Atlantic Richfield Company

$QWKRQ\ 5◂ %URZQ
3URMHFW 0DQDJHU☼ 0LQLQJ

┤ &HQWHUSRLQWH 'ULYH
/D 3DOPD☼ &$ ‼ ├ ┴ ┬ ┼ ¶
2IILFH ♂ ├ ↑ → □ ↑ ┴ ┼ ┤
)D[♂ → ¶ ┤ □ ┴ ┴ ← ┼ ├ →
(┼ PDLO $QWKRQ\◂ %URZQ#ES◂ FRP

)HEUXDU\ ☼ ┴ ‼ ¶ ←

-XOLH 6XOOLYDQ
8◂ 6◂ (3$ 5HJLRQ
→ ↑ +DZWKRUQH 6WUHHW ♂ 6)'┼ → ┼ ┴ □
6DQ)UDQFLVFR☼ &$ ┤ ¶ ‼ ↑

5(/HYLDWKDQ 0RQWKO\ 5HSRUW IRU -DQXDU\ ┴ ‼ ¶ ←

'HDU 0V◂ 6XOOLYDQ

7KH IROORZLQJ WH[W GHVFULEHV DFWLYLWLHV FRQGXFWHG GXULQJ WKH PRQWK RI -DQXDU\ ┴ ‼ ¶ ← 6LWH ♂ VLWH□ DQG DFWLYLWLHV DQWLFLSDWHG WR RFFXU GXULQJ WKH XSFRPLQJ PRQWK◂ 7KHVH E\ ZRUN DUHD >$VSHQ 6HHS☼ &KDQQHO 8QGHUGUDLQ ♂ &8'□ DQG 'HOWD 6HHS ♂ '6□@☼ DQG VLW SURJUHVV UHSRUWV LV EHLQJ VXEPLWWHG LQ DFFRUGDQFH ZLWK 3DUDJUDSK ├ ┴ RI WKH $GPLQL $JUHHPHQW DQG 2UGHU RQ &RQVHQW IRU 5HPRYDO $FWLRQ ♂ $2&□ ♂ HIIHFWLYH -DQXDU\ ┴ ¶ ☼ ┴

$&7,9,7,(6)25 -$18$5<

<u>$VSHQ 6HHS</u>

x 2SHUDWHG WKH $VSHQ 6HHS %LRUHDFWRU ♂ $6%□ 7UHDWPHQW 6\VWHP LQ UHFLUFXODWLRQ PRGH IR -DQXDU\◂ $ OLPLWHG DFFHVV VHDVRQ ♂ /$6□ ZLQWHU VLWH YLVLW WR $6% 7UHDWPHQW 6\VWHP -DQXDU\ ┬ ☼ ┴ ‼ ¶ ←◂ 'XULQJ WKH /$6 ZLQWHU VLWH YLVLW RQ -DQXDU\ ┬ ☼ ┴ ‼ PDLQWHQDQFH DQG FRPSOLDQFH VDPSOLQJ DFWLYLWLHV ZHUH SHUIRUPHG◂ 7KH LQIOXHQW FRPSOLDQFH VDPSOLQJ UHVXOWV DUH SUHVHQWHG LQ 7DEOH ¶◂ 5HFHQW LQIOXHQW IORZ UDWH☼ GDWD DUH VXPPDUL]HG LQ 7DEOH ┴◂

<u>&8' DQG '6</u>

x 7KH +LJK 'HQVLW\ 6OXGJH ♂ +'6□ 7UHDWPHQW 3ODQW DQG &8' DQG '6 FRQYH\DQFH DQG HTXLSPHQW UHPDLQHG ZLQWHUL]HG GXULQJ WKH PRQWK RI -DQXDU\◂

$ %3 DIILOLDWHG FRPS bp

-XOLH└ 6XOOLYDQ└ ± └ 86└ (3$└ 5HJLRQ└ └
)HEUXDU\└ ☼ └ ┴ ‼ ¶ ← └
3DJH└ ┴ └ RI└ ┬ └

6LWH├ ZLGH└

x└ &RQWLQXHG└ WR└ XSGDWH└ WKH└ /HYLDWKDQ└ 0LQH└ 3URMHFW└ 'DWDEDVH└ ZLWK└ GDWD└ IURP└ PRQLWRULQJ└ S
$WODQWLF└ 5LFKILHOG└ DQG└ YDULRXV└ DJHQFLHV◄ └

x└ 2Q└ -DQXDU\└ ¶ ├ ☼ └ ┴ ‼ ¶ ← ☼ └ D└ FRQIHUHQFH└ FDOO└ ZDV└ FRQGXFWHG└ ZLWK└ WKH└ 8◄ 6◄ └ (
SURJUHVV└ XSGDWH◄ └
└
$&7,9,7,(6└)25└ 83&20,1*└ 0217+└
└
$VSHQ└ 6HHS└

