From: (b) (6), (b) (7)(C)
To: BPAM PMO TASKS
Cc: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Tuesday, January 16, 2018 10:38:31 AM
Importance: High

FYI – this one is coming.

Please task to (b) (6), (b) (7)(C) she'll work with the owners of the actions to submit.

I'm going to have OFAM remind them that BSIP is USBP, not OFAM.

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Tuesday, January 16, 2018 9:50 AM
To: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

FYI. This is currently being routed through communications.

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)
Sent: Tuesday, January 16, 2018 9:34 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V < (b) (6) ; (b) (6), (b) (7)(C) ; Henriquez, Elia (Jeanette) J (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b) (6), (b) (7)(C) suggested that meeting should include (b) (6), (b) (7)(C) (please excuse a misspelling), as he was involved in that process. (b) (6), (b) (7)(C)) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C) [redacted]
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, [redacted] (b) (6), (b) (7)(C) [redacted]

Thanks,

OFAM Audit Program Management

[redacted] (b) (7)(E) [redacted]
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: [redacted] (b) (6) [redacted]]
Sent: Friday, January 12, 2018 11:06 AM
To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
[redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V [redacted] (b) (6) [redacted]
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), [redacted] (b) (6) [redacted]

Jeanette Henriquez (AD), [redacted] (b) (6) [redacted]

Ashley Davis (AIC), [redacted] (b) (6) [redacted]

Leslie Sarapu (Analyst), [redacted] (b) (6) [redacted]

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C),

(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; (b) (6), (b) (7)(C)
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics
Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC
Meeting Floor – 7th (Suite 755N)
Conference Room – 712A
Conference Line – (b) (7)(E), passcode: (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT < (b) (7)(E) >;
(b) (6), (b) (7)(C)
Cc: Davis, Ashley V (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, (b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sarapu, Leslie (b) (6) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6) ;
OFAM Business Operations Program Accountability Executive Support
(b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:
1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie < (b) (6)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) ; OFAM Business Operations Program Accountability Executive Support (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: [redacted] (b) (6), (b) (7)(C) [redacted]
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management

[redacted] (b) (7)(E) [redacted]
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: [redacted] (b) (6) [redacted]]
Sent: Thursday, January 4, 2018 11:23 AM
To: [redacted] (b) (6), (b) (7)(C) [redacted] Davis, Ashley V < [redacted] (b) (6) [redacted] ;
OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted] ;
[redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted]
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

[redacted] (b) (6), (b) (7)(C) [redacted]
Thank you so much for the information.

[redacted] (b) (6), (b) (7)(C) [redacted] I look forward to working with you.

Best, Leslie

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; [redacted] (b) (6), (b) (7)(C) [redacted]

Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) **(OFAM Audit Program Manager (APM))** (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00

2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)

3. Copy of Test Plan for the border wall prototypes. GAOreceived the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7)(C) **will check on this in her absence.**

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Wednesday, January 3, 2018 4:18 PM
To: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6)
OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Henriquez, Elia (Jeanette) J < (b) (6) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie < (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management
[redacted] (b) (7)(E) [redacted]
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto [redacted] (b) (6) [redacted]
Sent: Tuesday, November 21, 2017 2:02 PM
To: [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Sarapu, Leslie < [redacted] (b) (6) [redacted] >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted]; OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]; (b) (6), (b) (7)(C) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection

Washington, DC
(b) (6), (b) (7)(C)
[redacted]

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' [redacted] (b) (6) [redacted] >
Cc: Sarapu, Leslie < [redacted] (b) (6) [redacted] >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted] ; OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (6) [redacted] ; (b) (6), (b) (7)(C) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b) (6)

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C) /OFAM (b) (6), (b) (7)(C) copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)
[redacted]

From: Davis, Ashley V [mailto [redacted] (b) (6) [redacted]
Sent: Tuesday, November 14, 2017 12:43 PM
To: [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Sarapu, Leslie [redacted] (b) (6) [redacted] >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted] ; OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(C) We are interested in both projects.

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" **Is GAO referring to the "wall" project only or the "gates" project as well?**

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*

U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)
[redacted]

From: Davis, Ashley V [mailto [redacted] (b) (6)
Sent: Monday, November 13, 2017 9:33 AM
To: [redacted] (b) (6), (b) (7)(C) [redacted] (b) (6) [redacted] @hq.dhs.gov>
Cc: Sarapu, Leslie [redacted] (b) (6) [redacted] >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted] (b) (6), (b) (7)(C) [redacted]
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi [redacted] (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; [redacted] (b) (6) [redacted]
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; [redacted] (b) (6), (b) (7)(C) [redacted]
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)
[redacted]

From: Davis, Ashley V [mailto [redacted] (b) (6) [redacted]
Sent: Monday, November 13, 2017 9:16 AM
To: [redacted] (b) (6) [redacted] @hq.dhs.gov>; (b) (6), (b) (7)(C) [redacted]
Cc: Gambler, Rebecca < [redacted] (b) (6) [redacted] >; Sarapu, Leslie [redacted] (b) (6) [redacted]; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted]
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
To: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Tuesday, January 16, 2018 10:45:20 AM

Ok, will do.

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, January 16, 2018 10:39 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thanks – can you remind them that the BSIP is for USBP to release, not OFAM?

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Tuesday, January 16, 2018 9:50 AM
To: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

FYI. This is currently being routed through communications.

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Tuesday, January 16, 2018 9:34 AM

To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Cc: Davis, Ashley V [redacted] (b) (6) [redacted] (b) (6), (b) (7)(C) [redacted]; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted]
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

[redacted] (b) (5) [redacted]

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT [mailto: (b) (7)(E)]
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)
Sent: Friday, January 12, 2018 11:06 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
(b) (6), (b) (7)(C)
Cc: Davis, Ashley V < (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), (b) (6)

Jeanette Henriquez (AD), (b) (6)

Ashley Davis (AIC), (b) (6)

Leslie Sarapu (Analyst), (b) (6)

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C), Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; (b) (6), (b) (7)(C)
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics
Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC
Meeting Floor – 7th (Suite 755N)
Conference Room – 712A
Conference Line – (b) (7)(E), passcode: (b) (7)(E)

***Leslie, please contact (b) (6), (b) (7)(C)) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (6)
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >;
(b) (6), (b) (7)(C)
Cc: Davis, Ashley V (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sarapu, Leslie (b) (6) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6)
OFAM Business Operations Program Accountability Executive Support
(b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:
1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie < (b) (6)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) ; OFAM Business Operations Program Accountability Executive Support (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto: (b) (5)
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; (b) (6), (b) (7)(C) >
Cc: Henriquez, Elia (Jeanette) J < (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b) (7)(C)

Thank you so much for the information.

