social media usage for that office in accordance with OEAEE and OEI web policy, procedures, and web practices.

Records Liaison Officer (RLO) - A person responsible for overseeing a records management program in a headquarters or field office in cooperation with the agency records management officer.

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9. DEFINITIONS

Disclaimer - A statement that limits or specifies rights or obligations. In many instances you will need to include the standard disclaimer that views expressed are opinions and not official Agency policy. Another often-used disclaimer is the standard exit disclaimer when you include a link to an outside website.

Records - Include all books, papers, maps, photographs, machine-readable materials, or other documentary materials, regardless of physical form or characteristics, made or received by an agency of the United States Government under Federal law or in connection with the transaction of public business and preserved or appropriate for preservation by that agency or its legitimate successor as evidence of the organization, functions, policies, decisions, procedures, operations, or other activities of the Government or because of the informational value of data in them. Library and museum material made or acquired and preserved solely for reference or exhibition purposes, extra copies of

documents preserved only for convenience of reference, and stocks of publications and of processed documents are not included. (Source: 36 CFR 1220.14)

Social Media - any online tool or application that goes beyond simply providing information, instead allowing collaboration, interaction, and sharing. Examples of social media include: blogs; microblogs; wikis; photo and video sharing; podcasts; virtual worlds; social networking; social news and bookmarking; web conferencing and webcasting.

Third-party website – for purposes of this procedure, any website that is not owned, operated or co-sponsored by EPA. Refers to sites as a whole; EPA accounts on such sites are still third-party, even though EPA controls the content of those accounts.

10. WAIVERS

There are no waivers from this procedure.

11. RELATED PROCEDURES, STANDARDS AND GUIDANCE

Using Social Media Internally at EPA Procedure, CIO 2184.0-P01.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Using Social Media to Communicate with the Public Procedure, CIO 2184.0-P02.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Requirements for creating, customizing, and maintaining Web products on the Agency's Public Access and Intranet servers are found at: http://www.epa.gov/webguide

EPA Order CIO2101.0 A1, "Policy on Limited Personal Use of Government Office Equipment," covers limited personal use of government-owned office equipment. http://intranet.epa.gov/oei/imitpolicy/qic/ciopolicy/2101-0.pdf

Standards of Ethical Conduct for Employees of the Executive Branch, 5 C.F.R. Part 2635, http://www.usoge.gov/ethics_docs/publications/reference_publications/rfsoc_02.pdf

All design requirements for public access EPA web pages (www.epa.gov) are found at: http://yosemite.epa.gov/oei/webguide.nsf/standards-guidance

Best practices and general information about EPA and social media can be found on the Social Media @ EPA blog: http://blog.epa.gov/socialmedia/

All Office of Environmental Information (OEI) Information Management and Information Technology (IM/IT) policies are located at: http://intranet.epa.gov/oei/imitpolicy/policies.htm

EPA's administrative policies issued through the Office of Administration and Resources Management (OARM) Directives Clearance Review Process are located at: http://intranet.epa.gov/policy/index.htm

Federal Web requirements, best practices, and guidance are found at Webcontent.gov http://www.usa.gov/webcontent/

12. MATERIAL SUPERSEDED

Interim Guidance, "Representing EPA Online Using Social Media," January 26, 2010.

13. ADDITIONAL INFORMATION

For further information about this policy, please contact the Policy and Program Management Branch, Office of Information Analysis and Access, in the Office of Environmental Information.

Malcolm D. Jackson
Assistant Administrator
and Chief Information Officer
Office of Environmental Information

EPA INFORMATION POLICY

OFFICE OF ENVIRONMENTAL INFORMATION

EPA Classification No.: CIO 2184.0	CIO Approval Date: 06/20/2011
CIO Transmittal No.: 11-0006	Review Date: 6/2014

Issued by the EPA Chief Information Officer,
Pursuant to Delegation 1-19, dated 07/07/2005

SOCIAL MEDIA POLICY

1. PURPOSE

This policy establishes the principles for the use of social media at EPA. For purposes of this policy, "social media" is a term for a wide-spectrum of user-driven content technologies.

2. SCOPE AND APPLICABILITY

This policy applies to EPA employees, contractors, and other personnel acting in an official capacity on behalf of EPA when using social media for official EPA purposes on the Intranet and the Internet, whether such use occurs on the EPA Website or third-party sites.

This policy does not apply to EPA employees using social media tools for personal use while using government-owned office equipment; such use is covered by EPA Order 2100.3 A1, "Limited Personal Use of Government Office Equipment Policy."

This policy does not apply to EPA employees using social media in their personal capacities; however, employees are always required to follow the Standards of Ethical Conduct and the Hatch Act.

This policy does not supersede or replace existing legal responsibilities and policies in effect.

3. AUDIENCE

The audience for this policy includes any EPA employee, contractor, or other person who uses social media on behalf of EPA.

4. BACKGROUND

Much like the Internet transformed information during the 1990's, social media is a 21st century phenomenon that offers a new and constantly emerging range of opportunities for networking, collaborating, and information-sharing. EPA is using social media tools to create a more effective and transparent government, to engage the public and EPA's partners, and to facilitate internal collaboration. Social media provides another set of tools to help EPA accomplish its mission.

The benefits of using social media in support of EPA's mission include increased ability for the Agency to engage and collaborate with partners, notably the American public. With the benefits and opportunities of social media come risks for security and privacy. It is important that EPA weigh both the benefits and the risks before using social media tools. In addition, there are legal issues and federal requirements that are unique to the government, such as privacy, Section 508 compliance (accessibility), records management, procurement rules, and staff participation on external sites that directly impact EPA employees' use of social media tools. EPA will use these tools only in support of

its mission.

It is important to note that many laws, regulations, and policies were written before the inception of social media tools. EPA procedures, standards, and guidance will ensure that EPA follows existing laws, regulations, and policies while launching social media applications; at the same time, EPA will work with appropriate federal government entities to revise laws and policies as necessary.

5. AUTHORITY

President Barack Obama memorandum, "Transparency and Open Government," January 21, 2009 http://www.whitehouse.gov/the_press_office/TransparencyandOpenGovernment/

Director Peter R. Orszag memorandum, OMB M-10-06, "Open Government Directive," December 8, 2009 http://www.whitehouse.gov/omb/assets/memoranda_2010/m10-06.pdf

Director Peter R. Orszag memorandum, OMB M-10-23, "Guidance for Agency use of Third-party Websites and Applications," June 25, 2010 http://www.whitehouse.gov/omb/assets/memoranda_2010/m10-23.pdf

Administrator Cass R. Sunstein memorandum, Office of Information and Regulatory Affairs, Office of Management and Budget "Social Media, Web-Based Interactive Technologies, and the Paperwork Reduction Act," April 7, 2010 http://www.whitehouse.gov/omb/assets/inforeg/SocialMediaGuidance_04072010.pdf

Administrator Lisa P. Jackson memorandum, "Transparency in EPA's Operations," April 23, 2009 http://www.epa.gov/administrator/operationsmemo.html

Chief Information Officer Molly A. O'Neill memorandum, "EPA and Web 2.0 Technologies," December 17, 2007 http://yosemite.epa.gov/OEI/webguide.nsf/policy/web20_memo

US EPA Information Access Strategy, January 2009 http://epa.gov/nationaldialogue/FinalAccessStrategy.pdf

US EPA Public Involvement Policy, May 2003 http://www.epa.gov/publicinvolvement/policy2003/index.htm

6. POLICY

It is EPA's policy to use social media where appropriate in order to meet its mission of protecting human health and the environment.

Agency product review processes in place for regional and program offices apply to EPA's use of social media.

EPA will only use third-party sites that have been approved for Agency use, and such use must be in accordance with approved Terms of Service (ToS) agreements. A listing of all TOS agreements in place are found at: http://yosemite.epa.gov/OEI/webguide.nsf/socialmedia/social_media_tos_agreements

EPA will not use third-party social media sites to collect personally identifiable information.

EPA must comply with applicable federal laws, regulations, and requirements including but not limited to records management, Section 508 access for persons with disabilities, privacy, and information security in its social media use.

When using social media tools and third-party sites, whether on behalf of EPA or on their own time, EPA employees are bound by the Standards of Ethical Conduct for Employees of the Executive Branch, 5 C.F.R. Part 2635.

7. RELATED DOCUMENTS

Information Technology Management Reform Act of 1996 (absorbed under Clinger-Cohen Act of 1996) (40 U.S.C. § 1401)

Records Management by Federal Agencies (44 U.S.C. Chapter 31)

Section 508 of the Rehabilitation Act (29 U.S.C. § 794(d)), as amended by the Workforce Investment Act of 1998 (P.L. 105-220), August 7, 1998

Privacy Act - Records maintained on individuals (5 U.S.C. § 552(a))

Paperwork Reduction Act (PRA) of 1980, as amended; Paperwork Reduction Reauthorization Act of 1995 (44 U.S.C. Chapter 35)

EPA Order 2100.3 A1, "Limited Personal Use of Government Office Equipment Policy," 04/02/2004
http://intranet.epa.gov/rmpolicy/ads/orders/2100.3A1.pdf

CIO Policy 2180.0 "Web Governance and Management," 09/07/2006
http://www.epa.gov/irmpoli8/policies/21800.pdf

CIO Policy 2100.1 "Accessible Electronic and Information Technology," 04/05/2006
http://www.epa.gov/irmpoli8/policies/2130.pdf

CIO Policy 2150.0 "Agency Network Security Policy," 11/27/2007
http://www.epa.gov/irmpoli8/policies/21500.pdf

CIO Policy 2151.0 "Privacy Policy," 09/27/07 http://www.epa.gov/privacy/policy/2151/

CIO Policy 2155.1 "Records Management," 06/08/2009
http://www.epa.gov/records/policy/2155/rm_policy_cio_2155_1_2.pdf

CIO Policy 2182.0, "Children Privacy and Children's Copyright Issues," 10/25/2007 http://intranet.epa.gov/oei/imitpolicy/qic/ciopolicy/2182.p.pdf

CIO Policy 2181.0, "Posting Copyrighted Works on EPA Web Site," 10/25/2007
http://www.epa.gov/irmpoli8/policies/2181p.pdf

CIO Policy 2171.0, "Information Access Policy," 01/24/2008
http://intranet.epa.gov/oei/imitpolicy/qic/ciopolicy/2171.0.pdf

IRM Policy Manual 2100: Chapter 9 - Information Collection, 2/29/96
http://intranet.epa.gov/ohr/rmpolicy/ads/manuals/Chaptr09.PDF

EPA FOIA Regulations http://www.epa.gov/foia/foiaregs.htm

EPA Web 2.0 Whitepaper, February 2008
http://intranet.epa.gov/webgroup/meetings/02-08/presentations/web20/Web_2/web20whitepaper.pdf

8. ROLES AND RESPONSIBILITIES

The Chief Information Officer/Assistant Administrator, Office of Environmental Information, and the Associate Administrator for External Affairs and Environmental Education are jointly responsible for monitoring compliance with this policy.

Office of Environmental Information (OEI) applies the requirements of this policy in its functions of providing appropriate Agency-wide web technology services and security, policy, guidance, and technical assistance to Program and Regional offices. OEI develops policy and procedures for social media use in consultation with OEAEE.

Office of External Affairs and Environmental Education (OEAEE) applies the requirements of this policy in its functions of managing communications and product review. OEAEE also develops Terms of Service agreements with third-party sites in consultation with OEI and the Office of General Counsel. OEAEE develops and implements social media awareness training in conjunction with OEI.

Office of General Counsel (OGC) provides legal guidance relating to the Web, reviews and approves terms of service, and oversees ethics requirements for EPA employees.

Office of Policy (OP) - applies the requirements of this policy in its function of setting Agency-wide standards and guidance for the rulemaking process and coordinating EPA rulemakings.

Office of the Inspector General (OIG) will adhere to the Social Media Policy to the extent that it is not inconsistent with the Inspector General Act of 1978, as amended, or with the policies, procedures, and guidelines established by the Office of Inspector General.

Senior Information Officials (SIOs) serve as the primary point of accountability for the effective oversight, coordination, and management of information and information technology (IT) within their respective organizations and are responsible for ensuring that their office is in compliance with EPA's Social Media Policy, procedures and supporting documents.

Information Management Officers (IMOs) support their respective SIO in implementing the SIO's information technology and information management functions and responsibilities.

Communication Directors in program offices are responsible for managing communications from their organizations, including Web efforts.

Public Affairs Directors at Regional Offices are responsible for managing communications from their organizations, including Web efforts.

Web Content Coordinators, as members of the Web Council, are responsible for working with their respective regional and program offices to discuss appropriate social media usage for that office in accordance with OEAEE and OEI web policy and web practices. A listing of the coordinators is found at: http://www.epa.gov/webgovernance/leadership.html

Web Infrastructure Coordinators, as members of the Web Council, are responsible for working with their respective regional and program offices to discuss appropriate social media usage for that office in accordance with OEAEE and OEI web policy and web practices. A listing of the coordinators is found at: http://www.epa.gov/webgovernance/leadership.html

Agency Privacy Officer - National program manager for Agency's National Privacy Program. Develops Agency level privacy policies, procedures, standards, and guidelines; leads Agency efforts to protect PII; provides direction and oversight of Agency's privacy responsibilities, reports to the Senior

Agency Official for Privacy and the Office of Management and Budget on privacy compliance and administration activities.

Information Security Officer (ISO) - Designated by the Assistant Administrator (AA), Regional Administrator (RA), Inspector General (IG), or General Counsel for their respective organizations. The ISO ensures that information resources under his/her purview are managed and protected appropriately. The primary role of an ISO is to ascertain that a current information security program is in place for his/her respective organization and that the information is properly managed from an information security perspective.

Records Liaison Officer (RLO) - A person responsible for overseeing a records management program in a headquarters or field office in cooperation with the agency records management officer.

Regional and program offices provide quality content and appropriate infrastructure and resources to communicate the Agency's work and mission on the web. Regional and program offices may provide additional procedures and guidance as needed to meet their respective priorities, provided they do not conflict with those that apply to the Agency as a whole. Ultimate accountability for Region and program areas on the web is at the most senior level, typically at the Assistant Administrator or Regional Administrator level.

9. DEFINITIONS

Social Media - any online tool or application that goes beyond simply providing information, instead allowing collaboration, interaction, and sharing. Examples of social media include: blogs; microblogs; wikis; photo and video sharing; podcasts; virtual worlds; social networking; social news and bookmarking; web conferencing and webcasting.

Third-party website – for purposes of this policy, any website that is not owned, operated or co-sponsored by EPA. Refers to sites as a whole; EPA accounts on such sites are still third-party, even though EPA controls the content of those accounts.

10. WAIVERS

There are no waivers from this policy.

11. RELATED PROCEDURES, STANDARDS AND GUIDANCE

Using Social Media Internally at EPA Procedure, CIO 2184.0-P01.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Using Social Media to Communicate with the Public Procedure, CIO 2184.0-P02.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Representing EPA Online Using Social Media Procedure, CIO 2184.0-P03.1 (http://intranet.epa.gov/oeiintra/imitpolicy/policies.htm June 20, 2011)

Requirements for creating, customizing, and maintaining Web products on the Agency's Public Access and Intranet servers are found at: http://www.epa.gov/webguide

Procedures and processes for creating, customizing, and maintaining EPA products using social media are found at http://yosemite.epa.gov/OEI/webguide.nsf/socialmedia

Requirements for creating, customizing, and maintaining Web products on the Agency's Public Access and Intranet servers are found at http://www.epa.gov/webguide including all design

requirements for public access EPA web pages at:
http://yosemite.epa.gov/oei/webguide.nsf/standards-guidance

Terms of Service agreements can be found on the EPA Webguide at:
http://yosemite.epa.gov/OEI/webguide.nsf/socialmedia/social_media_tos_agreements

EPA Order CIO2101.0 A1, "Policy on Limited Personal Use of Government Office Equipment," covers limited personal use of government-owned office equipment.
http://intranet.epa.gov/oei/imitpolicy/qic/ciopolicy/2101-0.pdf

Standards of Ethical Conduct for Employees of the Executive Branch, 5 C.F.R. Part 2635,
http://www.usoge.gov/ethics_docs/publications/reference_publications/rfsoc_02.pdf

Interim Guidance, "Representing EPA Online Using Social Media", 01/26/2010
http://yosemite.epa.gov/OEI/webguide.nsf/socialmedia/representing_epa_online

Best practices and general information about EPA and social media can be found on the Social Media @ EPA blog: http://blog.epa.gov/socialmedia/

All Office of Environmental Information (OEI) Information Management and Information Technology (IM/IT) policies are located at: http://intranet.epa.gov/oei/imitpolicy/policies.htm

EPA's administrative policies issued through the Office of Administration and Resources Management (OARM) Directives Clearance Review Process are located at: http://intranet.epa.gov/policy/index.htm

Federal Web requirements, best practices, and guidance are found at Webcontent.gov
http://www.usa.gov/webcontent/

12. MATERIAL SUPERSEDED

Not applicable.

13. ADDITIONAL INFORMATION

For further information about this policy, please contact the Policy and Program Management Branch, Office of Information Analysis and Access, in the Office of Environmental Information.

Malcolm D. Jackson
Assistant Administrator
and Chief Information Officer
Office of Environmental Information

Message

From: Hubbard, Carolyn [Hubbard.Carolyn@epa.gov]
Sent: 3/20/2015 4:19:22 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Grifo, Francesca [Grifo.Francesca@epa.gov]; Perry, Dale [Perry.Dale@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: Re: Is the EPA having a transparency crisis? | Guardian Sustainable Business | The Guardian

Ok, thanks.

From: Purchia, Liz
Sent: Friday, March 20, 2015 12:18 PM
To: Hubbard, Carolyn; Grifo, Francesca; Perry, Dale; Allen, Laura
Subject: RE: Is the EPA having a transparency crisis? | Guardian Sustainable Business | The Guardian

I did and the reporter said he would send it to his editor, but I don't know if was updated.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 5 Deliberative Process (DP)

From: Hubbard, Carolyn
Sent: Friday, March 20, 2015 11:59 AM
To: Grifo, Francesca; Perry, Dale; Allen, Laura; Purchia, Liz
Subject: Re: Is the EPA having a transparency crisis? | Guardian Sustainable Business | The Guardian

Hi- I keep meaning to follow up on this. Liz- were you able to send the statement to the reporter?

Thanks.

From: Grifo, Francesca
Sent: Wednesday, March 18, 2015 3:57 PM
To: Perry, Dale; Hubbard, Carolyn
Subject: RE: Is the EPA having a transparency crisis? | Guardian Sustainable Business | The Guardian

Hi there – How would I go about getting permission to place the following in the comments section of this article –

Your headline "Is the EPA having a transparency crisis?" misrepresents the complexities of transparency at a federal agency. While the author eventually gets to the fact that EPA's score is no lower than two thirds of federal agencies and that the Agency has "no budget for transparency" they lead with a three year old quote from an EPA scientist and make no reference to EPA's efforts to do better. EPA has a scientific integrity policy which includes a transparent media policy and a Scientific Integrity Official part of whose job is to address transparency at the Agency. The author also failed to link to EPA's recently released FY2014 Annual Report on Scientific Integrity which describes progress the Agency has made as well as some of the work it must do to do better in this arena.

Feel free to edit – I wrote this in 5 minutes!

Francesca

Francesca T. Grifo, Ph. D.
Scientific Integrity Official
US EPA Office of the Science Advisor
202-564-1687
www.epa.gov/research/htm/scientific-integrity.htm

From: Perry, Dale
Sent: Wednesday, March 18, 2015 2:19 PM
To: Hubbard, Carolyn; Grifo, Francesca
Subject: FW: Is the EPA having a transparency crisis? | Guardian Sustainable Business | The Guardian

FYI

Media at the end:

'The clearance process stifles any spontaneous debate'

An information access scorecard developed by the Union of Concerned Scientists gave the EPA an "A-" for its media policy. According to the report, "scientists now have an explicit right of last review, as well as the right to express their views to the media, as long as they indicate these views are their own".

However, scientists at the EPA told the report's authors that these policies have not been implemented completely. "Anything I might want to say [to the media] would have to be cleared first," according to an anonymous quote from an EPA scientist in the report. "The clearance process stifles any spontaneous debate."

"We hear from some scientists that they have political minders that sit in on their interviews and we hear from journalists who say they have trouble accessing scientists from the agency," says Gretchen Goldman, a lead analyst at the Center for Science and Democracy and an author of the report.

Dale H. Perry, Ph.D.
Science Advisor to the Office of Public Affairs
1200 Pennsylvania Ave. N.W., Mail Code 1701A
Washington, D.C., 20460
Office: 202-564-7338
Cell: Ex. 6 Personal Privacy (PP)

http://www.theguardian.com/sustainable-business/2015/mar/18/epa-government-transparency-foia-public-information-sunshine-week

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 3/6/2015 6:05:26 PM
To: Reynolds, Thomas [Reynolds.Thomas@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Monday- Huntington, WV (Mathy)
Attachments: AMP-CC Briefing Sheet.pdf

Tom, Mathy is planning to participate in an event in Huntington, WV on Monday. He will highlight an area-wide planning grant to the city to launch the Advanced Manufacturing & Polymer Commercialization Center. OSWER is also planning to announce grants to 20 communities.

Attached is the info I have on the event. Below is the press release (I'm going to work on editing)

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

From: Brooks, Becky
Sent: Wednesday, March 04, 2015 5:14 PM
To: Allen, Laura
Cc: Bergman, Shawna
Subject: FW: For Huntington trip

This is a close hold document I received about the overall event. Draft agenda is at the end. Will be getting final agenda later today.

Sent from my Windows Phone

From: Brooks, Becky
Sent: 3/4/2015 1:52 PM
To: Vincent Bowen; Teresa Hill; Caroline Kenely
Cc: Shawna Bergman
Subject: For Huntington trip

Please print the attachment for Mathy's Huntington folder. Thanks.

Becky Brooks
Special Assistant
Office of Solid Waste and Emergency Response
U.S. Environmental Protection Agency
ph. 202-566-2762

Message

From: Vaught, Laura [Vaught.Laura@epa.gov]
Sent: 3/6/2015 6:00:06 PM
To: Allen, Laura [Allen.Laura@epa.gov]; Distefano, Nichole [DiStefano.Nichole@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]; Reynolds, Thomas [Reynolds.Thomas@epa.gov]
Subject: RE: For Huntington trip

I was not aware...adding Tom too given our previous discussions on this general topic.

From: Allen, Laura
Sent: Friday, March 06, 2015 12:57 PM
To: Vaught, Laura; Distefano, Nichole
Cc: Purchia, Liz
Subject: FW: For Huntington trip

Laura and Nicole, are you aware of this event with Mathy in Huntington on Monday? Additional info attached

---

From: Brooks, Becky
Sent: Wednesday, March 04, 2015 5:14 PM
To: Allen, Laura
Cc: Bergman, Shawna
Subject: FW: For Huntington trip

This is a close hold document I received about the overall event. Draft agenda is at the end. Will be getting final agenda later today.

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Subject: For Huntington trip

Please print the attachment for Mathy's Huntington folder. Thanks.

Becky Brooks
Special Assistant
Office of Solid Waste and Emergency Response
U.S. Environmental Protection Agency
ph. 202-566-2762

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 3/6/2015 5:57:06 PM
To: Vaught, Laura [Vaught.Laura@epa.gov]; Distefano, Nichole [DiStefano.Nichole@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: For Huntington trip
Attachments: AMP-CC Briefing Sheet.pdf

Laura and Nicole, are you aware of this event with Mathy in Huntington on Monday? Additional info attached

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Subject: For Huntington trip

Please print the attachment for Mathy's Huntington folder. Thanks.

Becky Brooks
Special Assistant
Office of Solid Waste and Emergency Response
U.S. Environmental Protection Agency
ph. 202-566-2762

Message

From: Hanson, Brooke [Hanson.Brooke@epa.gov]
Sent: 1/27/2015 11:51:39 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Allen, Laura [Allen.Laura@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]; Daguillard, Robert [Daguillard.Robert@epa.gov]; Hull, George [Hull.George@epa.gov]; Orquina, Jessica [Orquina.Jessica@epa.gov]; Davis, Jay [Davis.Jay@epa.gov]
Subject: RE: budget press release

Thank you! We will forward to OMB for review/approval.

From: Purchia, Liz
Sent: Tuesday, January 27, 2015 6:46 PM
To: Hanson, Brooke
Cc: Allen, Laura; Hunter-Pirtle, Ann; Daguillard, Robert; Hull, George; Orquina, Jessica; Davis, Jay
Subject: RE: budget press release

Hi Brooke – Attached is the updated release. It includes edits from Laura and me. You'll see there are a lot of tracked changes, but it's mainly because we started editing on the previous version.