x└ &RQWLQXH└ RSHUDWLRQ└ RI└ WKH└ $6%└ 7UHDWPHQW└ 6\WHP└ LQ└ UHFLUFXODWLRQ└ PRGH└ DQG└ FRQGXFW└ /$
PRQLWRULQJ☼ └ DQG└ PDLQWHQDQFH└ DV└ RXWOLQHG└ LQ└ WKH└ 5HPRYDO└ $FWLRQ└ :RUN└ 3ODQ└ ♂ 5$:3□ ◄ └
/$6└ ZLQWHU└ DFFHVV└ YLVLW└ ZDV└ FRPSOHWHG└ RQ└)HEUXDU\└ ¶ ☼ └ ┴ ‼ ¶ ← ◄ └ └

x└ &RQWLQXH└ WR└ FRPSLOH└ GDWD└ IURP└ ┴ ‼ ¶ → └ $6%└ 7UHDWPHQW└ 3ODQW└ RSHUDWLRQV└ IRU└ LQFOX
$QQXDO└ &RPSOHWLRQ└ 5HSRUW◄ └
└
&8'└ DQG└ '6└
x└ &RQWLQXH└ WR└ FRPSLOH└ GDWD└ IURP└ ┴ ‼ ¶ → └ +'6└ 7UHDWPHQW└ 3ODQW└ RSHUDWLRQV└ IRU└ LQFOX
$QQXDO└ &RPSOHWLRQ└ 5HSRUW◄ └
└
6LWH├ ZLGH

x└ $└ /HYLDWKDQ└ 0LQH└ 6XSHUIXQG└ 8SGDWH└ 0HHWLQJ└ ZDV└ KHOG└ RQ└)HEUXDU\└ ┴ ☼ └ ┴ ‼ ¶ ← ☼ └ LQ└

x└ &RQWLQXH└ WR└ SURYLGH└ SURMHFW└ SURJUHVV└ XSGDWHV└ WR└ WKH└ 8◄ 6◄ └ (3$└ YLD└ FRQIHUHQFH└
FRQIHUHQFH└ FDOO└ LV└ FXUUHQWO\└ VFKHGXOHG└ IRU└)HEUXDU\└ ┴ ‼ ☼ └ ┴ ‼ ¶ ← ◄ └

x└ &RQWLQXH└ FRPSLOLQJ└ LQIRUPDWLRQ└ IRU└ WKH└ ┴ ‼ ¶ → └ $QQXDO└ &RPSOHWLRQ└ 5HSRUW└ ♂ GXH└ $SULO└

x└ &RQWLQXH└ GHYHORSPHQW└ RI└ WKH└ ┴ ‼ ¶ ← └ $PHQGPHQW└ WR└ WKH└ 5$:3└ ♂ GXH└ 0DUFK└ ¶ ☼ └ ┴
GHVFULEH└ 5HPRYDO└ $FWLRQ└ DFWLYLWLHV└ WR└ EH└ SHUIRUPHG└ DW└ WKH└ VLWH└ GXULQJ└ ┴ ‼ ¶ ← ◄ └

,I└ \RX└ KDYH└ DQ\└ TXHWWLRQV└ RU└ FRPPHQWV☼ └ SOHDVH└ IHHO└ IUHH└ WR└ FRQWDFW└ PH└ DW└ ♂ ├ ↑ → □
$QWKRQ\◄ %URZQ#ES◄ FRP◄ └
└
└
6LQFHUHO\☼ └
└
└
└