(b) (6), (b) (7)(C) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) **(OFAM Audit Program Manager (APM))** (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00

2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)(C)

3. Copy of Test Plan for the border wall prototypes. GAOreceived the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b)(6);(b)(7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b)(6);(b)(7)(C) (she is out and returns next week) Chief of Staff OFAM and (b)(6);(b)(7)(C) is out as well. (b) (6), (b) (7)(C) **will check on this in her absence.**

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto: (b) (6)
Sent: Wednesday, January 3, 2018 4:18 PM
To: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6) ;
OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >
Cc: Henriquez, Elia (Jeanette) J (b) (6) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:

January 11th at 10:00

Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

(b) (6)

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once the TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto: (b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT [mailto: (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto: (b) (6)
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6); Henriquez, Elia (Jeanette) J (b) (6) >; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; [redacted] (b) (6), (b) (7)(C) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

[redacted] (b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
[redacted] (b) (6), (b) (7)(C) [redacted]

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' [redacted] (b) (6) [redacted] >
Cc: Sarapu, Leslie < [redacted] (b) (6) [redacted] >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted] >; OFAM AUDIT PROGRAM MANAGEMENT < [redacted] (b) (7)(E) [redacted] >; [redacted] (b) (6), (b) (7)(C) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" the request at all for the planning documents for RGV? I think it would be best if you and [redacted] (b) (6), (b) (7)(C) [redacted] /OFAM [redacted] (b) (6), (b) (7)(C) [redacted] copied on this message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

[redacted] (b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
[redacted] (b) (6), (b) (7)(C) [redacted]

From: Davis, Ashley V [mailto: [redacted] (b) (6) [redacted]]
Sent: Tuesday, November 14, 2017 12:43 PM
To: [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Sarapu, Leslie [redacted] (b) (6) [redacted] >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) [redacted] ; OFAM AUDIT PROGRAM MANAGEMENT < [redacted] (b) (7)(E) [redacted]
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, [redacted] (b) (6), (b) (7)(C) [redacted] We are interested in both projects.

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT

Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" **Is GAO referring to the "wall" project only or the "gates" project as well?**

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto: (b) (6)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6) @hq.dhs.gov>
Cc: Sarapu, Leslie < (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6) ; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (7)(C)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto: (b) (6)
Sent: Monday, November 13, 2017 9:16 AM
To: (b) (6) @hq.dhs.gov>; (b) (6), (b) (7)(C)
Cc: Gambler, Rebecca < (b) (6) ; Sarapu, Leslie (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6)
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b) (7)(C)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Subject: FW: NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)
Date: Wednesday, January 31, 2018 2:23:57 PM
Attachments: Enterprise Service Quad Charts 2018Q2 (Jan) v2.pptx

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(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Wednesday, January 31, 2018 12:59 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: NEW TASK: CAE Quad Charts (Update) DUE: 3/12 @ 5PM (Mon) LEAD: (b) (6), (b) (7)(C)

Hi (b) (6), (b) (7)(C)

Please update the FM&E TI quad chart. No updates on Border Wall & Map slides required at this time. **Most recent updates from January are reflected in the attached.**

This is **due NLT 5:00 PM on Monday, 3/12.**

TASK GUIDANCE:

NB- Most recent updates from January attached!
From: (b) (6), (b) (7)(C)
Sent: Monday, January 29, 2018 4:23 PM
To: OIT TASKINGS (b) (7)(E) >; (b) (6), (b) (7)(C) ; OFAM-TASKINGS

(b) (7)(E) ; (b) (6), (b) (7)(C)
OF TASKINGS (b) (7)(E) (b) (6), (b) (7)(C)

Subject: CAE Quad Charts (new schedule)

All
There is a new schedule for providing program Quad Charts (a little easier than having separate cadence for pre-FOC vs post-FOC programs). See below from (b) (6), (b) (7)(C). Next due date for Enterprise Services programs is in mid March. I will ask for the charts to be sent to me by March 12 to allow time for my assessment and any questions I might have before submitting them to CAE's office. We will likely add a new program, HRM5000 for the May submission.

I am attaching the most recent set of charts for ES. I am lacking two programs and will reach out separately to close the gap for our portfolio. Thanks to all of you for your support and I look forward to our meeting in February.

(b) (6), (b) (7)(C)
Portfolio Acquisition Executive, Enterprise Services
US Customs and Border Protection
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent #58; Monday, January 29, 2018 1:02 PM
To: BORKOWSKI, MARK S < (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) (b) (6)
@hq.dhs.gov>; (b) (6), (b) (7)(C)

Subject: Quad Charts Upda e

PAE's

Based on the discussion last week at the PAE meeting we are now going to all programs due every other month. The schedule for the rest of the FY is as follows:

1. Now—turn in ASAP the ones for this period.
2. 3/16/18
3. 5/18/18
4. 7/20/18
5. 9/21/18
6. 11/6/18

R
(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Division Director
Acquisition Policy and Oversight (APO)
Office of Acquisition (OA)/AGO
(b) (6), (b) (7)(C) (office)
(b) (6), (b) (7)(C) (cell)
(b) (6), (b) (7)(C) (fax)
(b) (6), (b) (7)(C)

Thanks,

(b) (6), (b) (7)(C)
Communications Specialist, Business Operations Division
Strategic Analysis, Inc.
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing Border Patrol's proud legacy.

