Message

From: Maurin, Lawrence [Maurin.Lawrence@epa.gov]
Sent: 9/1/2016 8:20:00 PM
To: John Johnston [john.johnston@energytransformationpartners.com]
CC: Wolfram, Michael [Wolfram.Michael@epa.gov]; Rios, Gerardo [Rios.Gerardo@epa.gov]; BECKHAM, LISA [BECKHAM.LISA@EPA.GOV]; Chen, Eugene [Chen.Eugene@epa.gov]; Kevin Moore [kevin.moore@energytransformationpartners.com]; Lisa Muzekari [muzekari.l@thomasandhutton.com]; William Sili [william.sili@epa.as.gov]; Fa'amao Asalele [faamao.asalele@epa.as.gov]
Subject: RE: Action Items for ICRC American Samoa project permitting

John,

Great. We will see you at 10 AM Pacific time on the 8th. I will make sure that you and Kevin are on the visitor's list. Check in at the security desk and they will give me a call when you arrive. Our address is 75 Hawthorne St. San Francisco, CA 94105.

I have set up a conference line so that Lisa and AS EPA can participate. It may be too early in the morning for AS EPA to be able to join us, but I have included them here so that they can join in case they are interested.

Conference Number: Ex. 6 Personal Privacy (PP)
Code: Ex. 6 Personal Privacy (PP)

Larry

Larry Maurin
Air Permits Office (AIR-3)
U.S. Environmental Protection Agency, Region 9
75 Hawthorne Street
San Francisco, CA 94105
(415) 972-3943
Maurin.Lawrence@epa.gov

From: John Johnston [mailto:john.johnston@energytransformationpartners.com]
Sent: Thursday, September 01, 2016 10:52 AM
To: Maurin, Lawrence <Maurin.Lawrence@epa.gov>
Cc: Wolfram, Michael <Wolfram.Michael@epa.gov>; Rios, Gerardo <Rios.Gerardo@epa.gov>; BECKHAM, LISA <BECKHAM.LISA@EPA.GOV>; Chen, Eugene <Chen.Eugene@epa.gov>; Kevin Moore <kevin.moore@energytransformationpartners.com>; Lisa Muzekari <muzekari.l@thomasandhutton.com>
Subject: Re: Action Items for ICRC American Samoa project permitting

Hello Larry,

Thank you for your email and thank you for offering to meet with us next week. A meeting at 10:00 am on September 8th would work perfectly with our schedule. In attendance will be Kevin and myself, but we will have Lisa, our environmental consultant on the conference line if we need her for any parts of the discussion.

I look forward to seeing everyone next week and will stand by for further details as to our meeting.

Best Regards,

John C. Johnston
Chief Executive Officer

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On Aug 31, 2016, at 8:08 PM, Maurin, Lawrence <Maurin.Lawrence@epa.gov> wrote:

Hello John,

Thank you for your email. We will take a look at the outline of the project and the attached memorandum and let you know if we have any questions or concerns.

We would be interested in meeting with you in San Francisco on Thursday, September 8th at 10 AM. We will probably not have an opportunity before then to give a thorough review of the materials you submitted. However, we would like to discuss any areas of particular interest or answer any other questions you have.

Please let us know if this time works for you next week and I will send along some more details. Should we reserve a conference line so others can participate by phone, or will all the participants on your end be here in person?

Thank you,

Larry

Larry Maurin
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Maurin.Lawrence@epa.gov

From: John Johnston [mailto:john.johnston@energytransformationpartners.com]
Sent: Tuesday, August 30, 2016 8:52 AM
To: Maurin, Lawrence <Maurin.Lawrence@epa.gov>; Wolfram, Michael <Wolfram.Michael@epa.gov>; Rios, Gerardo <Rios.Gerardo@epa.gov>; BECKHAM, LISA <BECKHAM.LISA@EPA.GOV>; Chen, Eugene <Chen.Eugene@epa.gov>; Kevin Moore <kevin.moore@energytransformationpartners.com>; Lisa Muzekari <muzekari.l@thomasandhutton.com>
Subject: Re: Action Items for ICRC American Samoa project permitting

Dear Region 9 Air Permitting Team,
It has been some time since we last spoke, but we are now ready to move forward on our air permitting for the pyrolysis project in American Samoa. Since we last spoke, which was more than a year ago, we have had many changes in both our technological approach as well as our business structure. Although the changes we have undergone have not been easy, we believe they were necessary in order for this project to move forward and to be successful. It is this success that is critical for the people of American Samoa as well as our company.