IRU└
└
└ └ └
7RQ\└ %URZQ└
3URMHFW└ 0DQDJHU└
└

-XOLH└ 6XOOLYDQ└ ±└ 86└ (3$└ 5HJLRQ└ └
)HEUXDU\└ ☼└ ┴ ‼ ¶ ←└
3DJH└ ┬└ RI└ ┬└

$WWDFKPHQWV └
7DECH└ ¶└ ±└ $VSHQ└ 6HHS└ %LRUHDFWRU└ 7UHDWPHQW└ 6\VWHP└ ±└ &RPSOLDQFH└ 6DPSOH└ 5HVXOWV└
7DECH└ ┴└ ±└ $VSHQ└ 6HHS└ %LRUHDFWRU└ 7UHDWPHQW└ 6\VWHP└ ±└ 5HFHQW└)ORZ☼└ S+☼└ DQG└ 253└)
└
└
FF └ └ └ 'RXJODV└ &DUH\☼└ /DKRQWDQ└ 5HJLRQDO└ :DWHU└ 4XDOLW\└ &RQWURO└ %RDUG└
6FRWW└)HUJXVRQ☼└ /DKRQWDQ└ 5HJLRQDO└ :DWHU└ 4XDOLW\└ &RQWURO└ %RDUG└
5RQDOG└ +DOVH\☼└ $WODQWLF└ 5LFKILHOG└ &RPSDQ\└
1DWKDQ└ %ORFN☼└ %3└ └
-DFN└ 0DUVHULVRQ☼└ $WODQWLF└ 5LFKILHOG└ &RPSDQ\└
5HJLQDOG└ ,ODR☼└ $WODQWLF└ 5LFKILHOG└ &RPSDQ\└
$GDP└ &RKHQ☼└ (VT◄ ☼└ 'DYLV└ *UDKDP└ └ 6WXEEV└ //3└
'DYH└ 0F&DUWK\☼└ &RSSHU└ (QYLURQPHQWDO└ &RQVXOWLQJ└
0DUF└ /RPEDUGL☼└ $PHF└)RWWHU└ :KHHOHU└ (QYLURQPHQW└ └ ,QIUDVWUXFWXUH☼└ ,QF◄└
6DQG\└ 5LHVH☼└ (Q6FL☼└ ,QF◄└
└

7$%/(└ ¶

$63(1└ 6((3└ %,25($&725└ 75($70(17└ 6<67(0└ ┼ └ &203/,$1&(└ 6$03/(└ 5(68/76

-$18$5<└ └ ┴ ‼ ¶ ← └ 0217+/<└ 6800$5<

'UDIWV└ ┼ └ 3URYLVLRQDO└ 'DWD

3DUDPHWHU	%DVLV	-DQXDU\└ ┬ ☼ └ ┴ ‼ ┴ ← ↑ $63,1) ├ $6%└ ,QIOXHQW ♂ PJ↕ /□	-XQH└ ┬ ☼ └ ┴ ‼ → ┴ ← ↑ $63()) ├ $6%└ (IIOXHQW ♂ PJ↕ /□	0DUFKLPXP└ 'LVFKDUJH└ &ULWHULD└ ♂ PJ↕ /□	$YHUDJH└ 'LVFKDUJH└ &ULWHULD└ ♂ PJ↕ /□
S+└ ♂ V◄ X◄ □	)LHOG	┬ ◄ ¶ ‼	→ ◄ ‼	¶	┼
$OXPLQXP	'LVRROYH	┤	‼ ◄ ‼	┤ ◄	┴ ◄
$UVHQLF	'LVRROYH	‼ ◄ ‼	└ ‼ ◄	‼ ◄	‼ ◄
&DGPLXP	'LVRROYH	‼ ◄ ‼	└ ‼ ◄	‼ ◄ !	‼ ◄ !
&DOFLXP	'LVRROYH	┬ ┤	┬ ┤	┤	┤
&KORULGH	7RWDO	┴ ◄	¶ ◄	┤	┤
&KURPLXP	'LVRROYH	‼ ◄ ‼ ‼	└ ‼ ◄	‼ ◄	‼ ◄
&RSSHU	'LVRROYH	¶ ◄	‼ ◄ ‼ ‼	‼ ◄ !	‼ ◄ !
+DUGQHVV	'LVRROYH	¶ ┴	¶ ┴	┤	┤
,URQ	'LVRROYH	¶ ┬	¶	┴ ◄	¶ ◄
/HDG	'LVRROYH	└ ‼ ◄	└ ‼ ◄	‼ ◄ ¶	‼ ◄ !
0DJQHVLXP	'LVRROYH	←	→	┤	┤
1LFNHO	'LVRROYH	‼ ◄	‼ ◄	‼ ◄	‼ ◄ !
3KRVSKRUXV	'LVRROYH	└ ‼	└ ‼	┤	┤
6HOHQLXP	7RWDO	‼ ◄ ‼ ‼	└ ‼ ◄	13	‼ ◄ !
6XOIDWH	7RWDO	┴ ‼	┴ ‼	┤	┤
=LQF	'LVRROYH	‼ ◄	‼ ◄ ‼	‼ ◄	‼ ◄
$FLGLW\	7RWDO	→ ┬	└ .	┤	┤
$QDOLQLW\└ ♂ %LFDUE	7RWDO	└ .	¶ →	┤	┤
$QDOLQLW\└ ♂ &DUE	7RWDO	└ .	└ .	┤	┤
$QDOLQLW\└ ♂ +\GUR	7RWDO	└ ‹	└ ‹	┤	┤
$QDOLQLW\└ ♂ '	7RWDO	└ .	¶ ┤	┤	┤
7RWDO└ 'LVRROYHG└ (	7RWDO	┴ ←	┴ ↑	┤	┤
7RWDO└ 6XVSHQGHG└ 6	7RWDO	┴	↑	┤	┤

