To: Miner, Robert[Robert.Miner@bp.com]
Cc: Manzanilla, Enrique[Manzanilla.Enrique@epa.gov]; Lyons, John[Lyons.John@epa.gov]
From: Strauss, Alexis
Sent: Mon 6/26/2017 4:27:08 PM
Subject: RE: Leaner Leviathan

Bob,

My apologies for not suggesting a date for our Leviathan Leaning. We've been focused on Anaconda and other matters meanwhile. I'll work with Enrique and John to suggest a couple of dates, as I had earlier promised.

I would like to attend ECOS, but have meetings at EPA HQ from noon on. ECOS is prohibitively expensive for the Regions to attend, so at best one meeting per year is affordable. I would have loved to hear Richard Lazarus, and former EPA colleague John Cannon; I hope you will have a good day there.

Warm regards,

Alexis

Alexis Strauss

Acting Regional Administrator

E.P.A. Region 9

75 Hawthorne Street

San Francisco, CA 94105

415-972-3572

From: Miner, Robert [mailto:Robert.Miner@bp.com]
Sent: Sunday, June 25, 2017 12:24 PM
To: Strauss, Alexis <Strauss.Alexis@epa.gov>
Subject: RE: Leaner Leviathan

Alexis:

Just checking in to see if you had identified any dates for meeting in San Francisco.

Also, are you going to be at the next ECOS conference on July 17th? If so, I thought we might want to grab a cup of coffee and chat a little.

Robert Miner

Senior Director

Communications & External Affairs

BP America

Robert.Miner@bp.com

314.282.1202 (cell)

From: Strauss, Alexis [mailto:Strauss.Alexis@epa.gov]
Sent: Monday, June 05, 2017 6:52 PM
To: Miner, Robert
Subject: RE: Leaner Leviathan

Bob,

Thank you for investing in this, and proposing next steps. Let me check in with Enrique and we'll confirm.

Thanks, ALexis

Alexis Strauss

Acting Regional Administrator

E.P.A. Region 9

75 Hawthorne Street

San Francisco, CA 94105

415-972-3572

From: Miner, Robert [mailto:Robert.Miner@bp.com]
Sent: Sunday, June 4, 2017 10:41 PM
To: Strauss, Alexis <Strauss.Alexis@epa.gov>; Manzanilla, Enrique <Manzanilla.Enrique@epa.gov>; Lyons, John <Lyons.John@epa.gov>
Cc: Genovese, Robert (BP) <Robert.Genovese@bp.com>
Subject: Leaner Leviathan

Dear Alexis:

Our team met and discussed what the next steps might look like. Like you, we are less concerned with the exact process (Lean or Lean Six Sigma) as we are with finding a successful path forward. At our Sugar Creek site, the Lean process there began by agreeing on objectives and then creating a streamlined path to accomplish those objectives. That process has allowed USEPA and our team to prioritize and focus work based on those objectives.

We are open to other thoughts, but our suggestion is that we bring together the decision-makers for the project in San Francisco for a day with the goal of laying out what a streamlined process would look like and then applying that process to the Leviathan project. The ultimate goal would be to progress the site more effectively toward a CERCLA protective remedy.

For your idea of looking for some fresh thinking on groundwater remediation strategies, our suggestion is that we would set aside a separate day where we could bring in some of our technical experts to meet with USEPA subject matter experts to share ideas on new approaches to groundwater remediation and then think through whether there are sites within Region 9 where these approaches might be pilot tested.

If your team agrees with these two approaches, we would be happy to work with you to identify a schedule for these two meetings and put together the right team for both.

We very much appreciate the opportunity to have these kinds of meaningful and positive conversations and look forward to seeing your team soon in San Francisco.

Robert Miner

Senior Director

Communications & External Affairs

BP America

Robert.Miner@bp.com

314.282.1202 (cell)

From: Strauss, Alexis [mailto:Strauss.Alexis@epa.gov]
Sent: Tuesday, May 16, 2017 5:55 PM
To: Miner, Robert
Cc: Genovese, Robert (BP); Manzanilla, Enrique; Lyons, John
Subject: Leaner

Dear Bob,

Superfund Director Enrique Manzanilla, his deputy John Lyons, and I spoke today of your interest in a leaner approach to Leviathan, and possibly groundwater remediation at various sites. We'd be interested in exploring this with you. While we are invested in the formal Lean Six Sigma training as a Regional office, let's take whatever process works and see where it

leads. Please suggest next steps.

With thanks,

Alexis

Alexis Strauss

Acting Regional Administrator

E.P.A. Region 9

75 Hawthorne Street

San Francisco, CA 94105

415-972-3572

From: Miner, Robert [mailto:Robert.Miner@bp.com]
Sent: Thursday, May 4, 2017 2:17 PM
To: Strauss, Alexis <Strauss.Alexis@epa.gov>
Cc: Genovese, Robert (BP) <Robert.Genovese@bp.com>
Subject: cannot thank you enough

Alexis:

Thank you again for sharing Laura Ebbert and her tribal expertise with us. I can't say enough about how valuable we thought her very practical tutorial and guidance was regarding our upcoming Walker River Tribe meeting. She is a gifted teacher and coach.

She and I spoke briefly about the shadowing opportunity you and I discussed and we look forward to welcoming her to campus when she is ready.

Also – we would very much welcome the opportunity to pick up on our conversation at the ECOS conference regarding introducing LEAN principles at Leviathan and

brainstorming new approaches to groundwater remediation at our sites in Region 9. Let me know what would be an appropriate next step on both of these items.

Again, thank you so much for your assistance and for Laura's expertise.

Robert Miner

Senior Director

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314.282.1202 (cell)