Homeland Security

ENTERPRISE SERVICES PROGRAMS

January 29, 2018 Quad Charts

2 programs pending

Homeland Security

OFAM Programs

FM&E TI

TRIRIGA

waiver for: The Border Wall and MAP

Program: Tactical Infrastructure

Date: January 25, 2018

Program Manager: (b) (6), (b) (7)(C)
Program Level: Level 1
Program Type: Non-Information Technology

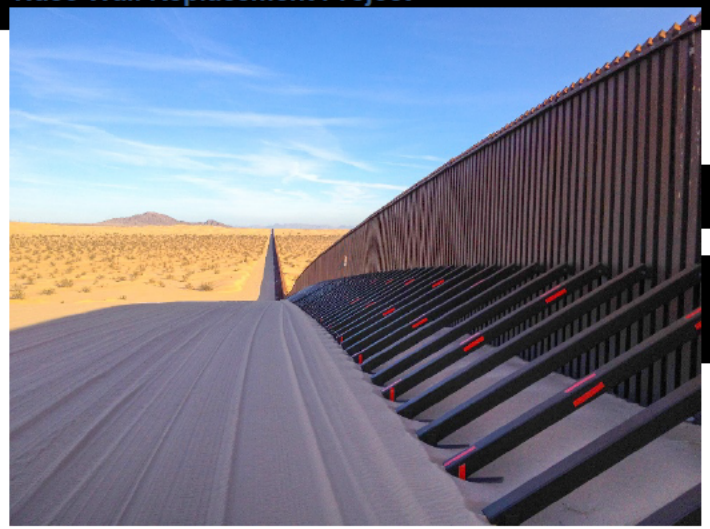
Program Description:

The CBP Office of Facilities and Asset Management (OFAM) Facilities Management and Engineering Division's (FM&E) Border Patrol & Air and Marine Program Management Office (BPAM PMO) manages the Tactical Infrastructure (TI) program in support of USBP operational requirements.

BPAM PMO in partnership with the U.S. Army Corps of Engineers (USACE), provides USBP with long-term planning, construction, and maintenance capabilities for the TI Program, which consists mainly of roads, wall (both pedestrian and vehicle), bridges, drainage structures, lighting systems, vegetation and debris removal and towers. The TI Program's most visible projects are the border wall and gates.

The purpose of the pedestrian and vehicle barrier is to impede and deny illegal cross-border activity by slowing, delaying, and acting as an obstacle to the adversary.

Naco Wall Replacement Project



Yuma Border Wall

PAE Assessment: Program in steady state, monitoring staffing challenges and funding; OFAM has requested org changes which may help address staffing needs for TI.

Program: Tactical Infrastructure

Program: January 25, 2018

LCCE: (FY07-FY36) is (b) (5) EAC: (b) (5)

[redacted]

Program/Project	Staffing	Documents & Data	Funding	Budget Execution	Cost	Schedules	Performance	Risk	Technical Interface	Stakeholder Interface	Customers
Program											

- Staffing: Critical personnel gaps identified but lack of vacancies and difficulty in filling positions due to hard to fill locations.
- Funding: Received additional funding for road maintenance in FY17; however, additional funding will be required once real estate and environmental are cleared on all USBP required roads.
- Schedules: Comprehensive Tactical Infrastructure Maintenance and Repair (CTIMR) delays due to prior protests, insufficient inventory specifications and absence of documented maintenance standards.
- Good relationship with customers but unable to fully meet requirements due to lack of staffing and funding shortages.

(b) (5)

[redacted]

Upcoming Events/Milestones: *(next 12 months)*

- $22.4M carryover for Road Maintenance to [redacted] be executed FY18; received USBP [redacted] prioritization of requirements on Jan. 25, 2018.
- B[redacted]T-National Park Road M&R: New Base, Sep. 2018.
- B[redacted]W-Canyon Creek Road M&R: OY1, Mar. 2018.
- D[redacted]T/LR[redacted]T/RGV-Carrizo Cane Topping: New Base, Jun. 2018.
- LRT-Riverbend Road Habitat Restoration: OY4, Sep. 2018.
- SDC-Otay Mesa Vernal Pools ENV Mitigation: New, May 2018.
- SDC-Monument Mesa-Archeological Curation: New, Jun. 2018.
- SPW-Spokane Sector Road M&R: OY1, Apr. 2018.
- SPW-Bog Creek Road EIS Development: Change Order, Feb. 2018.
- TCA-Organ Pipe Road M&R: New Base, Sep. 2018.
- TCA-Coronado Road M&R: OY3, Sep. 2018.
- YUM-Paradise Cove Limetrophe Restoration: New, May 2018.
- CTIMR: WA1-OY4, SEP2018; WA2-New Base; ~Sep. 2018. WA3-2mos EXT, Feb. 2018+New Base, Feb. 5, 2018; WA4-OY1, Mar. 2018.

Key Takeaways:

- Critical federal personnel gaps continue to exist, thereby impacting Program's capability to manage and execute work.
- Anapra Wall Replacement Project: [redacted]
  - Initial Anapra Wall replacement project was completed in October 2017.
  - [redacted] (b) (7)(E) [redacted]
  - Area encompasses the International Boundary and is considered a High Risk Encounter Area.

Program: FY17 Tactical Infrastructure (TI) Projects

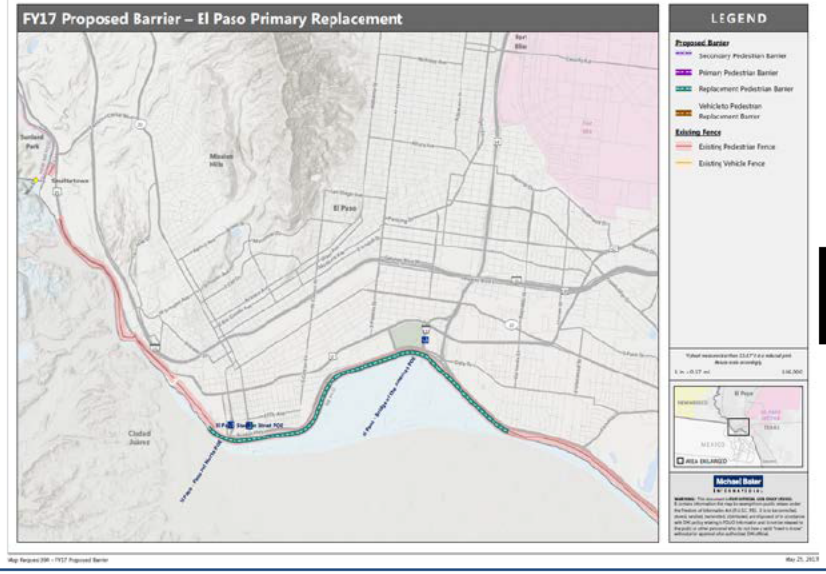
Program: January 25, 2018

Program Manager: (b) (6), (b) (7)(C)
Program Level: Level 1
Program Type: Tactical Infrastructure