From a technical perspective, our meeting last year with your team was enlightening. Your candid discussion with our team opened our eyes to exactly what we needed to demonstrate in order for our project to move forward. In light of what we learned over the past year, we have prepared the attached document to show how the technology we have selected is not only a good fit for the American Samoa project, but how we believe the technology can be permitted under the current Federal rules.

The attached outline of the American Samoa project, answers all of the questions that were raised by your team at our meeting over a year ago. We have done our best to answer not only those questions that were raised by your team, but also those that we think are applicable to the permitting of such a facility under the current Federal rules. Although we would like to take full credit for this, Kevin Moore and myself are not the ones that have directed our internal permitting efforts. To do this we have hired Thomas & Hutton, a well renowned environmental engineering firm, to guide us through this technical process.

Lisa Muzekari, P.E., copied on this email, is our technical lead with Thomas & Hutton. Lisa has many years of experience permitting many different types of facilities including several waste-to-energy projects. As part of our submission to your team, Lisa has provided us with a technical memorandum outlining why she believes that our project in American Samoa should fall under the Small Power Production Facility exemption. Please see this attached memorandum for your review and our further discussion.

We fully understand that this is not an official application package, but our intent is to restart the conversation and get the process in motion by answering the questions your team ask of us more than a year ago. Once your team has had the opportunity to review the attached information, we would like to have a more detailed discussion as to potential paths forward.

From a business perspective, we have had some exciting changes. As all companies evolve some partners find the need to move on to new adventures and our company is no different. We have reduced the number of partners we have down to just three. Now our company consists of Kevin Moore, which you met at our meeting last year in San Francisco, Brinkley Melvin, which you have not met but will soon and myself. This change in ownership has been spectacular, and has allowed us to really catapult our efforts on many different fronts. With this change in ownership came a change in our brand. We have changed our name from Team ICRC, LLC to Energy Transformation Partners, LLC. As a company we have evolved from simply being a technology provider to supplying our clients with a more holistic approach to their problems. With each of our clients we strive to find the best fit solution for a given problem, and not simply sell a single technology because we have some negotiated intellectual property rights. As we move forward you will see the name Energy Transformation Partners, LLC, or ETP as we often refer to it as, but just know that it is the same company rebranded for business purposes.

I am sorry for the long email, but I thought it was important that I start off by explaining where we are as a business and what we have been doing since we last spoke. I look forward to moving this project forward as we are finally at the final step prior to fabrication, installation and operation of this waste-to-energy facility so badly needed by the people of American Samoa. This truly is a one of kind opportunity and as a company we are glad that we can be part of the team that makes it successful.

As we move forward, please include Kevin Moore, myself and Lisa on all email correspondence. I will respond as necessary, but most of the technical responses will come from Kevin and Lisa as they are the ones working on this project on a daily basis. Please feel free to contact us at any point during your review of the materials if there are any particulars you would like to address. We welcome your questions and look forward to our future discussions.

As a closing point, Kevin and myself will be in San Francisco for other business on September 7th. If possible I would like to have a meeting with any members of your team that may be available. It would be my intention, if such a meeting can occur, to use that time to directly answer any questions that you may have at that time. I know it is short notice, but I thought it would be nice to sit down and start our discussions again while we are already in San Francisco for other business. Please let me know if this is possible and if so what time would work for a meeting on September 8th.

Best Regards,

John C. Johnston
Chief Executive Officer