CCing others who we said we'd share this with on the call today for help with drafting the blog, facetweets and remarks.

All –just a reminder this release is very close hold, please do not distribute.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Hanson, Brooke
Sent: Tuesday, January 27, 2015 4:28 PM
To: Allen, Laura; Purchia, Liz
Subject: RE: budget press release

That would be great – thank you!

From: Allen, Laura
Sent: Tuesday, January 27, 2015 4:27 PM
To: Hanson, Brooke; Purchia, Liz
Subject: RE: budget press release

Sorry- had some stuff come up with immediate deadlines. We will have a draft to you by tonight.

From: Hanson, Brooke
Sent: Tuesday, January 27, 2015 4:19 PM
To: Purchia, Liz; Allen, Laura
Subject: FW: budget press release
Importance: High

Do you have edits on the press release that we should include before sending to OMB? Please see an updated version, attached, from our budget director.

Thank you!

From: Terris, Carol
Sent: Tuesday, January 27, 2015 4:15 PM
To: Hanson, Brooke
Cc: Richardson, Vickie; Le, Madison; Williams, Maria
Subject: Press release
Importance: High

We've edited the draft press release including some updates to message to match input from a briefing for the Administrator yesterday and language OMB has cleared to date.

Can you see if OPA wishes to edit or if ready to send to OMB?

Track changes and clean version here

Message

From: Dennis, Allison [Dennis.Allison@epa.gov]
Sent: 3/3/2015 6:44:29 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: CPP Events/Highlights

Hi Liz,

A minor correction for this document:

Ex. 5 Deliberative Process (DP)

We are looking to issue the press release on the 6th but the awards ceremony won't be held until April 20th. We have found this staggered approach gives more time for reporters to write stories about the winners. /Allison

From: Purchia, Liz
Sent: Monday, March 02, 2015 3:07 PM
To: Millett, John; Drinkard, Andrea; Davis, Alison; Jones, Enesta; Allen, Laura; Lee, Monica; Samy, Kevin; Hunter-Pirtle, Ann; Davis, Jay; Abrams, Dan
Subject: CPP Events/Highlights

All in one place - below is a summary of events that OAR shared as well as some Administrator events that we think are key for keeping the drumbeat going on climate action in advance of the final CPP.

All subject to change, so please keep this as a close hold.

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Davis, Alison [Davis.Alison@epa.gov]
Sent: 3/2/2015 8:55:47 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: CPP Events/Highlights

Thanks.

From: Purchia, Liz
Sent: Monday, March 02, 2015 3:07 PM
To: Millett, John; Drinkard, Andrea; Davis, Alison; Jones, Enesta; Allen, Laura; Lee, Monica; Samy, Kevin; Hunter-Pirtle, Ann; Davis, Jay; Abrams, Dan
Subject: CPP Events/Highlights

All in one place - below is a summary of events that OAR shared as well as some Administrator events that we think are key for keeping the drumbeat going on climate action in advance of the final CPP.

All subject to change, so please keep this as a close hold.

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Drinkard, Andrea [Drinkard.Andrea@epa.gov]
Sent: 3/2/2015 8:26:57 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: CPP Events/Highlights

I'll try to remember to fill in the new ones as we get them. There are other events, but mostly not open to press, so I didn't add them.

From: Purchia, Liz
Sent: Monday, March 02, 2015 3:10 PM
To: Drinkard, Andrea
Subject: RE: CPP Events/Highlights

Absolutley

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Drinkard, Andrea
Sent: Monday, March 02, 2015 3:10 PM
To: Purchia, Liz
Subject: RE: CPP Events/Highlights

Can I add a few to the list?

From: Purchia, Liz
Sent: Monday, March 02, 2015 3:07 PM
To: Millett, John; Drinkard, Andrea; Davis, Alison; Jones, Enesta; Allen, Laura; Lee, Monica; Samy, Kevin; Hunter-Pirtle, Ann; Davis, Jay; Abrams, Dan
Subject: CPP Events/Highlights

All in one place - below is a summary of events that OAR shared as well as some Administrator events that we think are key for keeping the drumbeat going on climate action in advance of the final CPP.

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Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Kendra Davidson [KDavidson@cfr.org]
Sent: 2/26/2015 4:39:25 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Liz,
I think we just missed each other—and then I got another call. I'm off now and ready to chat when you are. I did give you another ring, but not sure if you heard it.
Thank you,
Kendra

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Wednesday, February 25, 2015 1:20 PM
To: Kendra Davidson
Subject: Re: Council on Foreign Relations Invitation to Speak

Want to plan on 11:30 tomorrow? I'll be at my desk

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Feb 25, 2015, at 11:37 AM, Kendra Davidson <KDavidson@cfr.org> wrote:

Hi Liz,
Happy to connect this week—I'm actually out on Friday, but I'm free after 2pm today or between 11:30am and 3pm tomorrow if any of those time frames work for you.
Thanks,
Kendra

Kendra Davidson
Assistant Director, Global Communications and Media Relations
Council on Foreign Relations
1777 F St. NW, Washington, D.C. 20006
Tel 202.509.8584 kdavidson@cfr.org www.cfr.org

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Tuesday, February 24, 2015 5:44 PM
To: Kendra Davidson
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Kendra – Do you have some time later this week to touch base on comms side of things for March 11?

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency

Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, February 23, 2015 11:51 AM
To: Purchia, Liz
Cc: Kendra Davidson
Subject: FW: Council on Foreign Relations Invitation to Speak

Dear Ms. Purchia,

Please feel free to reach out to Kendra Davidson, assistant director, Global Communications and Media Relations, CFR, (copied on this email) to discuss press outreach for the March 11 event at CFR.

Best,
Hallie

From: Cobbs, Chris [mailto:Cobbs.Chris@epa.gov]
Sent: Friday, February 20, 2015 4:28 PM
To: Hallie Tosher
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
Subject: Re: Council on Foreign Relations Invitation to Speak

Hallie:

Thanks for the update.

We will circle back we with regarding invitations.

In the interim, I have copied and included below our Press Secretary, to begin coordination on press outreach.

Liz Purchia, Press Secretary, EPA

Direct: 202-564-6691

Cell: Ex. 6 Personal Privacy (PP)

Have a great weekend,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 20, 2015, at 2:24 PM, Hallie Tosher <HTosher@cfr.org> wrote:

Dear Chris,

Thanks for your email. Regarding the format and room layout, Administrator McCarthy will have a lavaliere microphone clipped to her jacket. She and the presider will be seated in arm chairs on a stage (16'W x 8'D x 16"H) with a coffee table. The audience will be theater-style facing the stage. We will have a podium on stage for her to use during her prepared remarks. CFR staff will pass hand-held microphones to audience members during the question-and-answer session.

I'm happy to provide a list of registered attendees once the invitation goes out. The roster will list each registered attendees' name and affiliation.

Additionally, since the meeting is on the record, we would like to do outreach with our congressional and diplomatic programs. This would mean extending invitations to senior members of the diplomatic and congressional communities in DC, which includes non-CFR members. Please let me know if this is OK.

Additionally, since the meeting is on the record, we plan to extend invitations to specific members of the press. I'm happy to put you in touch with our communications team to find out exactly what press will be in attendance.

Lastly, since this meeting is on the record, transcripts, audio, and video of the event will be posted on CFR's website.

Please let me know if you have any questions.

Best,
Hallie

From: Cobbs, Chris [mailto:Cobbs.Chris@epa.gov]
Sent: Friday, February 20, 2015 10:13 AM
To: Hallie Tosher
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate
Subject: Re: Council on Foreign Relations Invitation to Speak

Hallie:

Thanks for this update. I have added our speechwriting team to this chain. They along with myself and potentially other scheduling staff will be on the call with the presider.

Please also share the format and room layout for this dialogue (i.e. Panel setup, talk show, from podium to chairs, etc) along with the audience setup.

After the invite goes out, can you share a complete list of expected attendees, particularly, if there will be any +1s or late addition special guests outside your membership?

Please let me know if there is anything else needed, on our end.

Warm regards,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 20, 2015, at 9:46 AM, Hallie Tosher <HTosher@cfr.org> wrote:

Dear Alison,

The event will begin with a breakfast reception from 8:00 a.m. to 8:30 a.m. We ask that Administrator McCarthy arrive by 8:15 a.m.

The meeting itself will be an hour long—thirty minutes of conversation with the presider (8:30 a.m. to 9:00 a.m.) and thirty minutes of question-and-answer with the audience (9:00 a.m. to 9:30 a.m.). At 8:30 a.m., the presider will call the meeting to order, introduce Administrator McCarthy, and invite her to deliver brief opening remarks. We ask that she limit her remarks to around 5 minutes, no more than 10, so she would be speaking from 8:33 a.m. (after the presider introduces her) to approximately 8:40 a.m. Following her remarks, the presider will engage her in conversation until 9:00 a.m. At this point, the presider will open the meeting to a question-and-answer session with the audience until the meeting ends at 9:30 a.m.

Regarding her remarks, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that she would like to focus on. However, during the question-and-answer session, she could expect questions on climate change and creating a sustainable future.

We are still working to confirm a presider, but once we do, I will set up a brief conference call with Administrator McCarthy, or a member of her staff, and the presider to go over logistics, meeting content, and potential discussion questions. I will be in touch to make these arrangements. The call should take no more than twenty minutes.

Additionally, we plan to send out the meeting invitation to Council on Foreign Relations members on March 25 (two weeks prior to the event). We will send you a draft invitation for your review early next week.

Please let me know if you have any questions.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Thursday, February 19, 2015 10:50 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to confirm the agenda/run of show for the event on the 11th. What is the exact timing you have for the Administrator's remarks? I know the meeting runs from 8 – 9:30, but just looking to finalize the exact time for her remarks. Also, a podium would be preferred.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, February 18, 2015 12:05 PM
To: Cobbs, Chris
Cc: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

I am writing to follow up on the Council on Foreign Relations meeting with Administrator McCarthy scheduled for March 11, 2015 from 8:00 a.m. to 9:30 a.m. We are working to confirm a presider, and will keep you updated on our progress.

In the meantime, please let me know if Administrator McCarthy would like a podium for her opening prepared remarks, which we ask that she limit to 5-10 minutes. Additionally, please let me know if she will need a parking space.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, January 12, 2015 3:02 PM
To: Hallie Tosher
Cc: Cobbs, Chris
Subject: RE: Council on Foreign Relations Invitation to Speak

Thanks for the additional information, Hallie. I'm looping in my colleague Chris Cobbs who works on advance / logistics for events. He will be in touch regarding the preferred set up.

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Friday, January 09, 2015 4:07 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Please find attached a confirmation letter with additional details about the meeting. Additionally, please let me know if Administrator McCarthy would like to use a podium when making her opening prepared remarks or if she would be comfortable making them in the arm chair.

As I mentioned in the attached letter, we are working to confirm a presider, and will inform you of our progress. In the meantime, please let me know if there are any other specific topics that Administrator McCarthy would like to discuss during the meeting.

Thank you,
Hallie

From: Hallie Tosher
Sent: Thursday, January 08, 2015 4:40 PM

To: 'Kukla, Alison'
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your reply. I will send along a confirmation letter shortly.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, January 07, 2015 10:08 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Good Morning Hallie,

Thanks for the information, our preference would be for the Administrator to make 10 minutes of prepared remarks and for it to be on the record. Please send along the confirmation email and any further details you have about the meeting.

Thanks again,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, December 15, 2014 5:18 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

That should work well on our end. To confirm the event timeline, there would be a breakfast reception from 8:00 a.m. to 8:30 a.m. and the meeting would be from 8:30 a.m. to 9:30 a.m. We encourage a format in which a moderator engages Administrator McCarthy in a conversation for thirty minutes before opening the discussion to questions from our members for the remainder of the time. However, if Administrator McCarthy would like to make prepared remarks, we prefer that they last around 5 to 10 minutes, but would be happy to discuss.

Additionally, please let me know Administrator McCarthy's preference with regards to attribution status. If the meeting is "**on-the-record**," press could be invited to attend, the event would be live streamed, and recordings would be posted on the Council on Foreign Relations (CFR) website. If the meeting is "**not-for-attribution**," only CFR members would be invited to attend. CFR's not-for-attribution policy follows that participants are welcome to make use of the information received at the meeting, but neither the identity of the speaker nor that of any other participants may be revealed; nor may one cite the meeting as the source of the information.

Once we confirm the attribution status, I will email you a confirmation letter with additional details about the meeting.

Please let me know if you have any questions in the meantime.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, December 15, 2014 2:37 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

We looked at the Administrator's schedule and tentatively it looks as if breakfast on the 11th would work. Can you let me know if that works for you?

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, December 03, 2014 4:48 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Alison,

As of now, we're pretty flexible in March 2015. Would Administrator McCarthy have any availability the week of March 9? As I mentioned in the speaker form, we generally prefer to schedule programming around meals: Breakfast (8:00 to 9:30 a.m.), Lunch (12:00 to 1:30 p.m.), or Dinner (6:00 to 7:30 p.m.), but please let us know what works best for Administrator McCarthy.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, December 03, 2014 1:24 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I would like to suggest March 2015 – would that time frame work? Let me know.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Thursday, October 30, 2014 10:56 AM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your email. We are certainly still interested in Administrator McCarthy speaking at the Council on Foreign Relations. As I mention in the attached speaker request form, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that Administrator McCarthy would like to focus on.

Regarding schedule, we are looking more at winter/spring 2015, but would be happy to accommodate Administrator McCarthy's schedule.

Please feel free to give me a call at Ex. 6 Personal Privacy (PP) if you have any additional questions.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, October 29, 2014 12:17 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to follow up on this request and see if you were all still interested in the Administrator participating? Also, what topics were you looking for her to speak on and did you have a desired date / time? If you are still interested, please fill out the attached Speaker Request Form.

Thanks and let me know if you have any questions,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, July 28, 2014 9:19 AM
To: Mccarthy, Gina
Subject: Council on Foreign Relations Invitation to Speak

Dear Ms. McCarthy,

Please see the attached letter from Council on Foreign Relations (CFR) President Richard N. Haass inviting you to speak at CFR. If you have any questions or require additional information, please let me know.

We look forward to hearing from you.

Thank you,

Hallie

Hallie Tosher
Program Associate, Washington Meetings
Council on Foreign Relations
1777 F Street NW, Washington, DC 20006
tel 202.509.8558 fax 202.509.8490
htosher@cfr.org www.cfr.org

Message

From: Conger, Nick [Conger.Nick@epa.gov]
Sent: 2/3/2015 2:18:05 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: File to be uploaded to NEPA website - CLOSE HOLD - Published

Try the second link? I'm about to be there and will figure it out if needed.

Sent from my Windows Phone

From: Purchia, Liz
Sent: 2/3/2015 8:58 AM
To: Conger, Nick
Subject: RE: File to be uploaded to NEPA website - CLOSE HOLD - Published

I actually don't see it. Is it there?

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Tuesday, February 03, 2015 8:47 AM
To: Conger, Nick
Subject: Re: File to be uploaded to NEPA website - CLOSE HOLD - Published

Thanks
Liz Purchia
Direct 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Conger, Nick
Sent: Tuesday, February 3, 2015 8:32:38 AM
To: Purchia, Liz
Subject: FW: File to be uploaded to NEPA website - CLOSE HOLD - Published

Sent from my Windows Phone

From: Davies-Hilliard, Leslie
Sent: 2/3/2015 7:32 AM
To: Conger, Nick; Rader, Cliff
Cc: Wright, Justin
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD - Published

NEPA letter published.

http://www.epa.gov/compliance/nepa/eisdata.html

http://www.epa.gov/compliance/nepa/index.html

Thank you,
Leslie Davies-Hilliard
OECA Web Council Rep.
OECA/OAP/ITD
3230 F, WJC South, Washington DC
202.564.3120 (desk)
Ex. 6 Personal Privacy (PP) (cell)

From: Conger, Nick
Sent: Monday, February 02, 2015 6:27 PM
To: Rader, Cliff; Davies-Hilliard, Leslie
Cc: Wright, Justin
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD - PREVIEW URL

Yes good to be posted in the am. Thank you Leslie!

From: Rader, Cliff
Sent: 2/2/2015 6:25 PM
To: Davies-Hilliard, Leslie; Conger, Nick
Cc: Wright, Justin
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD - PREVIEW URL

Thanks so much; looks good to me!

If you can push it to go at 7 am tomorrow, that would be great.

From: Davies-Hilliard, Leslie
Sent: Monday, February 02, 2015 6:20 PM
To: Conger, Nick
Cc: Wright, Justin; Rader, Cliff
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD - PREVIEW URL

http://intranet.epa.gov/oecaftpx/compliance-new/nepa/index-keystone.html

I am leaving now.

Thank you,
Leslie Davies-Hilliard
OECA Web Council Rep.
OECA/OAP/ITD
3230 F, WJC South, Washington DC
202.564.3120 (desk)
Ex. 6 Personal Privacy (PP) cell)

From: Davies-Hilliard, Leslie
Sent: Monday, February 02, 2015 6:06 PM
To: Conger, Nick
Cc: Wright, Justin; Rader, Cliff
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD

I'm working on it. Had to make it 508 compliant. Will send you the URL in a few minutes.

Thank you,
Leslie Davies-Hilliard
OECA Web Council Rep.
OECA/OAP/ITD
3230 F, WJC South, Washington DC
202.564.3120 (desk)
Ex. 6 Personal Privacy (PP) cell)

From: Conger, Nick
Sent: Monday, February 02, 2015 6:05 PM
To: Davies-Hilliard, Leslie
Cc: Wright, Justin; Rader, Cliff
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD

Hi Leslie,

I have to leave shortly so just checking in and making sure Cliff is looped in. Posting this letter is of critical importance, so let us know if you run into any issues setting it up today and then posting at 7am tomorrow. Cynthia is also tracking so we want to assure her that everything is squared away.

Nick Conger
Communications Director
Office of Enforcement and Compliance Assurance
U.S. Environmental Protection Agency
Office: (202) 564-6287
Cell: Ex. 6 Personal Privacy (PP)

From: Conger, Nick
Sent: Monday, February 02, 2015 4:20 PM
To: Rader, Cliff; Davies-Hilliard, Leslie
Cc: Wright, Justin
Subject: RE: URGENT - File to be uploaded to NEPA website - CLOSE HOLD

Thanks Cliff.

Leslie, could you send us a mock-up of the page before you leave this evening? It should be linked from the NEPA homepage, as discussed, and the one sentence language for the page is:

"EPA's comments on the State Department's Final Supplemental EIS for the Keystone XL project (February 2, 2015)"

Nick Conger
Communications Director
Office of Enforcement and Compliance Assurance
U.S. Environmental Protection Agency
Office: (202) 564-6287
Cell: Ex. 6 Personal Privacy (PP)

From: Rader, Cliff
Sent: Monday, February 02, 2015 4:15 PM
To: Davies-Hilliard, Leslie; Conger, Nick

Cc: Wright, Justin
Subject: URGENT - File to be uploaded to NEPA website - CLOSE HOLD

Leslie –

Thank you so much for helping us out with this upload.

If you could upload this tonight, and then make it go live tomorrow morning, we would appreciate it. This document is close hold and should not be circulated.

I apologize for the last minute request!

- Cliff

_____

Cliff Rader
Director, NEPA Compliance Division
(202) 564-7159

Message

From: Kendra Davidson [KDavidson@cfr.org]
Sent: 2/25/2015 6:25:30 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Council on Foreign Relations Invitation to Speak

Great, will give you a call then.
Cheers,
Kendra

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Wednesday, February 25, 2015 1:20 PM
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Want to plan on 11:30 tomorrow? I'll be at my desk

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Feb 25, 2015, at 11:37 AM, Kendra Davidson <KDavidson@cfr.org> wrote:

Hi Liz,
Happy to connect this week—I'm actually out on Friday, but I'm free after 2pm today or between 11:30am and 3pm tomorrow if any of those time frames work for you.
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Kendra Davidson
Assistant Director, Global Communications and Media Relations
Council on Foreign Relations
1777 F St. NW, Washington, D.C. 20006
Tel 202.509.8584 kdavidson@cfr.org www.cfr.org

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Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

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Subject: Re: Council on Foreign Relations Invitation to Speak

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Thanks for the update.

We will circle back we with regarding invitations.

In the interim, I have copied and included below our Press Secretary, to begin coordination on press outreach.

Liz Purchia, Press Secretary, EPA

Direct: 202-564-6691

Cell: Ex. 6 Personal Privacy (PP)

Have a great weekend,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

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Please let me know if you have any questions.

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Hallie

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Warm regards,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101

Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

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Dear Alison,

The event will begin with a breakfast reception from 8:00 a.m. to 8:30 a.m. We ask that Administrator McCarthy arrive by 8:15 a.m.

The meeting itself will be an hour long—thirty minutes of conversation with the presider (8:30 a.m. to 9:00 a.m.) and thirty minutes of question-and-answer with the audience (9:00 a.m. to 9:30 a.m.). At 8:30 a.m., the presider will call the meeting to order, introduce Administrator McCarthy, and invite her to deliver brief opening remarks. We ask that she limit her remarks to around 5 minutes, no more than 10, so she would be speaking from 8:33 a.m. (after the presider introduces her) to approximately 8:40 a.m. Following her remarks, the presider will engage her in conversation until 9:00 a.m. At this point, the presider will open the meeting to a question-and-answer session with the audience until the meeting ends at 9:30 a.m.

Regarding her remarks, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that she would like to focus on. However, during the question-and-answer session, she could expect questions on climate change and creating a sustainable future.

We are still working to confirm a presider, but once we do, I will set up a brief conference call with Administrator McCarthy, or a member of her staff, and the presider to go over logistics, meeting content, and potential discussion questions. I will be in touch to make these arrangements. The call should take no more than twenty minutes.

Additionally, we plan to send out the meeting invitation to Council on Foreign Relations members on March 25 (two weeks prior to the event). We will send you a draft invitation for your review early next week.

Please let me know if you have any questions.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Thursday, February 19, 2015 10:50 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to confirm the agenda/run of show for the event on the 11th. What is the exact timing you have for the Administrator's remarks? I know the meeting runs from 8 – 9:30, but just looking to finalize the exact time for her remarks. Also, a podium would be preferred.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, February 18, 2015 12:05 PM
To: Cobbs, Chris
Cc: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

I am writing to follow up on the Council on Foreign Relations meeting with Administrator McCarthy scheduled for March 11, 2015 from 8:00 a.m. to 9:30 a.m. We are working to confirm a presider, and will keep you updated on our progress.

In the meantime, please let me know if Administrator McCarthy would like a podium for her opening prepared remarks, which we ask that she limit to 5-10 minutes. Additionally, please let me know if she will need a parking space.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, January 12, 2015 3:02 PM
To: Hallie Tosher
Cc: Cobbs, Chris
Subject: RE: Council on Foreign Relations Invitation to Speak

Thanks for the additional information, Hallie. I'm looping in my colleague Chris Cobbs who works on advance / logistics for events. He will be in touch regarding the preferred set up.

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Friday, January 09, 2015 4:07 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Please find attached a confirmation letter with additional details about the meeting. Additionally, please let me know if Administrator McCarthy would like to use a podium when making her opening prepared remarks or if she would be comfortable making them in the arm chair.

As I mentioned in the attached letter, we are working to confirm a presider, and will inform you of our progress. In the meantime, please let me know if there are any other specific topics that Administrator McCarthy would like to discuss during the meeting.

Thank you,
Hallie

From: Hallie Tosher
Sent: Thursday, January 08, 2015 4:40 PM
To: 'Kukla, Alison'
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your reply. I will send along a confirmation letter shortly.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, January 07, 2015 10:08 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Good Morning Hallie,

Thanks for the information, our preference would be for the Administrator to make 10 minutes of prepared remarks and for it to be on the record. Please send along the confirmation email and any further details you have about the meeting.

Thanks again,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, December 15, 2014 5:18 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

That should work well on our end. To confirm the event timeline, there would be a breakfast reception from 8:00 a.m. to 8:30 a.m. and the meeting would be from 8:30 a.m. to 9:30 a.m. We encourage a format in which a moderator engages Administrator McCarthy in a conversation for thirty minutes before opening the discussion to questions from our members for the remainder of the time. However, if Administrator McCarthy would like to make prepared remarks, we prefer that they last around 5 to 10 minutes, but would be happy to discuss.

Additionally, please let me know Administrator McCarthy's preference with regards to attribution status. If the meeting is "**on-the-record**," press could be invited to attend, the event would be live streamed, and recordings would be posted on the Council on Foreign Relations (CFR) website. If the meeting is "**not-for-attribution**," only CFR members would be invited to attend. CFR's not-for-attribution policy follows that participants are welcome to make use of the information received at the meeting, but neither the identity of the speaker nor that of any other participants may be revealed; nor may one cite the meeting as the source of the information.