Program Description:

- **San Diego Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 14 miles of pedestrian wall replacement located in San Diego's Border Infrastructure System.
- **El Centro Primary Wall Replacement:** Current landing mat wall will be replaced with steel bollard wall. 2 miles pedestrian wall replacement located in El Centro Sector.
- **El Paso Vehicle Barrier Replacement**: 20 miles of Vehicle Barrier in Santa Teresa will be replaced with Pedestrian Wall . Current Vehicle Barrier will be replaced with steel bollard wall.
- **El Paso Primary Pedestrian Wall Replacement**: 4-mile pedestrian wall replacement. Current chain-link wall will be replaced with steel bollard wall.
- **Rio Grande Valley Gates:** 35 new gates in gaps of existing levee wall located in Cameron and Hidalgo Counties.

Gate in Rio Grande Valley



BW8 FOIA CBP 003535

Program: FY17 Tactical Infrastructure (TI) Projects Date: January 25, 2018

LCCE: Part of approved TI [redacted] EAC: In Progress [redacted]

[redacted]

Program/Project	Staffing	Documents & Data	Funding	Budget Execution	Cost	Schedules	Performance	Risk	Technical Interface	Stakeholder Interface	Customers
Program											

- Risk: Tracking risk via project and program level risk registers. Schedule may be impacted due to expedited timeline for these projects.
- LCCE: In development to be included in the approved TI LCCE.

(b) (5)

[redacted]

Budget Planned Obligations Actual Obligations

Upcoming Events/Milestones: *(next 12 months)*

- **San Diego Primary Wall Replacement** (b) (5) [redacted]
- **El Centro Primary Wall Replacement:** Construction on schedule to start no earlier than 2/12
- **El Paso Vehicle Wall Replacement**: Award January 22. Construction to start no earlier than mid-February.
- **El Paso Primary Pedestrian Wall Replacement**: SSEB is underway.
- **Rio Grande Valley Gates:** Finalizing letters for initial communications to landowners impacted by first RFP package. Planning meeting with Cameron County regarding status of roads (public versus private) in late January.
- Identifying new road requirements in RGV, El Paso, and Laredo.

Key Takeaways:

- Critical federal personnel gaps continue to exist impacting the ability to manage and execute these projects.
- **San Diego Primary Wall Replacement:** (b) (5) [redacted]
- **El Centro Primary Wall Replacement:** Construction on [redacted] schedule.
- **El Paso Vehicle Wall Replacement:** Environmental waiver posted to Federal Register on January 22.
- **El Paso Primary Pedestrian Wall Replacement**: Awarded January 22.
- **Rio Grande Valley Gates:** Met with local utility companies to determine electrical power routes to gates from nearest sources. A/E Statement of Work in development.

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD (b) (6), (b) (7)(C)
Date: Monday, January 29, 2018 8:31:38 AM
Attachments: image001.png

(b) (6), (b) – some of these should be OA as well. We answered (or deferred) a similar set of questions when we talked to them recently.

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, January 29, 2018 8:19 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C),

Sorry I just noticed; I think you all could help us with question 5 as well?

(b) (6), (b) (7)(C)
Assistant Chief
ORMD
(b) (6), (b) (7)(C) C

From: (b) (6), (b) (7)(C).
Sent: Monday, January 29, 2018 7:59 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

Hi (b) (6), (b) (

I'll be there for the meeting. See ya soonish!

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, January 29, 2018 7:27 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

Great – thank you, this is perfect.

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Monday, January 29, 2018 7:26 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

(b) (6), (b)

(b) (5)

Let me know if you have any questions.

Thank you,

(b) (6), (b) (7)(C)
Assistant Chief
ORMD
(b) (6), (b) (7)(C) C

From: (b) (6), (b) (7)(C)
Sent: Monday, January 29, 2018 7:08 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

Thank you. Can you let me know which ones you did answer so we don't duplicate efforts? We will work these and can talk to them during the meeting this am, but we will not have written, vetted answers by then.

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, January 26, 2018 4:53 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

(b) (6), (b)

Good afternoon. Attached are the GAO questions we received. (b) (6), (b) and I went over them and there are a few that I am sure you answered or can answer.

Thank you,

(b) (6), (b) (7)(C)
Assistant Chief
ORMD
(b) (6), (b) (7)(C) C

From: (b) (6), (b) (7)(C)
Sent: Friday, January 26, 2018 4:25 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) >
Subject: FW: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

(b) (6), (b) - As mentioned, here are the GAO questions we answered this am.

Please send us the pending questions from USBP and we will take a look.

(b) (6), (b) – heads up, (b) (6), (b) is going to send a GAO invite for 9 am Monday. (b) (6) – Would be great if you could attend also.

Also, lesson learned – we will cc you on USBP related GAO answers – we always have challenged with who GAO questions get tasked – lots of run around. The fun never ends! ;-)

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Friday, January 26, 2018 7:02 AM
To: (b) (6), (b) (7)(C) BPAM PMO TASKS (b) (7)(E)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

(b) (6), (b) – Can you please add that all dates are estimates? The question asks for estimates, but if the answers get separated from the questions..you know where I am going with this. I cleared (b) (6), (b) (7) section – so this is good to move forward please. Adding (b) (6) for awareness on all things wall related.

(b) (6), (b) (7)(C)
Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering
Office of Facilities and Asset Management
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 25, 2018 4:54 PM
To: (b) (6), (b) (7)(C) >; BPAM PMO TASKS (b) (7)(E)
Cc: (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

Thank you ma'am!

