Use of Strategic Foresight to Inform the FY 2022-2026 Strategic Plan

DAA/DRA Briefing
Office of Chief Financial Officer

Strategic Plan Development: Implementation of Strategic Foresight Approach

- The Office of Management and Budget (OMB) encourages use of strategic foresight in strategic planning (OMB A-11: 230.1)
  - Incorporating strategic foresight into the strategic planning and review process supports the development and achievement of long-term goals.
  - Method for systematically considering a longer time horizon and broader scope of issues than other forms of planning.
  - Fostering an Agency's ability to better prepare for future threats or take early advantage of emerging opportunities.

Horizon scanning to inform EPA's FY 2022-2026 Strategic Plan and Evidence Act Learning Agenda: The Ask.

- Agency approach is a two-phase systematic and iterative horizon scanning approach:
  - Literature scan
  - Expert/leadership interviews
- Initiated initial literature scans in the following areas:
  - **Climate Change: Agency Responsiveness/Preparedness**
  - **Environmental Justice and Sustainable Communities**
  - **Electric Vehicle Industry and Associated Materials and Waste Streams**
  - **Green Chemistry/Materials Management/Recycling**
  - **Ocean Pollution/Microplastics**
  - **Workforce/Succession Planning**
- Seeking DAA/DRA input on:
  - **Affirming/adjusting scanning areas**
  - **Identifying experts for interviews, including Agency (political and career) leadership; Agency experts and external experts**

Reflecting foresight results in EPA's FY 2022-2026 Strategic Plan

OCFO will provide summary reports and will brief agency leadership and programs to:

- Inform scope and content of Agency goals and objectives.
- Develop strong and resilient program strategies that consider future uncertainties.
- Illuminate external factors that may impede or enhance EPA's ability to advance the strategic plan.

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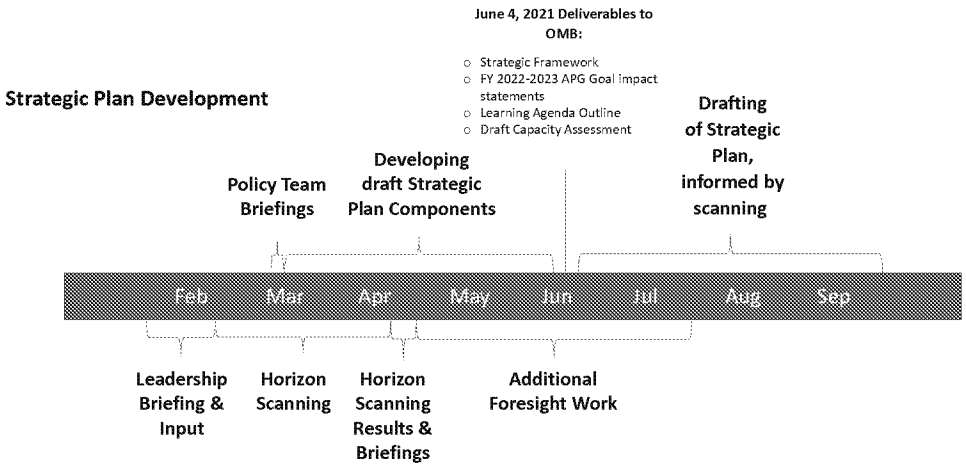
Foresight-Strategic Planning Timeline



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