Once we confirm the attribution status, I will email you a confirmation letter with additional details about the meeting.

Please let me know if you have any questions in the meantime.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, December 15, 2014 2:37 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

We looked at the Administrator's schedule and tentatively it looks as if breakfast on the 11th would work. Can you let me know if that works for you?

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, December 03, 2014 4:48 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Alison,

As of now, we're pretty flexible in March 2015. Would Administrator McCarthy have any availability the week of March 9? As I mentioned in the speaker form, we generally prefer to schedule programming around meals: Breakfast (8:00 to 9:30 a.m.), Lunch (12:00 to 1:30 p.m.), or Dinner (6:00 to 7:30 p.m.), but please let us know what works best for Administrator McCarthy.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, December 03, 2014 1:24 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I would like to suggest March 2015 – would that time frame work? Let me know.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Thursday, October 30, 2014 10:56 AM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your email. We are certainly still interested in Administrator McCarthy speaking at the Council on Foreign Relations. As I mention in the attached speaker request form, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that Administrator McCarthy would like to focus on.

Regarding schedule, we are looking more at winter/spring 2015, but would be happy to accommodate Administrator McCarthy's schedule.

Please feel free to give me a call at Ex. 6 Personal Privacy (PP) if you have any additional questions.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, October 29, 2014 12:17 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to follow up on this request and see if you were all still interested in the Administrator participating? Also, what topics were you looking for her to speak on and did you have a desired date / time? If you are still interested, please fill out the attached Speaker Request Form.

Thanks and let me know if you have any questions,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, July 28, 2014 9:19 AM
To: Mccarthy, Gina
Subject: Council on Foreign Relations Invitation to Speak

Dear Ms. McCarthy,

Please see the attached letter from Council on Foreign Relations (CFR) President Richard N. Haass inviting you to speak at CFR. If you have any questions or require additional information, please let me know.

We look forward to hearing from you.

Thank you,

Hallie

Hallie Tosher
Program Associate, Washington Meetings
Council on Foreign Relations
1777 F Street NW, Washington, DC 20006
tel 202.509.8558 fax 202.509.8490
htosher@cfr.org www.cfr.org

Message

From: Cobbs, Chris [Cobbs.Chris@epa.gov]
Sent: 3/10/2015 5:15:40 PM
To: Herckis, Arian [Herckis.Arian@epa.gov]; Bluhm, Kate [Bluhm.Kate@epa.gov]; Kukla, Alison [Kukla.Alison@epa.gov]
CC: Mathew, Jacklyn [Mathew.Jacklyn@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Samy, Kevin [Samy.Kevin@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]
Subject: FW: Council on Foreign Relations Invitation to Speak
Attachments: Sherri Goodman Bio.pdf; CFR_Roster_Updated.pdf

FYI

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Tuesday, March 10, 2015 12:17 PM
To: Purchia, Liz
Cc: Cobbs, Chris
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Liz,

Please find attached Sherri's biography along with an updated roster since we received a few more RSVPs within the last few hours.

Thanks,
Hallie

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Tuesday, March 10, 2015 11:37 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Do you have a bio for Sherry Goodman you can share for the Administrator's briefing?

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Tuesday, March 10, 2015 11:00 AM
To: Cobbs, Chris
Cc: Samy, Kevin; Hunter-Pirtle, Ann; Herckis, Arian; Bluhm, Kate; Dubin, Noah; Distefano, Nichole; Kukla, Alison; Purchia, Liz
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

Please let me know the color, model (and the license plate, if possible) for the two cars that Administrator McCarthy will need parking spaces for.

To get to the CFR garage, please take 18th street toward F street NW—please note that 18th street is a one-way street. The garage entrance is located directly after F Street and will be the first drive way on your right hand side. Please note

that our garage is located next to a pay to park garage, so please be alert as to which garage you pull into. Once you arrive at the garage door, please press the intercom button, and give your name. Upon entry, you may park in any available space. A member of our staff will be outside to facilitate.

Additionally, please confirm who will be attending the event with the Administrator so we can make sure to register them.

Thank you,
Hallie

From: Hallie Tosher
Sent: Tuesday, March 10, 2015 9:12 AM
To: 'Purchia, Liz'; 'Cobbs, Chris'
Cc: 'Samy, Kevin'; 'Hunter-Pirtle, Ann'; 'Herckis, Arian'; 'Bluhm, Kate'; 'Dubin, Noah'; 'Distefano, Nichole'; 'Kukla, Alison'
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris and Liz,

I am writing to confirm the brief conference call this morning at 10:00 a.m. EST. Please **dial:** Ex. 6 Personal Privacy (PP) and enter the **access code:** Ex. 6 Personal Privacy (PP)

Thank you,
Hallie

From: Hallie Tosher
Sent: Monday, March 09, 2015 9:40 AM
To: Purchia, Liz; Cobbs, Chris
Cc: Samy, Kevin; Hunter-Pirtle, Ann; Herckis, Arian; Bluhm, Kate; Dubin, Noah; Distefano, Nichole; Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris and Liz,

I am writing to confirm the brief conference call tomorrow, **Tuesday, March 10 at 10:00 a.m. EST** with Sherri Goodman. Please **dial:** Ex. 6 Personal Privacy (PP) and enter the **access code:** Ex. 6 Personal Privacy (PP) Please also confirm who else will be on the call tomorrow from your office.

Additionally, Ms. Goodman would like to get an idea of what Administrator McCarthy's remarks will be on so she can prepare some potential questions to run by you during the call tomorrow morning. Please let me know at your earliest convenience.

Lastly, please let me know the model and color, and possibly the license plate number, of the two cars that will need parking spaces in our garage during the meeting.

Thank you,
Hallie

From: Christina Wald
Sent: Friday, March 06, 2015 7:32 PM
To: Purchia, Liz
Cc: Cobbs, Chris; Samy, Kevin; Hunter-Pirtle, Ann; Herckis, Arian; Bluhm, Kate; Dubin, Noah; Distefano, Nichole; Kukla, Alison; Hallie Tosher
Subject: Re: Council on Foreign Relations Invitation to Speak

Sounds good, Liz. Hallie will send you the dial in information on Monday.
Thanks!
Christina

Sent from my iPhone

On Mar 6, 2015, at 6:36 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

Hi Christina - could we plan for 10am on Tuesday? Thanks

Liz Purchia
U.S. EPA
202-564-6691
Ex. 6 Personal Privacy (PP)

On Mar 6, 2015, at 2:38 PM, Christina Wald <CWald@cfr.org> wrote:

Good Afternoon, Chris,

I am Hallie's colleague who is helping her schedule a conference call as she is out of the office today. Sherri Goodman's team has said they are available next Tuesday, March 10 at 10:00 a.m. or 2:00 p.m. for a teleconference call. Would either of these times work for your team's schedule?

Thank you,
Christina

Christina Wald
Washington Meetings, Program Assistant
Council on Foreign Relations
1777 F Street NW, Washington, DC 20006
tel 202.509.8415 fax 202.509.8490
cwald@cfr.org www.cfr.org

From: Hallie Tosher
Sent: Friday, March 06, 2015 12:14 PM
To: Christina Wald
Subject: Fwd: Council on Foreign Relations Invitation to Speak

Sent from my iPhone

Begin forwarded message:

From: "Cobbs, Chris" <Cobbs.Chris@epa.gov>
Date: March 1, 2015 at 8:00:23 AM EST
To: Hallie Tosher <HTosher@cfr.org>
Cc: "Samy, Kevin" <Samy.Kevin@epa.gov>, "Hunter-Pirtle, Ann" <Hunter-Pirtle.Ann@epa.gov>, "Herckis, Arian" <Herckis.Arian@epa.gov>, "Bluhm, Kate" <Bluhm.Kate@epa.gov>, "Dubin, Noah" <Dubin.Noah@epa.gov>, "Purchia, Liz" <Purchia.Liz@epa.gov>, "Distefano, Nichole" <DiStefano.Nichole@epa.gov>, "Kukla, Alison" <Kukla.Alison@epa.gov>
Subject: Re: Council on Foreign Relations Invitation to Speak

Good Morning, Hallie:

I will be out of the office next week, please continue use this chain, to track this event's progress. Specifically regarding: the run of show, RSVPs and any confirmed special guests.

Should you have any concerns or questions, all of the appropriate folks have been copied.

Warm regards,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 24, 2015, at 1:35 PM, Cobbs, Chris <Cobbs.Chris@epa.gov> wrote:

> Hallie:
>
> We are fine with the invitation and your request for diplomatic and congressional outreach to non-Council on Foreign Relations members.
>
> As you begin distribution and receive RSVPs—please share updates, with his chain. Specifically, we would like to track any special guests or confirmed VIPs.
>
> Thanks, for your patience and flexibility.
>
> Best,
>
> Chris
>
> ---
>
> **From:** Cobbs, Chris
> **Sent:** Monday, February 23, 2015 11:33 AM
> **To:** 'Hallie Tosher'
> **Cc:** Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
> **Subject:** RE: Council on Foreign Relations Invitation to Speak
>
> Received. Thanks, Hallie.
>
> We will review and get back to you asap.
>
> Regards, Chris

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, February 23, 2015 10:47 AM
To: Cobbs, Chris
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

Please find attached a draft invitation that will go out to all CFR members. Please let me know if you have any edits.

Best,
Hallie

From: Hallie Tosher
Sent: Monday, February 23, 2015 9:23 AM
To: 'Cobbs, Chris'
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

I will put Ms. Purchia in touch with our Communications team. In the meantime, please let me know if it is OK with your office to do diplomatic and congressional outreach to non-Council on Foreign Relations members.

Additionally, I plan to get the draft invitation to you this afternoon, but please let me know any specifics that Administrator McCarthy plans to address in her opening remarks or would like to speak about during the first part of the discussion as this will be helpful in drafting the brief blurb in the meeting invitation.

Best,
Hallie

From: Cobbs, Chris [mailto:Cobbs.Chris@epa.gov]
Sent: Friday, February 20, 2015 4:28 PM
To: Hallie Tosher
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
Subject: Re: Council on Foreign Relations Invitation to Speak

Hallie:

Thanks for the update.

We will circle back we with regarding invitations.

In the interim, I have copied and included below our Press Secretary, to begin coordination on press outreach.

Liz Purchia, Press
Secretary, EPA

Direct: 202-564-6691

Cell: Ex. 6 Personal Privacy (PP)

Have a great weekend,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 20, 2015, at 2:24 PM, Hallie Tosher <HTosher@cfr.org> wrote:

> Dear Chris,
>
> Thanks for your email. Regarding the format and room layout, Administrator McCarthy will have a lavaliere microphone clipped to her jacket. She and the presider will be seated in arm chairs on a stage (16'W x 8'D x 16"H) with a coffee table. The audience will be theater-style facing the stage. We will have a podium on stage for her to use during her prepared remarks. CFR staff will pass hand-held microphones to audience members during the question-and-answer session.
>
> I'm happy to provide a list of registered attendees once the invitation goes out. The roster will list each registered attendees' name and affiliation.
>
> Additionally, since the meeting is on the record, we would like to do outreach with our congressional and diplomatic programs. This would mean extending invitations to senior members of the diplomatic and congressional communities in DC, which includes non-CFR members. Please let me know if this is OK.
>
> Additionally, since the meeting is on the record, we plan to extend invitations to specific members of the press. I'm happy to put you in touch with our communications team to find out exactly what press will be in attendance.
>
> Lastly, since this meeting is on the record, transcripts, audio, and video of the event will be posted on CFR's website.

Please let me know if you have any questions.

Best,
Hallie

From: Cobbs, Chris [mailto:Cobbs.Chris@epa.gov]
Sent: Friday, February 20, 2015 10:13 AM
To: Hallie Tosher
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate
Subject: Re: Council on Foreign Relations Invitation to Speak

Hallie:

Thanks for this update. I have added our speechwriting team to this chain. They along with myself and potentially other scheduling staff will be on the call with the presider.

Please also share the format and room layout for this dialogue (i.e. Panel setup, talk show, from podium to chairs, etc) along with the audience setup.

After the invite goes out, can you share a complete list of expected attendees, particularly, if there will be any +1s or late addition special guests outside your membership?

Please let me know if there is anything else needed, on our end.

Warm regards,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 20, 2015, at 9:46 AM, Hallie Tosher <HTosher@cfr.org> wrote:

> Dear Alison,
>
> The event will begin with a breakfast reception from 8:00 a.m. to 8:30 a.m.

We ask that Administrator McCarthy arrive by 8:15 a.m.

The meeting itself will be an hour long—thirty minutes of conversation with the presider (8:30 a.m. to 9:00 a.m.) and thirty minutes of question-and-answer with the audience (9:00 a.m. to 9:30 a.m.). At 8:30 a.m., the presider will call the meeting to order, introduce Administrator McCarthy, and invite her to deliver brief opening remarks. We ask that she limit her remarks to around 5 minutes, no more than 10, so she would be speaking from 8:33 a.m. (after the presider introduces her) to approximately 8:40 a.m. Following her remarks, the presider will engage her in conversation until 9:00 a.m. At this point, the presider will open the meeting to a question-and-answer session with the audience until the meeting ends at 9:30 a.m.

Regarding her remarks, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that she would like to focus on. However, during the question-and-answer session, she could expect questions on climate change and creating a sustainable future.

We are still working to confirm a presider, but once we do, I will set up a brief conference call with Administrator McCarthy, or a member of her staff, and the presider to go over logistics, meeting content, and potential discussion questions. I will be in touch to make these arrangements. The call should take no more than twenty minutes.

Additionally, we plan to send out the meeting invitation to Council on Foreign Relations members on March 25 (two weeks prior to the event). We will send you a draft invitation for your review early next week.

Please let me know if you have any questions.

Best,

Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Thursday, February 19, 2015 10:50 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to confirm the agenda/run of show for the event on the 11th. What is the exact timing you have for the Administrator's remarks? I know the meeting runs from 8 – 9:30, but just looking to finalize the exact time for her remarks. Also, a podium would be preferred.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, February 18, 2015 12:05 PM
To: Cobbs, Chris
Cc: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

I am writing to follow up on the Council on Foreign Relations meeting with Administrator McCarthy scheduled for March 11, 2015 from 8:00 a.m. to 9:30 a.m. We are working to confirm a presider, and will keep you updated on our progress.

In the meantime, please let me know if Administrator McCarthy would like a podium for her opening prepared remarks, which we ask that she limit to 5-10 minutes. Additionally, please let me know if she will need a parking space.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, January 12, 2015 3:02 PM
To: Hallie Tosher
Cc: Cobbs, Chris
Subject: RE: Council on Foreign Relations Invitation to Speak

Thanks for the additional information, Hallie. I'm looping in my colleague Chris Cobbs who works on advance / logistics for events. He will be in touch regarding the preferred set up.

From: Hallie Tosher [mailto:HTosher@cfr.org]
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To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Please find attached a confirmation letter with additional details about the meeting. Additionally, please let me know if Administrator McCarthy would like to use a podium when making her opening prepared remarks or if she would be comfortable making them in the arm chair.

As I mentioned in the attached letter, we are working to confirm a presider, and will inform you of our progress. In the meantime, please let me know if there are any other specific topics that Administrator McCarthy would like to discuss during the meeting.

Thank you,
Hallie

From: Hallie Tosher
Sent: Thursday, January 08, 2015 4:40 PM
To: 'Kukla, Alison'
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your reply. I will send along a confirmation letter shortly.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, January 07, 2015 10:08 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Good Morning Hallie,

Thanks for the information, our preference would be for the Administrator to make 10 minutes of prepared remarks and for it to be on the record. Please send along the confirmation email and any further details you have about the meeting.

Thanks again,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, December 15, 2014 5:18 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

That should work well on our end. To confirm the event timeline, there would be a breakfast reception from 8:00 a.m. to 8:30 a.m. and the meeting would be from 8:30 a.m. to 9:30 a.m. We encourage a format in which a moderator engages Administrator McCarthy in a conversation for thirty minutes before opening the discussion to questions from our members for the remainder of the time. However, if Administrator McCarthy would like to make prepared remarks, we prefer that they last around 5 to 10 minutes, but would be happy to discuss.

Additionally, please let me know Administrator McCarthy's preference with regards to attribution status. If the meeting is "**on-the-record**," press could

be invited to attend, the event would be live streamed, and recordings would be posted on the Council on Foreign Relations (CFR) website. If the meeting is "**not-for-attribution**," only CFR members would be invited to attend. CFR's not-for-attribution policy follows that participants are welcome to make use of the information received at the meeting, but neither the identity of the speaker nor that of any other participants may be revealed; nor may one cite the meeting as the source of the information.

Once we confirm the attribution status, I will email you a confirmation letter with additional details about the meeting.

Please let me know if you have any questions in the meantime.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, December 15, 2014 2:37 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

We looked at the Administrator's schedule and tentatively it looks as if breakfast on the 11th would work. Can you let me know if that works for you?

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, December 03, 2014 4:48 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Alison,

As of now, we're pretty flexible in March 2015. Would Administrator

McCarthy have any availability the week of March 9? As I mentioned in the speaker form, we generally prefer to schedule programming around meals: Breakfast (8:00 to 9:30 a.m.), Lunch (12:00 to 1:30 p.m.), or Dinner (6:00 to 7:30 p.m.), but please let us know what works best for Administrator McCarthy.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, December 03, 2014 1:24 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I would like to suggest March 2015 – would that time frame work? Let me know.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Thursday, October 30, 2014 10:56 AM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your email. We are certainly still interested in Administrator McCarthy speaking at the Council on Foreign Relations. As I mention in the attached speaker request form, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that Administrator McCarthy would like to focus on.

Regarding schedule, we are looking more at winter/spring 2015, but would be happy to accommodate Administrator McCarthy's schedule.

Please feel free to give me a call at [redacted] [redacted] if you have any additional questions.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, October 29, 2014 12:17 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to follow up on this request and see if you were all still interested in the Administrator participating? Also, what topics were you looking for her to speak on and did you have a desired date / time? If you are still interested, please fill out the attached Speaker Request Form.

Thanks and let me know if you have any questions,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, July 28, 2014 9:19 AM
To: Mccarthy, Gina
Subject: Council on Foreign Relations Invitation to Speak

Dear Ms. McCarthy,

Please see the attached letter from Council on Foreign Relations (CFR) President Richard N. Haass inviting you to speak at CFR. If you have any questions or require additional information, please let me know.

We look forward to hearing from you.

Thank you,

Hallie

Hallie Tosher

Program Associate, Washington
Meetings
Council on Foreign Relations
1777 F Street NW, Washington, DC
20006
tel 202.509.8558 fax 202.509.8490
htosher@cfr.org www.cfr.org

Message

From: Hallie Tosher [HTosher@cfr.org]
Sent: 2/23/2015 3:47:03 PM
To: Cobbs, Chris [Cobbs.Chris@epa.gov]
CC: Kukla, Alison [Kukla.Alison@epa.gov]; Samy, Kevin [Samy.Kevin@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]; Bluhm, Kate [Bluhm.Kate@epa.gov]; Dubin, Noah [Dubin.Noah@epa.gov]; Herckis, Arian [Herckis.Arian@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Council on Foreign Relations Invitation to Speak
Attachments: 3-11-15 A Conversation with Environmental Protection Agency Administator Gina McCarthy.docx

Dear Chris,

Please find attached a draft invitation that will go out to all CFR members. Please let me know if you have any edits.

Best,
Hallie

From: Hallie Tosher
Sent: Monday, February 23, 2015 9:23 AM
To: 'Cobbs, Chris'
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

I will put Ms. Purchia in touch with our Communications team. In the meantime, please let me know if it is OK with your office to do diplomatic and congressional outreach to non-Council on Foreign Relations members.

Additionally, I plan to get the draft invitation to you this afternoon, but please let me know any specifics that Administrator McCarthy plans to address in her opening remarks or would like to speak about during the first part of the discussion as this will be helpful in drafting the brief blurb in the meeting invitation.

Best,
Hallie

From: Cobbs, Chris [mailto:Cobbs.Chris@epa.gov]
Sent: Friday, February 20, 2015 4:28 PM
To: Hallie Tosher
Cc: Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate; Dubin, Noah; Herckis, Arian; Purchia, Liz
Subject: Re: Council on Foreign Relations Invitation to Speak

Hallie:

Thanks for the update.

We will circle back we with regarding invitations.

In the interim, I have copied and included below our Press Secretary, to begin coordination on press outreach.

Liz Purchia, Press Secretary, EPA

Direct: 202-564-6691

Cell: Ex. 6 Personal Privacy (PP)

Have a great weekend,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 20, 2015, at 2:24 PM, Hallie Tosher <HTosher@cfr.org> wrote:

> Dear Chris,
>
> Thanks for your email. Regarding the format and room layout, Administrator McCarthy will have a lavaliere microphone clipped to her jacket. She and the presider will be seated in arm chairs on a stage (16'W x 8'D x 16"H) with a coffee table. The audience will be theater-style facing the stage. We will have a podium on stage for her to use during her prepared remarks. CFR staff will pass hand-held microphones to audience members during the question-and-answer session.
>
> I'm happy to provide a list of registered attendees once the invitation goes out. The roster will list each registered attendees' name and affiliation.
>
> Additionally, since the meeting is on the record, we would like to do outreach with our congressional and diplomatic programs. This would mean extending invitations to senior members of the diplomatic and congressional communities in DC, which includes non-CFR members. Please let me know if this is OK.
>
> Additionally, since the meeting is on the record, we plan to extend invitations to specific members of the press. I'm happy to put you in touch with our communications team to find out exactly what press will be in attendance.
>
> Lastly, since this meeting is on the record, transcripts, audio, and video of the event will be posted on CFR's website.
>
> Please let me know if you have any questions.
>
> Best,
> Hallie
>
> ---
>
> **From:** Cobbs, Chris [mailto:Cobbs.Chris@epa.gov]
> **Sent:** Friday, February 20, 2015 10:13 AM
> **To:** Hallie Tosher
> **Cc:** Kukla, Alison; Samy, Kevin; Hunter-Pirtle, Ann; Bluhm, Kate
> **Subject:** Re: Council on Foreign Relations Invitation to Speak
>
> Hallie:

Thanks for this update. I have added our speechwriting team to this chain. They along with myself and potentially other scheduling staff will be on the call with the presider.

Please also share the format and room layout for this dialogue (i.e. Panel setup, talk show, from podium to chairs, etc) along with the audience setup.

After the invite goes out, can you share a complete list of expected attendees, particularly, if there will be any +1s or late addition special guests outside your membership?

Please let me know if there is anything else needed, on our end.

Warm regards,

Chris

Sent from my iPhone

Chris M. Cobbs
Deputy for Advance
Office of the Administrator
Environmental Protection Agency
Office: 202-564-2101
Cell: Ex. 6 Personal Privacy (PP)
cobbs.chris@epa.gov

On Feb 20, 2015, at 9:46 AM, Hallie Tosher <HTosher@cfr.org> wrote:

> Dear Alison,
>
> The event will begin with a breakfast reception from 8:00 a.m. to 8:30 a.m. We ask that Administrator McCarthy arrive by 8:15 a.m.
>
> The meeting itself will be an hour long—thirty minutes of conversation with the presider (8:30 a.m. to 9:00 a.m.) and thirty minutes of question-and-answer with the audience (9:00 a.m. to 9:30 a.m.). At 8:30 a.m., the presider will call the meeting to order, introduce Administrator McCarthy, and invite her to deliver brief opening remarks. We ask that she limit her remarks to around 5 minutes, no more than 10, so she would be speaking from 8:33 a.m. (after the presider introduces her) to approximately 8:40 a.m. Following her remarks, the presider will engage her in conversation until 9:00 a.m. At this point, the presider will open the meeting to a question-and-answer session with the audience until the meeting ends at 9:30 a.m.
>
> Regarding her remarks, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that she would like to focus on. However, during the question-and-answer session, she could expect questions on climate change and creating a sustainable future.
>
> We are still working to confirm a presider, but once we do, I will set up a brief conference call with Administrator McCarthy, or a member of her staff, and the presider to go over logistics, meeting content, and potential discussion questions. I will be in touch to make these arrangements. The call should take no more than twenty minutes.
>
> Additionally, we plan to send out the meeting invitation to Council on Foreign Relations members on March 25 (two weeks prior to the event). We will send you a draft invitation for your review early next week.

Please let me know if you have any questions.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Thursday, February 19, 2015 10:50 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to confirm the agenda/run of show for the event on the 11th. What is the exact timing you have for the Administrator's remarks? I know the meeting runs from 8 – 9:30, but just looking to finalize the exact time for her remarks. Also, a podium would be preferred.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, February 18, 2015 12:05 PM
To: Cobbs, Chris
Cc: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Chris,

I am writing to follow up on the Council on Foreign Relations meeting with Administrator McCarthy scheduled for March 11, 2015 from 8:00 a.m. to 9:30 a.m. We are working to confirm a presider, and will keep you updated on our progress.