(b) (6), (b) (7)(C) – good to move? (Or do we want (b) (6), (b) (7) comments/concurrence first?)

(b) (6), (b) (7)(C)
Team Lead, Communications
Communications and Workforce Strategy
Business Operations Division
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 25, 2018 4:52 PM
To: (b) (6), (b) (7)(C) ; BPAM PMO TASKS
Cc: (b) (6), (b) (7)(C)
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336) DUE: 1/24 @ 5PM (Wed) LEAD: (b) (6), (b) (7)(C)

(b) (5)

(b) (5)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C) BPAM PMO TASKS
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Friday, February 16, 2018 1:33:05 PM
Attachments: image001.png

Hey (b) (6) – any idea when we will get the test results?

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C) **On Behalf Of** BPAM PMO TASKS
Sent: Friday, February 16, 2018 9:25 AM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi (b) (6), (b) (7

BPAM just received an email inquiry about the GAO Follow-Up Items for review of "Southern Border Wall" audit. GAO has asked the following: "I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward. "

Thank you,

(b) (6), (b) (7)(C)
SharePoint Admin, BusOps
E3/Sev1Tech
Border Patrol & Air and Marine Program Management Office (BPAM PMO)
Facilities Management & Engineering
Cell: (b) (6), (b) (7)(C)

Excel as a trusted strategic partner enhancing the capabilities of U.S. Border Patrol & Air and Marine Operations

BPAM SharePoint Homepage
(b) (7)(E)

From: (b) (6), (b) (7)(C) **On Behalf Of** OFAM-TASKINGS
Sent: Friday, February 16, 2018 9:16 AM
To: BPAM PMO TASKS (b) (7)(E)
Cc: OFAM-TASKINGS (b) (7)(E) ; FMEEXECSUPPORT (b) (7)(E)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning BPAM!

GAO has asked the following in regards to the SW Border Wall audit: "I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward. "

Could you please advise here?

Thanks,
(b) (6), (b

(b) (6), (b) (7)(C)
Agile Group
Executive Support
Office of Facilities and Asset Management (OFAM)
DHS | CBP | Enterprise Services
Cell (b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6) ;(b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Tuesday, January 16, 2018 9:34 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6) ; (b) (6), (b) (7)(C) Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b) (6), (b) (7)(C) suggested that meeting should include (b) (6), (b) (7)(C) (please excuse a misspelling), as he was involved in that process. (b) (6), (b) (7)(C) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Friday, January 12, 2018 11:06 AM

To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted] ;(b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V < [redacted] (b) (6) [redacted] >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), [redacted] (b) (6) [redacted]

Jeanette Henriquez (AD), [redacted] (b) (6) [redacted]

Ashley Davis (AIC), [redacted] (b) (6) [redacted]

Leslie Sarapu (Analyst), [redacted] (b) (6) [redacted]

CBP:

(b) (6), (b) (7)(C) , Chief of Staff, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

(b) (6), (b) (7)(C) , Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C) [redacted]

[redacted] (b) (6), (b) (7)(C) [redacted] , Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics
Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC
Meeting Floor – 7th (Suite 755N)
Conference Room – 712A
Conference Line – [redacted] (b) (7)(E) [redacted] , passcode: [redacted] (b) (7)(E) [redacted]

***Leslie, please contact [redacted] (b) (6), (b) (7)(C) [redacted] the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management
[redacted] (b) (7)(E) [redacted]
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto [redacted] (b) (6) [redacted]]
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted] ;(b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V [redacted] (b) (6) [redacted] >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

(b) (6), the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) Sarapu, Leslie < (b) (6)
Cc: (b) (6), (b) (7)(C) >; Davis, Ashley V < (b) (6) ; OFAM Business Operations Program Accountability Executive Support (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:
1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie (b) (6) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) ; OFAM Business Operations Program Accountability Executive Support (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V
(b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailt (b) (6)
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) ; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b)
Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C) (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) **(OFAM Audit Program Manager (APM))** (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00

2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7

3. Copy of Test Plan for the border wall prototypes. GAOreceived the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7 **will check on this in her absence.**

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Wednesday, January 3, 2018 4:18 PM
To: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6) >; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:
January 11th at 10:00
Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM

To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once he TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)
[redacted]

From: Davis, Ashley V [mailto[redacted] (b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Sarapu, Leslie [redacted] (b) (6) >; Henriquez, Elia (Jeanette) J [redacted] (b) (6) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi [redacted]

See below for the update on request 1.

[redacted] (b) (5)

From: [redacted] (b) (6), (b) (7)(C) [redacted]
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto (b) (6)]
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V' < (b) (6)
Cc: Sarapu, Leslie < (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" he request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C) /OFAM (b) (6), (b) (7)(C) copied on his message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie < (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6) >; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(We are interested in both projects.

From: (b) (6), (b) (7)(C)]
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT

Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" **Is GAO referring to the "wall" project only or the "gates" project as well?**

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
202-870-4057
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)]
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6)
Cc: Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6) >; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; Su, Michelle
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b)(6);(b)(7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)]
Sent: Monday, November 13, 2017 9:16 AM
To (b) (6) @hq.dhs.gov>; (b) (6), (b) (7)(C)
Cc: Gambler, Rebecca (b) (6) >; Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J < (b) (6)
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis

Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: BPAM PMO TASKS
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Friday, February 16, 2018 1:33:28 PM
Attachments: image001.png

FYSA – last response didn't have a date

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 15, 2018 3:32 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: Re: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (5)

Sent using OWA for iPhone

From: (b) (6), (b) (7)(C)
Sent: Thursday, February 15, 2018 3:23:47 PM
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: [EXTERNAL] FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Any idea when this will be done?

