Message

From: Ruesch, Paul [/O=EXCHANGELABS/OU=EXCHANGE ADMINISTRATIVE GROUP (FYDIBOHF23SPDLT)/CN=RECIPIENTS/CN=0CBBCD34B4EC40F7825F6077B71D5A69-PRUESCH]
Sent: 1/19/2023 2:29:06 AM
To: McNamara, Joseph [Joseph.McNamara@carusllc.com]; Peruba, Cory [Cory.Peruba@carusllc.com]
CC: Anzelc, JoLynn [JoLynn.Anzelc@carusllc.com]
Subject: RE: Outline for weekly MAC Updates

My 2c worth below in black text and strikeout. Also, if you have 30 minutes tomorrow morning before this call, I am hosting a MAC Group call for another facility fire up north in Menominee, MI in October (https://response.epa.gov/menomineewarehousefire). If you want to get a feel for how I'm going to run yours, and how the facilities will give updates, jump on and just observe. It will go 9-9:30am. See the forwarded invite in my next email.

Paul Ruesch
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From: McNamara, Joseph <Joseph.McNamara@carusllc.com>
Sent: Wednesday, January 18, 2023 6:16 PM
To: Ruesch, Paul <ruesch.paul@epa.gov>; Peruba, Cory <Cory.Peruba@carusllc.com>
Cc: Anzelc, JoLynn <JoLynn.Anzelc@carusllc.com>
Subject: RE: Outline for weekly MAC Updates

Paul and Cory –

Please review the below bulleted summary (in blue) prepared for tomorrow's meeting. Let me know what you think. Thank you!

From: Ruesch, Paul <ruesch.paul@epa.gov>
Sent: Tuesday, January 17, 2023 9:06 AM
To: McNamara, Joseph <Joseph.McNamara@carusllc.com>
Cc: Peruba, Cory <Cory.Peruba@carusllc.com>; Falconio, Tony <Tony.Falconio@Illinois.gov>; Kondreck, Robert <kondreck.robert@epa.gov>
Subject: Outline for weekly MAC Updates

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Morning Joe & Cory –

Here is a proposed outline for the 'updates' we'll be looking for from the company on the weekly Multi-Agency Coordination Group calls (Tony – reply to all if you'd like to see anything more):

- On-site assessment / cleanup status
  - Clean-up is progressing; we have cleaned up all contaminants outside of the building footprint and bermed the affected area ~~with sand and aquablock~~.
  - We are removing all affected metal and debris from the fire site to a containment area (*I will show this area on the site diagram when you say this*) for prep for disposal or scrap (metal will be tested ~~via swipe test~~).
  - We are moving as quickly as we can on the ~~anticipate that~~ environmental cleanup ~~will be complete in two weeks~~.
- Off-site assessment / cleanup status (i.e., # hotline operators, response teams, calls, consults, homes assessed, homes cleaned)
  - Carus has received ~250 calls to the community hotline, and is tracking inquiries. We have 9 employees answering calls. Some of these employees have also been "boots on the ground" at the two community car washes and out surveying property damage.
  - So far, Carus has ~~donated~~ provided 42 car washes ~~to community members~~, as well as 9 car details (for those heavily affected).
  - House cleaning (power washing) began on January 16th and Carus' vendor has cleaned 17 houses to date.
  - Carus is still actively accepting request for home cleanup and we have more home cleanings scheduled this week.
- Contact water management (plans, schedule)
  - All contact water/liquid is contained onsite in the emergency containment pond ~~area~~.(*I will show this on the site diagram when you say this*)
  - A plan for ~~onsite treatment of the liquid utilizing circulation and~~ aeration has been ~~developed in coordination~~ discussed with USEPA and ILEPA and equipment is being mobilized onto the site this week. We (Carus) ~~conducted a laboratory scale proof of concept study; initial results are favorable for treatment. The treatment will begin tomorrow and we will work with USEPA and ILEPA for next steps once treatment is successful.~~ are working with our laboratory chemists and our environmental contractors on potential treatment and management options for this water, and plan to have a proposal next week. In the meantime, the pond has been isolated from the south lagoon via a locked gate valve, and though no wildlife has been observed at or near the pond, temporary hazing measures are in place.
  - ~~We initially anticipate this to take two weeks, though we will have more certainty in the coming days.~~
- On-site monitoring activity / results (air, water)
  - Air monitoring was conducted initially by USEPA until the fire was extinguished and the site was released. Monitoring by Carus immediately commenced following discontinuation of USEPA monitoring after coordinating with the USEPA START contractor.
  - Continual monitoring includes fenceline sampling and sampling on response workers. Onsite direct read data has consistently shown to be ~~within acceptable OSHA and USEPA limits~~ consistent with the background readings USEPA was detecting after the fire, and procedures are in place to react to any excursions. ~~Other samples were sent for lab analysis to smoke debris and potassium permanganate. All lab results to date have indicated very low levels of dust and Potassium Permanganate. – and all within acceptable range.~~
  - Air monitoring will continue through the duration of the clean-up activities.

- On-site and off-Site sampling data (wipes, soil, waste)
  - Awaiting a summary on this one – will have it to share tonight. *(If you don't get this in time, say you are awaiting lab results)*

- Press/communications
  - Carus is actively monitoring media coverage and responding to all inquiries as they come in. Last week most questions were specific to the fire event, including possible injuries or

environmental impact. This week, the focus has shifted to product supply and the impact on the water treatment market. We anticipate more questions in the coming days following our announcement to customers on force majeure for permanganates. Some media outlets are doing a 1 week follow up to check in on the status of community cleanup.

- We have issued 4 formal press releases which have been documented on the Carus website. Additional updates and press releases will continue to be posted here and shared on Carus social media profiles.
- Carus has linked to the FAQ document developed by US EPA, Illinois EPA and the City on 1/18.

I am attaching an example set of slides from a fire last fall up north in Menominee, Michigan to give you an idea of how the meetings will flow. I will keep these to 30 minutes, so try to limit updates to only a couple minutes max on each topic.

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