In the meantime, please let me know if Administrator McCarthy would like a podium for her opening prepared remarks, which we ask that she limit to 5-10 minutes. Additionally, please let me know if she will need a parking space.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, January 12, 2015 3:02 PM
To: Hallie Tosher
Cc: Cobbs, Chris
Subject: RE: Council on Foreign Relations Invitation to Speak

Thanks for the additional information, Hallie. I'm looping in my colleague Chris Cobbs who works on advance / logistics for events. He will be in touch regarding the preferred set up.

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Friday, January 09, 2015 4:07 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Please find attached a confirmation letter with additional details about the meeting. Additionally, please let me know if Administrator McCarthy would like to use a podium when making her opening prepared remarks or if she would be comfortable making them in the arm chair.

As I mentioned in the attached letter, we are working to confirm a presider, and will inform you of our progress. In the meantime, please let me know if there are any other specific topics that Administrator McCarthy would like to discuss during the meeting.

Thank you,
Hallie

From: Hallie Tosher
Sent: Thursday, January 08, 2015 4:40 PM
To: 'Kukla, Alison'
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your reply. I will send along a confirmation letter shortly.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, January 07, 2015 10:08 AM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Good Morning Hallie,

Thanks for the information, our preference would be for the Administrator to make 10 minutes of prepared remarks and for it to be on the record. Please send along the confirmation email and any further details you have about the meeting.

Thanks again,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, December 15, 2014 5:18 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

That should work well on our end. To confirm the event timeline, there would be a breakfast reception from 8:00 a.m. to 8:30 a.m. and the meeting would be from 8:30 a.m. to 9:30 a.m. We encourage a format in which a moderator engages Administrator McCarthy in a conversation for thirty minutes before opening the discussion to questions from our members for the remainder of the time. However, if Administrator McCarthy would like to make prepared remarks, we prefer that they last around 5 to 10 minutes, but would be happy to discuss.

Additionally, please let me know Administrator McCarthy's preference with regards to attribution status. If the meeting is "**on-the-record**," press could be invited to attend, the event would be live streamed, and recordings would be posted on the Council on Foreign Relations (CFR) website. If the meeting is "**not-for-attribution**," only CFR members would be invited to attend. CFR's not-for-attribution policy follows that participants are welcome to make use of the information received at the meeting, but neither the identity of the speaker nor that of any other participants may be revealed; nor may one cite the meeting as the source of the information.

Once we confirm the attribution status, I will email you a confirmation letter with additional details about the meeting.

Please let me know if you have any questions in the meantime.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, December 15, 2014 2:37 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

We looked at the Administrator's schedule and tentatively it looks as if breakfast on the 11th would work. Can you let me know if that works for you?

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, December 03, 2014 4:48 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Alison,

As of now, we're pretty flexible in March 2015. Would Administrator McCarthy have any availability the week of March 9? As I mentioned in the speaker form, we generally prefer to schedule programming around meals: Breakfast (8:00 to 9:30 a.m.), Lunch (12:00 to 1:30 p.m.), or Dinner (6:00 to 7:30 p.m.), but please let us know what works best for Administrator McCarthy.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, December 03, 2014 1:24 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I would like to suggest March 2015 – would that time frame work? Let me know.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Thursday, October 30, 2014 10:56 AM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your email. We are certainly still interested in Administrator McCarthy speaking at the Council on Foreign Relations. As I mention in the attached speaker request form, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that Administrator McCarthy would like to focus on.

Regarding schedule, we are looking more at winter/spring 2015, but would be happy to accommodate Administrator McCarthy's schedule.

Please feel free to give me a call at Ex. 6 Personal Privacy (PP) if you have any additional questions.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, October 29, 2014 12:17 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to follow up on this request and see if you were all still interested in the Administrator participating? Also, what topics were you looking for her to speak on and did you have a desired date / time? If you are still interested, please fill out the attached Speaker Request Form.

Thanks and let me know if you have any questions,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, July 28, 2014 9:19 AM
To: Mccarthy, Gina
Subject: Council on Foreign Relations Invitation to Speak

Dear Ms. McCarthy,

Please see the attached letter from Council on Foreign Relations (CFR) President Richard N. Haass inviting you to speak at CFR. If you have any questions or require additional information, please let me know.

We look forward to hearing from you.

Thank you,

Hallie

Hallie Tosher
Program Associate, Washington Meetings
Council on Foreign Relations
1777 F Street NW, Washington, DC 20006
tel 202.509.8558 fax 202.509.8490
htosher@cfr.org www.cfr.org

Message

From: Cheatham, Reggie [cheatham.reggie@epa.gov]
Sent: 1/9/2015 9:47:03 PM
To: Adm13McCarthy, Gina [Adm13McCarthy.Gina@epa.gov]; Meiburg, Stan [Meiburg.Stan@epa.gov]; KeyesFleming, Gwendolyn [KeyesFleming.Gwendolyn@epa.gov]; Fritz, Matthew [Fritz.Matthew@epa.gov]; Assistant Administrators [Assistant_Administrators@epa.gov]; Associate Administrators [Associate_Administrators@epa.gov]; Regional Administrators [Regional_Administrators@epa.gov]; DRA [DRA@epa.gov]; DAA [DAA@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Tulis, Dana [Tulis.Dana@epa.gov]
Subject: RE: NOT FOR DISTRIBUTION: EPA Ebola Update - 09 January 2015
Attachments: EPA Senior Leadership Ebola Update - 09 January 2015.docx

All

This is our first Senior Leadership Update on Ebola for 2015 and the number of domestic Ebola cases remains at zero. The number of certified Ebola Treatment Centers has increased from 40 to 46 since our last update.

This update announces the upcoming 2nd meeting hosted by the Acting Deputy Administrator with the waste management industry on Ebola related waste management and a firm date for training EPA OSCs on our Ebola Strategies and Protocols. We appreciate the continued outstanding support from our Regional and Headquarters offices. Please be sure to contact Liz Purchia and George Hull with any incoming media inquiries. If you have any questions, please feel free to contact me.

Thanks

Reggie Cheatham, Acting Director
Office of Emergency Management, USEPA
202.564.8003 (O); Ex. 6 Personal Privacy (PP) M);
cheatham.reggie@epa.gov

Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 1/31/2015 8:18:10 PM
To: Zaidi, Ali [Ex. 6 Personal Privacy (PP)] Goffman, Joseph [Goffman.Joseph@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Re: Re:

I have spoken to Bill Becker NACAA and Alex Dunn ECOS today. Both will embargo until monday. Positive reactions from both.

From: Zaidi, Ali <[Ex. 6 Personal Privacy (PP)]
Sent: Friday, January 30, 2015 6:18 PM
To: Goffman, Joseph; Purchia, Liz; McCabe, Janet
Subject: RE: Re:

Great. Let's just reinforce embargo until Monday, but good otherwise. Thank you!

-----Original Message-----
From: Goffman, Joseph [mailto:Goffman.Joseph@epa.gov]
Sent: Friday, January 30, 2015 6:13 PM
To: Zaidi, Ali; Purchia, Liz; McCabe, Janet
Subject: RE: Re:

Can do the couple of calls I have planned within the next hour or so. Janet schedule to be in the air at the moment, but should land in about the same time frame. Thanks.

-----Original Message-----
From: Zaidi, Ali [mailto:[Ex. 6 Personal Privacy (PP)]
Sent: Friday, January 30, 2015 6:10 PM
To: Purchia, Liz; McCabe, Janet
Cc: Goffman, Joseph
Subject: RE: Re:

I spoke to frank in our comms shop and we're OK with going to a few folks now on incentive fund. Cool?

-----Original Message-----
From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Friday, January 30, 2015 4:23 PM
To: McCabe, Janet; Zaidi, Ali
Cc: Goffman, Joseph
Subject: Re: Re:

Comms still would like it to be Sunday night or Monday am.

Liz Purchia
Direct 202-564-6691
Cell [Ex. 6 Personal Privacy (PP)]

From: McCabe, Janet
Sent: Friday, January 30, 2015 3:52:40 PM
To: Zaidi, Ali
Cc: Goffman, Joseph; Purchia, Liz
Subject: RE: Re:

Thank you

-----Original Message-----
From: Zaidi, Ali [mailto:[Ex. 6 Personal Privacy (PP)]
Sent: Friday, January 30, 2015 3:52 PM
To: McCabe, Janet
Subject: Re:

Story will be embargoed for monday am

But I think good to reach out to third universe before -- as early as tonight -- but w admonition that its close hold and embargoed

----- Original Message -----
From: McCabe, Janet [mailto:McCabe.Janet@epa.gov]
Sent: Friday, January 30, 2015 03:43 PM

To: Zaidi, Ali
Subject: RE:

I'm getting mixed messages about timing. Should we reach out no earlier than Sunday night or Monday morning, or is it ok to call sooner?

-----Original Message-----
From: Zaidi, Ali [mailto: Ex. 6 Personal Privacy (PP)
Sent: Friday, January 30, 2015 3:42 PM
To: McCabe, Janet
Subject:

Janet --

Reinforcing the monday embargo, I think you should feel free to reach out to the folks we discussed.

Message

From: Drinkard, Andrea [Drinkard.Andrea@epa.gov]
Sent: 1/30/2015 7:57:33 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Walsh, Jason Ex. 6 Personal Privacy (PP) Kurlansky, Ellen [Kurlansky.Ellen@epa.gov]; Benenati, Frank Ex. 6 Personal Privacy (PP)
Subject: Re: Re-Sched 5pm Call?

I can make the first 10-15.

Sent from my iPhone

On Jan 30, 2015, at 2:46 PM, Purchia, Liz <Purchia.Liz@epa.gov> wrote:

Yes

Call in number Ex. 6 Personal Privacy (PP)
Access number Ex. 6 Personal Privacy (PP)

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Walsh, Jason [mailto Ex. 6 Personal Privacy (PP)
Sent: Friday, January 30, 2015 2:45 PM
To: Purchia, Liz; Drinkard, Andrea; Kurlansky, Ellen
Cc: Benenati, Frank
Subject: RE: Re-Sched 5pm Call?

Hey, any chance you can hop on the phone with Frank and me at say 4:05ish? If so, can we use your conf line?

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Thursday, January 29, 2015 4:56 PM
To: Walsh, Jason; Drinkard, Andrea; Kurlansky, Ellen
Subject: RE: Re-Sched 5pm Call?

Got it, sounds good.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Walsh, Jason [mailto Ex. 6 Personal Privacy (PP)
Sent: Thursday, January 29, 2015 4:56 PM
To: Purchia, Liz; Drinkard, Andrea; Kurlansky, Ellen

Subject: Re-Sched 5pm Call?
Importance: High

Folks-I'm going to suggest that we re-schedule the call at 5pm. We're still trying to nail down the timing and substance of our press strategy for the POWER+ Plan in the Budget rollout. I was hoping that we could lock that down by 5pm and that I could get WH comms on our call. Doesn't look like either is going to happen.

So...can I let you know when we're more prepared to talk? Probably sometime tomorrow.

Jason

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Wednesday, January 28, 2015 11:06 AM
To: Walsh, Jason; Drinkard, Andrea; Kurlansky, Ellen
Subject: Re: Fridays' meeting

Works for me, I can send an invite.
Liz Purchia
Direct 202-564-6691
Cel Ex. 6 Personal Privacy (PP)

From: Walsh, Jason < Ex. 6 Personal Privacy (PP)
Sent: Wednesday, January 28, 2015 11:03:36 AM
To: Drinkard, Andrea; Purchia, Liz; Kurlansky, Ellen
Subject: Re: Fridays' meeting

Can you all do Thursday at 5pm? If so, I'd be appreciate if one of you could send around a conf line. I'm travelling.

Jason

From: Drinkard, Andrea [mailto:Drinkard.Andrea@epa.gov]
Sent: Tuesday, January 27, 2015 03:38 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Walsh, Jason; Kurlansky, Ellen <Kurlansky.Ellen@epa.gov>
Subject: RE: Fridays' meeting

Happy to join that call (if that's ok with everyone), too, since I'll be in on Thursday.

From: Purchia, Liz
Sent: Tuesday, January 27, 2015 3:30 PM
To: Walsh, Jason; Kurlansky, Ellen
Cc: Drinkard, Andrea
Subject: RE: Fridays' meeting

Hi Jason – Thursday would work great. I'm around, so whenever works for you.

Liz

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691

Cell: Ex. 6 Personal Privacy (PP)

From: Walsh, Jason [mailto: Ex. 6 Personal Privacy (PP)
Sent: Tuesday, January 27, 2015 2:32 PM
To: Kurlansky, Ellen
Cc: Drinkard, Andrea; Purchia, Liz
Subject: RE: Fridays' meeting

Liz would be welcome, of course, but the conversation on Friday will focus more on messaging with members on the Hill. (I've invited Laura Vaught.) To be honest, we still haven't been able to sit down internally with our WH comms colleagues to discuss the media comms/messaging part of this.

All to say that I'd recommend, Liz, that we set up a separate time to talk before the end of the week. I'd suggest we shoot for late Thursday, but let me know if you'd like to talk before then.

Best,

Jason

From: Kurlansky, Ellen [mailto:Kurlansky.Ellen@epa.gov]
Sent: Tuesday, January 27, 2015 1:27 PM
To: Walsh, Jason
Cc: Drinkard, Andrea; Purchia, Liz
Subject: Fridays' meeting

Jason, Andrea is going to be out on Friday but Liz Purchia from the Administrator's office would be an excellent person on messaging. Ok to send her an invitation to the 3:00 meeting? Ellen

Ellen Kurlansky
Office of Air and Radiation
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, DC 20460

202-564-1669

Message

From: Walsh, Jason [Ex. 6 Personal Privacy (PP)]
Sent: 1/30/2015 7:47:44 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Kurlansky, Ellen [Kurlansky.Ellen@epa.gov]
CC: Benenati, Frank [Ex. 6 Personal Privacy (PP)]
Subject: RE: Re-Sched 5pm Call?

Talk soon.

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Friday, January 30, 2015 2:46 PM
To: Walsh, Jason; Drinkard, Andrea; Kurlansky, Ellen
Cc: Benenati, Frank
Subject: RE: Re-Sched 5pm Call?

Yes

Call in number [Ex. 6 Personal Privacy (PP)]
Access number [Ex. 6 Personal Privacy (PP)]

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell [Ex. 6 Personal Privacy (PP)]

From: Walsh, Jason [mailto: Ex. 6 Personal Privacy (PP)]
Sent: Friday, January 30, 2015 2:45 PM
To: Purchia, Liz; Drinkard, Andrea; Kurlansky, Ellen
Cc: Benenati, Frank
Subject: RE: Re-Sched 5pm Call?

Hey, any chance you can hop on the phone with Frank and me at say 4:05ish? If so, can we use your conf line?

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Thursday, January 29, 2015 4:56 PM
To: Walsh, Jason; Drinkard, Andrea; Kurlansky, Ellen
Subject: RE: Re-Sched 5pm Call?

Got it, sounds good.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell [Ex. 6 Personal Privacy (PP)]

From: Walsh, Jason [mailto: Ex. 6 Personal Privacy (PP)]
Sent: Thursday, January 29, 2015 4:56 PM

To: Purchia, Liz; Drinkard, Andrea; Kurlansky, Ellen
Subject: Re-Sched 5pm Call?
Importance: High

Folks-I'm going to suggest that we re-schedule the call at 5pm. We're still trying to nail down the timing and substance of our press strategy for the POWER+ Plan in the Budget rollout. I was hoping that we could lock that down by 5pm and that I could get WH comms on our call. Doesn't look like either is going to happen.

So...can I let you know when we're more prepared to talk? Probably sometime tomorrow.

Jason

From: Purchia, Liz [mailto:Purchia.Liz@epa.gov]
Sent: Wednesday, January 28, 2015 11:06 AM
To: Walsh, Jason; Drinkard, Andrea; Kurlansky, Ellen
Subject: Re: Fridays' meeting

Works for me, I can send an invite.
Liz Purchia
Direct 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Walsh, Jason < Ex. 6 Personal Privacy (PP) >
Sent: Wednesday, January 28, 2015 11:03:36 AM
To: Drinkard, Andrea; Purchia, Liz; Kurlansky, Ellen
Subject: Re: Fridays' meeting

Can you all do Thursday at 5pm? If so, I'd be appreciate if one of you could send around a conf line. I'm travelling.

Jason

From: Drinkard, Andrea [mailto:Drinkard.Andrea@epa.gov]
Sent: Tuesday, January 27, 2015 03:38 PM
To: Purchia, Liz <Purchia.Liz@epa.gov>; Walsh, Jason; Kurlansky, Ellen <Kurlansky.Ellen@epa.gov>
Subject: RE: Fridays' meeting

Happy to join that call (if that's ok with everyone), too, since I'll be in on Thursday.

From: Purchia, Liz
Sent: Tuesday, January 27, 2015 3:30 PM
To: Walsh, Jason; Kurlansky, Ellen
Cc: Drinkard, Andrea
Subject: RE: Fridays' meeting

Hi Jason – Thursday would work great. I'm around, so whenever works for you.

Liz

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Walsh, Jason [mailto: Ex. 6 Personal Privacy (PP)
Sent: Tuesday, January 27, 2015 2:32 PM
To: Kurlansky, Ellen
Cc: Drinkard, Andrea; Purchia, Liz
Subject: RE: Fridays' meeting

Liz would be welcome, of course, but the conversation on Friday will focus more on messaging with members on the Hill. (I've invited Laura Vaught.) To be honest, we still haven't been able to sit down internally with our WH comms colleagues to discuss the media comms/messaging part of this.

All to say that I'd recommend, Liz, that we set up a separate time to talk before the end of the week. I'd suggest we shoot for late Thursday, but let me know if you'd like to talk before then.

Best,

Jason

From: Kurlansky, Ellen [mailto:Kurlansky.Ellen@epa.gov]
Sent: Tuesday, January 27, 2015 1:27 PM
To: Walsh, Jason
Cc: Drinkard, Andrea; Purchia, Liz
Subject: Fridays' meeting

Jason, Andrea is going to be out on Friday but Liz Purchia from the Administrator's office would be an excellent person on messaging. Ok to send her an invitation to the 3:00 meeting? Ellen

Ellen Kurlansky
Office of Air and Radiation
U.S. Environmental Protection Agency
1200 Pennsylvania Avenue NW
Washington, DC 20460

202-564-1669

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 12/19/2014 5:53:13 PM
To: StClair, Christie [StClair.Christie@epa.gov]
CC: Deitz, Rachel [Deitz.Rachel@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Hit send at 1pm on press release

Importance: High

Christie, can you please hit send on the CCR press release at 1pm (with the embargo notes at the top and bottom)?

Thank you!!

From: Allen, Laura
Sent: Friday, December 19, 2014 10:50 AM
To: Deitz, Rachel; StClair, Christie
Cc: Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press; Purchia, Liz
Subject: REVISED- final CCR press release with embargo
Importance: High

Rachel, the final CCR press release is below. This info is also under embargo until 2:30pm **but the press release should still be sent to our press list (and the other list of reporters who have inquired) at 1:15pm today**—the start time of the press call. Please make sure to include embargo notes on both ends of the release. Thank you!

Release Date: 12/19/2014
Contact Information: press@epa.gov
----------EMBARGOED UNTIL 2:30PM TODAY----------

EPA Announces First National Regulations to Safeguard Disposal of Coal Ash

Common sense, pragmatic rules to protect against structural failure, water and air pollution

WASHINGTON – The U.S. Environmental Protection Agency (EPA) today announced the first national regulations to provide for the safe disposal of coal combustion residuals (coal ash) from coal-fired power plants. The final rule establishes safeguards to protect communities from coal ash impoundment failures, like the catastrophic Kingston, Tenn., spill in 2008, and establishes safeguards to prevent groundwater contamination and air emissions from coal ash disposal.

"EPA is taking action to protect our communities from the risk of mismanaged coal ash disposal units, and putting in place safeguards to help prevent the next catastrophic coal ash impoundment failure, which can cost millions for local businesses, communities and states," said EPA Administrator Gina McCarthy. "These strong safeguards will protect drinking water from contamination, air from coal ash dust, and our communities from structural failures, while providing facilities a practical approach for implementation."

EPA has been studying the effects of coal ash disposal on the environment and public health for many years. In the wake of the failure of the TVA coal ash pond in Kingston, TN, EPA began a multi-year effort to help ensure the safety of the

nation's coal ash disposal facilities, including assessing more than 500 facilities across the country. Improperly constructed or managed coal ash disposal units have been linked to nearly 160 cases of harm to surface or ground water or to the air. EPA carefully evaluated more than 450,000 comments on the proposed rule, testimony from eight public hearings, and information gathered from three notices soliciting comment on new data and analyses.

Improperly constructed or managed coal ash disposal units have resulted in the catastrophic failure of surface impoundments, damages to surface water, groundwater and the air. The first federal requirements for impoundments and landfills to address these risks include:

- The closure of surface impoundments and landfills that fail to meet engineering and structural standards and will no longer receive coal ash;
- Reducing the risk of catastrophic failure by requiring regular inspections of the structural safety of surface impoundments;
- Restrictions on the location of new surface impoundments and landfills so that they cannot be built in sensitive areas such as wetlands and earthquake zones;
- Protecting groundwater by requiring monitoring, immediate cleanup of contamination, and closure of unlined surface impoundments that are polluting groundwater;
- Protecting communities using fugitive dust controls to reduce windblown coal ash dust;
- Requiring liner barriers for new units and proper closure of surface impoundments and landfills that will no longer receive CCRs.

In response to comments received on the proposal, the final rule makes a number of changes by providing greater clarity on technical requirements for coal ash landfills and surface impoundments under Subtitle D of the Resource Conservation and Recovery Act (RCRA), the nation's primary law for regulating solid waste.

Implementation of these technical requirements will be reported through comprehensive and regular disclosure to states, and communities to enable them to monitor and oversee these requirements. The rule requires that power plant owners and operators provide detailed information to citizens and states to fully understand how their communities may be impacted. The rule sets out new transparency requirements, including recordkeeping and reporting requirements, as well as the requirement for each facility to post specific information to a publicly-accessible website. This will provide the public with information such as annual groundwater monitoring results, and corrective action reports, coal ash fugitive dust control plans, and closure completion notifications.

This final rule also supports the responsible recycling of coal ash by distinguishing safe, beneficial use from disposal. In 2012, almost 40 percent of all coal ash produced was recycled (beneficially used), rather than disposed. Beneficial use of coal ash can produce positive environmental, economic and performance benefits such as reduced use of virgin resources, lower greenhouse gas emissions, reduced cost of coal ash disposal, and improved strength and durability of materials.

EPA is committed to working closely with our state partners on implementation of this rule. To ease implementation and harmonize the regulatory requirements for coal ash landfills and surface impoundments, EPA encourages states to adopt the federal minimum criteria, revise their Solid Waste Management Plans (SWMPs) and submit these revisions to EPA for approval. A revised and approved SMWP will signal EPA's opinion that the state SWMP meets the federal criteria.

----------EMBARGOED UNTIL 2:30PM TODAY----------

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 12/19/2014 5:28:23 PM
To: Reynolds, Thomas [Reynolds.Thomas@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: Coal Ash final rule- press call advisory

Importance: High

Yes—here it is

FOR PLANNING PURPOSES
Contact: press@epa.gov

----------EMBARGOED UNTIL 2:30PM TODAY----------

TODAY: EPA Administrator to Hold Press Call to Announce First National Regulations for Coal Ash Disposal

WASHINGTON – The U.S. Environmental Protection Agency (EPA) Administrator Gina McCarthy will announce the first national regulations to provide for the safe disposal of coal ash from coal-fired power plants today on a press call. The pragmatic, commonsense final rule protects communities from coal ash impoundment failures and establishes safeguards to prevent groundwater contamination and air emissions from coal ash disposal.

WHEN: Friday, December 19, 1:15 p.m. EST
This call is under an embargo until 2:30 p.m.

WHO: EPA Administrator Gina McCarthy
EPA Assistant Administrator for the Office of Solid Waste and Emergency Response Mathy Stanislaus

WHAT: EPA Administrator to announce first national regulations for coal ash disposal

HOW: Members of the media interested in participating should dial in ten minutes prior to the beginning of the call. Please call Ex. 6 Personal Privacy (PP) and give the conference ID number Ex. 6 Personal Privacy (PP) The name of the call is "Coal Ash Final Rule Press Call."