1RWHV

¶ ◄ └ └ S+└ YDOXHV DUH└ ILHOG└ PHDVXUHPHQW└ UHSRUWHG└ LQ└ WDQGDUG└ XQLW└

┴ ◄ └ └ 'LVFKDUJH└ FULWHULD└ DQG└ EDVLV IRU└ DYHUDJH└ YDOXHV└ DUH└ OLWWHG└ LQ└ WKH└ 5HT└ $SSURYDO└ RI└ 0RGLILFDWLRQV└ WR└ WKH└ 5HFR└ DW└ WKH└ /HYLDWKDQ└ 0LGH└ 0HFRUDQGXP└ ♂ 8◄ ┴ ‼ ‼ ← □

└ ÔDOXHV└ LQ└ %ROG└ DUH└ HIIOXHQW└ FRQFHQ└ JUHDWHU└ WKDQ└ WKH└ PD[LPXP└ RU└ DYHUDJH└ GLVFKDUJH└ FULWHL

$EEUHYLDWLRQV

└ ┤ &RQWULXXHQW└ WKDW└ ZHUH└ QRW└ GHWHFWHG└ DUH└ OLWWHG└ DV└ | | └ UHSRUWLQJ└ OLPLW└ LV└ VKRZQ◄

-└ ┤ 5HVXOW└ QRWHG└ ZLWK└ | -| └ DUH└ DQ└ HXWLPDWHG└ YDOXH└ RU└ ZHUH└ WKDQ└ WKH└ UHSRUWLQJ└ OLPLW└ EXW└ JUHDWHU└ WKDQ└ RU└ HTXDO└ WR└ WKH└ PHW GHWHFWLRQ└ OLPLW◄

PJ↕ /└ ┤ PLOOLJUDPV└ SHU└ OLWHU

13└ ┤ 1RW└ 3UHSXOJDWHG

V◄ X◄ └ ┤ WDQGDUG└ XQLW

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$63(1 6((3 %,25($&725 75($70(17 6<67(0 5(&(17)/2:☼ S+☼ $1' 253),(/' 0($685(0(176

