To: Huetteman, Tom[Huetteman.Tom@epa.gov]; Scott, Jeff[Scott.Jeff@epa.gov]; Reyes, Deldi[Reyes.Deldi@epa.gov]
Cc: Meer, Daniel[Meer.Daniel@epa.gov]; Calanog, Steve[Calanog.Steve@epa.gov]; Allen, HarryL[Allen.HarryL@epa.gov]; Minor, Dustin[Minor.Dustin@epa.gov]; Guria, Peter[Guria.Peter@epa.gov]
From: Manzanilla, Enrique
Sent: Thur 8/4/2016 3:10:36 PM
Subject: FW: Suggestions for Management Objectives for Exide Cleanup
PolicyObjectivesExideInteragencyWorkgroup 8_2_16-v3.docx

Looping…

From: Michael Contreras [mailto:micontreras@ph.lacounty.gov]
Sent: Thursday, August 04, 2016 6:32 AM
To: Meer, Daniel <Meer.Daniel@epa.gov>; Angelo Bellomo <abellomo@ph.lacounty.gov>; Zolaikha Taghvaei Bayar (zoe.bayar@dtsc.ca.gov) <zoe.bayar@dtsc.ca.gov>
Cc: Calanog, Steve <Calanog.Steve@epa.gov>; Ana Mascarenas (ana.mascarenas@dtsc.ca.gov) <ana.mascarenas@dtsc.ca.gov>; Manzanilla, Enrique <Manzanilla.Enrique@epa.gov>; Charlene Contreras <chcontreras@ph.lacounty.gov>; Stella Fogleman <sfogleman@ph.lacounty.gov>
Subject: Re: Suggestions for Management Objectives for Exide Cleanup

All,

As we discussed on Monday.

Attached are the draft objectives for the Exide operation.

I separated the objectives into Goals, Policy Objectives, and Management Objectives. I also added an additional element called Strategies where we can capture operational agreements as we go forward.

I did not delve into each agency mission or guidelines as I am not as cognizant of those elements as you all are. Of course, as the group discusses and determines, they will be added as necessary.

Please review and send your edits back to me. I will schedule a call for late afternoon on 8/10 to gather last edits for your 8/11 meeting.

Mike Contreras

From: Meer, Daniel <Meer.Daniel@epa.gov>
Sent: Tuesday, August 2, 2016 8:35:17 AM
To: Michael Contreras
Cc: Angelo Bellomo; Zolaikha Taghvaei Bayar (zoe.bayar@dtsc.ca.gov); Calanog, Steve; Ana Mascarenas (ana.mascarenas@dtsc.ca.gov); Manzanilla, Enrique
Subject: Suggestions for Management Objectives for Exide Cleanup

Hi Mike – Attached is suggested language for management objectives. When we teach incident management to senior executives at EPA, we take pains to emphasize the point that senior leadership should focus on management and policy objectives that are then converted into a strategy and tactics by the incident commander or the unified command. The management objectives should not be tactical. They should be derived from statute, regulation or an agency's mission or policies. Of course in a UC environment, there will have to be some give and take between agencies that might have slightly different missions.

So for example, a management objective could be "Commit to open and transparent communication among agencies" and the strategy and tactic to achieve this objective could be "establish a regular briefing schedule so that senior leaders are informed of progress".

We also teach that the objectives should be as specific and achievable as possible.

I would be happy to discuss these with you at any time.

Best regards, Dan Meer

Daniel A. Meer, Assistant Director

Superfund Division

Emergency Response, Preparedness and Prevention Branch

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