*****THIS CALL IS FOR CREDENTIALED NEWS MEDIA ONLY*****

----------EMBARGOED UNTIL 2:30PM TODAY----------

Laura Allen
Deputy Press Secretary
Office of the Administrator
U.S. Environmental Protection Agency

Email: Allen.Laura@epa.gov
Office: 202-564-1175
Mobile: Ex. 6 Personal Privacy (PP)

Please consider the environment before printing this email.

Message

From: Deitz, Rachel [Deitz.Rachel@epa.gov]
Sent: 12/19/2014 4:42:25 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: RE: TODAY: EPA Administrator to Hold Call to Announce First National Regulations for Coal Ash Disposal

Thanks!

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: Purchia, Liz
Sent: Friday, December 19, 2014 11:42 AM
To: Deitz, Rachel; Allen, Laura
Subject: RE: TODAY: EPA Administrator to Hold Call to Announce First National Regulations for Coal Ash Disposal

Ok he just emailed me. I'll follow up.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Deitz, Rachel
Sent: Friday, December 19, 2014 11:38 AM
To: Purchia, Liz; Allen, Laura
Subject: FW: TODAY: EPA Administrator to Hold Call to Announce First National Regulations for Coal Ash Disposal

He called and wanted to know why we weren't releasing the information earlier, allowing reporters time to get more details and ask more in depth questions.

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: Wheeler, Tim [mailto:twheeler@baltsun.com]
Sent: Friday, December 19, 2014 11:29 AM
To: Deitz, Rachel
Subject: RE: TODAY: EPA Administrator to Hold Call to Announce First National Regulations for Coal Ash Disposal

Hi, Rachel –

Can you please explain why the press call is embargoed until 2:30 pm? It seems odd to hold a press conference, albeit by telephone, and not allow it to be reported promptly.

Tim Wheeler
Reporter, The Baltimore Sun
410-332-6564 (o)
Ex. 6 Personal Privacy (PP) (c)
tim.wheeler@baltsun.com

Join me on B'more Green, *The Baltimore Sun's* environmental blog for everyday living.

From: Rachel Deitz [mailto:deitz.rachel@epa.gov]
Sent: Friday, December 19, 2014 10:45 AM
To: Wheeler, Tim
Subject: TODAY: EPA Administrator to Hold Call to Announce First National Regulations for Coal Ash Disposal

----------EMBARGOED UNTIL 2:30PM TODAY----------

TODAY: EPA Administrator to Hold Press Call to Announce First National Regulations for Coal Ash Disposal

WASHINGTON – The U.S. Environmental Protection Agency (EPA) Administrator Gina McCarthy will announce the first national regulations to provide for the safe disposal of coal ash from coal-fired power plants today on a press call. The pragmatic, commonsense final rule protects communities from coal ash impoundment failures and establishes safeguards to prevent groundwater contamination and air emissions from coal ash disposal.

WHEN: Friday, December 19, 1:15 p.m. EST

This call is under an embargo until 2:30 p.m.

WHO: EPA Administrator Gina McCarthy

EPA Assistant Administrator for the Office of Solid Waste and Emergency Response Mathy Stanislaus

WHAT: EPA Administrator to announce first national regulations for coal ash disposal

HOW: Members of the media interested in participating should dial in ten minutes prior to the beginning of the call. Please call Ex. 6 Personal Privacy (PP) and give the conference ID number Ex. 6 Personal Privacy (PP) The name of the call is "Coal Ash Final Rule Press Call."

*****THIS CALL IS FOR CREDENTIALED NEWS MEDIA ONLY*****

----------EMBARGOED UNTIL 2:30PM TODAY----------

If you would rather not receive future communications from Environmental Protection Agency, let us know by clicking here.
Environmental Protection Agency, 1200 Pennsylvania Avenue NW, Washington, DC 20460 United States

Message

From: Deitz, Rachel [Deitz.Rachel@epa.gov]
Sent: 12/19/2014 3:57:10 PM
To: Allen, Laura [Allen.Laura@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]
CC: Bergman, Shawna [Bergman.Shawna@epa.gov]; Ames, Jeremy [Ames.Jeremy@epa.gov]; Bassler, Rachel [Bassler.Rachel@epa.gov]; ORCR Press [ORCR_Press@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: REVISED- final CCR press release with embargo

Updating in both GovDelivery and Vocus, making sure that formatting is intact.

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: Allen, Laura
Sent: Friday, December 19, 2014 10:50 AM
To: Deitz, Rachel; StClair, Christie
Cc: Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press; Purchia, Liz
Subject: REVISED- final CCR press release with embargo
Importance: High

Rachel, the final CCR press release is below. This info is also under embargo until 2:30pm **but the press release should still be sent to our press list (and the other list of reporters who have inquired) at 1:15pm today**—the start time of the press call. Please make sure to include embargo notes on both ends of the release. Thank you!

Release Date: 12/19/2014
Contact Information: press@epa.gov
----------EMBARGOED UNTIL 2:30PM TODAY----------

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“EPA is taking action to protect our communities from the risk of mismanaged coal ash disposal units, and putting in place safeguards to help prevent the next catastrophic coal ash impoundment failure, which can cost millions for local businesses, communities and states,” said EPA Administrator Gina McCarthy. “These strong safeguards will protect drinking water from contamination, air from coal ash dust, and our communities from structural failures, while providing facilities a practical approach for implementation."

EPA has been studying the effects of coal ash disposal on the environment and public health for many years. In the wake of the failure of the TVA coal ash pond in Kingston, TN, EPA began a multi-year effort to help ensure the safety of the nation’s coal ash disposal facilities, including assessing more than 500 facilities across the country. Improperly constructed or managed coal ash disposal units have been linked to nearly 160 cases of harm to surface or ground water or to the air. EPA carefully evaluated more than 450,000 comments on the proposed rule, testimony from eight public hearings, and information gathered from three notices soliciting comment on new data and analyses.

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- Restrictions on the location of new surface impoundments and landfills so that they cannot be built in sensitive areas such as wetlands and earthquake zones;
- Protecting groundwater by requiring monitoring, immediate cleanup of contamination, and closure of unlined surface impoundments that are polluting groundwater;
- Protecting communities using fugitive dust controls to reduce windblown coal ash dust;
- Requiring liner barriers for new units and proper closure of surface impoundments and landfills that will no longer receive CCRs.

In response to comments received on the proposal, the final rule makes a number of changes by providing greater clarity on technical requirements for coal ash landfills and surface impoundments under Subtitle D of the Resource Conservation and Recovery Act (RCRA), the nation's primary law for regulating solid waste.

Implementation of these technical requirements will be reported through comprehensive and regular disclosure to states, and communities to enable them to monitor and oversee these requirements. The rule requires that power plant owners and operators provide detailed information to citizens and states to fully understand how their communities may be impacted. The rule sets out new transparency requirements, including recordkeeping and reporting requirements, as well as the requirement for each facility to post specific information to a publicly-accessible website. This will provide the public with information such as annual groundwater monitoring results, and corrective action reports, coal ash fugitive dust control plans, and closure completion notifications.

This final rule also supports the responsible recycling of coal ash by distinguishing safe, beneficial use from disposal. In 2012, almost 40 percent of all coal ash produced was recycled (beneficially used), rather than disposed. Beneficial use of coal ash can produce positive environmental, economic and performance benefits such as reduced use of virgin resources, lower greenhouse gas emissions, reduced cost of coal ash disposal, and improved strength and durability of materials.

EPA is committed to working closely with our state partners on implementation of this rule. To ease implementation and harmonize the regulatory requirements for coal ash landfills and surface impoundments, EPA encourages states to adopt

the federal minimum criteria, revise their Solid Waste Management Plans (SWMPs) and submit these revisions to EPA for approval. A revised and approved SMWP will signal EPA's opinion that the state SWMP meets the federal criteria.

----------EMBARGOED UNTIL 2:30PM TODAY----------

Message

From: Deitz, Rachel [Deitz.Rachel@epa.gov]
Sent: 12/19/2014 3:50:34 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; StClair, Christie [StClair.Christie@epa.gov]
CC: Bergman, Shawna [Bergman.Shawna@epa.gov]; Ames, Jeremy [Ames.Jeremy@epa.gov]; Bassler, Rachel [Bassler.Rachel@epa.gov]; ORCR Press [ORCR_Press@epa.gov]
Subject: RE: REVISED- CCR press call advisory

I just sent it out via Vocus and GovDelivery, and manually to the additional contacts that expressed interest.

Thanks everyone!

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: Purchia, Liz
Sent: Friday, December 19, 2014 10:46 AM
To: Deitz, Rachel; Allen, Laura; StClair, Christie
Cc: Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press
Subject: RE: REVISED- CCR press call advisory

Thanks, please let us know when it's out.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Deitz, Rachel
Sent: Friday, December 19, 2014 10:41 AM
To: Purchia, Liz; Allen, Laura; StClair, Christie
Cc: Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press
Subject: RE: REVISED- CCR press call advisory

I'll ensure that is included, bold, and in red.

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: Purchia, Liz
Sent: Friday, December 19, 2014 10:40 AM
To: Deitz, Rachel; Allen, Laura; StClair, Christie
Cc: Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press
Subject: RE: REVISED- CCR press call advisory

Thanks. Please be sure text in red is included.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Deitz, Rachel
Sent: Friday, December 19, 2014 10:39 AM
To: Allen, Laura; StClair, Christie
Cc: Purchia, Liz; Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press
Subject: RE: REVISED- CCR press call advisory

I will update everything in Vocus and GovDelivery.

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: Allen, Laura
Sent: Friday, December 19, 2014 10:38 AM
To: StClair, Christie; Deitz, Rachel
Cc: Purchia, Liz; Bergman, Shawna; Ames, Jeremy; Bassler, Rachel; ORCR Press
Subject: REVISED- CCR press call advisory

Hey all, **please note the embargo on the call and press release until 2:30pm today.**

Rachel, please send this advisory ASAP to the press list and the list of others who have inquired.

----------EMBARGOED UNTIL 2:30PM TODAY----------

TODAY: EPA Administrator to Hold Press Call to Announce First National Regulations for Coal Ash Disposal

WASHINGTON – The U.S. Environmental Protection Agency (EPA) Administrator Gina McCarthy will announce the first national regulations to provide for the safe disposal of coal ash from coal-fired power plants today on a press call. The pragmatic, commonsense final rule protects communities from coal ash impoundment failures and establishes safeguards to prevent groundwater contamination and air emissions from coal ash disposal.

WHEN: Friday, December 19, 1:15 p.m. EST
This call is under an embargo until 2:30 p.m.

WHO: EPA Administrator Gina McCarthy
EPA Assistant Administrator for the Office of Solid Waste and Emergency Response Mathy Stanislaus

WHAT: EPA Administrator to announce first national regulations for coal ash disposal

HOW: Members of the media interested in participating should dial in ten minutes prior to the beginning of the call. Please call Ex. 6 Personal Privacy (PP) and give the conference ID number Ex. 6 Personal Privacy (PP) The name of the call is "Coal Ash Final Rule Press Call."

*****THIS CALL IS FOR CREDENTIALED NEWS MEDIA ONLY*****

----------EMBARGOED UNTIL 2:30PM TODAY----------

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 12/19/2014 9:31:05 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: Transcript and participants list
Attachments: 55550448Transcript.doc; 55550448Participants.xls

---

From: Slotkin, Ron
Sent: Friday, December 19, 2014 4:16 PM
To: Allen, Laura; Deitz, Rachel
Cc: Smith, Roxanne
Subject: Transcript and participants list

Nothing more to come

We all must work together to anticipate, prepare and adapt to a changing climate
---

Ron Slotkin
Director, Office of Multimedia (OM)
U.S. Environmental Protection Agency
Office of Public Affairs (OPA)

William Jefferson Clinton Federal Building, Room 6330 A-B North
1200 Pennsylvania Ave. NW
Mail code 1701A
Washington DC 20460

You can also reach me by:
202.564.6854 desk
202.501.1751 fax
Ex. 6 Personal Privacy (PP) cell

FEDEX and UPS deliveries
use same address, change zip code > use 20004-2403 instead

For EPA staff: an alternative to IPTV is EPAtv Try http://epatv.epa.gov (it only works with IE)
Also: looking for IPTV/EPAtv on-demand or photos, multimedia or video guidance etc., go to http://intranet.epa.gov/media

Message

From: Purchia, Liz [Purchia.Liz@epa.gov]
Sent: 10/8/2014 4:31:55 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: 1PM EDT: EPA Administrator Media Call to Release New Findings on Fuel Economy Trends

Good afternoon – Reminder about the press call today at 1PM with Administrator McCarthy.

Media interested in participating should dial-in at 12:50 p.m. Participants will be asked to provide their name, affiliation and email. When the call opens up, the operator will provide instructions on how to ask a question. To participate, **please call** Ex. 6 Personal Privacy (PP) and give the **conference ID number** Ex. 6 Personal Privacy (PP) The **name of the call is "2014 Fuel Economy Trends Call."**

Under embargo until 1PM - Please see below for the press release. The website and full report will be available at the link below at 1PM.

Contact:
Christie St. Clair (news media only)
stclair.christie@epa.gov
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

FOR IMMEDIATE RELEASE
October 8, 2014

U.S. Fuel Economy Reaches All-Time High

Fuel economy gains for new vehicles continue under President Obama's Clean Car Program

WASHINGTON – New vehicles achieved an all-time-high fuel economy in 2013, the Environmental Protection Agency announced today. Model year 2013 vehicles achieved an average of 24.1 miles per gallon (mpg) --- a 0.5 mpg increase over the previous year and an increase of nearly 5 mpg since 2004. Fuel economy has now increased in eight of the last nine years. The average carbon dioxide emissions are also at a record low of 369 grams per mile in model year 2013.

EPA's annual "Light-Duty Automotive Technology, Carbon Dioxide Emissions, and Fuel Economy Trends: 1975 through 2014" report tracks average fuel economy of new cars and SUVs sold in the United States. The report also ranks automakers' achievements in model year 2013.

Some additional top-line findings from the report:

- The recent fuel economy improvement is a result of automakers' rapid adoption of more efficient technologies such as gasoline direct injection engines, turbochargers, and advanced transmissions.
- Mazda vehicles averaged the highest fuel economy and lowest greenhouse gas emissions
- Nissan achieved the greatest improvement in average fuel economy and greenhouse gas reductions
- SUVs achieved the greatest improvement in all classes of new personal vehicles.

"Today's announcement points to the greatness of American ingenuity and the strength of our auto industry. Our report shows that today's vehicles are saving Americans money at the pump while emitting fewer greenhouse gasses. We are thrilled to see that manufacturers continue to innovate and are bringing technologies to improve fuel economy online even faster than anticipated," said EPA Administrator Gina McCarthy. "Consumers now have many more choices when shopping for vehicles with higher fuel economy and lower emissions compared to just five years ago. These choices reflect both a more diverse range of technology packages on conventional gasoline vehicles as well as more advanced technology and alternative-fueled vehicles."

Under President Obama's leadership EPA and the Department of Transportation have implemented standards projected to double fuel economy by 2025 and cut vehicle greenhouse gas emissions by half.

The EPA estimates these standards will save American families more than $8,000 in fuel costs per vehicle by 2025. Throughout the duration of the program, Americans will save $1.7 trillion in fuel costs, use 12 billion fewer barrels of oil, and in 2025, reduce oil consumption by more than 2 million barrels a day – as much as half of the oil imported from OPEC every day.

The new report is at: http://epa.gov/otaq/fetrends.htm

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Wednesday, October 08, 2014 9:14 AM
To: Purchia, Liz
Subject: 1PM EDT: EPA Administrator Media Call to Release New Findings on Fuel Economy Trends

Good morning – Wanted to give you a heads up for your planning that at 1pm today, EPA Administrator McCarthy will be holding a media conference call to announce the 2014 fuel economy trends report. Dial-in info is below. I'll send over the press release before the call takes place.

Release Date: Oct. 8, 2014

Contact Information: press@epa.gov

1PM EDT: EPA Administrator Media Call to Release New Findings on Fuel Economy Trends

WASHINGTON – Today, at 1 p.m. EDT, U.S. Environmental Protection Agency (EPA) Administrator Gina McCarthy will hold a media conference call to announce the *2014 Light-Duty Automotive Technology, Carbon Dioxide Emissions and Fuel Economy Trends Report.* The report is the authoritative reference for carbon dioxide emissions, fuel economy and powertrain trends for new personal vehicles in the United States, providing a "progress report" on auto manufacturers' efforts to reduce greenhouse gas emissions and increase fuel economy. The report also compares automakers' fuel economy performance in model year 2013.

Under President Obama's leadership, the EPA and the Department of Transportation issued joint greenhouse gas and fuel economy standards for cars and light trucks for model years 2012-2025 that will effectively double fuel economy while saving families an estimated to be $8,000 over the lifetime of a 2025 car or truck.

WHEN: Wednesday, October 8, 1 p.m. EDT

WHO: Gina McCarthy, EPA Administrator

WHAT: Press conference call on the EPA *2014 Fuel Economy Trends Report*

HOW: Media interested in participating should dial-in at 12:50 p.m. Participants will be asked to provide their name, affiliation and email. When the call opens up, the operator will provide instructions on how to ask a question. To participate, **please call** Ex. 6 Personal Privacy (PP) and give the **conference ID number** Ex. 6 Personal Privacy (PP). The **name of the call is "2014**

Fuel Economy Trends Call."

THIS CALL IS FOR CREDENTIALED NEWS MEDIA ONLY

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Drinkard, Andrea [Drinkard.Andrea@epa.gov]
Sent: 10/7/2014 6:00:13 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Millett, John [Millett.John@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]
Subject: FW: CLOSE HOLD -- FW: FYI - NASA release on U.S. methane "hot spot"
Attachments: Frankenburg-4corners.pdf

Flag: Follow up

Hi Liz,

This press release has been making the rounds in the last 12 hours and wanted you to be aware of this (apologies if this is duplicative). It's interesting that NASA would be publishing a paper that calls into question its sister agency's emissions estimates so broadly as they've done in the headline and the body of the release. We got the release from two comms people in NASA (Steve Cole and Allison Kelly) and I have my folks here in OAR looking at the paper and at the release.

I'm not sure if you have a counterpart at NASA that you might be able to reach out to with our comments, but I think in this case we'd want to do whatever we need to do to make sure that our comments are considered (thinking of the NOAA experience here).

Give me a call to discuss.

Ccing Joe for reference.

-AD-

Andrea Drinkard
U.S. Environmental Protection Agency
Office of Air and Radiation
Email: drinkard.andrea@epa.gov
Phone: 202.564.1601
Cell: Ex. 6 Personal Privacy (PP)

From: Davis, Alison
Sent: Tuesday, October 07, 2014 1:41 PM
To: Hanley, Mary; Perry, Dale
Cc: Drinkard, Andrea; Moore, Bruce
Subject: CLOSE HOLD -- FW: FYI - NASA release on U.S. methane "hot spot"

Hi Mary & Dale – Wanted you to be aware of this upcoming NASA release (see bottom of the page). We are working through with our OAR technical experts to provide comments - and understand how the researchers came to their conclusions. NASA apparently is planning to issue this tomorrow.

Andrea Drinkard is coordinating comments if you have any.
Also, the paper is attached. This has not been published – please don't distribute.

Bruce – the report went to Peter and Chris separately.

From: Kelly, Allison (HQ-NH000)
Sent: Monday, October 06, 2014 10:54 AM
To: Larson, Phil; Richard Dalbello; Kristin_D_Lee Ex. 6 Personal Privacy (PP) Fulton, Keri

Cc: 'Benenati, Frank'
Subject: FYI - NASA release on U.S. methane "hot spot"

Good morning,

I wanted to flag an upcoming NASA release about a methane "hot spot" in the Southwest United States. The finding suggests that that U.S. estimates of methane emissions to the atmosphere in that region are too low. We've also flagged the release for EPA.

A draft of the release, which we're planning to put out on Wednesday, is below.

Please let me know if you have any questions or concerns.

Allison

Allison Kelly
Office of Communications
National Aeronautics and Space Administration
202.358.3626
allison.k.kelly@nasa.gov

DRAFT: NOT FOR DISTRIBUTION

'Hot Spot' Is Clue U.S. Methane Estimates Are Too Low

One small "hot spot" is responsible for producing the largest amount of methane seen over the United States from space, according to a new study by scientists at NASA and the University of Michigan. The unexpectedly large amount of methane being released strongly suggests that U.S. estimates of methane emissions to the atmosphere in this region are too low.

Methane is very efficient at trapping heat in the atmosphere and adding to global warming. The hot spot -- near the Four Corners intersection of Arizona, Colorado, New Mexico and Utah -- is only about 2,500 square miles in extent (6,500 square kilometers, about half the size of Connecticut). In each of the seven years studied, the area released about 0.59 million metric tons of methane into the atmosphere. This is almost twice as much as the estimate for the same area by the U.S. Environmental Protection Agency 's Greenhouse Gas Reporting Program (GHGRP) and 3.5 times the estimate in the widely used *Emissions* Database for Global Atmospheric Research (EDGAR).

Research scientist Christian Frankenberg of NASA's Jet Propulsion Laboratory, Pasadena, California, first noticed the Four Corners signal years ago in observations made by the European Space Agency's SCanning Imaging Absorption SpectroMeter for Atmospheric CHartographY (SCIAMACHY) instrument. "We didn't focus on it because we weren't sure if it was a true signal or an instrument error," he said. A ground station in the Total Carbon Column Observing Network, set up more than a year ago, provided independent validation of the measurement.

The researchers used SCIAMACHY observations from 2003 through 2009. The atmospheric methane hot spot persisted throughout the whole seven years. To calculate the emissions rate that would be required to produce the observed concentration of methane in the air, the authors performed high-resolution regional simulations using a chemical transport model, which simulates how airborne chemical compounds are moved and changed by weather.

The study's lead author, Eric Kort of the University of Michigan, Ann Arbor, noted that the study period predates the widespread use of hydraulic fracturing (fracking) near the hot spot. The leaking methane escaped during conventional natural gas drilling, processing and transportation in New Mexico's San Juan Basin, the most active coalbed methane production area in the country.

Natural gas is 95-98 percent methane. Methane is colorless and odorless, making leaks hard to detect.

"The results are indicative that emissions from established fossil fuel harvesting techniques are greater than inventoried," Kort said. "There's been so much attention on high-volume hydraulic fracturing, but we need to consider the industry as a whole."

Coalbed methane is gas that lines pores and cracks within coal. In underground coal mines, it is a deadly hazard that causes fatal explosions almost every year as it seeps out of the rock. After the U.S. energy crisis of the 1970s, techniques were invented to extract the methane from the coal and use it for fuel. By 2012, coalbed methane supplied about 8 percent of all natural gas in the United States.

Frankenberg noted that the study demonstrates the unique role that space-based measurements can play in monitoring greenhouse gases. "Satellite data cannot be as accurate as ground-based estimates, but from space, there are no hiding places," he said.

The study has been accepted for publication in the journal Geophysical Research Letters. Other coauthors are affiliated with Los Alamos National Laboratory, Los Alamos, New Mexico, and the California Institute of Technology, Pasadena, California.

NASA monitors Earth's vital signs from land, air and space with a fleet of satellites and airborne and ground-based observation campaigns. NASA develops new ways to observe and study Earth's interconnected natural systems with long-term data records and computer analysis tools to better see how our planet is changing. The agency shares this unique knowledge with the global community and works with institutions in the United States and around the world that contribute to understanding and protecting our home planet.

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 10/7/2014 5:26:17 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Loop, Travis [Loop.Travis@epa.gov]; Fritz, Matthew [Fritz.Matthew@epa.gov]
CC: Mears, Mary [Mears.Mary@epa.gov]; Martin, John [Martin.JohnJ@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]; Deegan, Dave [Deegan.Dave@epa.gov]; Samy, Kevin [Samy.Kevin@epa.gov]; Zimmerman, Emily [Zimmerman.Emily@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]; Rupp, Mark [Rupp.Mark@epa.gov]
Subject: FW: CT with Adm McCarthy on 10/14 -- press strategy on LIS
Attachments: Economic Valuation News Release October.docx; Hypoxia News Release R2's Input R1edits rev3.docx

Flag: Follow up

FYI – I mentioned these 2 releases on the trip call earlier today – and we have just spoken with region 2 about them (we share LIS with Region 2).

We would propose to Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Let us know what you think ..

We are talking with Congresswoman Delauro's office at 1:30 today regarding the Sound School event .. and will keep you posted. Thanks ng

Message

From: Kukla, Alison [Kukla.Alison@epa.gov]
Sent: 12/17/2014 2:36:15 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: CFR invitation
Attachments: RE: Council on Foreign Relations Invitation to Speak; McCarthy EPA Speaker Request Form.doc; McCarthy, Gina.pdf

Here's the invite, speaker request form, and most recent email from CFR.