-$18$5< !!¶ 0217+/< 6800$5<

'UDIW 3URYLVLRQDO 'DWD

'DWH	$VSHQ 6HHS %LRUHDFWRU ,QIOXHQZ			0DQXRCH ¶ RU ♂ %LRFHOO ¶ ,QIOXHQZ		0DQXRCH RU ♂ %LRFHOO ,QIOXHQZ %LRFHOO ,QIOXHQZ		0DQXRCH ♂ 1D2+ GRVLQJ CRFDWLRQ		0DQXRCH → RU ♂ %LRFHOO (,QIOXHQZ		$VSHQ 6HHS %LRUHDFWRU (,QIOXHQZ	
	)CRZ ♂ JSP	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9
!! ¶ ↕ !!→ ↕ ¶ ¶ ← ↑	⊥	⊥	┤ ┬ ┤ ¶	├	↑ !!	┼ ¶ ┬ ┤	!	↑	←	┼ ⊥ !! !! ¶	┼	┼	├ !! ← ┼
!! ⊥ ↕ !!⊥ ↕ ¶ ¶ ← !!	┬	!! →	┤ ⊥ ┬ ←	├	→ ↑	┼ ┬ ┬ ⊥	⊥	├	← ├	┼ ⊥ →	→	┼	┼ ├ ↑ ┼
!! ┬ ↕ ¶ ¶ ↕ ¶ ¶	←	↑ ┬	!! ↑ ┬ ← ┤	→	→ ├	├ ┼	⊥ ┬	⊥	→ ¶ ¶	┬ ┤ ┤	┼	┼	├ ← ↑
!! ┤ ↕ ¶⊤ ↕ ¶ ¶ ┬ !!	⊥	⊥	┤ ↑ ┤	┼	┼	┼	┼	┼	┼	┼	┼	┼	┤ → ⊥
!! ┤ ↕ ⊥ ├ ↕ ¶ ¶	⊥	!!	¶	⊥ ├ ⊥ ¶	→ ¶	┤ ↑	¶	⊥	├	↑ ←	┼ ┬ ┤ ├	↑ →	¶ ┤ ⊥	┼ ⊥ ┬ ⊥	←
!! ↑ ↕ !! ┬ ↕ ¶ ¶	⊥ →	!!	⊥	┬ ↑ ↑	!!	→	→ !!	⊥ ├ ┤	←	↑ ├	┼ ┬ ├ ¶	↑ →	← ¶	┼ ⊥ ├ ┤	←
!! ↑ ↕ ¶ ¶ ↕ ¶ ¶	⊥ ┤	!!	⊥	┬ ┤ ┤	⊥ ← ┤	├	← ¶	¶ ←	⊥	┬ ¶	┼ ⊥ ⊥	!!	├	┼ ⊥ !! !!	→
!! ↑ ↕ ⊥ !! ↕ ¶ ¶	¶ →	!!	┬	┬ → ⊥	┤ ┬ !!	←	¶ !!	⊥ ← ⊥	⊥	→ !!	┼ ┬ ├ ¶	← →	←	┼ ⊥ ¶	├
!! ├ ↕ !! ¶ ↕ ¶ ¶	¶ →	↑	⊥	┬ → ←	├ ⊥	←	¶ ←	¶ → ↑	←	→ ¶ ¶	┼ ┬ ├ !!	!! ←	¶ ┤	┼ ⊥ → ⊥	←
!! ├ ↕ ¶⊤ ↑ ↕ ¶ ¶ ¶ ↑	├	┬ ¶	← ┤ !! →	←	┼	┼	┼	┼	┼	← ├ !!	┼ ⊥ ┬ ¶	┬	┼	┼
!! ├ ↕ ¶⊥ ↕ ¶ ¶ ¶ ┤	→	!!	┤ ¶ ↑	├	┼	┼	┼	┼	┼	← ¶ ↑	┼ ¶	← ┤	⊥	┼	┼
!! ├ ↕ ⊥← ↕ ¶ ¶ ¶ ↑	!!	↑	⊥ !! ┤	↑	→	├ ├	┼ ↑ !! ┬	├	├	┼ ↑ ← ¶	↑	←	⊥	┼ ┤ ↑ ←	¶	├
!! → ↕ !! ├ ↕ ¶ ¶	¶ ┤	!!	⊥	⊥ ┬ →	¶	←	┬ →	┼ ↑ !!	┬	←	← ↑ ⊥ ↑	├	←	¶ !!	┼ ┬ ← ⊥
!! → ↕ ¶ ┬ ↕ ¶ ¶	¶ ┬	←	⊥	┬ ↑ ⊥	⊥	←	┤ ├	← ┬ ¶	⊥	←	┼ ┤ ¶ ⊥	¶	↑	┤ ┬	┼ ┤ ←	↑
!! → ↕ ¶ ¶ ↕ ¶ ¶	¶ ┬	┤ !! ┬	⊥	┼ ┤ ├	├	┼ ┤ ┬	←	┼ ┤ !!	├	┼ ┤ ┬	←	←	┼	┼ ←
!! ↕ ¶ ¶ ↕ ¶ ¶	⊥	⊥	! ⊥ ┬	←	→	┼ ┤ ⊥	⊥	┼ ¶ ├	├	┼ ┬ →	→	→	┼ →	┼ ¶ ↑
!! ↕ ¶ ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ¬	→	┼ ┤ ¶	┼ ┤ ┬	←	┼ ┤ ┬	→	┼ ┤ ┬	←	←	┼ ¶ ├
!! ↕ ¶ ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ├ !	→	┼ ┤ ↑	┼ ┤ ⊥	⊥	┼ ┤ ⊥	←	├	┼ ┤ ┤	←	←	┼ ¶ ←
!! ↕ ¶ ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ├ ┘	├	⊥	┼ ┤ ¶	←	┼ ┬ ⊥	←	├	┼ ┤ ┬	→	┼ ¶ ←
!! ↕ ¶ ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ├ ┘	├	⊥ ↑	┼ ⊥ ⊥	⊥	┼ ┤ !!	←	┼ ⊥ →	┼ ┤ !!	→	┼ ¶ ├
!! ↕ ¶ ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ↑ !	←	┼ ┬ ⊥	┼ ┤ ┬	→	┼ ┬ ├	→	┼ ┬ ⊥	┼ ┤ ⊥	→	┼ ·├
!! ↕ !! ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ├ ┘	→	┼ ┬ ←	├ ┤ !!	→	┼ ┬ →	→	├	┼ ┤ !!	→	┼ ¶ ←
!! ↕ ¶ ¶ ↕ ¶ ¶	¶ ⊥	⊥	┬ ← ↑	←	┼ ¶	├	←	┼ ┬ ↑	├	┼ ┬ ├	┼ ┬ ⊥	←	┼ ¶ ├
!! ↕ ⊥⊤ ↕ ¶ ¶ ¶ ↑	!!	⊥	┤ !! !!	¶	┼	┼	┼	┼	├ ← ¶	┼ ¶	⊥ ¶	┼	┼
!! ↕ ⊥ ↕ ¶ ¶	⊥	⊥	┤ ⊥	→	┼ ┬ ¶	├	┼ ⊥ ┬	→	┼ ¶ !!	┼ ⊥ ⊥	→	┼ ¶ ┬
!! ↕ !! ¶	⊥	⊥	← ┬	├	┼ ⊥ ⊥	├	┼ ⊥ ←	├	┼ ⊥ ↑	┼ ┬ ┬	→	┼ ¶ ↑
!! ↕ !! ¶	┼	┼	┼	┼	┼	┼	┼	→ ┬	┼ ¶	┼ ┬ ├	┼	┼
¶ ↕ ⊥⊤ ↕ !! ¶	¶	┼	┼	┼	┼	├	┼	┼	┼	¶ ├	←	├ ← ├	┼ ┬	├ ↑ ¶	┼