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6) >;(b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie

Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) J; [redacted] (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

[redacted] (b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Tuesday, January 16, 2018 9:34 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6) (b) (6), (b) (7)(C) Henriquez, Elia (Jeanette) J
< (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b) (6), (b) (7)(C) suggested that meeting should include (b) (6), (b) (7)(C) (please excuse a misspelling), as he was involved in that process. (b) (6), (b) (7)(C)) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC, [redacted] (b) (6), (b) (7)(C) [redacted]

Thanks,

OFAM Audit Program Management
[redacted] (b) (7)(E) [redacted]
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto [redacted] (b) (6) [redacted]
Sent: Friday, January 12, 2018 11:06 AM
To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted] ;(b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V < [redacted] (b) (6) [redacted]
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), [redacted] (b) (6) [redacted]

Jeanette Henriquez (AD), [redacted] (b) (6) [redacted]

Ashley Davis (AIC), [redacted] (b) (6) [redacted]

Leslie Sarapu (Analyst), [redacted] (b) (6) [redacted]

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C) [redacted]

[redacted] (b) (6), (b) (7)(C) [redacted], Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics
Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC
Meeting Floor – 7th (Suite 755N)
Conference Room – 712A
Conference Line – [redacted] (b) (7)(E) [redacted], passcode: (b) (7)(E)

***Leslie, please contact [redacted] (b) (6), (b) (7)(C) [redacted] the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management

(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ;(b) (6), (b) (7)(C)
Cc: Davis, Ashley V (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E) , passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; Sarapu, Leslie (b) (6) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) >; OFAM Business Operations Program Accountability Executive Support (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:
1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie < (b) (6) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) ; OFAM Business Operations Program Accountability Executive Support (b) (7)(E) ;(b) (6), (b) (7)(C) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) >; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; (b) (6), (b) (7)(C)

(b) (6), (b) (7)(C)
>
Cc: Henriquez, Elia (Jeanette) J < (b) (6) >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b)
Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) **(OFAM Audit Program Manager (APM))** (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00

2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7)

3. Copy of Test Plan for the border wall prototypes. GAOreceived the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference, (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7 **will check on this in her absence.**

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Wednesday, January 3, 2018 4:18 PM
To: (b) (6), (b) (7)(C) Davis, Ashley V < (b) (6) >; OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E)
Cc: Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:
January 11th at 10:00
Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: (b) (6), (b) (7)(C)
Sent: Wednesday, December 06, 2017 8:56 AM
To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once he TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)
Sent: Tuesday, December 5, 2017 10:45 AM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

See below for the update on request 1.

(b) (5)

From: (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto (b) (6)
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) Henriquez, Elia (Jeanette (b) (6) OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; (b) (6), (b) (7)(C) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V (b) (6)
Cc: Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) ; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" he request at all for the planning documents for RGV? I think it would be best if

you and (b) (6), (b) (7)(C) /OFAM (b) (6), (b) (7)(C) copied on his message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) Henriquez, Elia (Jeanette) J (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(We are interested in both projects.

From: (b) (6), (b) (7)(C)]
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT
Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" **Is GAO referring to the "wall" project only or the "gates" project as well?**

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) (b) (6) @hq.dhs.gov>
Cc: Sarapu, Leslie (b) (6) Henriquez, Elia (Jeanette) J (b) (6) ; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; (b) (6)
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)]
Sent: Monday, November 13, 2017 9:16 AM
To: (b) (6) @hq.dhs.gov>; (b) (6), (b) (7)(C) >

Cc: Gambler, Rebecca (b) (6) ; Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6)
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis
Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
To: (b) (6), (b) (7)(C)
Cc: (b) (6), (b) (7)(C)
Subject: FW: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Date: Thursday, February 15, 2018 3:23:24 PM
Attachments: image001.png

FYI

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, February 15, 2018 3:06 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6); Henriquez, Elia (Jeanette) J (b) (6) >;(b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good afternoon,

I'm wondering if you can provide any updates as to when we can expect to receive a copy of the prototype test results, along with any associated briefings that provide updates on decisions about physical barrier designs moving forward.

Thanks,
Leslie

GAO review: Southwest border wall (job code 102336)

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 26, 2018 10:27 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Good Morning Leslie,

Please see below and attached for our response to this request. Please note, all dates are estimated as of 1/24/18, as noted below.

(b) (5)

(b) (5)

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Tuesday, January 16, 2018 9:34 AM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Davis, Ashley V (b) (6) ; (b) (6), (b) (7)(C) Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning,

We have some follow-up items from last week's meeting with officials from CBP's Office of Facilities & Assets Management. Please provide the following information by Friday, January 26.

(b) (5)

We'd also like to request a meeting with officials from the U.S. Border Patrol to discuss how requirements for border wall prototypes and a future border wall design were developed. (b) (6), (b) (7)(C) suggested that meeting should include (b) (6), (b) (7)(C) (please excuse a misspelling), as he was involved in that process. (b) (6), (b) (7)(C) can you help me set up that meeting?

GAO would be available on Thursday, January 25 with a start time between 10:00a.m. - 2:00p.m., or on Monday January 29 with a start time of 9:30 a.m., 1:30 p.m., or 2:00 p.m.

Thanks in advance for your help!

Best,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Friday, January 12, 2018 11:55 AM
To: Sarapu, Leslie
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

The 2 additional people that were on the phone were

- (b) (6), (b) (7)(C), Program Accountability Director, CBP-OFAM, (b) (6), (b) (7)(C)
- (b) (6), (b) (7)(C), Senior Attorney, CBP-OCC (b) (6), (b) (7)(C)

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Friday, January 12, 2018 11:06 AM

To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted] >; (b) (6), (b) (7)(C) [redacted] >
Cc: Davis, Ashley V [redacted] (b) (6) [redacted]
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you for the informative meeting yesterday. Here is the contact information I have for the folks from GAO and the CBP officials in the room. Could you please provide me with contact information for the CBP officials who were on the phone?

Thanks,
Leslie

GAO:

Rebecca Gambler (Director), [redacted] (b) (6) [redacted]

Jeanette Henriquez (AD), [redacted] (b) (6) [redacted]

Ashley Davis (AIC), [redacted] (b) (6) [redacted]

Leslie Sarapu (Analyst), [redacted] (b) (6) [redacted]

CBP:

(b) (6), (b) (7)(C), Chief of Staff, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

(b) (6), (b) (7)(C), Wall Program Manager / Director, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, (b) (6), (b) (7)(C) [redacted].