From: Purchia, Liz
Sent: Wednesday, December 17, 2014 9:34 AM
To: Herckis, Arian; Bluhm, Kate; Kukla, Alison; Rivera, Keylin
Subject: CFR invitation

Did we receive an invitation from the Council on Foreign Relations? We were doing some planning yesterday and we're interested in potentially having her speak there.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Hallie Tosher [HTosher@cfr.org]
Sent: 12/15/2014 10:18:01 PM
To: Kukla, Alison [Kukla.Alison@epa.gov]
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

That should work well on our end. To confirm the event timeline, there would be a breakfast reception from 8:00 a.m. to 8:30 a.m. and the meeting would be from 8:30 a.m. to 9:30 a.m. We encourage a format in which a moderator engages Administrator McCarthy in a conversation for thirty minutes before opening the discussion to questions from our members for the remainder of the time. However, if Administrator McCarthy would like to make prepared remarks, we prefer that they last around 5 to 10 minutes, but would be happy to discuss.

Additionally, please let me know Administrator McCarthy's preference with regards to attribution status. If the meeting is "**on-the-record**," press could be invited to attend, the event would be live streamed, and recordings would be posted on the Council on Foreign Relations (CFR) website. If the meeting is "**not-for-attribution**," only CFR members would be invited to attend. CFR's not-for-attribution policy follows that participants are welcome to make use of the information received at the meeting, but neither the identity of the speaker nor that of any other participants may be revealed; nor may one cite the meeting as the source of the information.

Once we confirm the attribution status, I will email you a confirmation letter with additional details about the meeting.

Please let me know if you have any questions in the meantime.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Monday, December 15, 2014 2:37 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

We looked at the Administrator's schedule and tentatively it looks as if breakfast on the 11th would work. Can you let me know if that works for you?

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Wednesday, December 03, 2014 4:48 PM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Alison,

As of now, we're pretty flexible in March 2015. Would Administrator McCarthy have any availability the week of March 9? As I mentioned in the speaker form, we generally prefer to schedule programming around meals: Breakfast (8:00 to 9:30 a.m.), Lunch (12:00 to 1:30 p.m.), or Dinner (6:00 to 7:30 p.m.), but please let us know what works best for Administrator McCarthy.

Best,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, December 03, 2014 1:24 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I would like to suggest March 2015 – would that time frame work? Let me know.

Thanks,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Thursday, October 30, 2014 10:56 AM
To: Kukla, Alison
Subject: RE: Council on Foreign Relations Invitation to Speak

Dear Alison,

Thank you for your email. We are certainly still interested in Administrator McCarthy speaking at the Council on Foreign Relations. As I mention in the attached speaker request form, we welcome Administrator McCarthy to discuss international aspects of the EPA's mission, but would be happy to frame the discussion around a specific topic that Administrator McCarthy would like to focus on.

Regarding schedule, we are looking more at winter/spring 2015, but would be happy to accommodate Administrator McCarthy's schedule.

Please feel free to give me a call at Ex. 6 Personal Privacy (PP) if you have any additional questions.

Thank you,
Hallie

From: Kukla, Alison [mailto:Kukla.Alison@epa.gov]
Sent: Wednesday, October 29, 2014 12:17 PM
To: Hallie Tosher
Subject: RE: Council on Foreign Relations Invitation to Speak

Hi Hallie,

I wanted to follow up on this request and see if you were all still interested in the Administrator participating? Also, what topics were you looking for her to speak on and did you have a desired date / time? If you are still interested, please fill out the attached Speaker Request Form.

Thanks and let me know if you have any questions,
Alison

From: Hallie Tosher [mailto:HTosher@cfr.org]
Sent: Monday, July 28, 2014 9:19 AM
To: Mccarthy, Gina
Subject: Council on Foreign Relations Invitation to Speak

Dear Ms. McCarthy,

Please see the attached letter from Council on Foreign Relations (CFR) President Richard N. Haass inviting you to speak at CFR. If you have any questions or require additional information, please let me know.

We look forward to hearing from you.

Thank you,

Hallie

Hallie Tosher
Program Associate, Washington Meetings
Council on Foreign Relations
1777 F Street NW, Washington, DC 20006
tel 202.509.8558 fax 202.509.8490
htosher@cfr.org www.cfr.org

Message

From: Allen, Laura [Allen.Laura@epa.gov]
Sent: 12/15/2014 9:01:23 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Tues Trading Event - Info You requested

I'll ask travis

From: Purchia, Liz
Sent: Monday, December 15, 2014 3:54 PM
To: Allen, Laura
Subject: Re: Tues Trading Event - Info You requested

Do we know what the tool will look like?
Liz Purchia
Direct 202-564-6691
Cell Ex. 6 Personal Privacy (PP)

From: Allen, Laura
Sent: Monday, December 15, 2014 3:51:11 PM
To: Purchia, Liz
Subject: FW: Tues Trading Event - Info You requested

This is what I was talking about:

- Since 2003 EPA has had a Water Quality Trading Policy to help guide states interested in developing a program
- In the last year or so our EPA R3 Office has issued numerous "technical memos" to the Chesapeake Bay states to help them in developing trading programs – designed to ensure that state programs are consistent with EPA policy and permitting.
- This past November, we revised our Inter Agency Agreement with USDA to work collaboratively to support market-based water quality approaches.
- In 2015 we will release the web-based Roadmap Tool

From: Corbin, Jeffrey
Sent: Monday, December 15, 2014 3:48 PM
To: Allen, Laura
Subject: Tues Trading Event - Info You requested
Importance: High

VA Gov trading event remarks below...note $1 million cost savings figure.

Regarding Tools/Resources we have provided...

- Since 2003 EPA has had a Water Quality Trading Policy to help guide states interested in developing a program
- In the last year or so our EPA R3 Office has issued numerous "technical memos" to the Chesapeake Bay states to help them in developing trading programs – designed to ensure that state programs are consistent with EPA policy and permitting.
- This past November, we revised our Inter Agency Agreement with USDA to work collaboratively to support market-based water quality approaches.
- In 2015 we will release the web-based Roadmap Tool

Let me know if you need anything else.

jc

Jeff Corbin
Senior Advisor, Chesapeake Bay and Anacostia River
U.S. Environmental Protection Agency
215-667-9304

From: Swanson, John (GOV) [mailto:John.Swanson@governor.virginia.gov]
Sent: Monday, December 15, 2014 11:40 AM
To: Corbin, Jeffrey
Subject: RE: Dec 16 - Nutrient Trading Event call on media/logistics

Here are the draft remarks. Please keep them on a close hold until the event:

DRAFT REMARKS
Nutrient Credit Event
December 16, 2014

Good morning.
Chairman Boots, Secretary Vilsack, and Administrator McCarthy, welcome to the great Commonwealth of Virginia!
I know you might think there are 49 other states out there, but really there's only one. Guys, we need all these federal dollars flowing right here.
But we are here today to talk about Virginia's fantastic Nutrient Credit Program. As you know, Virginia is the number one recipient of economic value from the Chesapeake Bay. And once we get it cleaned up we're are going to see even more. With the increased property values, more productive farms, and enhanced tourism Virginia stands to gain $8.3 billion in economic value every year.
Folks, I have been in business my whole life. In business, when you have an asset like that you need to do everything you can to protect it.
But we need to tackle this challenge in a pro-business way that balances the needs of other important priorities. That's where these nutrient credits come in.
Thanks to the hard work of Governors Warner, Kaine, and McDonnell, this program allows builders of important infrastructure to aggressively address water quality concerns while saving private funds and taxpayer dollars.
The Virginia Department of Transportation has been a fantastic leader in this program, and should be seen as an example by other large construction interests.
Starting in January of this year, the Department has offset 54lbs of nutrients that would otherwise be flowing into our Bay. With an upfront investment of $900,000, VDOT saved $1 million. That is a great return on investment.
And this is just an appetizer. VDOT expects to invest another $1 million in 2015 alone. Commissioner Charlie Kilpatrick is here. Charlie – your folks are doing a great job of using this innovative program to stretch taxpayer dollars further than they have ever gone before.
The private sector is getting in the game too. We are going to hear from a private nutrient banker after me, but I do want to highlight the work of our Department of Environmental Quality. Secretary Molly Ward and Director David Paylor are moving forward on regulations that will provide the private sector the regulatory certainty they need.
My office has approved the draft of these regs, and I am pleased to announce they are going out for public comment on December 29th.
All these developments pave the way for a robust private nutrient credit market that will bring private capital to the table as we fight to clean up Virginia's waterways.

A key figure in this effort is Brent Fults. Brent is the founder of the Chesapeake Bay Land Trust, and he is going to tell us about how we are going to take the private sector's involvement in this program to the next level.
Please join me in welcoming Brent.

02 564-4308

Message

From: Millett, John [Millett.John@epa.gov]
Sent: 10/27/2014 4:34:26 PM
To: McCabe, Janet [McCabe.Janet@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Cortelyou-Lee, Jan [Cortelyou-Lee.Jan@epa.gov]; Noonan, Jenny [Noonan.Jenny@epa.gov]; Wilson, Erika [Wilson.Erika@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Niebling, William [Niebling.William@epa.gov]; Powers, Tom [Powers.Tom@epa.gov]; Culligan, Kevin [Culligan.Kevin@epa.gov]; Harvey, Reid [Harvey.Reid@epa.gov]; Vasu, Amy [Vasu.Amy@epa.gov]
Subject: RE: Heads up call talkers
Attachments: 111d NODA heads up call talkers --- detailed for states.docx; Heads up call -- Tribes and Territories.docx; heads up call talkers.docx

Thanks Janet – Three versions of the talking points for heads up purposes --

#1 w/ Janet's additions -- cleaned up with highlights , so you can add details for folks on your calls if needed – (for even more detail, OAQPS has a crosswalk of state-specific issues that Kevin or Amy can add for this list when it's ready)

#2 for regional folks making calls to territories or tribes/affected utilities

#3 for general purpose – Avi, OP, OCIR (circulating those shortly)

~~~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: McCabe, Janet
Sent: Monday, October 27, 2014 11:25 AM
To: Millett, John; Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom; Culligan, Kevin
Subject: RE: Heads up call talkers

I took a shot at the general talkers, thinking out loud imagining myself talking to Bill Becker. Too much for some audiences, clearly, but with the states and some of the others, we'll need to go into more detail than the bare minimum.

It's kind of a judgment call, so if you need advice about whether to be spare or fulsome, ask me or Joe.

From: Millett, John
Sent: Monday, October 27, 2014 8:40 AM
To: McCabe, Janet; Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom
Subject: Heads up call talkers

Good morning –

Two sets of talking points – one for general heads up calls, and the other specifically for Tribes and Territories
~~~~~~~~~~~~~~~~~~~

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John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: McCabe, Janet
Sent: Saturday, October 25, 2014 1:04 PM
To: Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom; Millett, John
Subject: Fw: roll out documents

Here are my thoughts on the documents Andrea sent out on the rollout for next week. Coming along well.

From: Janet McCabe < Ex. 6 Personal Privacy (PP) >
Sent: Saturday, October 25, 2014 1:01 PM
To: McCabe, Janet
Subject: roll out documents
~~~~~~~~~~~~~~~~~~

Message

From: McCabe, Janet [McCabe.Janet@epa.gov]
Sent: 10/27/2014 3:24:34 PM
To: Millett, John [Millett.John@epa.gov]; Drinkard, Andrea [Drinkard.Andrea@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Cortelyou-Lee, Jan [Cortelyou-Lee.Jan@epa.gov]; Noonan, Jenny [Noonan.Jenny@epa.gov]; Wilson, Erika [Wilson.Erika@epa.gov]; Goffman, Joseph [Goffman.Joseph@epa.gov]; Niebling, William [Niebling.William@epa.gov]; Powers, Tom [Powers.Tom@epa.gov]; Culligan, Kevin [Culligan.Kevin@epa.gov]
Subject: RE: Heads up call talkers
Attachments: 111d NODA heads up call talkers jm.docx

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From: Millett, John
Sent: Monday, October 27, 2014 8:40 AM
To: McCabe, Janet; Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom
Subject: Heads up call talkers

Good morning –

Two sets of talking points – one for general heads up calls, and the other specifically for Tribes and Territories

~~~~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: McCabe, Janet
Sent: Saturday, October 25, 2014 1:04 PM
To: Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom; Millett, John
Subject: Fw: roll out documents

Here are my thoughts on the documents Andrea sent out on the rollout for next week. Coming along well.

From: Janet McCabe < Ex. 6 Personal Privacy (PP) >
Sent: Saturday, October 25, 2014 1:01 PM
To: McCabe, Janet
Subject: roll out documents
~~~~~~~~~~~~~~~~~~~~

Message

From: Deitz, Rachel [Deitz.Rachel@epa.gov]
Sent: 12/19/2014 7:47:18 PM
To: StClair, Christie [StClair.Christie@epa.gov]; Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]
CC: ORCR Press [ORCR_Press@epa.gov]; Cohen, Nancy [Cohen.Nancy@epa.gov]
Subject: RE: Embargo was broken.

Yes, it was posted before 2:30. Posted to Reddit at 2:07, and Tumblr around the same.

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

From: StClair, Christie
Sent: Friday, December 19, 2014 2:45 PM
To: Deitz, Rachel; Reynolds, Thomas; Allen, Laura; Purchia, Liz
Cc: ORCR Press; Cohen, Nancy
Subject: RE: Embargo was broken.

Thanks, Rachel. To clarify, it posted to Tumblr and Reddit before 2:30?

Christie St. Clair
Office of Public Affairs

Environmental Protection Agency
Washington, DC
o: 202-564-2880
m: Ex. 6 Personal Privacy (PP)

From: Deitz, Rachel
Sent: Friday, December 19, 2014 2:44 PM
To: Reynolds, Thomas; Allen, Laura; Purchia, Liz
Cc: StClair, Christie; ORCR Press; Cohen, Nancy
Subject: Embargo was broken.

It has been posted on both Tumblr and Reddit, and is spreading across Twitter:

AL Rivers Alliance @alabamarivers 6m6 minutes ago
It's OFFICIAL, @EPA chooses to regulate toxic #CoalAsh as non-hazardous waste, opts 4 less protective standards, self-policing by utilities.

CoalAshChronicles @Coal_Ash 14m14 minutes ago
Sierra Club Statement on New EPA **Coal Ash** Standards .tmblr.co/ZfPuqv1YNgVpp #coalash

CoalAshChronicles @Coal_Ash 3m3 minutes ago
... meanwhile, @EPA is tweeting about how it protects water: .j.mp/13kPysJ

CoalfieldJustice @CoalfldJustice 44s44 seconds ago
.@EPA announces first ever #coalash regs. .bit.ly/1GztkSa. Not hazardous waste? Yes it is! **Coal ash** is killing communities.

Amy Poszywak @amyposzywak 1m1 minute agoManhattan, NY
RT @ericwolff Approx. 120 million tons of #coalash every year, first @EPA regulation on it expected today. ..snl.com/InteractiveX/A..... ...

Andrea Delgado @Andrea_Delgado7 24s24 seconds ago
.@EPA #CoalAsh rule addresses "legacy" sites (dumps no longer receiving **ash**), owners/operatos must dewater & cover the dams

AGC of America @AGCofA 26s26 seconds ago
Looks like a big win for construction with @EPA deciding to allow for continued use of **coal** fly **ash** in construction products like concrete..

Rachel Deitz
Office of Media Relations
Environmental Protection Agency

202-564-1807
1200 Pennsylvania Avenue, N.W.
Mail Code: 1701A
Washington, DC 20460

Message

From: Senn, John [Senn.John@epa.gov]
Sent: 11/3/2014 2:36:19 AM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Conger, Nick [Conger.Nick@epa.gov]
Subject: Re: OPS Action: Final Advisory and Press Release for H/K

Sure thing. The style geek in me was totally surprised by the change.

> On Nov 2, 2014, at 9:32 PM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:
>
> Thanks. And good to know about AP.
> Liz Purchia
> Direct 202-564-6691
> Cell Ex. 6 Personal Privacy (PP)
> _____
> From: Senn, John
> Sent: Sunday, November 2, 2014 9:30:10 PM
> To: Purchia, Liz
> Cc: Conger, Nick
> Subject: Re: OPS Action: Final Advisory and Press Release for H/K
>
> Wyn said they'd make the change.
>
>> On Nov 2, 2014, at 8:17 PM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:
>>
>> Can you just ask DOJ to make the change in their release so we can be grammatically correct?
>> Liz Purchia
>> Direct 202-564-6691
>> Cell Ex. 6 Personal Privacy (PP)
>> _____
>> From: Senn, John
>> Sent: Sunday, November 2, 2014 8:16:15 PM
>> To: StClair, Christie
>> Cc: Conger, Nick; Lee, Monica; Purchia, Liz; Birgfeld, Erin; Hull, George; Colaizzi, Jennifer C.
>> Subject: Re: OPS Action: Final Advisory and Press Release for H/K
>>
>> It's just how we operate with DOJ when we issue joint releases with them.
>>
>>> On Nov 2, 2014, at 7:30 PM, "StClair, Christie" <StClair.Christie@epa.gov> wrote:
>>>
>>> Ex. 5 Deliberative Process (DP) Is there a reason the releases have to be word for word identical?
>>>
>>> Sent from my iPhone
>>>
>>>> On Nov 2, 2014, at 6:38 PM, "Senn, John" <Senn.John@epa.gov> wrote:
>>>>
>>>> here's the final Q/A.
>>>>
>>>> I also took another look at the release & noticed one small thing we need to change. In the second graph, we need to change Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP)
>>>>
>>>> thanks,
>>>> John
>>>>
>>>> _____
>>>> From: StClair, Christie
>>>> Sent: Sunday, November 2, 2014 1:50 PM
>>>> To: Senn, John; Conger, Nick; Lee, Monica; Purchia, Liz; Birgfeld, Erin; Hull, George; Colaizzi, Jennifer C.; StClair, Christie
>>>> Subject: OPS Action: Final Advisory and Press Release for H/K
>>>>
>>>> Hi Monica, Nick and John,
>>>>
>>>> Here are the final versions of the media advisory, press release, and email call advisory for Monday. The timing for each item is below. The email about the call will only go to the shorter list of auto beat reporters (and their assigning editors), which I've attached as well.
>>>>
>>>> Questions:
>>>>

>>>>
>>>> · In addition to doing a final read-through of the advisories and PR, could you please confirm the headlines are correct for each of these?
>>>>
>>>>
>>>> · Monica, would you like me to give Jerry Hirsch at the LA Times an informal heads up tonight to check his email early tomorrow morning, so he won't miss the call?
>>>>
>>>>
>>>> · Could someone please send me the final Q&As?
>>>>
>>>>
>>>> · If I get incoming media queries once the press release goes out, okay to give them the media call-in info?
>>>>
>>>> Please consider this the courtesy pre-advisory of these releases. It seems best not to send them to the broader 60-Minute warning list, so that this remains close-hold.
>>>> Please note: The conference call location and call-in details are below for everybody's reference.
>>>>
>>>> Thanks,
>>>> Christie
>>>>
>>>>
>>>> R264
>>>> Time: 7:30 am
>>>> Media Advisory: EPA Administrator Gina McCarthy and Attorney General Eric Holder to Announce Historic Clean Air Act Settlement
>>>>
>>>> R265
>>>> Time: 10:30 am
>>>> Press Release: United States Reaches Settlement with Hyundai and Kia in Historic Greenhouse Gas Enforcement Case
>>>>
>>>> Personal email
>>>> Time: 10:35
>>>> Re: OFF THE RECORD: Media Call today: EPA's Officials to Discuss Historic Clean Air Act Settlement
>>>>
>>>> CONFERENCE CALL DETAILS
>>>> Conference Room 2530 WJC North - Noon
>>>> (Ron Slotkin and I will be in the room starting around 11:30am)
>>>> Ex. 6 Personal Privacy (PP)
>>>> www.leaderview.com<http://www.leaderview.com>
>>>> ID Ex. 6 Personal Privacy (PP)
>>>> Pin
>>>>
>>>> (Participants Call in # Ex. 6 Personal Privacy (PP) Conference ID Ex. 6 Personal Privacy (PP)
>>>>
>>>>
>>>>
>>>>
>>>> Christie St. Clair
>>>> Office of Public Affairs
>>>>
>>>> Environmental Protection Agency
>>>> Washington, DC
>>>> o: 202-564-2880
>>>> m: Ex. 6 Personal Privacy (PP)
>>>>
>>>> <HK_QA_long_FINAL.docx>

Message

From: Senn, John [Senn.John@epa.gov]
Sent: 11/3/2014 2:04:02 AM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Conger, Nick [Conger.Nick@epa.gov]
Subject: Re: OPS Action: Final Advisory and Press Release for H/K

I can ask though they may have press packets together already.

Btw, AP changed its rule earlier this year for "over" and "more than," and says it's OK to use them interchangeably.

> On Nov 2, 2014, at 8:17 PM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:
>
> Can you just ask DOJ to make the change in their release so we can be grammatically correct?
> Liz Purchia
> Direct 202-564-6691
> Cell Ex. 6 Personal Privacy (PP)
> _____
> From: Senn, John
> Sent: Sunday, November 2, 2014 8:16:15 PM
> To: StClair, Christie
> Cc: Conger, Nick; Lee, Monica; Purchia, Liz; Birgfeld, Erin; Hull, George; Colaizzi, Jennifer C.
> Subject: Re: OPS Action: Final Advisory and Press Release for H/K
>
> It's just how we operate with DOJ when we issue joint releases with them.
>
>> On Nov 2, 2014, at 7:30 PM, "StClair, Christie" <StClair.Christie@epa.gov> wrote:
>>
>> Ex. 5 Deliberative Process (DP) Is there a reason the releases have to be word for word identical?
>>
>> Sent from my iPhone
>>
>>> On Nov 2, 2014, at 6:38 PM, "Senn, John" <Senn.John@epa.gov> wrote:
>>>
>>> here's the final Q/A.
>>>
>>> I also took another look at the release & noticed one small thing we need to change. In the second graph, we need to change Ex. 5 Deliberative Process (DP) Ex. 5 Deliberative Process (DP)
>>>
>>> thanks,
>>> John
>>>
>>> _____
>>> From: StClair, Christie
>>> Sent: Sunday, November 2, 2014 1:50 PM
>>> To: Senn, John; Conger, Nick; Lee, Monica; Purchia, Liz; Birgfeld, Erin; Hull, George; Colaizzi, Jennifer C.; StClair, Christie
>>> Subject: OPS Action: Final Advisory and Press Release for H/K
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>>> R264
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>>> Media Advisory: EPA Administrator Gina McCarthy and Attorney General Eric Holder to Announce Historic Clean Air Act Settlement
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>>> CONFERENCE CALL DETAILS
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>>> (Ron Slotkin and I will be in the room starting around 11:30am)
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>>> (Participants Call in Ex. 6 Personal Privacy (PP) Conference ID Ex. 6 Personal Privacy (PP)
>>>
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>>>
>>> Christie St. Clair
>>> Office of Public Affairs
>>>
>>> Environmental Protection Agency
>>> Washington, DC
>>> o: 202-564-2880
>>> m: Ex. 6 Personal Privacy (PP)
>>>
>>> <HK_QA_long_FINAL.docx>

Message

From: Hambrick, Amy [Hambrick.Amy@epa.gov]
Sent: 10/27/2014 10:10:14 PM
To: Morales, Esther [Morales.Esther@epa.gov]; Rogers, Faith [Rogers.Faith@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Clean Power Plan announcement
Attachments: Call list with numbers.docx; Clean Power Plan_NODA_SUP_PR_v6.doc; Heads up call -- Tribes and Territories.docx; heads up call talkers.docx; Clean Power Plan - NODA - fact sheet 10-27 v2.docx; Clean Power Plan - Supplemental - fact sheet_10 27 v2.docx

Esther- The attached versions are the most current as of 5p today. I am told there may be a few additional tweaks and as I get any changes I will update you. Please note the roll out plan itself that I shared with you on Friday is pretty much the same, what is attached is the updated content (ie. call list, fact sheet, TPs, etc).

Amy

Message

From: Deegan, Dave [Deegan.Dave@epa.gov]
Sent: 9/29/2014 8:25:22 PM
To: Allen, Laura [Allen.Laura@epa.gov]; Grantham, Nancy [Grantham.Nancy@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Sep 29 -- BNA, Inc. Daily Environment Report - Afternoon Briefing

☺

~~~~~~~~~~~~~~~~

Dave Deegan
U.S. EPA, New England Regional Office
Media Relations | Social Media | Web Content
phone: 617.918.1017 | mobile: Ex. 6 Personal Privacy (PP)
email: deegan.dave@epa.gov

From: Allen, Laura
Sent: Monday, September 29, 2014 3:58 PM
To: Grantham, Nancy; Deegan, Dave
Cc: Purchia, Liz
Subject: FW: Sep 29 -- BNA, Inc. Daily Environment Report - Afternoon Briefing

Nice to see this in the BNA update today!