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'UDIW 3URYLVLRQDO 'DWD

'DWH	$VSHQ 6HHS %LRUHDFWRU ,QIOXHQW			0DQKRFH ¶ RU ♂ %LRFHOO ¶ ,QIOXHQW		0DQKRFH RU ♂ %LRFHOO ,QIOXHQW		0DQKRFH ♂ 1D2+ GRVLQJ CRFDWLRQ		0DQKRFH → RU ♂ %LRFHOO (,QIOXHQW		$VSHQ 6HHS %LRUHDFWRU (,QIOXHQW	
	)OREZ ♂ JSP	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9	S+ ♂ V X	253 ♂ P9
¶ ‼ ↕ ⊥ → ↕	¶ ¶	┼	┬ ◀ ¶	┬ ┼ ┴	┤ ◀ ↑	┼	┼	┼	┼	├ ◀	¶	┼ ¶ ←	◀ →
¶ ‼ ↕ ⊥	¶ ¶	┴ ◀	┬ → ↑	→ ◀	┼ ¶ ←	├ ◀	┼ ┴ ┤	→ ◀	┼ ┴ ¶	├ ◀	┼ ┴ ├	→ ◀	┼ ¶ ↑
¶ ¶ ↕ ‼	┤	┬ ◀	┬ ├ ←	┤	┤	┤	┤	┤	┼	┤	┤	┤	┤
¶ ¶ ↕ ¶	¶ ¶	┬ ◀	┬ ├	┤	┤	┤	┤	→ ◀	┼ ┴ ¶	┤	┤	┤	┤
¶ ¶ ↕ ¶	¶ ¶	┬ ◀	┬ → ¶	→ ◀	┼ ┬ ┬	→ ◀	┼ ┴ ┴	→ ◀	┼ ┴ ↑	├ ◀	┼ ┬ ┤	→ ◀	┼ ¶ ‼
¶ ⊥ ↕ ‼	¶ ¶	┴ ◀	┬ → ↑	→ ◀	┼ ┴ ├	→ ◀	┼ ┬ ┤	→ ◀	┼ ┬ ←	├ ◀	┼ ┬ ┬	→ ◀	┼ ¶ ¶
‼ ¶ ↕ ‼	┤	┤	┤	┤	┤	→ ◀	┼ ┴ ┬	← ◀	┼ ¶ ┤	├ ◀	┼ ┬ ┤	→ ◀	┼ ┴ ┤
‼ ¶ ↕ ‼	¶ ‼	┴ ◀	┬ │	→ ◀	┼ ┤ ‼	← ◀	┼ ┬ ├	← ◀	┼ ┬ ¶	├ ◀	┼ ┬ ←	← ◀	┼ ┬ '
‼ ⊥ ↕ ¶	◀	┴ ◀	┤ ‼ !	← ◀	┼ ┴ ┤	→ ◀	┼ ┴ ┤	┤	┤	→ ◀	┼ ┴ ├	← ◀	├ ¶
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‼ ┤ ↕ ¶	← ◀	┴ ◀	┬ ↑	← ◀	┼ ┬ ‼	├ ◀	┼ ┬ ↑	← ◀	┼ ┬ →	├ ◀	┼ ┬ ┤	→ ◀	┼ ·
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‼ ├ ↕ ‼	→ ◀	┴ ◀	┬	← ◀	┼ ┴ ┴	├ ◀	┼ ┬ ├	← ◀	┼ ┬ ↑	├ ◀	┼ ┬	→ ◀	┼ ↑ '
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‼ ↕ ¶ ┬ ↕	¶ ⊥	↑ ◀	├ ⊥	◀ ¶	┤ ⊥ ← ◀ →	← ◀ ┤	¶ ┼	┬ ← ‼ ◀ ┤	→ ◀ ┤	↑ ┬ ┬ ←	◀	← ◀	¶ ┬ ┼ ┬ ├ ¶ ◀ ¶