[redacted] (b) (6), (b) (7)(C) [redacted], Portfolio Management and Analysis Branch, Border Patrol & Air and Marine Program Management Office, CBP-OFAM, [redacted] (b) (6), (b) (7)(C) [redacted]

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted]
Sent: Tuesday, January 09, 2018 1:41 PM
To: Sarapu, Leslie; (b) (6), (b) (7)(C) .
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Logistics
Meeting Address – 1331 Pennsylvania Ave., NW, Suite 755N, Washington, DC
Meeting Floor – 7th (Suite 755N)
Conference Room – 712A
Conference Line – [redacted] (b) (7)(E) [redacted], passcode: (b) (7)(E)

***Leslie, please contact [redacted] (b) (6), (b) (7)(C) [redacted]) the date of the meeting, once you have arrived to the 7th floor. She will direct you to the conference room.

OFAM Audit Program Management
[redacted] (b) (7)(E) [redacted]
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto [redacted] (b) (6) [redacted]]
Sent: Tuesday, January 9, 2018 1:35 PM
To: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E) [redacted] (b) (6), (b) (7)(C) [redacted]
Cc: Davis, Ashley V [redacted] (b) (6) [redacted] >
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi,
Could you let us know the address where we'll be meeting Thursday?

Thanks so much,
Leslie

From: Sarapu, Leslie
Sent: Thursday, January 04, 2018 3:08 PM
To: 'OFAM AUDIT PROGRAM MANAGEMENT'
Cc: Davis, Ashley V
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Great, thank you. We'll look forward to the meeting on 1/11 at 12:30 p.m. Could you provide an address for the meeting?

Ashley Davis, the analyst-in-charge of our review, and I will attend in person, and Assistant Director Jeanette Henriquez will join by phone. If you'd like, we can use our teleconference line (to which as many as 20 parties can join): (b) (7)(E), passcode: (b) (7)(E)

We'll send over discussion topics by close of business next Tuesday.

Best, Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 2:55 PM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hi Leslie,

Please let us know if the below dates and times work for you and your team.

Btw, (b) (6), (b) (7)(C) and (b) (6), (b) (7)(C) are the POCs for the Wall Team in CBP. They are the main POCs to answer your questions.

Thanks,

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: (b) (6), (b) (7)(C).
Sent: Thursday, January 4, 2018 2:51 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E); Sarapu, Leslie (b) (6)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) >; OFAM Business Operations Program Accountability Executive Support (b) (7)(E); (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Folks,

(b) (6), (b) (7)(C) will not be available during the proposed times.

His availability is as follows:
1/11 12:30-1:30
1/12 2:00-5:00
1/19 1:30-5:00

(b) (6), (b) (7)(C)
Portfolio Management and Analysis Branch
Border Patrol and Air and Marine PMO
Mobile: (b) (6), (b) (7)(C)

From: OFAM AUDIT PROGRAM MANAGEMENT
Sent: Thursday, January 4, 2018 12:35 PM
To: Sarapu, Leslie (b) (6) >
Cc: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6); OFAM Business Operations Program Accountability Executive Support (b) (7)(E) (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Thank you Leslie. We will add it to the list and get back to you in the event we have questions, or need additional time.

Thanks!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)
Sent: Thursday, January 4, 2018 12:19 PM
To: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: (b) (6), (b) (7)(C) Davis, Ashley V
(b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Hello again,
Here are the additional documents we'd like to request at this time:

(b) (5)

Please provide these by Friday, January 12 if possible.

Thanks for your help,
Leslie

From: OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Sent: Thursday, January 04, 2018 11:40 AM
To: Sarapu, Leslie
Cc: (b) (6), (b) (7)(C)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

Good morning Leslie,

Thank you for your email. We look forward to working with you as well.

We are in the process to address the below items as appropriate, and provide status as soon as possible. As far as the meeting dates, we will get back to you shortly on our availability. Also, we will ensure to provide you the appropriate Audit Liaison for this audit that will be able to answer all of your questions.

One minor thing about your meeting dates suggestions, January 15th is a federal holiday. Are you asking to meet on the 15th?

Thank you!

OFAM Audit Program Management
(b) (7)(E)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Thursday, January 4, 2018 11:23 AM
To: (b) (6), (b) (7)(C) ; Davis, Ashley V < (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT
(b) (7)(E) ; (b) (6), (b) (7)(C)
>
Cc: Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)

(b) (6), (b)
Thank you so much for the information.

(b) (6), (b) (7) I look forward to working with you.

Best, Leslie

From: (b) (6), (b) (7)(C)
Sent: Thursday, January 04, 2018 11:21 AM
To: Sarapu, Leslie; Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Henriquez, Elia (Jeanette) J
Subject: GAO Follow-Up Items for review of "Southwest Border Wall"(102336)
Importance: High

Leslie:

Good morning! (b) (6), (b) (7)(C) can help you with the requests below.

1. OFAM Meeting Request: (b) (6), (b) (7)(C) **(OFAM Audit Program Manager (APM))** (b) (6), (b) (7)(C) will work with you to schedule the in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). For either January 11th at 10:00 or Monday, January 15th at 10:00, 11:00, or 1:00

2. Copy of Test and Evaluation Master Plan. Please provide a copy or status update on when it will be made available to GAO: (b) (6), (b) (7

3. Copy of Test Plan for the border wall prototypes. GAOreceived the attached document outlining the Test Event Gate Review. While this document was very helpful, GAO is looking for the official test plan developed for the prototypes. (b) (6), (b) (7)(C)

4. Copy of Wall Prioritization Strategy. At the Entrance Conference (b) (6), (b) (7)(C) mentioned a Wall Prioritization Strategy, which at that time was in draft form. Please provide a copy or a status update on when it will be made available to GAO. (b) (6), (b) (7)(C) (she is out and returns next week) Chief of Staff OFAM and (b) (6), (b) (7)(C) is out as well. (b) (6), (b) (7 **will check on this in her absence.**

5. A list of contact information for the audit liaisons. I will send to you by tomorrow.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, D.C.
(b) (6), (b) (7)(C)

From: Sarapu, Leslie [mailto (b) (6)]
Sent: Wednesday, January 3, 2018 4:18 PM
To: (b) (6), (b) (7)(C) Davis, Ashley V (b) (6) OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Cc: Henriquez, Elia (Jeanette) J (b) (6)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b) (

I'd like to request an in-person meeting with officials from CBP's Office of Facilities and Assets Management on behalf of the GAO team reviewing CBP's southwest border wall (102336). We'd be happy to provide discussion topics or questions prior to the meeting.