EPA Regional Administrator Accepts Comments on Clean Water Rules

Posted September 29, 2014, 3:23 P.M. ET

By Martha Kessler

Environmental Protection Agency Region 1 Administrator Curt Spalding, along with state and federal lawmakers and consumer groups, urged support for proposed rules designed to protect the waters of the U.S. during an event today on the banks of the Connecticut River in Hartford, Conn.

Spalding and Sen. Richard Blumenthal (D-Conn.) both said the proposed rules provide needed "clarity and certainty" for all those parties who must work with the requirements of the Clean Water Act.

Spalding, who accepted some 3,300 postcards and handwritten citizen letters supporting the proposed rule changes from Clean Water Action and other groups during the media event, told Bloomberg BNA he expects the final rules to be issued in late winter or spring. He said he anticipates the EPA will receive "an unprecedented" number of comments on the proposed rules, which were issued by the EPA and the Army Corps of Engineers last March.

From: BNA Highlights [mailto:bhighlig@bna.com]
Sent: Monday, September 29, 2014 3:49 PM
To: Allen, Laura
Subject: Sep 29 -- BNA, Inc. Daily Environment Report - Afternoon Briefing
~~~~~~~~~~~~~~~~

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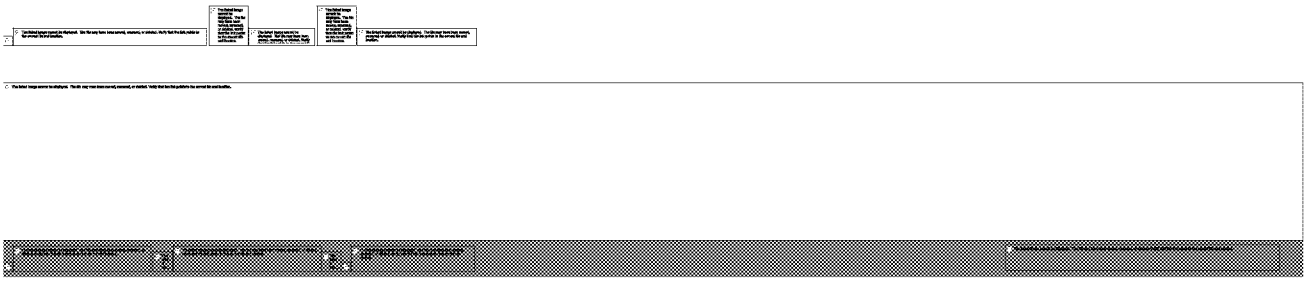

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Afternoon Briefing - Your Preview of Today's News

The following news provides a snapshot of what Bloomberg BNA is working on today. Read the full version of all the stories in the final issue, published each night.

India-U.S. Energy Summit Follows Climate Snub

Posted September 29, 2014, 12:56 P.M. ET

By Mark Drajem

Last week, India poured cold water on international efforts to fight global warming. This week, the nation's top officials will be in Washington to talk about how they can work with the U.S. on the issue.

The U.S.-India Energy Partnership, which takes place tomorrow and Wednesday during the visit of Indian Prime Minister Narendra Modi, will focus on investments in renewable energy, energy efficiency and "the road ahead for U.S.-India cooperation" on climate change.

India is the third-largest emitter of greenhouse gases, after China and the U.S. At last week's UN summit, Obama pledged to deliver cuts in U.S. emissions, and China said it would soon begin to reduce its overall footprint. India is taking a different route.

"What cuts?" Prakash Javadekar, India's environment minister, told the New York Times last week when asked about cutting its pollution. "That's for more developed countries."

That sentiment will be downplayed this week as the U.S. and India are set to sign agreements on increasing the efficiency of buildings and extending the reach of wind and solar power. Among those discussing these issues at the Energy Summit will be Energy Secretary Ernest Moniz and Michael McQuade, senior vice president of United Technologies Corp.

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EPA Chief Points to Impact of Warming on Clean Water

Posted September 29, 2014, 2:51 P.M. ET

By Amena H. Saiyid

Tackling nutrient pollution, shoring up water infrastructure and preparing communities for climate change and related extreme weather events are among the most significant environmental challenges facing the country today, Environmental Protection Agency Administrator Gina McCarthy said today.

"Our health and economy and way of life depend on clean water and that is what this conference is all about," McCarthy told the more than 20,000 participants at the Water Environment Federation's Annual Technical and Exhibition Conference (WEFTEC) in New Orleans.

"Toledo isn't going away," McCarthy said, noting that "nearly half a million people in Toledo [Ohio] couldn't drink water for two whole days because toxins from harmful algal blooms made their way into the drinking water supplies.

"It's 2014, folks, and in the most prosperous nation on earth, for two full days people couldn't access water," McCarthy said. She said Toledo was a "symptom" of two larger problems: nutrient pollution from nitrogen and phosphorus and the toxic algae that it feeds, and the financing of water infrastructure that is crumbling.

"If we don't act by 2050," she said in reference to climate change impacts, "we could lose $100 billion in coastal communities." she said.

To that end, she said, the EPA is announcing the release of new guidelines for water utilities to guard against climate change and build flood resiliency.

Report Shows Link Between Climate Change, Heat Waves

Posted September 29, 2014, 2:55 P.M. ET

By Andrea Vittorio

Human-caused climate change clearly increased the severity and likelihood of 2013 heat waves in Australia and other parts of the world, according to an annual report published today in the Bulletin of the American Meteorological Society.

Australia saw temperatures so high that a new color had to be added to its weather map.

"It's very hard to imagine how you could have had those temperatures in a world without climate change," Peter Stott, a climate scientist at the U.K.'s Met Office Hadley Centre and a co-editor of the report, said on a conference call with reporters today.

But for droughts, heavy rainfall events and storms in 2013, the influence of human-caused climate change was less clear, suggesting that natural variability may have played a stronger role, the report said.

The report, now in its third year, looked at the causes of 16 extreme weather events that occurred in 2013.

U.S. Envoy Vows Arctic Council Action on Black Carbon, Methane

Posted September 29, 2014, 11:35 A.M. ET

By Dean Scott

The new U.S. envoy to the Arctic Council vowed today to press member nations for actions on black carbon and methane—two short-lived but powerful greenhouse gases—when the U.S. assumes a two-year chairmanship of the body in the spring of 2015.

Admiral Robert Papp Jr., named U.S. special representative to the council in July, said he will press member nations to initially inventory their sources of black carbon, which contributes to rapid melting of Arctic ice locally as well as rising temperatures globally. If the council's role is to "make a difference," Papp said, "why would we not focus on black carbon?"

Secretary of State John Kerry is to chair the body starting in April. Climate advocates are urging him to make climate change a key theme for the eight-member council, which includes Canada, Russia, Norway and Iceland. The U.S. is to announce its draft agenda in the coming weeks.

Papp, who spoke at a forum held by the Center for American Progress, said an Arctic Council task force launched in 2009 to focus on black carbon and methane is to unveil its recommendations just as Kerry becomes chairman next year. "We will work very hard to implement those" actions that reduce those emissions, Papp said.

Internal Compliance Could Fill Regulatory Gaps, DOJ Nominee Says

Posted September 29, 2014, 1:07 P.M. ET

By Rachel Leven

Companies are filling gaps in international and federal environmental regulations by studying pharmaceutical residue and other lesser known risks and implementing affirmative compliance standards, John Cruden, the nominee to head the Justice Department's Environment and Natural Resources Division, said today.

This phenomenon, known as "private governance," could bolster a company's brand or make a company look better than a competitor, among several other benefits, according to Cruden, who is president of the Environmental Law Institute.

While the Environmental Protection Agency doesn't regulate pharmaceutical residue in the environment yet, at least one company, AstraZeneca, has moved to proactively research the potential risks and effects of exposure for the environment and the public, he noted. AstraZeneca has used its research to determine average concentrations of certain pharmaceutical ingredients in its surface water discharges that would be unlikely to harm the environment, and monitors its discharges for these concentration levels, according to the company's website.

Companies' proactive steps to protect the environment and encourage internal compliance could be considered as best practices if the government moves to create regulations, Cruden said.

He made the comments at the Environmental Compliance and Commitment Legal Summit 2014 chaired by Locke Lord LLP.

EPA's Pebble Mine Review Not Ripe for Challenge, Court Rules

Posted September 29, 2014, 12:17 P.M. ET

By Rachel Leven

The Environmental Protection Agency's consideration of restrictions on the proposed Pebble Mine in Alaska can't be challenged in court because it's not a final agency action, a federal court ruled Sept. 26.

The U.S. District Court for the District of Alaska held that the EPA's February initiation of its Clean Water Act Section 404(c) review and consultation process regarding disposal sites for large-scale mining operations at the Pebble deposit in southwest Alaska—before a dredge-and-fill permit application had been filed—didn't constitute a final agency action and therefore isn't reviewable by the court at this time.

The agency's initiation of its oversight authority also didn't alter any rights or obligations of the Pebble Limited Partnership (the potential open-pit copper and gold mine's owner) or the state of Alaska. It wouldn't alter daily operations because the restrictions aren't final yet and no application has been filed, the court said.

White House Completes Uranium Mill Tailings Proposal Review

Posted September 29, 2014, 1:05 P.M. ET

By Rachel Leven

The White House has returned a proposal to the Environmental Protection Agency regarding health and environmental protections for uranium and thorium mill tailings and uranium in-situ leach processing facilities.

The proposal would alter current rules regarding "extraction technologies and their potential impacts to groundwater," according to a notice on the White House Office of Management and Budget website.

The rulemaking is timely in part because a number of operations have been proposed "from Virginia to Alaska," the notice said.

The proposed rule would affect companies in the uranium, radium and vanadium ore mining sector, according to the notice. Domestic uranium mining companies include Energy Fuels Inc. and Uranium Energy Corp.

The rulemaking also would be likely affect environmental justice communities, or "minority, low-income, tribal, and/or other vulnerable populations," and would affect both state and federal operations, according to the EPA.

Uranium in-situ leaching occurs when the ore is left undisturbed in the earth, but the minerals are brought to the surface after being dissolved and pumped up from the ore, according to the World Nuclear Association.

Existing rules are codified under the Uranium Mill Tailings Radiation Control Act of 1978 (40 C.F.R. pt. 192), which regulates risks associated with uranium ore processing and the associated waste disposal, according to the notice under RIN 2060-AP43.

EPA Foresees Use of Four Robotic Tests in Endocrine Program

Posted September 29, 2014, 2:49 P.M. ET

By Pat Rizzuto

Manufacturers of chemicals and pesticides are likely to be given approval next year to use results from four high-throughput cellular tests in lieu of data from four slower cellular tests to comply with some requirements of the Environmental Protection Agency's endocrine disruptor screening program, a senior EPA official said today.

The EPA is close to announcing that at least four of the high-throughput in vitro tests used in the agency's ToxCast program could be used instead of similar—but not high-throughput—in vitro tests the agency requires under the screening portion of its endocrine disruptor screening and testing program (EDSP), said Jim Jones, assistant administrator for chemical safety and pollution prevention.

Jones spoke at the agency's second ToxCast Data Summit, which continues through tomorrow in Research Triangle Park, N.C. At the summit, scientists from chemical manufacturers, pharmaceutical companies and other institutions are describing ways they are using data from the more than 700 high-throughput robotic tests and other quick toxicity tests the EPA's ToxCast program uses.

EPA will release a science paper summarizing its conclusions about the application of data from the four in vitro ToxCast assays, Jones told reporters after his presentation. The agency will later release a policy paper with final conclusions on the use of the four ToxCast assays, he said.

Canada Tightens Standards for Building in Permafrost

Posted September 29, 2014, 1:11 P.M. ET

By Peter Menyasz

Canada has tightened the standards for new buildings in its northernmost regions, noting that climate change is making construction on permafrost more complicated.

The Standards Council of Canada update, Buildings in Permafrost Supported on Thermosyphon Foundations, is designed to help Canadians living in the north better adapt to ongoing climate change by using thermosyphon foundations to improve the stability of new buildings in permafrost areas, the Standards Council said Sept. 19.

Changes in temperature, precipitation and typical weather patterns in Canada's northernmost regions are causing changes in permafrost conditions and the hydrogeological characteristics of building sites, the agency said in a joint statement with the Canadian Standards Association Group, which developed the standard.

Thermosyphon foundations keep permafrost frozen and stable by transferring heat from the ground to the air. Heating structures built on permafrost without such systems can degrade the permafrost and destabilize the structure's foundation.

The standard is the first of four commissioned in 2012 by the Standards Council under its Northern Infrastructure Standardization Initiative (NISI), with C$2.5 million ($2.3 million) in funding for five years from Environment Canada's Clean Air Agenda program.

Groups Petition NRC to Halt Licensing Power Reactors

Posted September 29, 2014, 12:59 P.M. ET

By Pat Ware

Seventeen environmental and citizen groups filed a petition with the Nuclear Regulatory Commission today asking it to suspend all licensing activities at 23 nuclear reactors at 14 sites across the U.S.

In urging a stop to the licensing process, the organizations said the NRC improperly dismissed the argument that it must have a reasonable anticipation that a national repository for permanent storage of spent nuclear fuel will be available when it made its waste confidence decision.

NRC published a final "waste confidence" rule Aug. 16 declaring that continued storage of spent nuclear fuel on the site of a commercial power plant is safe if properly managed.

In a separate action the same day, the agency lifted an order suspending licensing actions for nuclear power plants.

Diane Curran, an attorney for the 17 groups, said in a statement that the NRC has long acknowledged that before licensing a reactor, it is required to make waste confidence findings that spent fuel can be safely disposed of in a geologic repository at some future point. "Yet, the NRC has now arbitrarily dropped those findings from its regulations, claiming they are not necessary," she said.

Curran said there is no national repository in sight.

Warming, Nuclear Proliferation Pose Existential Threats, DOE Official Says

Posted September 29, 2014, 2:42 P.M. ET

By Lynn Garner

Climate change and nuclear proliferation are the two greatest "existential threats" facing the U.S. and the world today, Daniel Poneman, the outgoing deputy energy secretary, said today.

In remarks at the Wilson Center for International Scholars, Poneman defended the role of nuclear power, natural gas and renewable energy in helping to meet carbon emission reduction goals.

Having served as deputy secretary of the Department of Energy for the last five years—longer than anyone else in that position—Poneman plans to leave Oct. 2 to take a senior fellowship position at Harvard University's Kennedy School of Government.

Poneman declined to comment on the merits of the proposed Keystone XL oil pipeline project. He defended the pace of DOE's natural gas export license reviews, which has come under criticism.

He will be succeeded by Elizabeth Sherwood-Randall, a White House National Security Council adviser, who was confirmed by the Senate Sept. 18.

EPA Regional Administrator Accepts Comments on Clean Water Rules

Posted September 29, 2014, 3:23 P.M. ET

By Martha Kessler

Environmental Protection Agency Region 1 Administrator Curt Spalding, along with state and federal lawmakers and consumer groups, urged support for proposed rules designed to protect the waters of the U.S. during an event today on the banks of the Connecticut River in Hartford, Conn.

Spalding and Sen. Richard Blumenthal (D-Conn.) both said the proposed rules provide needed "clarity and certainty" for all those parties who must work with the requirements of the Clean Water Act.

Spalding, who accepted some 3,300 postcards and handwritten citizen letters supporting the proposed rule changes from Clean Water Action and other groups during the media event, told Bloomberg BNA he expects the final rules to be issued in late winter or spring. He said he anticipates the EPA will receive "an unprecedented" number of comments on the proposed rules, which were issued by the EPA and the Army Corps of Engineers last March.

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Message

From: Millett, John [Millett.John@epa.gov]
Sent: 10/27/2014 4:41:34 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: Heads up call talkers

Must've hit send before save -- I'll put the date and time in all of them . . .

~~~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Monday, October 27, 2014 12:40 PM
To: Millett, John
Subject: RE: Heads up call talkers

It looks like the more detailed ones make note of this, but the more general one doesn't.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Millett, John
Sent: Monday, October 27, 2014 12:39 PM
To: Purchia, Liz
Subject: RE: Heads up call talkers

Absolutely -- good eye.

~~~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Monday, October 27, 2014 12:38 PM
To: Millett, John
Subject: RE: Heads up call talkers

Since the talkers do include some details on what we're announcing, do we need to add a line up top asking them to keep this close hold until 12 tomorrow?

Liz Purchia

Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Millett, John
Sent: Monday, October 27, 2014 12:34 PM
To: McCabe, Janet; Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom; Culligan, Kevin; Harvey, Reid; Vasu, Amy
Subject: RE: Heads up call talkers

Thanks Janet – Three versions of the talking points for heads up purposes --

#1 w/ Janet's additions -- cleaned up with highlights , so you can add details for folks on your calls if needed – (for even more detail, OAQPS has a crosswalk of state-specific issues that Kevin or Amy can add for this list when it's ready)

#2 for regional folks making calls to territories or tribes/affected utilities

#3 for general purpose – Avi, OP, OCIR (circulating those shortly)

~~~~~~~~~~~~~~~~~

John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: McCabe, Janet
Sent: Monday, October 27, 2014 11:25 AM
To: Millett, John; Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom; Culligan, Kevin
Subject: RE: Heads up call talkers

I took a shot at the general talkers, thinking out loud imagining myself talking to Bill Becker. Too much for some audiences, clearly, but with the states and some of the others, we'll need to go into more detail than the bare minimum.

It's kind of a judgment call, so if you need advice about whether to be spare or fulsome, ask me or Joe.

From: Millett, John
Sent: Monday, October 27, 2014 8:40 AM
To: McCabe, Janet; Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom
Subject: Heads up call talkers

Good morning –

Two sets of talking points – one for general heads up calls, and the other specifically for Tribes and Territories
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John Millett
Director, OAR Communications
Desk: 202-564-2903
Cell: Ex. 6 Personal Privacy (PP)

From: McCabe, Janet
Sent: Saturday, October 25, 2014 1:04 PM
To: Drinkard, Andrea; Purchia, Liz; Cortelyou-Lee, Jan; Noonan, Jenny; Wilson, Erika; Goffman, Joseph; Niebling, William; Powers, Tom; Millett, John
Subject: Fw: roll out documents

Here are my thoughts on the documents Andrea sent out on the rollout for next week. Coming along well.