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	)ORZ ♂ JSP	S+ ♂ V◂ X◂	253 ♂ P9	S+ ♂ V◂ X◂	253 ♂ P9	S+ ♂ V◂ X◂	253 ♂ P9	S+ ♂ V◂ X◂	253 ♂ P9	S+ ♂ V◂ X◂	253 ♂ P9	S+ ♂ V◂ X◂	253 ♂ P9
‼ ├ ↕ ‼ ↕	‼ ┤	┴ ◀	‼ ┴ ◀	┬	┤ ┬ ◀ ┤	← ◀ ┴	┤	┬ ↑ ¶	→ ◀ ┤	┼ ┬	├ ◀ ←	→ ◀ ↑	┼ ┬ ┤ ┬ ◀ ┴ →
‼ ├ ↕ ¶	┴ ◂	┴ ◀	┤ ┬	← ◂	┼ ┬ ↑	→ ◀	┼ ┬ ←	├ ◀	┼ ┴ →	→ ◀	┼ ┬	┤	┤
‼ ├ ↕ ┴	┴ ◂	┴ ◀	┤ ¶	← ◀	┼ ┬ ├	→ ◀	┼ ┬	→ ◀	┼ ┬ ┴	→ ◀	┼ ┬ ←	┤	┤
‼ → ↕ ‼	¶ ◂	┴ ◀	┤ ┴	← ◀	┼ ┬ ├	→ ◀	┼ ┤ ‼	→ ◀	┼ ┬ ↑	→ ◀	┼ ┬	┤	┤
‼ → ↕ ‼	┴ ◂	┴ ◀	┤ ¶ ¶	← ◀	┼ ┬ ←	→ ◀	┼ ┬	→ ◀	┼ ┬ ┤	→ ◀	┼ ┬ ├	┤	┤
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‼ → ↕ ┴	┴ ◂	┴ ◀	┤ ├ ┐	← ◀	┼ ┬ ┴	→ ◀	┼ ┬ ┤	→ ◀	┼ ┴	→ ◀	┼ ┬ ┤	← ◀	┼ ┴ ‼
‼ ← ↕ ‼	┴ ◂	┴ ◀	↑ ├ ◂	← ◀	┼ ┴ ←	→ ◀	┼ ┬ ¶	→ ◀	┼ ┴	→ ◀	┼ ┬ ¶	← ◀	┼
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‼ ↕ ‼	┴ ◂	┴ ◂	↑ ¶ ┘	← ◂	┼ ┴ →	→ ◀	┼ ┬ ¶	→ ◀	┼ ┴ ┴	→ ◀	┼ ┬ ┬	← ◀	┼ ¶
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¶ ‼ ↕ ‼	┴ ◂	┴ ◀	┤ ← ┤	← ◀	┼ ┴ ┤	→ ◀	┼ ┴ ┤	→ ◀	┼ ┴ ┤	→ ◀	┼ ┴ ┴	┤	┤
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	)CRZL ♂ JSP	S+L ♂ V◀ X◀	253L ♂ P9	S+L ♂ V◀ X◀	253L ♂ P9	S+L ♂ V◀ X◀	253L ♂ P9	S+L ♂ V◀ X◀	253L ♂ P9	S+L ♂ V◀ X◀	253L ♂ P9	S+L ♂ V◀ X◀	253L ♂ P9
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	)ORZ ♂ JSP	S+ ♂ V◄ X◄	253 ♂ P9	S+ ♂ V◄ X◄	253 ♂ P9	S+ ♂ V◄ X◄	253 ♂ P9	S+ ♂ V◄ X◄	253 ♂ P9	S+ ♂ V◄ X◄	253 ♂ P9	S+ ♂ V◄ X◄	253 ♂ P9
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¶ ‼ ↕ ‼	┤ ◂	┴ ◄	┤ ┴ ↑	← ◄	┼ ┴ ←	→ ◄	┼ ┴	→ ◄	┼ ┴ ├	→ ◄	┼ ┴	┤	┤
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¶ ┴ ↕ ‼	┤ ◂	┴ ◄	┤ ↑ ┐	→ ◄	┼ ┴	→ ◄	┼ ┴	→ ◄	┼ ┴	→ ◄	┼ ┬ ┬	→ ◄	┼ ┴ ‼
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‼ ┬ ↕ ┴	¶ ↑	┴ ◄	┴ → ┐	┤	┤	┤	┤	◄	┼ ├ ·	┤	┤	├ ◄	┼ ¶ ·
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	)CRZ└ ♂ JSP└	S+└ ♂ V◄	253└ X◄ ♂ P9└	S+└ ♂ V◄ X◄	253└ └ ♂ P9└	S+└ ♂ V◄ X◄	253└ └ ♂ P9└	S+└ ♂ V◄ X◄	253└ └ ♂ P9└	S+└ ♂ V◄ X◄	253└ └ ♂ P9└	S+└ ♂ V◄ X◄	253└ └ ♂ P9└
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‼ ← ↕ ‼ ↕	¶ →	¶ ↑	◄ ‼ ┬	◄ ‼ ┬	┤ ← ↑ ◄ →	→ ◄	← ← ┼	¶ ↑ ┬ ◄ ←	→ ◄	↑ →	┼ ┴ ↑ ├ ◄	├ →	◄ ├ ‼ ┼ ┴ ├ ├ ◄ →
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'DWH	$VSHQ 6HHS %LRU-DRWRU ,QIOXHQW			0DQKRH ¶ RU ♂ %LRFHOO ¶ ,QIOXHQW		0DQKRH RU ♂ %LRFHOO ¶ ,QIOXHQW ,QIOXHQW %LRFHOO ,QIOXHQW		0DQKRH 1D2+ GRVLQJ CRFDWLRQ		0DQKRH → RU ♂ %LRFHOO (,QIOXHQW		$VSHQ 6HHS %LRU-DRWRU (,QIOXHQW	
	)CRZ ♂ JSP	S+ ♂ V◀	253 X◀ ♂ P9	S+ ♂ V◀ X◀	253 ♂ P9	S+ ♂ V◀ X◀	253 ♂ P9	S+ ♂ V◀ X◀	253 ♂ P9	S+ ♂ V◀ X◀	253 ♂ P9	S+ ♂ V◀ X◀	253 ♂ P9
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¶ $VSHQ 6HHS %LRU-DRWRU LQIOXHQW ICRZ UDWH PHDVXUHPHQW DUH ILHOG PHDVXUHPHQW FRORHWHG ZLWK D JU ZDWFK◀