Here are some potential dates for your consideration:
January 11th at 10:00
Monday, January 15th at 10:00, 11:00, or 1:00

Could you also please provide a list of contact information for the audit liaisons for this review?

We also had some document requests:

(b) (5)

Thanks for your help,
Leslie

Leslie Sarapu
Senior Analyst, Homeland Security & Justice
U.S. Government Accountability Office
(b) (6)

From: (b) (6), (b) (7)(C)]
Sent: Wednesday, December 06, 2017 8:56 AM

To: Davis, Ashley V; OFAM AUDIT PROGRAM MANAGEMENT
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

OFAM has informed me that the Test and Evaluation Master Plan "TEMP" is being routed for signatures. Once he TEMP is signed, OFAM will provide it to GAO.

I have copied OFAM on this message in case you have further questions. Thank you.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)
[redacted]

From: Davis, Ashley V [mailto [redacted] (b) (6)]
Sent: Tuesday, December 5, 2017 10:45 AM
To: [redacted] (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie [redacted] (b) (6) ; Henriquez, Elia (Jeanette) J [redacted] (b) (6) >
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi [redacted]

See below for the update on request 1.

[redacted] (b) (5)

From: [redacted] (b) (6), (b) (7)(C)
Sent: Tuesday, December 05, 2017 8:06 AM
To: Davis, Ashley V
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Does this fulfill your request? Are there any outstanding items?

From: Davis, Ashley V
Sent: Tuesday, December 05, 2017 7:49:30 AM
To: OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thank you!

Best,
Ashley

From: OFAM AUDIT PROGRAM MANAGEMENT [redacted] (b) (7)(E)
Sent: Tuesday, December 05, 2017 7:34 AM
To: Davis, Ashley V; (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)
Importance: High

Good morning Ashley,

First and foremost, please accept our apology for our latency in delivering these documents. Our intent is to always cooperate with all audit matters in a complete and timely matter.

Please find attached all documents and presentation as requested. Please do not hesitate to let us know if you have any further questions for our Program Manager.

Thanks,

OFAM Audit Program Management
(b) (6), (b) (7)(C)
Business Operations Division (BOD)
Office of Facilities & Asset Management (OFAM)

From: Davis, Ashley V [mailto (b) (6)
Sent: Tuesday, November 21, 2017 2:02 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6) >; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

I just spoke with (b) (6), (b) (7)(C) and it sounds like they are moving forward.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)]
Sent: Tuesday, November 21, 2017 1:43 PM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Was GAO and OFAM able to discuss?

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)
Sent: Thursday, November 16, 2017 4:32 PM
To: 'Davis, Ashley V (b) (6) >
Cc: Sarapu, Leslie (b) (6) Henriquez, Elia (Jeanette) J (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E) >; (b) (6), (b) (7)(C)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

CBP/OFAM copied on this message wants to know if you can "narrow" he request at all for the planning documents for RGV? I think it would be best if you and (b) (6), (b) (7)(C) /OFAM (b) (6), (b) (7)(C) copied on his message discuss directly – perhaps a quick call? Thanks.

GAO question: "Is there additional documentation you could provide detailing the plans for RGV?"

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)]
Sent: Tuesday, November 14, 2017 12:43 PM
To: (b) (6), (b) (7)(C)
Cc: Sarapu, Leslie (b) (6) >; Henriquez, Elia (Jeanette) J (b) (6) ; OFAM AUDIT PROGRAM MANAGEMENT (b) (7)(E)
Subject: RE: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Thanks, (b) (6), (b) (7)(We are interested in both projects.

From: (b) (6), (b) (7)(C)
Sent: Tuesday, November 14, 2017 10:28 AM
To: Davis, Ashley V
Cc: Sarapu, Leslie; Henriquez, Elia (Jeanette) J; OFAM AUDIT PROGRAM MANAGEMENT

Subject: CBP Question: Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

I am seeking clarification on your question: "Is there additional documentation you could provide detailing the plans for RGV?" **Is GAO referring to the "wall" project only or the "gates" project as well?**

Thanks

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)
Sent: Monday, November 13, 2017 9:33 AM
To: (b) (6), (b) (7)(C) >; (b) (6) @hq.dhs.gov>
Cc: Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6) >; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6), (b)

By 11/27/17 if possible—it's particularly important for us to see the Testing Plans, given that CBP plans to start the testing very soon.

Thanks,
Ashley

From: (b) (6), (b) (7)(C)]
Sent: Monday, November 13, 2017 9:24 AM
To: Davis, Ashley V; Su, Michelle
Cc: Gambler, Rebecca; Sarapu, Leslie; Henriquez, Elia (Jeanette) J; (b) (6), (b) (7)(C)
Subject: RE: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Ashley:

Thank you. I am in receipt of your questions and will distribute for response. By what date are you seeking the response.

(b) (6), (b) (7)(C), *Component Audit Liaison*
U.S. Customs and Border Protection
Washington, DC
(b) (6), (b) (7)(C)

From: Davis, Ashley V [mailto (b) (6)
Sent: Monday, November 13, 2017 9:16 AM
To: (b) (5) @hq.dhs.gov>; (b) (6), (b) (7)(C) >
Cc: Gambler, Rebecca (b) (6) ; Sarapu, Leslie (b) (6) ; Henriquez, Elia (Jeanette) J (b) (6)
Subject: Entrance Follow-Up Items for GAO Wall Engagement (102336)

Hi (b) (6) and (b) (6), (b)

I wanted to send over a few follow-up requests, as discussed in our entrance conference.

(b) (5)

Thanks! Please let me know if you have any questions.

Best,
Ashley

Ashley Vaughan Davis

Senior Analyst, Homeland Security and Justice
U.S. Government Accountability Office
441 G Street, NW
Washington, DC 20548
(b) (6), (b) (7)(C)