From: Janet McCabe < Ex. 6 Personal Privacy (PP) >
Sent: Saturday, October 25, 2014 1:01 PM
To: McCabe, Janet
Subject: roll out documents
~~~~~~~~~~~~~~~~~~~~

Message

From: White, Candace [White.Candace@epa.gov]
Sent: 10/24/2014 3:56:39 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: CMS REQUEST
Attachments: 14-001-0821.pdf; PrintPDF.PDF

Hello Liz,
I still need a copy of this response so I can have it closed out in CMS

Cheers,
Candy

Candace S White
Program Analyst
Office of Public Affairs
U.S. Environmental Protection Agency
202-564-4308 Desk
Ex. 6 Personal Privacy (PP) Blackberry
white.candace@epa.gov

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From: White, Candace
Sent: Friday, June 13, 2014 5:52 PM
To: Liz Purchia (purchia.liz@epa.gov)
Cc: Smith, Roxanne
Subject: CMS REQUEST

Liz,
I'm assuming you already have this request since he emailed you as well, but since it's been inputed into our CMS, can you send me a copy of the response when complete?

Candace S White
Program Analyst
Office of External Affairs & Environmental Education
U.S. Environmental Protection Agency
202-564-4308 Desk
Ex. 6 Personal Privacy (PP) Blackberry
white.candace@epa.gov

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Thu Jun 12 13:27:51 EDT 2014
Yuhas.Darlene@epamail.epa.gov
FW: Society of Environmental Journalists June 12, 2014
To: CMS.OEX@epamail.epa.gov; Gaines.Cynthia@epamail.epa.gov; Moritz.Brigette@epamail.epa.gov

---

For cms. thanks

From: SEJ Office [mailto:sej@sej.org]
Sent: Thursday, June 12, 2014 1:07 PM
To: Reynolds, Thomas
Cc: Purchia, Liz; Mccarthy, Gina; Hull, George; tim.wheeler@baltsun.com; Don Hopey
Subject: Society of Environmental Journalists June 12, 2014

Tom Reynolds June 12, 2014
Associate Administrator for External Affairs
Environmental Protection Agency
William Jefferson Clinton Building 1200 Pennsylvania Avenue, N. W.,
Mail Code: 1101A Washington, DC 20460

Mr. Reynolds,

Thanks for your written response to the letter of June 5 that we issued on behalf of the board and members of the Society of Environmental Journalists.

In reviewing it carefully, we conclude that you missed out on our main point. We are writing again in an effort to help you understand the problem that was caused by the recent background briefing and the change we seek in this agency practice.

We appreciate the statement that you at EPA are committed to an open and productive relationship with the press. How can we establish conditions for such a relationship to develop? As a start, we trust that you will give the following comments sincere consideration, as befits our shared public service goals for an informed democracy.

We urge you consider the difference between (1) Administrator McCarthy doing interviews with high-profile media outlets, to disseminate information on the Clean Power Plan at places and times of the Agencys choosing, and (2) unfettered reporter access to issue experts who could answer technical questions of the sort many SEJ members were asking the day of the announcement, on the record, with attribution to a credible named source.

Because of the on background practice in effect that day, the one briefing on the Clean Power Plan that was open to any journalist, for listening in and asking questions, was not for attribution therefore essentially worthless for hundreds of journalists preparing specific stories that day for specific audiences. Editorial policies at many news outlets forbid or discourage the use of unnamed sources.

EPA should rarely if ever hold a background briefing by un-named officials, and certainly not in conjunction with an important news event. Public communications are public communications. To hold a press conference where the speakers are anonymous is a contradiction in terms -- and suggests an agency lacks confidence in the competence and accountability of the speakers.

In your letter, you justified the background briefing by saying it was "intended to provide reporters with the opportunity to ask specific technical questions regarding the details of the proposal." That is exactly what journalists, also, want regarding many EPA activities. But it is not, for the most part, what we have been getting.

A short and constrained briefing means a short and constrained opportunity to ask questions. Journalists attempt constantly to ask questions of agency experts, and too often find the press office, guided by political appointees, interposing itself and providing empty and evasive answers. Or journalists on a short daily deadline find that interviews delayed are interviews denied.

We appreciate the effort that EPA staff and Administrator McCarthy invested in arranging and doing interviews with the media outlets you listed, and we applaud plans you have noted for other events. These have value.

But stopping there, with only a background briefing for everyone else, was a counterproductive strategy. We want you to understand, this was a missed opportunity of enormous proportions, for the Agency, for journalists, and for readers, viewers, and listeners who have questions of their own.

As we ask for your understanding of journalistic imperatives, we invite you to help us with our own understanding of EPAs approach. Why did you handle the briefing that way? What reason would you have for holding it on background? What is the benefit to the public of this approach? Is EPA willing to change this approach? Why should press conferences with clearly identified speakers not be televised live, as many have been for decades?

In addition, we urge you to consider that the social media activities which you characterize as "engagement" with the public do not actually constitute or qualify as transparency or access. You should understand that all journalists, and most Americans as well, realize that the agencys blog, social media events, Twitter feed and similar one-way initiatives, represent a public relations strategy, an efficient way to promote talking points.

Social media efforts should never be confused with access, transparency, or open government behavior. This may be difficult to understand. We are happy to discuss the difference and the hallmarks of each in more depth at another time.

A key difference you may want to understand is that between one-way and two-way communication.
President Obama's Saturday radio address and Administrator McCarthy's Monday televised remarks are examples of one-way

communication. A press conference, live or via telephone, can be nearly one-way when time and questions are limited. We understand that government public affairs staff view one-way communication as a preferred way to achieve message control.

But you also may understand that reporters are rarely satisfied to be mere stenographers, and that professional standards of duty do not allow them merely to reprint press releases. The challenges of an open and unconstrained question-and-answer format are much likelier to produce information and understanding.

We welcome the opportunity to help create conditions for the open and productive relationship with the press you reference in your letter.

Toward that end, when can SEJ leadership meet with you and the Administrator to discuss the issues SEJ members continue to raise about agency practices and their difficulty gaining on the record access to EPA scientists and officials, crucial to the quality and accuracy of important stories they are reporting?

On behalf of the board and members of the Society of Environmental Journalists we respectfully request a written response to concerns and questions hereby expressed.

Sincerely,

Beth Parke Joseph A. Davis, PhD
Executive Director Director, Editor, SEJ FOI WatchDog

Society of Environmental Journalists

PO Box 2492, Jenkintown, PA 19046

P: 215 884-8174 F: 215-884-8175

@SEJorg www.sej.org

Society of Environmental Journalists

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sej@sej.org • www.sej.org

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A. Adam Glenn, *CUNY*

Executive Director
Beth Parke

Tom Reynolds June 12, 2014
Associate Administrator for External Affairs
Environmental Protection Agency
William Jefferson Clinton Building
1200 Pennsylvania Avenue, N. W., Mail Code: 1101A
Washington, DC 20460

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Strengthening the quality, reach and viability of journalism across all media to advance public understanding of environmental issues

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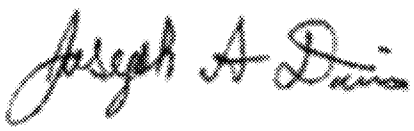
Sincerely,



Beth Parke
Executive Director
Society of Environmental Journalists

Joseph A. Davis, PhD
Director, Editor, SEJ FOI WatchDog

Strengthening the quality, reach and viability of journalism across all media to advance public understanding of environmental issues

Message

From: Ali, Mustafa [Ali.Mustafa@epa.gov]
Sent: 10/21/2014 11:22:16 PM
To: Bluhm, Kate [Bluhm.Kate@epa.gov]; Vaught, Laura [Vaught.Laura@epa.gov]; Distefano, Nichole [DiStefano.Nichole@epa.gov]; Samy, Kevin [Samy.Kevin@epa.gov]; Hunter-Pirtle, Ann [Hunter-Pirtle.Ann@epa.gov]; Bond, Brian [Bond.Brian@epa.gov]; Ragland, Micah [Ragland.Micah@epa.gov]; Reynolds, Thomas [Reynolds.Thomas@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Martin, KarenL [Martin.KarenL@epa.gov]
CC: Fritz, Matthew [Fritz.Matthew@epa.gov]; Herckis, Arian [Herckis.Arian@epa.gov]
Subject: RE: Atlanta updates

Kate,

I would suggest the Administrator meet with Na'Taki Osborne Jelks – she was a White House Champion of Change Recipient last year.

Na'Taki Osborne Jelks
National Wildlife Federation &
West Atlanta Watershed Alliance (WAWA) &
Spellman College
2800 Collier Drive NW
Atlanta, GA 30318
404-825-3872
nojelks@wawa-online.org
http://www.spelman.edu/academics/faculty/na'taki-osborne-jelks
http://blog.nwf.org/2014/03/nwfs-nataki-osborne-jelks-honored-with-white-house-champions-of-change-award/

From: Bluhm, Kate
Sent: Tuesday, October 21, 2014 11:12 AM
To: Vaught, Laura; Distefano, Nichole; Samy, Kevin; Hunter-Pirtle, Ann; Bond, Brian; Ragland, Micah; Reynolds, Thomas; Purchia, Liz; Ali, Mustafa; Martin, KarenL
Cc: Fritz, Matthew; Herckis, Arian
Subject: Atlanta updates

Hi All,

As a follow up to our meeting yesterday- we will not be doing any additional events in Atlanta other than her speech at NCAI and a roundtable discussion with Regional Tribal Operation folks. We will hold off on any tour of Proctor Creek or media event for the next time we are in Atlanta.

Mustafa- even though we can't accommodate the visit to Proctor Creek this time please let us know if there is anyone you might suggest the Administrator meets with 1:1. While we are still locking down the exact time for the Regional Tribal roundtable, we might end up with a small window of time in the morning to fit in a meeting.

Please let us know if you have any questions and we will circle back with a draft schedule shortly.

Thanks so much,
Kate

Kate Bluhm

Deputy Director for Scheduling and Advance
Office of the Administrator | US EPA
Office: (202) 564-7021
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Swenson, Sarah [Swenson.Sarah@epa.gov]
Sent: 10/21/2014 2:16:48 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: From Washington Post

Ok, great. Thanks!

Please let me know if you need anything from OW today.

Sarah Swenson
Acting Deputy Director of Communications
Office of Water
U.S. EPA
(202) 566-0279
EPA East #3225E

From: Purchia, Liz
Sent: Tuesday, October 21, 2014 10:15 AM
To: Swenson, Sarah
Subject: RE: From Washington Post

I spoke with Ken yesterday. We're set to do this at 11.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Swenson, Sarah
Sent: Tuesday, October 21, 2014 10:15 AM
To: Purchia, Liz
Subject: RE: From Washington Post

Hi, Liz –

Travis is out of the office this week, and I was out yesterday…

I'll check in with Ken this morning and see if we can get something scheduled. Does this need to be on the record? If not, Greg Peck, the chief of staff here, is very familiar with these issues….

Sarah

Sarah Swenson
Acting Deputy Director of Communications
Office of Water
U.S. EPA
(202) 566-0279

EPA East #3225E

From: Purchia, Liz
Sent: Monday, October 20, 2014 3:16 PM
To: Kopocis, Ken; Loop, Travis
Cc: Swenson, Sarah; Lee, Monica
Subject: FW: From Washington Post

Hi Ken – Wanted to flag this inquiry for you from Steve Stromberg, WaPo ed board writer focused on our issues. He is writing a piece tomorrow on mountaintop removal mining. Is this something you could speak to? He's looking at emerging policy, what it is and what it should be. They rarely quote for attribution, so we feel it would be helpful if we could put someone on the phone with him.

What peaked his interest were some recent court cases and studies. He specifically mentioned a study on fish from July by USGS and another on lung cancer and mountaintop dust.

Please let me know if this is something you could do or if we could find someone else within OW?

Thanks,
Liz

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Stromberg, Stephen [mailto:stephen.stromberg@wpost.com]
Sent: Monday, October 20, 2014 1:39 PM
To: Purchia, Liz
Subject: From Washington Post

Hi Liz,

Steve Stromberg with the Post editorial board here. I've been meaning to write a piece about mountaintop removal mining, and I'd like to chat with someone at EPA about it. To what degree can/will mountaintop removal operations obtain EPA permits under the new guidance? Is this something we should be doing at all?

Thanks.

Best,
Steve

Steve Stromberg
The Washington Post
Office: (202) 334-6370
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Loop, Travis [Loop.Travis@epa.gov]
Sent: 10/15/2014 7:17:35 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: Stand Up 4 Clean Water
Attachments: STAND UP FOR CLEAN WATER.docx

Flag: Follow up

A first cut…

Travis Loop
Director of Communications
Office of Water
U.S. Environmental Protection Agency
202-870-6922
loop.travis@epa.gov

Message

From: Corbin, Jeffrey [corbin.jeffrey@epa.gov]
Sent: 12/11/2014 8:30:52 PM
To: Allen, Laura [Allen.Laura@epa.gov]
CC: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: FW: 20 pictures for Dec 16 Trading Media Event
Attachments: Event 2014 V3 Full sheet 121104.pdf

Laura – attached are the photos that the nutrient banker provided to me. A few of them are captured frames from the 3-minute USDA video that will be shown at the event. The last picture is the banker himself (albeit a few years old) of him standing on Mr. Harrison's farm where the nutrient bank is now located.

Let me know if you do anything with them so I can let him know. I offer these since there was some discussion on Monday's media call about having posters or slides to show while people are gathering.

jc

Jeff Corbin
Senior Advisor, Chesapeake Bay and Anacostia River
U.S. Environmental Protection Agency
215-667-9304

From: Brent Fults - CBNLT [mailto:bfults@cbnlt.com]
Sent: Thursday, December 11, 2014 2:21 PM
To: Corbin, Jeffrey; 'Varner, Shannon R.'; bfults@cbnlt.com
Subject: 20 pictures.

20 Photos. Individual PDF.

Brent Fults
CBNLT \ ESS
5735 S Laburnum Ave
Richmond Va, 23231
804-222-5114
bfults@cbnlt.com
Visit us at: www.cbnlt.com

Message

From: Grantham, Nancy [Grantham.Nancy@epa.gov]
Sent: 5/18/2016 6:56:13 PM
To: Burke, Thomas [Burke.Thomas@epa.gov]
CC: Deener, Kathleen [Deener.Kathleen@epa.gov]; Purchia, Liz [Purchia.Liz@epa.gov]; Fritz, Matthew [Fritz.Matthew@epa.gov]; Meiburg, Stan [Meiburg.Stan@epa.gov]; Beauvais, Joel [Beauvais.Joel@epa.gov]
Subject: RE: ATSDR - Dimock

Thanks ..

They just shared their PFOA materials – with peter grevatt – which was helpful.

Thanks ng

From: Burke, Thomas
Sent: Wednesday, May 18, 2016 2:54 PM
To: Grantham, Nancy <Grantham.Nancy@epa.gov>
Cc: Deener, Kathleen <Deener.Kathleen@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Fritz, Matthew <Fritz.Matthew@epa.gov>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>
Subject: Re: ATSDR - Dimock

Working on this. The irony is that I received an identical request from Pat for our PFOA materials. We have to share better.

Thomas A. Burke, PhD, MPH
Deputy Assistant Administrator
EPA Science Advisor
Office of Research and Development
202-564-6620
burke.thomas@epa.gov

On May 18, 2016, at 2:18 PM, Grantham, Nancy <Grantham.Nancy@epa.gov> wrote:

> Hi Tom and Kacee –
>
> We have been working with region 3 on this – and they and we would like to have an advance copy of the heatlh consultation asap – not to change anything – just to have time to review what it says and develop our comms materials.
>
> Our understanding from region 3 is that pat breysse has it and heretofore has not wanted to provide an advance copy.
>
> We told Region 3 – Shawn – that we would contact you to assist us in getting a copy - -which would clearly be close hold.
>
> Thanks ng
>
> ---
>
> **From:** Garvin, Shawn
> **Sent:** Wednesday, May 18, 2016 12:53 PM
> **To:** Ex. 6 Personal Privacy (PP) McCarthy, Gina <Ex. 6 Personal Privacy (PP)>; Meiburg, Stan <Meiburg.Stan@epa.gov>; Garbow, Avi <Garbow.Avi@epa.gov>; Fritz, Matthew <Fritz.Matthew@epa.gov>; Pieh, Luseni

<Pieh.Luseni@epa.gov>; Vaught, Laura <Vaught.Laura@epa.gov>; Rupp, Mark <Rupp.Mark@epa.gov>; Purchia, Liz <Purchia.Liz@epa.gov>; Herckis, Arian <Herckis.Arian@epa.gov>; Distefano, Nichole <DiStefano.Nichole@epa.gov>; Grantham, Nancy <Grantham.Nancy@epa.gov>; Ragland, Micah <Ragland.Micah@epa.gov>; Beauvais, Joel <Beauvais.Joel@epa.gov>; Burke, Thomas <Burke.Thomas@epa.gov>; Stanislaus, Mathy <Stanislaus.Mathy@epa.gov>
Cc: Rodrigues, Cecil <rodrigues.cecil@epa.gov>; D'Andrea, Michael <DANDREA.MICHAEL@EPA.GOV>; Lueckenhoff, Dominique <Lueckenhoff.Dominique@epa.gov>; Capacasa, Jon <Capacasa.jon@epa.gov>
Subject: ATSDR - Dimock

FYI – ATSDR is currently slated to issue their health consult for Dimock next week. The current plan is for ATSDR to release the report and communication materials to EPA this Friday May 20 and then do the public release on Tuesday, May 24. We are working with folks in HQ to see if we can get the information sooner so that we can prepare for any questions we might receive (though recognizing we have a fairly complete set of Qs&As that we have developed over time). We did see a draft quite awhile ago. Our main concern then was how they characterized any potential follow up activities in the report. I think that has been addressed, but we want to make sure before it goes out. In addition, we are still working to get the Dimock FOIA request out the door. It would be advantageous if we can get that done before or very shortly after ATSDR does their release.

Let me know if you have any questions.

Thank you - Shawn

Message

From: Davis, Jay [Davis.Jay@epa.gov]
Sent: 11/10/2014 6:01:44 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: For Ozone meeting

Yep. Thanks!

From: Purchia, Liz
Sent: Monday, November 10, 2014 12:01 PM
To: Davis, Jay; Samy, Kevin
Subject: FW: For Ozone meeting

If either of you would like to join, we're going to brainstorm a bit for the Ozone rollout in John's office (5414 I think) at 2:30 today.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Purchia, Liz
Sent: Monday, November 10, 2014 11:56 AM
To: Millett, John; Davis, Alison; Jones, Enesta
Subject: For Ozone meeting

I'd like to brainstorm a bit on the rollout of the announcement/timing. Here are some of the things we've been discussing.

Ozone

Ex. 5 Deliberative Process (DP)

Ex. 5 Deliberative Process (DP)

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Samy, Kevin [Samy.Kevin@epa.gov]
Sent: 11/10/2014 5:02:07 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]; Davis, Jay [Davis.Jay@epa.gov]
Subject: RE: For Ozone meeting

Cool, thanks.

From: Purchia, Liz
Sent: Monday, November 10, 2014 12:01 PM
To: Davis, Jay; Samy, Kevin
Subject: FW: For Ozone meeting

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Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

Message

From: Reynolds, Thomas [Reynolds.Thomas@epa.gov]
Sent: 11/10/2014 2:15:56 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
CC: Hull, George [Hull.George@epa.gov]; Smith, Roxanne [Smith.Roxanne@epa.gov]; Allen, Laura [Allen.Laura@epa.gov]
Subject: Re: Can someone send me the full text of article below?

Great thanks

On Nov 10, 2014, at 9:12 AM, "Purchia, Liz" <Purchia.Liz@epa.gov> wrote:

Also, note the one from today below.

FERC tasked with reliability, not writing carbon rule -- LaFleur

Hannah Northey, E&E reporter
Published: Friday, November 7, 2014

The Federal Energy Regulatory Commission's job is to ensure the grid remains reliable as plant operators comply with U.S. EPA's greenhouse gas proposal -- not to tell EPA how to write the rule, FERC Chairwoman Cheryl LaFleur told reporters today.

"I really see a role for FERC in helping to ensure reliability is sustained while people comply, whether that means an infrastructure role, adjusting the markets, tech conferences, orders, that's our role," LaFleur said at an IHS Energy Event. "I don't see a role in telling EPA what to write in the rule and being part of the advocacy, that's a line I've tried to walk."

LaFleur, who has led FERC for a little over a year, said the commission will be drawn into helping ensure EPA's Clean Power Plan is implemented in a way that protects the grid. The agency, she said, will likely work with grid operators as they oversee the implementation of a host of differing state plans.

Namely, EPA's draft would set state emissions reduction targets that states could meet using four "building blocks": improved efficiency at coal-fired power plants; expanded operations of combined-cycle gas units; increased supply from "zero-carbon" wind, solar and nuclear plants; and more energy efficiency programs.

LaFleur noted there could be benefits, including a better coordination with how power markets currently work, if states band together to comply along regional lines. "If there's a co-location or common boundaries between people working on EPA and people dispatching the power together, I think that's a good start," she said.

LaFleur's comments arrive days after grid overseers released a report warning that EPA's proposal to curb emissions -- the Clean Power Plan -- threatens reliable electricity delivery in 2020, EPA's initial compliance deadline.

The North American Electric Reliability Corp., the federally designated grid reliability overseer, found in its report that the EPA proposal's 2020 target would cause the retirement of 108,000 to 134,000 megawatts of existing generation capacity, primarily at coal plants (*EnergyWire*, Nov. 5).

NERC called for detailed analysis by power companies and regulators to determine whether pipelines and power lines can be in place quickly enough to support an unprecedented switch away from coal-fired plants to natural gas, wind and solar generation, as well as increased energy efficiency, all within EPA's timetable. NERC also recommended consideration of a backstop "safety valve" that would allow particular coal plants to keep running outside the EPA plan's targets if required to ensure adequate power supplies and essential voltage and frequency support in vulnerable sections of the grid.

LaFleur said NERC was correct in giving a "forward warning" on issues that could emerge, rather than expressing what the rule should say. "That's exactly the line I've tried to walk, to identify issues but not become an environmental regulator," she said.

LaFleur said she's gone on the record during EPA's interagency process highlighting the need for new power lines and pipelines in light of the tight timetable within the Clean Power Plan and that she's made a point of calling on EPA to consider the regional nature of power markets -- as opposed to a state-by-state look only.

"The question of infrastructure has more of an impact on timing than the markets, the markets is more of a head scratcher of how do you run a regional market if states have all different proposals?" LaFleur said.

LaFleur also said she's called for a "reliability consideration" as the rule takes shape but stopped short of providing details or explaining how or when the commission might propose such a mechanism.

"I don't have a magic idea of what that would be," LaFleur said. "Reliability is not an option, the lights are going to stay on, so that that should somehow be built into the process would make sense."

FERC's LaFleur wants 'reliability mechanism' in EPA Clean Power Plan

Rod Kuckro, E&E reporter

Published: Monday, November 10, 2014

Federal regulators should craft some type of electric "reliability mechanism" into the final rule on U.S. EPA's proposed Clean Power Plan, Federal Energy Regulatory Commission Chairwoman Cheryl LaFleur said Friday.

"I think we're going to have to get involved in making sure that reliability is protected as the Clean Power Plan is implemented," LaFleur said. "Protecting reliability isn't optional. The light are going to stay on. So that this should somehow be built into the process seems to make sense," she said at a media event in Washington, D.C., sponsored by IHS.

LaFleur drew an analogy to the process being used in the implementation of EPA's Mercury and Air Toxics Standards (MATS) rule, whereby electricity-generating units that are critical for reliability in a state or region can ask for and receive a fourth or even fifth year to comply. In the case of a fifth-year request, FERC may advise EPA on the claim that the unit is critical to maintaining grid reliability.

A key difference, LaFleur said, is that the Clean Power Plan does not envision compliance with the rule to curb greenhouse gas emissions from existing power plants on a unit-by-unit basis, but by state or region.

"A reliability mechanism would have to be considerably more complicated than the simple 'I need another year for this plant' that the EPA put in place for MATS," LaFleur said.

To say "this state needs another year is a way different level of discussion. And so it's not quite as straightforward as to how exactly FERC would do it," she said. But "I think it's an appropriate role for the commission" on the Clean Power Plan. "There might be something comparable."

LaFleur's statement was much more specific than assurances she gave the Senate Energy and Natural Resources Committee after her nomination hearing in June when she said FERC "has a responsibility to help ensure that grid reliability is maintained as EPA rules are implemented."

It may have been influenced by a report last week by the nation's grid overseer warning that EPA's proposal threatens reliable electricity delivery in 2020, EPA's initial compliance deadline.

The North American Electric Reliability Corp., the federally designated grid reliability overseer, found in its report that the EPA proposal's 2020 target would cause the retirement of 108,000 to 134,000 megawatts of existing generation capacity, primarily at coal plants (*EnergyWire*, Nov. 5).

NERC called for detailed analysis by power companies and regulators to determine whether pipelines and power lines can be in place quickly enough to support an unprecedented switch away from coal-fired plants to natural gas, wind and solar generation, as well as increased energy efficiency, all within EPA's timetable.

NERC also recommended consideration of a backstop "safety valve" that would allow particular coal plants to keep running outside the EPA plan's targets if required to ensure adequate power supplies and essential voltage and frequency support in vulnerable sections of the grid.

LaFleur said NERC was correct in giving a "forward warning" on issues that could emerge, rather than expressing what the rule should say. "That's exactly the line I've tried to walk, to identify issues but not become an environmental regulator," she said.

Regional approach preferable

LaFleur said FERC needs to be prepared to address reliability whether states choose to comply alone or with other states on a regional basis, "especially in the competitive market regions of the country where the competitive markets dispatch and call for [generation] resources."

"If the states act independently, I think a lot of our work will be helping the [regional transmission organizations] figure out how to patch together all those state plans in a way that states can meet their compliance targets and still dispatch the resources regionally, which is a little bit of a mind-bender when you start to think how that would work," LaFleur said.

"If the states do operate regionally, not only do they get a little more flexibility of timing under the draft rule, but I think it'll dovetail better with the way the markets are structured regionally," she said.

An example of where that is already working is in ISO New England, where all the states also belong to the Regional Greenhouse Gas Initiative, which caps carbon dioxide emissions and enables the trading of CO2 allowances. In turn, the allowances are a factor into how the grid operator dispatches power plants to provide electricity as needed.

"I'm not suggesting it'll be that smooth and easy everywhere," but "regional is much better than state by state for the way the grid works," she said.

LaFleur described as a "head scratcher" the question of "how do you run a regional market if states have all different proposals?"

Executives from two regional transmission organizations, the Midcontinent Independent System Operator and the PJM Interconnection, expressed support for a multistate approach at a meeting in Chicago on Thursday with Illinois officials about how to comply with the EPA rule (*EnergyWire*, Nov. 7).

Carmel, Ind.-based MISO has estimated a regional approach would save $3 billion in compliance costs annually across its footprint, which stretches from the Gulf Coast to Manitoba. PJM has yet to complete its analysis.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Reynolds, Thomas
Sent: Monday, November 10, 2014 9:10 AM
To: Hull, George; Purchia, Liz; Smith, Roxanne; Allen, Laura
Subject: Can someone send me the full text of article below?

I need to access from my bberry

News Headline: CLIMATE: FERC tasked with reliability, not writing carbon rule -- LaFleur |

Outlet Full Name: Greenwire
News Text: The Federal Energy Regulatory Commission's job is to ensure the grid remains reliable as plant operators comply with U.S. EPA's greenhouse gas proposal -- not to tell EPA how to write the rule, FERC Chairwoman Cheryl LaFleur told reporters today.

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Message

From: Margaret Slattery [MSlattery@politico.com]
Sent: 7/30/2014 1:37:51 PM
To: Purchia, Liz [Purchia.Liz@epa.gov]
Subject: RE: From Politico Magazine for Gina McCarthy

Hi Liz, thanks for letting me know. Not a problem—it won't affect her selection. If a few extra days would help or if she wanted to complete any of the for-attribution questions at the end (best book this year, etc.), just let me know.

Thanks and congratulations again,
Margy

From: Purchia, Liz [Purchia.Liz@epa.gov]
Sent: Wednesday, July 30, 2014 9:28 AM
To: Margaret Slattery
Subject: RE: From Politico Magazine for Gina McCarthy

The Administrator is honored to be selected, but won't be able to fill out the survey. Hopefully it won't impact her selection.

Thanks,
Liz

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Margaret Slattery [mailto:MSlattery@politico.com]
Sent: Monday, July 28, 2014 11:52 AM
To: Purchia, Liz
Subject: RE: From Politico Magazine for Gina McCarthy

Terrific—thanks, Liz!

From: Purchia, Liz [Purchia.Liz@epa.gov]
Sent: Monday, July 28, 2014 10:47 AM
To: Susan Glasser
Cc: Margaret Slattery
Subject: RE: From Politico Magazine for Gina McCarthy

Hi Susan and Margy – Thanks so much for reaching out about this news. I will pass it along to the Administrator and we will be sure to get back to you before August 1.

Liz Purchia
Press Secretary
U.S. Environmental Protection Agency
Direct: 202-564-6691
Cell: Ex. 6 Personal Privacy (PP)

From: Margaret Slattery [mailto:MSlattery@politico.com] **On Behalf Of** Susan Glasser
Sent: Saturday, July 26, 2014 1:01 PM
To: Purchia, Liz
Cc: Margaret Slattery
Subject: From Politico Magazine for Gina McCarthy

Hi Liz, we're hoping you can pass on the message below to Administrator McCarthy.

Many thanks!
Margy and Susan

--

Dear Administrator McCarthy,

Congratulations! It's my pleasure to let you know we've selected you as one of the POLITICO 50, our unique collection of the key thinkers, doers and visionaries reshaping American politics over the past year—and beyond. We're looking to make this revamped list an annual tradition at POLITICO MAGAZINE, the award-winning new publication from POLITICO, and will be releasing the list in a special issue of our next print magazine, due out in early September. We'll also look forward to hosting you and your fellow honorees at an event that month (more details soonest).

Our plan is to showcase you and your work as we recognize the people and ideas behind the country's most important political and policy debates, in and outside of Washington. In addition to profiling you with a short biography in the magazine, we are surveying every one of the POLITICO 50 to take stock of where some of the smartest political thinkers in the country stand on a range of issues. Attached is the short set of survey questions that will take just a few minutes of your time. We are happy to take your answers by email or, if you prefer, in a short phone interview. Our deadline for responses is Friday, Aug. 1.

For any questions related to your selection or the survey, please don't hesitate to contact me directly or my colleague Margy Slattery (mslattery@politico.com, 703-647-8576).

A note on timing: The list is strictly embargoed until the first week of September, when we will release the full set of POLITICO 50 names. We're happy to coordinate on publicity with your communications team; please have them contact POLITICO's director of public relations, Olivia Peterson (opeterson@politico.com, 703-842-1747).

Congratulations again and best regards,

Susan Glasser
Editor, POLITICO MAGAZINE
sglasser@politico.com, 703-842-1787