↑ /RZ S+ PHDVXUHPHQW GXH WR SRZHU RXWDJH DGG DVVRFLDWHG FKHPLFDO SXPS GRZQWLPH GXULQJ WKH LQYHV

→ /RZ S+ PHDVXUHPHQW GXH WR LQFUHDVH LQ V\WWHP ICRZ UDWH FKHPLFDO GRVLQJ UDWHV CDJJHG EHKLQG LQFUHDVHV DGG ZHUH XQDECH WR SUHYHQW GHFUHDVH LQ V\WWHP S+◀

←)LHOG PHDVXUHPHQW DW LQWHUHGLDWH ELRUHDRWRU PDQKRHV ZHUH GRW FRORHWHG ZKHQ UHFLUFXODWLRQ RSHU LQWHUUXSWHG GXH WR VOXGJH GHZDWHULQJ RSHUDWLRQV ELRFHOO IOXVKLQJ RU RWKHU PDLQWHQDQFH DRWLYLV

↑ 253 PHDVXUHPHQW PD\ EH LQDFFXUDWH GXH WR SUREH FDOLEUDWLRQ LVVXHV◀

↓ /RZ S+ PHDVXUHPHQW GXH WR D SRZHU RXWDJH DGG DVVRFLDWHG FKHPLFDO SXPS VKXWGRZQ◀

→ (,IOXHQW SDUDPHWHUV ZHUH FRORHWHG DW WKH VOXGJH GHZDWHULQJ ILQWDWH GLVFKDUJH◀

← +LJK 253 PHDVXUHPHQW LQ PDQKRHV GXH WR UHFLUFXODWLRQ V\WWHP GRZQWLPH◀

(,IOXHQW RQ\ SDUDPHWHUV ZHUH FRORHWHG GXULQJ HI IOXHQW CDXGHU VFUHQ UHSDLUV◀

¶ !,QIOXHQW RQ\ SDUDPHWHUV ZHUH FRORHWHG GXULQJ $VSHQ VROLGV PDQDJHPHQW◀

$EEUHYLDWLRQV

↓ ↕ ↑ ↕ ↕ QRW PHDVXUHG QRW UHFRUGHG RU ELRU-DRWRU RSHUDWLRQ GLG QRW KDYH ICRZ DW JLYHQ CRFDWLRQ RQ WKH VSHFLILHG GDWH◀

JSP ↕ JDOOROV SHU PLQXWH

P9 ↕ PLOOLYRQWW

253 ↕ R[LGDWLRQ UHGXFWLRQ SRWHQWLDO

V◀ X◀ ↕ WDQGDUG XQLW

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